THE UNDER SECRETARY OF DEFENSE
3010 DEFENSE PENTAGON
WASHINGTON, DC 20301-3010

ACQUISITION, TECHNOLOGY AND LOGISTICS

I certify this to be a true copy.
Peter J. Potochney

March 25, 2005

INFO MEMO

TO: SECRETARY OF DEFENSE
DEPUTY SECRETARY OF DEFENSE

FROM: MR. MICHAEL W. WYNNE, ACTING USD(AT&L)

SUBJECT: Base Realignment and Closure (BRAC) Update

This is the fourth of my weekly status reports.

Time Remaining: Effectively, 44 days remain until you provide your BRAC recommendations to the Commission and Congress and publish them in the Federal Register by Monday, May 16th, the statutory deadline. Strategic and technical reasons drive us toward announcing on the Friday before the statutory deadline because it's best to release this kind of news to the weekend media and we're required to first "post" your recommendations for public review at the Federal Register a couple of days before publishing. As such, a Friday morning press conference, posting later that morning and then publishing the following Monday makes sense. (I also expect we'll make advance calls to impacted members the night before and provide a written announcement to all members just before the press conference.) As I pointed out in last week's report, the Office of Management and Budget (OMB) will play. OMB has reserved approval authority for all significant Federal Register notices.

Significant events: Senator Lott has placed a hold on the confirmation of the President's nominee for Chairman of the Commission, Anthony Principi. (A recess appointment would allow the prospective Chairman to begin hiring staff and taking other actions to get organized. Leg Affairs is working this.) The remainder of the President's commission nominees have not yet made it out of committee.

Current Status of Candidate Recommendations (TABs A and B): Of the 385 Candidate Recommendations under consideration (TAB C), 5 have been disapproved and the DepSecDef's Infrastructure Executive Council has "tentatively" approved 352 to date.

- Major Closures: 25 with work distributed to ~77 locations
- Minor Closures: ~487 with work distributed to ~263 locations
- Major Realignments: ~102 with work distributed to a few hundred locations

Financial Considerations: The 20-year Net Present Value from all candidate recommendations received to date: $43.8 Billion (see TAB D).

- We continue to watch the financials closely. You may recall my first status report indicated the 20-year Net Present Value of candidate recommendations received to that point exceeded $24 billion, my second report raised that to over $32 billion and last week's indicated $38 billion.
- We're leveling off and will be refining this number to avoid double counting and to "knit" the candidate recommendations together. The three MilDeps and seven cross service groups have produced recommendations that often cause multiple impacts to individual installations and similar impacts to multiple installations. Many of these candidate recommendations are part of a comprehensive strategy (for instance, where similar operations at a variety of bases are consolidated into a smaller number of regional centers). Aligning recommendations that are linked is important to reinforcing their justification and, in particular, portraying those that may have poor financials individually but are necessary to enable implementation of a cost effective strategies that produces aggregate savings exceeding individual components.
- Previously, I have also indicated that accommodating the return of overseas forces and rationalizing guard and reserve facilities do not translate into offsetting savings that can be booked in the BRAC process.
- Currently, 131 or about a third of the 380 candidate recommendations now in play yield a negative 20-year Net Present Value. The listing at TAB E arrays these in descending net present value order with associated one-time costs, payback years, and annual recurring savings also indicated. I have asked the services and the joint groups to carefully justify those that yield savings at the bottom of the cost spectrum. I expect that those that cannot be tied to other strategies or provide significant military benefits will receive close scrutiny before we recommend them for your final approval.
- Even when the financial benefit is apparent, we are engaged in some significant debates regarding recommendations that break precedents or achieve benefits to the entire DoD at the expense of individual service authorities. I am pursuing these aggressively so they are fully vetted and can be decided upon in the most informed basis as possible. Given the bills we face for modernization and healthcare, I think we can do nothing less.
- Conversely, we have viewed BRAC as a key catalyst for transformation and when we use it to create new capabilities, it often produces costs.

Calendar Demands: As you directed, your calendar now includes frequent meetings on BRAC – an hour a week through April.

- In our meeting scheduled for this Monday, March 28th, I intend to provide you with in depth information on two more of the significant issues listed at TAB F (the candidate recommendations that would close DoD's medical school and consolidate civilian personnel offices). This is an information meeting. In future decision meetings we will ensure that we adhere to the BRAC process so that where you decide to exercise your authority to provide direction and decision, we will be careful to ensure the record (which will be reviewed by the Commission) is appropriately documented.
- The Deputy's Infrastructure Executive Council (Service Secretaries, Chiefs, and the Chairman) is also meeting about once a week. This is appropriate as we are now firmly in the decision-making stage.

Quality control: The "Red Team" led by H. T. Johnson, the former acting SecNAV and BRAC 93 commissioner, is evaluating our candidate recommendations from the expected perspective of the Commission. This team has been carefully directed to focus on how our candidate recommendations are documented and supported and to avoid entering into dueling analyses with the services and joint groups. They are providing me with their observations, and I am tasking the services and joint groups to address their concerns in order to provide the strongest possible analysis to the Commission and the Congress.

We remain focused on making decisions on the candidate recommendations under review and ensuring that we have covered the available options comprehensively. We are also focused on ensuring accuracy of our data, and building the individual justifications of candidate recommendations into larger strategic picture(s) that will best represent this effort before the Commission, Congress, and public. This effort includes developing the roll-out plan and final report. We are beginning to close the process down and transition to preparations for defending your recommendations.

Attachments: as stated

Tab A

Registered Closure Scenarios

Annotated to Indicate Withdrawals (as of 24 Mar 05)

Army		Dept of the Navy		Air Force		JCSG Potential Closures
~~Ft Hamilton, NY~~		NS Pascagoula, MS	✓	Cannon AFB, NM	✓	~~Fort Huachuca, AZ~~
Selfridge Army Activities, MI	✓	NS Ingleside, TX	✓	Grand Forks AFB, ND	✓	~~*National NavMed Ctr Bethesda, MD*~~
Pueblo Chem Depot, CO	✓	NS Everett, WA		~~Scott AFB, IL~~		~~NAS Meridian, MS~~
Newport Chem Depot, IN	✓	~~SUBASE San Diego, CA~~		Ellsworth AFB, SD	✓	~~NAS Corpus Christi, TX~~
Umatilla Chem Depot, OR	✓	SUBASE New London, CT	✓	~~Holloman AFB, NM~~		NAES Lakehurst, NJ
Deseret Chem Depot, UT	✓	NAS Atlanta, GA	✓	Onizuka AFS, CA	✓	~~Presido of Monterey, CA~~
Ft Gillem, GA	✓	~~NAS JRB Fort Worth, TX~~		~~Los Angeles AFB, CA~~		~~*MCLB Albany, GA*~~
~~Ft Shafter, HI~~		NAS Brunswick, ME	✓	~~Moody AFB, GA~~		Brooks City Base, TX
Ft Monroe, VA	✓	~~NAS Oceana, VA~~		Pope AFB, NC	✓	
Ft McPherson, GA	✓	~~MCRD San Diego, CA~~		Rome Lab, NY	✓	
~~Watervliet Arsenal, NY~~		~~MCAS Beaufort, SC~~		Mesa AFRL, AZ	✓	
Rock Island Arsenal, IL		NAS JRB Willow Grove, PA	✓	ANG / Reserve Stations (22 sites)		
~~Detroit Arsenal, MI~~		~~CBC Gulfport, MS~~				
~~Sierra Army Depot, CA~~		NAS Whiting Field, FL				
Hawthorne Army Depot, NV	✓	MCSA Kansas, MO				
~~Louisiana AAP, LA~~		NSA New Orleans, LA				
Lone Star AAP, TX	✓	Naval Postgraduate School, CA	✓ 6			
Mississippi AAP, MS	✓	~~NDW DC (Potomac Annex), DC~~				
Kansas AAP, KS	✓	~~Navy Supply Corps School, GA~~				
River Bank AAP, CA	✓	~~*NAV Shipyd Norfolk, VA*~~				
Carlisle Barracks, PA	✓	NAV Shipyd Portsmouth, ME	✓ 6			
Red River Army Depot, TX	✓	NSA Corona, CA				
Ft Monmouth, NJ	✓	NAS Point Mugu, CA				
Walter Reed, DC	✓ 6	~~Arlington Service Center, VA~~				
Soldier System Ctr Natick, MA	✓	~~NS Newport, RI~~				
NG / Reserve Centers (~ 483 sites)		MCLB Barstow, CA	✓ 6			
		NWSC Crane, IN				
		NSA Philadelphia, PA		~~NSWC Indian Head, MD~~		
		Reserve Centers (~ 40 sites)		NSWC Philadelphia, PA		

Notes:
1. Yellow represents JCSG/MilDep cooperative effort.
2. Italics represent options, only one of which would be recommended
3. Strike through indicates deliberate decision to eliminate scenarios, or render it inactive
4. Expect a significant number of realignments in addition to these closures
5. ✓ indicates candidate recommendation submitted
6. Awaits Service enabling scenario

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Tab B

Shifts in Strategic Presence

(As of 24 Mar 05)

Candidate Recommendations Only (includes Guard and Reserve)

Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 1		
Net Mil Impact	Net Civ Impact	Total
(11,251)	(7,152)	(18,403)

Red = Closures
Yellow = Realignments
Green = Gains

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 2		
Net Mil Impact	Net Civ Impact	Total
(946)	(14,794)	(15,740)

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 3		
Net Mil Impact	Net Civ Impact	Total
186	2,746	2,932

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 4		
Net Mil Impact	Net Civ Impact	Total
3,775	(2,298)	1,477

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 5		
Net Mil Impact	Net Civ Impact	Total
(2,763)	(108)	(2,871)

Red = Closures
Yellow = Realignments
Green = Gains

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 6		
Net Mil Impact	Net Civ Impact	Total
17,676	(7,646)	10,030

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 7		
Net Mil Impact	Net Civ Impact	Total
9,975	409	10,384

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Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 8		
Net Mil Impact	Net Civ Impact	Total
(1,200)	(855)	(2,055)

Installations Impacted by Candidate Recommendations

(includes Guard and Reserves)

(As of 24 Mar 05)

Region 9		
Net Mil Impact	Net Civ Impact	Total
(1,643)	(2,146)	(3,789)

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Installations Impacted by Candidate Recommendations
(includes Guard and Reserves)

(As of 24 Mar 05)

Region 10		
Net Mil Impact	Net Civ Impact	Total
865	5,566	6,431

Red = Closures
Yellow = Realignments
Green = Gains

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Tab C

Candidate Recommendations Log

Candidate Recommendation	Description	Status
DoN-0002	Close NS Pascagoula, MS	Approved
DoN-0009	Close Navy Reserve Center Asheville, NC	Approved
DoN-0010	Close Navy Reserve Center Cedar Rapids, IA	Approved
DoN-0011	Close Navy Reserve Center Tuscaloosa, AL	Approved
DoN-0012	Close Navy Reserve Center Pocatello, ID	Approved
DoN-0015	Close Navy Reserve Center Horseheads, NY	Approved
DoN-0016	Close Navy Reserve Center Central Point, OR	Approved
DoN-0018	Close Navy Reserve Center Evansville, IN	Approved
DoN-0019	Close Navy Reserve Center Adelphi, MD	Approved
DoN-0020	Close Navy Reserve Center Duluth, MN	Approved
DoN-0021	Close Navy Reserve Center Lexington, KY	Approved
DoN-0022	Close Navy Reserve Center Lincoln, NE	Approved
DoN-0023	Close Navy Reserve Center Marquette, MI	Approved
DoN-0024	Close Navy Reserve Center Sioux City, IA	Approved
DoN-0025	Close Navy Marine Corps Reserve Center Moundsville, WV	Approved
DoN-0032B	Close NS Ingleside, TX	Approved
DoN-0033	Close Subbase New London, CT	Approved
DoN-0041	Realign Commander Navy Regions Gulf Coast, South, Northeast	Approved
DoN-0043	Close Navy Reserve Center Glens Falls, NY	Approved
DoN-0047	Close Navy Reserve Center Watertown, NY	Approved
DoN-0048	Close Navy Reserve Center Lubbock, TX	Approved
DoN-0049	Close Navy Reserve Center Forest Park, IL	Approved
DoN-0050	Close Navy Reserve Center St Petersburg, FL	Approved
DoN-0052	Close Navy Reserve Center Orange, TX	Approved
DoN-0053	Close Navy Marine Corps Reserve Center Tacoma, WA	Approved
DoN-0054	Close Navy Marine Corps Reserve Center Encino, CA	Approved
DoN-0055	Close Navy Marine Corps Reserve Center Grissom Air Reserve Base, IN	Approved
DoN-0056	Close Inspector-Instructor Staff Rome, GA	Approved
DoN-0057	Close Inspector-Instructor Staff West Trenton, NJ	Approved
DoN-0062	Close Navy Recruiting District Indianapolis, IN; Omaha, NE; Buffalo, NY; Montgomery, AL; Kansas City, MO	Approved
DoN-0068	Close NAS Atlanta, GA	Approved
DoN-0074A	Consolidate Naval Facilities (NAVFAC) Engineering Field Division (EFD) South, Charleston, SC South with NAVFAC Engineering Facilities Activity (EFA) Southeast, Jacksonville, FL, NAVFAC Midwest, Great Lakes, IL and NAVFAC Atlantic, Norfolk, VA	Approved
DoN-0078	Consolidate Navy Reserve Readiness Command South, Fort Worth, TX with Navy Reserve Readiness Command Midwest Great Lakes, IL	Approved
DoN-0084A	Close NAS Joint Reserve Base Willow Grove, PA	Approved
DoN-0085	Relocate OTC Pensacola, FL to NS Newport, RI	Approved
DoN-0089A	Close Navy Marine Corps Reserve Center Los Angeles relocate to Armed Forces Reserve Center Bell,CA (JAST)	Approved
DoN-0096	Close Navy Marine Corps Reserve Center St Louis, MO; Navy Reserve Center Cape Girardeau, MO to Armed Forces Reserve Center Jefferson Barracks, MO (JAST)	Approved
DoN-0102	Close Navy Marine Corps Reserve Center Des Moines, IA; relocate to Armed Forces Reserve Center Camp Dodge, IA (JAST)	Approved
DoN-0113	Close Navy Marine Corps Reserve Center Akron, OH, Navy Reserve Center Cleveland, OH; relocate to Armed Forces Reserve Center Akron, OH (JAST)	Approved
DoN-0114	Close Navy Marine Corps Reserve Center Milwaukee, WI and relocate to Armed Forces Reserve Center Milwaukee, WI (JAST)	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
DoN-0115	Close Navy Marine Corps Reserve Center Madison, WI, Navy Reserve Center Lacrosse, IA, Dubuque, IA; relocate to Armed Forces Reserve Center Madison, WI (JAST)	Approved
DoN-0118	Close Navy Marine Corps Reserve Center Baton Rouge, LA; relocate to Armed Forces Reserve Center Baton Rouge, LA (JAST)	Approved
DoN-0120	Close Navy Marine Corps Reserve Center Lehigh Valley& Reading, PA to Armed Forces Reserve Center Allentown-Bethlehem, PA (JAST)	Approved
DoN-0129	Close Navy Marine Corps Reserve Center Tulsa, OK; relocate to Armed Forces Reserve Center Broken Arrow, OK (JAST)	Approved
DoN-0130	Close Navy Marine Corps Reserve Center Mobile, AL; relocate to Armed Forces Reserve Center Mobile ,AL (JAST)	Approved
DoN-0138	Close NAS Brunswick, ME; relocate all squadrons to NAS Jacksonville, FL	Approved
DoN-0154/0075	Relocate Navy Crane Center Lester, PA to Norfolk Naval Shipyard, VA	Approved
DoN-0156	Consolidate NAVRESREDCOM NE & Mid-Atlantic w/COMNAVREG	Approved
E&T-0003R	Disestablish Graduate level education at the Naval Postgraduate School, Monterey, CA, and Air Force Instititute of Technology, Wright-Patterson AFB, OH	Approved
E&T-0012	Relocate Defense Resource Management Institute (under DAU) to Ft Belvoir, VA	Approved
E&T-0014	Establish Joint Center for Religious Training and Education at FT Jackson, SC	Approved
E&T-0016	Establish Joint Center for Culinary Training at Ft Lee, VA	Approved
E&T-0029	Relocate Army Prime Power School to Ft Leonard Wood, MO	Approved
E&T-0046	Consolidate DoD Undergraduate Rotary at Ft Rucker, AL and Fixed at Various Locations	Awaiting IEC approval
E&T-0052	Joint Strike Fighter initial Flight Training to Eglin AFB, FL	Approved
E&T-0053	Consolidate Transportation Mgnt Training at Ft Lee, VA	Approved
E&T-0061	Establish Net Fires Center at Ft Sill, OK by realigning Ft Bliss, OK; relocate ADA School	Approved
E&T-0062	Establish Aviation Logistics School at Ft Rucker, AL	Approved
E&T-0063	Establish Maneuver Center at Ft Benning, GA; relocate Ft Knox, KY Armor School	Approved
E&T-0064	Establish Combat Service Support Center at Ft Lee, VA; relocate Trans/QM School	Approved
H&SA-0006	Army Personnel Center at FT Knox, KY	Approved
H&SA-0007	Navy Personnel Center at NSA Millington, TN	Approved
H&SA-0008R	Air Force Personnel Center at Randolph AFB, TX (revised)	Approved
H&SA-0009	Joint Base FT Bragg / Pope AFB, NC	Approved
H&SA-0010	Joint Base FT Lewis / McCord AFB, WA	Approved
H&SA-0011	Joint Base McGuire AFB / Dix/NSA Lakehurst, NJ	Approved
H&SA-0012	Joint Base Andrews AFB / Washington, MD	Approved
H&SA-0013	Joint Base Anacostia/Bolling AFB / NRL, DC	Approved
H&SA-0014	Joint Base Ft Myer / Henderson Hall, VA	Approved
H&SA-0015	Joint Base Elmendorf AFB / Ft Richardson, AK	Approved
H&SA-0016	Joint Base NS Pearl Harbor / Hickam AFB, HI	Approved
H&SA-0017	Joint Base Lackland / Ft Sam Houston / Randolph, TX	Approved
H&SA-0018	Defense Finance and Accounting Service (DFAS) Consolidation	Approved
H&SA-0029	Consolidate 25 Civilian Personnel Centers into 10 Regional DOD Civilian Personnel Centers	Awaiting IEC approval
H&SA-0032	Joint Base Charleston AFB/NWS Charleston, SC	Approved
H&SA-0033	Joint Base Ft Eustis, VA/ Ft Monroe, VA/ Langley AFB, VA	Approved
H&SA-0034	Joint Base Ft Story, VA / Naval Mid-Atlantic Region, VA	Approved
H&SA-0041	Relocate Navy Reserve Command to NSA Norfolk, VA	Approved
H&SA-0046	Relocate / Consolidate Defense Information Systems Agency outside to Offut AFB, NE	Approved
H&SA-0047	Consolidate Missile Defense Agency, DC and USA Space and Missile Defense Command at Redstone Arsenal, AL	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
H&SA-0056	Co-locate Miscellaneous USAF leased Locations	Approved
H&SA-0057	Relocate TRADOC HQ to Ft Eustis, VA	Approved
H&SA-0065	Consolidate Army Test & Evaluation Cmd HQs	Approved
H&SA-0067	Relocate Defense Contract Mngt Agency to Ft Lee, VA	Approved
H&SA-0069	Realign 15 Army leased locations in N VA to Ft Belvoir, VA	Approved
H&SA-0071	Create new Agency for Media and Publications at Ft Meade, MD	Approved
H&SA-0075	Joint Base Ft Monmouth / Earle Colts Neck, NJ	Approved
H&SA-0077	Consolidate/co-locate IMA and Army service providers to FT Lee, VA/Ft Sam Houston, TX	Approved
H&SA-0078	Consolidate NAVAIR at NAS Patuxent River, MD	Approved
H&SA-0092	Relocate Army Material Cmd to Redstone, AL	Approved
H&SA-0099	Co-locate Adjudication Activities at Ft Meade, MD	Approved
H&SA-0106	Close 13 and realign 23 Leased Locations in the NCR to Walter Reed	Approved
H&SA-0108	Co-locate MILDEP Investigation Agencies at MCB Quantico, VA	Approved
H&SA-0109	Realign lease space by consolidating DECA at FT Lee, VA	Approved
H&SA-0114	Consolidate TRANSCOM components at Scott AFB, IL	Awaiting IEC approval
H&SA-0115	Co-locate MILDEP and DOD Medical activities at NNMC Bethesda, MD	Approved
H&SA-0119	Joint Base Dobbins AFB / NAS Atlanta, GA	Approved
H&SA-0124	Relocate FORSCOM HQ to Pope AFB, NC	Approved
H&SA-0127	Consolidate Anderson AFB and COMNAVMARIANNAS (Guam)	Approved
H&SA-0128	Realign Ft McPherson, GA by relocating Army Reserve Command to Pope AFB, NC	Approved
H&SA-0129	Realign NSA New Orleans, LA, relocating MC Res & MC Res Spt CMD to NS Norfolk, VA	Approved
H&SA-0130	Realign NAS Pensacola, FL; relocate NETC & NETPDTC to NSA Millington, TN	Approved
H&SA-0131	Consolidate Counter Intel Field Activity & Defense Security Service at Quantico, VA	Approved
H&SA-0132	Co-locate National Guard HQs (NGB,ANG,AFNG) at Andrews AFB, MD	Awaiting IEC approval
H&SA-0133	Establish 4 Joint Mob Site at McGuire AFB, NJ, Ft Lewis, WA, Ft Bliss, GA, Ft Bragg, NC	Approved
H&SA-0134	Co-locate Misc. USN Leased Locations to Arlington Service Center, VA	Approved
H&SA-0135	Establish 4 Joint Regional Correctional Facilities	Approved
H&SA-0141	Relocate AF Real Property Agency & Ctr Environ Excellence to Lackland AFB, TX	Awaiting IEC approval
IND-0019	Close SIMA Pascagoula, MS (relocate to NS Mayport, FL)	Approved
IND-0024	Realign SIMA Norfolk, VA (relocate to NAVSHIPYD Norfolk, VA)	Approved
IND-0030	Close SIMA NRMF Ingleside, TX (relocate to SIMA San Diego, CA)	Approved
IND-0037	Relocate Intermediate sub repair function New London, CT to SIMA NS Norfolk, VA	Approved
IND-0056	Realign NAVSHIPYD Portsmouth, ME; relocate depot functions to NAVSHIPYD Norfolk, VA	Approved
IND-0083A	Realign Rock Island Arsenal, IL; relocate Depot Maint to Anniston, AL/Letterkenny, PA de	Approved
IND-0083B	Disestablish Depot Maintenance functions at NAVWPNSTA Seal Beach, CA	Approved
IND-0086	Disestablish Lackland AFB, TX Depot by relocating functions to Tobyhanna AD, PA	Approved
IND-0095	Realign NAVSHIPYD Puget Sound, WA Det Boston MA	Approved
IND-0096	Realign NNSY Det NAVPESO Annapolis, MD to Norfolk SHPYD, VA	Approved
IND-0097	Realign NNSY Det NAVSHIPSO Phila PA to Norfolk SHPYD, VA	Approved
IND-0103	Establish Fleet Readiness Center (FRC) West at NAS Lemoore, CA	Approved
IND-0104	Establish Fleet Readiness Center (FRC) North West at NAS Whidbey Island, WA	Approved
IND-0106	Close Kansas Army Ammo Plant, KS	Approved
IND-0108	Close Hawthorne Army Depot, NV	Approved
IND-0110	Close Mississippi Army Ammunition Plant, MS	Approved
IND-0111	Close Red River Munitions Center, TX	Approved
IND-0112	Close River Bank Army Ammunition Plant, CA	Approved
IND-0113	Realign Sierra Army Depot, CA	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
IND-0114	Realign Watervliet Arsenal, NY disestablish all capabilities for other FA Components	Approved
IND-0115	Realign Lima Tank Plant, OH by disestablishing the tank manufacturing function	Approved
IND-0116	Realign NSWC Indian Head, MD by relocating functions to McAlester, OK and Crane, IN	Approved
IND-0117	Close Deseret Chemical Demilitarization Facility, UT	Approved
IND-0118	Close Pueblo Chemical Demilitarization Facility, CO	Approved
IND-0119	Close Newport Chemical Demilitarization Facility, IN	Approved
IND-0120	Close Umatilla Chemical Demilitarization Facility, OR	Approved
IND-0121	Realign Indian Head Det Yorktown, VA	Approved
IND-0122	Close Lone Star Army Ammunition Plant, TX	Approved
IND-0123	Establish Fleet Readiness Center (FRC) East at MCAS Cherry Point, NC	Approved
IND-0124	Establish Fleet Readiness Center (FRC) Southeast at NAS Jacksonville, FL	Approved
IND-0125	Establish Fleet Readiness Center (FRC) SouthWest at NAS North Island, CA	Approved
IND-0126	Establish Fleet Readiness Center (FRC) Mid-Atlantic at NAS Oceana, VA	Approved
IND-0127A	Disestablish depot maintenance functions at MCLB Barstow, CA	Awaiting IEC approval
IND-0127B	Realign Red River relocate maint functions to Anniston, AL, Tobyhanna, PA, MCLB Albany, GA	Awaiting IEC approval
INTEL-0004	Consolidate NCR National Geospatial-Intelligence Agency at Engineering Proving Ground, Ft Belvoir , VA	Awaiting IEC approval
INTEL-0010	Co-locate select DIA functions to Rivanna Station, Charlottesville, VA	Approved
INTEL-0012	Consolidate Missouri based National Geospatial-Intelligence Agency at Scott AFB, IL	Awaiting IEC approval
INTEL-0013	Realign CIFA Colorado Springs, CO relocate to Peterson AFB, CO	Awaiting IEC approval
MED-0002	Realign Walter Reed Medical Ctr, DC; relocate medical functions to Ft Belvoir, VA, and Bethesda, MD	Approved
MED-0004a	Disestablish inpatient mission at MCAS Cherry Point, NC	Approved
MED-0004b	Disestablish inpatient mission at Ft Eustis, VA	Approved
MED-0004c	Disestablish inpatient mission at US Air Force Academy, CO	Approved
MED-0005	Consolidate Medical Basic and Specialty Enlisted Training at Ft Sam Houston, TX	Approved
MED-0012	Realign USAF Aerospace Medical Training at Wright-Patterson AFB, OH	Approved
MED-0016	Realign Lackland AFB, TX relocate med functions to FT Sam Houston, TX	Approved
MED-0017	Realign Pope AFB, NC by relocating all Medical functions to Ft Bragg, NC	Approved
MED-0018	Disestablish inpatient care at Andrews AFB, MD	Approved
MED-0022	Realign McCord AFB, WA by relocating all Medical functions to Ft Lewis, WA	Approved
MED-0024	Establish Tri-service Biomedical Research Center of Excellence at Ft Detrick, MD	Awaiting IEC approval
MED-0025	Establish Center of Excellence for Aerospace Medicine at Wright-Patterson AFB, OH	Approved
MED-0029	Realign Walter Reed Army Medical Center, DC by disestablishing the Armed Forces Inst of Pathology	Awaiting IEC approval
MED-0030	Close Uniform Services University of Healthcare Sciences, Bethesda, MD	Hold /Awaiting IEC
MED-0049	Disestablish inpatient mission at MacDill AFB, FL	Approved
MED-0050	Disestablish inpatient mission at Keesler AFB, MS	Approved
MED-0052	Disestablish inpatient mission at Scott AFB, IL	Approved
MED-0053	Disestablish inpatient mission at NS Great Lakes, IL	Approved
MED-0054	Disestablish inpatient mission at Ft Knox, KY	Approved
MED-0057	Realign Brooks City Base, TX; relocate Naval Health Research Ctr to Wright-Patterson, OH	Awaiting IEC approval
S&S-0035	Consolidate / transfer Service Inventory Control Points to Defense Logistics Agency	Awaiting IEC approval
S&S-0043	Privatize wholesale supply, storage, and distribution for all Tires	Approved
S&S-0044	Privatize wholesale supply, storage, and distribution for all Packaged POL	Approved
S&S-0045	Privatize wholesale supply, storage, and distribution for all Compressed Gases	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
S&S-0048	Realign/Consol Wholesale Storage/Distribution at 4 sites	Approved
TECH-0005	Establish Ctr for Rotary Wing Air Platform RDAT&E by realigning numerous sites	Awaiting IEC approval
TECH-0006	Establish Ctr for Fixed Wing Air Platform RDAT&E by realigning numerous sites	Awaiting IEC approval
TECH-0009A	Consolidate Defense Research labs at Hanscom AFB, MA, Kirtland AFB, NM, Wright-Patterson AFB, OH	Awaiting IEC approval
TECH-0009B	Consolidate Defense Research labs at Aberdeen Proving Ground, Adelphi, MD	Approved
TECH-0013	Consolidate Joint Ground Vehicle D&A at Detroit Arsenal, MI	Approved
TECH-0018A	Establish Weapons/Arm RDAT&E Ctr at Eglin AFB, FL by realigning Hill AFB, UT and FT Belvoir, VA	Approved
TECH-0018B	Consolidate Weapons/Arm (Guns/Ammo) at Picatinny Arsenal, NJ; realign various sites	Approved
TECH-0018C	Relocate Missile Defense Agency Weapons/Arm RDAT&E at Redstone Arsenal, AL	Approved
TECH-0018D	Consolidate Weapons/Arm RDAT&E to China Lake, CA, Indian Head, MD, Dahlgren, VA	Awaiting IEC approval
TECH-0018E	Realign Patrick AFB, FL by relocating Navy Strategic T&E at NSB Kings Bay, GA	Approved
TECH-0020	Joint Meteorology & Oceanography ctr at Stennis Sp ctr, MS (Close NRL Det. Monterey, CA)	Awaiting IEC approval
TECH-0031	Consolidate Sea Vehicle Development & Acquisition at Washington Navy Yard, DC	Approved
TECH-0032	Consolidate Chem / Bio Research Development & Acquisition at Ft Detrick, APG, MD	Approved
TECH-0035R	Consolidate Army C4SIR at Adelphi & Aberdeen Proving Ground, MD (realign Ft Monmouth, NJ and Redstone, AL)	Awaiting IEC approval
TECH-0040R	Co-locate Extramural Research program Managers to Anacostia Annex, DC	Awaiting IEC approval
TECH-0042A	Consolidate Maritime C4ISR RDAT&E to 3 sites Dalgren, VA, Newport, RI, San Diego, CA	Awaiting IEC approval
TECH-0042C	Consolidate Air and Space C4ISR RDAT&E at Hanscom AFB, MA and Edwards AFB, CA	Awaiting IEC approval
TECH-0045	Establish Army Soldier & Biological Chemical Center at APG, MD (Close Natick, MA)	Approved
TECH-0047	Consolidate Combatant Commander C4SIR to Peterson AFB, CO	Approved
TECH-0054	Consolidate Navy C4ISR RDAT&E at NAWC China Lake, CA.. Close Wpns Div Pt Mugu,	Approved
TECH-0058	Realign Brooks City Base, TX Human Systems D&A to Wright-Patterson AFB, OH	Approved
USA-0006	Relocate West Point Prep school from FT Monmouth, NJ to West Point, NY	Approved
USA-0015	Close/ Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Newtown, CT	Approved
USA-0016	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Ft Chaffee, AR	Approved
USA-0017	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Jonesboro, AR	Approved
USA-0018	Close Camden USARC; relocate to Armed Forces Reserve Center Camden, AR	Approved
USA-0019	Close /Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center El Dorado, AR	Approved
USA-0020	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Norman, OK	Approved
USA-0021	Close/Consolidate Guard Readiness Centers at Armed Forces Reserve Center Oklahoma City, OK	Approved
USA-0022	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Grand Prairie, TX	Approved
USA-0023	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center McAlester, OK	Approved
USA-0024	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lewisburg, PA	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USA-0026	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center FT Campbell, KY	Approved
USA-0027	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lafayette, IN	Approved
USA-0028	Close/Consolidate Guard Readiness Centers at Armed Forces Reserve Center Greenwood-Franklin, IN	Approved
USA-0029	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center NW Houston, TX	Approved
USA-0030	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Hastings, NE	Approved
USA-0036	Close Red River Army Depot, TX	Awaiting IEC approval
USA-0040	Relocate the 7Th SFG, FT Bragg, NC to Eglin AFB, FL	Approved
USA-0046R	Relocate FT Benning / Drill Sgt School, GA to FT Jackson, SC & Activate a BCT	Approved
USA-0054	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Marana, AZ	Approved
USA-0055	Close/Consolidate Reserve and guard Centers at Armed Forces Reserve Center Pine Bluff Arsenal, AR	Approved
USA-0057	Close/Consolidate NG Maintenance sites at Ft Chaffee, AR	Approved
USA-0063	Close Selfridge Army Activities, MI (Enclave Bridging Lab/Water Purification Plant)	Approved
USA-0064	Close/Consolidate Guard Maint sites at Armed Forces Reserve Center Holston AAP, Kinsport, TN	Approved
USA-0070	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center NW Arkansas	Approved
USA-0074	Close/Consolidate Army Reserve center with Armed Forces Reserve Center Kearney, NE	Approved
USA-0075	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Paducah, KY	Approved
USA-0076	Close/Consolidate Reserve and Guard Centers At Armed Forces Reserve Center Camden, NJ	Approved
USA-0077	Close/Consolidate Reserve and Guard Centers at IOWA AAP, Middletown, IA	Approved
USA-0080	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Tuscaloosa, AL	Approved
USA-0081	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Middletown, CT	Approved
USA-0082	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Muscatine, IA	Approved
USA-0083	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Carbondale, IL	Approved
USA-0084	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mt Vernon, IL	Approved
USA-0085	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Faribault, MN	Approved
USA-0086	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Cambridge, MN	Approved
USA-0087	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Cape Girardeau, MO	Approved
USA-0088	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Kirksville, MO	Approved
USA-0089	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Missoula, MT	Approved
USA-0090	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Stewart, NY	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USA-0092	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center FT Sill, OK	Approved
USA-0093	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Muskogee, OK	Approved
USA-0094	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Williamsport, PA	Approved
USA-0095	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center NAS Roosevelt Rds, Celiba, PR	Approved
USA-0096	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Ft Allen, PR	Approved
USA-0097	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mayaguez, PR	Approved
USA-0098	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Lewisville, TX	Approved
USA-0099	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Seagoville, TX	Approved
USA-0100	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lufkin, TX	Approved
USA-0101	Close/Consolidate Reserve and Guard Center at Armed Forces Reserve Center Huntsville, TX	Approved
USA-0102	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center San Marcos, TX	Approved
USA-0103	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Tyler, TX	Approved
USA-0104	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Camp Bullis, TX	Approved
USA-0105	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Rutland, VT	Approved
USA-0106	Close/Consolidate Army Guard & Reserve Centers at Armed Forces Reserve Center Spencer-Ripley, WV	Approved
USA-0107	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Fairmont, WV	Approved
USA-0108	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Elkins, WV	Approved
USA-0109	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Beatrice, NE	Approved
USA-0110	Close /Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Columbus, NE	Approved
USA-0111	Close /Consolidate Army Guard And Reserve Centers at Armed Forces Reserve Center McCook, NE	Approved
USA-0113	Close FT Monroe, VA	Approved
USA-0114	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Keaukaha, HI	Approved
USA-0117	Relocate USAR and ECS to new site at Pelham Rng, AL	Approved
USA-0121	Close Ft Gillem, GA with Leaseback (Enclave for AAFES, GA NG)	Approved
USA-0131	Close /Consolidate Army Reserve centers & USAR C2 Southeast	Approved
USA-0132	Relocate Cold Region Test Center from FT Wainwright, AK to FT Greeley, AK	Approved
USA-0136	Close Carlisle Barracks, PA, move War College to FT Leavenworth, KS (E&T, O/W)	Approved
USA-0138	Close/Consol Army Guard / Reserve with Navy Reserve Center at White River Junction, VT (JAST)	Approved
USA-0139	Close/Consolidate Army Guard/Reserve with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Buckeye, AZ (JAST)	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USA-0140	Close/Consolidate Army Guard /Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Mobile, AL (JAST)	Approved
USA-0141	Close/Consolidate Army Guard/Reserve with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Bell, CA (JAST)	Approved
USA-0143	Close/Consol Army Guard /Reserve with Navy Reserve Center at Armed Forces Reserve Center FT Benning, GA (JAST)	Approved
USA-0144	Close/Consolidate Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center on NS Great Lakes, IL (JAST)	Approved
USA-0146	Close/Consolidate Army Guard / Reserve Center at Armed Forces Reserve Center Round Rock, TX	Approved
USA-0147	Close/Consolidate Army Guard / Reserve Center at Armed Forces Reserve Center Ft Bliss, TX	Approved
USA-0148	Close/Consolidate Army Guard/Reserve Center at Armed Forces Reserve Center Brownsville, TX	Approved
USA-0153	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Baton Rogue, LA (JAST)	Approved
USA-0155	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center DSC Columbus, OH	Approved
USA-0156	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Ft Custer, MI (JAST)	Approved
USA-0158	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center NS Newport, RI (JAST)	Approved
USA-0159	Close/Consol Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Chattanooga, TN (JAST)	Approved
USA-0160	Close/Consolidate Army NG with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Milwaukee, WI (JAST)	Approved
USA-0162	Close/Consol Army Res Ctrs w/ Marine Corps Reserve Center at Armed Forces Reserve Center Chester-Germantown, PA (JAST)	Approved
USA-0163	Close/Consolidate Army NG/Res Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Stranton, PA (JAST)	Approved
USA-0164	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Newark, DE (JAST)	Approved
USA-0165	Close/Consolidate Army NG/Res Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Farmingdale, NY (JAST)	Approved
USA-0166	Close /Consolidate Army Reserve Centers USAR C2 Northwest	Approved
USA-0167	Close /Consolidate Army Reserve Centers USAR C2 Northeast	Approved
USA-0168	Close/Consolidate Army Reserve Centers USAR C2 Southwest	Approved
USA-0171	Close/Consolidate Army Reserve centers with Navy Reserve Center at Armed Forces Reserve Center Wilmington, NC	Approved
USA-0172	Close/Consol Army Guard and Reserve centers at Armed Forces Reserve Center Blue Grass Depot, KY	Approved
USA-0174	Close/Consol Army Guard and Reserve Ctrs at Armed Forces Reserve Center NAS Kingsville, TX (JAST)	Approved
USA-0175	Close/Consol Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Bristol-Woodhaven, PA (JAST)	Approved
USA-0176	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Cedar Rapids, IA (JAST)	Approved
USA-0177	Close/Consol Army Reserve w Navy Marine Corps Reserve Center at Armed Forces Reserve Center Allentown-Bethlehem, PA (JAST)	Approved
USA-0178	Close/Consolidate Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Frederick, MD (JAST)	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USA-0179	Close/Consolidate Army NG/Res Ctrs at Armed Forces Reserve Center NSA Smokey Point, WA (JAST)	Approved
USA-0180	Close/Consolidate Army NG/Res Ctrs w/ Navy Reserve Center at Armed Forces Reserve Center FT Buchanan, PR (JAST)	Approved
USA-0181	Close/Consolidate Army NG/RES Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Amarillo, TX (JAST)	Approved
USA-0182	Close/Consolidate Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Shreveport, LA (JAST)	Approved
USA-0183	Close/Consolidate Army NG/Res Ctrs w/ Marine Corps Reserve Center at Armed Forces Reserve Center Red River, TX (JAST)	Approved
USA-0184	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center Armed Forces Reserve Center Camp Withycombe, OR (JAST)	Approved
USA-0185	Close/Consolidate Army NG/RES Ctrs w/Navy Marine Corps Reserve Center at Camp Dodge, IA (JAST)	Approved
USA-0187	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center East Houston, TX (JAST)	Approved
USA-0191	Close and relocate Army Reserve ctr at Armed Forces Reserve Center Great Falls, MT (Malmstrom AFB)	Approved
USA-0193	Close and relocate Army Guard ctrs to AASF Cheyenne, WY (FE Warren AFB)	Approved
USA-0194	Close/Consolidate Army Guard and Reserve centers at Armed Forces Reserve Center Niagara Falls, NY	Approved
USA-0195	Close/Consolidate Army Guard and Reserve centers at Birmingham AGS, AL	Approved
USA-0196	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Vance AFB, OK	Approved
USA-0198	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mansfield, OH	Approved
USA-0199	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Springfield, OH	Approved
USA-0200	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Madison, WI (JAST)	Approved
USA-0201	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Dyess AFB, TX	Approved
USA-0202	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center /CSMS Ayers, MA (JAST)	Approved
USA-0207	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Fairchild AFB, WA	Approved
USA-0208	Close/Consolidate Army Guard and Reserve centers at Armed Forces Reserve Center Hot Springs, AR	Approved
USA-0210	Close and relocate Army Reserve Ctr to Armed Forces Reserve Center Fargo, ND (Hector AGS) (JAST)	Approved
USA-0212	Close/Consol. Army NG/Res Ctrs w/Navy Reserve Center at Armed Forces Reserve Center Chicopee, MA (Westover ARS)	Approved
USA-0213	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center NAS JRB Ft Worth,T X(JAST)	Approved
USA-0214	Close/Consol Army Guard Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Broken Arrow, OK (JAST)	Approved
USA-0215	Close/Consol Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Kirtland AFB, NM (JAST)	Approved
USA-0216	Close/Consol Army Guard and Reserve Centers at Armed Forces Reserve Center Jefferson Barracks, MO	Approved
USA-0217	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Moffet Field, CA (JAST)	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USA-0218	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Yakima Tng Ctr, WA (JAST)	Approved
USA-0219	Close/Consolidate Army and Reserve Ctrs at Armed Forces Reserve Center Newington, NH (Pease AGS)	Approved
USA-0220	Close/Consolidate Army Guard Joint Forces HQs and Units at Armed Forces Reserve Center F.E.Warren AFB, WY	Approved
USA-0221	Realign CONUS based Heavy Brigades and Global Posture Study forces to Ft Bliss, TX and Ft Riley, KS	Approved
USA-0222	Close Ft McPherson, GA by relocating Forces Command HQs to Pope AFB and 3rd Army to Shaw AFB, SC	Approved
USA-0223	Close Ft Monmouth, NJ	Approved
USA-0224	Realign FT Hood, TX by relocating 4th ID BCT to Ft Carson, CO	Approved
USA-0226	Realign FT Leonard Wood, MO by relocating the Drill Sgt School to Ft Jackson, SC	Approved
USA-0227	Close Soldier System Center Natick, MA	Awaiting IEC approval
USAF-0011	Close Onizuka AFS, CA	Approved
USAF-0018	Close Ellsworth AFB, SD	Approved
USAF-0033	Close Bradley Intl Airport AGS, CT (Enclave ECS element)	Approved
USAF-0035	Close Duluth Intl Airport AGS, MN (Enclave ECS element)	Approved
USAF-0036	Close Fort Smith MAP AGS, AR (Enclave ECS element)	Approved
USAF-0037	Close Great Falls Intl Airport AGS, MT	Approved
USAF-0038	Realign Hancock Field AGS, NY (Enclave ECS and 152 AOG /274 ASOS)	Approved
USAF-0039	Close Hector Intl Airport AGS, ND (Enclave ECS element)	Approved
USAF-0040	Close Hulman APT AGS, IN (Enclave ECS element)	Approved
USAF-0041	Close Lambert-St Louis Intl Airport AGS, MO (Enclave ECS element)	Approved
USAF-0044	Close Otis ANGB, MA (Enclave ECS and Comms elements)	Approved
USAF-0047	Close Springfield-Beckley MPT AGS, OH (Enclave ECS and Comms elements)	Approved
USAF-0049	Close W.K. Kellogg APT AGS, MI	Approved
USAF-0050	Close Ellington Field AGS, TX (Enclave ECS element)	Approved
USAF-0051	Realign Seymour Johnson AFB, NC by relocating 15 aircraft to Mtn Home AFB, SD	Approved
USAF-0052	Close Willow Grove ARS, PA (Enclave 270th Eng Sqdn)	Approved
USAF-0053	Realign Luke AFB, AZ relocate F-16 to Fresno Air Terminal AGS, CA	Approved
USAF-0054	Realign Mountain Home AFB, SD relocate F-16 to various locations	Approved
USAF-0055	Realign NAS New Orleans ARS , relocate A-10 to Whiteman AFB, MO & Barksdale AFB, LA	Approved
USAF-0056	Realign Eielson AFB, AK by inactivating 354th Wing relocate 18 A-10s,18 F-16	Awaiting IEC approval
USAF-0059	Realign Maxwell AFB, AL	Approved
USAF-0060	Close Nashville Intl Airport AGS, TN (Enclave ECS element)	Approved
USAF-0063	Realign Andrews AFB, MD by relocating AFFSA to Will Rogers AGS, OK	Approved
USAF-0064	Close New Castle APT AGS, DE (Enclave ECS element)	Approved
USAF-0065	Realign Pittsburgh Intl Airport AGS, PA; relocate KC-135 to Sioux Gateway APT AGS, IA	Approved
USAF-0066	Close Mansfield Lahm MAP AGS, OH	Approved
USAF-0067	Realign Schenectady County APT AGS, NY	Approved
USAF-0068	Realign Reno-Tahoe Intl Airport AGS, CA (Enclave ECS element and DCGS)	Approved
USAF-0069	Close Munoz Marin Intl Airport AGS, PR (Enclave ECS element)	Approved
USAF-0077	Realign Key Field AGS, MS by relocating KC-135R aircraft (Enclave ECS element)	Approved
USAF-0079	Close Portland Intl Airport AGS, OR; relocate KC-135 ,F-15s (Enclave Comms Sqdns)	Approved
USAF-0080	Realign Birmingham Intl Airport AGS, AL (Enclave ECS element)	Approved
USAF-0081	Realign Beale AFB, CA; relocate KC-135s to Selfridge ANGB, MI & McGhee-Tyson AGS, TN	Approved

Candidate Recommendations Log

Candidate Recommendation	Description	Status
USAF-0083	Realign March ARB, CA; relocate KC-135s to March ARB, CA; Pease AGS, NH; and McConnell AFB, KS	Approved
USAF-0084	Realign Fairchild AFB, WA by relocating KC-135 & Consolidating GSUs at Fairchild	Approved
USAF-0086	Realign Selfridge ANGB, MI	Approved
USAF-0087	Realign Rickenbacker AGS, OH; relocate 2 KC-135 to Backup aircraft inventory	Approved
USAF-0089	Close Kulis AGS, AK	Approved
USAF-0090	Realign Eglin AFB, FL; relocate MC-130s to Hurlburt Field, FL. Retire F-15s	Approved
USAF-0099	Realign Lackland AFB, TX; relocate STAMP/STRAPP functions to McConnell AFB, KS	Approved
USAF-0102	Consolidate USAF Logistics Support Centers at Langley AFB, VA & Scott AFB, IL	Approved
USAF-0105	Establish F-15 Avionics Centralized Intermediate Repair Facility at Tyndall AFB, FL	Awaiting IEC approval
USAF-0106	Establish F-100 engine Centralized Intermediate Repair Facility at NAS New Orleans, LA	Awaiting IEC approval
USAF-0111	Realign Capital AGS, Springfield, IL relocate F-16 Ac to Wayne Intl Airport AGS, IN	Approved
USAF-0112	Close Richmond AGS, Sandston, VA	Approved
USAF-0113	Realign Hill AFB, UT; relocate AC F-16s to Nellis AFB, NV RC to various locations	Approved
USAF-0114	Close Cannon AFB, NM; relocate AC / RC aircraft to various locations	Approved
USAF-0117	Close Grand Forks AFB, ND; relocate KC-135 to numerous locations	Approved
USAF-0118	Realign McGuire AFB, NJ; inactivate 108th air refuel wing (Enclave ECS elements)	Approved
USAF-0120	Realign Robins AFB, GA; relocate KC-135s to Forbes Field AGS, KS	Approved
USAF-0121	Close Niagara Falls ARS, NY; KC-135 to Bangor AGS, ME, C130 to Little Rock AFB, AR	Approved
USAF-0122	Close Pope AFB, NC	Approved
USAF-0123	Close Pittsburgh Intl Airport ARS, PA; C-130s to Little Rock AFB, AR, ECS to Youngstown ARS, PA	Approved
USAF-0124	Realign Dover AFB, DE; relocate C-17s to various Locations	Approved
USAF-0125	Realign Indian Springs AFAF, NV; relocate UAVs to Holloman AFB, NM	Approved
USAF-0127	Close Yeager AGS, WV	Approved

Tab D

Candidate Recommendations – Cost and Savings ($M)

(As of 24 Mar 05)

	One-Time (Costs)	Net Implementation Savings/(Costs)	Annual Recurring Savings/(Costs)	NPV Savings/(Costs)
Army BRAC	(9,553.1)	(8,426.3)	332.5	(4,945.1)
Overseas	(348.5)	4,360.2	1,248.5	15,610.4
BRAC + Overseas	(9,901.6)	(4,066.0)	1,581.0	10,665.3
Navy	(1,304.9)	621.2	607.0	6,240.7
Air Force	(2,303.8)	(282.8)	747.4	6,660.2
JCSGs	(14,563.0)	(165.7)	3,881.5	35,878.1
E&T	(2,876.9)	(863.9)	524.3	3,992.7
H&SA	(3,005.1)	667.0	998.7	9,903.2
Industrial	(1,682.6)	2,573.6	1,002.5	11,710.0
Intelligence	(1,723.9)	(1,326.8)	154.3	272.6
Medical	(2,024.9)	(1,047.7)	322.7	2,014.4
S&S	(331.9)	1,169.7	382.1	4,636.3
Technical	(2,917.8)	(1,337.8)	497.0	3,348.9
Total	(27,724.7)	(8,253.6)	5,568.4	43,833.9
Total W/Overseas	(28,073.3)	(3,893.4)	6,816.9	59,444.3

Tab E

Candidate Recommendations Financials Summary
Sorted on Net Present Value (Highest to Lowest)

Candidate Recommendation	Description	NPV Savings/(Costs) $K	1-Time (Costs) $K	Payback Years	Annual Recurring Savings/(Costs) $K	Status
S&S-0035	Consolidate / transfer Service Inventory Control Points to Defense Logistics Agency	2,898,817	(93,187)	0	226,565	Awaiting IEC approval
IND-0126	Establish Fleet Readiness Center (FRC) Mid-Atlantic at NAS Oceana, VA	1,966,971	(21,053)	0	131,595	Approved
H&SA-0006	Army Personnel Center at FT Knox, KY	1,775,871	(99,085)	0	145,542	Approved
TECH-0018C	Relocate Missile Defense Agency Weapons/Arm RDAT&E at Redstone Arsenal, AL	1,741,983	(143,812)	1	155,619	Approved
DoN-0033	Close Subbase New London, CT	1,658,743	(653,250)	2	203,410	Approved
S&S-0048	Realign/Consol Wholesale Storage/Distribution at 4 sites	1,513,253	(231,205)	1	138,663	Approved
USAF-0117	Close Grand Forks AFB, ND; relocate KC-135 to numerous locations	1,457,237	(188,949)	0	145,048	Approved
IND-0123	Establish Fleet Readiness Center (FRC) East at MCAS Cherry Point, NC	1,431,227	(35,950)	0	98,286	Approved
USA-0223	Close Ft Monmouth, NJ	1,407,374	(645,405)	4	156,542	Approved
E&T-0063	Establish Maneuver Center at Ft Benning, GA; relocate Ft Knox, KY Armor School	1,392,254	(677,071)	3	160,551	Approved
USAF-0114	Close Cannon AFB, NM; relocate AC / RC aircraft to various locations	1,332,643	(102,629)	0	118,993	Approved
IND-0125	Establish Fleet Readiness Center (FRC) SouthWest at NAS North Island, CA	1,329,693	(49,108)	0	96,575	Approved
USAF-0018	Close Ellsworth AFB, SD	1,321,437	(344,655)	3	140,715	Approved
USAF-0122	Close Pope AFB, NC	1,246,817	(213,054)	0	122,894	Approved
H&SA-0018	Defense Finance and Accounting Service (DFAS) Consolidation	1,245,000	(293,386)	0	120,431	Approved
USAF-0056	Realign Eielson AFB, AK by inactivating 354th Wing relocate 18 A-10s,18 F-16	1,125,013	(223,346)	3	121,942	Awaiting IEC approval
E&T-0064	Establish Combat Service Support Center at Ft Lee, VA; relocate Trans/QM School	1,104,272	(872,066)	5	152,573	Approved
H&SA-0114	Consolidate TRANSCOM components at Scott AFB, IL	1,079,460	(49,225)	0	84,094	Awaiting IEC approval
USA-0222	Close Ft McPherson, GA by relocating Forces Command HQs to Pope AFB and 3rd Army to Shaw AFB, SC	921,525	(225,175)	2	89,180	Approved
IND-0124	Establish Fleet Readiness Center (FRC) Southeast at NAS Jacksonville, FL	909,859	(17,075)	0	65,577	Approved
DoN-0138	Close NAS Brunswick, ME; relocate all squadrons to NAS Jacksonville, FL	843,997	(185,844)	1	94,848	Approved
IND-0108	Close Hawthorne Army Depot, NV	833,749	(100,977)	0	74,982	Approved
DoN-0084A	Close NAS Joint Reserve Base Willow Grove, PA	792,486	(81,107)	1	63,854	Approved
DoN-0032B	Close NS Ingleside, TX	777,025	(178,387)	2	74,760	Approved
IND-0118	Close Pueblo Chemical Demilitarization Facility, CO	717,535	(17,644)	0	65,963	Approved
DoN-0068	Close NAS Atlanta, GA	701,367	(49,403)	0	53,900	Approved
USA-0036	Close Red River Army Depot, TX	692,654	(446,906)	3	90,607	Awaiting IEC approval
H&SA-0106	Close 13 and realign 23 Leased Locations in the NCR to Walter Reed	691,562	(249,801)	3	78,000	Approved
IND-0120	Close Umatilla Chemical Demilitarization Facility, OR	655,526	(15,453)	0	61,004	Approved
DoN-0002	Close NS Pascagoula, MS	651,141	(11,159)	0	47,179	Approved
H&SA-0010	Joint Base FT Lewis / McCord AFB, WA	634,798	(6,249)	0	46,578	Approved
TECH-0040R	Co-locate Extramural Research program Managers to Anacostia Annex, DC	583,197	(104,458)	1	52,265	Awaiting IEC approval
MED-0030	Close Uniform Services University of Healthcare Sciences, Bethesda, MD	574,679	(38,721)	1	58,091	Hold /Awaiting IEC
E&T-0003R	Disestablish Graduate level education at the Naval Postgraduate School, Monterey, CA, and Air Force Instititute of Technology, Wright-Patterson AFB, OH	561,336	(49,105)	1	47,447	Approved
E&T-0062	Establish Aviation Logistics School at Ft Rucker, AL	538,040	(469,235)	6	78,062	Approved
USA-0136	Close Carlisle Barracks, PA, move War College to FT Leavenworth, KS (E&T, O/W)	532,194	(94,771)	2	48,532	Approved
USA-0113	Close FT Monroe, VA	511,012	(126,315)	2	49,128	Approved
IND-0056	Realign NAVSHIPYD Portsmouth, ME; relocate depot functions to NAVSHIPYD Norfolk, VA	485,743	(426,225)	7	73,151	Approved
INTEL-0004	Consolidate NCR National Geospatial-Intelligence Agency at Engineering Proving Ground, Ft Belvoir , VA	460,906	(1,117,194)	8	127,805	Awaiting IEC approval

Candidate Recommendations Financials Summary
Sorted on Net Present Value (Highest to Lowest)

Candidate Recommendation	Description	NPV Savings/(Costs) $K	1-Time (Costs) $K	Payback Years	Annual Recurring Savings/(Costs) $K	Status
MED-0002	Realign Walter Reed Medical Ctr, DC; relocate medical functions to Ft Belvoir, VA, and Bethesda, MD	435,716	(863,817)	9	99,847	Approved
IND-0119	Close Newport Chemical Demilitarization Facility, IN	425,546	(7,056)	0	36,199	Approved
E&T-0061	Establish Net Fires Center at Ft Sill, OK by realigning Ft Bliss, OK; relocate ADA School	419,806	(190,254)	4	47,393	Approved
IND-0030	Close SIMA NRMF Ingleside, TX (relocate to SIMA San Diego, CA)	385,500	(2,878)	0	30,940	Approved
IND-0103	Establish Fleet Readiness Center (FRC) West at NAS Lemoore, CA	383,120	(12,239)	0	26,641	Approved
H&SA-0016	Joint Base NS Pearl Harbor / Hickam AFB, HI	376,335	(6,288)	0	28,266	Approved
TECH-0018D	Consolidate Weapons/Arm RDAT&E to China Lake, CA, Indian Head, MD, Dahlgren, VA	373,874	(437,413)	8	63,645	Awaiting IEC approval
USA-0121	Close Ft Gillem, GA with Leaseback (Enclave for AAFES, GA NG)	362,606	(87,233)	2	34,181	Approved
TECH-0009A	Consolidate Defense Research labs at Hanscom AFB, MA, Kirtland AFB, NM, Wright-Patterson AFB, OH	349,013	(393,209)	7	57,893	Awaiting IEC approval
IND-0117	Close Deseret Chemical Demilitarization Facility, UT	343,123	(4,368)	0	30,326	Approved
H&SA-0046	Relocate / Consolidate Defense Information Systems Agency outside to Offut AFB, NE	339,589	(294,768)	4	49,610	Approved
MED-0050	Disestablish inpatient mission at Keesler AFB, MS	307,018	(7,824)	0	23,080	Approved
H&SA-0132	Co-locate National Guard HQs (NGB,ANG,AFNG) at Andrews AFB, MD	294,851	(63,383)	2	29,230	Awaiting IEC approval
H&SA-0011	Joint Base McGuire AFB / Dix/NSA Lakehurst, NJ	290,716	(11,284)	0	22,341	Approved
H&SA-0077	Consolidate/co-locate IMA and Army service providers to FT Lee, VA/Ft Sam Houston, TX	277,373	(98,875)	3	29,185	Approved
H&SA-0032	Joint Base Charleston AFB/NWS Charleston, SC	267,375	(5,125)	0	21,873	Approved
USA-0167	Close /Consolidate Army Reserve Centers USAR C2 Northeast	263,820	(179,215)	5	34,764	Approved
IND-0122	Close Lone Star Army Ammunition Plant, TX	259,852	(61,087)	0	25,772	Approved
USA-0063	Close Selfridge Army Activities, MI (Enclave Bridging Lab/Water Purification Plant)	253,283	(9,458)	0	18,095	Approved
H&SA-0029	Consolidate 25 Civilian Personnel Centers into 10 Regional DOD Civilian Personnel Centers	250,049	(117,174)	6	32,268	Awaiting IEC approval
H&SA-0015	Joint Base Elmendorf AFB / Ft Richardson, AK	249,540	(7,667)	0	19,036	Approved
IND-0019	Close SIMA Pascagoula, MS (relocate to NS Mayport, FL)	248,435	(1,906)	0	17,320	Approved
IND-0104	Establish Fleet Readiness Center (FRC) North West at NAS Whidbey Island, WA	243,636	(183,084)	3	28,500	Approved
USA-0185	Close/Consolidate Army NG/RES Ctrs w/Navy Marine Corps Reserve Center at Camp Dodge, IA (JAST)	233,209	(24,785)	0	19,170	Approved
H&SA-0047	Consolidate Missile Defense Agency, DC and USA Space and Missile Defense Command at Redstone Arsenal, AL	228,749	(303,936)	5	35,673	Approved
MED-0016	Realign Lackland AFB, TX relocate med functions to FT Sam Houston, TX	224,317	(607,137)	11	68,623	Approved
IND-0127A	Disestablish depot maintenance functions at MCLB Barstow, CA	215,257	(42,670)	1	19,675	Awaiting IEC approval
H&SA-0033	Joint Base Ft Eustis, VA/ Ft Monroe, VA/ Langley AFB, VA	213,839	(6,328)	0	16,322	Approved
H&SA-0131	Consolidate Counter Intel Field Activity & Defense Security Service at Quantico, VA	213,154	(99,436)	3	24,629	Approved
DoN-0062	Close Navy Recruiting District Indianapolis, IN; Omaha, NE; Buffalo, NY; Montgomery, AL; Kansas City, MO	207,761	(2,444)	0	14,529	Approved
IND-0106	Close Kansas Army Ammo Plant, KS	198,541	(20,199)	0	16,501	Approved
H&SA-0017	Joint Base Lackland / Ft Sam Houston / Randolph, TX	198,421	(5,116)	0	15,081	Approved
USAF-0011	Close Onizuka AFS, CA	185,514	(116,536)	5	24,103	Approved
H&SA-0134	Co-locate Misc. USN Leased Locations to Arlington Service Center, VA	161,184	(50,663)	1	17,554	Approved

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MED-0017	Realign Pope AFB, NC by relocating all Medical functions to Ft Bragg, NC	154,011	(5,739)	0	11,797	Approved
MED-0022	Realign McCord AFB, WA by relocating all Medical functions to Ft Lewis, WA	142,208	(1,976)	0	10,467	Approved
H&SA-0013	Joint Base Anacostia/Bolling AFB / NRL, DC	140,721	(2,891)	0	10,610	Approved
TECH-0042C	Consolidate Air and Space C4ISR RDAT&E at Hanscom AFB, MA and Edwards AFB,	137,035	(51,103)	4	13,118	Awaiting IEC approval
USA-0200	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Madison, WI (JAST)	134,780	(10,711)	0	10,807	Approved
H&SA-0127	Consolidate Anderson AFB and COMNAVMARIANNAS (Guam)	131,403	(2,028)	0	9,837	Approved
E&T-0046	Consolidate DoD Undergraduate Rotary at Ft Rucker, AL and Fixed at Various Locations	130,984	(399,830)	10	35,313	Awaiting IEC approval
H&SA-0069	Realign 15 Army leased locations in N VA to Ft Belvoir, VA	130,501	(146,884)	8	21,583	Approved
USA-0227	Close Soldier System Center Natick, MA	124,793	(314,188)	10	37,432	Awaiting IEC approval
IND-0113	Realign Sierra Army Depot, CA	123,539	(59,747)	6	14,026	Approved
USA-0021	Close/Consolidate Guard Readiness Centers at Armed Forces Reserve Center Oklahoma City, OK	112,298	(28,192)	2	10,416	Approved
S&S-0043	Privatize wholesale supply, storage, and distribution for all Tires	110,857	(3,521)	0	8,370	Approved
USAF-0099	Realign Lackland AFB, TX; relocate STAMP/STRAPP functions to McConnell AFB, KS	108,879	(12,591)	1	8,924	Approved
USA-0102	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center San Marcos, TX	108,707	(13,845)	1	9,093	Approved
H&SA-0009	Joint Base FT Bragg / Pope AFB, NC	99,132	(1,032)	0	7,414	Approved
IND-0024	Realign SIMA Norfolk, VA (relocate to NAVSHIPYD Norfolk, VA)	96,626	(2,437)	0	7,371	Approved
MED-0053	Disestablish inpatient mission at NS Great Lakes, IL	92,640	(3,092)	0	6,110	Approved
USA-0107	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Fairmont, WV	92,479	(9,510)	0	7,575	Approved
IND-0112	Close River Bank Army Ammunition Plant, CA	92,461	(26,029)	0	9,184	Approved
H&SA-0075	Joint Base Ft Monmouth / Earle Colts Neck, NJ	90,653	(1,593)	0	6,840	Approved
USA-0099	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Seagoville, TX	88,652	(15,505)	1	7,722	Approved
USAF-0121	Close Niagara Falls ARS, NY; KC-135 to Bangor AGS, ME, C130 to Little Rock AFB, AR	88,068	(90,819)	6	13,426	Approved
IND-0037	Relocate Intermediate sub repair function New London, CT to SIMA NS Norfolk, VA	87,575	(40,564)	5	14,901	Approved
S&S-0044	Privatize wholesale supply, storage, and distribution for all Packaged POL	86,768	(2,828)	0	6,443	Approved
DoN-0041	Realign Commander Navy Regions Gulf Coast, South, Northeast	84,622	(6,413)	0	6,532	Approved
H&SA-0124	Relocate FORSCOM HQ to Pope AFB, NC	83,734	(92,513)	7	15,261	Approved
H&SA-0065	Consolidate Army Test & Evaluation Cmd HQs	81,716	(11,051)	1	7,270	Approved
H&SA-0071	Create new Agency for Media and Publications at Ft Meade, MD	81,399	(42,871)	4	9,347	Approved
USAF-0044	Close Otis ANGB, MA (Enclave ECS and Comms elements)	81,357	(37,313)	4	9,097	Approved
H&SA-0057	Relocate TRADOC HQ to Ft Eustis, VA	78,806	(78,322)	6	13,954	Approved
IND-0110	Close Mississippi Army Ammunition Plant, MS	76,630	(45,450)	5	8,575	Approved
IND-0111	Close Red River Munitions Center, TX	71,126	(110,341)	7	14,885	Approved
USAF-0102	Consolidate USAF Logistics Support Centers at Langley AFB, VA & Scott AFB, IL	70,721	(10,067)	0	5,521	Approved
USA-0216	Close/Consol Army Guard and Reserve Centers at Armed Forces Reserve Center Jefferson Barracks, MO	67,168	(20,386)	1	6,470	Approved
USA-0213	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center NAS JRB Ft Worth,T X(JAST)	66,227	(20,531)	2	6,417	Approved
TECH-0018E	Realign Patrick AFB, FL by relocating Navy Strategic T&E at NSB Kings Bay, GA	65,529	(86,442)	7	14,187	Approved

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H&SA-0007	Navy Personnel Center at NSA Millington, TN	63,638	(13,492)	2	6,785	Approved
USA-0147	Close/Consolidate Army Guard / Reserve Center at Armed Forces Reserve Center Ft Bliss, TX	62,594	(57,281)	6	8,790	Approved
USAF-0049	Close W.K. Kellogg APT AGS, MI	62,579	(8,884)	1	5,111	Approved
MED-0018	Disestablish inpatient care at Andrews AFB, MD	58,943	(5,720)	2	5,193	Approved
USA-0141	Close/Consolidate Army Guard/Reserve with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Bell, CA (JAST)	58,625	(37,945)	5	7,152	Approved
USA-0166	Close /Consolidate Army Reserve Centers USAR C2 Northwest	58,229	(79,781)	9	10,877	Approved
USA-0054	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Marana, AZ	58,211	(14,844)	2	5,409	Approved
DoN-0154/0075	Relocate Navy Crane Center Lester, PA to Norfolk Naval Shipyard, VA	57,475	(15,227)	3	5,832	Approved
DoN-0078	Consolidate Navy Reserve Readiness Command South, Fort Worth, TX with Navy Reserve Readiness Command Midwest Great Lakes, IL	56,832	(650)	0	3,978	Approved
MED-0029	Realign Walter Reed Army Medical Center, DC by disestablishing the Armed Forces Inst of Pathology	56,004	(83,342)	7	9,792	Awaiting IEC approval
USAF-0112	Close Richmond AGS, Sandston, VA	50,725	(17,726)	0	4,444	Approved
H&SA-0119	Joint Base Dobbins AFB / NAS Atlanta, GA	50,300	(1,248)	0	3,803	Approved
INTEL-0010	Co-locate select DIA functions to Rivanna Station, Charlottesville, VA	48,987	(96,747)	9	10,099	Approved
H&SA-0115	Co-locate MILDEP and DOD Medical activities at NNMC Bethesda, MD	47,351	(51,474)	6	7,955	Approved
USA-0022	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Grand Prairie, TX	40,369	(20,151)	4	4,472	Approved
E&T-0029	Relocate Army Prime Power School to Ft Leonard Wood, MO	40,084	(10,231)	3	3,609	Approved
MED-0012	Realign USAF Aerospace Medical Training at Wright-Patterson AFB, OH	39,256	(50,654)	8	7,285	Approved
DoN-0156	Consolidate NAVRESREDCOM NE & Mid-Atlantic w/COMNAVREG	38,640	(1,983)	1	3,000	Approved
H&SA-0133	Establish 4 Joint Mob Site at McGuire AFB, NJ, Ft Lewis, WA, Ft Bliss, GA, Ft Bragg,	36,987	(182)	0	706	Approved
USAF-0037	Close Great Falls Intl Airport AGS, MT	36,591	(24,556)	6	4,266	Approved
IND-0127B	Realign Red River relocate maint functions to Anniston, AL, Tobyhanna, PA, MCLB Albany, GA	34,894	(248,392)	13	17,723	Awaiting IEC approval
H&SA-0128	Realign Ft McPherson, GA by relocating Army Reserve Command to Pope AFB, NC	34,101	(61,890)	8	7,844	Approved
TECH-0058	Realign Brooks City Base, TX Human Systems D&A to Wright-Patterson AFB, OH	33,946	(14,201)	4	3,883	Approved
H&SA-0041	Relocate Navy Reserve Command to NSA Norfolk, VA	33,324	(23,735)	3	4,205	Approved
USAF-0118	Realign McGuire AFB, NJ; inactivate 108th air refuel wing (Enclave ECS elements)	29,802	(3,449)	2	2,547	Approved
USA-0055	Close/Consolidate Reserve and guard Centers at Armed Forces Reserve Center Pine Bluff Arsenal, AR	29,079	(9,237)	3	2,835	Approved
TECH-0018B	Consolidate Weapons/Arm (Guns/Ammo) at Picatinny Arsenal, NJ; realign various sites	28,397	(120,291)	13	11,627	Approved
USAF-0066	Close Mansfield Lahm MAP AGS, OH	28,249	(28,048)	4	3,584	Approved
DoN-0049	Close Navy Reserve Center Forest Park, IL	28,149	(170)	0	1,939	Approved
USA-0030	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Hastings, NE	27,326	(10,719)	3	2,818	Approved
USA-0076	Close/Consolidate Reserve and Guard Centers At Armed Forces Reserve Center Camden, NJ	27,071	(13,342)	4	2,986	Approved
USA-0215	Close/Consol Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Kirtland AFB, NM (JAST)	26,974	(14,618)	4	3,069	Approved

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USA-0023	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center McAlester, OK	26,786	(10,806)	3	2,785	Approved
H&SA-0034	Joint Base Ft Story, VA / Naval Mid-Atlantic Region, VA	26,647	(298)	0	1,998	Approved
S&S-0045	Privatize wholesale supply, storage, and distribution for all Compressed Gases	26,588	(1,156)	0	2,045	Approved
USAF-0123	Close Pittsburgh Intl Airport ARS, PA; C-130s to Little Rock AFB, AR, ECS to Youngstown ARS, PA	26,308	(62,291)	10	6,493	Approved
IND-0086	Disestablish Lackland AFB, TX Depot by relocating functions to Tobyhanna AD, PA	26,289	(9,721)	3	2,859	Approved
USA-0110	Close /Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Columbus, NE	25,345	(7,884)	2	2,455	Approved
DoN-0019	Close Navy Reserve Center Adelphi, MD	24,812	(164)	0	1,726	Approved
USA-0083	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Carbondale, IL	23,161	(16,532)	5	2,931	Approved
USAF-0035	Close Duluth Intl Airport AGS, MN (Enclave ECS element)	22,713	(4,764)	3	2,121	Approved
USA-0214	Close/Consol Army Guard Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Broken Arrow, OK (JAST)	21,258	(45,004)	10	4,845	Approved
DoN-0085	Relocate OTC Pensacola, FL to NS Newport, RI	21,220	(3,218)	2	1,671	Approved
IND-0115	Realign Lima Tank Plant, OH by disestablishing the tank manufacturing function	20,941	(742)	1	1,727	Approved
TECH-0020	Joint Meteorology & Oceanography ctr at Stennis Sp ctr, MS (Close NRL Det. Monterey,	20,734	(12,693)	6	2,296	Awaiting IEC approval
USA-0080	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Tuscaloosa, AL	20,646	(13,685)	5	2,517	Approved
DoN-0074A	Consolidate Naval Facilities (NAVFAC) Engineering Field Division (EFD) South, Charleston, SC South with NAVFAC Engineering Facilities Activity (EFA) Southeast, Jacksonville, FL, NAVFAC Midwest, Great Lakes, IL and NAVFAC Atlantic, Norfolk, VA	20,417	(25,048)	8	3,673	Approved
H&SA-0099	Co-locate Adjudication Activities at Ft Meade, MD	20,397	(63,754)	11	6,384	Approved
MED-0004a	Disestablish inpatient mission at MCAS Cherry Point, NC	20,065	(1,464)	1	1,629	Approved
DoN-0052	Close Navy Reserve Center Orange, TX	19,910	(328)	0	1,404	Approved
H&SA-0012	Joint Base Andrews AFB / Washington, MD	19,670	(495)	0	1,495	Approved
H&SA-0130	Realign NAS Pensacola, FL; relocate NETC & NETPDTC to NSA Millington, TN	17,524	(26,925)	9	3,596	Approved
USA-0140	Close/Consolidate Army Guard /Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Mobile, AL (JAST)	17,284	(10,918)	5	2,080	Approved
TECH-0047	Consolidate Combatant Commander C4SIR to Peterson AFB, CO	17,278	(13,883)	5	2,078	Approved
USA-0075	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Paducah, KY	16,960	(18,510)	7	2,608	Approved
H&SA-0014	Joint Base Ft Myer / Henderson Hall, VA	16,426	(481)	0	1,228	Approved
TECH-0013	Consolidate Joint Ground Vehicle D&A at Detroit Arsenal, MI	16,420	(3,767)	2	1,930	Approved
TECH-0018A	Establish Weapons/Arm RDAT&E Ctr at Eglin AFB, FL by realigning Hill AFB, UT and FT Belvoir, VA	16,215	(2,787)	2	1,456	Approved
DoN-0053	Close Navy Marine Corps Reserve Center Tacoma, WA	16,121	(142)	0	1,127	Approved
IND-0095	Realign NAVSHIPYD Puget Sound, WA Det Boston MA	15,827	(7,161)	2	1,206	Approved
DoN-0115	Close Navy Marine Corps Reserve Center Madison, WI, Navy Reserve Center Lacrosse, IA, Dubuque, IA; relocate to Armed Forces Reserve Center Madison, WI (JAST)	15,666	(10,153)	5	1,998	Approved
USA-0006	Relocate West Point Prep school from FT Monmouth, NJ to West Point, NY	15,279	(28,737)	10	3,225	Approved

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TECH-0006	Establish Ctr for Fixed Wing Air Platform RDAT&E by realigning numerous sites	15,261	(68,692)	22	6,496	Awaiting IEC approval
IND-0083B	Disestablish Depot Maintenance functions at NAVWPNSTA Seal Beach, CA	14,485	(5,335)	2	1,520	Approved
USA-0172	Close/Consol Army Guard and Reserve centers at Armed Forces Reserve Center Blue Grass Depot, KY	14,214	(6,834)	4	1,561	Approved
MED-0049	Disestablish inpatient mission at MacDill AFB, FL	14,185	(630)	1	1,103	Approved
TECH-0054	Consolidate Navy C4ISR RDAT&E at NAWC China Lake, CA.. Close Wpns Div Pt Mugu,	13,796	(72,753)	13	6,687	Approved
DoN-0054	Close Navy Marine Corps Reserve Center Encino, CA	13,647	(111)	0	947	Approved
DoN-0020	Close Navy Reserve Center Duluth, MN	12,628	(65)	0	878	Approved
DoN-0025	Close Navy Marine Corps Reserve Center Moundsville, WV	12,528	(239)	0	883	Approved
H&SA-0109	Realign lease space by consolidating DECA at FT Lee, VA	12,125	(38,440)	11	3,955	Approved
DoN-0113	Close Navy Marine Corps Reserve Center Akron, OH, Navy Reserve Center Cleveland, OH; relocate to Armed Forces Reserve Center Akron, OH (JAST)	12,032	(11,704)	7	1,770	Approved
DoN-0043	Close Navy Reserve Center Glens Falls, NY	11,850	(41)	0	824	Approved
E&T-0014	Establish Joint Center for Religious Training and Education at FT Jackson, SC	11,570	(979)	1	845	Approved
DoN-0050	Close Navy Reserve Center St Petersburg, FL	11,473	(95)	0	792	Approved
USA-0220	Close/Consolidate Army Guard Joint Forces HQs and Units at Armed Forces Reserve Center F.E.Warren AFB, WY	11,414	(30,520)	11	3,064	Approved
USA-0088	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Kirksville, MO	11,126	(8,795)	6	1,505	Approved
USA-0093	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Muskogee, OK	11,096	(11,201)	7	1,647	Approved
DoN-0011	Close Navy Reserve Center Tuscaloosa, AL	11,053	(46)	0	765	Approved
TECH-0045	Establish Army Soldier & Biological Chemical Center at APG, MD (Close Natick, MA)	10,904	(334,214)	15	29,323	Approved
USA-0195	Close/Consolidate Army Guard and Reserve centers at Birmingham AGS, AL	10,693	(23,608)	10	2,514	Approved
USAF-0039	Close Hector Intl Airport AGS, ND (Enclave ECS element)	10,649	(4,035)	3	1,006	Approved
DoN-0089A	Close Navy Marine Corps Reserve Center Los Angeles relocate to Armed Forces Reserve Center Bell,CA (JAST)	10,473	(12,177)	8	1,705	Approved
USAF-0040	Close Hulman APT AGS, IN (Enclave ECS element)	10,253	(5,875)	5	1,102	Approved
DoN-0118	Close Navy Marine Corps Reserve Center Baton Rouge, LA; relocate to Armed Forces Reserve Center Baton Rouge, LA (JAST)	10,230	(3,991)	3	1,014	Approved
USA-0087	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Cape Girardeau, MO	10,207	(28,272)	11	2,822	Approved
TECH-0009B	Consolidate Defense Research labs at Aberdeen Proving Ground, Adelphi, MD	10,167	(27,119)	9	2,907	Approved
MED-0004b	Disestablish inpatient mission at Ft Eustis, VA	10,113	(1,145)	2	883	Approved
DoN-0048	Close Navy Reserve Center Lubbock, TX	9,638	(77)	0	669	Approved
DoN-0022	Close Navy Reserve Center Lincoln, NE	9,330	(184)	0	653	Approved
USA-0074	Close/Consolidate Army Reserve center with Armed Forces Reserve Center Kearney, NE	8,980	(1,077)	1	748	Approved
IND-0083A	Realign Rock Island Arsenal, IL; relocate Depot Maint to Anniston, AL/Letterkenny, PA de	8,706	(29,036)	11	2,920	Approved
MED-0052	Disestablish inpatient mission at Scott AFB, IL	8,555	(2,770)	5	981	Approved
DoN-0012	Close Navy Reserve Center Pocatello, ID	8,420	(37)	0	585	Approved
TECH-0032	Consolidate Chem / Bio Research Development & Acquisition at Ft Detrick, APG, MD	8,347	(75,745)	15	6,303	Approved
DoN-0024	Close Navy Reserve Center Sioux City, IA	8,224	(54)	0	572	Approved
DoN-0055	Close Navy Marine Corps Reserve Center Grissom Air Reserve Base, IN	8,197	(76)	0	570	Approved

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USAF-0105	Establish F-15 Avionics Centralized Intermediate Repair Facility at Tyndall AFB, FL	8,052	(1,659)	2	714	Awaiting IEC approval
DoN-0009	Close Navy Reserve Center Asheville, NC	7,791	(38)	0	538	Approved
DoN-0018	Close Navy Reserve Center Evansville, IN	7,714	(61)	0	536	Approved
DoN-0010	Close Navy Reserve Center Cedar Rapids, IA	7,651	(52)	0	532	Approved
DoN-0016	Close Navy Reserve Center Central Point, OR	7,446	(44)	0	517	Approved
E&T-0012	Relocate Defense Resource Management Institute (under DAU) to Ft Belvoir, VA	6,824	(3,263)	4	705	Approved
DoN-0023	Close Navy Reserve Center Marquette, MI	6,744	(49)	0	468	Approved
MED-0054	Disestablish inpatient mission at Ft Knox, KY	6,652	(3,055)	0	(61)	Approved
DoN-0021	Close Navy Reserve Center Lexington, KY	6,382	(56)	0	445	Approved
DoN-0015	Close Navy Reserve Center Horseheads, NY	5,949	(51)	0	413	Approved
E&T-0016	Establish Joint Center for Culinary Training at Ft Lee, VA	5,687	(4,877)	5	711	Approved
DoN-0047	Close Navy Reserve Center Watertown, NY	5,621	(77)	0	392	Approved
DoN-0057	Close Inspector-Instructor Staff West Trenton, NJ	5,614	(1,249)	2	471	Approved
H&SA-0067	Relocate Defense Contract Mngt Agency to Ft Lee, VA	5,564	(44,867)	13	3,865	Approved
USA-0153	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Baton Rogue, LA (JAST)	4,903	(14,203)	12	1,393	Approved
DoN-0120	Close Navy Marine Corps Reserve Center Lehigh Valley& Reading, PA to Armed Forces Reserve Center Allentown-Bethlehem, PA (JAST)	4,602	(10,746)	11	1,134	Approved
IND-0097	Realign NNSY Det NAVSHIPSO Phila PA to Norfolk SHPYD, VA	4,149	(4,122)	7	619	Approved
IND-0121	Realign Indian Head Det Yorktown, VA	3,919	(5,640)	0	689	Approved
USAF-0106	Establish F-100 engine Centralized Intermediate Repair Facility at NAS New Orleans, LA	3,706	(9,835)	12	962	Awaiting IEC approval
USAF-0053	Realign Luke AFB, AZ relocate F-16 to Fresno Air Terminal AGS, CA	3,681	(9,983)	8	554	Approved
IND-0114	Realign Watervliet Arsenal, NY disestablish all capabilities for other FA Components	3,430	(63,702)	18	5,168	Approved
USA-0212	Close/Consol. Army NG/Res Ctrs w/Navy Reserve Center at Armed Forces Reserve Center Chicopee, MA (Westover ARS)	3,307	(101,905)	17	7,636	Approved
DoN-0114	Close Navy Marine Corps Reserve Center Milwaukee, WI and relocate to Armed Forces Reserve Center Milwaukee, WI (JAST)	2,605	(5,220)	10	593	Approved
E&T-0053	Consolidate Transportation Mgnt Training at Ft Lee, VA	2,446	(875)	4	239	Approved
USA-0024	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lewisburg, PA	2,039	(22,750)	15	1,806	Approved
TECH-0005	Establish Ctr for Rotary Wing Air Platform RDAT&E by realigning numerous sites	2,028	(101,253)	20	7,863	Awaiting IEC approval
USAF-0077	Realign Key Field AGS, MS by relocating KC-135R aircraft (Enclave ECS element)	2,026	(10,822)	13	882	Approved
H&SA-0141	Relocate AF Real Property Agency & Ctr Environ Excellence to Lackland AFB, TX	1,971	(16,902)	14	1,574	Awaiting IEC approval
DoN-0056	Close Inspector-Instructor Staff Rome, GA	1,961	(51)	0	156	Approved
DoN-0130	Close Navy Marine Corps Reserve Center Mobile, AL; relocate to Armed Forces Reserve Center Mobile ,AL (JAST)	1,916	(7,981)	13	696	Approved
DoN-0129	Close Navy Marine Corps Reserve Center Tulsa, OK; relocate to Armed Forces Reserve Center Broken Arrow, OK (JAST)	1,735	(5,977)	12	583	Approved
USA-0226	Realign FT Leonard Wood, MO by relocating the Drill Sgt School to Ft Jackson, SC	1,719	(17,409)	15	1,482	Approved
USAF-0036	Close Fort Smith MAP AGS, AR (Enclave ECS element)	1,719	(11,546)	15	949	Approved
USA-0100	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lufkin, TX	1,623	(9,562)	14	813	Approved

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TECH-0031	Consolidate Sea Vehicle Development & Acquisition at Washington Navy Yard, DC	1,619	(1,717)	8	223	Approved
MED-0004c	Disestablish inpatient mission at US Air Force Academy, CO	1,208	(349)	4	124	Approved
USA-0198	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mansfield, OH	839	(11,424)	16	893	Approved
USA-0131	Close /Consolidate Army Reserve centers & USAR C2 Southeast	687	(29,815)	17	2,404	Approved
USA-0020	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Norman, OK	521	(12,115)	16	925	Approved
DoN-0102	Close Navy Marine Corps Reserve Center Des Moines, IA; relocate to Armed Forces Reserve Center Camp Dodge, IA (JAST)	467	(4,408)	15	368	Approved
DoN-0096	Close Navy Marine Corps Reserve Center St Louis, MO; Navy Reserve Center Cape Girardeau, MO to Armed Forces Reserve Center Jefferson Barracks, MO (JAST)	350	(14,811)	16	1,121	Approved
USA-0132	Relocate Cold Region Test Center from FT Wainwright, AK to FT Greeley, AK	133	(33)	1	10	Approved
USAF-0050	Close Ellington Field AGS, TX (Enclave ECS element)	120	(1,917)	17	126	Approved
IND-0096	Realign NNSY Det NAVPESO Annapolis, MD to Norfolk SHPYD, VA	(15)	(541)	18	37	Approved
USA-0196	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Vance AFB, OK	(274)	(8,652)	18	622	Approved
USA-0187	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center East Houston, TX (JAST)	(770)	(47,407)	18	3,372	Approved
USAF-0069	Close Munoz Marin Intl Airport AGS, PR (Enclave ECS element)	(1,522)	(11,416)	23	734	Approved
USAF-0033	Close Bradley Intl Airport AGS, CT (Enclave ECS element)	(2,200)	(5,873)	43	241	Approved
USAF-0120	Realign Robins AFB, GA; relocate KC-135s to Forbes Field AGS, KS	(2,792)	(5,831)	100+	66	Approved
USA-0164	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Newark, DE (JAST)	(2,888)	(14,945)	24	874	Approved
TECH-0042A	Consolidate Maritime C4ISR RDAT&E to 3 sites Dalgren, VA, Newport, RI, San Diego,	(2,903)	(152,013)	18	10,390	Awaiting IEC approval
USAF-0065	Realign Pittsburgh Intl Airport AGS, PA; relocate KC-135 to Sioux Gateway APT AGS, IA	(3,274)	(3,044)	Never	(26)	Approved
USA-0111	Close /Consolidate Army Guard And Reserve Centers at Armed Forces Reserve Center McCook, NE	(3,322)	(5,255)	100+	138	Approved
USAF-0067	Realign Schenectady County APT AGS, NY	(3,778)	(3,565)	Never	(30)	Approved
IND-0116	Realign NSWC Indian Head, MD by relocating functions to McAlester, OK and Crane, IN	(3,856)	(4,688)	100+	34	Approved
USAF-0081	Realign Beale AFB, CA; relocate KC-135s to Selfridge ANGB, MI & McGhee-Tyson AGS, TN	(4,631)	(4,405)	Never	(24)	Approved
USA-0162	Close/Consol Army Res Ctrs w/ Marine Corps Reserve Center at Armed Forces Reserve Center Chester-Germantown, PA (JAST)	(4,753)	(16,913)	30	877	Approved
H&SA-0129	Realign NSA New Orleans, LA, relocating MC Res & MC Res Spt CMD to NS Norfolk,	(5,823)	(60,526)	18	4,417	Approved
USA-0018	Close Camden USARC; relocate to Armed Forces Reserve Center Camden, AR	(5,868)	(4,994)	Never	(77)	Approved
USAF-0080	Realign Birmingham Intl Airport AGS, AL (Enclave ECS element)	(6,042)	(16,535)	38	753	Approved
USA-0144	Close/Consolidate Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center on NS Great Lakes, IL (JAST)	(6,180)	(10,813)	100+	334	Approved
USA-0106	Close/Consolidate Army Guard & Reserve Centers at Armed Forces Reserve Center Spencer-Ripley, WV	(6,246)	(8,789)	100+	176	Approved
MED-0057	Realign Brooks City Base, TX; relocate Naval Health Research Ctr to Wright-Patterson, OH	(6,281)	(6,543)	Never	(11)	Awaiting IEC approval

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USA-0148	Close/Consolidate Army Guard/Reserve Center at Armed Forces Reserve Center Brownsville, TX	(6,413)	(6,636)	100+	5	Approved
USA-0175	Close/Consol Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Bristol-Woodhaven, PA (JAST)	(6,934)	(18,254)	41	755	Approved
USAF-0063	Realign Andrews AFB, MD by relocating AFFSA to Will Rogers AGS, OK	(7,187)	(26,007)	31	1,177	Approved
USA-0178	Close/Consolidate Army Reserve with Marine Corps Reserve Center at Armed Forces Reserve Center Frederick, MD (JAST)	(7,196)	(6,122)	Never	(93)	Approved
USA-0156	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Ft Custer, MI (JAST)	(7,506)	(7,788)	100+	10	Approved
USA-0101	Close/Consolidate Reserve and Guard Center at Armed Forces Reserve Center Huntsville, TX	(7,593)	(6,710)	Never	(79)	Approved
USA-0191	Close and relocate Army Reserve ctr at Armed Forces Reserve Center Great Falls, MT (Malmstrom AFB)	(7,604)	(7,578)	Never	(15)	Approved
USAF-0125	Realign Indian Springs AFAF, NV; relocate UAVs to Holloman AFB, NM	(7,801)	(11,968)	100+	178	Approved
USAF-0083	Realign March ARB, CA; relocate KC-135s to March ARB, CA; Pease AGS, NH; and McConnell AFB, KS	(7,813)	(17,040)	Never	347	Approved
USA-0174	Close/Consol Army Guard and Reserve Ctrs at Armed Forces Reserve Center NAS Kingsville, TX (JAST)	(7,816)	(8,438)	100+	32	Approved
USA-0208	Close/Consolidate Army Guard and Reserve centers at Armed Forces Reserve Center Hot Springs, AR	(7,829)	(8,911)	100+	65	Approved
USA-0210	Close and relocate Army Reserve Ctr to Armed Forces Reserve Center Fargo, ND (Hector AGS) (JAST)	(7,887)	(7,857)	Never	(18)	Approved
USA-0085	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Faribault, MN	(8,121)	(9,022)	100+	53	Approved
USA-0160	Close/Consolidate Army NG with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Milwaukee, WI (JAST)	(8,272)	(23,264)	37	1,064	Approved
USA-0090	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Stewart, NY	(8,336)	(25,682)	33	1,265	Approved
USA-0109	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Beatrice, NE	(8,586)	(8,200)	Never	(44)	Approved
USA-0177	Close/Consol Army Reserve w Navy Marine Corps Reserve Center at Armed Forces Reserve Center Allentown-Bethlehem, PA (JAST)	(8,954)	(8,809)	Never	(26)	Approved
USA-0139	Close/Consolidate Army Guard/Reserve with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Buckeye, AZ (JAST)	(8,981)	(16,280)	100+	534	Approved
INTEL-0013	Realign CIFA Colorado Springs, CO relocate to Peterson AFB, CO	(8,983)	(14,997)	100+	442	Awaiting IEC approval
USA-0097	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mayaguez, PR	(9,038)	(14,358)	100+	386	Approved
USA-0086	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Cambridge, MN	(9,505)	(8,338)	Never	(102)	Approved
USA-0182	Close/Consolidate Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Shreveport, LA (JAST)	(9,614)	(9,705)	Never	(10)	Approved
USA-0171	Close/Consolidate Army Reserve centers with Navy Reserve Center at Armed Forces Reserve Center Wilmington, NC	(9,739)	(9,029)	Never	(70)	Approved

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USA-0019	Close /Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center El Dorado, AR	(9,802)	(9,050)	Never	(73)	Approved
H&SA-0078	Consolidate NAVAIR at NAS Patuxent River, MD	(9,814)	(16,435)	100+	450	Approved
USAF-0111	Realign Capital AGS, Springfield, IL relocate F-16 Ac to Wayne Intl Airport AGS, IN	(10,195)	(9,917)	Never	(80)	Approved
USA-0082	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Muscatine, IA	(10,224)	(8,418)	Never	(152)	Approved
USA-0094	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Williamsport, PA	(10,591)	(12,597)	100+	132	Approved
USAF-0038	Realign Hancock Field AGS, NY (Enclave ECS and 152 AOG /274 ASOS)	(10,698)	(7,948)	Never	(226)	Approved
USA-0143	Close/Consol Army Guard /Reserve with Navy Reserve Center at Armed Forces Reserve Center FT Benning, GA (JAST)	(10,775)	(21,162)	80	727	Approved
USA-0181	Close/Consolidate Army NG/RES Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Amarillo, TX (JAST)	(10,800)	(11,595)	100+	40	Approved
USAF-0064	Close New Castle APT AGS, DE (Enclave ECS element)	(10,838)	(21,506)	100+	668	Approved
USA-0064	Close/Consolidate Guard Maint sites at Armed Forces Reserve Center Holston AAP, Kinsport, TN	(10,901)	(13,073)	100+	141	Approved
USA-0057	Close/Consolidate NG Maintenance sites at Ft Chaffee, AR	(10,917)	(19,332)	100+	595	Approved
USA-0179	Close/Consolidate Army NG/Res Ctrs at Armed Forces Reserve Center NSA Smokey Point, WA (JAST)	(10,981)	(12,948)	100+	127	Approved
USA-0199	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Springfield, OH	(11,211)	(11,983)	100+	37	Approved
USAF-0086	Realign Selfridge ANGB, MI	(11,583)	(21,575)	100+	610	Approved
USA-0176	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Cedar Rapids, IA (JAST)	(12,273)	(14,543)	100+	148	Approved
USA-0026	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center FT Campbell, KY	(12,649)	(12,608)	Never	(28)	Approved
USA-0108	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Elkins, WV	(12,816)	(11,352)	Never	(132)	Approved
USA-0084	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Mt Vernon, IL	(12,891)	(15,309)	100+	158	Approved
USA-0103	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Tyler, TX	(13,279)	(29,134)	54	1,125	Approved
USA-0159	Close/Consol Army Reserve Ctrs with Navy Marine Corps Reserve Center at Armed Forces Reserve Center Chattanooga, TN (JAST)	(13,837)	(10,682)	Never	(259)	Approved
USAF-0047	Close Springfield-Beckley MPT AGS, OH (Enclave ECS and Comms elements)	(14,151)	(12,178)	Never	(240)	Approved
USAF-0089	Close Kulis AGS, AK	(14,162)	(55,414)	25	3,373	Approved
H&SA-0008R	Air Force Personnel Center at Randolph AFB, TX (revised)	(15,084)	(30,317)	50	1,309	Approved
USA-0089	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Missoula, MT	(15,372)	(17,994)	100+	168	Approved
USA-0163	Close/Consolidate Army NG/Res Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Stranton, PA (JAST)	(15,678)	(31,398)	72	1,108	Approved
USA-0098	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Lewisville, TX	(16,320)	(16,505)	Never	(15)	Approved

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USA-0217	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Moffet Field, CA (JAST)	(16,350)	(40,780)	42	1,792	Approved
USA-0070	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center NW Arkansas	(16,429)	(17,786)	100+	72	Approved
USA-0183	Close/Consolidate Army NG/Res Ctrs w/ Marine Corps Reserve Center at Armed Forces Reserve Center Red River, TX (JAST)	(17,178)	(18,016)	100+	32	Approved
USAF-0087	Realign Rickenbacker AGS, OH; relocate 2 KC-135 to Backup aircraft inventory	(17,898)	(17,218)	Never	(176)	Approved
USA-0218	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center Yakima Tng Ctr, WA (JAST)	(18,337)	(16,742)	Never	(153)	Approved
USA-0017	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Jonesboro, AR	(18,406)	(18,611)	Never	(18)	Approved
USA-0146	Close/Consolidate Army Guard / Reserve Center at Armed Forces Reserve Center Round Rock, TX	(18,645)	(21,633)	100+	192	Approved
USA-0193	Close and relocate Army Guard ctrs to AASF Cheyenne, WY (FE Warren AFB)	(18,695)	(39,466)	62	1,434	Approved
USA-0184	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center Armed Forces Reserve Center Camp Withycombe, OR (JAST)	(19,029)	(24,133)	100+	350	Approved
USA-0117	Relocate USAR and ECS to new site at Pelham Rng, AL	(19,066)	(16,576)	Never	(219)	Approved
USAF-0060	Close Nashville Intl Airport AGS, TN (Enclave ECS element)	(20,169)	(22,026)	100+	85	Approved
MED-0025	Establish Center of Excellence for Aerospace Medicine at Wright-Patterson AFB, OH	(20,580)	(12,115)	Never	(781)	Approved
USA-0207	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Fairchild AFB, WA	(20,852)	(22,901)	100+	116	Approved
USA-0096	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Ft Allen, PR	(20,911)	(14,567)	Never	(505)	Approved
USA-0027	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Lafayette, IN	(21,757)	(23,539)	100+	102	Approved
USA-0016	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Ft Chaffee, AR	(21,976)	(23,480)	100+	73	Approved
USAF-0068	Realign Reno-Tahoe Intl Airport AGS, CA (Enclave ECS element and DCGS)	(22,101)	(19,393)	Never	(417)	Approved
H&SA-0135	Establish 4 Joint Regional Correctional Facilities	(22,105)	(170,368)	19	12,865	Approved
USAF-0124	Realign Dover AFB, DE; relocate C-17s to various Locations	(23,250)	(15,625)	Never	(999)	Approved
USA-0029	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center NW Houston, TX	(23,430)	(26,532)	100+	186	Approved
USA-0077	Close/Consolidate Reserve and Guard Centers at IOWA AAP, Middletown, IA	(24,159)	(21,186)	Never	(263)	Approved
USA-0095	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center NAS Roosevelt Rds, Celiba, PR	(24,581)	(26,407)	100+	97	Approved
USA-0028	Close/Consolidate Guard Readiness Centers at Armed Forces Reserve Center Greenwood-Franklin, IN	(25,509)	(23,741)	Never	(171)	Approved
USA-0105	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Rutland, VT	(25,996)	(37,066)	100+	792	Approved
USAF-0041	Close Lambert-St Louis Intl Airport AGS, MO (Enclave ECS element)	(26,546)	(25,337)	Never	(35)	Approved
H&SA-0056	Co-locate Miscellaneous USAF leased Locations	(27,098)	(46,262)	100+	664	Approved
USAF-0052	Close Willow Grove ARS, PA (Enclave 270th Eng Sqdn)	(28,104)	(44,085)	100+	919	Approved

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USA-0194	Close/Consolidate Army Guard and Reserve centers at Armed Forces Reserve Center Niagara Falls, NY	(29,289)	(23,604)	Never	(476)	Approved
USA-0201	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Dyess AFB, TX	(31,042)	(29,346)	Never	(183)	Approved
USA-0104	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Camp Bullis, TX	(31,320)	(32,367)	100+	6	Approved
H&SA-0108	Co-locate MILDEP Investigation Agencies at MCB Quantico, VA	(32,071)	(85,130)	36	4,104	Approved
USAF-0059	Realign Maxwell AFB, AL	(33,059)	(31,602)	Never	(445)	Approved
USAF-0113	Realign Hill AFB, UT; relocate AC F-16s to Nellis AFB, NV RC to various locations	(33,506)	(33,431)	Never	(140)	Approved
USAF-0055	Realign NAS New Orleans ARS , relocate A-10 to Whiteman AFB, MO & Barksdale AFB, LA	(33,730)	(29,539)	Never	(486)	Approved
USA-0158	Close/Consolidate Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center NS Newport, RI (JAST)	(35,101)	(31,934)	Never	(322)	Approved
MED-0024	Establish Tri-service Biomedical Research Center of Excellence at Ft Detrick, MD	(35,709)	(92,613)	33	4,625	Awaiting IEC approval
USA-0180	Close/Consolidate Army NG/Res Ctrs w/ Navy Reserve Center at Armed Forces Reserve Center FT Buchanan, PR (JAST)	(35,896)	(31,013)	Never	(443)	Approved
USA-0138	Close/Consol Army Guard / Reserve with Navy Reserve Center at White River Junction, VT (JAST)	(36,415)	(38,457)	100+	86	Approved
USAF-0079	Close Portland Intl Airport AGS, OR; relocate KC-135 ,F-15s (Enclave Comms Sqdns)	(38,589)	(46,523)	100+	473	Approved
USAF-0127	Close Yeager AGS, WV	(39,689)	(10,200)	Never	(2,439)	Approved
USA-0168	Close/Consolidate Army Reserve Centers USAR C2 Southwest	(39,886)	(55,043)	100+	1,198	Approved
USA-0219	Close/Consolidate Army and Reserve Ctrs at Armed Forces Reserve Center Newington, NH (Pease AGS)	(40,415)	(53,482)	100+	881	Approved
USA-0165	Close/Consolidate Army NG/Res Ctrs w/Marine Corps Reserve Center at Armed Forces Reserve Center Farmingdale, NY (JAST)	(41,284)	(54,125)	100+	885	Approved
USA-0092	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center FT Sill, OK	(45,105)	(46,526)	100+	27	Approved
USA-0015	Close/ Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Newtown, CT	(48,359)	(63,343)	100+	1,050	Approved
USAF-0090	Realign Eglin AFB, FL; relocate MC-130s to Hurlburt Field, FL. Retire F-15s	(51,392)	(28,494)	Never	(1,969)	Approved
USAF-0054	Realign Mountain Home AFB, SD relocate F-16 to various locations	(52,414)	(100,287)	100+	2,200	Approved
USAF-0084	Realign Fairchild AFB, WA by relocating KC-135 & Consolidating GSUs at Fairchild	(56,905)	(62,710)	100+	51	Approved
USAF-0051	Realign Seymour Johnson AFB, NC by relocating 15 aircraft to Mtn Home AFB, SD	(58,654)	(37,772)	Never	(2,291)	Approved
USA-0114	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center Keaukaha, HI	(62,640)	(56,044)	Never	(602)	Approved
USA-0081	Close/Consolidate Reserve and Guard Centers at Armed Forces Reserve Center Middletown, CT	(67,984)	(86,689)	100+	1,203	Approved
MED-0005	Consolidate Medical Basic and Specialty Enlisted Training at Ft Sam Houston, TX	(68,576)	(236,163)	26	13,916	Approved
USA-0202	Close/Consol Army NG/Res Ctrs w/Navy Marine Corps Reserve Center at Armed Forces Reserve Center /CSMS Ayers, MA (JAST)	(72,501)	(95,296)	100+	1,561	Approved
H&SA-0092	Relocate Army Material Cmd to Redstone, AL	(76,772)	(104,860)	100+	1,636	Approved

Candidate Recommendations Financials Summary
Sorted on Net Present Value (Highest to Lowest)

Candidate Recommendation	Description	NPV Savings/(Costs) $K	1-Time (Costs) $K	Payback Years	Annual Recurring Savings/(Costs) $K	Status
TECH-0035R	Consolidate Army C4SIR at Adelphi & Aberdeen Proving Ground, MD (realign Ft Monmouth, NJ and Redstone, AL)	(93,975)	(700,200)	20	46,799	Awaiting IEC approval
USA-0155	Close/Consolidate Army Guard and Reserve Centers at Armed Forces Reserve Center DSC Columbus, OH	(100,388)	(111,106)	100+	568	Approved
E&T-0052	Joint Strike Fighter initial Flight Training to Eglin AFB, FL	(220,634)	(199,070)	Never	(3,144)	Approved
INTEL-0012	Consolidate Missouri based National Geospatial-Intelligence Agency at Scott AFB, IL	(228,273)	(494,963)	70	15,981	Awaiting IEC approval
USA-0046R	Relocate FT Benning / Drill Sgt School, GA to FT Jackson, SC & Activate a BCT	(463,028)	(131,160)	Never	(27,530)	Approved
USA-0040	Relocate the 7Th SFG, FT Bragg, NC to Eglin AFB, FL	(679,973)	(275,040)	Never	(31,909)	Approved
USA-0224	Realign FT Hood, TX by relocating 4th ID BCT to Ft Carson, CO	(923,901)	(445,721)	Never	(41,703)	Approved
USA-0221	Realign CONUS based Heavy Brigades and Global Posture Study forces to Ft Bliss, TX and Ft Riley, KS	(8,003,154)	(3,839,529)	Never	(328,769)	Approved
	TOTALS:	43,833,897	(27,724,704)		5,568,362	

NUMBER OF CANDIDATE RECOMMENDATIONS WITH NPV SAVINGS:	249
TOTAL NPV COSTS FOR THE 249 CANDIDATE WITH POSITIVE RETURNS:	56,933,651
NUMBER OF CANDIDATE RECOMMENDATIONS WITH NPV COSTS:	131
TOTAL NPV COSTS FOR THE 131 CANDIDATE WITH NEGATIVE RETURNS:	(13,099,754)

Tab F

Major Issues – Significant Actions
Approved through the Infrastructure Executive Council

Title	Description	20 Yr Net Present Value
Walter Reed Army Medical Center, DC **APPROVED**	Closes this facility to eliminate excess and concentrate resources on building a world-class joint medical center in this area. Bethesda & Belvoir pick up requirement. Eliminating this prominent facility is very emotional but capacity and economics may override. Currently examining options that could realign, not close, this facility.	$436M Savings
Red River Army Depot, TX	Closes this facility to eliminate excess capacity. Army now supports this recommendation and is preparing financials for IEC review reflecting the closure of the entire installation.	$35M Savings
Marine Corps Logistics Base Barstow, CA	Closes this facility to eliminate excess capacity. Marines oppose because it eliminates half of its (internal) bi-coastal support capability. Capacity exists elsewhere to meet their requirements. IEC asked the DoN prepare financials reflecting a total closure for their review.	$215M Savings
Portsmouth Naval Shipyard, ME **APPROVED**	Difficult decision, but supported by Service.	$486M Savings
Pilot Training **BEING MODIFIED**	Realigns several locations to increase joint training. Closes one base and frees capacity at two others. Air Force opposes because of the transition risks and status quo benefits and has offered an alternative. New end state would foster jointness and realize efficiencies that status quo cannot offer.	$131M Savings
Joint Strike Fighter Initial Training Site **APPROVED**	Relocates instructor pilots, operations support personnel, maintenance instructors, maintenance technicians, and other associated personnel and equipment to Eglin AFB, FL. Air Force was concerned about establishing a precedent for follow-on JSF sites and aligning maintenance and pilot training at the same site. Language changed to address their concern.	$221M Cost

Title	Description	20 Yr Net Present Value
Senior Service Colleges **DISAPPROVED**	Moves Colleges to Ft McNair, DC (at the otherwise empty Lincoln Building being built there). Makes them colleges of National Defense University. Air Force was principal opponent with the other services questioning the benefits of this joint approach. Joint staff was concerned about quality of life, particularly housing, in DC. Education & Training Group saw extensive synergies in jointness, as well as savings. IEC disapproved due to Joint Staff and Service concerns.	$212M Savings
Service Graduate Schools **APPROVED**	Closes the Navy school at Monterey, CA and the Air Force school at Wright Patterson, OH by relying on the private sector. General support but working through questions on retaining some service-specific courses.	$561M Savings
Uniformed Services University of Health Sciences, MD	Closes DoD's medical school. [redacted] The school enjoys support from the Congress and from some former DoD officials (see Secretary Laird's letter). Greater use of scholarships in private sector schools would allow the resources spent on this facility to be diverted to other capabilities.	$575M Savings
Consolidate Civilian Personnel Offices (CPO)	Consolidates 25 CPOs into 10 DoD regional CPOs. Navy is concerned about a BRAC action that affects the civilian personnel system while we are transitioning to National Security Personnel System. While it will require careful action, this is an issue we can coordinate in implementation.	$250M Savings
Naval Surface Warfare Center (NSWC) Corona, CA	Closes Corona and consolidates Domain-Centric C4ISR RDAT&E functions within each service and across defense agencies. Navy has issues with receiving locations, but not with closure of Corona.	$388M Savings
Naval Air Warfare Center (NAWC) Lakehurst, NJ	Realigns NAWC Lakehurst by removing rotary wing and fixed wing RDAT&E activities from Lakehurst. Navy has concerns about activities moving from Lakehurst.	$17M Savings

Title	Description	20 Yr Net Present Value
Defense Research Service Led Laboratories (Air Force locations) & Consolidate Domain-Centric C4ISR RDAT&E	Consolidates Air Force laboratory facilities and C4ISR RDAT&E functions to Hanscom AFB, MA. Air Force is concerned about the population increase at Hanscom AFB, MA.	$486M Savings
Joint Meteorology & Oceanography Center at Stennis Space Center, MS	Establishes a Joint Meteorology & Oceanography Center at Stennis Space Center. The Navy has raised an issue with the cost of moving the Naval Research Lab (NRL) detachment as well as the cost of moving an activity that is remaining in place.	$21M Savings
Depot Level Reparables	This pending candidate recommendation would consolidate the management and acquisition of these expensive spare parts by shifting responsibility from the services to the Defense Logistics Agency. Extraordinarily controversial but we expect this could yield some of the best financial returns of any recommendation.	$2,899M Savings
Consolidate National Geospatial-Intelligence Agency	The Army has raised an issue with specifying the Engineering Proving Ground at Fort Belvoir, VA, as the location for this consolidation. They would prefer to just say Ft Belvoir and make site selection during implementation. Since site selection affects costs, NGA prefers selection now.	$461M Savings
Consolidate DISA Components to Offutt AFB, NE	Concern from OSD Networks and Information Integration regarding DISA's relocation is being reviewed.	$340M Savings
Los Angeles AFB, CA	The Technical cross service group is analyzing closing Los Angeles AFB and relocating the space mission acquisition function to Peterson AFB, CO, to be collocated with Space Command. Air Force has expressed concern about disrupting the space mission and losing the intellectual capital of Aerospace Corporation space systems experts who may not move to Peterson.	TBD (potential for $500M Savings)

Title	Description	20 Yr Net Present Value
Aircraft Carrier/Fleet Stationing	BRAC's use to implement potential stationing changes	TBD, but substantial costs
ICBMs/warheads	BRAC's use to implement potential stationing changes	TBD