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Headquarters U.S. Air Force

Integrity - Service - Excellence

Air Force Base Realignment and Closure

General T. Michael Moseley
Air Force Vice Chief of Staff

U.S. AIR FORCE

Air Force Goals for BRAC 2005

- **Maximize *warfighting capability* efficiently**
- **Transform the Total Air Force by *realigning* our infrastructure to meet *future* defense strategy**
- ***Maximize operational capability by* eliminating excess physical capacity**
- ***Capitalize on* opportunities for joint activity**

USAF Transformation Flight Plan 2004

Shape Air Force infrastructure to maximize operational capability of the Future Total Force

Maximize Warfighting Capability

- **BRAC candidate recommendations:**
  - **Realign aircraft into effective/efficient squadrons**
    - Fighter squadrons increased from 15 to 18/24 aircraft
    - Mobility squadrons increased from 8 to 12/16 aircraft
  - **Balance the Active Duty / Air Reserve Component (ARC)**
    - Ensures both aircraft and manpower are balanced across components
    - Takes advantage of Guard and Reserve experience
    - Frees Guard and Reserve manpower for emerging missions

Balancing the Total Force

Meet Future Defense Strategy

- **BRAC retains the right bases to support enduring missions…..**
  - Support to Combatant Commanders
  - Global Strike, Global ISR, Global Mobility
  - National Space Program

- **….and emerging needs**
  - Joint Strike Fighter – First Joint Training Beddown
  - UAV Center of Excellence, Joint-Unmanned Combat Air Systems
  - Readiness Training - Battlefield Airmen
  - Joint Composite Force Training

Active, Guard, and Reserve share all missions

Maximize Operational Capability

AF Installations

DoD Airspace/Ranges

Civil Air Traffic

The right bases are those with operating areas that effectively support varied AF and Joint missions

Joint Opportunities

Shaw, SC – 3rd Army/BCD

Eglin, FL – Joint Strike Fighter

Eglin, FL – Army Spec Forces Group

Indian Springs, NV – UAV Center of Excellence

Ft Bragg, NC – C-130 Reserve/Associate Squadron

Elmendorf, AK & Hickam, HI – Airlift Support for Stryker Units

Moody, GA & Barksdale, LA – A-10s in proximity to Ft Benning & Ft Polk

2025 Future Total Force Structure

- **Modernization with Aggressive Divestment**
- **Smaller Force, Increased Capability**
- **More Support to Joint Enablers**
- **Re-organizing/Re-shaping for the Future**

A smaller, more lethal Air Force will require larger, more sophisticated airspace and range operating areas

BRAC and the Future Total Force (FTF)

- **BRAC and FTF are the fundamental, complementary elements that reshape Air Force**
- **FTF determines optimal force structure and organizational constructs for the Active, Guard, and Reserve**
- **BRAC will consolidate the FTF force structure at the "right" locations**

Together, FTF and BRAC will create greater operational efficiency and maximize combat capability

Overview of Air Force Actions

BRAC Closures and Realignments

1988	1991	1993	1995	2005 Closures (13)	2005 Realignments (38)	
Chanute (A) George (A) Mather (A) Norton (A) Pease (A)	Bergstrom (A) Carswell (A) Castle (A) Eaker (A) England (A) Grissom (A) Loring (A) Lowry (A) MacDill (A) Moody (A) Myrtle Beach (A) Williams (A) Wurtsmith (A) Richards/ Gebaur (R) Rickenbacker (G)	Gentile (A) Griffiss (A) Homestead (A) K.I. Sawyer (A) March (A) McGuire (A) Newark (A) Plattsburgh (A) O'Hare (R)	AF EW Eval Sim (A) Brooks (A) Eglin (A) (EMTE) Grand Forks (A) Hill (A) (UTTR) Kelly (A) Malmstrom (A) McClellan (A) Onizuka (A) REDCAP (A) Reese (A) Rome Lab (A) Bergstrom (R) Greater Pittsburgh (R) Moffett (G) North Highlands (G) Ontario AGS (G) Roslyn AGS (G) Springfield-Beckley (G)	Cannon (A) Ellsworth (A) Grand Forks (A) Onizuka (A) Pope (A) Pittsburgh (R) Niagara (G, R) Willow Grove (G/R) Kulis (G) Mansfield (G) Otis (G) Richmond (G) W.K. Kellogg (G)	Andrews (A) Dover (A) Eglin (A) Eielson (A) Elmendorf (A) Hill (A) Indian Springs (A) Luke (A) McGuire (A) Mountain Home (A) Robins (A) Seymour Johnson (A) Beale (R) March (G,R) NAS New Orleans (R) Portland (G/R) Selfridge (G, R)	Birmingham (G) Bradley (G) Capital (G) Duluth (G) Ellington (G) Fairchild (G) Ft. Smith (G) Great Falls (G) Hancock Field (G) Hector (G) Hulman (G) Key Field (G) Lambert (G) Luis-Munoz (G) Nashville (G) New Castle (G) Pittsburgh (G) Reno (G) Schenectady (G) Springfield-Beckley (G) Yeager (G)

1988-1995 entries show all AF closure and realignment recommendations

REJECTED BY COMMISSION

ADDED BY COMMISSION

(A): Active base; (R): Reserve base; (G): Air National Guard Base

(A) - Active Duty
(G) - Air National Guard
(R) - Air Force Reserve

Preliminary BRAC Costs/Savings

Force Structure Closure/Realignments

Closures

1. Cannon (A)
2. Ellsworth (A)
3. Grand Forks (A)
4. Kulis (G)
5. Mansfield (G)
6. Niagara (G, R)
7. Onizuka (A)
8. Otis (G)
9. Pittsburgh (R)
10. Pope (A)
11. Richmond (G)
12. W.K. Kellogg (G)
13. Willow Grove (G/R)

(A) - Active Duty
(G) - Air National Guard
(R) - Air Force Reserve

Realignments

1. Andrews (A)
2. Beale (R)
3. Birmingham (G)
4. Bradley (G)
5. Capital (G)
6. Dover (A)
7. Duluth (G)
8. Eglin (A)
9. Eielson (A)
10. Ellington (G)
11. Elmendorf (A)
12. Fairchild (G)
13. Ft. Smith (G)
14. Great Falls (G)
15. Hancock Field (G)
16. Hector (G)
17. Hill (A)
18. Hulman (G)
19. Indian Springs (A)
20. Key Field (G)
21. Lambert (G)
22. Luis-Munoz (G)
23. Luke (A)
24. March (R,G)
25. McGuire (A)
26. Mountain Home (A)
27. NAS New Orleans (R)
28. Nashville (G)
29. New Castle (G)
30. Pittsburgh (G)
31. Portland (G/R)
32. Reno (G)
33. Robins (A)
34. Schenectady (G)
35. Selfridge (G, R)
36. Seymour Johnson (A)
37. Springfield-Beckley (G)
38. Yeager (G)

Group	Total 1-Time Cost $K	Net 2011 Cost $K / (Savings)	Steady State Cost $K / (Savings)	NPV Cost $K / (Savings)
Fighter	$792,955	$39,164	($276,068)	($2,524,756)
Bomber	$537,316	($145,256)	($287,346)	($2,801,000)
Tanker	$236,876	$139,788	($21,258)	($64,411)
Airlift	$482,235	$108,751	($132,432)	($1,131,496)
UAV	$11,967	$10,306	($178)	$8,000
Space	$116,536	$43,304	($24,103)	($185,000)
Total	$2,177,885	$196,057	($742,385)	($6,698,663)

*MILCON Costs are incorporated in Total 1-Time Costs

** Cost / Savings as of 8 Apr 05

Summary

- **BRAC keeps the right infrastructure (installations and operating areas)**
- **Proposal eliminates flying operations at 30 of 142 installations (21%)**
- **BRAC improves AF and joint training and operations**
- **FTF and BRAC take a Total Force approach to fully harness experience and future force structure**

Fundamental reshaping of the Air Force