### Merit Review

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## Ask Early, Ask Often!

#### **James Lightbourne**

Senior Advisor for the Integration of Research & Education, Office of the Director, Office of Integrative Activities

#### **Elizabeth Lyons**

Program Coordinator, Office of the Director, Office of International Science & Engineering

#### D. Matthew Powell

Assistant General Counsel, Office of the Director, Office of General Counsel

#### **Mark Weiss**

Division Director, Directorate for Social, Behavioral & Economic Sciences, Division of Behavioral & Cognitive Sciences

#### **Charles Ying**

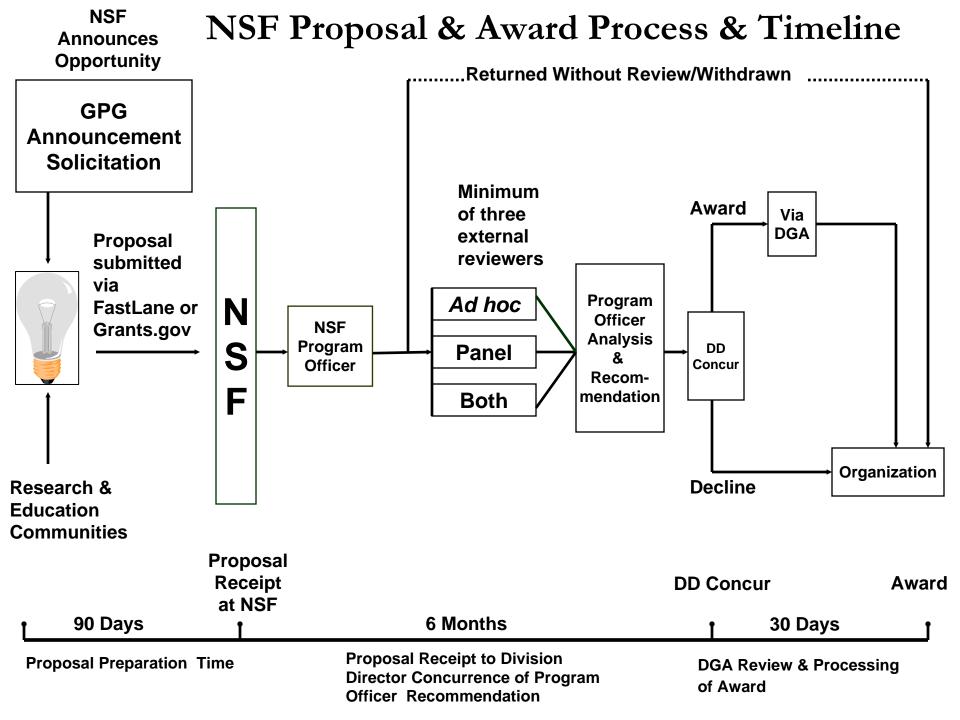
Program Director, Directorate for Mathematical & Physical Sciences, Division of Materials Research



# Coverage

- Proposal & Award Timeline
- > NSF Merit Review Criteria
  - Intellectual Merit
  - Broader Impacts
- > Return Without Review
- > Merit Review Process
- > Conflicts of Interest
- > Funding Decisions





# Reminders in Preparing a Proposal

- Read the funding opportunity carefully, and ask a Program Officer for clarifications if needed.
- Address all the proposal review criteria.
- Understand the NSF merit review process.
- Avoid omissions and mistakes.
- Download your completed proposal back to you to check it's what you sent!



# Proposal Review Criteria

- National Science Board Approved Merit Review Criteria:
  - What is the <u>intellectual merit</u> of the proposed activity?
  - What are the <u>broader impacts</u> of the proposed activity?
- Program specific criteria as stated in the program solicitation.



#### Intellectual Merit

- > Potential considerations include:
  - How important is the proposed activity to advancing knowledge and understanding within its own field or across different fields?
  - How well qualified is the proposer (individual or team) to conduct the project? (If appropriate, the reviewer will comment on the quality of prior work.)
  - To what extent does the proposed activity suggest and explore creative, original or potentially transformative concepts?
  - How well conceived and organized is the proposed activity?
  - Is there sufficient access to resources?



# Broader Impacts

- > Potential considerations include:
  - How well does the activity advance discovery and understanding while promoting teaching, training and learning?
  - How well does the activity broaden the participation of underrepresented groups (e.g., gender, ethnicity, disability, geographic, etc.)?
  - To what extent will it enhance the infrastructure for research and education, such as facilities, instrumentation, networks and partnerships?



# Broader Impacts (cont'd)

- > Potential considerations include:
  - Will the results be disseminated broadly to enhance scientific and technological understanding?
  - What may be the benefits of the proposed activity to society?
- Examples of Broader Impacts
  - http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf



- Advance Discovery and Understanding While Promoting Teaching, Training and Learning
  - Integrate research activities into the teaching of science, math and engineering at all educational levels (e.g., K-12, undergraduate science majors, non-science majors, and graduate students).
  - Include students (e.g., K-12, undergraduate science majors, non-science majors, and /or graduate students) as participants in the proposed activities as appropriate.
  - Participate in the recruitment, training, and/or professional development of K-12 science and math teachers.
  - Further examples at: http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf



- Broaden Participation of Underrepresented Groups
  - Establish research and education collaborations with students and/or faculty who are members of underrepresented groups.
  - Include students from underrepresented groups as participants in the proposed research and education activities.
  - Establish research and education collaborations with students and faculty from non-Ph.D.-granting institutions and those serving underrepresented groups.
  - Make campus visits and presentations at institutions that serve underrepresented groups.
  - Further examples at: http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf



- Enhance Infrastructure for Research and Education
  - Identify and establish collaborations between disciplines and institutions, among the U.S. academic institutions, industry and government and with international partners.
  - Stimulate and support the development and dissemination of next-generation instrumentation, multi-user facilities, and other shared research and education platforms.
  - Maintain, operate and modernize shared research and education infrastructure, including facilities and science and technology centers and engineering research centers.
  - Further examples at: http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf



- Broad Dissemination to Enhance Scientific and Technological Understanding
  - Partner with museums, nature centers, science centers, and similar institutions to develop exhibits in science, math, and engineering.
  - Involve the public or industry, where possible, in research and education activities.
  - Give science and engineering presentations to the broader community (e.g., at museums and libraries, on radio shows, and in other such venues.).
  - Make data available in a timely manner by means of databases, digital libraries, or other venues such as CD-ROMs.
  - Further examples at: <a href="http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf">http://www.nsf.gov/pubs/gpg/broaderimpacts.pdf</a>



- Benefits to Society
  - Demonstrate the linkage between discovery and societal benefit by providing specific examples and explanations regarding the potential application of research and education results.
  - Partner with academic scientists, staff at federal agencies and with the private sector on both technological and scientific projects to integrate research into broader programs and activities of national interest.
  - Analyze, interpret, and synthesize research and education results in formats understandable and useful for nonscientists.
  - Provide information for policy formulation by Federal, State or local agencies.



# Types of Reviews

- > ad hoc Review only
- Panel Review plus ad hoc Review
- Panel Review only
- "Panel Review" might include being seen by more than one panel
- Internal Review only, by NSF Program Officers



### Reviewer Selection

- > Types of reviewers recruited:
  - Reviewers with specific content expertise
  - Reviewers with general science or education expertise
- > Sources of reviewers:
  - Program Officer's knowledge of the research area
  - References listed in proposal
  - Recent professional society programs
  - Computer searches of S&E journal articles related to the proposal
  - Reviewer recommendations included in proposal or sent by email - proposers are invited to either:
    - Suggest persons they believe are especially well qualified to review the proposal.
    - Identify persons they would prefer not review the proposal.



# Why Serve on an NSF Panel?

- Gain first hand knowledge of merit review process.
- Learn about common problems with proposals.
- Discover strategies to write strong proposals.
- Meet colleagues, and NSF Program Officers managing the programs related to your research.



### How to Become a Reviewer

- Contact the NSF Program Officer(s) of the program(s) that fit your expertise:
  - Introduce yourself and your research experience.
  - Tell them you want to become a reviewer for their program.
  - Ask them when the next panel will be held.
  - Offer to send a 2-page CV with current contact information.
  - Stay in touch if you don't hear back right away.



### Role of the Reviewer

- > Review all proposal materials and consider:
  - The two NSF merit review criteria and any program specific criteria.
  - The adequacy of the proposed project plan including the budget, resources, & timeline.
  - The priorities of the scientific field and of the NSF program.
  - The potential risks and benefits of the project.
- Make independent written comments on the quality of the proposal content.
- Each proposal must be seen by at least three external reviewers (with some exceptions).



#### Role of the Review Panel

- Discuss the merits of the proposal with the other panelists.
- Write a summary proposal review based on that discussion.
- Provide some indication of the relative merits of different proposals considered
- Some panel reviews may be supplemented with ad hoc reviews, before or after the panel.



# Managing Conflicts of Interest in the Review Process

- Primary purpose is to remove or limit the influence of ties to an applicant institution or investigator that could affect reviewer advice.
- Second purpose is to preserve the trust of the scientific community, Congress, and the general public in the integrity, effectiveness, and evenhandedness of NSF's merit review process.



# Managing Conflicts of Interest in the Review Process

- WHAT IS A CONFLICT OF INTEREST? (In plain English)
  - A clash between one's duty to the public interest (here service as a reviewer) and his or her private interests or allegiances.
  - These may arise from personal interests, and from outside affiliations or relationships.



# Examples of Affiliations with Applicant Institutions

- > Current employment at the institution
- Other association with the institution such as consultant
- Being considered for employment or any formal or informal reemployment arrangement at the institution
- Any office, governing board membership or relevant committee membership at the institution



# Examples of Relationships with Investigator or Project Director

- Known family or marriage relationship
- Business partner
- Past or present thesis advisor or thesis student
- Collaboration on a project or book, article, or paper within the last 48 months
- Co-edited a journal, compendium, or conference proceedings within the last 24 months



### Return Without Review

- Per Important Notice 127, "Implementation of new Grant Proposal Guide Requirements related to the Broader Impacts Criterion" ---
  - Proposals that do not separately address both criteria within the one-page Project Summary <u>will be</u> returned without review.
- Per the GPG postdoctoral researcher mentoring requirement
  - Proposals that include postdoctoral researchers must include, as a supplementary document, a description of the mentoring activities that will be provided for such individuals. The mentoring plan must not exceed one page per project.



#### Return Without Review

The proposal may be returned without review if it:

- is inappropriate for funding by the National Science Foundation;
- is submitted with insufficient lead-time before the activity is scheduled to begin;
- is a full proposal that was submitted by a proposer that has received a "not invited" response to the submission of a preliminary proposal;
- is a duplicate of, or substantially similar to, a proposal already under consideration by NSF from the same submitter;



### Return Without Review (Cont'd)

The proposal may be returned without review if it:

- does not meet NSF proposal preparation requirements, such as page limitations, formatting instructions, and electronic submission, as specified in the Grant Proposal Guide or program solicitation;
- is not responsive to the GPG or program announcement/solicitation;
- does not meet an announced proposal deadline date (and time, where specified);
- was previously reviewed and declined and has not been substantially revised; and
- duplicates another proposal that was already awarded.



# Funding Decisions

- > The merit review panel summary provides:
  - Review of the proposal and a recommendation on funding
  - Feedback (strengths and weaknesses) to the proposers
- NSF Program Officers make funding recommendations guided by program goals and portfolio considerations.
- NSF Division Directors either concur or reject the Program Officer's funding recommendations.
- NSF's grants and agreements officers make the official award - as long as:
  - The institution has an adequate grant management capacity.
  - The PI/CO-PIs do not have overdue annual or final reports.
  - There are no other outstanding issues with the institution or PI.



#### Reasons for Declines

- The proposal was not considered competitive by the merit review and the program office concurred.
- The proposal had flaws or issues identified by the program office.
- The program funds were not adequate to fund all competitive proposals.



# Feedback to PI Information from Merit Review

- > Reviewer ratings (E, VG, G, F, P)
- Analysis of how well proposal addresses both review criteria: Intellectual Merit and Broader Impacts
- Proposal strengths and weaknesses
- > Reasons for a declination

If you have any questions, first contact the cognizant Program Officer.



# Feedback to PI Documentation from Merit Review

- Verbatim copies of individual reviews, excluding reviewer identities
- Panel Summary or Summaries (if panel review was used)
- Context Statement (usually)
- PO to PI Comments (written or verbal) as necessary to explain a declination



# If your proposal was declined, should you revise and resubmit?

- Do the reviewers and the NSF Program Officer identify significant strengths of your proposal?
- Can you address the weaknesses that reviewers and the Program Officer identified?
- Are there other ways you or your colleagues think you can strengthen a resubmission?

As always, if you have questions, contact the cognizant Program Officer.



#### NSF Reconsideration Process

- Explanation from Program Officer and/or Division Director
- Written request for reconsideration to Assistant Director within 90 days of the decision
- Request from organization to Deputy Director of NSF



# Possible Considerations for Funding a Competitive Proposal

- Addresses all review criteria
- Likely high impact
- BroadeningParticipation
- Educational Impact
- Impact on Institution/State

- Special Programmatic
   Considerations (e.g.
   CAREER/RUI/EPSCoR)
- Other Support for PI
- "Launching" versus "Maintaining"
- Portfolio Balance



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