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MEMORANDUM FOR: Lt. Gen. Lucian K. Truscott

SUBJECT: Instructions

Date 3/9/94
HRP 94-1

1. You will proceed to Germany and take station as senior Central Intelligence Agency representative in Germany. Your general responsibilities are as follows:

- a. You will be the senior Central Intelligence Agency representative in the area, representing the Agency as a whole. You will supervise all Central Intelligence Agency activities carried on in Germany. Such supervision will normally be exercised through insuring the coordination of all activities and the cooperation of all elements of the Central Intelligence Agency in your area. You are authorized to direct the deferment of action on any Central Intelligence Agency project or operation in your area until the matter has been reviewed and decided by the Director of Central Intelligence.
- b. You will keep the activities and personnel of OSO and OPC separate from each other to the extent required by security and necessary to preserve the effectiveness of the two staffs. You will keep the activities and personnel of OSO and OPC separate from the activities and personnel of all other Central Intelligence Agency offices.
- c. You will review administrative and support facilities and determine the extent to which efficiencies may be effected by consolidation or by other means.
- d. You will review and supervise all budgets and will supervise the expenditure of all Central Intelligence Agency funds in your area.
- e. You will supervise all Central Intelligence Agency personnel actions in your area.

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2. In addition to supervising the normal Central Intelligence Agency liaison functions, you will personally discharge, or personally delegate under your responsibility, such other duties as may be designated hereafter by the Director of Central Intelligence. It is considered desirable that steps be taken to coordinate the intelligence functions of CIA with the other U/S/A. intelligence agencies operating in Germany, and to effect a coordination of the agencies among themselves so as to avoid duplication of activities and to see that there is adequate coverage of the entire intelligence field. The CIA is charged, under the law, to make recommendations with respect to the coordination of the intelligence activities of the government relating to the national security. It is suggested, however, that in lieu of CIA's presenting this matter of coordination of intelligence in Germany to the ~~NSC~~, you endeavor to work out such coordination among the various agencies in Germany by mutual agreement. It is suggested that you arrange, if possible, for periodic meetings of the respective intelligence agencies for this purpose; and that you advise the Director of the progress you may have made and your recommendations if any action is required or desirable here in Washington. As you know, through the IAC, I am directly in touch with the heads of the respective intelligence agencies of State and in the Defense Establishment, and I am, therefore, in a position to take up on a continuing basis any problems which you may find in Germany which require discussion here in Washington.

NSC

3. The following provisions apply to Central Intelligence Agency communications from or to your area:

a. All such communications, both cable and dispatch, to and from your area, including those between Assistant Directors and their field representatives, will be accessible to you to the extent and in the manner in which you desire.

b. All such communications will conform to the appropriate Central Intelligence Agency communication or pouch procedure.

c. Any such communication which contains particularly sensitive matter should indicate that it should be referred to the Office of the Director of Central Intelligence or the Deputy Director (Plans), in addition to any other indication of destination. You should likewise indicate any communication which you particularly wish the Director of Central Intelligence or the Deputy Director (Plans) to see.

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4. Your status in Germany will be that of Special ~~Assistant~~ ^{Consultant} to the U.S. High Commissioner. Where necessary, you will state but will not publicize your connection with the overt activities of the Central Intelligence Agency. You will disclaim association with the covert activities of the Central Intelligence Agency, except to the following:

- a. Responsible United States, British, French, and German officials on a need-to-know basis.
- b. Central Intelligence Agency personnel on a need-to-know basis.

WALTER D. SMITH
Director

United States

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