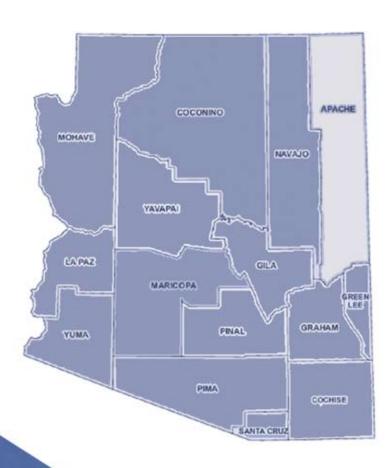


Sustainable Energy Solutions

Arizona Wind Energy Assesment

Apache County

Developable Windy Land and Economic Benefits



Prepared for

Arizona Wind Working Group

Prepared by

Dr. Susan K. Williams

Dr. Tom Acker

Grant Brummels

Stuart Wells

April 2007

Acknowledgements

We would like to thank Dr. Michael Milligan and Dr. Suzanne Tegen at NREL for review and comments on this report. We would also like to thank Mr. Marshal Goldberg of MRG Associates who provided county multipliers and also reviewed and commented on this report. The report has benefited greatly from their expertise.

This work was funded by US Department of Energy, Wind Powering America Program through the Arizona Wind Working Group.

The College of Business Administration at Northern Arizona University provided matching funds for the publication of this report.

Abstract

This report contains two wind energy analyses for the northern-Arizona's Apache County. In the first analysis, the developable wind energy capacity was estimated using a geographic information system. Specifically, the amount of windy land by wind class was determined. Development exclusions were then applied and the developable windy land was determined. The wind energy potential in Apache County was estimated to be 3100 MW. The majority of developable windy land, 89%, was Class 3.

The second analysis determined the economic impact of constructing a wind energy project in Apache County. Utilizing National Renewable Energy Laboratory's Job and Economic Development Impact (NREL's JEDI) model in conjunction with Monte Carlo simulation, economic benefits categorized by jobs, earnings, and economic output were estimated for three different sized wind energy projects, 10.5 MW, 60 MW and 180 MW.

For a 10.5 MW wind energy project

- Jobs during construction: median was 1 job
- Jobs during operations and maintenance phase (O&M phase): median was 2 jobs
- *Earnings during construction*: the median was \$0.03 million
- Earnings during O&M phase: median was \$0.06 million annually
- Output (economic activity) during construction: median was \$0.12 million
- Output during O&M phase: median was \$0.13 million annually

For a 60 MW wind energy project

- Jobs during construction: median was 6 jobs
- Jobs during operations and maintenance phase (O&M phase): median was 9 jobs
- *Earnings during construction*: the median was \$0.16 million
- Earnings during O&M phase: median was \$0.33 million annually
- Output (economic activity) during construction: median was \$0.69 million
- Output during O&M phase: median was \$0.18 million annually

For a 180 MW wind energy project

- Jobs during construction: median was 18 jobs
- Jobs during operations and maintenance phase (O&M phase): median was 27 jobs
- *Earnings during construction*: the median was \$0.47 million
- Earnings during O&M phase: median was \$0.98 million annually
- Output (economic activity) during construction: median was \$2.06 million
- Output during O&M phase: median was \$2.17 million annually

Table of Contents

Acknowledgements	i
Abstract	ii
List of Figures	iv
List of Tables	iv
List of Appendices	iv
Introduction	1
State of Arizona	2
Apache County	2
Windy Land Analysis using GIS	4
Methodology	4
Input Data for Windy Land Analysis	4
Results of Windy Land Analysis	6
Economic Impact Analysis	11
Methodology	11
JEDI Model	11
Why Monte Carlo simulation?	12
Input Data for Economic Impact Analysis	13
County Multipliers	13
Wind Energy Project Size	13
Construction Cost and Operations & Maintenance Cost	13
Property tax calculation	14
Local Share	15
Simulation Parameters	15
Results of Economic Impact Analysis	17
Jobs	17
Earnings	18
Output	19
Conclusions	21
Appendix A Tables of JEDI/Monte Carlo Simulation Results	22
References	25

List of Figures

Figure 1 Apache County in northern Arizona	1
Figure 2 Map of Windy Land for Apache County, AZ	7
Figure 3 Map of Development Exclusions in Coconino County	8
Figure 4 Windy Land and Developable Windy Land by Wind Class for Apache County	9
Figure 5 Map of Developable Windy Land for Apache County	10
Figure 6 Wind Energy Project Impact on JOBS during Construction Phase	17
Figure 7 Wind Energy Project Impact on JOBS during O&M Phase	18
Figure 8 Wind Energy Project Impact on EARNINGS during Construction	18
Figure 9 Wind Energy Project Impact on EARNINGS during O&M Phase	19
Figure 10 Wind Energy Project Impact on OUTPUT during Construction Phase	19
Figure 11 Wind Energy Project Impact on OUTPUT during O&M Phase	20
List of Tables	
Table 1 Apache County Demographics	3
Table 2 Apache County Industry Sectors	3
Table 3 Wind Development Exclusions	4
Table 4 Windy Land and Developable Windy Land in Apache County	9
Table 5 Input Parameter Estimates	14
Table 6 Arizona Property Tax Calculation	14
Table 7 Local Shares Values	16
List of Appendices	
Appendix A- 1 Wind Energy Project Impact on JOBS	22
Appendix A- 2 Wind Energy Project Impact on EARNINGS	23
Appendix A- 3 Wind Energy Project Impact on OUTPUT	24

Introduction

The wind energy development potential and economic benefits were determined for a northern Arizona county, Apache (see Figure 1). Using Geographic Information System (GIS) techniques on wind map data an estimate was made of the amount of developable windy land and potential installed capacity. Secondly, an analysis was made of the economic impacts of constructing and operating wind energy projects in this county utilizing the Job and Economic Development Impact * (JEDI) model developed for National Renewable Energy Laboratory (NREL). Wind energy projects of three representative sizes were considered: 10.5 MW, 60 MW, and 180 MW. The JEDI model was used in conjunction with Monte Carlo simulation to estimate economic impacts at the county level. Direct, indirect and induced economic effects were estimated and categorized by jobs, earnings, and output (economic activity).

The wind maps and information in this report are *not* appropriate for siting wind energy projects. It is useful for discussing policy and locations that might be appropriate for further study. In order to site a wind energy project, an anemometer should be installed on the property and two years of data collected. More Arizona wind maps are available at www.ses.nau.edu.

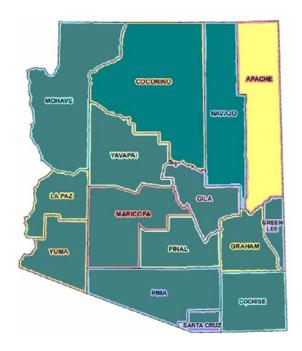


Figure 1 Apache County in northern Arizona

^{*} The JEDI model was designed by Marshall Goldberg, of MRG & Associates, under contract with NREL. The model is posted on the Wind Powering America website:

http://www.eere.energy.gov/windandhydro/windpoweringamerica/filter_detail.asp?itemid=707_in_June_2005.

State of Arizona

According to the US Census Bureau Quick Facts¹ the population in the state of Arizona increased 40% from 1990 to 2000. During this period US population increased 13.1%. Due to this rapid population and economic growth, electricity demand increased at the rate of 2.6% per year².

In 2001, the average electricity retail price for Arizona residents and businesses was 7.2 cents/kwh. This is the 16th highest average electricity price in the nation behind the six New England states, New York, New Jersey, Pennsylvania, California, Alaska, Hawaii, Texas, Florida, and Nevada. In addition to Arizona's increasing population, the hot climate and resulting need for air conditioning in the summer affect the increasing demand and price of electricity. Arizona has a larger than average residential demand largely due to the demand for air conditioning. The residential sector purchases 41% of the electricity as compared to 36% nationally².

Arizona primarily relies on coal and nuclear fuels for electrical generation. In 2000, approximately 45% of electricity was coal-generated and 35% was nuclear with only 10% generated from natural gas and another 10% by hydroelectric. However, the balance will be shifting to natural gas in the future as there are 16,000 MW of planned generation units by 2007, of which 15,000 MW are planned to be natural gas².

Apache County

Apache County, located in the northeast corner of Arizona, contains 11,218 square miles that are sparsely populated with a 2003 population of 70,625. Part of the Navajo Nation is in the high, dry, plateau region of the northern part of the county. The White Mountains, with year-round recreational opportunities such as hunting, fishing, and skiing are in the southern part of the county. St. Johns is the county seat with a population of 3,575. The largest community with a population of 5,459 in 2003³ is Chinle, Navajo Nation. Demographic information is given in Table 1⁴ and industry sector information is given in Table 2⁵.

The largest land ownership category in Apache County, approximately 66% is Indian Reservation³. These lands are home to Apache and Navajo. In 1990, 14.2% of reservation households had no access to electricity as compared to 1.2% of all households nationally. On the Navajo Reservation households with no access to electricity is as large as 38%.

Table 1 Apache County Demographics

Demographic	Apache
Population, 2005 estimate	69,343
Population, percent change, April 1, 2000 to July 1, 2005	-0.1%
Population, percent change, 1990 to 2000	12.7%
High school graduates, percent of persons age 25+, 2000	63.6%
Bachelor's degree or higher, pct of persons age 25+, 2000	11.3%
Per capita money income, 1999	\$8,986
Median household income, 2003	\$25,489
Persons below poverty, percent, 2003	27.5%
Private nonfarm establishments, 2003	525
Private nonfarm employment, 2003	5,863
Private nonfarm employment, percent change 2000-2003	-10.0%
Retail sales, 2002 (\$1000)	194,854
Retail sales per capita, 2002	\$2,886
Land area, 2000 (square miles)	11,205
Persons per square mile, 2000	6.2
Metropolitan or Micropolitan Statistical Area	None

Table 2 Apache County Industry Sectors

Industry Sectors in Apache County	Percent	Employed
Agriculture, forestry, fishing and hunting, and mining	3.1	508
Construction	10.9	1,791
Manufacturing	2.6	429
Wholesale trade	1	169
Retail trade	8.1	1,329
Transportation and warehousing, and utilities	7.2	1,184
Information	1.5	239
Finance, insurance, real estate, and rental and leasing	2.8	466
Professional, scientific, management, administrative, and waste management services	2.8	464
Educational, health and social services	35.6	5,859
Arts, entertainment, recreation, accommodation and food services	8.5	1,402
Other services (except public administration)	3.3	547
Public administration	12.6	2,082

Windy Land Analysis using GIS

Methodology

For the purpose of this analysis, windy land is defined as land with a wind resource greater than or equal to class three as predicted by the Arizona Wind Map (the wind map will be discussed in the section on Input Data). That is, predicted average annual wind speeds are large enough that wind energy may be produced economically. However, not all windy land may be developed for wind power. There are many development exclusions that must be considered. For instance, land that is owned by the National Park Service must be excluded 100% from consideration for development. Developable windy land, therefore, is the windy land that remains after all development exclusions have been applied. Finally, excluded windy land is windy land (class 3 and above) that falls within a development exclusion.

Consistent with the methodology applied by NREL, there are three general *exclusion* categories of land unsuitable for development⁷:

- environmental exclusions
- land use exclusions
- additional windy land factors

These development exclusions are summarized in Table 3. Any windy land with one or more exclusion is excluded windy land and is not appropriate to be used for wind energy projects. After removing excluded windy land, the remaining land is developable and an estimate of the potential installed capacity was made by assuming a conservative 5 MW of installed capacity per square kilometer.

Input Data for Windy Land Analysis

TrueWind Solutions, in collaboration with NREL, developed a high-resolution wind map and GIS data for the state of Arizona in 2003. The data for this wind map was created using a numerical weather model coupled with climactic data and a wind flow model. The wind map provides 200-meter resolution data sufficient for identifying the most promising areas for wind development in the state. The data from this map was used to analyze the wind resource of Apache County.

A *data layer* is a geographic data set that can be represented visually using GIS software. Several data layers were required for the exclusion analysis. The data layers, their exclusion category (environmental, land use, other factors), source and brief description are listed in Table 3.

Table 3 Wind Development Exclusions

Broad Exclusion Category	Exclusion	Exclusion [†] Percentage	Exclusion Description	GIS Layer Source
Environmental Exclusions	National Park Service	100%	United States National Park Service Land	ALRIS [‡]
	Fish and Wildlife Service	100%	United States Fish and Wildlife service	ALRIS
	Congressionally Specially Designated Areas	100%	Special Areas, like wilderness or wild, and scenic rivers, congressionally designated as such	USFS
	Inventoried Roadless Areas	100%	These are roadless areas of the country on federal land that have been congressionally designated as such	USFS
	State and Other Environmental Land (State GAP Data)	100%	Land Stewardship Layer (includes Nature Conservancy Land available)	USGS AZ ReGAP
	Other: Wildlife, Wilderness and Recreation Areas on Federal land of any designation (predominately USFS and BLM lands)	100%	Land Stewardship Layer (includes Nature Conservancy Land available)	USGS AZ ReGAP [§]
	Remaining USFS & DOD Land	50%	United States Forest Service and Department of Defense lands that remain after all other windy land exclusions are removed	ALRIS
Land Use Exclusions	Urban/Developed Areas	100%	Urban or Developed land as described by USGS ReGAP data	USGS AZ ReGAP
	Airports	100%	Airports	National Atlas of the United States, USGS, ESRI
	Wetlands	100%	Wetland ecosystems as described by USGS ReGAP data	USGS AZ ReGAP
	Water bodies (includes seasonal and dry lakes)	100%	Areas covered by water all year or part of the year. Does not include Rivers and Streams	USGS AZ ReGAP
	Non-ridge Crest Forests	50%	Areas of forest cover that are not considered ridge crests by TPI analysis	ReGAP + TPI **
Additional Windy Land Factors	Slopes > 20%	100%	These are landscapes with slopes greater than 20%	Grant Brummels

[†] Windy land exclusions were excluded 100%, with the exception of "non-ridge crest forests" and "remaining USFS and DOD Land," which were excluded 50%. Additionally, all 100% exclusions were buffered 3km, except for wetlands (100m), open water (no buffer), and slopes > 20% (no buffer). Non-ridge crest forests have had all 100% exclusions removed. Remaining USFS and DOD land has had all non-ridge crest forests and 100% exclusions removed.

[‡] ALRIS—Arizona Land Resource Information System

ReGAP—Regional Gap Analysis Program, 30m satellite data

Jenness, J. 2005. Topographic Position Index (tip_jen.avx) extension for ArcView 3.x. Jenness Enterprises. Available at: http://www.jennessent.com/arview/tpi.htm. TPI was applied to a 90m Digital Elevation Model.

Results of Windy Land Analysis

Using the wind map of Arizona, the windy land in Apache County was mapped using a GIS (Figure 2). Major roads, communities, and Native American reservation boundaries are also shown on the map. Using GIS, the square kilometers of land was then totaled by wind class. Approximately 3.3% of the land is considered windy land. Of the windy land, the majority, approximately 90%, is class 3.

The development exclusions for Apache County are mapped in Figure 3. As displayed, the land areas highlighted in blue show the areas that cannot be developed for wind energy regardless of how windy since this land was classified as a development exclusions. In Apache County, a relatively low 0.6% of the total county land area is classified as development exclusions (windy and non-windy).

The exclusions remove 20.7% of windy land from consideration for development. See Figure 4 to compare the amount if windy land by wind class with the developable windy land by wind class. When exclusions are considered, much of the excluded windy land is higher than class 3. As a result, the proportional amounts of class 4 and above decrease with a corresponding increase in the proportional amount of class 3.

Some land is excluded under multiple categories. For instance, land may have a slope greater than 20% and also be Environmental Land. The largest exclusion affecting windy land is Slopes>20% and excludes 12.5% of windy land. The 2nd largest exclusion affecting windy land is Environmental Land and excludes 3.0% of windy land. Some land is excluded by multiple categories.

Table 4 provides a summary of the results of the windy land analysis for Apache County. Organized by wind class, the total area of windy land, area of developable windy land, and potential developable capacity are shown. These tables also show that the total developable capacity in Apache County, including class 3 or better windy lands, is 3,126 MW. When restricting this estimate to windy lands of class 4 or better, the developable capacity for this county is 331 MW. Finally, the developable windy land mapped by wind class is shown in Figure 5.

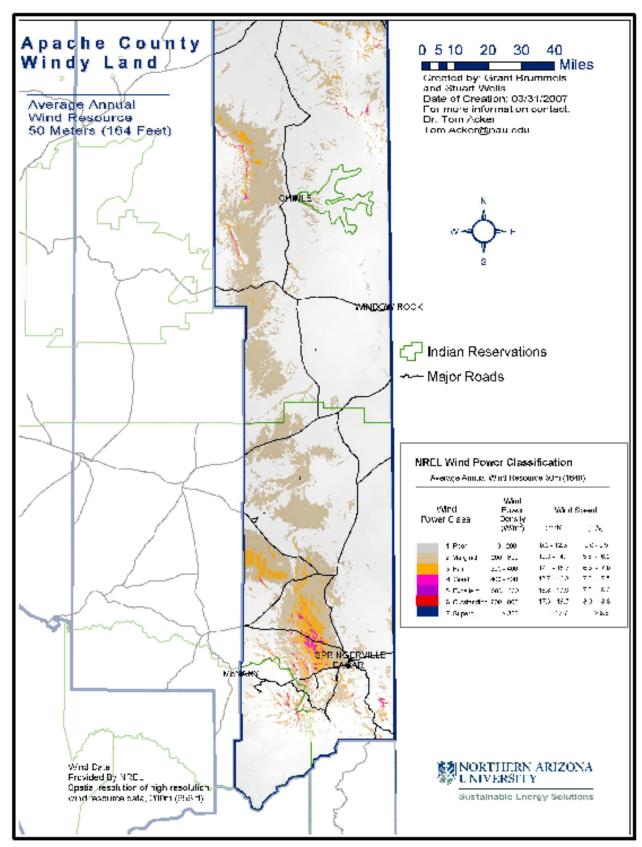


Figure 2 Map of Windy Land for Apache County, AZ

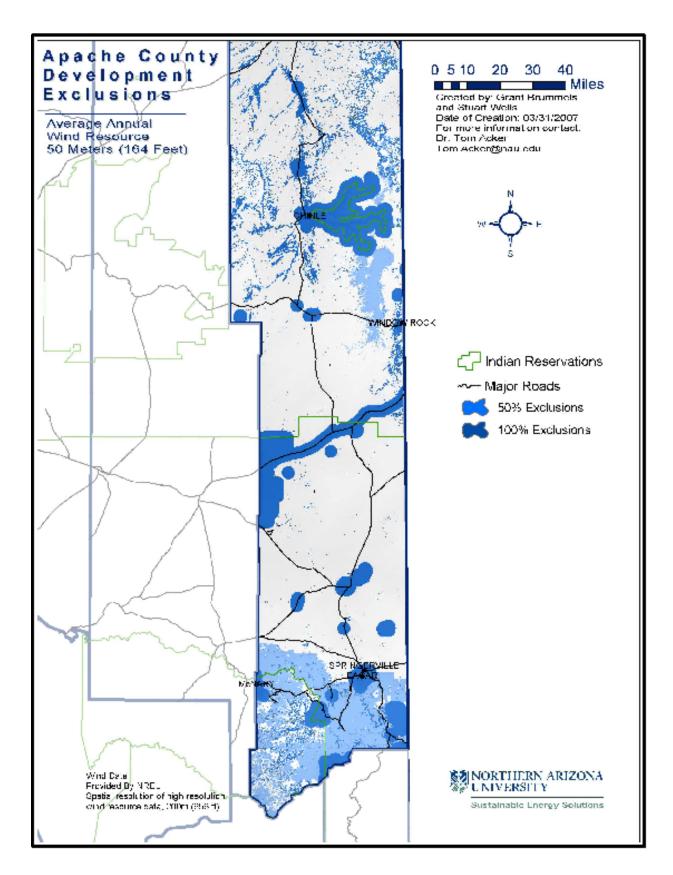


Figure 3 Map of Development Exclusions in Coconino County

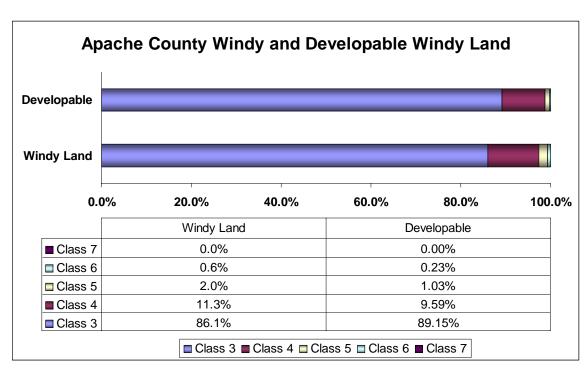


Figure 4 Windy Land and Developable Windy Land by Wind Class for Apache County

Table 4 Windy Land and Developable Windy Land in Apache County

	Apache County Wind Class Area Analysis					
Wind Class	Power (w/m²)	Total Area (km²)	Windy Land as Percent of Total Land Area	Developable Windy Land (km²) [#]	Developable Windy Land as Percent of Total Land Area	Developable Installed Capacity (MW)*
3	300-400	721	2.82%	559	2.18%	2,795
4	400-500	95	0.37%	59	0.23%	293
5	500-600	16	0.06%	6	0.02%	31
6	600-800	5	0.02%	1	0.01%	7
7	>800	0	0.00%	0	0.00%	0
-		28,704		Apache County To	otal	3,126

^{*}Assuming 5 MW per sq. km.

^{*}Exclusions determined using GIS analysis

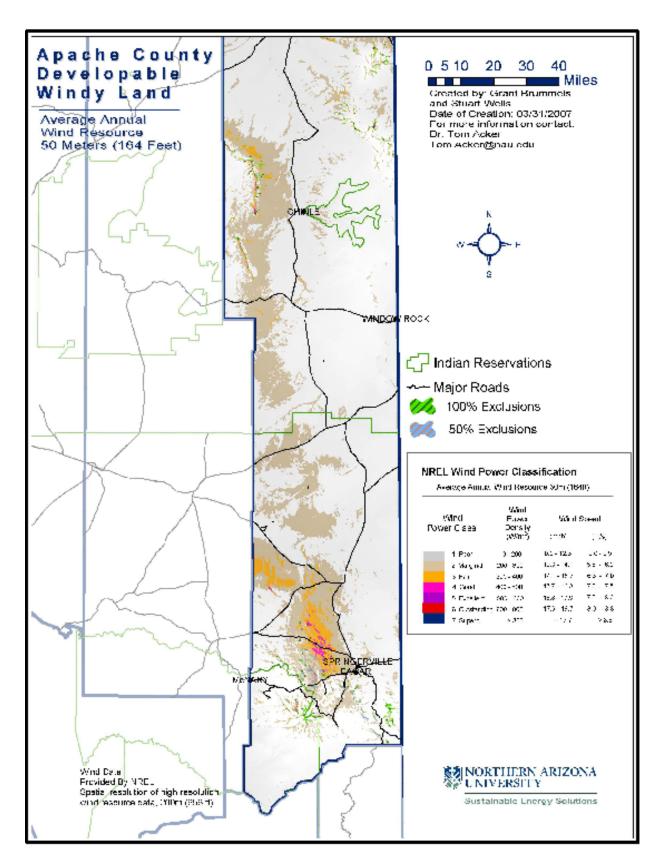


Figure 5 Map of Developable Windy Land for Apache County

Economic Impact Analysis

In this study, economic input/output (I/O) analysis in conjunction with Monte Carlo simulation was used to estimate the economic impact for wind energy projects. The JEDI model performs I/O analysis with an Excel add-in, @Risk⁸, used to perform the Monte Carlo simulation.

In I/O analysis, a project expenditure may have up to three impacts on the local economy:

- Direct effects on-site effect created by expenditure (i.e., on-site jobs of contractors and crews, jobs at the turbine).
- Indirect effects increase in economic activity that occurs when a contractor, vendor or
 manufacturer receives payment for goods or services and in turn is able to pay others who support
 their business.
- Induced effects change in wealth and income that is induced by the spending of those persons directly and indirectly employed by the project (i.e., spending on food, clothes, utilities, transportation, insurance, medical, etc.).

The results of I/O analysis estimate these effects (direct, indirect, and induced) on the jobs, earnings, and economic output.

Methodology

JEDI Model

JEDI is a spreadsheet economic input/output model that accepts wind project data and estimates the direct, indirect, and induced effects of the expenditure to build and operate a wind energy project. The model separates a wind energy project into two distinct phases: construction phase and operations and maintenance (O&M) phase. The construction phase is approximately a year while the O&M phase is from the time the project is brought on-line until it is decommissioned. JEDI estimates the jobs, earnings, and economic activity for the one-time impact of the construction phase and the annual impact of the O&M phase.

JEDI was designed for users that have a variety of experience-levels in I/O analysis or with wind energy projects. To obtain results from JEDI, a user can input as little as the year of installation, the size of the project, and the state for which the economic impacts will be estimated. The remaining input has default values designed for a state-level analysis. As the user gains additional experience or information about the project, additional details can be entered into the model⁹.

Why Monte Carlo simulation?

Monte Carlo simulation is a statistical simulation technique which allows input parameters that are uncertain to be randomly varied over a specified range of values. Multiple trials of the Monte Carlo model allow the user to observe and average the results of the output. ¹⁰ @Risk by Palisade Corporation⁸, an add-in to Microsoft Office Excel, was utilized for Monte Carlo simulation. ¹¹ Using Monte Carlo simulation in conjunction with the I/O analysis provided two advantages over an analysis with JEDI only:

- 1) Increased input flexibility cost estimates may be entered as a range of values instead of a single estimate.
- 2) Increased output information –a range of output values was obtained instead of a single value.

The data required by the JEDI model to estimate the economic impact of constructing and operating a wind energy project can be difficult to accurately estimate. Some input parameters are specific to the site and design. However, estimates for economic impacts are often desired before a site and design have been selected. In addition some of this data is proprietary and industry norms must be relied on to estimate the parameters.

The approach in other work^{12,13} has been to use a single estimate representing the most likely value or industry average. For each of the outputs, the JEDI model then produced a single value. By using Monte Carlo simulation any input parameters can be approximated by a range of input values. For each of these input parameters, three estimates were determined: (1) the most likely estimate, (2) the minimum estimate, and (3) the maximum estimate.

Running a simulation with these input parameters as random variables provides an expected value and a variance of the output variables. Therefore, the output is a range of values instead of a single number. This provides a measure of certainty or risk: the smaller the range, the more certainty in the results. When using the JEDI model, the economic impact is estimated using six measures: jobs during construction phase, jobs during O&M phase, earnings during construction phase, earnings during O&M phase, output during construction phase, and output during O&M phase.

Finally, the input parameter(s) which have the most influence on the output can be determined using Monte Carlo simulation. Effort can then be focused on accurately estimating those input parameters that have the most significant effect on the outputs.

Input Data for Economic Impact Analysis

Sources of information are documented. However, many modeling decisions are also based on information gained from discussion with wind energy professionals and experts. These discussions have occurred over time in many venues including the Arizona Wind Working Group and the AWEA Windpower meetings.

County Multipliers

In order to utilize JEDI for county-level analysis, appropriate multipliers for Apache County were obtained from Marshal Goldberg via NREL. Specifically, the direct, indirect and induced multipliers for employment, earnings and output (per million dollars change in final demand) and personal consumption expenditures (i.e., average consumer expenditures on goods for the counties) were obtained¹⁴. Using the state-level multipliers that are provided with JEDI would overstate the economic benefits so it was important to obtain county-level multipliers for this analysis.

Wind Energy Project Size

Three wind energy project sizes were selected for the economic impact analysis. The sizes that were selected are based on discussions with wind energy experts and professionals, examination of the results of the windy land analysis and surveying the projects that came on-line in 2003-2004 in the southwest. For all analysis, 1.5 MW wind turbines were assumed.

The smallest project size considered was 10.5 MW and the largest was 180 MW. The mid-sized project was assumed to be 60 MW, which is the size of the wind project planned for another northern-Arizona county, Coconino County (Sunshine Wind Park near Winslow, Arizona) and the size of two wind energy projects built in the southwest in 2003-2004, Caprock Wind Ranch in New Mexico and the Oasis Wind Power Project in southern California. In the southwest during 2003-04, three wind energy projects were built that were in the size range of 160-200 MW (New Mexico Wind Energy Center, Colorado Green Lamar, Brazos Wind Ranch in Texas) ¹⁵. To date, no utility-scale wind energy projects have been built in Arizona.

Construction Cost and Operations & Maintenance Cost

Construction cost and O&M cost depend on site and design specific data. Since the site and design were not known, these costs were estimated by a range of values. The estimates used for construction cost and operations and maintenance (O&M) cost are given in Table 5. Estimates for these costs are based on several sources including conversation with a wind developer 12,13,16,17.

Table 5 Input Parameter Estimates

Input Parameter	Minimum	Most Likely	Maximum
Construction Cost (\$/kw)	\$1,000	\$1,200	\$1,500
Annual Operating Cost (\$/kw)	\$9.50	\$12.50	\$25.00
Property Tax Rate	2.2%	5.2%	13.9%

Both construction cost and O&M cost were uncertain input parameters and were therefore simulated. The triangular distribution was used to generate these costs. The triangular distribution is often used in practice because it is uni-modal and may be non-symmetrical. In addition, there are fixed endpoints for the range of values. Finally, the triangular distribution is a good distribution to use in the absence of data. In the absence of data, experts can be surveyed and industry data consulted for averages. Experts can be asked for their subjective estimates of the minimum, most likely, and maximum values. ¹⁸

Property tax calculation

To calculate the property tax in Arizona the construction cost which includes the cost of the equipment (wind turbines), building and installation costs, must first be determined. Typically, the *full-cost value* is 80% of the construction cost. Property taxes are based on the *assessed value* which is 25% of the full-cost value. The *property tax* is the tax rate multiplied by the assessed value, see Table 6

Table 6 Arizona Property Tax Calculation

Full Cost Value = 80% * Construction Cost

Assessed Value = 25% of Full Cost Value

Tax = Tax Rate * Assessed value

The tax rate varies significantly depending on the location within the state. Tax rates vary from a minimum of 2.2% to a maximum 13.9%. Tax rates were estimated from information obtained in conversations with the Apache County Tax Assessor's office^{3,19}. The property tax rate was simulated using a triangular distribution.

Local Share

Local share is the percentage of expenditures spent in the state or local region where the wind energy project is constructed. For this work, it represents the percentage of expenditures spent in the county. Currently, the JEDI model provides default values for local share percentages that are estimated at the state-level (See Table 7). The JEDI model default values are not appropriate for a county-level analysis as the results will be considerably overstated.

We developed local share percentages that apply to Apache County by consulting with a wind developer and an economist. Constanti (2004) also provides guidance for setting the local share percentages for rural counties in Montana. Finally, we examined Apache County demographics (Table 1, Table 2) focusing particularly on population and employment. Minimum and maximum local share percentages were established and are also shown in Table 7¹². The local share percentages were simulated using a uniform distribution which implies that all values between the minimum and maximum (default) are equally likely.

Simulation Parameters

For each county and wind project size, a simulation was run. For each simulation, the number of trials was determined by observing the convergence of the distribution statistics for the output variables (construction phase: jobs, earnings, output; O&M phase: jobs, earnings, output). When the measured statistics changed no more than 1%, the output distribution was considered 'stable' and the simulation was considered to have converged. The number of trials in each simulation varied between 900 and 1100. The output distribution statistics that were measured are the average percent change of the percentiles, the mean, and the standard deviation.

Table 7 Local Shares Values^{††}

	JEDI default	Apache	County
	State-level	Minimum	Maximum
Project Cost Data	Local Share	Local Share	Local Share
Construction Costs			
Materials			
Construction (concrete, rebar, equip, roads and site prep)	90%	0%	10%
Transformer	0%	0%	0%
Electrical (drop cable, wire,)	100%	0%	10%
HV line extension	100%	0%	10%
Labor			
Foundation	100%	15%	25%
Erection	75%	0%	10%
Electrical	75%	0%	10%
Management/supervision	0%	0%	0%
Equipment Costs			
Turbines (excluding blades and towers)	0%	0%	0%
Blades	0%	0%	0%
Towers	0%	0%	0%
Other Costs			
HV Sub/Interconnection	100%	0%	10%
Engineering	0%	0%	0%
Legal Services	100%	0%	10%
Land Easements	100%	100%	100%
Site Certificate/Permitting	100%	75%	100%
Wind Plant Annual Operating and Maintenance Costs			
Personnel			
Field Salaries	100%	40%	60%
Administrative	100%	40%	60%
Management	100%	40%	60%
Materials and Services			
Vehicles	100%	0%	10%
Misc. Services	80%	0%	10%
Fees, Permits, Licenses	100%	100%	100%
Utilities	100%	100%	100%
Insurance	0%	0%	0%
Fuel (motor vehicle gasoline)	100%	100%	100%
Tools and Misc. Supplies	100%	40%	60%
Spare Parts Inventory	2%	0%	2%

^{††} JEDI default values should not be used for a county-level analysis. The JEDI default values are appropriate only for a state-level analysis. If used for a county-level analysis, benefits will be greatly overstated.

Results of Economic Impact Analysis

All economic outputs from JEDI are divided into benefits that occur during the construction phase (usually less than a year) and annual benefits that occur during the operational life of the wind project. For each phase, the model estimates:

- Jobs the number of full-time equivalent employment for a year.
- Earnings wage and salary compensation paid to workers.
- Output economic activity or the value of production in the county economy.

For all three estimates, the simulation in conjunction with the JEDI model produces a frequency distribution. We report the percentiles for these distributions. The 50th percentile is the median. That is there is 50% chance that the number of jobs will be above the median and a 50% chance that the number of jobs will be below the median. We report the minimum, 5th percentile, 50th percentile, 95th percentile and maximum. There is a 95% likelihood that the number of jobs will be less than the 95th percentile.

Jobs

Results pertaining to job creation for each wind energy project size and project phase are given in Figure 6 and Figure 7. A summary table is given in Appendix A-1. Based on simulation, there is a 90% likelihood that the number of jobs created during the construction phase in Apache County will be between 3 and 9 for a 60 MW wind energy project. During the O&M phase, there is a 90% likelihood that the number of jobs created in Apache County will be between 8 and 10.

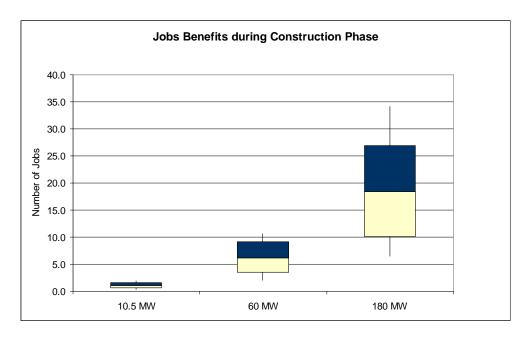


Figure 6 Wind Energy Project Impact on JOBS during Construction Phase

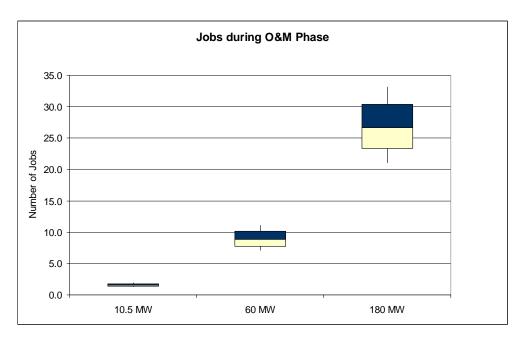


Figure 7 Wind Energy Project Impact on JOBS during O&M Phase

Earnings

Earnings refer to millions of dollars in wages and salary paid to workers. Results for earning for all wind energy project sizes, phases, and counties are given in Figure 8 and Figure 9. A summary table is given in Appendix A-2. Based on simulation, there is a 90% likelihood that the earnings paid during the construction phase in Apache County will be between \$0.09 and \$0.23 million annually for a 60 MW wind energy project (in 2005 dollars). During the O&M phase, there is a 90% likelihood that the annual earnings in Apache County will be between \$0.25 and \$0.44 million.

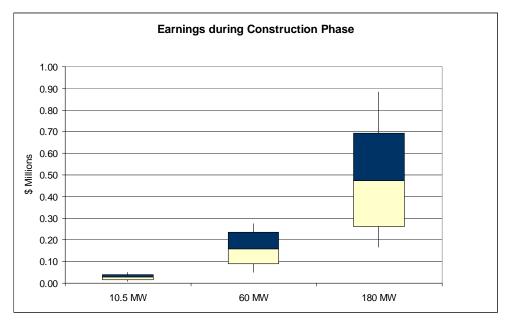


Figure 8 Wind Energy Project Impact on EARNINGS during Construction

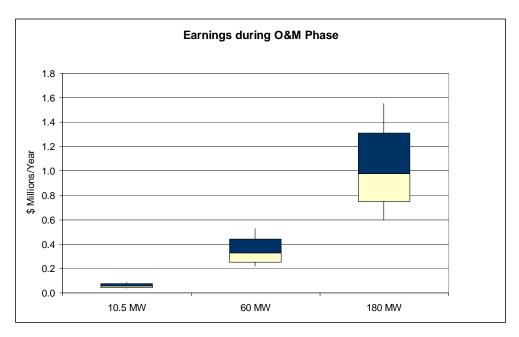


Figure 9 Wind Energy Project Impact on EARNINGS during O&M Phase

Output

Figure 10 and Figure 11 show a summary of output results for all wind energy project sizes and phases. A summary table is given in Appendix A-3. Output refers to economic activity or the value of production in the county and is also in millions of 2007 dollars. Based on the simulation results there is a 90% likelihood that the output will be between \$0.38 and \$1.01 million annually for Apache County. During the O&M phase, there is a 90% likelihood that the annual output in Apache County will be between \$0.57 and \$0.92 million.

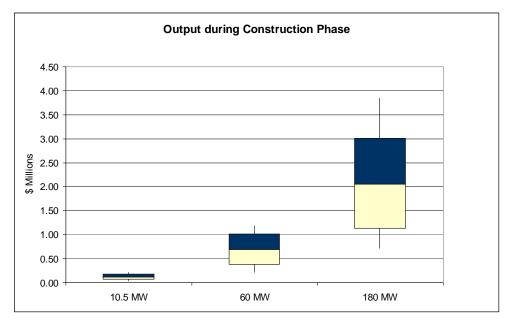


Figure 10 Wind Energy Project Impact on OUTPUT during Construction Phase

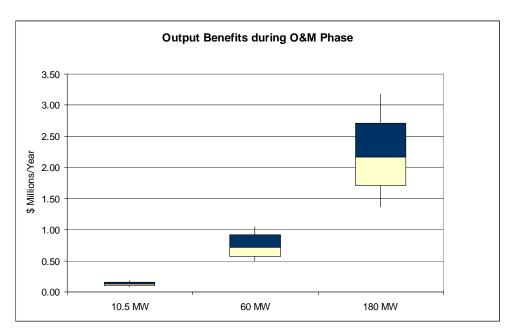


Figure 11 Wind Energy Project Impact on OUTPUT during O&M Phase

Conclusions

The first objective of this project was to estimate the wind energy development potential for Apache County. Based on high-resolution wind map data analyzed in a GIS while considering development exclusions, it was estimated that the developable windy land and potential installed capacity for Apache is approximately 3100 MW. The majority of this capacity is from Class 3 wind. When this estimate is restricted to windy lands of class 4 or better, the developable capacity is 300 MW.

The second objective of this work was to estimate the economic impact of constructing and operating wind energy projects of various sizes in Apache County. Monte Carlo simulation was conducted in conjunction with the JEDI model and provided a range of outputs corresponding to a range of estimated input parameters. For a 60 MW wind energy project, there is 90% likelihood that:

- number of jobs created during the construction phase is between 3 and 9 with a median of 6 jobs.
- number of jobs created during the O&M phase is between 8 and 10 with a median of 9 jobs.
- earnings during the construction phase is between \$0.09 and \$0.23 million with a median of \$0.16 million.
- earnings during the O&M phase is between \$0.25 and \$0.44 million annually with a median of \$0.61 million.
- output during the construction phase is between \$0.38 and \$1.01 million with a median of \$0.69 million.
- output during the O&M phase is between \$0.57 and \$0.92 million annually with a median of \$0.72 million.

Appendix A Tables of JEDI/Monte Carlo Simulation Results

Appendix A-1 Wind Energy Project Impact on JOBS

	Jobs for 10.5	MW Wind Farm
Percentile	Construction	O & M
Oth	0	1
5th	1	1
50th	1	2
95th	2	2
100th	2	2
	Jobs for 60 N	//W Wind Farm
Percentile	Construction	O & M
0th	2	7
5th	3	8
50th	6	9
95th	9	10
100th	11	11
	Jobs for 180	MW Wind Farm
Percentile	Construction	O & M
0th	6	21
5th	10	23
50th	18	27
95th	27	30
100th	34	33

Note: Percentile is a descriptive statistic. When we simulate 1000 times, there are 1000 measurements of each output (i.e. Construction Jobs for 60 MW Wind Farm). The 95th percentile tells us that 95% of those 1000 simulations had 9 or fewer Construction Jobs for a 60 MW Wind Farm. We interpret this as a 95% probably that the number of Construction Jobs for a 60 MW Wind Farm will be 9 or less. The 50th percentile represents the median.

Appendix A- 2 Wind Energy Project Impact on EARNINGS

(\$ millions)

	Earnings for 10.	5 MW Wind Farm
Percentile	Construction	O & M
Oth	0.01	0.04
5th	0.02	0.04
50th	0.03	0.06
95th	0.04	0.08
100th	0.05	0.09
	Earnings for 60	MW Wind Farm
Percentile	Construction	O & M
0th	0.05	0.22
5th	0.09	0.25
50th	0.16	0.33
95th	0.23	0.44
100th	0.27	0.22
	Earnings for 18	0 MW Wind Farm
Percentile	Construction	O & M
0th	0.17	0.60
5th	0.55	0.75
50th	0.47	0.98
95th	0.69	1.31
100th	0.88	1.55

Note: Percentile is a descriptive statistic. When we simulate 1000 times, there are 1000 measurements of each output (i.e. Earnings for 60 MW Wind Farm). The 95th percentile tells us that 95% of those 1000 simulations had \$0.23 million or less Earnings from a 60 MW Wind Farm. We interpret this as a 95% probably that the amount of Earnings from a 60 MW Wind Farm will be \$0.23 million or less. The 50th percentile represents the median.

Appendix A-3 Wind Energy Project Impact on OUTPUT

(\$ millions)

	Output for 10.5	MW Wind Farm
Percentile	Construction	O & M
0th	0.04	0.09
5th	0.07	0.10
50th	0.12	0.13
95th	0.18	0.16
100th	0.21	0.18
	Output for 60	MW Wind Farm
Percentile	Construction	O & M
0th	0.21	0.49
5th	0.38	0.57
50th	0.69	0.72
95th	1.01	0.92
100th	1.19	1.04
	Output for 180	MW Wind Farm
Percentile	Construction	O & M
0th	0.72	1.37
5th	1.13	1.71
50th	2.06	2.17
95th	3.01	2.71
100th	3.84	3.18

Note: Percentile is a descriptive statistic. When we simulate 1000 times, there are 1000 measurements of each output (i.e. Output from a 60 MW Wind Farm). The 95th percentile tells us that 95% of those 1000 simulations had \$1.01 million or less Output from a 60 MW Wind Farm. We interpret this as a 95% probably that the amount of Output from a 60 MW Wind Farm will be \$1.01 million or less. The 50th percentile represents the median.

References

- ¹ Arizona Quick Facts. http://quickfacts.census.gov/qfd/states/04000.html (accessed 6/24/05). US Census Bureau.
- ² Holmes R. CA Marks. J. Conover. Statewide Economic Study 2002: Arizona's Energy Infrastructure. September 2002. Arizona Department of Commerce. www.azcommerce.com/prop/ses.htm
- ³ Arizona Department of Commerce. *Profile: Apache County*. http://www.azcommerce.com/communities/county-profiles.asp.2004.
- ⁴ US Census Bureau, http://quickfacts.census.gov/qfd/states/04/04005.html, accessed 12/19/06.
- ⁵ US Census Bureau, decessed_12/19/06.
- ⁶ Conner, Michael, presentation at the Governor's Tribal Energy Meeting, August 2005.
- ⁷ Schwartz, M., *Arizona Wind Resource*, presentation to the Arizona Wind Working Group, August 6, 2003, http://wind.nau.edu/azwwg/meeting/arizonawwg03.pdf.
- ⁸ Palisade Corporation, <u>www.palisade.com</u>.
- ⁹ Goldberg M, K Sinclair, M. Milligan. Job and Economic Development Impact (JEDI) Model: A User-Friendly Tool to Calculate Economic Impacts from Wind Projects. NREL/CP-500-35953. March 2004.
- ¹⁰ Winston, WL, SC Albright, *Practical Management Science*, Duxbury Thomson Learning, p. 563-613, 2001.
- ¹¹ Winston, WL, Simulation Modeling using @Risk, Duxbury Press, 2000.
- ¹² Costanti M. Quantifying the Economic Development Impacts of Wind Power in Six Rural Counties Using NREL's JEDI Model. NREL/SR-500-36414, September 2004.
- ¹³ Tegen, S., Statewide Economic Impacts of Wind Energy Compared with Coal and Natural Gas, NREL draft, 2004.
- ¹⁴ Goldberg M, personal communication, September 26, 2004.

- ¹⁵ American Wind Energy Association, http://www.awea.org/projects/index.html, accessed 2/4/05.
- ¹⁶ EWEA, Wind Energy: The Facts Volume 2 Cost, eds P.E. Morthorst, H. Jacobsen, 2003, http://www.ewea.org/06projects_events/proj_WEfacts.htm.
- ¹⁷ Poore, RZ, "Wind 101: Wind Technology Overview", AWEA Fall Educational Symposium, 2005.
- 18 Law, AM, WD Kelton, Simulation Modeling and Analysis, McGraw-Hill, NY, 1982.
- ¹⁹ Apache County Tax Assessor, fax from Assessor, October 6, 2006.