Wildland Fire Leadership Values and Principles

Be proficient in your job, both technically and as a leader. -Take charge when in charge. -Adhere to professional standard operating procedures. -Develop a plan to accomplish given objectives. Make sound and timely decisions. -Maintain situation awareness in order to anticipate needed actions. -Develop contingencies and consider consequences. -Improvise within the commander's intent to handle a rapidly changing environment. **Duty** Ensure that tasks are understood, supervised, and accomplished. -Issue clear instructions. -Observe and assess actions in progress without micro-managing. -Use positive feedback to modify duties, tasks and assignments when appropriate. **Develop your subordinates for the future.** -Clearly state expectations. -Delegate those tasks that you are not required to do personally. -Consider individual skill levels and development needs when assigning tasks. **Know your subordinates and look out for their well being.** -Put the safety of your subordinates above all other objectives. -Take care of your subordinate's needs. -Resolve conflicts between individuals on the team. **Keep your subordinates informed.** -Provide accurate and timely briefings. -Give the reason (intent) for assignments and tasks. -Make yourself available to answer questions at appropriate times. Respect Build the team. -Conduct frequent debriefings with the team to identify lessons learned. -Recognize individual and team accomplishments and reward them appropriately. -Apply disciplinary measures equally. **Employ your subordinates in accordance with their capabilities.** -Observe human behavior as well as fire behavior. -Provide early warning to subordinates of tasks they will be responsible for. -Consider team experience, fatigue and physical limitations when accepting assignments. **Know yourself and seek improvement.** -Know the strengths/weaknesses in your character and skill level. -Ask questions of peers and superiors. -Actively listen to feedback from subordinates. Seek responsibility and accept responsibility for your actions. -Accept full responsibility for and correct poor team performance. **Integrity** -Credit subordinates for good performance. -Keep your superiors informed of your actions. Set the example. -Share the hazards and hardships with your subordinates.

-Don't show discouragement when facing set backs.-Choose the difficult right over the easy wrong.