# ILLINOIS STATE WATER SURVEY STRATEGIC PLAN

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# TABLE OF CONTENTS

BACK	GROUND	1
	Mission	3
	Considerations in Developing the Strategic Plan	3
	Vision to 2007	5
OFFI	CE OF THE CHIEF	5
	Mission	6
	Goals	6
	Strategies	7
	Action Items: April 2002-March 2003	0 0 2
ATM(	OSPHERIC ENVIRONMENT SECTION	
	Vision to 2007	
	Goals	
	Strategies	3
	Action Items: April 2002 - March 2003	5
ANAI	YTICAL CHEMISTRY AND TECHNOLOGY UNIT	7
	Mission	7
	Vision to 2007	7
	Goals1	8
	Strategies	8

Action Items: April 2002 - March 2003	18
WATERSHED SCIENCE SECTION	21
Mission	21
Vision to 2007	21
Goals	21
Strategies	22
Action Items: April 2002 - March 2003	23
GROUNDWATER SECTION	24
Mission	24
Vision to 2007	25
Goals	25
Strategies	25
Action Items: April 2002 - March 2003	27
NATIONAL ATMOSPHERIC DEPOSITION PROGRAM	29
Mission	29
Vision to 2007	29
Goals	29
Strategies	30
Action Items: April 2002 - March 2003	31
WATER AND ATMOSPHERIC RESOURCES MONITORING PROGRAM	32
Mission	32
Vision to 2007	33
Goals	33
Strategies	33

Action Items: April 2002 - March 2003	34
OUTCOMES	35

# **BACKGROUND**

Water always has been and will continue to be an essential natural resource in the development of Illinois and the nation. Ensuring the long-term availability of adequate supplies of clean water at a reasonable price is one of the greatest challenges facing Illinois and the nation. Clean drinking water is essential for human health, and large volumes of water are also needed for sanitation, agriculture, industry, power production, recreation, navigation, and countless other human activities. In addition, there is increasing recognition of the importance of maintaining surface waters to meet ecosystem needs.

Watersheds, aquifers, and ecosystems are recognized as units for resource management, complementing the more traditional political units, such as counties and municipalities. Still, water resource management in Illinois is conducted largely in a decentralized manner by a large number of private companies, municipalities, water authorities, and individuals.

Sound resource management practices must be based on many factors, including appropriate laws, regulations, and science. As concerns about water resources increase, new federal laws and regulations that impact Illinois are being formulated and implemented, and the possibility of new state water laws and management schemes in Illinois is being discussed.

The Illinois State Water Survey (<a href="www.sws.uiuc.edu">www.sws.uiuc.edu</a>) provides sound scientific and engineering data that are a necessary foundation for making wise decisions related to water resource issues and other issues such as climate change, severe weather, and air quality. The Water Survey also provides scientific and engineering data to researchers and the public.

This strategic plan provides a guide for resource planning within the Water Survey and is a source of information for those outside the Water Survey who have an interest in the organization's current and future activities. As a strategic plan, it focuses on future direction and the changes needed to achieve specified goals. It does not include explicitly the continuation of the many base programs. Therefore, the plan cannot be used as a comprehensive basis for budgeting and performance evaluation. The action items identified in the plan are included in staff job descriptions and provide a basis for performance evaluation.

The Water Survey has a long history of conducting objective scientific research and providing products and services to the citizens of Illinois and the nation. Over time, the mission has changed in response to evolving needs and opportunities. It is anticipated that this flexibility and responsiveness will continue to be a hallmark of the Water Survey.

The Water Survey is headquartered on the campus of the University of Illinois in Urbana-Champaign, and additional facilities are located in Champaign at Willard Airport, Peoria, and Carbondale. The current staff of about 200 employees includes professional scientists and engineers, technical and support staff, and university students and hourly employees.

The Water Survey has four sister agencies in the Illinois Department of Natural

Resources (IDNR): the Illinois Natural History Survey (<a href="www.inhs.uiuc.edu">www.inhs.uiuc.edu</a>); the Illinois State Geological Survey (<a href="www.wmrc.uiuc.edu">www.isgs.uiuc.edu</a>); the Waste Management and Research Center (<a href="www.wmrc.uiuc.edu">www.wmrc.uiuc.edu</a>); and the Illinois State Museum (<a href="www.museum.state.il.us">www.museum.state.il.us</a>). These institutions provide Illinois with a level of scientific expertise and capabilities that is unique in the nation.

The Water Survey was founded in 1895 as a unit of the University of Illinois (<a href="www.uiuc.edu">www.uiuc.edu</a>) Department of Chemistry. Its original mission was to survey the waters of Illinois to trace the spread of waterborne disease, particularly typhoid. From these early times, the Water Survey also addressed the health and safety of public water supplies, water and wastewater treatment, and the establishment of sanitary standards for drinking water.

In 1917, the Scientific Surveys were transferred to the Illinois Department of Registration and Education, to be administered at the University of Illinois. At this time, the Board of Natural Resources and Conservation (the Board) was formed to guide Survey activities. The Board, composed of eminent scientists and professionals, continues to govern the Surveys today.

Scientific activities at the Water Survey have expanded greatly over time to include the development of an electronic dropline for measuring water levels, well and aquifer testing, and assessments of the state's surface and groundwaters. In 1933, the Water Survey accepted primary responsibility for the operation of the U.S. Geological Survey's stream-gaging program in Illinois. Water Survey chemists cooperated with the University and the federal government during World War II in studies to detect chemical-warfare agents in water and develop methods for their removal. Meteorological efforts further expanded in the post-war years to include the use of radar to measure rainfall and to track severe storms. In 1953, Water Survey scientists were the first in the world to identify and photograph the radar image of the development, growth, and partial disintegration of a severe tornado. Today, radar is used worldwide to detect and track tornados.

In 1978, the Surveys were incorporated into the new Illinois Institute of Natural Resources, which became the Department of Energy and Natural Resources in 1981. The Hazardous Waste Research and Information Center was originally organized as part of the Water Survey in 1984, but three years later it was authorized as a separate entity(its name was changed to the Waste Management Research Center in 1996). In 1995, the Surveys became divisions in the Office of Scientific Research and Analysis in the IDNR (dnr.state.il.us).

The Water Survey is supported by a combination of an annual appropriation from the General Assembly and by grants and contracts, which are funded by a wide range of sponsors in Illinois and the nation. The grants and contracts are awarded to and managed through the Board of Trustees of the University of Illinois. The Water Survey is also an Affiliated Member of the University of Illinois at Urbana-Champaign.

#### Mission

The mission of the Water Survey is based on a number of legal mandates and evolving priorities and is as follows:

The Illinois State Water Survey is the primary agency in Illinois for research and information on surface water, groundwater, and the atmosphere. Its mission is to characterize and evaluate the quality, quantity, and use of these resources. The mission is achieved through basic and applied research; by collecting, analyzing, archiving, and disseminating objective scientific and engineering data and information; and through service and outreach programs. This information provides a sound technical basis for the citizens and policymakers of Illinois and the nation to make wise social, economic, and environmental decisions.

# **Considerations in Developing the Strategic Plan**

This strategic plan for the Water Survey has been developed in the context of current conditions and emerging trends. The following findings were important considerations in developing the strategic plan:

- Data collected and scientific expertise within the Water Survey will continue to be needed to contribute to a high quality of life, economic development, and the protection and restoration of natural resources in Illinois.
- In general, there is an inadequate understanding of the environmental implications of a variety of economic and societal decisions and activities.
- Populations are shifting and expanding rapidly in some parts of the state. This puts increased demands on water resources and ecosystems and on the science-based management of these resources. Water shortages have been projected for parts of the Chicago Metropolitan area by 2020. The scientific basis for improved management of water supplies is detailed in the October 2001 "A Plan for Scientific Assessment of Water Supplies in Illinois" (ISWS Information/Educational Material 2001-03).
- There is increasing concern about non-point source pollution, especially from nutrients, agrochemicals, and sediment. The accumulation and fate of nutrients, agrochemicals, and their associated products in soils and aquifers needs to be addressed. Data collection and scientific analysis will enhance evaluation of the needs for and the development of possible further voluntary and regulatory controls of pollutants.
- With a new federal standard to limit the concentration of arsenic in drinking water, the demand for reliable scientific data on arsenic sources, arsenic concentrations, and arsenic removal is increasing.

- Watersheds provide well-defined geographic units for studying surface waters and wetlands, connections between surface water and groundwater, and water quality. It is recognized that each watershed is unique and the management or restoration of any watershed should reflect all of the components that interact in the watershed to influence water quantity, quality, and use. Watershed issues will increase in complexity.
- The state and several federal agencies have made major commitments toward the restoration of the Illinois River Watersheds, as demonstrated by the development of the Integrated Management Plan for the Illinois River Watershed, the creation of the Illinois River Coordinating Council, and the success of the State in obtaining funding for the Illinois River Conservation Reserve Enhancement Program (CREP), and the Illinois Rivers 2020 initiative.
- There has been substantial grassroots interest in watershed restoration that includes stream, streambank, and lakeshore stabilization; wetland creation and restoration; and the implementation of different best management practices (BMPs) such as buffer strips and conservation tillage.
- Illinois continues to play a leading role in regional water-resource issues, including issues related to management of the Upper Mississippi River, Lake Michigan, non-point source chemicals, sediment, and nutrients.
- There is an increasing need to interpret and communicate the results of complex scientific research in non-technical terms for use by resource managers, policymakers, and the public.
- Illinois is increasingly influenced by environmental, economic, and energy issues outside of the state (e.g., hypoxia in the Gulf of Mexico; global climate change; and energy restructuring), as well as within Illinois. Addressing these issues will necessitate the development of regional, national, and global analytical capabilities to evaluate potential implications for Illinois. Increasingly complex state, regional, and national environmental, social, and economic issues pose greater challenges to define the issues, to communicate them to legislators and the public, and to identify possible solutions.
- Climate variability and air quality have great impacts on the environment, society, and economy in Illinois. Human activities in Illinois and the rest of the world also affect climate and air quality. Hence, there is a need to improve our understanding and prediction of the atmospheric system.
- The interconnectedness and complexity of issues means that computer models are needed to address them.
- More human and financial resources will be needed to address the issues. The Water Survey cannot continue to provide the current suite of public services, expand these services and address new issues with the existing financial resources.

- Public demand for short-term benefits, quicker responsiveness, and less expensive and more efficient government programs are likely to continue at the expense of longer-term research and planning efforts.
- The Water Survey is operating in an environment of increasing focus on quality management.
- The state has potentially competing interests in promoting economic development, while also supporting environmental stewardship, restoration, and protection. The Water Survey conducts research and provides services that can help harmonize these demands in the best interests of the citizens of Illinois.
- New technologies are rapidly changing our ability to communicate with large audiences and to archive, transmit, receive, and analyze large amounts of data. The Water Survey is challenged to stay abreast of these developments and utilize them.
- State government is strengthening its efforts in strategic planning, performance evaluation, and performance-based budgeting in order to demonstrate the efficient and effective use of public resources.

# Vision to 2007

The following vision statement depicts the desired evolution of the Water Survey:

The Water Survey Research Center will be a center of excellence with facilities adequate to house its expanding programs and staff. The number of Survey staff, the Survey budget, and the number of people served by the Survey will increase by 25 percent. Scientists, engineers, and administrators from Illinois, other states, and other countries will want to work at the Water Survey, and current Water Survey employees will want to stay to take advantage of a competitive benefits package; education and training opportunities; safe, clean, and modern facilities; state-of-the-art technologies; and increased opportunities for creative research, public service, and promotion.

A fully electronic data system will provide Internet access to extensive scientific databases and to full text of all new and historical Water Survey reports. Administrative functions will be conducted via secure, electronic communication systems. Outreach and education efforts will be expanded. The resulting management of water and atmospheric resources, economic development, protection of the environment and human health, and the education system will strengthen in Illinois and nationwide based on increased use of quality data and information produced and disseminated by the Water Survey. In particular, planning and management of water resources in Illinois will improve when based on a foundation of sound science provided by the Water Survey.

# OFFICE OF THE CHIEF

#### Mission

The Office of the Chief provides the scientific leadership and management of the Water Survey. The administrative functions within this office provide Survey-wide support of the research/service activities in the areas of human resources, financial management, publications services, library service, education and outreach, data management, quality management, information systems, equipment, and facilities.

# Goals

- Provide leadership for high-quality program of research, data collection, analysis, and dissemination, and public service.
- Maintain a strategic plan for the management of programs and resources, leading to the identification of activity measures and performance indicators.
- Lead the expansion of scientific capabilities to address existing and emerging water and atmospheric resource issues.
- Strengthen and broaden the scientific basis for studying biogeochemical cycles.
- Provide effective and efficient administrative support to staff.
- Provide state-of-the-art facilities.
- Provide state-of-the-art equipment.

# **Strategies**

The Office of the Chief will lead Survey-wide collaborative efforts to implement the following strategies.

• Collaboration among the Scientific Surveys (<a href="www.sws.uiuc.edu/docs/JSPlan/">www.sws.uiuc.edu/docs/JSPlan/</a>). The Water Survey will function as a member of a shared pool of multi-disciplinary research and technical expertise provided by the Scientific Surveys and the State Museum. The diverse capabilities will focus on scientific, economic, environmental, and social issues of interest to Illinois. These institutions will act collectively to continue to be recognized as the prime source of objective scientific analyses in Illinois on natural resource-related issues affecting Illinois, the Midwest, and the nation. They will also expand their capabilities to address emerging natural resource-related issues in specific watersheds.

- Dovetailing with Other IDNR Offices. Science is an important basis for the management of natural resources, which is the prime function of IDNR. The Water Survey will continue to be an active player in the development and implementation of the Strategic Plan and Annual Management Plan for IDNR," especially in enhancing the capabilities of the Department to provide Illinois with scientific expertise, data, and information to meet societal needs in the 21st century. In particular, the Water Survey will help build scientific capabilities to manage watersheds, water supplies, atmospheric resources, ecosystems, and state land.
- Partnerships. The history of the Scientific Surveys is intertwined with that of the University of Illinois, and there are ongoing discussions of new facilities on campus and enhanced program planning between the Scientific Surveys and the University. The Water Survey will participate actively to foster and strengthen this partnership in areas of research, data collection and access, public service, and new facilities. Partnerships with scientists and students at other universities and government laboratories also will be pursued to enhance the Water Survey's and other organizations' scientific activities and capabilities.
- Relations with State and Federal Agencies. Some relationships between the Water Survey
  and state agencies are legally mandated. These relationships will be fostered, and
  relationships between the Water Survey and other state and federal agencies will be
  enhanced as appropriate.
- Constituent Relations. The mission of the Water Survey is to serve the citizens of Illinois.
  In order to better serve the priority needs of multiple constituents, the Water Survey will
  enhance its education and outreach programs to identify information needs, to distribute
  information, and to provide leadership and advice to constituents in the use of this
  information.
- Effective Use of Resources. In order to ensure that scarce resources are used to meet priority needs in an effective manner, the Water Survey will evaluate the current use of state resources and ensure that these resources are applied in ways that best meet the state demands for information. Strategies for maximizing the use of grant and contract funds will be evaluated. Overall, an administrative structure will be continued that maximizes efficiency and keeps overhead costs to a minimum, while providing the highest level of service.
- Facilities. Survey facilities will be maintained in order to address health and safety issues. Capital Development funding will be pursued to provide for major renovations and/or new facilities to accommodate future needs.
- Financial Support. The Water Survey will seek to increase state appropriations to cover core operations and to secure additional support through grants, contracts, and nontraditional sources of financing. Competitive salaries and benefits will be sought and maintained.

- Hydrologic and Biogeochemical Cycles. The hydrologic and biogeochemical cycles will provide a systems framework for Water Survey projects. The major components of these cycles atmosphere, hydrosphere, geosphere, and biosphere will provide a basis for organization and program management at the Water Survey. Just as all the major components of the hydrologic and biogeochemical cycles are interconnected, so too will many of the major programs at the Water Survey be linked in a systems approach.
- The nitrogen cycle web site will be expanded to incorporate related biogeochemical cycles of oxygen, carbon, phosphorus, hydrogen, and sulfur. This will provide an educational tool accessible via the Internet to promote environmental studies of interconnections between major elements in the atmosphere, hydrosphere, biosphere, and geosphere. Such studies will result in more comprehensive research, education, and understanding of complex biogeochemical cycles and processes and human modifications of these cycles and processes.
- Watersheds. The Water Survey will use watersheds and basins as focal units of scientific investigation, data collection, and public service on the surface water resources of the State of Illinois.
- Groundwater. Aquifers are not coincident with watersheds or basins. The Water Survey
  will study the hydrology, hydraulics, and water quality of local and regional aquifers and
  their connections to surface waters.
- Analytical, Prediction and Presentation Tools. Consistent with a systems approach, greater emphasis will be placed on the development, calibration, testing, and application of mathematical, computer-based models as tools to better understand systems and to predict the state of the environment in the future.
- Data Collection and Analysis. To understand environmental processes, to document the
  variations of important variables over space and time, to evaluate the impacts of human
  activities on the environment, and to provide data for model development and testing, the
  Water Survey will review and, as necessary and according to resource availability,
  regenerate its data collection and analysis capabilities.
- Information Management. To ensure high-quality, distribution, access, and archiving of data and information, the Water Survey will implement a information management plan. Modern mathematical, computer-based tools will be used to handle, present, and distribute data and information. New databases will be created, when needed, and existing databases will be maintained and improved and made Web- and GIS-compatible. Access to stored data through user-friendly interfaces will be improved. A systematic approach to the archival of data will be made. Data contained within the Water Survey's historical records will be digitized and made available electronically.
- Quality Management. The Water Survey quality management plan (QMP) will serve as a

primary guidance document for all environmental data collection programs to ensure adequate management and quality controls. The QMP will be reviewed and revised on an annual basis to ensure that it meets the needs and requirements of internal staff and external funding agencies.

- Scientific Outreach and Communication. Scientific staff will continue to communicate their findings to the scientific community through peer-reviewed journal articles and presentations at professional meetings. These activities will ensure that the scientific output is of high quality, relevant, and a significant contribution to science.
- Mentoring. Active mentoring of new staff by senior staff will promote professional development and participation in Survey programs.
- Recruiting and Training. To ensure the continued provision of quality research and services; to improve efficiency, productivity, and accountability; and to promote professional development, professional training and staff development will continue to be offered to all salaried staff at the Water Survey. Internal staff expertise on issues of importance to Illinois will be maintained through literature review and attendance at relevant professional meetings. Competitive compensation will be emphasized in order to attract and retain staff with high levels of scientific and engineering expertise, and administrative and management skills. As programs grow and additional expertise is needed, new staff will be hired.
- Computer/Network Security. Additional security options, such as personal firewalls, will be explored to provide a more secure work environment.

# **Action Items: April 2002-March 2003**

#### **Education/Outreach**

• Scan and digitize historical reports and make these available on the Internet.

#### **Facilities**

- Complete planning to staff additional office space in the new IDNR Tri-County building (Region #2) located near Bartlett, IL.
- Complete the planned installation of electronic exterior locks to increase safety and security of staff and facilities.
- Installation of emergency phone for the buildings in the south part of the Water Survey complex.

- Complete Water Survey involvement in the South Campus Planning process regarding the planning of future Water Survey Research Center facilities.
- Monitor and support the need for traffic signal controls at Gerty/First Street;
   Hazelwood/First Street; and St. Mary's/First Street.

#### Web

- Improve the performance and quality of the overall web site including the web site search engine and publication search features.
- Add graphics on the hydrologic cycle.
- Apply security updates as released and monitor the web server logs.

#### **GIS**

- Create, implement, and maintain a GIS Quality Management Plan.
- Produce animations for hydrologic cycle.

# **Data & Information Management**

- Produce web bibliography (electronically searchable) of publications authored by Water Survey scientists.
- Implement through the University of Illinois, ADAMS, A Departmental Accounting Management System currently under development for large research departments.
- Participate in UIUC "Integrate" system.
- Working with ISGS and computer staff to upgrade existing database software to a Webbased version, and to enhance and maintain the library Catalog databases to provide public access.
- Working to upgrade the InMagic software to the latest release (4.0), and upgrade Library Catalog entries in anticipation of web-based version of the existing software which will become available through the ISGS sometime in the future.
- Implement, and update IM Plan in coordination with section, unit, programs, office.
- Identify information assets to include in Environmental Information Management System (EIMS) and develop procedure to review and approve EIMS entries.
- Train ISWS personnel to enter metadata into EIMS.

- Identify data archiving needs.
- Develop form to identify IM needs for proposals and projects.
- Identify systems interoperability and data integration issues.
- Develop a prototype "point and click" interface for accessing ISWS scientific data.
- Upgrade all SQL Servers to Microsoft SQL Server 2000.
- Identify data to be converted to SQL Server.
- Migrate Water Survey NT Domain to Windows Active Directory.
- Develop Prototype "Green Sheet" application using routed forms in Outlook.
- Migrate Fiscal Office Applications to MS SQL server where applicable.

# **Quality Assurance/Quality Control (QA/QC)**

- Review and revise the ISWS Quality Management Plan to ensure that it meets the needs and requirements of internal staff and external funding agencies.
- Complete annual, internal review of PSL and Analytical Services group.
- Complete <u>bi-annual</u>, external review of PSL and Analytical Services group.
- Complete annual review of Laboratory QAP.

# **Professional Development**

• Provide state-of-the-art training for staff on computers, software, GIS statistics, web-page development, and related technological advances.

#### Research

- Conduct a literature review and synthesis of carbon sequestration in Illinois soils.
- Submit articles on aquatic-N cycling, organic nitrogen and ammonia in the Mississippi River Basin, and nitrogen balance in the Embarras River Watershed for publication in the peer-reviewed literature.

# **Atmospheric Environment Section**

#### Mission

The mission of the Atmospheric Environment Section is to advance the use of atmospheric information for applications of benefit to the environment, the economy, and society of Illinois, the Midwest, and the nation through the performance of basic and applied research, the collection and analysis of relevant data, and the provision of scientifically sound and credible information to the citizens and policy makers.

## Vision to 2007

New and existing programs of international prominence will enhance the abilities of state scientists, analysts, and decision-makers to understand complex air-quality, weather, and climate issues; to assess water-resources issues related to the atmosphere; and to evaluate policies and options for resource management. Increasingly, key decisions relating to the development and management of natural resources and environmental protection in Illinois, the Midwest, and the nation will be made on the basis of scientific information provided by the Atmospheric Environment Section.

Program areas will address future climate variability and change, air-quality problems—fine particles and low-level ozone—and produce valuable information necessary to protect human health and well-being, improve water-resources planning and management, and support agriculture and other weather-sensitive industries/sectors, including energy and transportation. Modeling increasingly will be used to focus and integrate this research.

#### Goals

- To achieve a better understanding and greater predictability of climate and air quality variability and change in Illinois and the Midwest through data analysis and regional models. Conduct basic research to improve these models including cloud-radiation interactions, cloud physics and dynamics, land-atmosphere interactions, aerosol physics and chemistry, and air/precipitation quality.
- To expand the extensive services program through the State Climatologist program and the Midwestern Climate Center.
- To advance our understanding of severe and hazardous weather processes and events and their impacts in Illinois, including droughts, floods, heat and cold waves, intense lakeeffect snow storms, lightning hazards, freezing rain, fog, and severe summer and winter storms.
- To provide the basis for improved understanding of atmospheric resources through

- experimental investigations to include focused field studies, laboratory investigations, and extended environmental monitoring programs.
- To improve our understanding of and capability to predict the impacts of weather, climate, and air pollutants on society (including health, economics, and quality of life), agriculture, and on water resources and other environmental conditions.

# **Strategies**

- The modeling capabilities of the section will be developed through the continued implementation of the CAQIMS program. The modeling of cloud and weather systems will be continued and enhanced. Internal computer facilities and external sources of computer resources will be expanded in order to provide the capabilities to perform key aspects of the modeling. RCM integrations will be conducted to generate a comprehensive and realistic database and, through detailed diagnoses, to evaluate the RCM capability to reproduce observations and to better understand the physical processes and underlying mechanisms that cause interannual climate (especially precipitation and surface air temperature) variations in Illinois and the Midwest.
- The laboratory and field experimental capabilities and data collection activities of the section will be expanded. This may include the use of Geographic Information Systems (GIS) and other state-of-the-art visualization tools, expanded access to data from satellites, aircraft, radar, wind profilers and lidars. Energy flux measurement capability will be enhanced to include carbon fluxes. Emphasis will continue to be placed on the traditional areas of cloud and aerosol microphysics and on laboratory chemical analysis and techniques.
- Proposals to seek funds will be developed in response to selected opportunities in order
  to expand programs in mesoscale meteorology, boundary layer meteorology,
  aerobiology, air quality, geochemical cycles, aerosol physics and chemistry, regional
  climate and impacts modeling, agricultural climatology, hydrometeorology/ climatology,
  climate change studies, and the effects on society of such problems as animal odor,
  airborne pests, and climate extremes.
- External support for the activities of the section will be enhanced by increasing our
  interactions with key Illinois user groups including state and local government agencies,
  business groups, private sector, and other organizations. Federal agency support will be
  increased by working closely with NOAA to establish a clear vision for the role of the
  RCCs.
- Partnerships with scientists at other organizations such as the University of Illinois, National Center for Atmospheric Research (NCAR), government laboratories, other universities, and the National Weather Service, etc., will be pursued to enhance the

section's scientific activities and capabilities.

- Scientific staff will enhance their communication of their findings to the scientific community through peer-reviewed journal articles and presentations at professional meetings. This activity will ensure that the research output of the section is scientifically defensible and a significant contribution to science.
- Scientific staff will translate their findings for communication to the non-scientific community through more press releases, popular articles, and items for the ISWS web page.
- The efficiency and value of the data collection and services program of the Office of State Climatologist and the Midwest Regional Climate Center will be improved by enhancing the quality and quantity of information available on the Web.
- Participation in national field programs and research initiatives will be pursued in order to leverage the Section's expertise and equipment, allowing a more comprehensive investigation of issues that relate to Illinois.
- Assessments of major climate anomalies that impact Illinois and the Midwest will be performed when they occur.
- Internal staff expertise on atmospheric environment issues of importance to Illinois will be enhanced through literature review and attendance at relevant scientific meetings.
- More active mentoring of younger staff by senior scientists will promote their more rapid advancement and participation in their scientific fields and the Section's programs.
- Staff will participate in the education of graduate and undergraduate students to encourage growth of knowledge in scientific areas relevant to the state.
- Scientific staff will be more involved in the review of scientific papers and proposals
  which reflects our staff's scientific importance, responsiveness to national needs, and the
  potential for learning new insights.

# Action Items: April 2002 - March 2003

- Strengthen partnerships with the University of Illinois College of ACES and other organizations through the development of collaborations and joint proposals to obtain additional funding to support field studies on the carbon cycle and soil organic carbon process.
- Expand ambient particle and gas monitoring efforts at the Bondville Road field site to include: 1) short term measurements of nitrate, sulfate, ammonium, elemental carbon,

organic carbon in PM-2.5; 2) expanded analysis of individual organic chemical in PM-2.5; and 3) ambient gas measurements of PM-2.5 precursors, ammonia, oxides of nitrogen, and sulfur dioxide.

- Serve on prestigious national, regional, and state advisory panels and committees to provide guidance and reflect Illinois' interests.
- Identify collaborators and funding sources for a field program to study the influence of large condensation nuclei on precipitation amounts from warm cumulus clouds.
- In cooperation with the Department of Crop Sciences of the University of Illinois and the outlying research and demonstration stations, establish plots of selected alternative crops to demonstrate potential alternative crops to Illinois producers, and extend the suitability maps to the entire North Central Region and the states of Kentucky and Arkansas. We will also look for funding sources to extend the alternative crop suitability maps to the entire United States.
- Conduct a study in cooperation with the National Weather Service Forecast Office in Cleveland, OH, of the frequency of, and environmental conditions favorable for, thunderstorm initiation by lake breezes.
- Seek funds to conduct a study of the lake breeze evolution in the urban Chicago area.
- Participate in the development of a proposed field experiment to study the influence of precipitation on mesoscale boundary layer circulations.
- Complete the development of a comprehensive Illinois Climate Atlas.
- Achieve more coordinated and substantial interactions between MRCC, NCDC, and the
  other RCC's through participation in the Data Base Modernization Project, the Unified
  Climate Access Network Project, and other cooperative projects.
- Extend relationships with National Weather Service offices through visits to additional Midwest offices.
- Monitor Illinois and Midwest weather and climate conditions and release information during special conditions throughout the region, and assess the impacts of anomalous conditions.
- Extend the modeling of road salt in order to achieve a more meaningful comparison with salt deposition measurements.
- Expand the odor modeling to include 3-D modeling of in-building emissions and expand odor dispersion modeling to include effects of wind-breaks and trees.

- Conduct a study in cooperation with the National Weather Service Quad Cities Forecast Office in Davenport, IA, of the conditions that lead to dense fog events, including the synoptic environment and also surface, sky and upper air conditions.
- Conduct Regional Climate Model integrations for the period 1982-2000 through collaboration with NOAA Air Resources Laboratory (ARL) and UIUC Department of Atmospheric Sciences (DAS).
- Improve the Weather Research and Forecasting (WRF) model for regional climate applications. This includes cloud-radiation interaction, land-surface representation and atmosphere-surface interaction.
- Develop an improved interactive cloud-radiation scheme for global and regional climate models.
- Develop scenarios of extreme drought and extreme wet conditions for use in water balance studies.
- Implement ISWS Information Management and QA/QC plans.

# ANALYTICAL CHEMISTRY AND TECHNOLOGY UNIT

#### Mission

The Analytical Chemistry and Technology Unit (ACTU) provides analytical chemistry and technological services and consultation to state institutions, communities, and private citizens in Illinois and the Midwest, including Water Survey scientists. The Institutional Water Treatment Program (IWTP) provides advice to state facilities on the purchasing, specification, and implementation of chemical treatment for all of their water-using systems. The Public Service Laboratory (PSL) provides analytical testing and consultation to a wide range of users throughout Illinois. The Analytical Services group provides chemical analyses in support of the research activities of Water Survey staff and external researchers. The Midwest Technology Assistance Center (MTAC) provides technological support for small public water supplies and Native American Indian water supplies throughout the Midwest.

#### Vision to 2007

The *Public Service Laboratory* (PSL) will be recognized as the premier information resource on water quality for private well owners. The PSL will continually expand the suite of analytes and broaden outreach efforts. This expanded suite of analytes and increased sensitivity will enable the *Analytical Services Laboratory* to provide Water Survey scientists with access to

data on a wider range of pollutants and naturally occurring chemicals at lower concentrations for research and monitoring studies. Adherence to stringent procedures for quality control and safety, state-of-the-art instrumentation in modern laboratories, and efficient systems for data storage and retrieval will make the PSL one of the highest quality and safest laboratories in the state. The *Institutional Water Treatment Program* (IWTP) will provide all state facilities and community colleges with state-of-the-art advice on water treatment and corrosion control, saving millions of dollars in reduced chemical and water usage and maintenance needs. The IWTP will lead the way in protecting the natural ecosystems of Illinois by promoting the use of environmentally friendly "green" chemical inhibitors for corrosion and scale control. The *Midwest Technology Assistance Center* (MTAC) will achieve national prominence in providing technical assistance for small public water systems, enabling them to provide secure, reliable, and safe supplies of water to the consumer at reasonable cost.

#### Goals

- Maintain and expand the level of participation by state agencies in the Institutional Water Treatment Program.
- Maintain an active research program with outside sponsors relating to corrosion control and water treatment.
- Maintain and strengthen existing quality-management practices and documentation to ensure the highest quality data and information is produced.
- Maximize the benefits that the ACTU provides to Illinois citizens and the Water Survey.
   Increase the efficiency, productivity, and accountability of the Analytical Services and Public Service laboratory groups.
- Maintain a viable, productive Analytical Services Laboratory (ASL) to support the analytical needs of other Water Survey scientists in a cost-effective manner.
- Establish the reputation of the Midwest Technology Assistance Center as a valuable resource for small public-water systems.

# **Strategies**

- Purchase analytical instruments with a combination of state and contractual money (as appropriate) that are needed to maintain, expand, and automate the analytical and data archival capabilities of the Analytical Services and PSL groups. Implement a depreciation account for all instruments purchased with contractual money, to allow replacement of the instruments on a regular basis without incurring undo expense to the service account.
- Conduct annual internal and periodic external reviews of the PSL (under the supervision

- of the SWS Quality Assurance Officer) to assure compliance with good laboratory operating procedures and the laboratory Quality Assurance Plan.
- Fund competitive grants at universities or other technical assistance providers (utilizing a
  peer-review process) within the Midwest region through MTAC to address critical issues
  for small public water supplies.
- Develop MTAC training and education programs and/or tools (such as interactive CD's) in partnership with other groups such as the Illinois Section American Water Works Association (ISAWWA), the Illinois Rural Water Association (IRWA), and the Environmental Resources Training Center at SIU-E to use their expertise and established relationships with the small utilities.
- Maximize the Unit's benefit to Illinois citizens and the Water Survey by increasing public awareness among private citizens, government officials, and the news media.
- Develop an enhanced Web presence that benefits all Unit programs in the ACTU.
- Continue to provide expert consultation to state facilities on water treatment and corrosion control, maintain current enrollment in the program, and expand participation from new or existing institutions in the IWTP.
- Maintain the highest standards in productivity and quality for laboratory activities while supporting the analytical needs of internal research staff, basing charges for analysis upon full-cost recovery of expenditures for supplies, staff, quality assurance requirements, data archival, and instrument maintenance costs. Encourage Principal Investigators in other Survey sections requiring analytical services to discuss their needs when preparing proposals. Encourage PI's to utilize available QA/QC data for reported measurements.
- Submit proposals for funding to address issues related to corrosion control and water treatment in potable, and other water-using systems.
- Encourage staff to remain active in professional societies in a manner beneficial to their
  continued professional development and related to their job duties; encourage staff
  participation in conferences, technical symposia, technical committee meetings, and
  workshops as permitted by time and resources; and encourage senior staff to present
  peer-reviewed papers, perform technical committee work, or present oral presentations at
  these meetings.
- Facilitate improvement and growth in job expertise and professionalism of junior staff
  through mentoring by senior staff, particularly of those individuals who senior staff
  envision may have increased responsibilities in the future (staff supervision or PI status).
  Encourage all staff to continue their professional growth by taking advantage of the
  available staff development courses sponsored by the University of Illinois, the State

Water Survey, IDNR, or other sources as appropriate.

# Action Items: April 2002 - March 2003

- Contact Community Colleges around the state to encourage their participation in the IWT program. Encourage attendance at the Annual Illinois Institutional Chief Engineers Conference to familiarize them with the IWTP program.
- Comply fully with laboratory Quality Assurance Plan (QAP), including standards for sample tracking, quality assurance, and general laboratory practices.
- Cooperate fully with the Laboratory Quality Assurance Officer as needed to comply with the laboratory QAP.
- Cooperative with QA officer as required to complete external or internal reviews of PSL and Analytical Services group.
- Develop a ASL web site with information and resources to assist PI's in developing proposals.
- Plan a joint Small Systems Conference for late 2002 or early 2003 with the other seven Technology Assistance Centers for Small Public Water Systems. Assume a leadership role in planning and organizing the conference.
- Disseminate MTAC products and information regionally and nationally through a partnership with the National Drinking Water Clearinghouse.
- Update the MTAC web site design for content as needed.
- Select proposals for funding from MTAC through a peer-review process, and oversee the progress and compliance of the PI's.
- Oversee development and progress of all directly funded MTAC cooperative projects.
- Submit quarterly progress reports to USEPA for MTAC.
- Implement routine use of LIMS or suitable instrument-based software for sample and QA tracking software for laboratory in cooperation with Laboratory Quality Assurance Officer
- Offer arsenic as a routine part of the suite of analysis performed by PSL.
- Work towards the implementation of, in cooperation with the Scientific Sections, of a water-quality plan for the Water Survey.

- Organize annual planning meeting for MTAC with other technical assistance providers and regulatory agencies in the State.
- Establish closer contact with USEPA regional small system and capacity development staff to promote work of MTAC and foster closer relationships with USEPA.

# WATERSHED SCIENCE SECTION

#### Mission

The mission of the Watershed Science Section is to characterize and evaluate the quantity, quality, and use of the surface-water resources important to the State, with emphasis on integrated watershed-based approaches. The mission is achieved by collecting, analyzing, archiving, and disseminating objective scientific and engineering data and information; and developing modeling and assessment tools. These data and tools, generated through state-of-the-art scientific methods and research, provide a sound technical basis for the citizens, resource managers, planners, and policymakers of Illinois to make informed resource-management decisions.

# Vision to 2007

The Watershed Science Section (WSS) envisions providing state-of-the-art scientific analyses for managing surface-water resources to meet societal and ecosystem demands with minimum conflict and at reasonable cost. The Section will continue to be recognized as a center of excellence for studies on floods, droughts, water quality, erosion and sedimentation, and watershed restoration. Collaborations with local, state, and federal agencies and universities will be strengthened.

# Goals

- Conduct research to improve our understanding of the hydrologic and biogeochemical cycles as they relate to Illinois watersheds, including rivers, streams, lakes, and wetlands and their interaction and influence on the Mississippi River, the Gulf of Mexico, and Lake Michigan.
- Improve our capabilities to develop, apply, and test existing and new mathematical models that simulate hydrologic and biogeochemical processes based on theory, and field and laboratory data.
- Conduct research to advance our knowledge of the temporal and spatial variability of streamflows in Illinois to address water supply, flood, drought, water quality, instream-flow needs, and watershed-management issues.

- Develop, maintain, and distribute databases on Illinois surface-water resources including water supply and use, low flow and drought impacts, floods and floodplains, streamflow, water quality, lake sedimentation, and stream geomorphology.
- Improve and expand watershed, stream, wetland, and lake monitoring capabilities related to water quantity, water quality, sediment, and geomorphic characteristics and variations.
- Lead the development of the Illinois Rivers Decision Support System (ILRDSS), including
  coordination among the Scientific Surveys and constituents and the development and integration
  of models and databases related to climate, hydrologic, hydraulic, and water quality
  characteristics of the Illinois River watershed.
- Maintain core capabilities to provide technical assistance and information to state agencies, municipalities, professionals, and the general public on water resources issues.
- Effectively convey scientific results to the public in ways that are useful and easy to understand.

# **Strategies**

- Improve our ability to predict the outcome of physical, chemical, and biological processes as they impact water quality.
- Identify, apply, and test new and existing mathematical models to simulate hydrologic and
  hydraulic processes such as the rainfall-runoff process; seepage into the unsaturated zone;
  surface water and Groundwater interactions; soil erosion; transport of sediment; fate and
  transport of nutrients and contaminants; and the hydrodynamic character of rivers and
  lakes.
- Develop proposals, in cooperation with the Groundwater and Atmospheric Environment Sections, the other Scientific Surveys/Center, and the University of Illinois, to develop mathematical models and monitoring programs to study the physical, chemical, and biological interactions between the atmosphere, surface water, and Groundwater.
- Propose, conduct, interpret, and disseminate results of field and laboratory studies designed to advance our fundamental understanding of the fate and transport of nutrients and contaminants.
- Develop proposals and work to establish programs to monitor hydrologic and sediment budgets for reservoirs, point and non-point pollutant sources, and the impact of watershed and ecosystem management efforts.
- Give increased emphasis to data collection and the application of new data-management and data-archival technologies, as driven by the expanded database needs for numerical modeling and other forms of analyses.

- Seek state funding to develop and sustain core capabilities to provide technical assistance to state and local agencies, municipalities, and the general public on water-quantity and water-quality issues.
- Communicate and disseminate the Section's products by relying upon traditional forms of publication, presentation, and public service, but with increasing emphasis on electronic communications.
- Strengthen collaborative partnerships with other Sections and Units within the Water Survey, other Scientific Surveys, universities, state and federal agencies, and local and regional organizations in recognition of the multi-disciplinary nature of watershed science; and enhance our public outreach activities on watershed issues.
- Support efforts to improve floodplain mapping and its use in Illinois.

# Action Items: April 2002 - March 2003

- Seek additional funding to investigate the fundamental processes affecting the fate and transport of sediment, nutrients, and contaminants.
- Seek additional funding to conduct research and collect data for large rivers including the Illinois, Mississippi, and Ohio Rivers.
- Seek additional funding to relate regional stream geomorphology to effective discharges, sediment loadings, and watershed geology.
- Continue to develop, test, and apply mathematical models to simulate rainfall-runoff, baseflow, tile drain flow, hydrodynamics, soil and streambank erosion, and transport and fate of sediments and contaminants in Illinois watersheds, streams, rivers, and lakes.
- Seek additional funding to test several mathematical models on Illinois watershed, streams, rivers, and lakes to evaluate BMPs and restore natural resources.
- Seek additional funding to accelerate the development of hydrologic, hydraulic, and water quality models for the Illinois River as part of the ILRDSS.
- Develop tools and perform analyses to further characterize the temporal and spatial variability of streamflows in Illinois.
- Seek additional funding to develop, test, and apply regional equations to predict streamflow frequencies at ungaged sites in Illinois.
- Develop improved surface-water, data-collection techniques that better describe temporal and spatial variability of various water-quality parameters in streams for more efficient sampling

strategies.

- Develop proposals for conducting in situ watershed experiments to test impacts of land-use changes and the effectiveness of BMPs.
- Expand and improve long-term, instream sediment-transport data collection under the Benchmark Sediment Monitoring Network of the WARM Program.
- Identify, monitor, and evaluate public-water supplies depending on surface water.
- Develop an inventory of information on surface water resources of Illinois.
- Develop stream-habitat BMPs for stream-quality improvement and implement such practices in cooperation with IDNR, IEPA, and other federal agencies. The implementation will include training of respective agency staff.
- Seek additional funding to conduct diagnostic feasibility studies for Illinois lakes.
- Establish an advisory/advocacy panel to review and recommend program improvements and changes within the Section.
- Contribute to the development of plans for regional, county, and statewide water-resources studies.
- Develop, with other Sections, a water-quality plan for the Survey.
- Continue to participate in the nitrogen cycling (NITROMASS) project.
- Implement procedures for improving network security, data and information, and quality management.
- Revise in cooperation with other Sections, section's modeling plan.

# **GROUNDWATER SECTION**

#### Mission

The mission of the Groundwater Section is to help protect public health and natural resources and support development by providing a scientific basis for planning and decision making on critical groundwater issues in Illinois. This is achieved by conducting research, collecting and analyzing data, responding to public needs, and serving as the state's primary repository of groundwater records and data. The Section develops and applies appropriate scientific methods

and techniques to improve the understanding of the occurrence, quantity, quality, treatment, and use of the state's groundwater resources. The Section also interacts with other programs and agencies in the study of larger hydrological and biogeochemical systems. Results of all data collection efforts and investigations are disseminated to the public in a timely manner through a wide variety of formats.

#### Vision to 2007

The public, state, local, and regional officials, and industry will rely on Groundwater Section (GWS) experts for technical data and assistance to help solve complex groundwater problems. Interagency cooperation will increase, especially with the Geological Survey. Assessments of water quality and groundwater resources using state-of-the-art science and technology, including the creation and use of models of the state's major aquifer systems, will contribute to wise consumption and protection of groundwater resources in Illinois. As a result, the GWS will achieve national recognition as a center for excellence in groundwater data collection, research, and public service.

# Goals

- Increase the number of articles published in the open peer-reviewed literature and the number of presentations at professional meetings.
- Integrate existing statewide data bases with project and external data bases.
- Enhance and expand the Section's groundwater information services to meet customer requirements, and to increase the use of the Section's data and expertise.
- Improve the characterization of groundwater resources in Illinois.
- Expand the use of state-of-the-art water well design, well field optimization, and well maintenance and rehabilitation techniques.
- Increase staff training and personnel resources.
- Strengthen relationships with other scientific programs and agencies to foster multidisciplinary collaboration.
- Expand program activities and improve its ability to identify and respond to emerging issues.
- Strengthen collaboration with other sections within the Water Survey.
- Strengthen an active research program in contaminant hydrology for the advancement of techniques and methodologies in site characterization, and fate, transport, and treatment

- assessments of point and nonpoint sources.
- Encourage presentation of material through a wide variety of formats, including Web pages, oral presentations to stakeholders, and development of short, readily understandable project summaries for wide distribution.
- Develop a groundwater data access and display system.
- Obtain funding for improved characterization of aquifers state-wide.

# **Strategies**

- Complete conversion of UNIX-based data bases to the SQL server.
- Improve data entry and service capabilities, including securing stable funding for "file-room" staff and archiving and scanning of well records.
- Update paper records and, where appropriate, use these data to update computer files.
- Continue mapping potentiometric surfaces within major aquifers such as the Cambrian-Ordovician aquifer system in northeastern Illinois, the American Bottoms of Metro-East, and the Mahomet Aquifer.
- Enhance an active research program on the distribution, fate, transport, and treatment of natural chemicals and contaminants in Illinois groundwater.
- Improve and expand the use of computer technologies in groundwater flow, transport, and geochemical modeling, data archiving, data mining, and data dissemination.
- Improve estimates of sustainable yield of the state's major aquifer systems and predictions of the effects of changing demands and climate.
- Enhance the water-use inventory program.
- Update the aquifer hydraulic properties data base with information from the Section's historic files, assess gaps in the spatial distribution of the data, and initiate a program to collect new data where gaps exist.
- Conduct studies of the state's major aquifer systems and create calibrated models starting with the Mahomet buried valley aquifer and the Cambrian-Ordovician aquifer systems, including collaboration with the ISGS geological mapping initiative.
- Conduct studies to estimate groundwater recharge to our aquifers.

- Expand and improve groundwater and geochemical modeling capabilities and presentation of results.
- Foster improved relationships with Illinois Environmental Protection Agency, Illinois
  Department of Public Health, Illinois Department of Agriculture, Illinois State
  Geological Survey, U.S. Geological Survey, U.S. Environmental Protection Agency,
  Illinois Association of Groundwater Professionals, academic institutions, and regional
  and local stakeholders.
- Aggressively seek additional funding through new state initiatives, external grants and contracts, and cost-recovery mechanisms.

# Action Items: April 2002 - March 2003

- Work with staff in other sections to provide information related to hydrologic realizations for climate change scenarios.
- Develop a plan for the implementation of a long-term, statewide, groundwater-quality network.
- With student assistance, synthesize data on the IWIP questionnaire related to water well rehabilitation.
- Update the Section web pages including a rollover map of Illinois' major aquifers (Wilson, Burch). Prepare paragraph summaries for each active project and, where appropriate, include a figure or photograph. (All PI's). Send poster presentations (e.g., Kane County, DePue project) to Kevin Merrifield for putting on the web.
- Contribute to a point-and-click data interface. Develop a data format to fit with IEPA ArcIMS structure.
- Develop a groundwater quality database interface for internal ISWS use.
- Maintain contact with IEPA regarding groundwater data interfaces and continue the transfer of IEPA and county groundwater quality data to ISWS.
- Complete a literature review of the hydrogeology of northeastern Illinois.
- Improve the existing sub-regional flow model of the Mahomet aquifer to an aquifer-wide model to incorporate new data for the Mahomet aquifer.
- Complete editing of Heidari report for publication.
- Collect new data on groundwater flow and aquifer hydraulic properties in the Mahomet

- aquifer, including an aquifer test near Allerton Park.
- Collect new data on groundwater quality (including arsenic) in the Mahomet aquifer.
- Complete a prioritization scheme for targeted investigations of major aquifers using a township aquifer use-to-yield analysis.
- Compile and evaluate, in collaboration with other agencies, existing data on groundwater quality, focusing on northeastern Illinois.
- Complete conversion process of PICS and IWIP databases to SQL server.
- Review agency RFP lists and inform staff of potential funding opportunities.
- Appropriate PI's shall include in their job descriptions a paper or list of papers to be submitted this year for peer-review.
- Inventory projects, data bases, and field networks as a basis for integrating and archiving data.
- Update observation well groundwater level database including the scanning of ob-well charts.
- Within the context of the Section's Groundwater Modeling Plan, develop a modeling plan for the Mahomet aquifer.
- Create a list of needed Standard Operating Procedures and initiate their development.
- Document the Section's computer backup procedures.
- In cooperation with the other Sections, complete the ISWS Water Quality Plan.
- Initiate discussions with the ISGS about creating one water well database.
- Conduct arsenic sampling and arsenic treatment assessment.
- Conduct quality assurance assessment on water quality database.
- Hire new staff member and complete northeastern groundwater quality study.
- Inventory wells for mass measurement of Silurian dolomite wells in northeastern Illinois, beginning with DuPage County.
- Initiate groundwater investigations in Kane County Hire a groundwater modeler

Inventory wells
Conduct aquifer test for Elburn
Complete gw model for Elburn well field
Initiate compilation of data necessary for regional modeling of the deep sandstone aquifer

- Update aquifer properties database and create a "data-quality indicator" map of test locations.
- Develop the irrigation test site for the Imperial Valley project.
- Complete Port Byron model and capture zone assessment.
- Develop a proposal to study deep sandstone groundwater recharge in DeKalb County.
- Distribute report on Year 2000 potentiometric surface of deep sandstone in northeast Illinois.
- Initiate the integration of the Public Service Laboratory analyses and the Groundwater Quality Database.
- Complete observation well network for the Emiquon area.

# **National Atmospheric Deposition Program**

# Mission

The National Atmospheric Deposition Program provides quality-assured data and information in support of research on the exposure of managed and natural ecosystems and cultural resources to acidic compounds, nutrients, mercury, and base cations in precipitation and evaluates improvements in its measurement systems, including the addition of other chemical and biological species.

#### Vision to 2007

The NADP will remain one of the nation's premier research support projects serving science and education and supporting informed decisions on air quality issues related to precipitation chemistry, especially acidic compounds, nutrients, base cations, and mercury. The NADP will be responsive to emerging issues requiring new or expanded measurements. Its measurement system will be efficient, its data will meet pre-defined data quality objectives, and its reports and products will meet user needs.

#### Goals

- Increase the completeness of the valid wet-only deposition data record by reducing sample loss due to a faulty or failed Aerochem Metrics collector.
- Increase the completeness of the valid precipitation depth record and speed the capture of precipitation data by remote query from the Program Office (e.g., telephone, cell phone, radio, satellite, or flash memory).
- Develop an NADP Quality Management Plan (QMP) and maintain up-to-date Quality
  Assurance Project Plans (QAPPs) for the National Trends Network (NTN), Atmospheric
  Integrated Research Monitoring Network (AIRMoN), and Mercury Deposition Network
  (MDN).
- Enhance the usefulness of NADP data by offering overlays of Geographic Information System (GIS) coverages of data that relates to pollutant sources or deposition effects.
- Facilitate use of NADP data in the Illinois River Decision Support system, which serves the needs of Illinois scientists and decision-makers.
- Market NADP data and reports to support scientific research, public decision-making, and eduction.

# **Strategies**

- Replace the Aerochem Metrics wet deposition collector, designed in the mid 1970s, with a robust new collector equipped with up-to-date mechanical and electrical components.
- Replace the Belfort 5-780 Recording Precipitation Gage (dates to the 1940s) with a gage that measures all precipitation types reliably and accurately (i.e., no significant biases relative to the National Weather Service Standard Gage) and is equipped to produce precipitation measurements as a remotely accessible, digital, electronic signal.
- (A) Prepare a Quality Management Plan that documents how NADP plans, implements, and assesses the efficacy of its network quality assurance programs. (B) For all NADP networks, update Quality Assurance Project Plans on a three-year cycle.
- Develop Web presentations using GIS software and applications to prepare maps and overlays of watersheds, land use/cover, ecoregions, point and area SOx and NOx pollutant emissions, census information, road and highway distributions, topographic maps, etc.
- Develop data summaries that describe the trends and geographic distributions of wet deposition in the Illinois River watershed.
- Ensure that NADP remains sensitive to the needs of its sponsors, scientists, the public,

and decision makers who need information on the exposure of managed and natural ecosystems and cultural resources to chemical deposition in precipitation.

# Action Items: April 2002 - March 2003

- Compare and evaluate candidate collector(s) against the Aerochem Metrics collector, currently used.
  - (a) N-Con Systems Company, Inc. atmospheric deposition collector: Conduct field tests to ensure this collector meets performance specifications and operational reliability, and evaluate catch efficiency and sample chemistry.
  - (b) Conduct bench tests of the Yankee Environmental Systems prototype collector, when available in summer 2002. Ensure that this collector meets the design specifications.
- Field test the best available gages for at least one year at the Bondville site to evaluate gage performance.
  - (a) Ott-Pluvio gage: Complete field tests and summarize results for presentation at the September 2002 NADP Technical Committee meeting.
  - (b) Geonor gage: Conduct field tests and summarize preliminary results for September 2002 NADP Technical Committee meeting.
- (1) Prepare a draft NADP QMP for presentation at the May 2002 committee meetings and review by the Executive Committee's QA working group.
  - (2) Present final QMP for Executive and Technical Committee approval at the September 2002 meetings.
  - (3) Redraft NTN QAPP, working with the Network Operations Subcommittee; present draft plan for review at the September 2002 committee meetings and final plan for approval at the spring 2003 committee meetings.
  - (4) Redraft the NDN QAPP for review at the spring 2003 committee meetings.
- (1) Develop an application that enables users to do on-line retrievals of annual (e.g. water year, calendar year) deposition fluxes of sulfur and nitrogen to the Illinois River watershed and present this for NADP Data Management and Analysis Subcommittee review and consideration at its spring 2002 meeting; key issues for Subcommittee consideration are the uncertainty of the deposition estimates, sources of uncertainty, and methods of presentation.
  - (2) Develop an application that uses GIS overlays for point and area emissions, population statistics, etc., so that users can examine the relationships between wet deposition and these features.
  - (3) Develop the capability to perform on-line computations of SO<sub>x</sub> and NO<sub>x</sub> emissions within a user-selected radius of a site.
- (1) Develop GIS coverages of population, point and area source emissions, and roads and highways for NADP sites in and near the Illinois River Basin and make this information

- available on the Illinois River Decision Support System Web page.
- (2) Prepare 2000 and 2001 color concentration and deposition maps for the Illinois River Decision Support System Internet site.
- (1) Solicit ideas on new data products, including Web-based presentations, new brochures, etc. from the NADP Executive Committee and Environmental Effects Subcommittee.
  - (2) Promote NADP data usage by sending announcements of new product releases and new Web page features.

# WATER AND ATMOSPHERIC RESOURCES MONITORING PROGRAM

#### Mission

The mission of the Water and Atmospheric Resources Monitoring (WARM) Program is to provide a long-term continuous record of the quality and quantity of the state's water and atmospheric resources in cooperation with local, state, and federal agencies, and to provide this information on a timely basis for research and analyses to better understand and manage the interactions of the various water and atmospheric resources and their impacts on Illinois' natural resources and economy.

#### Vision to 2007

Continuous records for up to 27 years will be available from statewide monitoring of climate, wind, solar radiation, sediment, groundwater, and soil moisture at WARM sites. Increasingly, these data will be collected and disseminated electronically, quality managed, and used for effective management of resources, development of alternative energy sources in Illinois, and research throughout the world.

### Goals

- Ensure continuous, long-term collection, archival, and dissemination of high-quality data on the water and atmospheric resources of Illinois.
- Enhance and extend the physical measurements of our water and atmospheric resources across all parts of the state.
- Analyze and present the temporal and spatial variations in the data and participate in the determination of how these trends may alter the state's current water and atmospheric resources.
- Participate in inter-Survey collaborations in accordance with the joint Surveys Strategic

Plan, particularly in activities related to restoration of the Illinois River watershed.

- Collaborate with other environmental monitoring agencies inside and outside of Illinois in order to share information and minimize duplication of effort.
- Assure that future long-term monitoring activities of the state remain consistent with monitoring needs.

# **Strategies**

- Establish procedures and guideline criteria to determine how and under what conditions long-term monitoring activities will be continued or added to the WARM Program.
- Scrutinize current WARM Program networks to develop procedures to alter data collections where the present design is determined as inadequate.
- Develop and implement quality-assurance and quality-control procedures.
- Construct an interactive WARM Program home page to display the water and atmospheric data monitoring activities in Illinois with links to other home pages or sources of similar data.
- Develop working relationships with other Illinois agencies that monitor water and atmospheric resources of the state to foster two-way sharing of collection procedures and analyses of data in order to maximize data collection efficiencies and the number and quality of variables monitored within the state.
- Improve data quality and delivery by adopting advances in instrumentation and data downloading technologies.
- Submit data analyses and findings using WARM Program data for publication in refereed journals and for presentations at professional meetings.
- Participate in regional and national field programs. (The baseline nature of the current WARM networks allow data to be used in assessing event frequencies and background trends upon which short-term data sets are superimposed.)
- Seek internal and external funding to enhance water and atmospheric resource monitoring.
- Improve public awareness.

# Action Items: April 2002 - March 2003

Develop an annual implementation plan of WARM Program activities with timelines and

task assignments in accordance with the WARM Program Strategic Plan.

- Finalize a WARM quality assurance plan.
- Expand near real-time water and atmospheric data on the Internet. Monitor users accessing WARM Program data to determine the frequency and expertise of Internet site visitors as a measure of evaluating the usefulness of products. Develop links to other Internet sites inside and outside the Water Survey.
- Provide daily access to WARM's soil temperature data in support of agricultural activities in Illinois related to appropriate post harvest chemical application.
- Expand and improve reservoir monitoring through installation of staff gages and development of Internet access to data in a user-friendly format.
- Make contacts with other environmental monitoring groups outside the Water Survey to enhance the efficiency of data collections, disseminations, and coordination of efforts.
- Prepare a brochure to describe explicitly what is included in the WARM Program and to inform users how to access data.
- Seek to establish new sediment and nutrient sampling stations in the Illinois River basin and pilot watersheds coordinated with Watershed Sciences Section.
- Install a geographically based selection procedure of inventoried items of WARM's inventory of water and atmospheric databases.
- Conduct seminars on the WARM Program.
- Provide input to the development of the Illinois River Decision Support System.
- Complete WARM brochure
- Update criteria for new WARM site selection.
- Define goals for each sub-part of WARM.
  - Install ICN sensor array near Arcola in support of a C-FAR best management practice site.
  - Plan retirement of neutron probes for soil moisture measurements. Complete comparison analyses with continuous automated sensors. Develop algorithms to normalize data sets.

- Cooperate with NEG Micon on analysis of existing tall tower data in Illinois compared with ICN data to access wind power potential in the state.
- Assess, enhance, and further automate near real-time water, sediment, and atmospheric data on the Internet.
- Develop Internet access to reservoir and shallow groundwater monitoring data.
- Announce WARM Program and web site in appropriate fora. Expand WARM visibility. Conduct seminars.
- Identify information assets to include in the ISWS metadata repository (EIMS).
- Provide input into the continued development of the ILRDSS.

# **OUTCOMES**

The Water Survey disseminates data and information either because they are of broad general interest, or because specific clients have requested specific data and information. The Water Survey has no control over the use of data and information once they are disseminated. However, it is how data and information are used by customers and constituents that determines the outcomes of all the work done by the Water Survey. The Water Survey does not specifically track and analyze the outcomes of its work, but knowledge of issues and problems and frequent customer interactions allow the Water Survey to make the following reasonable estimates of outcomes:

# A. WITHIN THE WATER SURVEY

- Mission accomplishment.
- Safe work environment.
- Merit performance.
- Efficient and effective use of resources.
- Quality products, research, service, data dissemination, and outreach.

#### B. OUTSIDE THE WATER SURVEY

- Restoration and protection of the environment.
- Improved public health.
- Adequate and safe water supplies.
- Swimmable, fishable, and navigable waters.
- Economic development.
- Reliable and safe energy production and distribution.

All these outcomes have significant environmental, social, and economic benefits for Illinois and the nation.