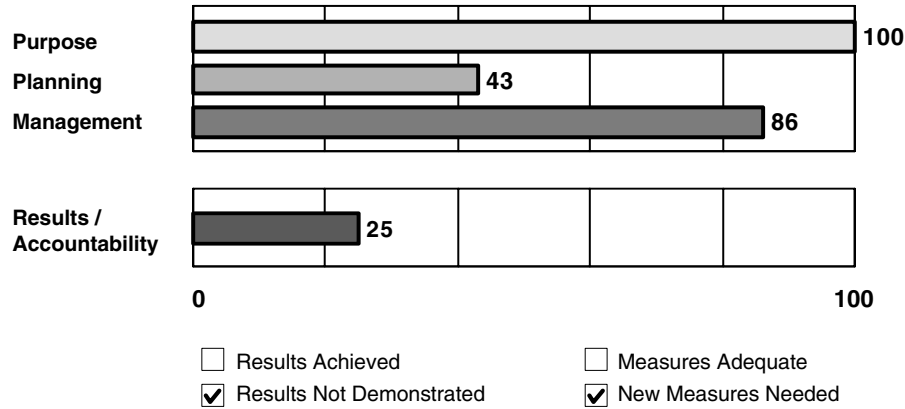


Program: Treasury Technical Assistance

Agency: Department of the Treasury

Bureau: International Affairs



Key Performance Measures

Year Target Actual

Measure	Year	Target	Actual
Long-term Measure: Measures under development			
Annual Measure: Number of countries in which tax administration agencies will initiate substantive changes to reorganize on a functional basis (Better targets under development)	2001	3	3
Annual Measure: Measures under development			

Rating: Results Not Demonstrated

Program Type: Direct Federal

Program Summary:

This program provides technical assistance to developing countries to help them reform the way they budget, tax, enforce financial laws, and manage government finances.

Findings from the PART Assessment include the following:

1. The program scored well for program design and management. Program managers at the Office of Technical Assistance (OTA) closely collaborate with advisors implementing programs and with countries receiving assistance to ensure well-designed projects and effective use of funds.
2. Strategic planning is the area most in need of management attention. OTA has a limited number of long-term performance goals. However, these goals are not linked to measurable achievements, do not identify clear targets towards which to manage OTA's resources, and do not establish a timeframe for completion.
3. The absence of quantifiable long-term performance measures makes it difficult for OTA to justify how a particular funding level will help achieve results.
4. While annual performance goals are delineated, the absence of quantifiable long-term goals makes annual progress difficult since it cannot be measured against a long-term baseline. Furthermore, annual goals should be more ambitious, since most are usually achieved by 100 percent.
5. The low score in the results section is due primarily to the fact that the program has not yet developed adequate performance measures and targets. This makes it impossible to hold the program accountable for achieving results.

In response to these findings OTA managers will improve strategic planning by developing quantifiable annual and long-term performance measures and targets in 2003.

Program Funding Level (in millions of dollars)

2002 Actual	2003 Estimate	2004 Estimate
7	10	14