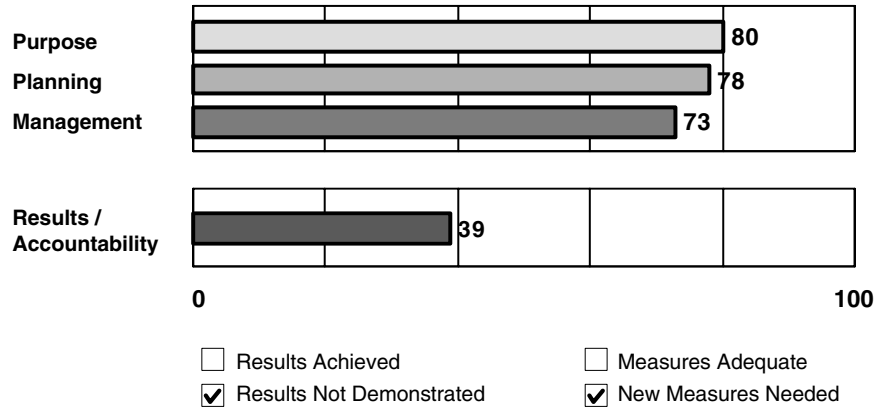


Program: Space Station

Agency: National Aeronautics and Space Administration

Bureau: National Aeronautics and Space Administration



Key Performance Measures

Year Target Actual

Measure	Year	Target	Actual
Long-term Measure: Measures under development			
Annual Measure: Percentage of mission objectives completed as planned	2002	90%	>90%
	2003	90%	
	2004	90%	
Annual Measure: Percentage of planned Station resources available for research	2002	80%	>80%
	2003	80%	
	2004	80%	

Rating: Results Not Demonstrated

Program Type: Capital Assets

Program Summary:

The Space Station program builds and operates the United States' contributions to International Space Station. The Space Station program develops and manages Station resources like power, research space, and crew time. Other NASA programs manage the actual research conducted on the Space Station.

Two years ago, NASA projected a 50 percent overrun in the cost of work needed to complete the Space Station. To keep the Station within budget, the Administration scaled it down. It also set specific management goals that NASA must meet before any further additions to the Station would be considered.

This assessment indicates that the Space Station program has improved cost controls but also indicates that it is still too early to tell whether management reforms will continue to be successful. Additional findings include:

1. FY 2002 was the first year that the Space Station ended the fiscal year without reducing its funding reserves, a key indicator of improved cost controls.
2. The Space Station program still has a full year to go before it is scheduled to finish building the core Station.
3. To help manage risks as the Station transitions from development to operations, independent cost estimates show that the Space Station program will likely need additional budget reserves in future years.
4. Space Station performance measures reflect processes, not outputs or outcomes, do not measure efficiency, and provide no long-term objectives. Thus the program is not yet able to demonstrate results.

In response to these findings, the Administration will:

1. Continue building the core Space Station and monitor the program's performance to see if management reforms are successful.
2. Increase budget reserves for the Space Station in the President's 2004 Budget consistent with independent Station cost reviews.
3. Develop outcome-oriented, long-term performance measures and efficiency measures.

(For more information on this program, please see the National Aeronautics and Space Administration chapter in the Budget volume. 2004 estimate reflects NASA's change to full cost budgeting and is not directly comparable with prior years.)

Program Funding Level (in millions of dollars)

<u>2002 Actual</u>	<u>2003 Estimate</u>	<u>2004 Estimate</u>
1,721	1,492	1,707