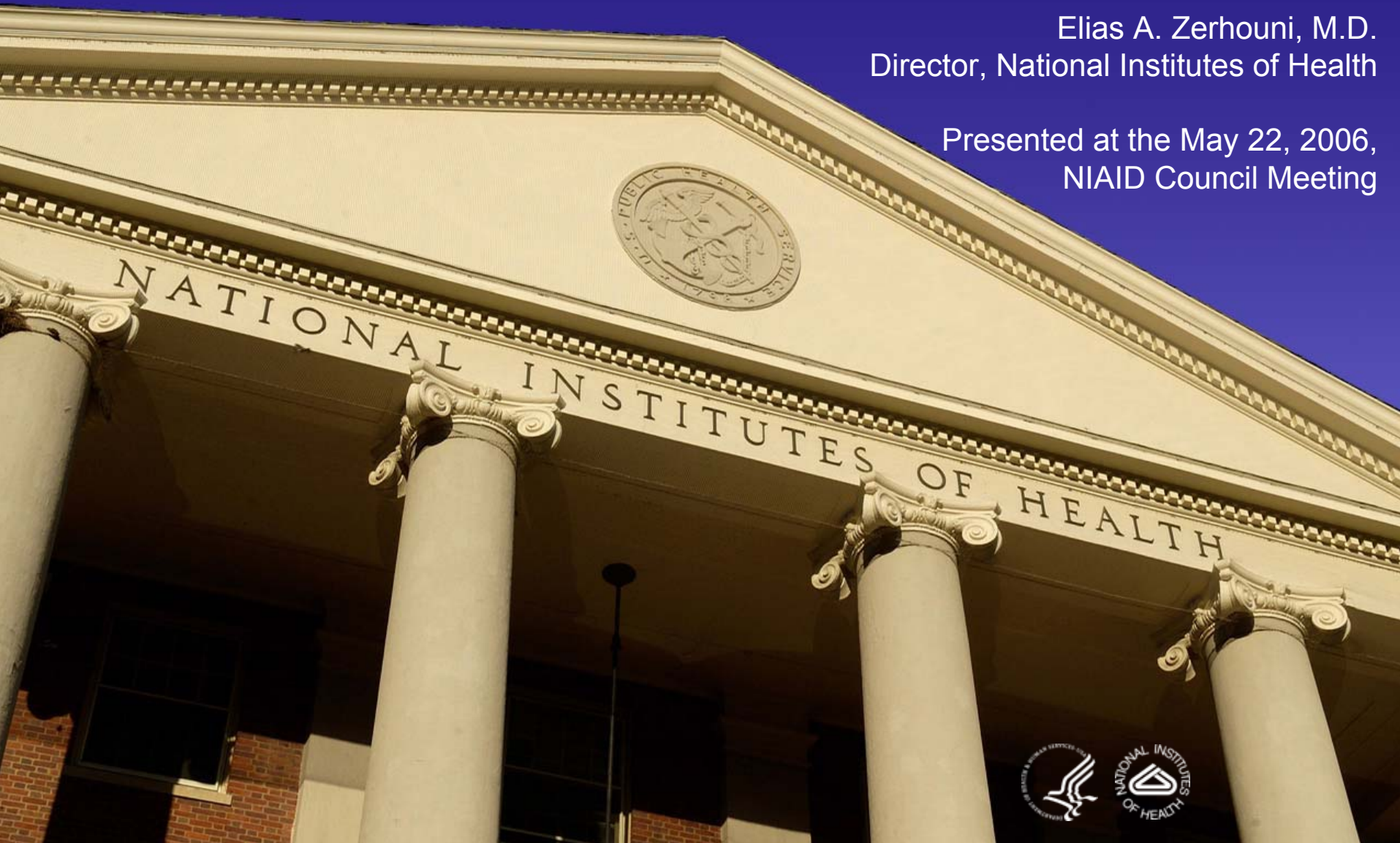


NIH at the Crossroads: Myths, Realities and Strategies for the Future

Elias A. Zerhouni, M.D.
Director, National Institutes of Health

Presented at the May 22, 2006,
NIAID Council Meeting





NIH Budget Facing a “Perfect Storm” in 2006



- Federal & Trade Deficits
- Defense and Homeland Security needs
- Katrina
- Pandemic flu
- Post- Doubling effects
- Physical Sciences focus
- Biomedical research inflation- 3 to 5%



NIH Budget: Myths and Realities...





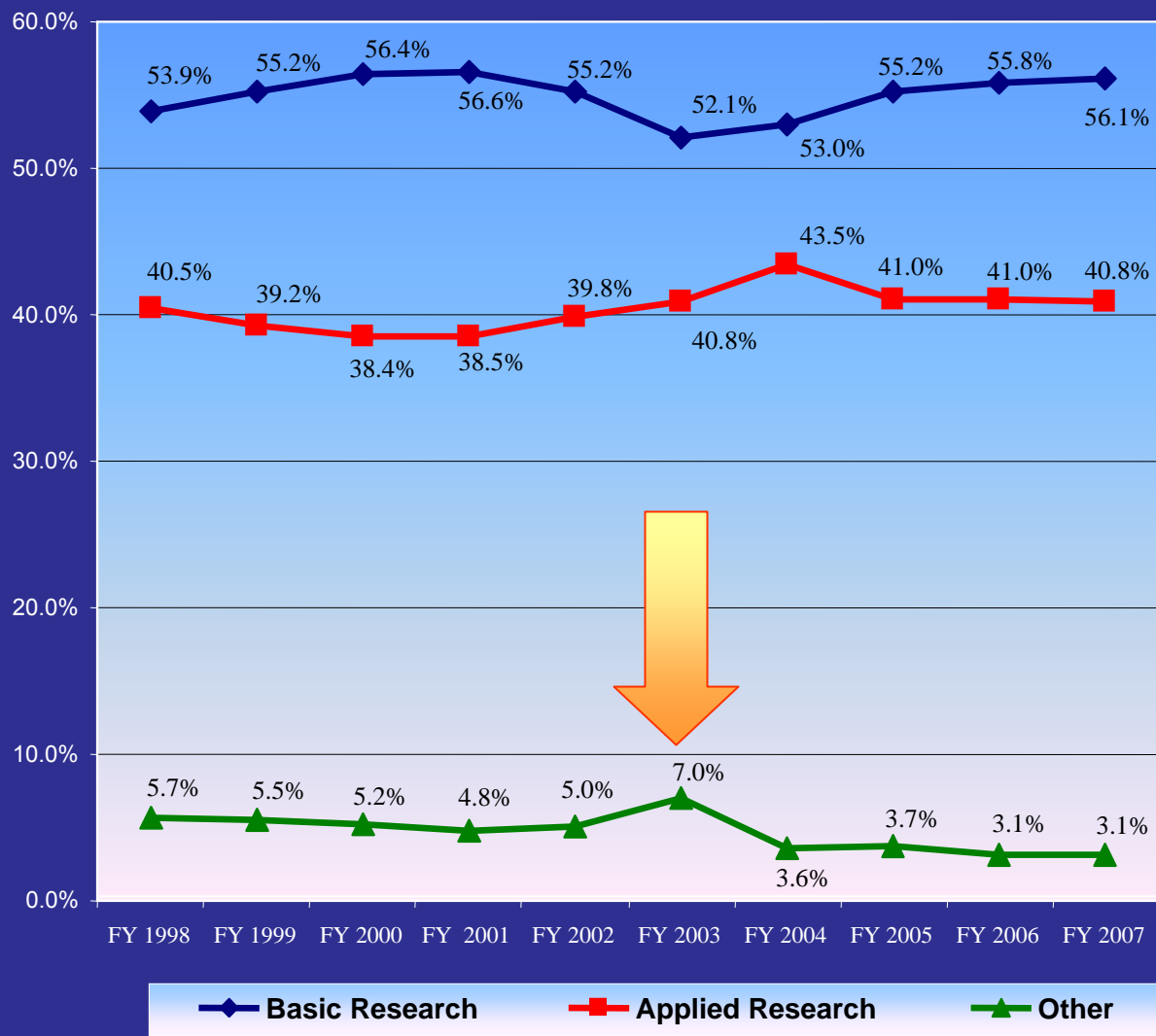
What is Driving Success Rates?

- Is NIH placing more emphasis on applied as opposed to basic science
- Is NIH shifting towards solicited research (RFAs and PAs) at the expense of unsolicited, investigator-initiated research?
- Is it due to the Roadmap?





Basic and Applied Research





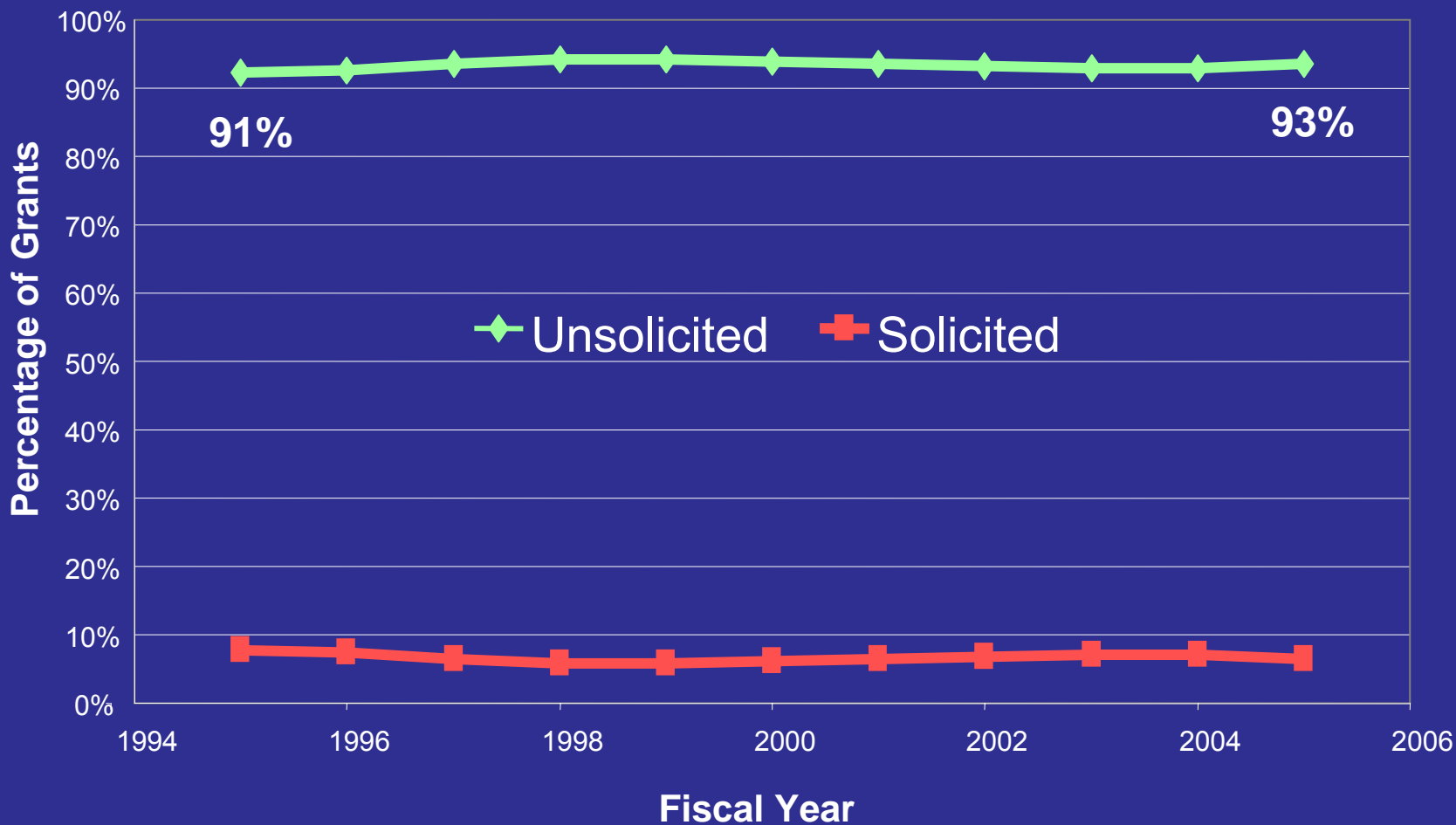
What is Driving Success Rates?

- Is NIH placing too much emphasis on translational science at the expense of basic research?
- Is NIH shifting towards solicited research (RFAs and PAs) at the expense of unsolicited, investigator-initiated research?
- Is it due to the Roadmap?





Grants: Unsolicited Far Outnumber Solicited





What is Driving Success Rates?

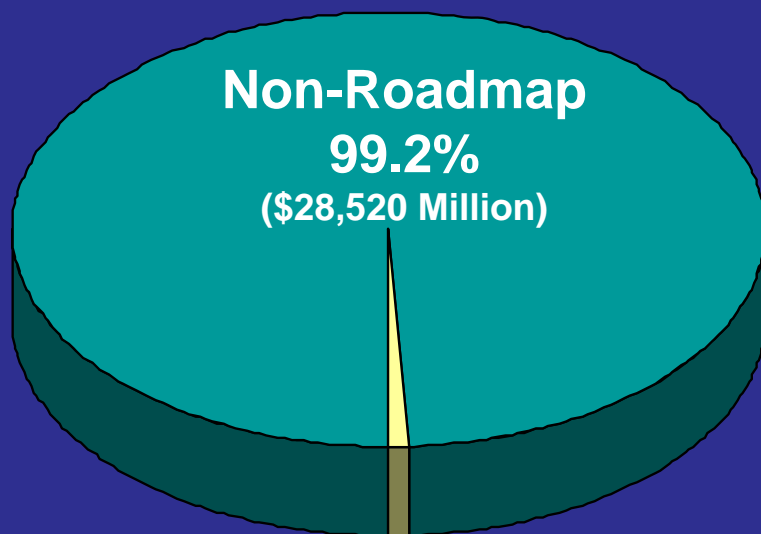
- Is NIH placing too much emphasis on translational science at the expense of basic research?
- Is NIH shifting towards solicited research (RFAs and PAs) at the expense of unsolicited, investigator-initiated research?
- Is it due to the Roadmap?





NIH Roadmap for Medical Research

FY2005 Request = \$28,757M



Roadmap
0.8%
(\$237 Million)

- Developed to increase synergy across NIH
- Not a single initiative but over 345 individual awards in FY05:
 - 40% basic
 - 40% translational
 - 20% high risk





What Is Really Happening?

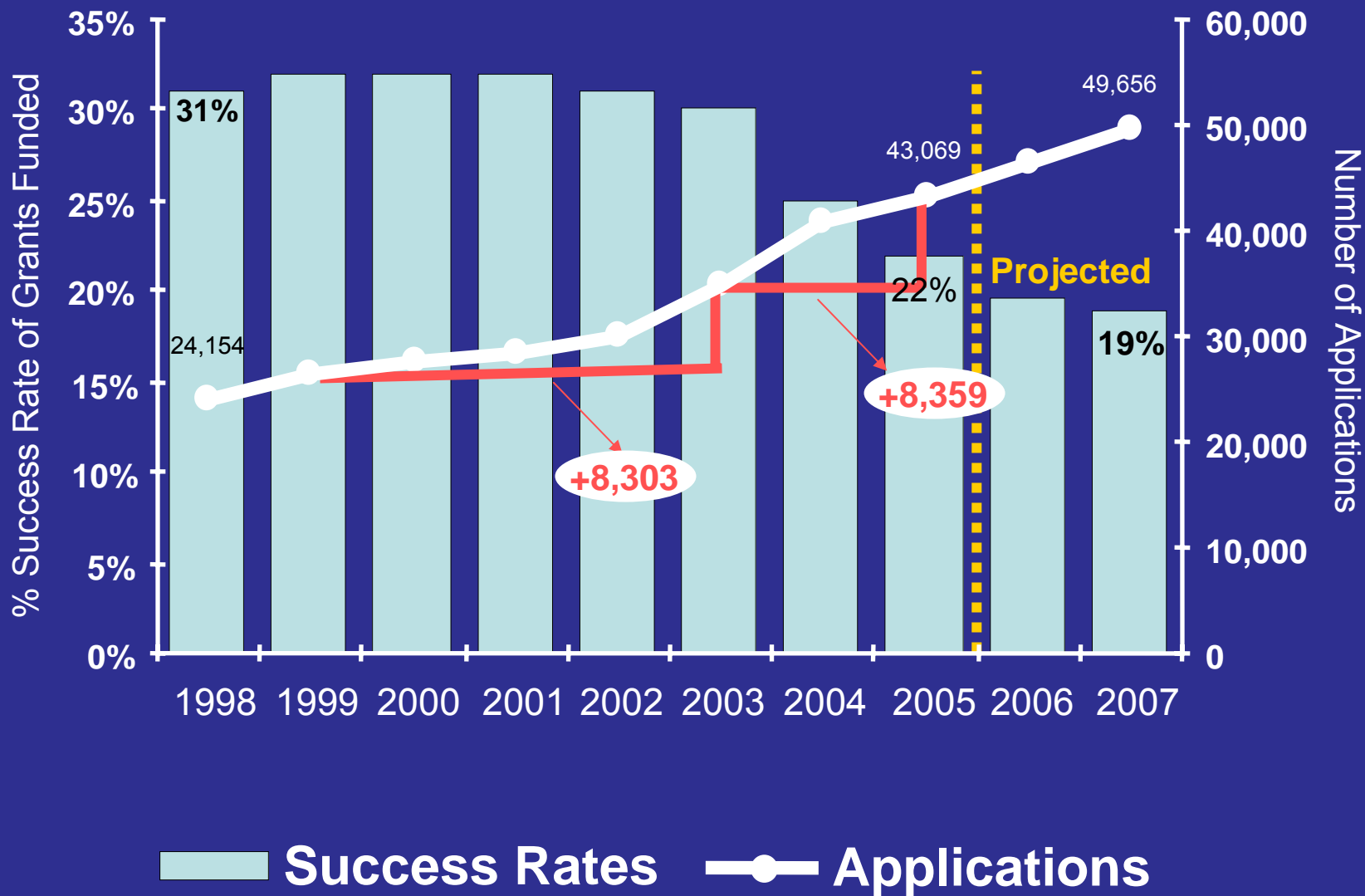
3 Fundamental Drivers

- Large capacity building throughout U.S. research institutions and increase in number of tenure-track faculty
 - Large increase in applicants and applications occurring *after* 2003
- Budgets:
 - Appropriations below inflation after 2003 (+3 % in '04, 2.2% in '05 and 0% in 06) while BRDPI in 2004 was ~ 5%
 - Budget cycling phenomenon



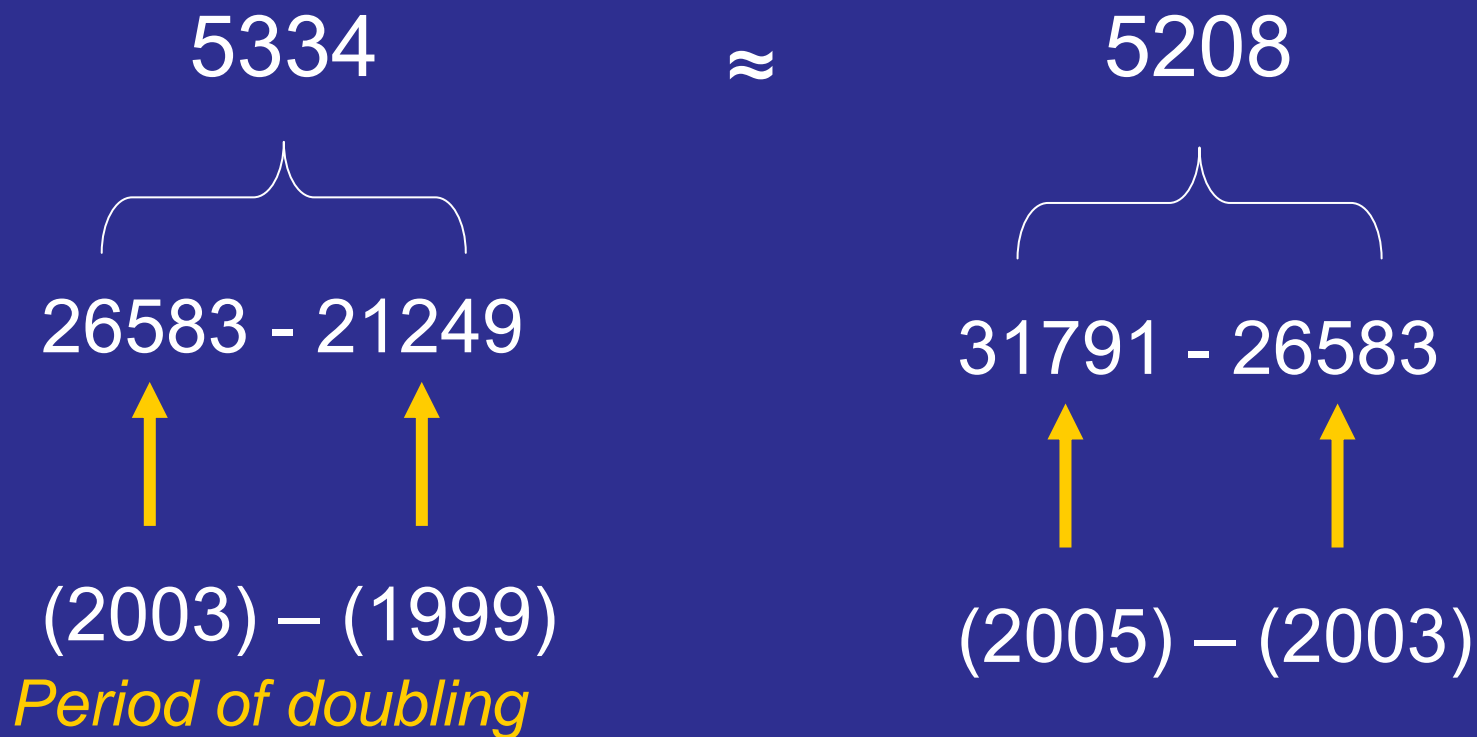


New Grant Applications and Success Rates *During and After Doubling Period*



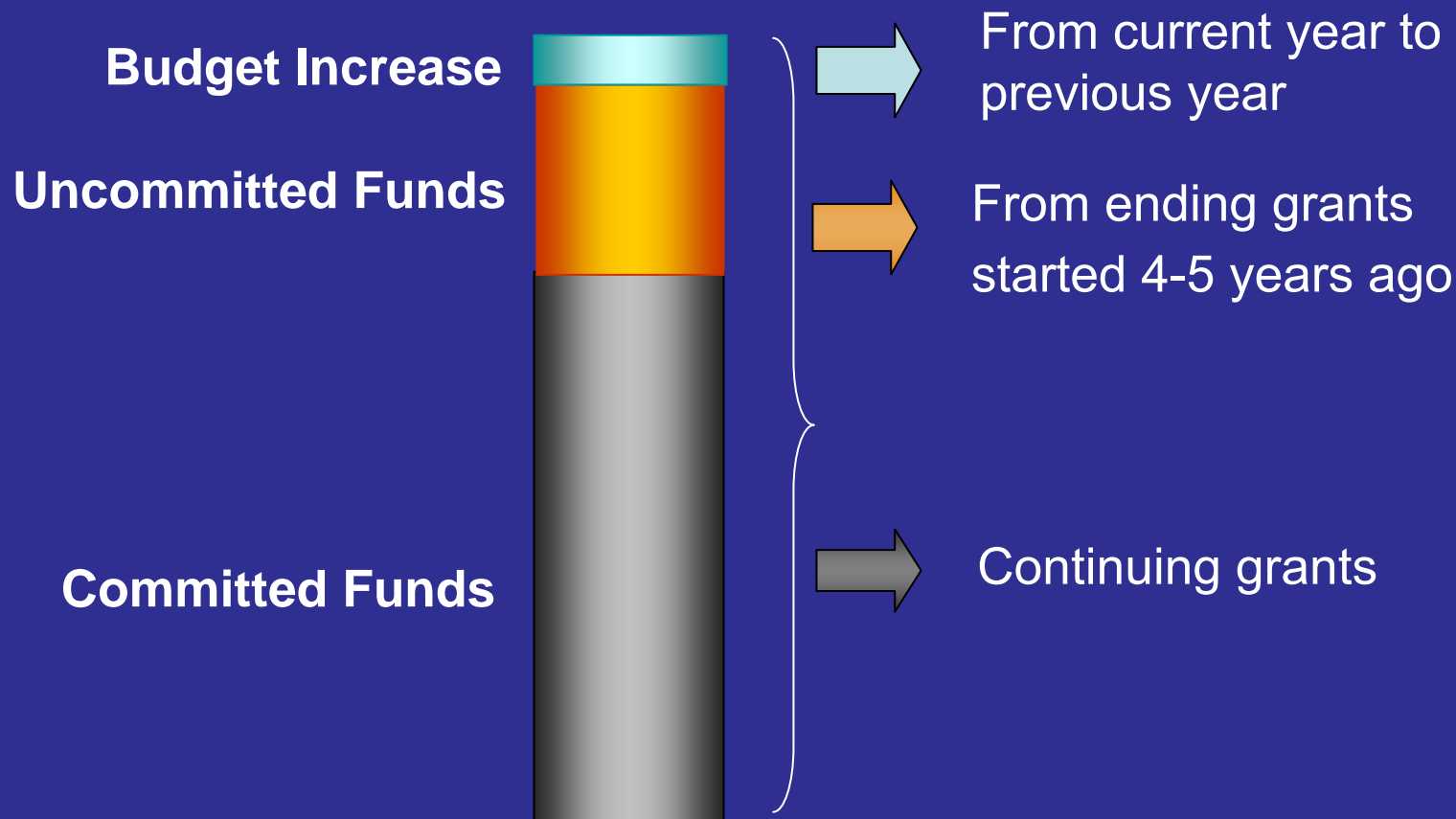


As Many New *Applicants* in the Last 2 years as during the previous 5 years!





The Budget Cycling Phenomenon: *What Funds are Really Available in Any One Year?*



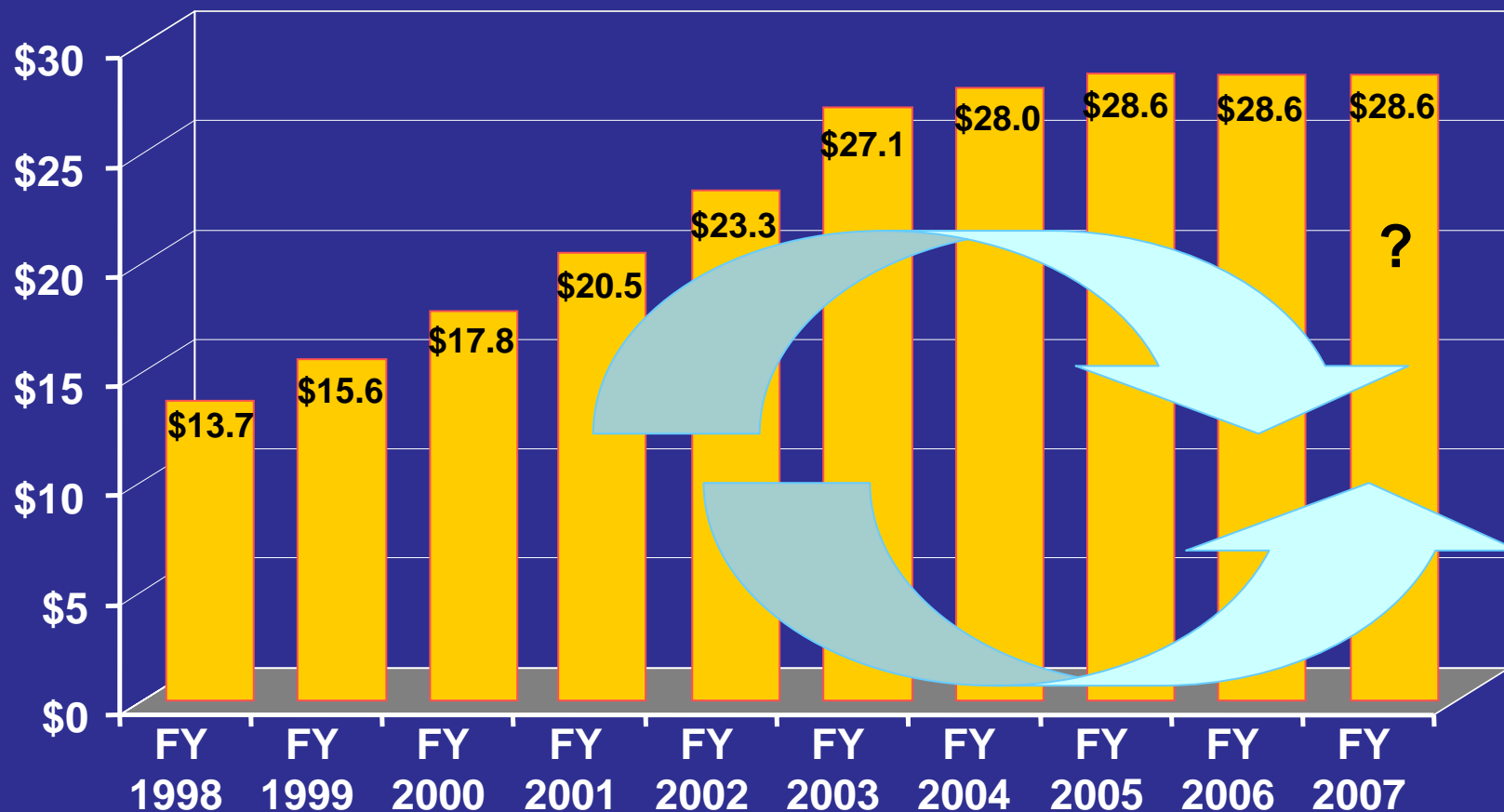
NIH Appropriations





NIH Congressional Appropriations

Billions of Dollars



DOUBLING





The Bottom Line:

Demand for Grants “Took Off” Just as NIH Budget Was “Landing!”

- NIH managed well in 2004 and 2005 by shifting “one time” funds from 2003 to 2004, and obtaining small increases in 2004 (2.9%) and 2005 (2%)
- Katrina requirements led to a flat 2006 NIH while rest of HHS underwent a 2.5% cut
- Budget cycling effect will improve demand vs supply of grants in 2007 but *we need to educate public about need for sustainability in research*





The Question on Everyone's Mind: “What are MY chances of being funded?”

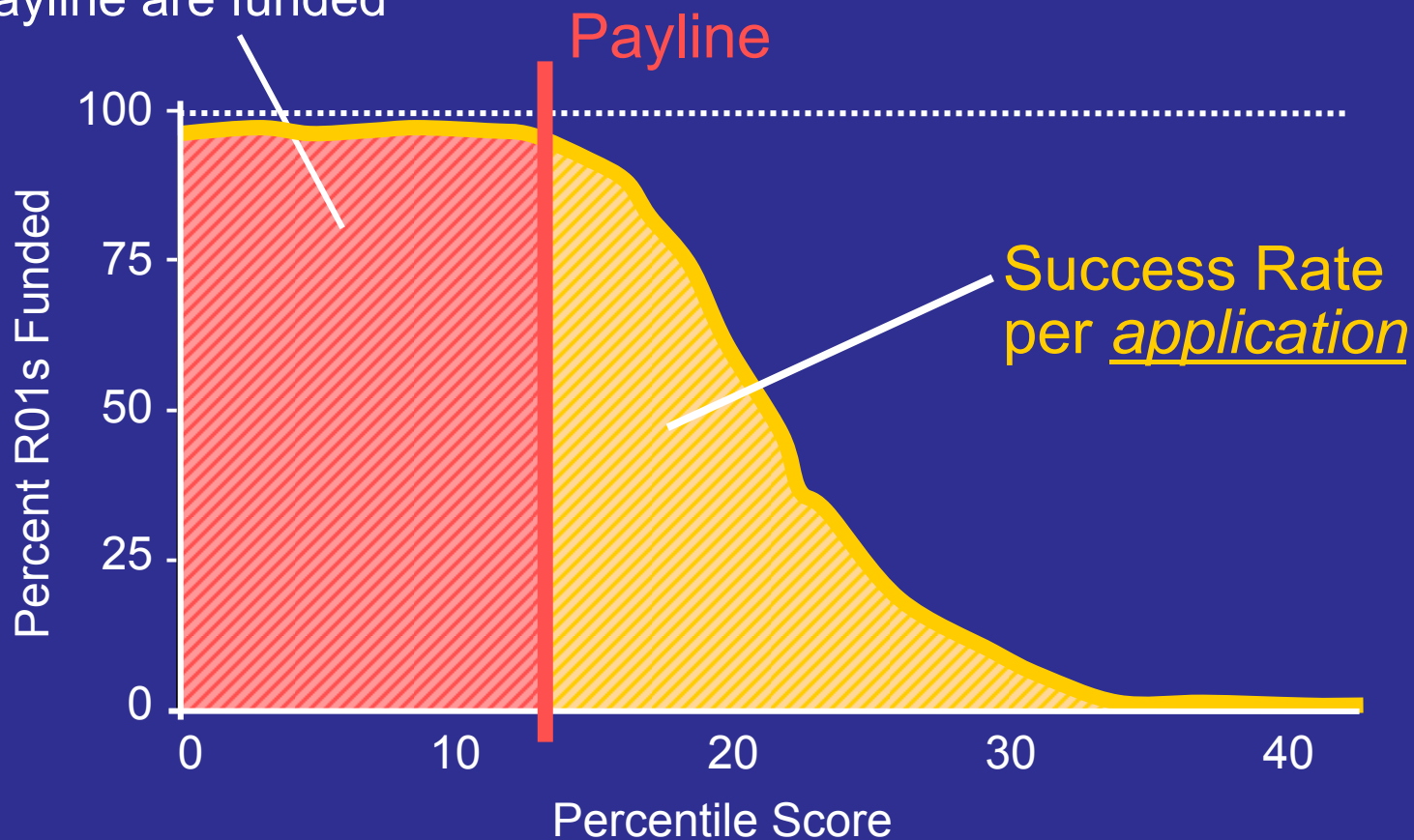
- Payline is not the funding cut-off line!
- Success rate per application understates funding rate per applicant
- FY 2005- 22.3% success rate for applications, but 27.6% for applicants
- FY 2006- 19.8% for applications, but ~25% for applicants





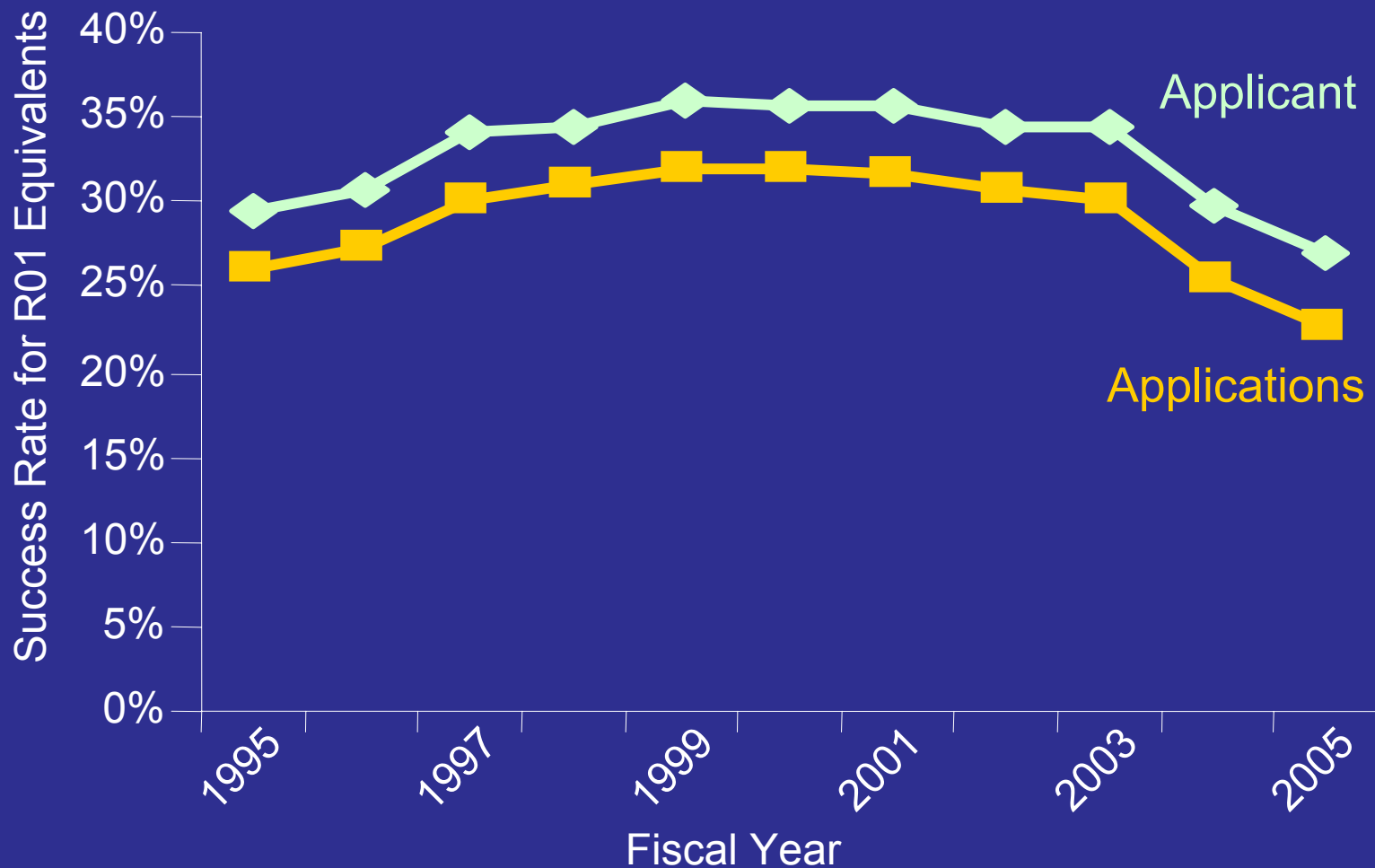
Success Rate is Higher than the Percentile Payline

>99% of grants under the payline are funded





Success Rates are always higher for Applicants than for Applications





Where Do We Go From Here?

Adaptive Strategies

A Vision for the Future





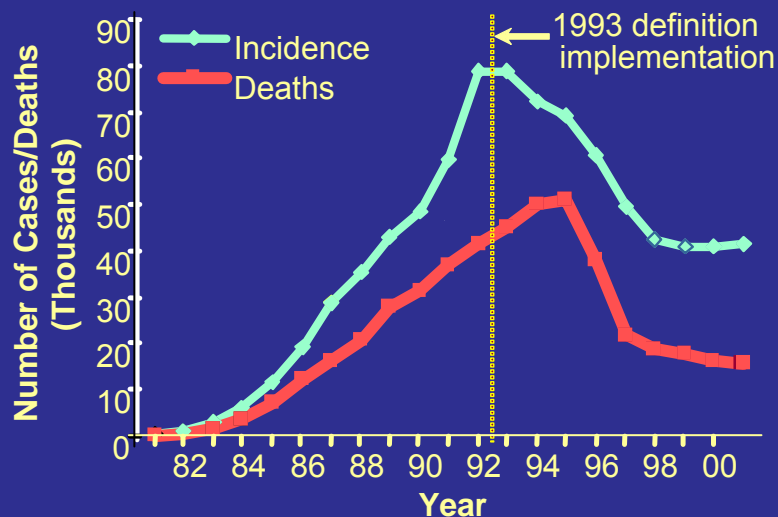
Strategies

- First: Know the facts
- Second: Develop adaptive strategies
 - Protect the essential: ***Knowledge and Discovery***
 - Increase number of competing grants (supply/demand management)
 - Support new investigators
 - **New Pathway to Independence Program**
 - **Institutes and Centers efforts to assist new investigators**
- Third: Convey a unified message
 - Increase communications about positive impact of NIH at local, regional and national levels
- Fourth: NIH's exciting vision for the future





Advances in HIV/AIDS



*Adjusted for reporting delays

**Reduced incidence of disease/death
caused by HIV/AIDS in U.S.
(shown by year)**

**Survival rates for
patients infected with
HIV has increased by
10 years**

**In 2005 ~
250,000-350,000
deaths
were prevented
globally**

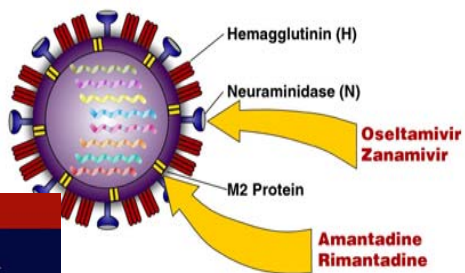
- To date, 21 antiretroviral drugs and 4 combination formulations have been approved by the FDA
- Today, fewer than 50 HIV-infected babies are born each year in the U.S.
- Mother-to-child transmission rates in developing countries have declined by 40%



Advances Against the Threat of Pandemic Influenza and Bioterrorism



Antiviral Therapies for Influenza



NATIONAL STRATEGY FOR
PANDEMIC
INFLUENZA

HHS Pandemic
Influenza Plan

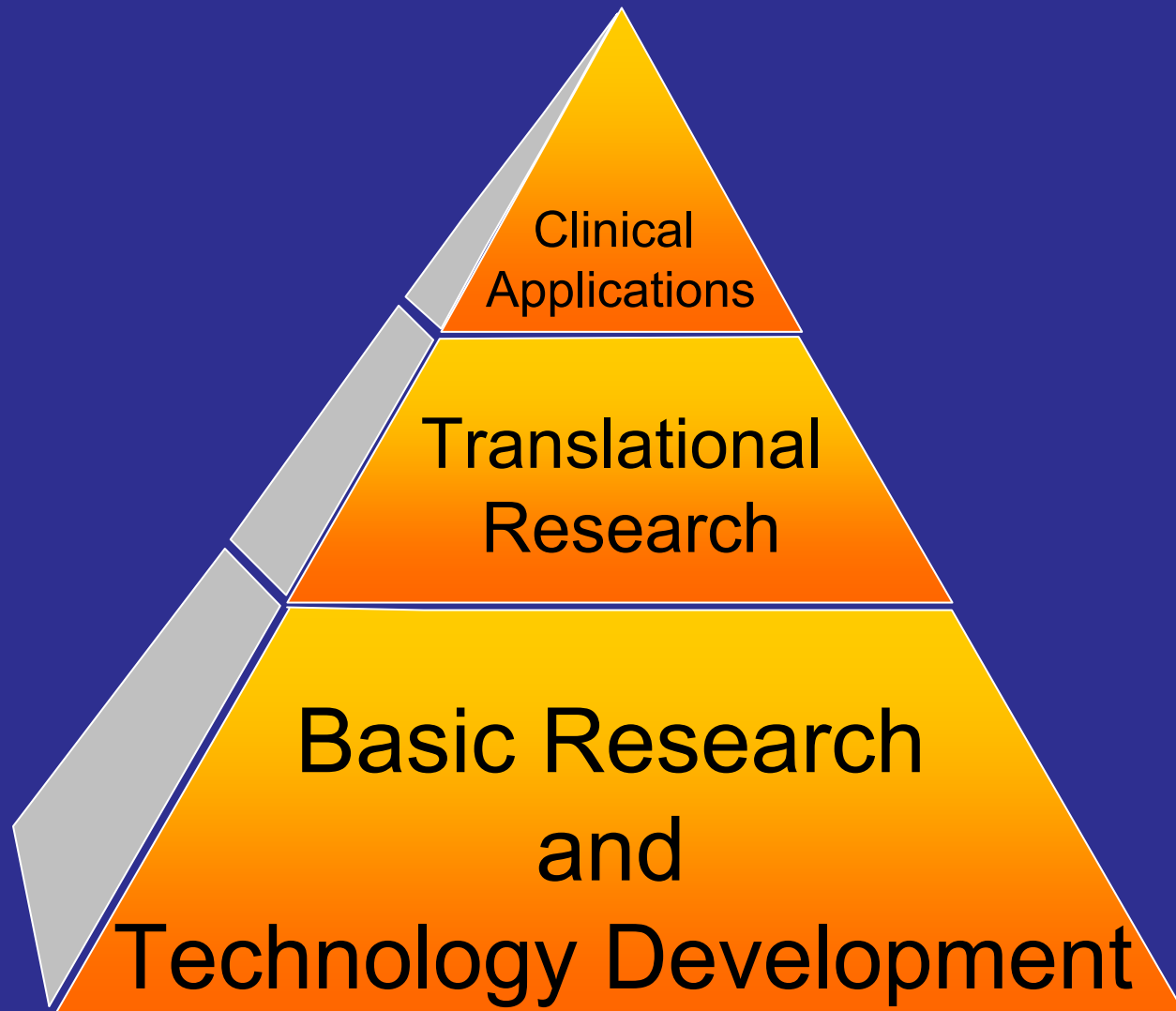


U.S. Department
of Health and
Human Services
November 2005



- **New Biodefense Mission**
 - Multiple countermeasures
- **New Vaccine Research Center**
 - Over 14 new vaccines
- **HHS Pandemic Flu Preparedness**
 - H5N1 Vaccines and Drugs

Basic Discovery Today Provides the Foundation for Tomorrow's Medicine





The Future Paradigm: *Transform Medicine from Curative to Preemptive*

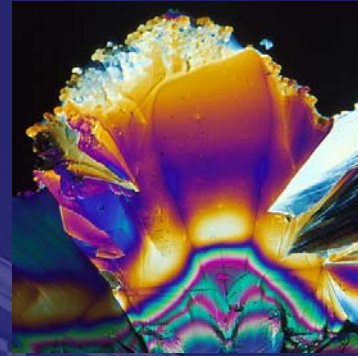


Predictive ↔ Personalized ↔ Preemptive



Participatory





NIH *Transforming medicine through discovery*

