Project Management

# A Case Study on the Use of Quantitative Measures Applied to Basic Research

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Workshop on Performance Metrics for R&D Organizations

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# Methodology

- Identify government-sponsored international cooperative activities (\$)
- Identify government-to-government agreements to support cooperation
- Identify national goals for the ICST in earthquakes
- Match goals to measures

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- Choose measures and conduct assessment
- Assess 'lessons learned' about assessment

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# A Framework for Applying Tools

- The framework focuses activities in the "second tier" of expected benefits construct
- -in a matrix consisting of:
  - A. reasons for cooperation very large scale equipment
    - global nature of subject unique foreign expertise or resource
  - governmentmission 8. type of cooperation
  - collaborative research
  - technical support operational support
  - standards/database development

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#### Three Measures Chosen

- Citation counts survey, 1985 and 1995
  Used Science Citation Index
- Standards-setting survey Surveyed loreign, US contacts
- Survey of US participants for foreign contribution
  Surveyed 45 U.S. grantees, one-quarter of total

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#### Jointly Authored Papers Increased

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- Joint citations for earth sciences research rose to 351 in 1985 from 259 in 1995
- More joint papers were multinational in authorship in 1995 than in 1985
- Japanese researchers were the most frequently cited co-authors, followed by Russia and China

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# The U.S. Is Leveraging Dollars

- Foreign contribution equals U.S. contribution
  Add in NASA and the U.S. is significantly leveraging
  foreign research dollars
- Three-fourths of surveyed projects had some foreign financial or in-kind contribution in 47% of projects, foreign contribution exceeded U.S.
  - In 35% foreign contribution equaled U.S.
  - In 28% foreign contribution less than U.S.
- Highest leverage was with <u>Japan</u> (NSF and NASA)

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# **Case Study Suggested Parity, Benefit**

 Case study on earthquake sciences and seismology suggested three things:

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- Foreign partners contributed equally to joint projects
  - Not in every case, but on average
  - In-kind, financial, or through access
- Jointly authored articles are increasing
- US is setting the standard in 80 percent of cases

Quantitative finding: Cooperation may be raising the level of excellence of science in the U.S. and elsewhere

### Assessing Science: It Can Be Done!

- . Tools need to be improved, true
- · Use what we have and improve them
- Identify goals, benefits

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- Ask researchers how they measure themselves
- Start with bibliometrics, expert judgment, survey research
- Place numbers in context
- Match a 'numbers' component with a 'quality' component

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