

FRMAC Operations Plan ICS Implementation Addendum

The following executive summary of the Incident Command System (ICS) implementation plan will be used as a guide to incorporate the Federal Radiological Monitoring and Assessment Center (FRMAC) into an ICS organization. This integration of FRMAC into ICS will ensure FRMAC's ability to coordinate and manage radiological monitoring and assessment during an incident. The initial meeting of the senior FRMAC management staff with state officials to determine response priorities provides an ideal opportunity to begin this coordination and will allow the FRMAC Director to determine the most effective way to incorporate the FRMAC into the response structure. One important tenet of this plan is that the FRMAC will remain in tact as a discrete organizational unit as defined in FRMAC Operational Procedures to ensure that monitoring and assessment priorities are accomplished; however, FRMAC's incorporation into the ICS will remain flexible and will be tailored to suit the specific incident.

In the event a FRMAC is established, two assumptions can be made:

- The incident will be a multi-agency/multi-jurisdictional response; therefore the ICS Command function will be managed by a Unified Command.
- The radiation aspect of the incident will only be one component of the overall response.

As a Technical Coordinating Agency, DOE expects to be part of Incident/Unified Command. DOE will be a member of Unified Command based on the following:

- Response operations impact DOE's Area of Responsibility
- DOE is charged with commanding, coordinating, and managing a major aspect of the incident response (FRMAC)
- DOE provides significant resources to support the response organization (FRMAC, RAP, ARAC, AMS, REACT/S, ARG, etc)
- DOE has functional and technical responsibility for the incident (modeling, initial response, AMS, etc)

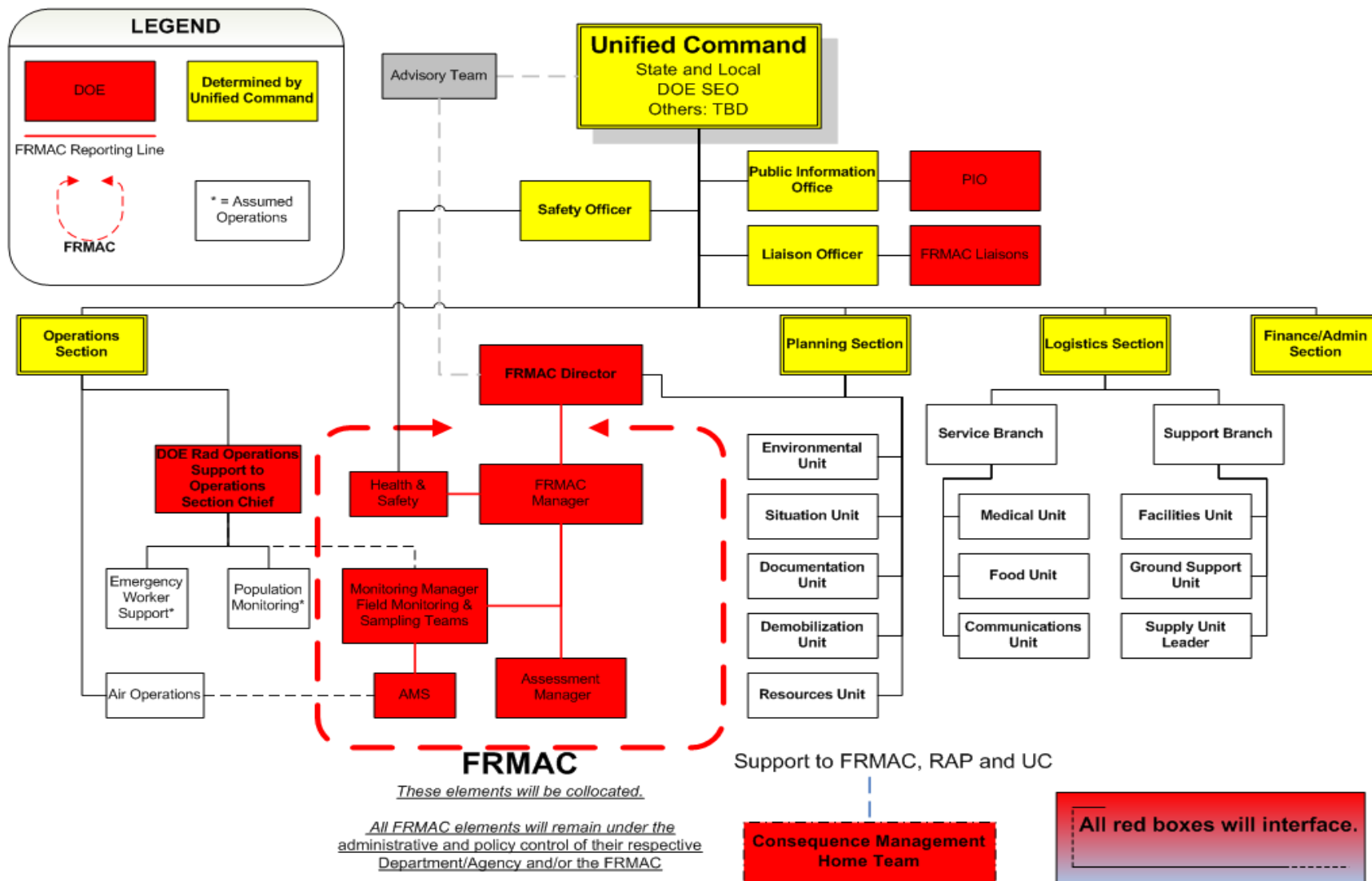
The primary purpose of the FRMAC is to provide the Incident Command structure with a common operating picture of the environmental radiation conditions for planning incident response activities. Consistent with proven and accepted ICS principles, the FRMAC will most likely be incorporated into the Planning Section, with some components (Monitoring and AMS) having strong links to the Operations Section. In this event, the FRMAC Director will serve in the Planning Section as a Deputy Planning Section Chief, or FRMAC Unit Leader, overseeing all of the FRMAC mission areas. Although the FRMAC will most likely be physically separated from the rest of the Planning Section, the FRMAC Director will be located at the Incident Command Post with the Planning Section Chief.

The FRMAC Director is the primary link between Command, the Incident Management Team (IMT), and FRMAC, and will serve as the principal Point-of-Contact for tasking FRMAC. The FRMAC Director will be supported by the FRMAC Manager, who will be physically located with the FRMAC. The FRMAC Manager will direct activities internal to the FRMAC. The FRMAC Director and FRMAC Manager have the responsibility to ensure that the FRMAC integrates with the other components of the IMT, specifically the Planning Section, review the Monitoring and Assessment Plan to be certain that it reflects the Incident Action Plan's priorities, and make certain that the various FRMAC functions are providing timely and accurate information to the Situation, Resources, Documentation, Environmental and Demobilization Units.

When a FRMAC is requested in support of a response, we recommend that the Unified Command designate a Deputy Operations Section Chief (DOSC) for Radiological Response. This position would ensure that all field level radiological activities (emergency worker support, environmental monitoring, population monitoring, etc) are coordinated and supported. The DOSC could be responsible for the deployment of FRMAC monitoring teams, although the monitoring teams will be tasked directly by the FRMAC Monitoring Manager. The person filling the role of the DOSC for Radiological Response should be from the agency with the greatest scope of radiological responsibility.

The FRMAC Monitoring Manager will work closely with the DOSC for Radiological Response (if established), FRMAC Director, and FRMAC Manager to ensure that FRMAC radiological field activities are coordinated with the overall incident response to ensure safety and security of personnel. This position will also coordinate with the Air Operations Branch Director the planned movement of AMS aircraft to ensure that AMS operations are conducted with full knowledge of other air assignments. The FRMAC Monitoring Manager will be physically located with the FRMAC.

FRMAC ICS Implementation Plan



¹ The organization chart represents one of the ways in which the FRMAC may organize. The FRMAC is not only responsible for providing timely radiological assessment information to the Unified Command and the IMT, but also to the Executive Branch of the Federal government upon request. Therefore, it is necessary to make FRMAC a readily identifiable portion of the Planning Section on the organization chart.