Procter & Gamble's EPC Advantaged Strategy

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Supply Network Inefficiencies Result In Lost Product, Lost Sales And Lost Opportunities

- Inaccurate orders shipped/received
- Errors in data entry on shipment and receipt of goods
- Lack of stock visibility
- Theft/diversion
- Inefficient stock replenishment & reordering
- Out of stocks and lost sales



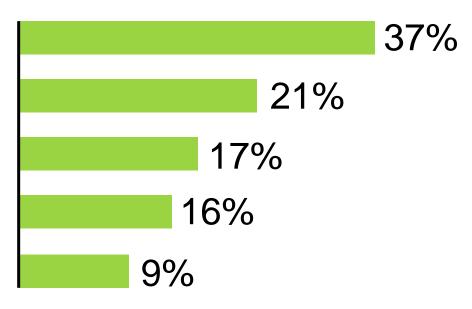




Not Finding Their Desired Choice, Shoppers Either Switch Brands, Stores Or Buy Nothing

Consumer Responses (%)

Buys a different brand
Buys brand elsewhere
Returns later
Buys a different size
Doesn't buy anything







Transforming The Supply Network

The Electronic Product Code is like having a "crystal ball" to look into your supply chain

EPC provides "Actionable Inventory Visibility"

This enables the creation of **new work processes** that will allow goods to move more efficiently through the supply network resulting in:

- Less loss
- Fewer inaccuracies
- Better product availability
- Greater customer & consumer satisfaction



In 2003, P&G And Gillette Were Founding Members Of EPCglobal

- Promotes global, multi-industry, user driven standards, collaboration and adoption using EPC
- Global membership now exceeds 800 businesses





Gillette And P&G Have Been Actively Engaged In Pilots

In-house and Retail pilots are critical to establishing the

business case

- Test and learn the technology
- Develop a scaleable solution
- Validate the business case
- Drive deployment to deliver business benefits NOW







Let's Walk Through The Devens Pilot...

Cases are EPC tagged



The SKU is scanned for each production run



The SKU is used to generate the unique EPC

Production Line Details

Schubert 92

Current Product: Venus 8 (8KU: 4008) change

Pallet Building Summary at Schubert 92: Pallet Building

Pallet Building Controls (Start)

Errors in Last 5 Minutes

No results were returned for this query.



The pallet moves from the pack center to the DC via a verification tunnel



The cases are aggregated to a pallet



The EPC is written, verified & recorded





Let's Walk Through The Devens Pilot...

Pallet is identified using one or more EPC tags



The DC receives goods and data verifies payment to pack center

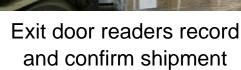


Customer order is processed and verified



Efficient
Accurate
Transparent





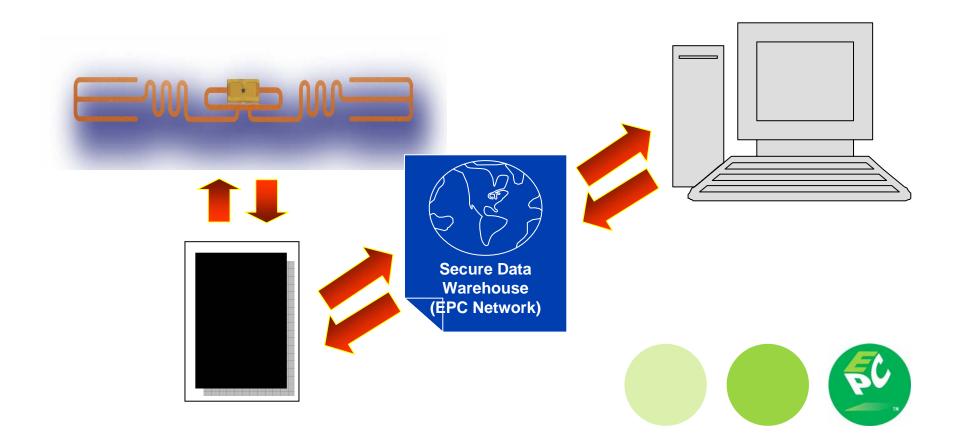






How The EPC Works

The identity can be read remotely via a secure data warehouse



Pilots Were Conducted To Demonstrate The Benefits Of Tagging Promotional Displays and New Items

- Incremental sales
- More shopper satisfaction
- Greater leverage of marketing investment
- Improved labor productivity







Venus Disposables Promotion Pilot

EPC tagged displays shipped to stores. Promotion supported with advertising

EPC reads provided visibility so displays could be 'fast tracked' to sales floor

- Idle inventory eliminated
- In-stock at all times
- Incremental sales recorded





Examples of Display Cases

End Aisle – EndCap



In Aisle - On Shelf









Gillette Fusion Launch

EPC used in EPC-enabled stores to help ensure perfect retail execution to coincide with 2006 Super Bowl launch

The first new product packaging designed to be 'EPC-friendly'

EPC used on Fusion cases, displays and pallets

Two retail partners, four DC's and over 400 stores







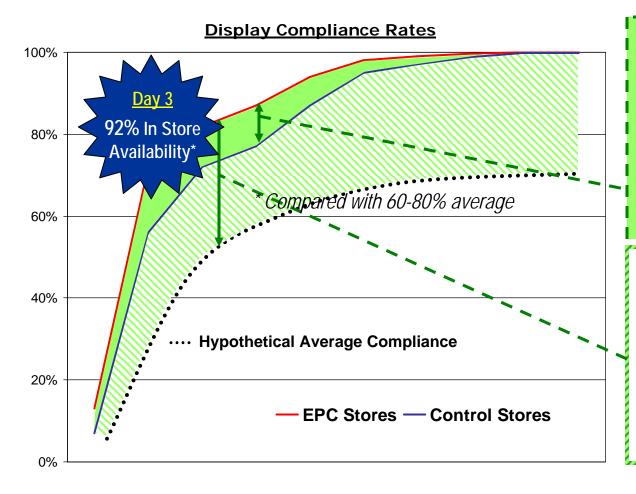
Gillette Fusion Launch - Learning

EPC visibility enabled process modification targeting noncompliant stores



Gillette Fusion Launch - Learning

On average, EPC-enabled Stores achieved earlier compliance and realized greater sales compared to Control Stores



The value EPC provides
is to improve
performance in noncompliant stores by
providing "actionable
visibility" data to enable
process modification

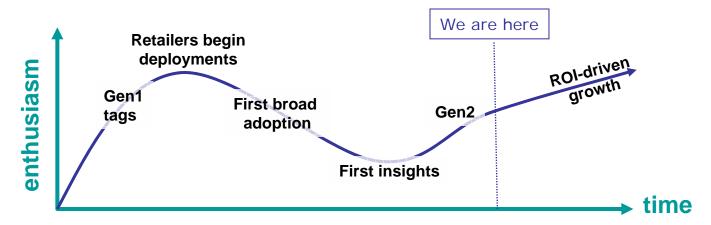
Given the importance of and commercial support for Fusion, Compliance was extraordinarily high. For "average" launches, EPC can potentially provide more benefit.





Pilots are Proving Real Business Benefits

- 2004...the year of RFID physics
 - does RFID work?
- 2005...the year of retailer deployments and discovery
 - what are the opportunities?
 - what work processes must change?
- •2006...the year of ROI Pilots
 - changing processes and delivering value
- •2007...a new way of doing business is established







EPC Advantaged Strategy

- It doesn't have to be "all or nothing"
 - Can help retailers and manufacturers collaborate & set priorities to better meet shoppers' needs
- Starts with "EPC Advantaged" products and scenarios, which can deliver benefits now!
 - "Advantaged"
 - "Testable"
 - "Challenged"
- Pilot implementation is "phased" based on the value proposition derived from pilot learning and work process change
- Provides flexibility to expand pilots while continuing to test
 & learn about new opportunities





The EPC Advantaged Strategy

Tiering allows for specific approaches focused on value creation to enable increasing (tagged) volume

Approach

Product Examples

Advantaged	Delivers benefits NOW: higher sales, productivity, reduced out of stocks, etc based on key retail process changes already identified	Promotional display modules Crest White Strips Gillette Blades and Razors
Testable	Drives new learning and tests with some scale. Identifies the next round of Advantaged products and scenarios	Swiffer Braun appliances
Challenged	Drives continued research at the manufacturer	Manual toothbrushes Pringles Cascade Anti-perspirants/deodorants





Industry Guidelines Are In Place To Protect Consumer Privacy

P&G was a founding signatory to the EPC User Guidelines

 The user guidelines set out clear principles for the use of the technology and are applied by all companies utilizing the EPC. The guidelines cover four primary areas:
 EPCgloba

Consumer Notice

- Consumer Choice
- Consumer Education
- Record Use, Retention and Security
- Full details on the guidelines are available at www.epcglobalinc.org



P&G helped create a multi-sector best practices document



 Facilitated by Center for Democracy and Technology (CDT)





Three other consumer advocate individuals



Technology development companies



•End User representatives from financial services, pharmaceuticals, library, automotive, retail supply chain, technology consumer products, etc.



Emphasis on linkage to personally identifiable information (PII)
 Fair Information Practices













Examples of P&G application of the guidelines



On cases and Pallets

Rx Test – spring 05



Consumer research facility



This Facility utilizes Electronic Product Codes (EPC) and Radio Frequency Identification to improve your shopping experience.

More information about EPC can be found at: www.epcglobalinc.org



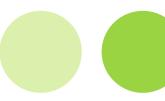
Consumer Education Is Key To Allaying Privacy Concerns

Shoppers should understand the fundamental aspects of the

EPC

- How the EPC works
- How it will be used
- The measures in place to protect their privacy
- The benefits the EPC will deliver











- Improved retail availability of everyday products
- Health and safety reassurance
 - Product integrity
 - Streamlined product recalls
 - Expanded product information
- Enhanced retail environments
 - Faster checkout
 - Streamlined returns
 - Identification of stolen goods
- Evolution of 'smart' appliance:

In Closing...

- EPC adoption is progressing
- Seeing benefits today "Actionable EPC Visibility" is enabling process change
- A phased deployment of products based on a value proposition can lead to business benefits now... "EPC Advantaged Strategy"
- Continued learning will lead to new "discoveries" and solutions
- Public Policy is best addressed upfront, BEFORE it becomes an issue
- Those that understand and use EPC first will have a competitive advantage



Lessons Learned From The Past

"Over the course of a few years a new technology annihilated distance and shrank the world faster and further than ever before."

"The benefits of the network were relentlessly hyped by its advocates and dismissed by the skeptics. Governments and regulators tried and failed to control the new medium and attitudes to everything from news gathering to diplomacy had to be completely rethought."

"A worldwide network spanned continents and oceans, it revolutionized business practice and gave rise to new forms of crime. Romances blossomed. Secret codes were devised by some and cracked by others."

What New Technology Was It?





The Internet...?



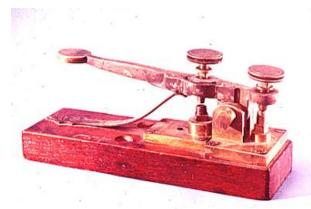
The Telegraph...1884



Source: National Museum of American History, from the US Patent Office

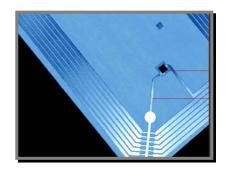






The Telegraph - 1844

Today, we are undergoing another technology revolution, a new network - no less controversial...no less powerful. EPC is proving that we can reinvent the way we collaborate and do business. The future is repeating itself. The future is now!



The EPC - 2006







Touching lives, improving life. $P \& G^{^{\mathrm{TM}}}$