NEVADA TEST SITE DRAFT GENERAL WORKFORCE RESTRUCTURING PLAN DATED SEPTEMBER 26, 2007 COMMENT RESOLUTION (11-07-07)

NOTIFICATION OF WORKFORCE RESTRUCTING ACTION

								Comment 1
The street have a supplied by 2000 Bridget and the effect this would have at NNSA sites the NNSA	mandate to the Contractor.	10, 2007. The ESOS Division Manager's release of information on August 30, 2007, was premature and was in direct violation of DOE's	that the Contractor was forbidden (by DOE/NNSA) to advise Contractor employees of possible workforce restructuring prior to September	representative at the Contractor all hands meeting of September 10, 2007; the Contractor representative stated, during the all hands meeting,	National Security Technologies (the Contractor) receiving DOE/NNSA's approval to release such information according to the	Operations Support (ESOS) released information (both verbally and in writing) to staff of ESOS Division on August 30, 2007, prior to	guidelines regarding announcement of workforce restructuring actions.": The Contractor's Division Manager of Emergency Services and	Section II.C.2, "Communications": "Contractors are expected to comply in all respects with the requirements of DOE and NNSA orders and

Administrator restructuring a provide inform Office to ensu

Due to the strong possibility of not having an enacted FY 2008 Budget and the effect this would have at NNSA sites, the N provide information to their employees at any time, however, NNSA requested that all communications be coordinated with the Site restructuring at their sites. All other actions have been consistent with the requirements described above. In addition, contractors may Administrator directed the NNSA contractors to provide general information to their employees regarding the possibility of work force

Office to ensure consistent and accurate information is provided.

Comment 2 Section III.B, "Timing of Notification of Workforce Restructuring": "Advance notification of intent to implement workforce restructuring actions should be provided as early as possible...with an objective of 120 days notice to employees and the community for development of a will begin October 17, 2007, and the involuntary process will begin October 19, 2007. Thus DOE's mandate will have been violated in the to employees was given on August 30, 2007, (by the Contractor ESOS Division Director), and was then officially given September 10, 2007 notice. Does this mean that 120 days is the "objective" goal and that fewer than 120 days is adequate for notification? The first notification workforce restructuring plan prior to the involuntary separation...of employees.": Contractor employees have NOT been given 120 days event involuntary separations begin October 19, 2007 (less than 2 months after the Contractor's notification to employees) (by the Contractor). The Contractor has advised employees via email of September 26, 2007, that out-processing for voluntary separations

will take place until the Plan has been finalized. A prime objective of Section 3161 of the National Defense Authorization Act for Fiscal particular. Consistent with these policies, the decision was made to announce the work force restructuring action and publicize the Draft be begun before the Section 3161Plan is finalized, so as to minimize the need for separations generally and involuntary separations in involuntary separations needed. Accordingly, Section 3161 has been consistently interpreted to permit voluntary separation programs to The referenced 120-day notice is an objective, intended to facilitate public comment on the Plan. No involuntary separation program NSO Work Force Restructuring Plan at the earliest opportunity. Year 1993 is to mitigate the impact of workforce restructuring on the affected work force and specifically to minimize the number of

CONSIDERATION OF ALTERNATIVES

Has there been any discussion or consideration on offering employee's a voluntary reduction in hours. I'm sure many people with a family

and not using NSTec or other contractor health insurance programs may consider taking that option. Instead of a 40 hour work week have a 25 hour work week if the Department Manager's approve of it. It seems this may also save some jobs for employees who need a FT position with benefits. Thanks for your time.

Comment 7 Section V.C.1, "Hiring Preference" and Appendix B: The definition of "Regular Employees" (bulleted list) implies that Contractor employees must meet all three criteria to be considered "eligible" by inclusion of the word "and" at the end of the second bullet. Should not	Comme
CLASSIFICATION OF EMPLOYEES - Regular	CLASS
decided reductions were necessary rather than effecting temporary solutions.	
Response The contractor considered a variety of options before moving forward with this process. After reviewing the options, the contractor	Resp
and pay-out date.	
ment 6 The use of "furlough status" that could be PTO and/or time without pay would allow the decisions to be made in advance of the termination	Comment 6
Comment 5 Possibly also to allow and encourage buying more than 40 hrs of PTO.	Comme
position with benefits. Thanks for your time.	
25 hour work week if the Department Manager's approve of it. It seems this may also save some jobs for employees who need a FT	
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CLASSIFIC/	CLASSIFICATION OF EMPLOYEES – Regular
Comment 7	Section V.C.1, "Hiring Preference" and Appendix B: The definition of "Regular Employees" (bulleted list) implies that Contractor employees must meet all three criteria to be considered "eligible" by inclusion of the word "and" at the end of the second bullet. Should not
	the word "or" be replaced with the word "and" since, as written, Contractor employees must meet all three criteria before being considered "eligible"? In other words, as the Plan reads currently, if a Contractor employee was not employed on or before September 27, 1991, was
	employed at the Nevada Test Site in a full-time/part-time capacity on the date the workforce restructuring notice was given, AND was
	involuntarily separated, Contractor employees not meeting ALL three criteria are not covered under the Plan. Please clarify. In addition, the definition of a "regular employees" in the Contractor's Human
	Resources Department documentation.
Comment 8	On page 8 (13 of the PDF) it states that a "Regular Employee" must have worked here prior to 1991. It then defines an "Intermittent
	Employee" using the same date. Is this correct? If so, how do you classify employees who started working after that date?
Comment 9	Page 10, on Page 14 (Appendix B), definition of Regular employees: Do you have to meet all three of the bullets in order to be classified as
	qualified, eligible employee?
Comment 10	OK, I just read the Workforce Reduction Plan draft of 9/26/07. The "Regular Employee" definition in part C (1) and the definition given in
	appendix B seem to contradict. Is it a requirement that an employee must have been "Employed at a DOE defense nuclear facility on or
	before September 27, 1991" to be considered a "Regular Employee", or not?
Response	Although set forth in the document in slightly different formats, the information in Section V.C.1, and Appendix B are consistent. In
	order for separated employees to be categorized as "Regular" employees and thereby eligible for the Section 3161 Rehiring Preference,
	they must meet all three of the criteria specified in both Section V.C.1, and Appendix B. The September 27, 1991 date also applies to
	intermittent employees. The Department and the NNSA have consistently used this "attachment test" in order to define employees
	entitled to the preference in hiring. The final document will be updated so that this information is reflected consistently in both places.

VOLUNTARY SEPARATION

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The contractor has the discretion to decide whether to accept an employee's application for the Self-Select Voluntary Separation program. Applications for voluntary separations will not be accepted if the loss of the employee would require a backfill action.

BENEFITS ACROSS THE COMPLEX

Response	Pl.	<u></u> ზ	mi	Comment 20 Ne	pr	8	Comment 19 Th	Th	Comment 18 Th
Response No additional incentives will be offered.	Please consider adding one.	Currently there is no plan to mitigate this negative impact such as offering a retirement incentive or more generous separation adjustment.	minimize the size of involuntary adjustment, NSO should consider why the NTS plan cannot be made more equitable to plans at other sites.	Comment 20 Nevada/NTS' workforce restructuring plan is demonstrated to be inferior in benefits to plans being offered by other NNSA sites. To	preclude "class action" risks.	contractors. The draft plans now being discussed with LLNL and LANL seem to be quite different. Proper coordination should help	Comment 19 The proposed NSTec Draft 3161 and RIE package needs to be coordinated by NNSA/DOE to provide standardization between M&O	Therefore, the benefits and incentives provided for RIE should be equitable and fair, complex-wide.	Comment 18 The NNSA restructuring of M&O's is a complex-wide initiative, primarily necessitated by Congressional scope and funding mandates.

RETIREMENT/RETIREMENT INCENTIVES

Comment 25 Remember that the number of RIFs is determined by the lack of funding. Employees in this age group are generally fairly highly compensated so it could easily be that for every highly compensated person who voluntarily leaves, you can afford to keep two younger
this is pushed to the out-years when things may not be as bad.
their friends and co-workers following an involuntary RIF. Productivity generally suffers for several months. A large part of the cost for
they do when it is an involuntary RIF. The survivors of a RIF have their own feelings of guilt, sadness, and anger over what has happen to
last 3+3 that the National Labs offered their personnel. The remaining workforce doesn't feel bad about what just happened and believe me
the whole RIF in a much more positive light instead of being the Grinch that stole Christmas. I still find people who talk favorably about the
early retirement. Anyone at 63 or over is going to be very, very tempted. The Goodwill that is generated from this is priceless. This can put
that no involuntary RIFs would be required. Consider that there are a number employees who are at age 60 that would be tempted to take an
available, there would be enough volunteers so that a minimum number of involuntary would be required. In fact, I would not be surprised
Comment 24 If you really want to minimize involuntary RIFs, offer a 2+2 (Two years to age and two years to service). I suspect that if that were
PLEASE!!!
want to work until the end of 2008 to get their full benefits, help us all out and give the people close to retirement something to think about!
package? Some employees have been working at the site for 20 to 45 years! I personally know of 4 people who have told me that they only
Comment 23 If DOE/NNSA and NSTec are trying to reduce the amount of involuntarily laid-off employees, why is there no early retirement incentive
Comment 22 You should add retirement incentives to the plan.
they offered the option of retiring on the UC plan. A large number took it so they are probably not faced with many separations now.
When the operator of Lawrence Livermore National Laboratory (LLNL) changed from Univ. of Calif. to a consortium of UC and Bechtel,
extra years of service. There are a significantly high number of people who are in this category that probably would accept if it was offered.
Comment 21 The plan in place does not really address any offers for early retirement. Options could be to provide an early vesting and or crediting a few

Response No additional incentives will be offered.	workforce is volunteering to leave, not being forced out before they can retire or forced into an early retirement.	employees. Voluntary RIFs in this age group drastically limits the potential liability from lawsuits for age discrimination. The older

TIMING OF PERSONNEL REDUCTIONS

	Comment 32	Comment 31	Comment 30	Comment 29		Comment 28	Comment 27	Comment 26
 Being executed in October, SS VSP candidates permanently lose an entire year of experience on their retirement calculations ("high five"), suffering a reduction in retirement payments for the rest of their lives. Currently there is no plan to mitigate this negative impact. Please consider adding one. Receiving a lump-sum separation package accompanied by payment for PTO immediately upon separation in a tax year during which an SS VSP candidate was mostly employed likely will result in a crushing tax burden that could consume a significant portion of the separation package. Currently there is no plan to mitigate this negative impact such as enabling postponement of PTO 	While such a SS VSP has been offered, it has some attributes of a dis-incentive for employees who have been contemplating retirement or accepting another position:	Allow both those taking the voluntary as well as those involuntarily separated to include that portion of their severance paid to make up the difference in what they would have earned to the end of the calendar year, and then allow them to include this calendar year in their retirement benefit calculation. (this would eliminate a sacrifice made by them retiring instead of just waiting to see if they are rifd).	Allow volunteers (as well as non-volunteers) to collect their vacation pay after the beginning of the calendar year (to minimize the impact of federal income taxes).	Keep people on the payroll while they use their separation pay and PTO up. Yes this might cost you a few extra days of vacation, but it would help to get people past December 31 so they would not lose this year as one of their high five. It would also minimize the amount of money that the IRS would be taking since the tax rate will be what the employee s currently paying. It would also keep their clearances active if they are interested in looking for other work. This one thing would make it attractive for a number of people I know.	 Unless an employee can continue service until the end of the year, this year will not count as one of the high five years in their retirement pay calculations. A quick estimate said that this would be a 4%-5% reduction in my retirement for the rest of my life. Not a very good deal. The severance pay would be paid as a lump sum along with any outstanding PTO. Using the tax tables, payroll will tax this at around 25%+. You will get some of this back when you file your taxes next year, but will be denied the use of that money until then. Also not a really good deal. 	Back to the subject of a voluntary RIF (reduction in force). Unless an employee has another job already lined up and is going to quit anyway, there is nothing that I can see in the plan which would encourage an employee to volunteer. As a result of a number of conversations with a wide range of employees, all I can see are disadvantages for a person to volunteer. Consider these:	Termination of staff at the year-end, before January 1st, greatly impacts cost-benefits to the employee terminating under the proposed 3161 and RIE. Individual taxes and retirement benefits are unnecessarily impacted.	Coordination of voluntary and involuntary termination dates could be effected. Say, January 1, 2008. A common date, after January, would provide a "substantial" benefit and incentive to employees, NSTec, and NNSA.

website, and internal Human Resources personnel are	Response The Self-Select Voluntary Separation Program was in	interested in the voluntary program.	benefit provisions of the RIE. The proposed period of dec	Comment 33 The decision to accept a voluntary RIE is a complex and individual analysis that can	separations. Funding is currently available to pay severance costs.	Response The budget situation necessitates reductions as early in	payment until next tax year. Please consider adding one.
website, and internal Human Resources personnel are available to provide required assistance.	The Self-Select Voluntary Separation Program was initiated on October 11, 2007. Information was made available via the NSTec	luntary program.	benefit provisions of the RIE. The proposed period of decision making needs to be extended to allow proper communications with those	cept a voluntary RIE is a complex and individual analysis that can only be made upon finalization of the 3161 and detailed	unding is currently available to pay severance costs.	The budget situation necessitates reductions as early in the fiscal year as possible in order to reduce the number of involuntary	ntil next tax year. Please consider adding one.

PLACEMENT

Response A reference to the services available in the other locations will be obtained and added to the plan.
Comment 40 I have only one comment with regards to the plan, that being the identified locations number of NTS personnel who live in Pahrump to warrant bus services for Pahrump,
period of time, if necessary.
Response DOE Manual 470.4-5, Personnel Security, requires the termination of security clearances immediately upon an employee's termination of security clearance can be reactivated in a relatively short
open for the right mix of skills and position).
opportunity to find employment elsewhere within the NNSA complex (yes, I know that layoff are everywhere, but the possibility is always
Comment 39 Your clearance will be terminated immediately upon your termination. Why not hold
Response A reference to the services available in the other locations will be obtained and added to the plan.
Comment 38 Why isn't there an outplacement service being offered in California and New Mexico
applicable. The Parent Organizations will also be holding a job fair in the near future.
Response Employees will be provided links to the Parent Organization's job listings in order to assist displaced employees in their job search, if
Comment 37 How practical is it to hire within when NSTEC removed all the opening positions on
Lockheed martin did this during the transition.
Comment 36 Is the Parent Organization, Northrup Grumman, willing to review resumes of people to see if there is a fit to one of their openings?
Response No additional incentives will be offered.
return to school for additional training to continue in their career path or change paths
Comment 35 Will it address continuing education (college classes, etc.) for displaced workers? Generally there is an amount allowable for workers to
that looks good but will not be utilized by everyone.
help some individuals pickup additional job skills or education if they so desired. Not
Comment 34 Will there be an educational assistance incentive??. During the 1994 RIF, educational

Comment 41 A worker who is eligible for medical coverage under the spouse's employer medical plan is not treated the same monetarily as a worker who does not have medical plan eligibility through the spouse. The worker with spouse eligibility must pay the entire medical plan cost, but the

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Comment 42	Comment 42 The displaced worker may temporarily have access to medical coverage through the spouse eligibility option, but the loss of employment
	may force relocation of both the spouse and the displaced worker. At that point in time, the displaced worker no longer has medical
	coverage, including the worker, spouse, and children.
Comment 43	Comment 43 A worker may have medical plan eligibility through a previous employer's retirement plan, but the spouse and children may not be
	covered. Is another employer's retirement health plan included in the group labeled "another employer's group health plan?"
Comment 44	The health insurance benefit is clearly tied to the COBRA insurance extension process, which makes sense but leaves a small gap in the
	process for those selected for the RIE and are eligible for retirement but less than 65. It seems that to accept a retirement with the RIE you
	would have to accept the normal insurance plan for retirees or lose it. Premiums offered for retiree health insurance for those under 65 are
	substantial and this draft plan does not seem to provide an equivalent benefit for those in that situation. So if I were selected for the RIE, at
	age 62, and apply for my retirement, I would have to pay \$800/mo. the first year while those who are selected that are not going to retire are
	offered the COBRA at current rates the first year and would pay about \$240/mo. If I were to take the COBRA option to get the subsidized
•	rate, in three years when I need the retirement insurance plan, I would not be able to get it and be without insurance to supplement my
	medicare. It would seem to me, in order to offer a fair benefit to everyone selected for the RIE that you should allow for a reduced premium
	the first and second year using the retirement insurance program for those accepting retirement that are under 65.
Response	All employees should contact their Human Resources Office for specific information relative to these benefits.

Comment 42	worker who does not have spouse eligibility has a three year graded medical plan payment assistance plan. The displaced worker may temporarily have access to medical coverage through the spouse eligibility option, but the loss of employment may force relocation of both the spouse and the displaced worker. At that point in time, the displaced worker no longer has medical
Comment 43	
Comment 44 Response	
Comment 45 Section I The refer	Section II.B, "DOE and NNSA Responsibilities": This section refers to "minorities and other protected classifications of employees." The reference to "minorities and protected classifications of employees" is vague. Please include, in the Plan, an explicit definition of minorities and protected classifications of employees.
Response	
Comment 46	Sec wor refle
Response	

Comment 54	Response Comment 53	Response Comment 52	Comment 51	Response Comment 50	Comment 49	Response Comment 48
Before you sought approval on this proposal, you should have put out a document on just how you plan to continue your efforts at the Nevada Test Site with the decreased work force. Because last time I checked, the staff was already overworked and underpaidyou've already given them a pay cut and now are going to cut the workforce, too? Are you out of your minds? Did you ask the workers if this was OK with them? Do you [care] whether or not they already have more work than they can handle without having to pick up the slack for the "involuntarily" fired workers? Oh, wait, let me guess: The remaining workers should be on their knees thanking you for your benevolence	Instead of laying off so much of your work force, how about executives take a pay cut? I know this is a downright HORRIBLE and NASTY thing to suggest, but believe it or not, there are some companies where this is done. I work for one of them. Part of the job of the executive is to look out for the people below him, even if it means he can't afford his beach house next summer.	The work force restructuring action will be conducted in coordination with DOE/NNSA. However, the contractor is ultimately responsible for implementing the work force restructuring action and, specifically, for the terminations of their employees. The DOE should protect its employees and implore Congress to pass a budget. I don't vote in every election to send representatives to Congress to snooze and read the paper. Stand up for the people that work hard for your efforts everyday and tell Congress to get in touch with reality.	without NNSA oversight. Section V.C.1, "Hiring Preference": "Eligible employees who are involuntarily separated as a result of outsourcing or privatization will be covered by hiring preference and other provisions of this Plan" I have no confidence that the Contractor will follow this provision of the Plan. As I indicated in Comment 7 above, cronyism prevails in the hiring practices of the Contractor, and there is no reasonable expectation that this practice will cease.	The contractor is responsible for determining how to restructure their workforce in order to best meet future requirements and is therefore permitted to consider all relevant, objective and neutral criteria to conduct the work force restructuring action. Section III.C.3, "Workforce Planning and Restructuring Strategy": "Contractors are responsible for implementation of DOE workforce restructuring policy, oversight of restructuring affecting their workforce": The intent of this clause is understood; however, is it not NNSA/NSO who ultimately has oversight over the Contractor and its actions especially since NNSA is the owner of the "Workforce NNSA by the Contractor."	employees will be involuntary separated. In addition, during the September 10, 2007, all hands meeting, the Contractor advised employees that possession of a DOE Q clearance by employees would be considered in their decision, but there is no mention of this in the Plan. One stated policy needs further study. "The Department strongly disapproves hiring from the outside which has the effect of "backfilling" Since involuntary separation is based upon performance, one would expect that better candidates could be available as outside hires, perhaps from National Laboratories who are also reducing staff as part of a NNSA wide restructuring plan.	The contractor is responsible for filling vacancies with the most qualified candidate which may mean an individual from outside the company will be hired to fill a vacancy. Backfilling of positions vacated as a result of this workforce restructuring process is generally not allowable and will be monitored by NNSA. Section IV.C, "Involuntary Separation Program (ISP)": "Examples of factors that may be relevant are: Documented individual performance, seniority" The word "may" in this excerpt gives the Contractor free reign to use any criteria of their choosing to determine which

Comment 63 Response	Response	Comment 62	Response	Comment 61	www.R.eeponsew	Comment 60			Response i		Comment 59	Response	Comment 58	Response	Comment 57				The second second	* Resmanse	Commission	Comment 56	Response		Comment 55	
If you are from out of state and reside at the test site what will happen to you if you are selected for restructuring? At the time the employees are terminated, they will be required to vacate the premises.	The future state of the NNSA complex is still being developed. It is too soon to determine whether future workforce restructuring	Please provide a forecast of the future work structure conditions as result of Complex 2030, transformation of the weapons complex, and a Congress that can't resolve budget in a timely manner.	The objectives set out in the Plan are the purposes of the workforce restructuring. More specific information will be provided in connection with each, specific restructuring program conducted under the Section 3161 Plan.		There will not be an additional comment period.	It is suggested the revised draft be published and a follow-on period of comment be scheduled.	neutral criteria to conduct the work force restructuring action.	to restructure their workforce in order to best meet future requirements and is therefore permitted to consider all relevant, objective and	The contractor will select bargaining unit employees for separation in accordance with the applicable provisions of the refermining how	positions as contractors, be the first people separated under the ISP?	Regarding the issue of backfilling, will those individuals who have previously separated from the organization, and have returned to	Despite the immediate workforce restructuring, there is a long-term, continuing need for the services conducted at the Nevada Test Site.	What is the message that you would give to a young person coming to NSTEC under these conditions?	NNSA does not approve or disapprove individual separations.	Why does NNA have to approve the people involved in the reduction since NSTEC is an independent company?	adjustments might be necessary later in the year to continue to meet mission requirements	knowledge, NSTec will reduce the work force by about 200 employees. However, we cannot be certain whether other workforce	concern that this means NSTec is intending to lay off 450 employees during FY08. This is not the case. Based on our current	next fiscal year. Appendix B of the Plan discussed the possibility of up to 450 reductions in the workforce. Employees have expressed	The Specific Plan approved on October 11, 2007 provides information related to the possible reductions that might be necessary over the	are not greater than necessary?	Please identify the total number of people that NSTEC needs to reduce. Since the budgets are not known, how do you ensure that reductions	The contractor's legal staff has been involved in the development of the workforce restructuring program.	and fairness.	If an employee feels that the reduction is unfair or unjust, can the employee refer to the NSTEC legal department for review of the process	

Response	Comment 65	Comment 64	
Comment noted. No action required.	Comment 65 Thank you for hard work on a short schedule to address the NTS' funding challenges.	Comment 64 Your pathetic little press release has three typos in it.	

EDITORIAL / TYPOGRAPHICAL/ OTHER GENERAL EDITS

77 termont 66	Comment 66 I am many this was an experient but should be corrected to reference the Contractor's Human Resources Department.
Comment 67	You have a typo on page 13, Appendix A, middle of form, I understand that I am required to inform Pantex Plant Staffing Delete
	Pantex Plant Staffing and insert us.
Comment 68	Quick look reveals Appendix A has applicant informing Pantex Plant Staffing of the desire to maintain section 3161 employment eligibility.
Comment 69	Page 13, Appendix A: The statement on this form indicated a requirement to inform Pantex Plant Staffing. Is this Correct?
Comment 70	
Comment 71	Appendix A refers to Pantex instead of NTS.
Comment 72	Preferential Hiring Statement: "I hereby request that my name be placed I understand that I am required to inform Pantex Plant
	Staffing": Text should be revised to address cognizant NSO and/or NSTec POCs as appropriate versus Pantex Plant Staffing.
Response	All incorrect references to Pantex will be corrected in the final document.
Comment 73	See Appendix B, "Contractor Preference in Hiring Procedures": Referenced Attachment is entitled "Nevada Site Office Contractor
	Preference in Hiring Procedures". Page 14, Appendix B, 1st paragraph: "Pursuant to the Interim Planning Guidance for Contractor
	Workforce Restructuring, eligible": Supporting discussion for the referenced guidance could not be located in the balance of this draft.
Response	The Interim Planning Guidance for Contractor Workforce Restructuring that was established in 1993 and modified in 1998 provides the
	basic instruction for workforce restructuring implementation. This guidance can be found at the DOE Office of Legacy Management
	website at: http://www.lm.doe.gov/benefits/restructuring/restructuring.htm
Comment 74	Page 13, Appendix A- COCS Codes: Expanded meaning for this acronym should be provided. Note: It appears that this acronym is
	referencing Common Occupational Classification System.
Comment 75	COCS Codes: (see attached form): Form should be provided or statement deleted.
Response	COCS is the acronym for Common Occupational Classification System. A COCS Form will be attached to the final plan.