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UNITED STATES NUCLEAR REGULATORY COMMISSION

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BRIEFING ON OFFICE OF NUCLEAR MATERIALS SAFETY AND
SAFEGUARDS (NMSS) PROGRAMS, PERFORMANCE, AND PLANS --
MATERIALS SAFETY

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WEDNESDAY

FEBRUARY 8, 2006

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The Commission convened at 9:30 a.m., Nils J. Diaz, Chairman,
presiding.

NUCLEAR REGULATORY COMMISSION:

- NILS J. DIAZ, CHAIRMAN.
- EDWARD MCGAFFIGAN, JR., COMMISSIONER
- JEFFREY S. MERRIFIELD, COMMISSIONER
- GREGORY B. JACZKO, COMMISSIONER
- PETER B. LYONS, COMMISSIONER

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PRESENT:

- MR. LUIS REYES, EDO
- JACK STROSNIDER, DIR, NMSS
- ROBERT PIERSON, DIR, FCSS, NMSS
- MARGARET FEDERLINE, DDIR, NMSS
- CHARLES MILLER, DIR, IMNS, NMSS
- JOSEPH HOLONICH, DIR, PMDA, NMSS

PROCEEDINGS

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CHAIRMAN DIAZ: Good morning. I know that we have a lot of things to cover at this meeting, which has now become a recurrent way of keeping the Commission informed and the public informed about all of the good things that NMSS is doing, although we know we divided this meeting into two sections because you guys have too many to ways to use your skills. Is that the right way of saying it? I don't think so. But anyhow, I don't want to take too much time because I know we have a lot of things to work out. I am looking forward the presentation of the staff and the discussion.

Do my fellow commissioners have any comments? If not, Mr. Reyes?

MR. REYES: Good morning, Chairman and Commissioners. The staff is here this morning to brief the Commission on our Nuclear Materials Safety and Safeguard Programs.

You may remember that earlier this year, we briefed the Commission on decommissioning activities. Today, we will briefing on materials safety, and next week we'll be briefing on waste safety.

I think, the fact that we had to do it in several meetings speaks for the scope and activity level that the program has and what the staff has been performing.

The theme today of our presentation is Planning for Success.

We are trying to anticipate all the challenges in the future that will hopefully give you an insight of, what we are doing to anticipate and be prepared for those challenges.

I will just turn over the meeting to Jack, who is going to introduce the presenters.

1 MR. STROSNIDER: Thank you Luis. Chairman,
2 Commissioners, good morning. With me today at the table are Bob Pierson,
3 Director of the Division of Fuel Cycle Safety and Safeguards; Margaret
4 Federline, Deputy Director, Office of Nuclear Materials Safety and
5 Safeguards; Charlie Miller, Director of the Division of Industrial and Medical
6 Nuclear Safety; and Joe Holonich, who is the Director of the Division of
7 Program Management, Policy Development, and Analysis. Also with us
8 today are George Pangburn from Region 1, Doug Collins from Region 2, and
9 representatives from the Office of State and Tribal Programs, the Office of
10 Nuclear Regulatory Research, the Office of General Counsel, and other
11 offices.

12 I point here is that the Material Safety Program cuts across
13 many parts of NRC, and we work closely as a team to assure its effective
14 implementation.

15 Slide 2.

16 This slide presents topics that we plan to cover today.

17 I'll begin with a very brief summary of some of the major
18 Material Safety Program accomplishments. However, I don't plan to spend
19 much time on our accomplishments. I believe our record stands on its own.
20 What I want to focus on is our approach in planning for future success. I'll
21 discuss our philosophy for achieving success, as well as the model we use in
22 our planning for success.

23 Following that, Bob, Charlie, and Joe will discuss areas that we
24 need to focus on to achieve continued success in the areas of fuel cycle
25 facilities, nuclear material users, and management excellence.

26 The next slide.

1 Actually, the next five slides highlight some of the major
2 accomplishments in the areas of fuel cycle facilities, nuclear material users,
3 and management excellence.

4 As I said, I'm not going to discuss them in detail; we will just
5 show each of these slides briefly so you can see some of the major
6 accomplishments.

7 While you are looking at these, I do want to note that our main
8 priority of assuring public safety, security, and protection of the environment
9 is achieved through our day-to-day rule rulemaking, licensing, inspection, and
10 oversight activities.

11 These slides just highlight some of our major accomplishments.
12 I also would like to point out, as you look at them, though, that many of these
13 represent unique and often first-of-a-kind challenges.

14 So if we can go to Slide 7. As indicated, we have had a number
15 of successes. We take pride in these, and I believe they show we on the
16 right track.

17 But as Will Rogers said, "while it's good to be on the right track,
18 be careful not to stand still because you will get run over."

19 We realize that the regulatory environment is continually
20 changing and that we need to anticipate and prepare for new challenge that
21 the future will bring. Some challenges we can predict with reasonable
22 certainty. However, others have a great deal of uncertainty, and some, we
23 can't predict at all.

24 While we can plan for those scenarios that we can reasonably
25 predict, given the uncertainties about the future, we believe trying to predict
26 one scenario for the future and focusing on that one scenario would be a

1 formula for failure.

2 Rather, we believe the path for success is to build an
3 organization that has the capacity and the flexibility to address the wide
4 spectrum of possible future challenges.

5 Next slide, please.

6 With regard to future challenges, they can come from a variety
7 of sources. We must continually monitor licensee performance and adjust
8 our programs to address both good and bad performance.

9 Licensees will continue to pursue new business initiatives that
10 will have implications for of our programs. New legislation can have
11 significant implications for our programs, the Energy Policy Act of 2005 being
12 a good example.

13 We must be prepared to assess safety and take appropriate
14 licensing actions for new fuel cycle technologies and new medical modalities.
15 While we made great strides in the area of security, we must be continually
16 vigilant. And needless to say, we must always strive to make the most
17 effective and efficient use of our resources.

18 Slide 9.

19 An organization's capacity to deal with new challenges and to
20 effectively accomplish its mission depends on a number of elements. These
21 include its aspirations, that is, having a clear vision, common sense, purpose,
22 and goals; strategies, referring to a coherent set of actions and programs for
23 achieving these goals; organizational skills, meaning the ability to plan, to
24 manage resources, an to measure performance; human resources, our need
25 to maintain high-quality diverse management and staff with the collective
26 capabilities necessary to accomplish our mission; system and infrastructure,

1 which includes regulations, regulatory guides, administrative, information
2 technology, and physical assets needed to support the organization;
3 organizational structure, that is, an organization designed to support the
4 mission; and culture, meaning our shared practices, values, and commitment
5 of the organization.

6 We use this model in planning for future success. For each of
7 the subprograms in the area of materials and waste, we considered a range
8 of possible future scenarios, as well as we understand them, and we
9 evaluated subprograms against each of the elements in this model to
10 determine what actions we need to take to make these programs successful
11 in the future.

12 The advantage of this approach is that it provides a
13 comprehensive view of what is needed to get the job done.

14 Organizations often focus on a subset of these elements, but
15 they are all necessary to be a truly high-performing organization.

16 What I have provided is a high-level description of our
17 philosophy and our approach to planning for success.

18 Now I will turn it over to Bob, Charlie, and Joe. Their
19 presentations will provide more specifics with regard to the results of our
20 applying this philosophy and this approach to assessing program areas. With
21 that, I'll turn it over to Bob.

22 MR. PIERSON: Good morning. What I would like to do this
23 morning is talk to you about the fuel cycle area. And, in general, the fuel
24 cycle area is looking at significant growth in all sectors.

25 What I would like to do with that is talk to you about some of the
26 more prominent areas and then describe to you what the challenges are for

1 those particular areas, and then talk to you about the scenarios and how we
2 are going to meet those challenges.

3 The first one is reprocessing/recycling technologies. As you are
4 probably aware, the Department of Energy today -- actually, earlier this week
5 -- announced a new initiative to begin a national program to look at recycling
6 as an option for closing the nuclear fuel cycle.

7 We feel it is important for the Nuclear Regulatory Commission
8 to be involved early in that process, to allow safety to be implemented into
9 those designs early on so that the regulatory process reflects that, and so
10 that we can use that as a mechanism to achieve safety and make it a more
11 assured likelihood that the technology will be implemented.

12 I think that is particularly important.

13 This is a significant challenge for us as a agency, because I
14 think if you look at that Department of Energy initiative that was laid out, it
15 involves not just reprocessing, but a number of other technology applications
16 beyond reprocessing to achieve that closed fuel cycle process.

17 It includes things like transmutation, what would probably be a
18 fast spectrum reactor, which could involve the utilization to effectively burn
19 the transuranic actinides; it involves technology to separate long lived
20 effusion products.

21 The process seems to be that the Department of Energy is
22 looking at two things: One is to close the fuel cycle and the other is to
23 address the long-term waste disposal issues associated with Yucca
24 Mountain. Those would be a significant challenge for us in this agency to
25 regulate. We think that involving ourselves early to develop the regulatory
26 process and do that is paramount.

1 I think it is important to note that the regulatory process as laid
2 out today would be under 10 CFR Part 50. I think that it would be very
3 awkward and difficult to achieve that regulatory process with that current
4 regulation.

5 So we would be talking about some sort of a regulatory --
6 maybe a new regulation, maybe a modification of 10 CFR Part 70.
7 Something of that nature.

8 We are in the process of developing a Commission paper to
9 inform you, at least at this stage, of where we think we are at, and provide
10 some options and recommendations. Hopefully, that should be to you
11 shortly.

12 The next area that I think is worth addressing is advanced
13 enrichment technologies. As I'm sure you are aware, we do and we are
14 reviewing some gas centrifuge technology applications for generating a SWU
15 in the U.S. to replace the capacity at Paducah when it's envisioned that
16 Paducah will be shutting down soon.

17 But there are a number of other technologies that are not yet
18 developed, I guess, in the commercial sector. Licensees have spoken to us
19 about it. We have two in particular. I don't want to go into a lot of detail in
20 this meeting, although I'd be happy to talk to you in a more closed forum
21 because the information is sensitive. But it is something, again, we have to
22 prepare our staff to be able to address, to prepare ourselves to be able to
23 work and to be in a position to allow that review to take place if and when it
24 comes in.

25 Moving on to the next one, it's the mixed oxide fuel fabrication.
26 This has been a challenge for the staff. I think it is particularly interesting to

1 me to watch the staff react through this process because many of the
2 technologies we are regulating, if we've regulated them at all, it has been
3 beyond the generation of the present staff that's doing the regulatory reviews.

4 In many cases, what we are being asked to do is make safety
5 decisions where -- really, to assign the sort of -- I guess, the margin of safety
6 that most of the staff or many of the staff would be intrinsically comfortable
7 with is difficult to achieve and still allow the technology to move forward.

8 So what you are doing is, you're trying to optimize the process.
9 You're trying to achieve safety. It is essentially a real application of a
10 risk-informed process.

11 It is not easy for everyone to accept, and it's not easy for
12 everyone to apply. These technologies don't lend themselves to quickly and
13 easily accomplishing that. It is not, the pump is on; the pump is off. It's
14 usually a chemical reaction that depends on pH. It can be variable over the
15 course of the reaction.

16 That's been a challenge for us, but I think we are working
17 through that and I think we are doing a good job. We will take the lessons we
18 have learned from that, and should we be involved in reprocessing/recycling,
19 we would intend to apply those lessons to that technology.

20 The next area I want to talk about is a growth in uranium mining.
21 You are probably aware that the price of uranium has grown significantly
22 since the 2000-2002 time frame. Right now, when I last looked, it looks like
23 it's about \$37 a pound. That is attracting a lot of investors in the ISL
24 community in the United States.

25 We have two parties that are actively engaged with us about
26 potentially appearing for new licenses in probably the early 2008 time frame.

1 It may not sound like a lot, but it's a 50% increase over what we
2 regulate today.

3 Now, in addition to that, we are aware from our contacts at the
4 National Mining Association and with the industry, that there are probably ten
5 to fifteen additional parties, entities, corporations that are interested in
6 pursuing applications of this technology in, say, the next two-to-five-year time
7 frame.

8 That begs for something to be done with 10 CFR Part 40. And I
9 think there's already -- I'm aware of a COM that you're generating, and we
10 support that initiative.

11 We also are in the process of looking at a paper -- in fact, we
12 are drafting a paper to suggest something along the same lines, because
13 there is no question about it that, given our present regulatory situation, we
14 would be seriously overextended to try to license 12 facilities under the
15 present regulatory process.

16 As you probably know, we don't have clear regulatory guidance
17 in this area. Essentially, what we're doing is, we are doing customized
18 license conditions for each ground water situation. And it just is not working
19 well. We need to do better than this.

20 The next area that I would like to talk about is new facilities
21 inspection. This represents a new challenge for us in the NRC. We have
22 had construction inspection done on the reactors. But as probably most of
23 you know, that probably ended with Watts Bar in the mid 1980's.

24 So we are in the process now of taking these mostly senior staff
25 members and using their knowledge to craft an inspection process for MOX
26 and the gas centrifuge. It is important, particularly in the case of MOX, that

1 we do this and that we do this effectively, timely, and we address all the
2 issues because, in many cases, the construction and the performance of that
3 construction in the appropriate manner allows the safety judgments that we
4 have made in the license applications to be realized. So we need to be able
5 to follow through on that. We are writing procedures. We interface with
6 Region 2. I think we made good process on that, but it is a challenge for the
7 staff.

8 Now, given these challenges, how do we propose to achieve
9 success?

10 COMMISSIONER MCGAFFIGAN: Mr. Chairman, could I just
11 ask one clarification?

12 MR. PIERSON: Yes, sir.

13 COMMISSIONER MCGAFFIGAN: In addition to the
14 construction inspection, are you planning at the MOX and the centrifuge
15 facilities to have resident inspectors?

16 MR. PIERSON: We plan to have a resident inspector at the
17 MOX, but we do not plan to have a resident inspector at the centrifuge
18 facilities.

19 COMMISSIONER MCGAFFIGAN: Okay.

20 MR. PIERSON: Now, how are we going to achieve that
21 planning for success?

22 Looking at the organizational capacity model, we have a
23 number of different ideas for how to accomplish that. The first under the
24 guise of "strategy," would be risk-inform the licensing and oversight process.
25 I can't emphasize that enough because without understanding where you
26 need to devote your resources, you can't keep up with the workload. There's

1 no way that you can keep up with the wave. It will overwhelm you.

2 The next thing is skills. This is a constant challenge for us. We
3 have, broadly speaking, in the areas of criticality, plutonium chemistry,
4 uranium chemistry, hydrology, and other technologies, we have difficulty
5 hiring staff.

6 In fact, this week, we have a couple of my staff at the University
7 of Tennessee working with the Nuclear Engineering Department there, doing
8 some colloquiums. We try to get engaged with the graduate students and
9 students early on, to bring them on as potential criticality engineers in the
10 future.

11 The other issue here is knowledge manager. How do we
12 capture the knowledge that we have in our existing staff and translate that in
13 a manner that can be utilized by the new staff?

14 We have a series of things that we are initiating, one of which is
15 conducting seminars, where we have essentially devoted a couple of hours in
16 the afternoon and work through a particularly interesting area or problem and
17 have the older -- I don't want to say the old folks, but the older, more
18 experienced personnel on the staff provide their insights to the younger
19 people in terms of what to do, how they did it, why they made the decisions
20 they made.

21 The last one we did was related to the incident we at Sequoyah,
22 with the UF6 release there.

23 Following down the list, then, the next issue is resources. We
24 are reasonably sure that resources, no matter how you project the future, no
25 matter how you anticipate what's coming down, that resources are going to
26 be constrained.

1 So the question is, how do you maximize the potential for your
2 resources you do have? And we think that, given the uncertainties we have
3 in our organization and projecting the future, you can't really go out to a large
4 degree and hire a specific expertise.

5 You hire a specific expertise to do the job. More than that, you
6 need inquisitive, intelligent, curious people to be able to look to the future to
7 figure out what the job is that we don't even know exists yet today. That
8 would reflect back to this advanced enrichment technology.

9 If you had asked me about that 18 months ago, I would not
10 have known the technology exists. But now, we could potentially be asked to
11 regulate it. We need to hire people that are flexible, that can rise to the
12 challenge and accomplish that.

13 How do we do that? We work through the infrastructure. We
14 involve stakeholders. We talk internationally. We involve ourselves in a
15 number of different ways. We're working with the Japanese, and the
16 Japanese are applying the ISA process to the Rokkasho Reprocessing
17 Facility. So they've essentially taken, in large measure, our ISA process,
18 which we never applied to a reprocessing facility. And they're applying it.

19 We have had several meetings with them, and we are having a
20 good, ongoing dialogue with them to learn from their experience and apply
21 our regulatory process to a reprocessing facility. That is the kind of thing we
22 need to capitalize on in the future and build to make this process successful.

23 The last thing is culture. How do you make that happen? One,
24 you have to invigorate the people and make them enthusiastic about what
25 they're doing. You have to risk-inform, inculcate a sense of enough is enough
26 in terms of licensing reviews, and the willingness to look into the future and

1 anticipate what we can do, and do the best job we can.

2 So with that, I will turn it over to Charlie Miller.

3 MR. MILLER: Thank you, Bob. May I have slide 12, please.

4 Good morning, Chairman and Commissioners.

5 Today, I would like to focus on three challenge that we have
6 ahead of us in the materials area. First is the implementation of the Energy
7 Policy Act.

8 The Energy Policy Act has significantly increased our authority
9 and responsibility. To meet this challenge, we have created an NMSS
10 Energy Policy Act Task Force to address the provisions relating to naturally
11 occurring and accelerator-produced radioactive material, otherwise known as
12 NARM. The task force has developed a technical basis to support the
13 rulemaking and is developing the transition plan for the transfer of authority
14 over NARM.

15 This task force includes representatives from all walks of NRC
16 life; not only NMSS, but we've got great cooperation from other offices and
17 the regions, as well as the Agreement States in the CRCPD, to participate
18 and help us in this endeavor.

19 In addition, the Division of Industrial and Medical Nuclear Safety
20 is writing a rule to expand the definition of byproduct material and developing
21 the guidance necessary for the implementation of the rule, as well as other
22 rules. The proposed NARM rule will be provided to the Commission in March
23 of this year.

24 Next, I would like to talk about the control of radioactive
25 sources. And I know this is an item of extreme interest to the Commission.

26 We have continued our emphasis on the control of sources to

1 ensure that radioactive sources are safely and securely managed by all
2 licensees.

3 We have issued orders to our licensees, and the Agreement
4 States have also issued legally binding requirements. The inspection of
5 licensee programs are prioritized in a risk-informed manner. IMNS and
6 Program Management and Policy Development and Analysis staff are
7 developing a National Source Tracking System to improve accountability.
8 The final rule will be provided to the Commission in April of this year.

9 In addition in March, we will be providing the Commission with a
10 paper on the staff's recommendations for the control of sources that are
11 below category 2 thresholds.

12 IMNS will proceed to codify, increase controls, and other
13 security initiatives through rulemaking. In addition, IMNS continues as the
14 staff lead on the Radiation Source Protection and Security Task Force.

15 The third area that I would like to discuss is our increased NRC
16 and Agreement State collaboration.

17 As you know, NMSS, especially IMNS, works extremely closely
18 with Janet Schlueter in the Office of State and Tribal Programs.

19 We work together through working groups and steering
20 committees involving the Agreement States, and also trying to get them
21 involved in other program activities that we also have going along with them,
22 as well.

23 We believe we have made significant progress in developing an
24 effective working relationship with the Agreement States. The Energy Policy
25 Act and other factors have led more States to express interest in becoming
26 Agreement States. We anticipate that the timing of the new applications and

1 agreements will lead to increased budgetary uncertainty for NMSS, the
2 regions, and OSTP as we plan accordingly.

3 May I have the next slide, please.

4 The increased and decreased use of materials is also very
5 much on the front burner. We anticipate that there are going to be areas
6 where there is an increase and decrease in the use of nuclear material, with
7 the continuing evolution of things like medical technology and other
8 modalities which will lead to a changing environment in the sealed source
9 and device reviews, and also the possibility of finding other technologies that
10 might replace nuclear technologies.

11 The latter is an initiative being undertaken by a subgroup on the
12 Federal task force on alternative technologies, and the National Academy of
13 Sciences Study is being sponsored by the Office of Research.

14 Revision to our International Radiation Protection Standards is
15 also extremely important to us. There is very active interest on the part of
16 IAEA to revise the basic safety standards.

17 The United States and other member states want to ensure that
18 this is done in a methodical manner and that it includes consideration of the
19 appropriate issues, such as the forthcoming ICRP recommendations.

20 Next slide, please.

21 How are we going to try to strategize to achieve successes?

22 First, our strategy is to continue to engage our Federal
23 agencies, the States, as well as the domestic and international stakeholders
24 to try to influence the direction of international standards and anticipate
25 material users' needs.

26 In doing so, we plan to use information technology to try to

1 achieve more efficiency in our processes, while maintaining safety and
2 security.

3 The skills we will need are focused in two areas. First, because
4 we have not regulated this area in the past, we need to gain some expertise
5 in accelerator-produced materials technology.

6 In addition, we have to continue to fill our pipeline of health
7 physicists. This is a challenge for us.

8 With regard to resources, the increased responsibility given to
9 us by the Energy Policy Act could be potentially counterbalanced by the
10 potential increase in the number of Agreement States. We don't know yet
11 what that balance will be, but both factors will work against each other.

12 Our infrastructure, in trying to plan and promote our regulations
13 in the safety and security areas, are in accordance with the Energy Policy Act
14 and will allow to us build licensing guidance as we promulgate rules.
15 Inspection and enforcement program guidance will be developed as needed.

16 Because of the budgetary constraints, guidance development
17 has not been a high priority over the last number of years. However, we need
18 to make it one. With the development of the new regulations that we must
19 promulgate and the ever-increasing need for knowledge management, we
20 have to focus our attention on updating guidance as well as developing new
21 guidance to accommodate the rules.

22 As we move forward with the potential increase in the number
23 of Agreement States and the corresponding decrease in the NRC fee base,
24 we may have to reevaluate in the future the agency's byproduct material
25 organizational structure.

26 Our culture. Our culture is primarily one of flexibility, especially

1 in the rulemaking area.

2 Because of the continuing need for rulemakings and the
3 continuing need for prioritization of rulemakings, I have a rulemaking staff that
4 has become very flexible and able to adapt to different situations.

5 I'm going to turn the talk over to Joe now.

6 MR. HOLONICH: Thank you, Charlie.

7 In the area of management excellence, NMSS sees that we
8 have three challenges that are facing us.

9 We have changing and growing programs, and as Bob and
10 Charlie talked a little bit about the technical aspects of it, we look at, from an
11 office perspective, the uncertainties and the new needs that these changes
12 and the new programs bring to the office, and what we can do to be proactive
13 to make sure the technical divisions have what they need to be able to
14 operate in that changing regulatory environment.

15 We also have a challenge of cross-cutting processes for the
16 office. The office has six divisions in it; five technical. Each one of those
17 technical divisions have unique areas that they regulate. Unlike NRR, which
18 is an all reactor type of office, we have very unique divisions within NMSS.
19 And we need to look at making sure we have the processes in place that
20 allow these unique divisions to operate as a whole across the office, so that
21 the entire office is operating as one.

22 And then, finally, the challenge is to make sure we evolve more
23 into information technology and automated approaches to operating the office
24 and having in place those thing that we need to make the office work more
25 efficiently and do away with many of the paper processes that we are still
26 using and bring in automated systems.

1 When you look at what we doing and the activities that we have
2 on slide 16 to help us address these challenges, our strategy is to have an
3 effective program support which provides an office-wide level of support that
4 each of the divisions can use.

5 The skills we need are to make sure we plan in advance to have
6 what we need in terms of changing skills as the programs change. As the
7 licensees and applicants change, make sure we have processes that allow us
8 to change the staffing needs to meet those.

9 We are working with HR to put in place specific tools for NMSS
10 so that we can have the proper planning and selection to get the staff and the
11 technical expertise we need on board.

12 In the area of resources and infrastructure, we are looking at
13 process improvements and automations, things that we can do to streamline
14 the office operations in term of managing our resources and managing our
15 contract dollars, as well as looking for agency-wide activities.

16 NMSS recently led an operating plan review to look for
17 consistent operating plans across the major offices -- Research, NSIR, NRR
18 and NMSS.

19 In terms of organizational structure, we are looking at
20 inter-functional coordination, what can the office do to make sure the
21 divisions and programs operate with an office perspective as well as a
22 program perspective, and look across the activities so that we have
23 coordinated operations, and the resources across the divisions are
24 addressed at an office level, as well as a program level.

25 In the culture, we see ourselves as a change agent. We are
26 looking forward in identifying what kind of improvements we need, what we

1 can do in cross-cutting issues, both within the office and across the agency,
2 to make sure that we have coordinated and integrated some very diverse
3 programs to get what we need and operate an effective office.

4 So that is basically what we are doing in management
5 excellence. Let me turn it back to Jack, who will finish it up.

6 MR. STROSNIDER: Thank you, Joe.

7 We presented the results of what we believe is a
8 comprehensive and systematic evaluation of the Materials and Management
9 Excellence Programs.

10 Considering the range of future scenarios, as best we
11 understand them, and identifying actions that we believe are necessary to
12 prepare our organization for meeting these future challenges.

13 As you would expect, there are a number of cross-cutting
14 issues, and we plan to address those in more detail at the end of the Waste
15 Safety briefing on February 14, where we can look across all the programs in
16 the entire office.

17 But I would like to note at this time the need for focus in the
18 areas of infrastructure, staff development, and organizational skills.

19 In the area of infrastructure, we need to develop the regulations,
20 the regulatory guidance, and the analytic tools necessary to address new fuel
21 cycle technologies and the changing scope of materials regulation. Similarly,
22 we need to develop and maintain staff skills necessary to address these
23 areas.

24 We also need to look at our organizational skills, including ways
25 to make our planning, budgeting, and performance monitoring more efficient
26 and more effective.

1 It's important that we make investments in these areas in order
2 to position ourselves for success in the future.

3 With that, we would like to entertain any questions or
4 discussions on what we have presented.

5 MR. REYES: Chairman, Commissioners, the staff has
6 concluded its prepared remarks. I just want to make two comments in
7 closing.

8 First of all, I want to acknowledge that Charlie Miller had oral
9 surgery yesterday. We used his connection to the medical community. He is
10 heavily medicated, but he wanted to make sure he was here to make his
11 presentation, and we were successful with that.

12 And the second one: I hope that through the presentation, you
13 heard the word "anticipate." The Commission has challenged us as a staff
14 to anticipate the challenges that are forthcoming. Some of them we know,
15 and some of them we don't quite know yet, and we have tried to address that.

16 With that, we are ready for questions.

17 CHAIRMAN DIAZ: Thank you, Mr. Reyes, and I thank each and
18 every one of you for bringing us up to date and presenting us with your view
19 of what you really have to do, which is important.

20 By the way, Charlie, you sound fine to me.

21 MR. MILLER: I'm sure the EDO did not imply, Mr. Chairman,
22 that I needed to be heavily medicated.

23 CHAIRMAN DIAZ: I was wondering about that. Sometimes I
24 wonder whether I need to be heavily medicated, too.

25 Can we just backtrack a minute and think about NMSS, the
26 transitions. Let me just ask a question that I am sure at one time or another

1 has occupied every one of us.

2 You have some big issues that come up and take a lot of
3 attention and resources. And then, you have a lot of issues that are not so
4 big that happen every day. And I always worry whether the big fish are eating
5 the little fish and taking the time away. I'm sure you understand what I mean,
6 Jack. What are we doing to make sure that that does not happen?

7 MR. STROSNIDER: The first thing that comes to my mind
8 when you discuss that is the operating plan that we work to.

9 We have what I consider a very well developed operating plan
10 that captures not just the big fish but the little fish and allows us to monitor
11 our progress in those areas. We meet quarterly, and we have a number of
12 performance indicators that go down into what I consider a fairly low-level of
13 detail for what's going on in the office. And we trend those from quarter to
14 quarter, and we look at -- if our performance indicators say we need to give
15 attention in one area, then we do that.

16 I think that is a very effective method for us to capture and
17 manage that work. So I'm comfortable that we are capturing the full scope.

18 MR. REYES: I want to add that the operating plan gets
19 reported quarterly in terms of discrepancies. If the office is being challenged
20 in achieving anything, whether it's the big fish or little fish, then they get
21 reported to the EDO office, and the deputies and I engage with the office
22 directors to make sure that we are providing whatever needs the office has to
23 make sure we give attention to all issues, regardless of their size.

24 CHAIRMAN DIAZ: Very good. In terms of the issue of security,
25 we have now the entire agency, including the Commission, day in and day
26 out, being busy, making sure that we take care of the security of all our

1 facilities and materials.

2 We are now coming to a point that I believe where a significant
3 number of the issues have either been resolved or there is a plan to resolve
4 them. In the area of nuclear materials and safeguards, some of those issues
5 are coming to an end.

6 However, there is a problem of continuing to make sure that we
7 are maintaining the security efforts at the right levels, that things are brought
8 up to date when they need to.

9 And I wonder if, as busy as you have been with this, whether
10 you have put together a plan which allows us to make sure that we continue
11 to look at this area and, at the same time, making sure that we are not
12 escalating unnecessary, but maintaining the performance and the oversight
13 that we need to have over the security area.

14 MR. STROSNIDER: I think, from my perspective, as we
15 recognize, we have done a lot of work, which you are aware of. I think we
16 have provided the results of evaluations and assessments that have allowed
17 to us take the actions that are appropriate to take.

18 I think we are looking at the word -- you used the word
19 "maintaining" -- and we are looking at moving into that maintenance mode.

20 We recognize that, to do that, we need to closely coordinate our
21 activities with Nuclear Security and Incident Response (NSIR). We do that.
22 We work closely with them and will continue to do that to see if there is
23 anything changing on the horizon where we need to revisit.

24 I would point out that -- and I think it was mentioned -- that one
25 of the other challenges we need to look at, though, is codifying some of the
26 actions we have already taken. NMSS, within IMNS, does do the rulemaking

1 to support security activities.

2 We need to be looking at that in terms of taking technical basis
3 developed by NSIR and putting those into the rules. That is something we
4 are working.

5 CHAIRMAN DIAZ: In the area of fuel cycle, there is going to be
6 a significant potential change in which we are going to have to be looking at
7 the front end, how the security is going to impact on those issues, and are we
8 taking that into consideration as a cross-cutting issue?

9 MR. PIERSON: Yes, in fact we are. We are doing that with
10 MOX, we're doing that with the gas centrifuge, and we will continue to do that
11 with any other facility that we do.

12 CHAIRMAN DIAZ: Let me turn to the IMNS and the fact that
13 you are now dealing with a series of expedited schedules as we look here --
14 the NARA rulemaking, the transition plan for newly defined byproducts,
15 Chairman's task force on security of sources, national source tracking
16 system, and so on and so on.

17 Are we maintaining a focus on how our employees are
18 cross-trained in the different capabilities, and at the same time that we have
19 enough manpower to be able to discharge these responsibilities well?

20 It seems to me that one of the issues that we always had was,
21 when a new issue came in, we seemed to be able to have to move people
22 from one place to another. And at certain times, that detracts from the
23 effectiveness of the previously ongoing process. And we talk about the
24 operational plan, and we talk about a lot of these issues really having to be
25 discharged at the same time when the other maybe not so attractive in the
26 present scale things are going on.

1 Can you bring me up to date on how you are doing those
2 things?

3 MR. MILLER: Well, as I mentioned, Mr. Chairman, one of the
4 things that we had to do in order to meet some of those aggressive schedules
5 is to ask for support from throughout the agency where expertise exists. We
6 have a lot of expertise throughout the agency, in other offices and in the
7 regions.

8 To get the initial rulemakings done, it required us to pull
9 together a task force.

10 In the NARM area especially, since we have not regulated this
11 before and the States have, we have really tried to engage the States to try to
12 get their insights. The Energy Policy Act has dictated that we, to the
13 maximum extent, utilize the States for that expertise.

14 In addition, you mentioned the cross-training. And that's a
15 continuous battle because in some cases, we have to take a depth of one
16 and build it into the depth of more than one.

17 To be able to do that, we have been very fortunate in that we
18 have had some extremely bright young talent that we have hired over the last
19 number of years, and they are coming up to speed very rapidly in supporting
20 the more senior staff in doing some of these endeavors.

21 The challenge that remains is not just to do the high-priority
22 rulemakings, but we have a number of other kinds of rulemakings in the
23 safety area that the Commission is continually interested in. The challenge
24 there remains to be able to continue to do those while still getting the extreme
25 high-priority rulemakings done.

26 There are times where our resources are stretched in that

1 regard, but as I mentioned earlier, our staff has been extremely flexible in
2 being able to adapt to that.

3 I think the biggest thing is, we have a lot of good technical
4 expertise. To become a rulemaker, though, requires some training and
5 requires some time, because there are a lot of administrative sides to
6 rulemaking.

7 What we are looking at is trying to further develop some
8 administrative staff to take some of the burden off of the senior technical staff
9 so the senior technical staff does not have to get involved in the day-to-day
10 what I would call boilerplate activities and can devote more attention to
11 overseeing the technical merits of the rulemaking activities.

12 CHAIRMAN DIAZ: Thank you, Charlie. It just seems to me that,
13 as I keep hearing this, that one of these days, we might have to get together
14 and discuss effective strategies for rulemaking across the agency issue.

15 MR. STROSNIDER: I want to make a very brief comment with
16 regard to cross-training because it's something we've talked about, and you'll
17 hear it probably more today and also in our briefing next week.

18 I think, when we talk about that, one of the things we have to
19 recognize is that there is a certain investment that needs to be made there.
20 We talk about people either on rotational assignments or sending them to
21 different classes so they can learn that new expertise. We need to be
22 thinking, when we do that, how we plan for that and how we budget for that to
23 make it happen, because it does not come free. It is important to do, but it
24 will require some resources.

25 CHAIRMAN DIAZ: I understand.

26 Commissioner McGaffigan?

1 COMMISSIONER MCGAFFIGAN: I'll start with something I
2 wasn't planning to say. You're looking across the table at a bunch of lawyers
3 and physicists and a nuclear engineer. The hubris of those folks feel that
4 they can be pretty flexible and do almost anything. You may want to make
5 sure you're recruiting a few of those folks if you want flexibility. You'd get
6 hubris with it, but -- We won't do lawyer jokes. There are fewer physicist
7 jokes than there are lawyer jokes.

8 CHAIRMAN DIAZ: All right.

9 COMMISSIONER MCGAFFIGAN: I have wasted 30 seconds
10 here.

11 I want to call the public's attention, really, to one of goals in our
12 performance and in our budgets that we put up to the Congress yesterday.

13 And that's zero high-risk sources being unrecovered in a year,
14 and that is a goal we have achieved the last four years. And, I believe, if you
15 go back beyond four years, there was one iridium 192 source that has
16 long-since decayed below a high-risk level that was lost and unrecovered.

17 But this is an aggressive goal. There is a lot of talk. And I'm
18 afraid it may still be on our web page somewhere about the thousand sources
19 that get lost every year. And there we are counting tritium exit signs and
20 things like that. We are not counting high-risk sources controlled under the
21 Code of Conduct.

22 So we have an aggressive program here. I hope, if we have not
23 reflected this on our web page about high-risk sources and our source
24 program, that this goal gets incorporated there and this data gets
25 incorporated there because, too often, we are talking -- we mix tritium exit
26 signs with truly important sources.

1 The second point I'll make about the budget measure -- and I
2 was not here last summer, you guys were lucky -- for the budget review. My
3 colleagues are particularly lucky.

4 I notice that in other areas -- I pointed one that I'm very proud
5 of, but in other areas, we have goals, and we achieve far, far more than those
6 goals.

7 You can see 70 percent, and we're at 97 percent, and all that.
8 And I just give you fair warning, if I'm here for the next several years, I will
9 continue to press you to bring the goals more in line with the reality of our
10 accomplishments because at the moment, you can fall off very, very, severely
11 in accomplishments and still meet your performance goals. So just fair
12 warning.

13 MR. REYES: Our job is, we are going to dazzle with the FY-08
14 submittal. How about that?

15 COMMISSIONER MCGAFFIGAN: Oh gosh, dazzled.

16 CHAIRMAN DIAZ: Let me write this down.

17 MR. REYES: I think that is a legal term.

18 COMMISSIONER MCGAFFIGAN: Okay, dazzle. July 1st. I'll
19 put that in my tickler: dazzle on July 1st.

20 Okay. Turning to Mr. Pierson, you talked about trying to get
21 more risk informed in the area, and I do see at times in some of the products
22 of your office still a very large degree of conservatism. Sometimes I can see
23 orders of magnitude in conservatism. I also know that there continues to be
24 within your office folks who believe that we should manage chemical risks to
25 zero, as well.

26 Our view, as the Commission, is that that's OSHA's

1 responsibility's, not ours. It is our licensees' responsibility, first and foremost.
2 They have an economic asset that they want to protect. And the chemical
3 risks of our facilities are trivial compared to the chemical risks of other
4 chemical facilities that are operating in this country without a regulator.

5 But anything you can do to continue to try to get folks to wash
6 out some of the over-conservatism is appreciated.

7 The area of reprocessing and related facilities, you have
8 mentioned that. I'm concerned about getting on with that, as well. Clearly,
9 it's been a long time since Barnwell and West Valley, and West Valley
10 predates this Commission; it was the Atomic Energy Commission. Those
11 licensing proceedings had to be exercises in exemption city or something
12 because the Part 50 is the light water reactor rule, you know, how to license
13 light water reactors, not how to license reprocessing facilities.

14 MR. PIERSON: I think it would probably be fair to say it is
15 probably similar to what we would do if we issued one under an order today.
16 You would essentially, for Part 50, you would exempt most of the general
17 design criteria, and then you would create a new suite of requirements and
18 issue them under some sort of an order, which would be an awkward way of
19 accomplishing a licensing process.

20 COMMISSIONER MCGAFFIGAN: Yes, it would be rife with the
21 possibilities of delays as you developed those criteria, as you went through
22 the process. And every time you invented those criteria, you would end up
23 probably having opportunities for late filed contentions and all of that. So it
24 would be an absolute nightmare.

25 CHAIRMAN DIAZ: When is the paper that the staff anticipated

26 -

1 MR. PIERSON: We have it written, and we are trying to
2 incorporate some of the provisions from the recent Department of Energy
3 issue. I have read it several times, and we'll be sending it up through
4 concurrence shortly. So it should be reasonably quickly.

5 COMMISSIONER MCGAFFIGAN: I have written a paper as well
6 on that, and we will see what the matching is between them when it comes.

7 One of my concerns -- and you mentioned it, and I will not go
8 longer -- is that it is not just a single facility; it is whole panoply of facilities,
9 vitrification facilities, fuel fab facilities, burner reactors. The question that
10 obviously arises is, we had this massive GESMO proceeding in the 70's that
11 terminated in December of 1977, after Bamwell was abandoned.

12 But the question is, when do we start a GESMO-like
13 proceeding? And I don't see how this time around, it will not be any less
14 massive than it was last time around. But it is premature to do it now, but the
15 question will be when.

16 CHAIRMAN DIAZ: All right, thank you. Commissioner
17 Merrifield?

18 COMMISSIONER MERRIFIELD: Mr. Chairman, I think I will
19 start off with a few comments. The first one is to Charlie Miller. I want to
20 compliment him, not just on the oral surgery appearance, but more
21 importantly, to me, you have been grappling, you and your staff, with a variety
22 of issues relating to the regulation of individuals in the medical community, a
23 group that has historically been, I would say, highly sensitive to our regulatory
24 approach. And I just want to compliment you, it is an area that requires a
25 great deal of sensitivity. We have been trying to reach out as a Commission
26 to that community to bridge some of our gaps, and I think you and your staff

1 should be complimented for efforts in that regard.

2 MR. MILLER: Thank you.

3 COMMISSIONER MERRIFIELD: To Jack Strosnider, the
4 Chairman mentioned the Radiation Source Protection and Security Task
5 Force. As you know, the Chairman has asked me to work with the staff and
6 oversee the day-to-day work of working with other members of the Federal
7 community and our staff to make that process work and meet the
8 expectations of Congress.

9 I just want to note and compliment -- this is an effort that
10 reaches, not just in NMSS, but brings in elements of Office of State and
11 Tribal Programs, and OGC, and a variety of folks in the agency. I want to
12 compliment them.

13 Obviously, we are still early in that effort, but I think a lot of good
14 work has gone in already, and hopefully that will present itself with a good
15 working product for submittal to the President and Congress.

16 Going to Bob Pierson. Obviously, you have got a litany of very
17 important issues you are working on, and I think you gave a very good
18 walk-through on some of those.

19 You mentioned that you got some new issues you had not
20 heard about last year on reprocessing, and you can put me down as the first
21 one to request a briefing on that.

22 You mentioned in-situ leach issues, the fact that there are a lot
23 of interested parties. The price of uranium is obviously connected with that.
24 As the author of the Commission Memorandum, COMJSM, that grapples with
25 those issue, I think the Commission, while it has not made its final choice, I
26 think we are closer to coming up to a resolution of providing some greater

1 vision as to how to move forward.

2 The only thing I would mention on ISL, given the fact that I think
3 your staff is very early on in the develop of a paper from an efficiency and
4 effectiveness standpoint, it might be worth waiting to sort of see what the
5 Commission's vision is before you spend too much time in that particular
6 area.

7 On the issue of -- you had a quote, and I wrote it down. Should
8 we be involved in reprocessing or recycling? I think you were alluding to the
9 fact that it is an open question about what DOE is going do and how we might
10 be involved with it.

11 You and Jeff Merrifield -- we are going to be involved. I think
12 the expectation of Congress is that this type of technology requires
13 independent regulators to oversee what is going on. I agree with
14 Commissioner McGaffigan, we have got to be prepared to do that in the right
15 way. So I am very much looking forward to reviewing the paper that your
16 staff is coming up with.

17 I would note, these efforts before were not just related to West
18 Valley, as was mentioned, which did predate our Commission, and Barnwell,
19 which we were involved wit, it also included Morris, Illinois. Today, it serves
20 as the largest off-site storage facility for fuel, which was an effort to try to
21 build a reprocessing facility that, unfortunately, despite the good graces of
22 one of our most significant Fortune 500 companies, which one of their
23 companies, a Fortune 10 companies, didn't work. So I think having a
24 regulator there will be quite important.

25 COMMISSIONER MCGAFFIGAN: It's a question whether West
26 Valley ever worked either.

1 COMMISSIONER MERRIFIELD: On the issue of MOX, your
2 staff has been working quite hard on that one. We had a lot of fits and starts
3 with that, completely outside of our control, related to the difficulties that DOE
4 has had in managing that program. I'm wondering if you can comment a little
5 bit about how that has affected our ability to adequately oversee this program
6 and do what we need to do.

7 MR. PIERSON: I don't think it has affected our ability to
8 oversee this program. We have maintained essentially the core staff that is
9 available to do that work in the organization. So when the application comes
10 in -- and it is expected to be coming in probably in late summer, early fall of
11 '06 -- we will be prepared to do the review.

12 In most cases -- and I can give you a little bit of history about
13 the fuel cycle facilities -- we had as a task to complete the integrated safety
14 analysis for the operating fuel cycle facilities, and we had to take people that
15 were doing that task and use them to do the gas centrifuge applications.
16 Now we are talking some of the MOX folks and using them to do the ISA's
17 and catch up on some of that, in effect, work that was lower priority work, and
18 we had to set it aside for a period of time.

19 So we still have the people. They are gainfully employed, and
20 they are still working on the issues. And my feeling is, when we get the
21 application, we should be able to jump right in and do it.

22 We are still working with the Department of Energy, we are still
23 working with the applicant. We are identifying technical issues. We are
24 trying to develop a risk model for several of these significant events, like
25 Hand, Red Oil, and some of these others, so we can come out with some sort
26 of a risk process model to understand which variables have the most impact

1 on that, and ensure that when we do the review, that we have adequate items
2 for safety to protect against them.

3 COMMISSIONER MERRIFIELD: I appreciate that. And
4 certainly in my question, I didn't mean to at all question in my own mind the
5 adequacy of our staff review. It was really going the issue of, how do you
6 manage a process when you have swings back and forth from an applicant
7 that you can't predict. That creates a challenge for us.

8 I said repeatedly in the past, and I will repeat it today, DOE has
9 a ways to go to learn how to be a licensee, and obviously, we will have to
10 continue to work on that one.

11 MR. PIERSON: There are international issues, too, associated
12 with this.

13 COMMISSIONER MERRIFIELD; I understand there are a lot of
14 different data points.

15 Mr. Chairman, I'll have other questions, but for now, I'll set them
16 aside.

17 CHAIRMAN DIAZ: Commissioner Jaczko?

18 COMMISSIONER JACZKO: I just wanted to start off with a
19 couple of comments. Jack, you may have -- I forget who made the comment
20 that guidance development, I think, is not a priority. I think that is certainly
21 something that, at one of the very first Commission meetings I was at, I
22 raised the issue, more on the reactor side, about making sure we update our
23 infrastructure and get our guidance up to date. And I'll perhaps reiterate the
24 request that I made at that time, that often, these things come down to
25 budget constraints.

26 I would encourage you to continue to let the Commission know

1 what your budget needs are in that area, so that those kinds of things don't
2 often get left to the low-end of the priority scale in budgeting. I understand
3 that's often what happens if you have priority work that needs to get done for
4 a licensee that those things take priority and preference. So I certainly would
5 reiterate that request. Perhaps that will be part of the dazzling that we will
6 see later.

7 I wanted to follow up on something that Chairman Diaz had
8 talked about a bit about the variety of rulemakings that are going on right now
9 in the office.

10 One that I think is important is a lot of very tight Congressional
11 time lines for these rulemakings. Perhaps if you could comment a little bit. I
12 was thinking in particular about the NARM rulemaking, what kind of efforts
13 you are engaged in to ensure that we're getting appropriate stakeholder
14 comment, because that is one that seems in particular, a lot of people are
15 used to dealing with these materials and dealing with these things in hospital
16 settings and these kinds of settings, where they are perhaps not prepared for
17 the fact that things may change where they have a very different type of
18 regulator involved. So if you can talk a little bit about how we are working to
19 get stakeholder comment on that.

20 MR. MILLER: Commissioner, the first thing we did, as I
21 mentioned earlier, is that we established a task force where we invited the
22 Agreement States and the CRCPD to participate so that we would capture
23 both the Agreement State views and the non-Agreement State views.

24 Secondly, this past November, we held a public forum
25 roundtable discussion in the ACRS meeting room where we invited States,
26 other Federal agencies, key stakeholders, for example, from the medical

1 community who were extremely interested in a NARM rulemaking, to
2 participate in a roundtable discussion so that we would solicit their views.

3 Thirdly, we held a --

4 COMMISSIONER JACZKO: Are you getting a lot of these
5 same groups now, and are they providing comments?

6 MR. MILLER: Their next stage for providing comments, I think,
7 will be when we publish the proposed rules.

8 COMMISSIONER JACZKO: Are they getting prepared do that?

9 MR. MILLER: Absolutely. We have some groups that are really
10 chomping at the bit and really want to provide comments. There is a lot of
11 anxiety out there on the part of some of these stakeholders, especially in the
12 medical area, because they want to make sure that whatever regulations that
13 we promulgate, that it does not interfere with the flow of radio
14 pharmaceuticals in patient care. We have tried to really pay close attention
15 to that as we formulate our proposals.

16 COMMISSIONER JACZKO: Thank you. I want to turn to an
17 issue that, again, I think is one of the very first issues that I become a little
18 involved in when I started here, and that has to do with how we are going to
19 handle category 3 sources in the various rulemaking activities that we have,
20 in particular with National Source Tracking.

21 I know that the staff -- you indicated that the staff is preparing a
22 paper that will describe how we deal with below category 2 sources. It's good
23 to see if that paper will come a little bit before we get a final paper on the final
24 rule for the National Source Tracking. I certainly think it is important, and I
25 have gone through some of the comments on the rule.

26 It seems there are a mix of comments, some indicating support

1 for including category 3 at this stage; others certainly have raised some
2 questions about how we incorporate category 3 sources at this stage of the
3 rulemaking.

4 So I certainly am very supportive of things we can do to include
5 at least some portion of category 3 sources right now. So I would certainly
6 look forward to the paper that will come on that in ways that we can continue
7 to improve that rulemaking in that area.

8 CHAIRMAN DIAZ: Thank you.

9 Commissioner Lyons?

10 COMMISSIONER LYONS: Let me start by commending the
11 staff. Jack, I very much appreciated it as you went through the list of
12 accomplishments from NMSS in the last year. It is an impressive list;
13 everything from the uranium enrichment work, the MOX work, the progress
14 on NSTS, and any number of other areas. You have my compliments. It's a
15 diverse list, and it is very, very impressive,

16 MR. STROSNIDER: On behalf of the staff, I will say thank you.

17 COMMISSIONER LYONS: Maybe a comment and questions,
18 Bob, particularly related to your slide 10. Your slide 10 is -- it's not very many
19 words, but the number of challenges encompassed in slide 10 is almost mind
20 boggling. And I appreciate the way you went through it. I very much concur
21 with your comments that we need to be looking at improving our regulatory
22 framework in some of these areas.

23 You mentioned, on recycling, perhaps looking to do a new Part
24 70. I very much concur with that.

25 On the in-situ leach mining, I appreciate what you said and the
26 work that Commissioner Merrifield has been doing in trying to suggest ways

1 that we can move ahead with a new regulatory structure there, too. In all of
2 these areas, I very much concur with you that we are going to see immense
3 continuing and new challenges.

4 I guess the question I might ask: You already referenced the
5 range of skills that are required in these very diverse, different types of
6 facilities.

7 I was curious whether we have these skills in house, or whether
8 you are finding that you need to be working with HR and recruiting new talent
9 in some of these areas?

10 MR. PIERSON: It's both. In some cases, we have the skills in
11 house. For instance, we have criticality engineers. We have people who are
12 learning about plutonium criticality issues, but we don't have what I guess I
13 would call someone with a lot of field hands-on experience working with
14 plutonium criticality calculations. In the area of ground water hydrology, it is a
15 constant challenge. We do have people in house with that skill, but we are
16 constantly needing to bring in new people.

17 In the area of plutonium chemistry, that is probably the area
18 where we are the weakest. I suspect we will have to go outside of the agency
19 to hire that, but we are trying internally. We have a solicitation of interest,
20 that we are looking for someone with the skills that would be knowledgeable
21 in that area. We are also using outside expertise in some of these areas to
22 help us out. In some cases, assistance from National Labs; in some cases,
23 working with people that -- recently retired annuitants that come back and
24 provide us some assistance in these areas. So it is a varied mix.

25 MS. FEDERLINE: Sir, could I just ask, from the office
26 perspective. We are looking at trying to recruit for these special skills. We

1 have a recruiting champion in the office. Tom Essig is our recruiting
2 champion, and each of the SES have identified a university and are
3 establishing relationships with that university. So we are trying to predict
4 early what skills we need and establish pipelines so that we will have sources
5 of recruiting those people.

6 MR. REYES: This is a dual-pronged approach. The staff may
7 be looking for the expertise outside the organization, but sometimes that is
8 very difficult to do. And we have a plan B, which is, we are trying to grow our
9 own. So we are going to some of the colleges and universities and get some
10 bright minds with the right background, where we can start training them. So
11 we try to make it a dual-pronged approach and not use only one strategy.

12 COMMISSIONER LYONS: I think that is very important. I have
13 a question for Charlie, and it will spill over to Janet, too, in State and Tribal
14 Programs.

15 I was curious: As we see the number of Agreement States
16 potentially increasing, there will be more and more challenges in the funding
17 bases that we use for many of the skills that are required.

18 I was just curious about comments from Charlie or Janet on
19 how we might evolve the funding base for some of these essential skills as
20 the number of Agreement States ramp up?

21 MR. MILLER: I want to make sure I clearly understand where
22 you're going, Commissioner Lyons. As we get more Agreement States, then
23 functions will shift from our regulation of these licensees to the Agreement
24 States.

25 However, we still have to maintain the skills with regard to the
26 Federal oversight, because we put the Federal standards in place that the

1 States would be compatible with, to whatever degree of compatibility they
2 need to be on any particular rule.

3 COMMISSIONER LYONS: But the funding base will shift to the
4 States.

5 MR. MILLER: The funding base shifts more to the States in that
6 regard, but we have to maintain some funding base to be able to keep the
7 regulatory structure. In addition, we have sole jurisdiction for the Federal
8 facilities, and we will still have to regulate licensees that are Federal in nature,
9 even if they were 50 Agreement States.

10 COMMISSIONER LYONS: What I'm really leading up to is, are
11 we giving some thought to the potential of moving more of those national
12 support functions to an off-fee basis?

13 MR. MILLER: Yes, we are. I think what we have to do is, we
14 recognize as the number of licensees shrinks that we regulate, then the
15 licensee that are left start paying disproportionate amounts of fees compared
16 to a larger number in the historical past. So we have to think about how to
17 deal with that. And that's one proposal.

18 COMMISSIONER MERRIFIELD: I think this is something the
19 Commission has challenged the staff on. You raise an excellent point, but it
20 is something we have challenged them on for a long time.

21 How do you come up with -- and I think the staff has done a
22 better job of understanding this. What is the core series of functions you
23 would need, even if you assumed that every State became an Agreement
24 State? That core function is ultimately what you would have to have funded
25 off the fee base in order to maintain our capabilities. And the staff has put a
26 lot of thought to that over the years.

1 MR. MILLER: One thing I neglected to mention also is that part
2 of that core function will be, if there are more Agreement States, then that
3 means more IMPEPs. So we have to have part of our core function to be
4 able to support the IMPEP process also.

5 COMMISSIONER MCGAFFIGAN: I might chime in also. I think
6 we are historically in the best shape we have ever been in, in programs off
7 the fee base, because Congress and the EP Act (Energy Policy Act) took
8 security off the fee base. And so you take security, plus the ten percent
9 Congress previously put off the fee base, and it's close to -- there was a
10 calculation once made, but it's close to a fair allocation.

11 We can always ask the staff to go back again as Commissions
12 have done since Chairman Selin was Chairman and figure out whether we
13 are being fair to our licensees and fair in terms of what the American taxpayer
14 should be paying. But there was a huge step in the right direction in the EP
15 Act by putting security, other than inspections and whatever, in licensing, into
16 the general fund.

17 COMMISSIONER LYONS: All right. That's all for now.

18 CHAIRMAN DIAZ: Thank you. I don't have any additional
19 questions. Commissioner McGaffigan?

20 COMMISSIONER MCGAFFIGAN: I will just start with one
21 which was provoked just a short while ago.

22 Looking to the National Labs for expertise -- and this to Mr.
23 Pierson -- on things like plutonium chemistry, you may find yourself with these
24 conflict-of-interest issues, and they may become pretty palpable at that point
25 because as I look forward to -- look at the possibility of licensing in that area,
26 the most likely licensee is the Department of Energy or a government-chartered

1 corporation, in my view. I see calculably zero interest in the private sector,
2 and in the taking all the risks involved in being a pioneer in all these new
3 technologies, so you will have bow careful there.

4 MR. PIERSON: Yes, sir.

5 COMMISSIONER MCGAFFIGAN: Going back to the
6 rulemaking area, the list is very long in your area, Charlie. Others have made
7 that point. One of the ones is not necessarily a provision that I was wild
8 about that we have to execute is Section 656. There is a rulemaking required
9 to decide what material to exempt from Section 656.

10 I think some day, we may use the term "non-exempt Section
11 656 material" widely in our transportation rules and regulations. But are you
12 on track to giving us an exemption rulemaking, a listing of the types of
13 material and the types of licensees that should be exempt from the Federal
14 agency background check requirements that are in Section 656 in order to
15 meet the final rule deadline set by Congress of August 8th?

16 MR. MILLER: I'm going to ask Scott Moore to come to the
17 microphone. He is the Chief of the Rulemaking Branch -- to augment what I
18 say.

19 COMMISSIONER MCGAFFIGAN: He is coming to augment,
20 but keep talking.

21 MR. MILLER: Here is what I'm talking about.

22 COMMISSIONER MCGAFFIGAN: Is my time up?

23 MR. MILLER: It is an extremely aggressive schedule, and it is
24 extremely difficult to meet. One aspect of it, of course, is to go through the
25 OMB review and clearance process, which typically takes 75 days. We don't
26 have control over that.

1 COMMISSIONER MCGAFFIGAN: Why is there an OMB
2 paperwork collection requirement for deciding which materials to exempt?

3 MR. MILLER: Maybe I'm confusing the rulemaking.

4 MR. MOORE: I can address this. I'm Scott Moore, Chief of the
5 Rulemaking Guidance Branch in NMSS. The rulemaking requires us to pass
6 exemptions, but it also requires background checks to be performed by
7 Federal entities. So we would have to enact some requirement that would
8 require background checks by Federal entities.

9 So we would probably have to go over to OMB and have OMB
10 pass the background check portion of it.

11 We would not have information collection by OMB; it would be
12 the background check. So OMB would not approve the rule, it would be the
13 background check information collection portion by OMB.

14 As far as your question about the timing, Commissioner
15 McGaffigan, we are on time to meet the March date for the proposed rule, but
16 because of timing for the public comment period and going to OMB, unless
17 we can get OMB to waive some of the timing requirements, we will not be
18 able to meet the August Congressional date. So we will have to come up and
19 brief the TA's about options to hit the August date in the rule.

20 COMMISSIONER MCGAFFIGAN: I don't have the provision
21 right in front of me. I'm glad you are dealing with both parts, the requirement
22 for a background check for nonexempt material. By the way, this will include
23 Agreement State licensees and carriers, in addition to NRC licensees.

24 But people are going to have the background checks in
25 nonexempt material. But the nonexempt material part of it, you can do in one
26 rule. You can sort of partition it. You can potentially finalize the nonexempt

1 material stuff, which does not require OMB, and then partition the second
2 part to meet a later deadline. You may want to consider that when the time
3 comes. Thank you.

4 CHAIRMAN DIAZ: All right. Commissioner Merrifield?

5 COMMISSIONER MERRIFIELD: The Commission, this goes to
6 Bob Pierson, the Commission committed to trying to achieve a 30-month
7 timeline for review of the centrifuge facilities we have before us right now.
8 Without going into the details of the individual applications, how are we doing
9 on that?

10 MR. PIERSON: We are meeting the intermediate milestones
11 for the schedule, and we appear to be meeting the 30-month time schedule,
12 with time to spare, I think.

13 There are a couple of issues that could come to haunt us, but
14 some of them are a bit outside of our control in terms of depleted uranium
15 disposal and that sort of thing. But it looks like we are on track to do that.

16 COMMISSIONER MERRIFIELD: The backup slides that you
17 presented indicated that there is a an intention to do a Part 40 rulemaking in
18 '06 regarding uranium conversion facilities and requiring the submission of an
19 integrated safety analysis and management program.

20 Besides the Honeywell facility in Metropolis, how many other
21 facilities would be affected by this rulemaking?

22 I guess one of reasons I'm probing here is, there is obviously an
23 issue of financial burden, cost benefit analysis of moving forward with that
24 kind of rulemaking. And I also wonder, currently, there are under Part 40 --
25 obviously, Part 40 is a very complex regulation with really a variety of different
26 facilities, and we are looking, I guess, at adding some more requirements,

1 which look more like Part 70.

2 So I'm wondering, does it make more sense to be working on
3 the Part 40 part, or do we make changes to Part 70 to incorporate what we
4 need to do relative to Honeywell? So if you would sort of walk through some
5 of the pros and cons.

6 MR. PIERSON: Currently, today, we have one conversion
7 facility, as you have mentioned, and that's the Honeywell site.

8 If you look at the increase in uranium mining and you look at the
9 increased utilization of uranium, somewhere in world, there is going to have
10 to be a conversion facility built.

11 We are not going to go probably much more than, say, five to
12 ten years before that will be a significant bottleneck with respect to the
13 uranium process industry, not only in the U.S., but the world.

14 If you look at the market, one would conclude that it's most
15 likely to be developed in North America. So the real question is, if there is a
16 conversion facility, is it going to be built in Canada or the United States?

17 My sense is that it's probably leaning a bit more favorably
18 toward the United States now than to Canada.

19 So I would expect one of two things to occur: Either the
20 Honeywell facility will expand to increase their capacity, which would involve
21 some license amendment or significant upgrade, or they or some other party
22 will come through and build another conversion facility. It could be
23 associated with the uranium -- I guess what we call de-conversion facilities,
24 where at LES they're talking about getting rid of the depleted uranium by
25 building a de-conversion facility and converting it back to uranium oxide for
26 ultimate disposal. It could be associated with something like that.

1 The problem with conversion facilities is that, in the case of
2 Honeywell and, at the time, Sequoyah, those facilities were specifically
3 retained under NRC jurisdiction. They should be in consideration for an
4 Agreement State oversight.

5 So we are left with an issue here. If we move forward without
6 some sort of rulemaking framework to address a new facility, we could have
7 another facility coming on line that we would want to have additional safety
8 enhancements, compared to what we allowed when the Honeywell site was
9 licensed. And it may not even be under NRC jurisdiction, it may be under an
10 Agreement State, if the decision were to allow an Agreement State to do this.

11 So an Agreement State would essentially be trying to license a
12 facility with very minimal, sketchy guidance from the NRC because, in the
13 case of Honeywell, what has happened over time, effectively, say, the last ten
14 to fifteen years, the site has come forth, most of the time voluntarily, working
15 with staff, to decide to put its provisions, license conditions, to assure the
16 safety -- I guess I would call it the safety envelope for the site.

17 You can't always be assured that any future applicant would
18 necessarily be as willing, nor can you assure that a State would be able to
19 implement that kind of a process, as we have developed and built up over the
20 years.

21 So we would like to see some sort of rule process to allow a
22 more orderly and predictable thing for what I think is likely to be a conversion
23 facility some time in the future.

24 As far as the conversion site, I want to stress, if we maintain the
25 Honeywell site and we don't expand beyond that, it probably would not be
26 useful to do a rulemaking for that because I think they've achieved through

1 license condition and process the safety envelope that we need.

2 COMMISSIONER MCGAFFIGAN: Can I follow on, just as a –

3 COMMISSIONER MERRIFIELD: Can I first. I got a lot more out
4 of that question than I expected, although I'm glad I asked the question. And
5 I guess I have got two specific reactions.

6 I think this is one you've got to keep the Commission informed
7 about, and I think you know a lot more -- I learned a lot more today than I
8 would have expected.

9 MR. PIERSON: That information is included in our paper that
10 we are planning to send forth.

11 COMMISSIONER MERRIFIELD: But the issue, as it relates to
12 Honeywell, I think this Commission at various points has said, we have a
13 discomfort about placing the burden, from a fee standpoint, on a single
14 licensee, if there are other folks who are going to take the benefit of that
15 regulatory process. I assumed the paper is going to --

16 MR. PIERSON: The paper, Commissioner, takes a statement
17 that you made at the Advisory Committee on Nuclear Waste, where you
18 entertained the idea of off-fee base, and we're incorporating that in the paper.

19 COMMISSIONER MERRIFIELD: Let me just say the other one.
20 I heard you opining about the roll, vis-a-vis States. And I don't want to get our
21 State folks annoyed. I think we have a very good relationship with the
22 Agreement States.

23 My personal Jeff Merrifield view is, this a fuel cycle facility. If
24 there needs to be some action by Congress to make sure it stays within our
25 envelope, it does not make any sense to me to have such a complex facility
26 go over to -- and have to have the State, wherever it is chosen, go through

1 the whole process of trying to create what we already have here. I personally
2 think that if we need to seek Congressional redress --

3 MR. HOLONICH: I think that --

4 COMMISSIONER MERRIFIELD: I hope that's part of your
5 paper.

6 MR. PIERSON: I think the Commission can make that decision.
7 That's what was done with the case in Sequoyah.

8 COMMISSIONER MCGAFFIGAN: I don't see the ambiguity in
9 current legislation that you apparently see. I think it's absolutely clear that a
10 new conversion facility would be regulated by the Nuclear Regulatory
11 Commission and not by the States.

12 CHAIRMAN DIAZ: Commissioner Jaczko?

13 COMMISSIONER JACZKO: Just again, this is to follow up a
14 little bit on where we are with national source tracking.

15 One of the desired end states of the Domestic Nuclear
16 Protection Office is to have what they call real-time information or alarm
17 reporting from a domestic architecture in place by 2007. I think someone
18 briefly indicated something to that extent.

19 I'm wondering if you can tell me right now, will the national
20 source tracking system have the ability to expand to deal with that kind of
21 ability in the future, or is the architecture right now such that that would need
22 to be a different system?

23 MR. MILLER: Commissioner, have Dr. Patricia Holahan at the
24 microphone. She is my point person on the National Source Tracking
25 System.

26 DR. HOLAHAN: Trish Holahan, IMNS. Commissioner Jaczko,

1 yes, the system is expandable to be able to address what we are anticipating,
2 but we have an interagency coordinating committee, and we are interacting
3 with DNDO. As recently as last week, we went out to the testing facility and
4 saw what they were doing. And we're envisioning what they can do with the
5 National Source Tracking System.

6 We are going to make it available to DNDO through security
7 provisions. But, we are going to make it available. I think the system is
8 expandable enough to be able to include sources that DNDO would like to
9 have.

10 MR. STROSNIDER: Trish, please correct me if I'm wrong, but I
11 think you said -- I think there is a challenge. If you take this to what I'll call
12 one end of the spectrum or the extreme of, let's say, for example, real-time
13 tracking, the system right now does not include the notion of, here's where
14 the source is at any given time. Although we might have the capability to
15 expand it to do that, there are a whole lot of other issues that go with that.

16 That would be a very challenging thing, I think, involving
17 technology and a lot of other things. But it is something that I think the group
18 is aware of and a part of their discussions.

19 DR. HOLAHAN: And with the ICC, we have a subgroup on that,
20 which is dealing with this, and DHS is leading that subgroup, and they are
21 dealing with real-time tracking. But it's not envisioned right now that it would
22 be part of the National Source Tracking System. But they are providing
23 options, and it is going to feed into the Chairman's task force eventually --
24 what they are doing.

25 COMMISSIONER MERRIFIELD: I could just -- This was an
26 issue that was brought up in a meeting that we had with the Organization of

1 Agreement States and CRCPD, when they met with the task force, and there
2 were very strong views articulated by the states, that trying to go to that level
3 of tracking on a real-time basis does not make any sense.

4 If you wanted to track every smoke detector in the United
5 States, that does not make any sense at all. I think that was something that
6 was reflected from the States. My sense is, that is something that may feed
7 in further thought processes at DNDO. How that comes together where we
8 are, I think, is probably an open question, as Trish has explained.

9 CHAIRMAN DIAZ: Commissioner Lyons?

10 COMMISSIONER LYONS: I think my question will probably go
11 most to Janet, although, Charlie, you may want to chime in, too. But I was
12 curious whether the States that currently regulate NARM are expressing an
13 interest in obtaining full Agreement State status, or are they interested more
14 in a limited status just covering NARM? And I was also curious whether the
15 staff was exploring an expedited process for adding NARM to the existing
16 Agreement States. I'm guessing that's more Janet than Charlie.

17 MR. MILLER: Let me start, and I will let Janet augment.

18 We know of some selected States that are interested in
19 pursuing Agreement State status in fairly near term. As far as I understand,
20 that is full Agreement State status that would encompass NARM.

21 With regard to some expedited mechanism, part of what you will
22 see in the policy papers that we sent up that goes along with the transition
23 plan, will be the mechanism by which there is a very quick adaptation on the
24 part of Agreement States to be able to pick up NARM without a lot of extra,
25 what I would say, headaches on the part of the Agreement States. They
26 have the programs to do it.

1 I don't anticipate that will be a major problem for Agreement
2 States. I think the issue on the table is for those non-Agreement States that
3 we have not heard from; what will they do? Will they want to seek full status,
4 or will they try to seek a more limited status? Depending upon which path
5 they take -- but there are different pluses and minuses with each of those
6 approaches.

7 COMMISSIONER LYONS: Janet, could you add anything to
8 that?

9 MS. SCHLUETER: Janet Schlueter, Director of State and
10 Tribal Programs. I think, to the most degree, we are seeing non-Agreement
11 States express some interest in a full agreement. I think the interest in a
12 limited agreement is limited.

13 We use our regional State Liaison Officers to be the first line of
14 communication in many cases, and so they are routinely opening up
15 discussions with the non-Agreement State Radiation Control Program
16 Directors and the State Liaison Officers to determine what is the interest level
17 in non-Agreement States to entering into an agreement.

18 With regard to efficiency in the process, we in State and Tribal
19 Programs are looking internally to our STP procedures to see, perhaps, are
20 there efficiency gains in the review process we have in place for looking at
21 reviewing and making our determinations on an application for an agreement.

22 I think that there are efficiency gains to be made there, not only
23 just in the administrative housekeeping areas, but, for example, in the event
24 that we have an application that raises a potential policy issue, one thing we
25 would like to put into our procedure is that there would need to be a
26 conscious decision made with regard to whether or not the policy issue can

1 be addressed separate and distinct, and in parallel to processing the
2 agreement, rather than sequentially. So that is a fundamental issue with
3 regard to the process.

4 We are also looking at, what can we do to provide more helpful,
5 useful, plain English guidance and assistance to those non-Agreement States
6 that may want to enter into an agreement.

7 We are looking at developing a tool box on our website for how
8 to become an Agreement State, putting some readily available, plain English
9 information there; other ways to communicate that to the States, including we
10 are looking at developing a poster session for the annual CRCPD meeting in
11 May.

12 So we are looking at different tools, different mechanisms that
13 we can get the word out and work with those non-Agreement States that may
14 have an interest and add some more transparency to the process, look for
15 efficiency gains, and communicate with them.

16 We have, of course, the Virginia letter of intent. Pennsylvania's
17 application could come. We have been in discussions with Michigan; no
18 letter of intent there.

19 Through our RSLO's, have learned there is some activity within
20 the state legislatures of both Connecticut and New Jersey for letters of intent.
21 So those could be coming down the pipeline. We could have this relatively
22 large bow wave of potential applications. So this has necessitated us to look
23 at efficiency gains.

24 COMMISSIONER LYONS: Thank you both.

25 CHAIRMAN DIAZ: Well, thank you very much.

26 I now have the pleasure of thanking the staff, not only for the

1 presentation but for the work that they do.

2 I really appreciate all of the things that we know you do; some
3 that we see and some that we don't see. I know there are things you do
4 every day that don't come to our level but that are actually fundamental to the
5 way the agency works. And for that, we thank you.

6 If my fellow Commissioners realize that we have already run
7 over the time and there are no additional comments, then we will --

8 MR. STROSNIDER: If I could, Mr. Chairman.

9 CHAIRMAN DIAZ: Yes, sir.

10 MR. STROSNIDER: I do want to thank the Commission this
11 morning for the time that -- the staff takes a lot of pride in these programs,
12 and we appreciate the opportunity to come and present them. I want to
13 acknowledge the staff, not just within NMSS, but within all the offices that
14 helped us do this assessment and prepare for the presentation. So we look
15 forward to next week.

16 CHAIRMAN DIAZ: I certainly appreciate that. When I made my
17 opening remarks, I said this maintains the Commission fully and currently
18 informed, it informs the public. The reality is that this is a mechanism in
19 which we actually can get to see and recognize the work that the staff does.
20 With that, we are adjourned.

21 (Whereupon, the proceedings were adjourned.)

22