

**Statement of Mr. Tom Flores, Senior Director Corporate Security
Fluor Corporation
Before the
Committee on Oversight and Government Reform
US House of Representatives
February 7, 2007**

Good Morning.

My name is Tom Flores and I am Senior Director for Corporate Security for Fluor Corporation. In 1998 I joined Fluor, after a career in the US Army, and have since been responsible for Fluor's security programs around the world. In 2003, I was assigned to oversee Fluor's security programs in Iraq.

Fluor began working in Iraq under a contract with the US Army Corps of Engineers through which we provided services throughout the entire US Army Central Command Region – including Iraq. Subsequently, Fluor and its joint venture partner AMEC, a UK based engineering and construction company, also competitively bid on, and were awarded, three of the reconstruction contracts. These contracts covered water programs in the north and south of Iraq and restoration of electricity.

In the course of executing that work, Fluor had no contractual arrangement with Blackwater USA and Regency Hotel & Hospitality Company for security or other services.

With respect to ESS, Fluor and FluorAMEC, contracted with ESS at three separate locations in Iraq.

In two locations, ESS provided dining and/or camp facilities to Fluor and Fluor/AMEC. They are: (1) Baghdad International Zone, where ESS provided dining facilities for employees working on our two water contracts; and (2) Buzurgan power station in southern Iraq, where ESS provided camp services.

In a third location, at Camp Cooke in Al-Taji, under a subcontract to Fluor, ESS provided planning, field engineering, procurement, transportation, construction and rapid setup of housing and latrine units.

Thank you for this opportunity to testify before the Committee and I stand ready to answer any questions you may have about our work in Iraq.