MR. SILVER: Well, it's getting to be about 1 How about a hand for our panelists? 2 5:30. 3 (Applause.) MR. SILVER: I also want to introduce my boss, 4 who is here with some closing remarks. He's the director 5 of the Division of Financial Practices, Joel Winston. 6 7 (Applause.) 8 CLOSING REMARKS I guess I get the final words, 9 MR. WINSTON: and I want to thank all of you hardy souls for sticking 10 11 out the day. You're rewarded by having stayed here all day, now you get to go outside when it's not raining. 12 13 So, congratulations. 14 I want to thank the panelists and the FTC staff for their thoughtful work and enlightening discussion 15 16

for their thoughtful work and enlightening discussion today. This workshop had a different focus than the one last month, but in many respects, the lessons are the same -- that security technologies need to be easy to use, compatible with other systems, and applications, and built into the basic hardware and software consumers and businesses use.

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In addition, the two workshops together have raised larger themes of how people, in general, can better use technology to protect sensitive information, whether they're engaging in commercial transactions or

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1 simply carrying out their everyday affairs.

The day began with the release of a report showing how businesses are currently addressing privacy issues, including the security of information they collect. It showed that businesses still have some work to do in this area, work that could be helped along by appropriate and accessible technological tools.

We then saw an impressive display of improvisational skill as panelists discussed a hypothetical illustrating how a medium-sized business can take advantage of the Internet while at the same time addressing privacy concerns.

The panelists collaborated to develop a risk management plan to help make information and systems safer.

We also heard about the wide array of technological tools available to help businesses protect personal information, including, for example, one that can digitize a business' privacy policy to allow automated monitoring of data flows consistent with the policy.

Panelists addressed the issues these technologies raise for businesses, including out-sourcing issues for smaller businesses and the consequences of poor inter-operability between different architectures

1	and vocabularies.
2	In addition, we learned about the various legal
3	standards and industry frameworks that have arisen in
4	recent years, efforts to expand their use and the
5	obstacles faced in implementing them.
6	Panelists also discussed marketplace incentives
7	for privacy improvements such as offering discounts or
8	adjusting contractual obligations.
9	While still not the norm, use of these
LO	incentives is increasing rapidly.
L1	Our final panel addressed the critical question
L2	of how to design business technologies so that they
L3	include built-in protections for consumer information.
L4	As at our last workshop, panelists were critical of the
L5	approach that has dominated the field thus far, which is
L6	to purchase add-on products or issue patches, sometimes
L7	hundreds of them, as problems arise.
L8	Although the challenges are considerable, we
L9	heard about several promising approaches toward building
20	a culture of security.
21	For example, at least one computer manufacturer
22	is shipping systems that are configured to meet
23	benchmarks defined by the Center for Internet Security.

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are all three necessary ingredients for a culture of

As we heard, people, policies, and technologies

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1 security.

The panelists also took up the debate about the merits of open source versus proprietary technologies.

In the end, they agreed that no matter where the code came from, the key ingredients for secure systems are sound practices and rigorous quality control.

As to whether open source or proprietary software more often meets these goals, I think I'll leave that to the test of time and future discussions.

Clearly, this is all an organic process.

Virtually every day, new security concerns arise, and new technologies for addressing them are developed. There are no magic answers here, no easy solutions, but it's critical to keep the dialogue going and the information flowing.

It's an old saying -- I think it was originally Thomas Edison who said that genius is 10 percent inspiration and 90 percent perspiration. I think that's a good formula for what we need here, some creative thinking and lots and lots of hard work.

So, let me thank everyone again for coming.

Discussions like these demonstrate that talented and dedicated minds are trying hard to find solutions to a leading challenge of our information age, harnessing technology to help consumers and businesses provide

1	better protection for consumer information.
2	I wish you all good fortune in this very
3	important endeavor.
4	Thank you.
5	(Applause.)
6	(Whereupon, at 5:32 p.m., the workshop was
7	concluded.)
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4	CASE TITLE: HEALTH CARE AND COMPETITION LAW AND POLICY
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