



WATSON Laboratories, Inc.

A Subsidiary of Watson Pharmaceuticals, Inc

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Dockets Management Branch (HFA-305)
Food and Drug Administration
5630 Fishers Lane
Room 1061
Rockville, MD 20852

RE: Docket 02N-0528; Risk Management, Public Workshop

With this letter, Watson Laboratories is submitting comments on FDA's recently published concept papers on risk management. Our comments are included in the enclosed 3-page document. We have also included as supplemental material a copy of draft standard AAMI/ISO/IEC 14971, 3rd edition: *Medical devices – Risk management – Application of risk management to medical devices*.

If you have any questions about our comments or the supplemental material, please call me direct at (801) 588-6377, or I may be reached via e-mail at john.smith@watsonpharm.com.

Best Regards,

John W. Smith
Associate Director, Regulatory Affairs

02N-0528

C 3

Watson applauds FDA's attempt to establish uniform expectations for risk management. Watson also applauds FDA's inclusion of the public in its process for developing guidance in this area. While a formal approach to risk management is appropriate, and represents a major step forward in drug development, we feel FDA's proposed approach needs improvement in a few key areas.

First, FDA's proposed processes for risk management are all placed too late in the development process. The concept papers discuss late-stage trials, labeling and post-approval activities. While these tools are valid, and should be included in a complete risk management process, they are not the entire process. Emphasizing these late-stage tools misses earlier-stage opportunities to address potential risks. We believe that a more balanced approach, including both early and late stage tools, is more appropriate.

Standard risk management techniques for other products include early and iterative assessment through analytic processes, like Failure Mode and Effects Analysis (FMEA) or Fault Tree Analysis (FTA). These tools are prospective rather than retrospective, and are widely accepted as effective risk assessment methods. These kinds of analytic techniques could easily be extended to drugs, using early development information (e.g., animal toxicity studies, pharmacology information, computer simulation, etc.). This valuable early information should inform later discussions with FDA about risk analysis and management, rather than waiting until late in the process to agree on a risk management strategy. Good design practices, widely accepted in many industries, recognize that analyzing and addressing risks early in the design process is more efficient and cost-effective than doing it late in the process.

Second, FDA's proposed approach attempts to force all drugs into the same model. Each drug is different, with its own risks and benefits. Risk management should take into account each drug's unique characteristics; a one-size-fits-all process is impossible and inappropriate. We agree with FDA's statements in the public workshop of April 9 – 11, 2003 that each risk management program should be evaluated on a case-by-case basis. Following that logic, we recommend that the specific list of studies that all drugs should *perform* (contained in lines 340 to 345 of FDA's concept paper on premarketing risk assessment) be revised to be a list of studies that all drugs should *consider*. If scientific information about a drug suggests that QT prolongation could be an issue, then it should be tested. But large numbers of drugs would not require this testing (e.g., many dermatological drugs) and should not be required to perform it.

Third, FDA focuses too much on nomenclature and classification, and not enough on process. FDA's attempt to draw a bright line between which drugs require a formal risk management program and which do not is inappropriate and misleading. All drugs require a risk management program of some kind; the depth and breadth of the activities should be commensurate with the individual drug's risks and benefits. Creating arbitrary levels and classifications for discrete types of risk management programs is inappropriate and distracting. Drug developers and FDA will inevitably spend too much time arguing over which level a product should be in, rather than focusing on what risk management activities are most appropriate. Additionally, attempting to define the difference between a risk management plan and a risk management program is too fine a focus on details. All

activities, plans, programs, studies, processes and so on fall under the general rubric of Risk Management.

Fourth, FDA's risk management scheme relies far too much on labeling (i.e., package and patient inserts). While this is understandable, given FDA's regulatory framework, manufacturers have few incentives to keep their labeling up to date. The regulatory obstacles to making frequent labeling changes ensure that drug labeling will usually not reflect the most current and complete information about a drug.

Beyond the issue of keeping labeling current, however, this scheme has a more fundamental flaw. Standard engineering practices for risk management have a three-tiered approach to addressing risks. In preferred order, those approaches are:

1. Addressing risks through design
2. Providing alarms or guards against the risk
3. Providing warnings and instructions.

Of the three, warnings and instructions are widely acknowledged to be the least effective risk management technique. Yet, FDA's approach relies on these controls exclusively.

To provide some examples of how FDA's proposed risk management process could be improved, we have enclosed with these comments a copy of a draft international standard: AAMI/ISO/IEC 14971, 3rd edition: *Medical devices – Risk management – Application of risk management to medical devices*. This standard is a voluntary consensus standard, written and maintained by device regulators and manufacturers; it represents the best thinking of the international medical device community. This standard has already been through several cycles of improvement over many years. FDA's own Center for Devices and Radiological Health (CDRH) has recognized the validity of the current edition of this standard, and will accept conformity to the standard as evidence of a satisfactory risk management process¹.

While we are not suggesting that CDER adopt a totally self-certified risk management process for drugs, we do suggest that this document provides rich and valuable information on how a risk management process should be structured. The standard lays out several stages for the risk management process, and clearly states that the process is an iterative one²:

The manufacturer shall establish and maintain a process for identifying hazards associated with a medical device, estimating and evaluating the associated risks, and controlling these risks, and

¹ See the CDRH web page:
http://www.accessdata.fda.gov/scripts/cdrh/cfdocs/cfStandards/Detail.CFM?STANDARD_IDENTIFICATION_NO=5188

² Page 4, line 216 of the draft standard

monitoring the effectiveness of the controls throughout the life cycle. This process shall be documented and shall include the following elements:

- risk analysis;
- risk evaluation;
- risk control; and
- post-production information.

The flowchart on page 5 of the draft standard is particularly useful for illustrating a risk management process. Beginning with section 4 of the draft standard³, the elements of a good risk management process are laid out. Rather than repeat them here, we urge CDER to read these sections. We also urge CDER to read the Annexes to the draft standard; they supply information supporting the standard's development and further illustration of the various engineering techniques available for risk identification and estimation.

In particular, Annex G contains a sample list of questions that manufacturers can use to identify hazards. While this list of questions obviously applies more to devices than drugs, we believe a similar list of questions could be used to identify hazards associated with a specific drug. We suggest that, rather than a specific list of studies that all drugs should perform (see lines 340 to 345 of FDA's concept paper on premarketing risk assessment), a sample list of questions similar to ISO 14971's Annex G could be used to make better-informed decisions about what potential hazards should or should not be evaluated.

Not all of our comments are negative. We believe FDA's proposal to maintain a list of "best practices" for risk management on the FDA web site is a very good idea. This list could be maintained and updated far more frequently than published guidances. Since the practice of Risk Management for drugs is bound to evolve rapidly over its first few years, keeping a centralized list of examples constantly updated is the best way to spread information.

In conclusion, Watson believes FDA has made a good start on developing a Risk Management framework. However, the process needs to better balance the needs for late-stage controls with sound development and design practices. Putting all the controls at the end of the design process is too expensive and inefficient.

³ Page 7, line 290 of the draft standard

AAMI Order Code: 14971-D

**DOCUMENT: Future AAMI/ISO/IEC 14971 3ed., 19-Mar-03 Committee Draft for
Vote**

***Medical devices - Risk management - Application of risk
management to medical devices***

Public Review Draft Designation: AAMI/DS-1 14971

AAMI has circulated this draft to committee members for comment and vote. Consensus on this draft will be developed by AAMI/QM/WG 04, Application of risk management to medical devices. Interested parties may submit public review comments, in writing, to:

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Arlington, VA 22201-4795
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This is a proposed US adoption of a draft ISO document (ISO/CD-V).

COMMENT DEADLINE: 13 June 2003

Comments should be received by AAMI by the above deadline (earlier if possible) to ensure their consideration by the Committee.

INSTRUCTIONS FOR COMMENTING:

Comments should be set forth as follows:

- a. Section number, section heading, and page number of document;
- b. Comments/objection;
- c. Rationale for comment/objection; and,
- d. Suggested alternative text to resolve comment/objection.

NOTE—The above format is not required for comments concerning typographical errors; simply identify the nature and location of the error (eg, by page, paragraph, and line number).

Failure to comply fully with these instructions may cause comments to be considered non-persuasive.

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WORD97 <http://www.aami.org/standards/downloadables/aamirevf.doc>

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Please be sure to identify the document by designation: 'AAMI/DS-1 14971, Medical devices - Risk management - Application of risk management to medical devices,' and include your name, address, phone number, fax number and email address in the event we need to contact you about your comments.

AAMI/CDV-1 14971
(AAMI/DS-1 14971)
2003-03-19
(Revision of ANSI/AAMI/ISO 14971:2000)

Committee Draft for Vote
(Proposed Draft)

AAMI/ American National Standard

NOTE - This document is still under study and subject to change.
It should not be used for reference purposes.

**Medical devices - Risk management - Application
of risk management to medical devices**

Abstract: Specifies a procedure for the manufacturer to identify the hazards associated with medical devices and their accessories including in vitro diagnostic devices, estimate and evaluate the risks, control these risks, and monitor the effectiveness of the control. This standard does not specify acceptable risk.

Keywords: risk management, hazard

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Medical devices — Application of risk management to medical devices

Dispositifs médicaux — Application de la gestion des risques aux dispositifs médicaux

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1 Foreword

2 ISO (the International Organization for Standardization) is a worldwide federation of national
3 standards bodies (ISO member bodies). The work of preparing International Standards is normally
4 carried out through ISO technical committees. Each member body interested in a subject for which a
5 technical committee has been established has the right to be represented on that committee.
6 International organizations, governmental and non-governmental, in liaison with ISO, also take part in
7 the work. ISO collaborates closely with the International Electrotechnical Commission (IEC) on all
8 matters of electrotechnical standardization.

9 International Standards are drafted in accordance with the rules given in the ISO/IEC Directives,
10 Part 2.

11 The main task of technical committees is to prepare International Standards. Draft International
12 Standards adopted by the technical committees are circulated to the member bodies for voting.
13 Publication as an International Standard requires approval by at least 75 % of the member bodies
14 casting a vote.

15 Attention is drawn to the possibility that some of the elements of this document may be the subject of
16 patent rights. ISO shall not be held responsible for identifying any or all such patent rights.

17 In the field of risk management for medical devices, Technical Committee ISO/TC 210 and IEC/SC
18 62A have established a joint working group, JWG 1, *Application of risk management to medical*
19 *devices*.

20 International Standard ISO 14971 was prepared by ISO/TC 210, *Quality management and*
21 *corresponding general aspects for medical devices*, and Subcommittee IEC/SC 62A, *Common*
22 *aspects of electrical equipment used in medical practice*.

23 This second edition of ISO 14971 cancels and replaces ISO 14971: 2000.

24 For purposes of future IEC maintenance, Subcommittee 62A has decided that this publication remains
25 valid until 200x. At this date, Subcommittee 62A, in consultation with ISO/TC 210, will decide whether
26 the publication will be

- 27 — reconfirmed,
- 28 — withdrawn,
- 29 — replaced by a revised edition, or
- 30 — amended.

31 Annexes A to K of this International Standard are for information only.

32 Introduction

33 This International Standard should be regarded as a framework for effective management by the
34 manufacturer of the risks associated with the use of medical devices. The requirements that it
35 contains provide a framework within which experience, insight, and judgment are applied
36 systematically to manage these risks.

37 This standard deals with risks, primarily to the patient, but also to the operator, other persons, other
38 equipment and the environment.

39 As a general concept, activities in which an individual, organization, or government is involved can
40 expose those or other stakeholders to hazards which can cause loss or damage of something they
41 value. Risk management is a complex subject because each stakeholder places a different value on
42 the probability of harm occurring and on the detriment that might be suffered on exposure to a hazard.

43 It is accepted that the concept of risk has two components:

- 44 a) the probability of occurrence of harm, that is, how often the harm can occur;
- 45 b) the consequences of that harm, that is, how severe it might be.

46 The acceptability of a risk to a stakeholder is influenced by these components and by the
47 stakeholder's perception of the risk.

48 These concepts are particularly important in relation to medical devices because of the variety of
49 stakeholders including medical practitioners, the organizations providing health care, governments,
50 industry, patients, and members of the public.

51 All stakeholders need to understand that the use of a medical device entails some degree of risk.
52 Factors affecting each stakeholder's perception of the risks include the socio-economic and
53 educational background of the society concerned and the actual and perceived state of health of the
54 patient. The way a risk is perceived also takes into account, for example, whether exposure to the risk
55 seems to be involuntary, avoidable, from a man-made source, due to negligence, arising from a poorly
56 understood cause, or directed at a vulnerable group within society. The decision to embark upon a
57 clinical procedure utilizing a medical device requires the residual risks to be balanced against the
58 anticipated benefits of the procedure. Such judgments should take into account the intended
59 use/intended purpose, performance, and risks associated with the medical device, as well as the risks
60 and benefits associated with the clinical procedure or the circumstances of use. Some of these
61 judgments can be made only by a qualified medical practitioner with knowledge of the state of health
62 of an individual patient or the patient's own opinion.

63 As one of the stakeholders, the manufacturer should make judgments relating to safety of a medical
64 device, including the acceptability of risks, taking into account the generally accepted state of the art,
65 in order to determine the probable suitability of a medical device to be placed on the market for its
66 intended use/intended purpose. This International Standard specifies a process by which the
67 manufacturer of a medical device can identify hazards associated with a medical device, estimate and
68 evaluate the risks associated with those hazards, control those risks, and monitor the effectiveness of
69 that control

70 For any particular medical device, other International Standards may require the application of specific
71 methods for controlling risk.

72 Annex A describes the reasoning for establishing the various requirements in this edition of ISO
73 14971.

74 **Medical devices — Application of risk management to**
75 **medical devices**

76 **1 Scope**

77 This International Standard specifies a process by which a manufacturer can identify the hazards
78 associated with medical devices, including *in vitro* diagnostic medical devices, estimate and evaluate
79 the risks, control these risks, and monitor the effectiveness of the control.

80 The requirements of this International Standard are applicable to all stages of the life cycle of a
81 medical device.

82 This International Standard does not apply to clinical judgments relating to the use of a medical
83 device.

84 It does not specify acceptable risk levels.

85 This International Standard does not require that the manufacturer has a formal quality management
86 system in place. However, risk management can be an integral part of a quality management system
87 (see, for example, Table B.1).

88 **2 Terms and definitions**

89 For the purposes of this International Standard, the following terms and definitions apply:

90 **2.1**

91 **accompanying document**

92 document accompanying a medical device and containing important information for the user, operator,
93 installer, or assembler of the medical device, particularly regarding safety

94 NOTE Based on IEC 60601-1 1988, definition 2.1.4.

95 **2.2**

96 **harm**

97 physical injury or damage to the health of people, or damage to property or the environment

98 [ISO/IEC Guide 51:1999, definition 3 1]

99 NOTE Negative effects such as:

100 — unwanted pregnancy due to failing contraceptive devices, or

101 — psychological damage directly linked to the device

102 can also be considered to be included in the definition of harm.

103 **2.3**

104 **hazard**

105 potential source of harm

106 [ISO/IEC Guide 51 1999, definition 3 5]

- 107 **2.4**
108 **hazardous situation**
109 circumstance in which people, property, or the environment are exposed to one or more hazard(s)
- 110 [ISO/IEC Guide 51:1999, definition 3.6]
- 111 **2.5**
112 **intended use/intended purpose**
113 use of a product, process, or service in accordance with the specifications, instructions, and
114 information provided by the manufacturer
- 115 **2.6**
116 **manufacturer**
117 natural or legal person with responsibility for the design, manufacture, packaging, or labelling of a
118 medical device, assembling a system, or adapting a medical device before it is placed on the market
119 and/or put into service, regardless of whether these operations are carried out by that person himself
120 or on his behalf by a third party
- 121 NOTE Attention is drawn to the fact that the provisions of national or regional regulations can apply to the
122 definition of manufacturer.
- 123 **2.7**
124 **medical device**
125 any instrument, apparatus, implement, machine, appliance, implant, *in vitro* reagent or calibrator,
126 software, material or other similar or related article, intended by the manufacturer to be used, alone or
127 in combination, for human beings for one or more of the specific purpose(s) of
- 128 — diagnosis, prevention, monitoring, treatment or alleviation of disease,
 - 129 — diagnosis, monitoring, treatment, alleviation of or compensation for an injury,
 - 130 — investigation, replacement, modification, or support of the anatomy or of a physiological process,
 - 131 — supporting or sustaining life,
 - 132 — control of conception,
 - 133 — disinfection of medical devices,
 - 134 — providing information for medical purposes by means of *in vitro* examination of specimens derived
135 from the human body,
- 136 and which does not achieve its primary intended action in or on the human body by pharmacological,
137 immunological or metabolic means, but which may be assisted in its function by such means
- 138 [ISO/FDIS 13485:200x, definition 3.7]
- 139 NOTE As used in this standard, the term medical device includes any accessory to a medical device.
- 140 **2.8**
141 **objective evidence**
142 data supporting the existence or verity of something
- 143 NOTE Objective evidence may be obtained through observation, measurement, test, or other means.
- 144 [ISO 9000:2000, definition 3.8.1]
- 145 **2.9**
146 **post-production**
147 that part of the life cycle of the product after the design has been completed and the device has been
148 manufactured and released (e.g., product launch, distribution, installation, product use, product
149 changes, decommissioning and disposal)

- 150 **2.10**
151 **procedure**
152 specified way to carry out an activity or a process
- 153 [ISO 9000: 2000, definition 3.4.5]
- 154 **2.11**
155 **process**
156 set of interrelated or interacting activities which transforms inputs into outputs
- 157 [ISO 9000: 2000, definition 3.4.1]
- 158 **2.12**
159 **record**
160 document stating results achieved or providing evidence of activities performed
- 161 [ISO 9000: 2000, definition 3.7.6]
- 162 **2.13**
163 **residual risk**
164 risk remaining after risk control measures have been taken
- 165 NOTE ISO/IEC Guide 51:1999, definition 3.9 uses the term "protective measures" rather than "risk control
166 measures." However, in the context of this standard, "protective measures" are only one option for controlling risk
167 as described in 6.2
- 168 **2.14**
169 **risk**
170 combination of the probability of occurrence of harm and the severity of that harm
- 171 [ISO/IEC Guide 51:1999, definition 3.2]
- 172 **2.15**
173 **risk analysis**
174 systematic use of available information to identify hazards and to estimate the risk
- 175 [ISO/IEC Guide 51:1999, definition 3.10]
- 176 **2.16**
177 **risk assessment**
178 overall process comprising a risk analysis and a risk evaluation
- 179 [ISO/IEC Guide 51:1999, definition 3.12]
- 180 **2.17**
181 **risk control**
182 process in which decisions are made and risks are reduced to, or maintained within, specified levels
- 183 **2.18**
184 **risk evaluation**
185 process of comparing the estimated risk against given risk criteria to determine the acceptability of the
186 risk
- 187 **2.19**
188 **risk estimation**
189 process used to assign values to the probability of occurrence of harm and the severity of that harm

190 **2.20**
191 **risk management**
192 systematic application of management policies, procedures, and practices to the tasks of analyzing,
193 evaluating, and controlling risk

194 **2.21**
195 **risk management file**
196 set of all records and other documents that are produced by the risk management process

197 **2.22**
198 **safety**
199 freedom from unacceptable risk

200 [ISO/IEC Guide 51:1999, definition 3.1]

201 **2.23**
202 **verification**
203 confirmation, through the provision of objective evidence, that specified requirements have been
204 fulfilled

205 NOTE 1 The term "verified" is used to designate the corresponding status

206 NOTE 2 Confirmation can comprise activities such as:
207 — performing alternative calculations;
208 — comparing a new design specification with a similar proven design specification;
209 — undertaking and demonstrations, and
210 — reviewing documents prior to issue.

211 [ISO 9000 2000, definition 3 8.4]

212 **3 General requirements for risk management**

213 NOTE Attention is drawn to the fact that the provisions of national or regional regulations can also apply to
214 some of the requirements specified within clause 3.

215 **3.1 Risk management process**

216 The manufacturer shall establish and maintain a process for identifying hazards associated with a
217 medical device, estimating and evaluating the associated risks, controlling these risks, and monitoring
218 the effectiveness of the controls throughout the life cycle. This process shall be documented and shall
219 include the following elements:

- 220 — risk analysis;
- 221 — risk evaluation;
- 222 — risk control; and
- 223 — post-production information.

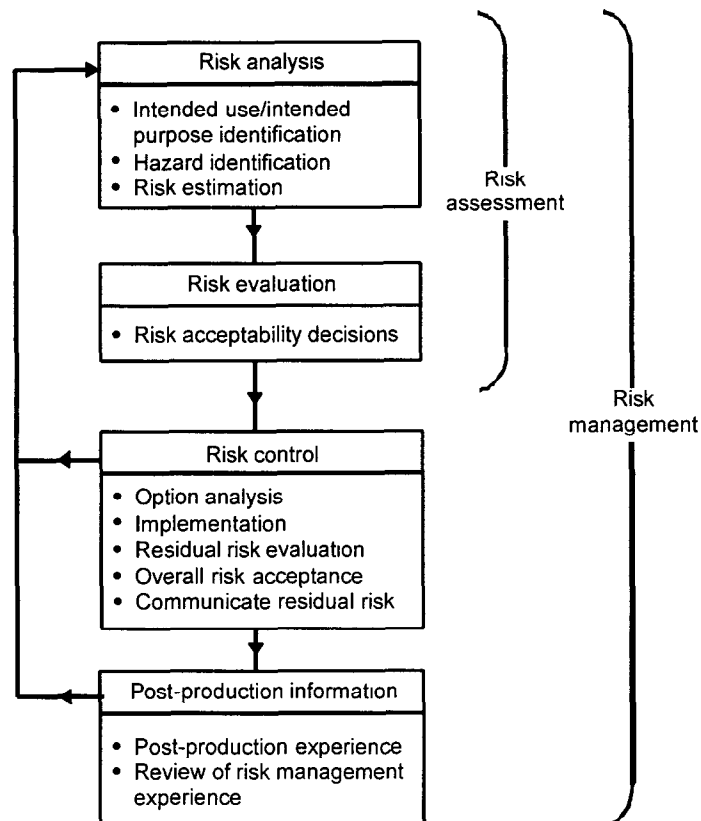
224 Where a documented product realization process exists, it shall incorporate the appropriate parts of
225 the risk management process.

226 NOTE 1 A documented product realization process can be used to deal with safety in a systematic manner, in
227 particular to enable the early identification of hazards in complex systems and environments.

228 NOTE 2 These documents can form part of a manufacturer's quality management system (e.g. ISO 13485)
229 and these documents can be referenced in the risk management file

230 NOTE 3 A schematic representation of the risk management process is shown in Figure 1 for illustration.
 231 Annex C contains a more detailed overview of the steps in the risk management process, again for illustration.

232 Compliance is checked by inspection of appropriate documents.



233

234 **Figure 1 — A schematic representation of the risk management process for illustration**

235 3.2 Management responsibilities

236 The manufacturer shall:

- 237 a) define the policy for determining acceptable risk, taking into account relevant International
 238 Standards and national or regional regulations;
- 239 b) ensure the provision of adequate resources;
- 240 c) ensure the assignment of qualified personnel (see 3.3) for management, performance of work
 241 and assessment activities; and
- 242 d) review the results of risk management activities at defined intervals to ensure continuing
 243 suitability and the effectiveness of the risk management process.

244 The above shall be documented.

245 NOTE The documents can form part of a manufacturer's quality management system (e.g. ISO 13485) and
 246 these documents can be referenced in the risk management file

247 Compliance is checked by inspection of the appropriate documents.

248 **3.3 Qualification of personnel**

249 The manufacturer shall ensure that those performing risk management tasks include persons with
250 knowledge and experience appropriate to the tasks assigned to them. This shall include, where
251 appropriate, knowledge and experience of the medical device (or similar devices) and its use and/or
252 risk management techniques. Appropriate qualification records shall be maintained.

253 Compliance is checked by inspection of the appropriate records.

254 **3.4 Risk management plan**

255 For the particular medical device being considered, the manufacturer shall prepare a risk
256 management plan in accordance with the risk management process. The risk management plan shall
257 be part of the risk management file.

258 This plan for the particular medical device shall include at least the following:

- 259 a) The scope of the plan, identifying and describing the medical device and the life cycle phases for
260 which each element of the plan is applicable;
- 261 b) verification activities;
- 262 c) assignment of responsibilities and authority;
- 263 d) requirements for review of risk management activities;
- 264 e) criteria for risk acceptability including criteria for accepting risks when the probability of
265 occurrence of harm cannot be estimated; and
- 266 f) method of obtaining relevant post-production information.

267 NOTE 1 The criteria for risk acceptability will do much to determine the ultimate effectiveness of the risk
268 management process. Refer to AnnexD for guidance on establishing such criteria; refer to AnnexE for guidance
269 on developing a risk management plan.

270 NOTE 2 Not all parts of the plan need to be created at the same time, but can be developed over time.
271 However, activities should be planned before they are undertaken.

272 If the plan changes during the life cycle of the medical device, a record of the changes shall be
273 maintained in the risk management file.

274 Compliance is checked by inspection of the risk management file.

275 **3.5 Risk management file**

276 For the particular medical device being considered, the manufacturer shall establish and maintain a
277 risk management file. In addition to the requirements of other clauses of this standard, the risk
278 management file shall provide traceability for each hazard to:

- 279 — the risk analysis;
- 280 — the risk evaluation;
- 281 — the implementation and verification of the risk control measures; and
- 282 — the assessment that each residual risk(s) is acceptable.

283 NOTE 1 The records and other documents that make up the risk management file can form part of other
284 documents and files required, for example, by a manufacturer's quality management system.

285 NOTE 2 The risk management file need not physically contain all the records and other documents relating to
286 this International Standard. However, it should contain at least references or pointers to all required
287 documentation. The manufacturer should be able to assemble the information referenced in the risk
288 management file in a timely fashion.

289 NOTE 3 The Risk management file can be in any form or type of medium.

290 **4 Risk analysis**

291 **4.1 Risk analysis process**

292 Risk analysis, as described in 4.2 to 4.4, shall be performed, and the conduct and results of the risk
293 analysis shall be recorded in the risk management file.

294 NOTE 1 If a risk analysis or other relevant information is available for a similar medical device, it can be used
295 as a starting point provided it can be demonstrated that the processes are similar or that the changes that have
296 been made will not introduce significant differences in results. This should be based on a systematic evaluation
297 of the changes and the ways they can influence the various hazards present.

298 NOTE 2 Some techniques that can be used for analysis of risks are described in Annex F.

299 In addition to the records required in 4.2 to 4.4, the documentation of the conduct and results of the
300 risk analysis shall include at least the following:

- 301 a) a description and identification of the medical device that was analysed;
- 302 b) identification of the person(s) and organization which carried out the risk analysis;
- 303 c) date of the analysis.

304 Compliance is checked by inspection of the risk management file.

305 **4.2 Intended use/intended purpose and identification of characteristics related to the** 306 **safety of the medical device**

307 For the particular medical device being considered, the manufacturer shall document the intended
308 use/intended purpose and any reasonably foreseeable misuse. The manufacturer shall identify and
309 document those qualitative and quantitative characteristics that could affect the safety of the medical
310 device and, where appropriate, their defined limits (see Note 1). These documents shall be
311 maintained in the risk management file.

312 NOTE 1 Annex G contains questions that can serve as a useful guide in drawing up such a list

313 NOTE 2 Additional guidance on risk analysis techniques for *in vitro* diagnostic medical devices is given in
314 Annex H

315 NOTE 3 Additional guidance on risk analysis techniques for toxicological hazards is given in Annex I.

316 Compliance is checked by inspection of the risk management file.

317 **4.3 Identification of known or foreseeable hazards**

318 The manufacturer shall compile a list of known or foreseeable hazards associated with the medical
319 device in both normal and fault conditions. Previously recognized hazards shall be identified. This list
320 shall be maintained in the risk management file.

321 Foreseeable sequences of events that can result in a hazardous situation shall be considered and
322 recorded.

323 NOTE 1 The examples of possible hazards listed in Annex J and in Annex H.2 for *in vitro* diagnostic medical
324 devices can be used as a memory aid.

325 NOTE 2 To identify hazards not previously recognized, systematic methods covering the specific situation can
326 be used (see Annex F)

327 Compliance is checked by inspection of the risk management file.

328 **4.4 Estimation of the risk(s) for each hazard**

329 For each identified hazard, the risk(s) in both normal and fault conditions shall be estimated using
330 available information or data. For hazards for which the probability of the occurrence of harm cannot
331 be estimated, at least a listing of the possible consequences of the hazard shall be prepared for use in
332 Clause 6. The results of these activities shall be recorded in the risk management file.

333 Any system used for qualitative or quantitative categorization of probability of occurrence estimates or
334 severity shall be recorded in the risk management file.

335 NOTE 1 Risk estimation incorporates an analysis of the probability of occurrence and the consequences.
336 Depending on the area of application, only certain elements of the risk estimation process can need to be
337 considered. For example, in some instances it will not be necessary to go beyond an initial hazard and
338 consequence analysis.

339 NOTE 2 Risk estimation can be quantitative or qualitative. Methods of risk estimation, including those
340 resulting from systematic faults, are described in Annex D. Annex H.3 gives information useful for estimating
341 risks for *in vitro* diagnostic medical devices.

342 NOTE 3 Some techniques that can be used for analysis of risks are described in annex E.

343 NOTE 4 Information or data for estimating risks can be obtained, for example, from:

- 344 — published standards;
- 345 — scientific technical data;
- 346 — field data from similar medical devices already in use including published reported incidents;
- 347 — usability tests employing typical users;
- 348 — clinical evidence;
- 349 — results of appropriate investigations;
- 350 — expert opinion; and
- 351 — external quality assessment schemes.

352 Compliance is checked by inspection of the risk management file.

353 **5 Risk evaluation**

354 For each identified hazard, the manufacturer shall decide, using the criteria defined in the risk
355 management plan, whether the estimated risk(s) is so low that risk reduction need not be pursued. In
356 this case, the requirements given in 6.2 to 6.6 do not apply for this hazard (i.e., proceed to 6.7). The
357 results of this risk evaluation shall be recorded in the risk management file.

358 NOTE 1 Guidance for deciding on risk acceptability is given in Annex D 3

359 NOTE 2 Application of relevant standards as part of the medical device design criteria might constitute risk
360 control activities, thus necessitating application of the requirements given in 6.3 to 6.6.

361 Compliance is checked by inspection of the risk management file.

362 6 Risk control

363 6.1 Risk reduction

364 When risk reduction is required, the manufacturer shall follow the procedure specified in 6.2 to 6.7 to
365 control the risk(s) so that the residual risk(s) associated with each hazard is judged acceptable.

366 6.2 Option analysis

367 The manufacturer shall identify risk control measure(s) that are appropriate for reducing the risk(s) to
368 an acceptable level.

369 Risk control shall consist of an integrated approach in which the manufacturer shall use one or more
370 of the following in the priority order listed:

- 371 a) inherent safety by design;
- 372 b) protective measures in the medical device itself or in the manufacturing process;
- 373 c) information for safety.

374 NOTE 1 Measures of risk control can reduce the severity of the potential harm or reduce the probability of
375 occurrence of the harm, or both.

376 NOTE 2 Technical standards address inherent, protective, and information for safety for many medical
377 devices. These should be consulted as part of the risk management process. See also Table B.2.

378 The risk control measures selected shall be recorded in the risk management file.

379 If, during option analysis, the manufacturer determines that further risk reduction is not practicable, the
380 manufacturer shall conduct a risk/benefit analysis of the residual risk (see 6.5); otherwise, the
381 manufacturer shall proceed to implement the selected risk control measures.

382 Compliance is checked by inspection of the risk management file.

383 6.3 Implementation of risk control measure(s)

384 The manufacturer shall implement the risk control measure(s) selected in 6.2.

385 Implementation of the risk control measures shall be verified. This verification shall also be recorded
386 in the risk management file.

387 The effectiveness of the risk control measures shall be verified and the results of the verification shall
388 be recorded in the risk management file.

389 Compliance is checked by inspection of the risk management file.

390 6.4 Residual risk evaluation

391 Any residual risk that remains after the risk control measure(s) are applied shall be evaluated using
392 the criteria defined in the risk management plan. The results of this evaluation shall be recorded in
393 the risk management file.

394 If the residual risk does not meet these criteria, further risk control measures shall be applied (see
395 6.2).

396 For residual risks, which are judged acceptable, the manufacturer shall decide which information to
397 put into the accompanying documents, in order to inform about the residual risk.

398 NOTE 1 National or regional regulatory requirements can apply.

399 NOTE 2 Guidance on communication of residual risk is found in Annex K.

400 Compliance is checked by inspection of the risk management file and the accompanying documents.

401 **6.5 Risk/benefit analysis**

402 If the residual risk is not judged acceptable using the criteria established in the risk management plan
403 and further risk control is not practicable, the manufacturer shall gather and review data and literature
404 on the medical benefits of the intended use/intended purpose to determine if they outweigh the
405 residual risk. If this evidence does not support the conclusion that the medical benefits outweigh the
406 residual risk, then the risk remains unacceptable. If the medical benefits outweigh the residual risk,
407 then proceed to 6.6. Relevant information necessary to explain the residual risk shall be placed in the
408 appropriate accompanying documents supplied by the manufacturer. The results of this evaluation
409 shall be recorded in the risk management file.

410 Compliance is checked by inspection of the risk management file and the accompanying documents.

411 **6.6 New hazards**

412 The risk control measures shall be reviewed to identify if other hazards are introduced. If any new
413 hazards are introduced by any risk control measures, the associated risk(s) shall be assessed (see
414 4.4). The results of this review shall be recorded in the risk management file.

415 Compliance is checked by inspection of the risk management file.

416 **6.7 Completeness of risk control**

417 The manufacturer shall assure that the risk(s) from all identified hazards have been considered. The
418 results of this activity shall be recorded in the risk management file.

419 Compliance is checked by inspection of the risk management file.

420 **7 Overall residual risk evaluation**

421 After all risk control measures have been implemented and verified, the manufacturer shall decide if
422 the overall residual risk posed by the medical device is acceptable using the criteria defined in the risk
423 management plan.

424 If the overall residual risk is not judged acceptable using the criteria established in the risk
425 management plan, the manufacturer shall gather and review data and literature on the medical
426 benefits of the intended use/intended purpose to determine if they outweigh the overall residual risk. If
427 this evidence supports the conclusion that the medical benefits outweigh the overall residual risk, then
428 the overall residual risk can be judged acceptable. Otherwise, the overall residual risk remains
429 unacceptable.

430 The overall residual risk evaluation shall be recorded in the risk management file.

431 Compliance is checked by inspection of the risk management file.

432 **8 Risk management report**

433 The risk management report shall:

434 — contain a summary of the results of the overall risk evaluation; and

- 435 — confirm that the risk assessment and risk control activities have been completed.
- 436 The risk management report shall be approved by the personnel assigned this responsibility and
437 authority.
- 438 The risk management report shall be included in the risk management file.
- 439 NOTE The risk management report can also summarize the risk assessment and risk control activities
- 440 Compliance is checked by inspection of the risk management file.

441 **9 Production and post-production information**

- 442 The manufacturer shall establish and maintain a documented feedback system to collect and review
443 information about the medical device or similar devices in the production and the post-production
444 phases. The information shall be evaluated for possible relevance to safety, especially the following:
- 445 a) if previously unrecognized hazards are present;
- 446 b) if the estimated risk(s) arising from a hazard is no longer acceptable; or
- 447 c) if the original assessment is otherwise invalidated.
- 448 If any of the above conditions occur:
- 449 — the impact on previously implemented risk management activities shall be evaluated and shall be
450 fed back as an input to the risk management process, and
- 451 — a review of the appropriate risk management file for the medical device shall be considered. If
452 there is a potential that the residual risk(s) or its acceptability has changed, the impact on
453 previously implemented risk control measures shall be evaluated.
- 454 The results of this evaluation shall be recorded in the risk management file.
- 455 NOTE 1 Some aspects of post-production monitoring are the subject of national or regional regulations. In
456 some cases, additional measures might be required (e.g., prospective post-production evaluations).
- 457 NOTE 2 See also 8.2 of ISO 13485:1200x.
- 458 NOTE 3 Information can be found at any stage of the medical device life cycle from inception to post-
459 production phases
- 460 Compliance is checked by inspection of the risk management file and other appropriate documents.

Annex A (informative)

Rationale for requirements

461
462
463
464

465 A.1 Introduction

466 The ISO/TC 210-IEC/SC 62A Joint Working Group 1, Application of risk management to medical
467 devices, developed this rationale to document its reasoning for establishing the various requirements
468 contained in ISO 14971. Those who make future revisions to the standard can use this document,
469 along with experience gained in the use of the standard, to make the standard more useful to
470 manufacturers, regulatory bodies, and health care providers.

471 A standard for the application of risk management to medical devices became important largely
472 because of the increasing recognition by regulators that the manufacturer should apply risk
473 management to medical devices. No medical device risk management standard existed, and this
474 standard has been written to fill that gap. ISO TC 210 Working Group 4 was formed to develop the
475 new standard. Almost simultaneously, drafters of the third edition of IEC 60601-1 planned to have risk
476 management included in the standard then under development. They saw the need for a separate
477 risk management activity and formed Working Group 15 of IEC/SC 62A. Recognizing that the efforts
478 of these two working groups overlapped, IEC and ISO formed the Joint Working Group 1 (JWG1) on
479 Risk Management combining the membership of both working groups. This collaboration resulted in
480 the publication of ISO 14971 with both an ISO and an IEC logo. The dual logo signifies that both ISO
481 and IEC recognize ISO 14971 as the international standard covering the application of risk
482 management to medical devices.

483 When JWG1 started its discussions on the international risk management standard, there was no
484 satisfactory standard in place to address risk management for medical devices. Crucial features of
485 risk management needed to be addressed such as the process of risk evaluation, as well as the
486 balancing of risks and benefits for medical devices. Manufacturers, regulatory bodies, and health care
487 providers had recognized that "absolute safety" in medical devices was not achievable. In addition,
488 the risks that derive from the increasing diversity of medical devices and their applications cannot be
489 completely addressed through product safety standards. The recognition of these facts and the
490 consequent need to manage risks from medical devices throughout their life cycle led to the decision
491 to develop ISO 14971.

492 The JWG1's original plan was to write the standard in several parts, each dealing with a specific
493 aspect of risk management. ISO 14971-1, covering risk analysis, was intended as the first part of an
494 overall risk management standard. Later, the JWG1 decided that it was better to develop a single
495 document that would include all aspects of risk management. The main reason for this was that it was
496 apparent that risk management would be mandated by several regulatory regimes in the world,
497 including Europe. It was therefore no longer useful or necessary to have a separate standard on risk
498 analysis available. Also, making one risk management standard instead of having several parts would
499 much better show the coherence between the several aspects of risk management.

500 In what follows, the numbering parallels the numbering of the various clauses and subclauses of ISO
501 14971

502 **A.2 Rationale for requirements in particular clauses and subclauses**

503 **A.2.1 Scope**

504 As explained in the introduction, a risk management standard applying to all medical devices is
 505 required. Risks exist throughout the product life cycle, and risks that become apparent at one point in
 506 the life cycle can be managed by action taken at a completely different point in the life cycle. For this
 507 reason, the JWG1 intended the standard to be a complete life cycle standard. This means that the
 508 standard instructs manufacturers to apply risk management principles to a medical device from its
 509 initial conception until its ultimate decommissioning and disposal.

510 The standard is not intended to apply to clinical decision making. The decision to embark upon a
 511 clinical procedure utilizing a medical device requires the residual risks to be balanced against the
 512 anticipated benefits of the procedure. Such judgements should take into account the intended
 513 use/intended purpose, performance, and risks associated with the medical device as well as the risks
 514 and benefits associated with the clinical procedure or the circumstances of use. Some of these
 515 judgements can be made only by a qualified health care professional with knowledge of the state of
 516 health of an individual patient and the patient's own opinion.

517 Although there has been significant debate over what constitutes an acceptable level of risk, the
 518 standard does not specify acceptability levels. The JWG1 believes that specifying a single level for
 519 acceptable risk would be inappropriate. This decision is based upon the belief that:

520 — the wide variety of devices and situations covered by the standard would make a single level
 521 meaningless; and

522 — local laws, customs, and values are more appropriate for defining risk acceptability for a particular
 523 culture or region of the world.

524 Because not all countries require a quality management system for medical device manufacturers, a
 525 quality management system is not required in the standard. However, the JWG1 believes that a
 526 quality management system is extremely helpful in managing risks properly. Because of this and
 527 because most medical device manufacturers do employ a quality management system, the standard
 528 is constructed so that it can easily be incorporated into the quality management system that they use.
 529 The relationship with ISO 13485: 200x is shown in Table B.1

530 **A.2.2 Terms and definitions**

531 The JWG1 did not want to invent a host of new and possibly unfamiliar terms and so the standard is
 532 intentionally built upon the wealth of risk management information both in standards and in the
 533 literature. The JWG1 used existing definitions wherever possible for terms used in the standard. The
 534 primary sources for the definitions were:

535 — ISO/IEC Guide 51:1999, Guidelines for the inclusion of safety aspects in standards

536 — ISO 9001:2000, *Quality management systems—Requirements*

537 — ISO 13485:200x, *Medical devices—Quality management systems—System requirements for*
 538 *regulatory purposes*

539 The JWG1 also knew that risk management would be made mandatory, either explicitly or implicitly,
 540 by the European Union (EU), the United States, and other countries and regions of the world. The
 541 JWG1 therefore tried to use definitions that would be widely acceptable in a regulatory sense. For
 542 example, the term, “manufacturer” (subclause 2.6), while based on the medical device directive in the
 543 EU, is very consistent with the definition used in the United States. The term, “medical device”
 544 (subclause 2.7), was taken from ISO 13485 where a similar consideration for local regulations had
 545 also been applied. The combined term, “intended use/intended purpose” (subclause 2.5) is used
 546 because there is no consensus on which term to use. The Medical Device Directive uses “intended

547 purpose," whereas the United States regulations use "intended use." Both terms have essentially the
548 same definition. The JWG1 decided to use the combined term along with a definition that is similar to
549 that used in both the EU and the United States.

550 Only six other terms in ISO 14971 are not based on definitions in other standards. These are "post-
551 production" (subclause 2.9), "risk control" (subclause 2.17), "risk evaluation" (subclause 2.18), risk
552 estimation (subclause 2.19), "risk management" (subclause 2.20), and "risk management file"
553 (subclause 2.21). A definition of "post-production" was added to emphasize that the entire life cycle of
554 the device is important for risk management. The definitions for "risk control" and "risk evaluation"
555 were provided to be consistent with the definitions of "risk analysis" given by ISO/IEC Guide 51. The
556 definition for "risk management" emphasizes the use of a systematic approach and the need for
557 management oversight. The concept of a "risk management file" was originally expressed in IEC
558 60601-1-4, but the JWG1 changed the definition because the definition in IEC 60601-1-4 refers to
559 quality records, which need not exist for compliance with ISO 14971.

560 **A.2.3 General requirements for risk management**

561 Although risk management activities are highly individual to the device being evaluated, there are
562 basic elements that need to be included in the risk management process. This clause satisfies that
563 need. This clause also allows for some differences in the requirements for meeting this standard,
564 based on local differences in regulatory approaches.

565 World-wide applicability of this standard is important despite differing regional regulatory
566 requirements. This note was needed so that both Europe and the United States (as well as other
567 countries and regions) could use this standard in their regulatory programs. In Europe, manufacturers
568 do not need to have a certified quality management system in place to meet the essential
569 requirements necessary for applying a CE mark to their product. In the United States, a quality
570 management system is always required to market a device (unless the device is specifically
571 exempted). Subclauses 3.2 and 3.3 closely follow quality management system requirements. This
572 note informs manufacturers that they can apply subclauses 3.2 and 3.3 in conjunction with a quality
573 management system, when required by their local regulatory authorities.

574 **A.2.3.1 Risk management process**

575 This subclause requires each manufacturer to establish a risk management process as part of the
576 design of a medical device. This is required so that the manufacturer can systematically ensure that
577 the required elements are in the process. Risk Analysis, risk evaluation and risk control are commonly
578 recognised as essential parts of risk management. In addition to these elements, the JWG1 wanted to
579 emphasise, however, that the risk management process does not end with the design and
580 manufacturing of a medical device, but continues on into the post-production phase. The JWG1,
581 therefore, identified the gathering of post-production information as a required part of the risk
582 management process. The JWG1 also believe that when a manufacturer employs a quality
583 management system, the risk management process should be fully integrated into that quality
584 management system.

585 **A.2.3.2 Management responsibilities**

586 The commitment of a manufacturer's management is critical for an effective risk management
587 process. The JWG1 believes that these individuals should take responsibility for overall guidance of
588 the risk management process. Therefore, the JWG1 included this subclause to emphasise their role.
589 In particular the JWG1 concluded that:

- 590 a) Because this standard does not define acceptable risk levels, the manufacturer has to decide
591 what criteria to apply, taking account of relevant factors;
- 592 b) In the absence of adequate resources, risk management activities would be less effective, even if
593 complying with the letter of the other requirements of this standard;
- 594 c) Risk management is a specialized discipline and requires the use of individuals trained in risk
595 management techniques (see rationale for 3.3); and

596 d) Risk management is an evolving process and periodic review of the risk management activities is
597 needed to ascertain whether they are being carried out correctly, to rectify any weaknesses, to
598 implement improvements, and to adapt to changes.

599 **A.2.3.3 Qualification of personnel**

600 The JWG1 believes it is most important to get qualified people to perform risk management tasks.
601 The risk management process require people who know:

- 602 — how the device is constructed;
- 603 — how the device works;
- 604 — how the device is actually used; and
- 605 — how to apply the risk management process.

606 In general, this will require several experts, each contributing their specialist knowledge. Records of
607 the appropriate qualifications are required to provide objective evidence. For confidentiality reasons,
608 the standard does not require these records to be kept in the risk management file.

609 **A.2.3.4 Risk management plan**

610 A risk management plan is required because the JWG1 believes that:

- 611 — an organised approach is essential for good risk management
- 612 — the plan provides the roadmap for risk management; and
- 613 — the plan encourages objectivity and helps prevent essential elements being forgotten.

614 The elements a) to f) are required for the following reasons:

- 615 a) There are two distinct elements in the scope of the plan. The first identifies the intended medical
616 device; the other identifies the phase of the life cycle covered by each element the plan. By
617 defining the scope, the manufacturer establishes the baseline on which all the risk management
618 activities are built.
- 619 b) Verification is an essential activity and is required by 6.3. Planning this activity helps ensure that
620 essential resources are available when required. If verification is not planned, important parts of
621 the verification could be neglected.
- 622 c) Allocation of responsibilities is needed to ensure that no responsibility is omitted.
- 623 d) This point is included as a generally recognised responsibility of Management.
- 624 e) The criteria for risk acceptability are fundamental to risk management and should be decided
625 upon before risk analysis begins. This helps make the process in clause 5 be objective.
- 626 f) Device specific methods for obtaining post-market information need to be established so that
627 there is a formal and appropriate way to feed back post-market information into the risk
628 management process.

629 The requirement to keep a record of changes is to facilitate audit and review of the risk management
630 process for a particular device.

631 **A.2.3.5 Risk management file**

632 The standard uses this term to signify where the manufacturer can locate or find the locations of all
 633 the records applicable to risk management. This facilitates the risk management and enables more
 634 efficient auditing to this standard. Traceability is necessary to demonstrate that risk management
 635 process has been applied to each identified hazard.

636 **A.2.4 Risk analysis**

637 The JWG1 used ISO 14971-1 as the basis for this section. This standard is the ISO version of EN
 638 1441 on medical devices risk analysis and was made internationally available under the title *Medical*
 639 *Devices - Risk Management -Part 1: Application of Risk Analysis*. EN 1441 was written under a
 640 mandate of the European Commission, and gave the presumption of conformance with the
 641 requirements for risk analysis of the European medical device regulations.¹

642 **A.2.4.1 Risk analysis process**

643 The risk analysis process is described in subclauses 4.2, 4.3 and 4.4.

644 The JWG1 added a note on how to deal with the availability of a risk analysis for a similar medical
 645 device to inform users of the standard that when adequate information already exists it can and should
 646 be applied to save time, effort, and other resources. Users of the standard need to be careful,
 647 however, to assess systematically their previous work for applicability to the current risk analysis.

648 Note that details required by a), b), and c) form the basic minimum data set for ensuring traceability
 649 and are important for management reviews and for subsequent audits. The requirement in a) also
 650 helps clarify what is in the scope of the analysis and verify completeness.

651 **A.2.4.2 Intended use / intended purpose and identification of characteristics related to the**
 652 **safety of the medical device**

653 This step forces the manufacturer to think about all the characteristics that could affect safety of the
 654 medical device. This analysis should include "reasonably foreseeable misuse." Devices are
 655 frequently used in situations other than those intended by the manufacturer and in situations other
 656 than those foreseen when a device is first conceived. It is important that the manufacturer tries to look
 657 into the future to see the hazards due to potential uses of their device.

658 Annex G is intended to be helpful in describing the characteristics of the medical device and the
 659 environments in which it is used. The JWG1 cannot emphasise too strongly that this list is not
 660 exhaustive. Every manufacturer should be creative in determining the relevant safety characteristics
 661 for the medical device under investigation. The list in Annex G was originally taken from ISO 14971-1
 662 with some additions made as a result of comments on drafts of the standard. The list ought to
 663 stimulate thinking of 'where can things go wrong.' Annex H on *in vitro* devices and Annex I on
 664 toxicological hazards, have been taken from Annex A and Annex B of ISO 14971-1, respectively, with
 665 only minor changes.

666 **A.2.4.3 Identification of known or foreseeable hazards**

667 This step requires that the manufacturer be systematic in the identification of potential hazards. The
 668 manufacturer should list "known or foreseeable hazards" based upon the safety characteristics
 669 identified in subclause 4.2. A risk can only be assessed and managed once a hazard has been
 670 identified. Listing the hazards allows this to be done systematically.

¹ EN 1441 was ratified on 13 September 1997 and its reference published in the European Community's Official Journal of 9 May 1998. The presumption of conformity with the essential requirements of the medical device directives will be withdrawn on 1 April 2004.

671 Annex J is provided to help manufacturers identify hazards and contributing factors that can lead to
672 unsafe conditions. An attempt is made in that annex to show the relationships between hazards,
673 harms, hazardous situations and contributing factors. This is especially important when there is a
674 sequence of events that in the end can lead to a hazardous situation. The manufacturer should
675 recognise these sequences of events to address risk properly.

676 The list as given in Annex J is non-exhaustive and is not intended as a checklist, but rather to
677 stimulate creative thinking.

678 Annex F is provided as guidance on common risk analysis techniques that can be helpful in the
679 identification of hazards.

680 **A.2.4.4 Estimation of the risks for each hazard**

681 This is the final step of risk analysis. The difficulty of this step is that estimation of risk is different for
682 every hazard that is under investigation as well as for every device. The JWG1 has therefore chosen
683 to write the text of this subclause generically. Because hazards can occur both when the device
684 functions normally and when the device malfunctions, one should look closely at both situations. In
685 practice, both components of risk, probability and consequence, should be analysed separately.
686 When a manufacturer uses a systematic way of categorising the severity levels or probability of
687 occurrence of harm levels, the categorisation scheme should be defined and recorded in the risk
688 management file. This enables the manufacturer to treat equivalent risks consistently and serves as
689 evidence that the manufacturer has done so.

690 Some hazards occur because of systematic faults or initiating events. The probability of occurrence of
691 harm is impossible to calculate. Such hazards must still be addressed and the JWG1 believes that
692 listing such hazards separately would allow the manufacturer to focus on ameliorating the risks due
693 to these hazards.

694 Frequently, good quantitative data are not readily available. The JWG1 therefore has tried to avoid
695 the suggestion that estimation of risk should be done only in a quantitative way.

696 The JWG1 provided Annex D as helpful guidance on risk analysis. The information originates from
697 several sources, including IEC 60300:1995, *Dependability management – Part 3: Application guide –*
698 *Section 9: Risk analysis of technological systems*. The JWG1 recognized the usefulness of IEC
699 60300 and extended it to apply to all medical devices and all phases of the risk management process.
700 Although risk charts are used extensively in Annex D as examples, this standard does not require the
701 use of risk charts.

702 **A.2.5 Risk Evaluation**

703 Decisions have to be made about the acceptability of risk. A decision was placed at this point
704 because this is the first occasion that the required information is available. Manufacturers can use the
705 recently estimated risks and evaluate them using the criteria for risk acceptability defined in the risk
706 management plan. They can screen the risks to determine which ones need to be reduced. Clause 5
707 was written in this way to allow the user of the standard to avoid unnecessary work.

708 **A.2.6 Risk Control**

709 **A.2.6.1 Risk reduction**

710 The JWG1 intended that steps 6.2 to 6.7 make up a logical sequence of stages. This systematic
711 approach is important since it ensures that relevant information is available when required.

712 **A.2.6.2 Option analysis**

713 Often there will be more than one way to reduce a risk. The three mechanisms listed:

714 — inherent safety by design;

715 — protective measures in the medical device itself or in the manufacturing process; and

716 — information for safety

717 are all standard risk reduction measures and are derived from ISO/IEC Guide 51. The priority order
718 listed is important. This principle is found in several places, including IEC/TR 60513 and local or
719 regional regulations (e.g., the European Medical Device Directive). If practicable, the device should
720 be designed to be inherently safe. If this is not practicable, then protective measures such as barriers
721 or audible alarms are appropriate. The least preferred protective measure is a written warning or
722 contraindication.

723 The JWG1 recognised that one possible result of the option analysis could be that there is no
724 practicable way for reducing the risk to acceptable levels according to the pre-established criteria for
725 risk acceptability. For example, it could be impractical to design a life-supporting device with such an
726 acceptable residual risk. In this case, a risk/benefit analysis can be carried out as described in
727 subclause 6.5 to determine whether the benefit of the device to the patient outweighs the residual risk.
728 This option is included at this point in the standard to make sure that every effort was first made to
729 reduce risks to the pre-established acceptable levels.

730 **A.2.6.3 Implementation of risk control measures**

731 The JWG1 included two distinct verifications. The first verification is required to make sure that the
732 risk control measure has been implemented in the final design. The second verification is required to
733 ensure that measure as implemented actually reduces the risk.

734 **A.2.6.4 Residual risk evaluation**

735 A check was introduced here to determine whether the implemented measures have made the risk
736 acceptable. If the risk is not less than the criteria established in the risk management plan,
737 manufacturers are instructed to assess additional risk control measures. This iterative procedure
738 should be continued until the risk is reduced to within the acceptability levels established in the risk
739 management plan.

740 The JWG1 believes that the user should be provided with relevant information on residual risks so that
741 the user can make informed decisions. However, it is the manufacturer's decision as to what and how
742 much information on residual risk should be provided. This requirement is consistent with the
743 approach taken in many countries and regions, including the United States and the European Union.

744 **A.2.6.5 Risk/benefit analysis**

745 There will be some occasions where the risk of a medical device is greater than would be generally
746 accepted. The JWG1 included this subclause to enable the manufacturer to provide a high-risk device
747 for which they have done a careful evaluation and can show that the benefit of the device outweighs
748 the risk.

749 **A.2.6.6 Other generated hazards**

750 The JWG1 included this subclause because it recognised that risk control measures alone or in
751 combination might introduce a new and sometimes quite different hazard.

752 **A.2.6.7 Completeness of risk evaluation**

753 At this stage, the risk of all the hazards should have been evaluated. The JWG1 introduced this check
754 to ensure that no hazards were left out in the intricacies of a complex risk analysis.

755 A.2.7 Overall residual risk evaluation

756 During the process defined by clauses 4 through 6, manufacturers identify hazards, evaluate the risks,
757 and implement risk control measures in their design one at a time. This is the point where the
758 manufacturer has to step back, consider the combined impact of the individual residual risks, and
759 make a decision as to whether to proceed with the device. It is possible that the overall residual risk
760 can exceed the manufacturer's criteria for acceptable risk, even though individual residual risks do
761 not. This is particularly true for complex systems and devices with a large number of risks. Even if
762 the overall residual risk exceeds the criteria in the risk management plan, the manufacturer has one
763 last opportunity to do an overall risk-benefit evaluation to determine whether a high risk, but highly
764 beneficial, device should be marketed.

765 A.2.8 Risk Management report

766 The risk management report is a crucial part of the risk management file. The JWG1 intended it to be
767 a summary of the final results of the risk management process. The report serves as the high level
768 document for all kinds of questions about risks associated with the device.

769 Completeness is very important in risk management. An incomplete task can mean that the risk of a
770 hazard is not controlled and harm to someone can be the consequence. The problem can result from
771 incompleteness at any stage of risk management, e.g., unidentified hazards, risks not assessed,
772 unspecified risk control measures, or risk control measures not implemented. The risk management
773 report is a tool to establish completeness of the risk management process by the requirement that it
774 be approved by the person responsible for this task.

775 A.2.9 Post-production information

776 The JWG1 cannot emphasize too often that risk management does not stop when the device goes
777 into production. Risk management is an imperfect process because it starts based on an idea with no
778 physical manifestation of the device. Risk estimates can be refined throughout the design process
779 and made more accurate when a functioning prototype is built. Information for use in risk
780 management can come from any source including production and other quality records. However, no
781 amount of modeling can substitute for an actual device in the hands of actual users. This is where all
782 the potential hazards become real. Because of this, manufacturers should monitor postmarket
783 information for things that can affect their risk estimates and, therefore, their risk management
784 decisions. This includes taking into account state of the art considerations and the practicability of
785 applying these. With this post-production information the risk management process truly becomes a
786 iterative closed-loop process.

Annex B
(informative)

Other standards that contain information related to the elements of risk management described in this International Standard

787
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Table B.1 — Quality management elements that can be related to the elements of risk management

Overview of the risk management process		Subclauses of ISO 13485:200x ^a																	
		4.1 (see note 1)	4.2 (see note 2)	5.1	5.2	5.3	5.4	5.5	5.6	6.1	6.2	6.3	6.4	7.1	7.2	7.3	7.4	7.5	7.6
General requirements		■	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■	■
Risk analysis	Scope definition		■												■	■			
	Hazard identification		■													■	■		
	Risk estimation		■													■	■		
Risk evaluation			■													■	■		
Risk control	Analysis of options		■														■	■	
	Decision making		■														■	■	
	Implementation		■														■	■	
Post-production information			■																

Table B.1 — Quality management elements that can be related to the elements of risk management

Overview of the risk management process		Subclauses of ISO 13485:200x ^a				
		8.1	8.2	8.3	8.4	8.5
General requirements						
Risk analysis	Scope definition					
	Hazard identification					
	Risk estimation					
Risk evaluation						
Risk control	Analysis of options					
	Decision making					
	Implementation					
Post-production information						
NOTE 1 Risk management can be part of a quality management system.						
NOTE 2 The risk management file can include quality records.						
^a Shaded areas indicate the parts of the risk management process which might be related to this International Standard.						

Table B.2 — Other International Standards that can be related to the elements of risk management

		Applicable standards ^a										
Overview of the risk management process		ISO 9001	ISO 9000-3	ISO 10993-1	ISO 13485	ISO 14969	IEC 60300-3-9	IEC/TR 60513	IEC 60601-1-4	IEC 60812	IEC 61025	EN 12442-1
	Scope definition											
Risk analysis	Hazard identification											
	Risk estimation											
Risk evaluation												
	Analysis of options											
Risk control	Decision making											
	Implementation											
Post-production information												

^a Shaded areas indicate the parts of the risk management process which might be related to these International Standards

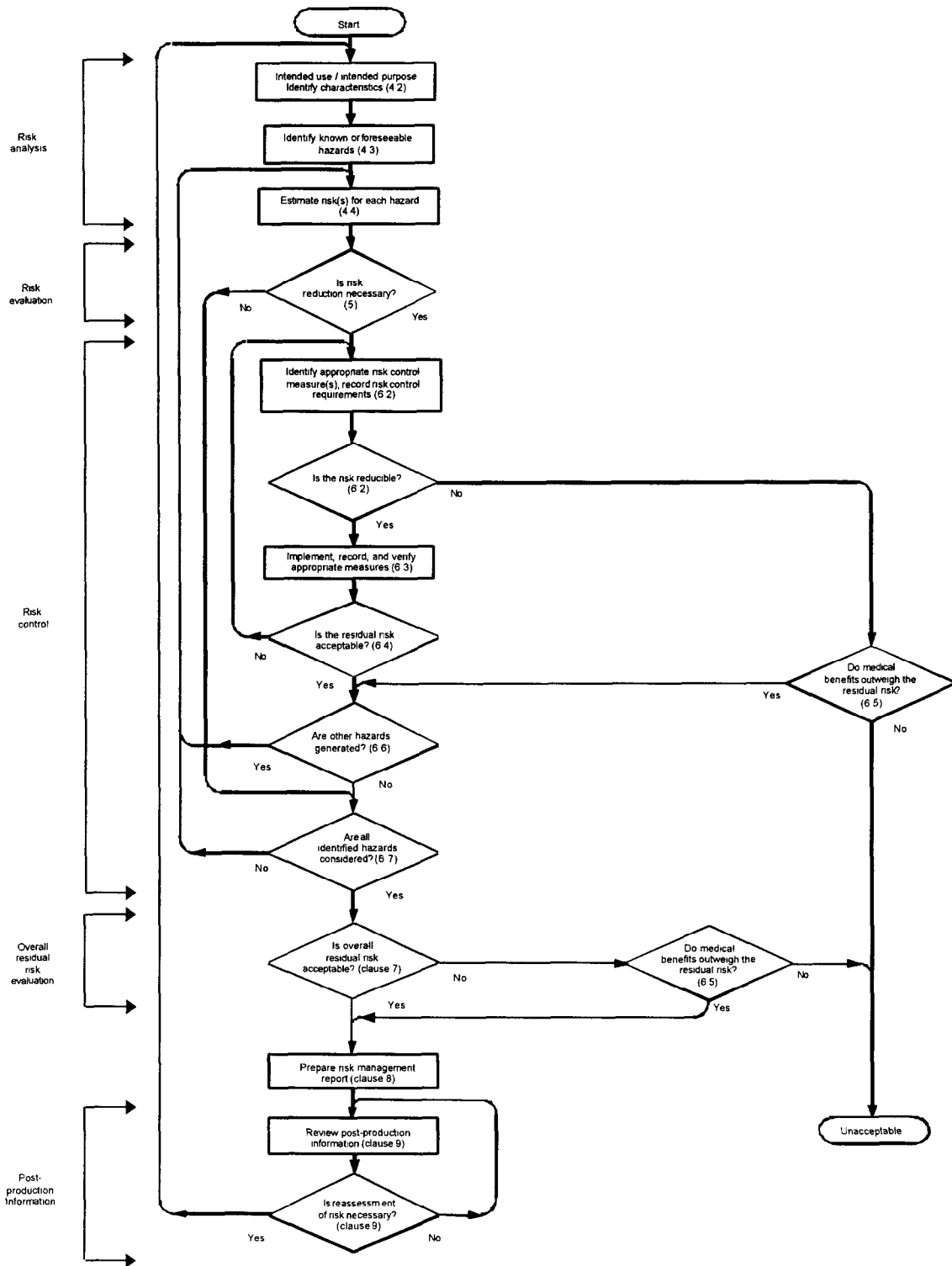
Annex C
(informative)

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Overview of the risk management process for medical devices

797 Figure C.1 is provided to give the user of this standard an overview of the risk management process.
798 It is for illustrative purpose only.

799 Figure C.1 is an expansion of the mechanism provided in this International Standard. As indicated in
800 Figure C.1, the process needs to be iterative, covering each risk in turn, and returning to earlier steps
801 if risk control measures introduce new hazards or if new information becomes available.



802
803

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Figure C.1 — Overview of risk management activities as applied to medical devices

Annex D (informative)

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807
808

Risk concepts applied to medical devices

809 D.1 Initiating Causes

810 D.1.1 Initiating causes for electromedical devices—faults

811 A hazardous situation can result from the fault of an electromedical system. There are two possible
812 types of fault:

813 — random faults, and

814 — systematic faults.

815 D.1.1.1 Random faults

816 For many events, a statistical probability of fault can be assigned (e.g., the probability of fault of an
817 assembly is often estimated from the fault probabilities of the components which make up the
818 assembly). In this case, a numerical value can be given for the probability of the fault. It is usually
819 assumed here that such faults are random in nature.

820 D.1.1.2 Systematic faults

821 Systematic faults are due to errors (including errors of commission and omission) in any activity that,
822 under some particular combination of inputs or environmental conditions, will permit a fault.

823 Errors leading to systematic faults can occur in both hardware and software and can be introduced at
824 any time during a medical device's development, manufacture, or maintenance. Some examples of
825 systematic faults are:

826 a) An incorrectly rated fuse fails to prevent a hazardous situation. The fuse rating might have been
827 incorrectly specified, incorrectly fitted during manufacture, or incorrectly replaced during repair.

828 b) A software database does not provide for the condition of full database. If the database is full, it
829 is not clear what the software will do. A possible consequence is that the system will delete
830 existing records to make room for new ones.

831 The accurate estimation of systematic fault rates is difficult. This occurs primarily for the two following
832 reasons:

833 a) Systematic fault rates are laborious and expensive to measure. Achieving a reasonable level of
834 confidence in the result will not be possible without a long history of measuring fault rates.

835 b) Consensus does not exist for a method of estimating systematic fault rates quantitatively

836 In cases where an appropriate level of confidence cannot be established for estimating systematic
837 faults, the risk should be managed based on the severity of the harm resulting from the hazard.
838 Initially, risk estimation for systematic faults should be based on the presumption that the systematic
839 fault will occur at an unacceptable rate

840 It is important to observe that there is an inverse relationship between the rigor of the development
841 processes used to design complex systems and the possibility of a systematic fault being introduced
842 or remaining undetected. It is often appropriate to determine the required rigor of the development
843 process by taking account of the severity of the consequence of the systematic faults and the effect of
844 risk-control measures external to the device. The worse the consequence and the less the effect of
845 external risk-control measures, the higher the required rigor of the development process.

846 **D.1.2 Initiating causes for non-electromedical devices**

847 The concepts of initiating causes that are random or systematic also apply, in a sense, to non-
848 electromedical devices. For example, the presence of infectious or toxic substances in or on a
849 medical device can sometimes be described by a probability distribution and would be treated in the
850 same way as a random fault for hardware. In other cases, the presence of the offending material can
851 better be characterized as systematic. This would be the case for example with:

852 — novel hazards that are poorly understood such as BSE transmission; or

853 — toxic agents for which one cannot determine a threshold below which toxic effects do not occur.

854 In these cases, analogously to systematic faults for electromedical devices, probabilities cannot be
855 estimated.

856 **D.2 Risk estimation**

857 Various methods can be used to estimate risk. While this International Standard does not require that
858 a particular method be used, it does require that risk estimation be carried out (see 4.4). Quantitative
859 risk estimation is possible when suitable data are available. Methods for quantitative risk estimation
860 could merely result from the adaptation of a qualitative method, or an alternative approach might be
861 appropriate.

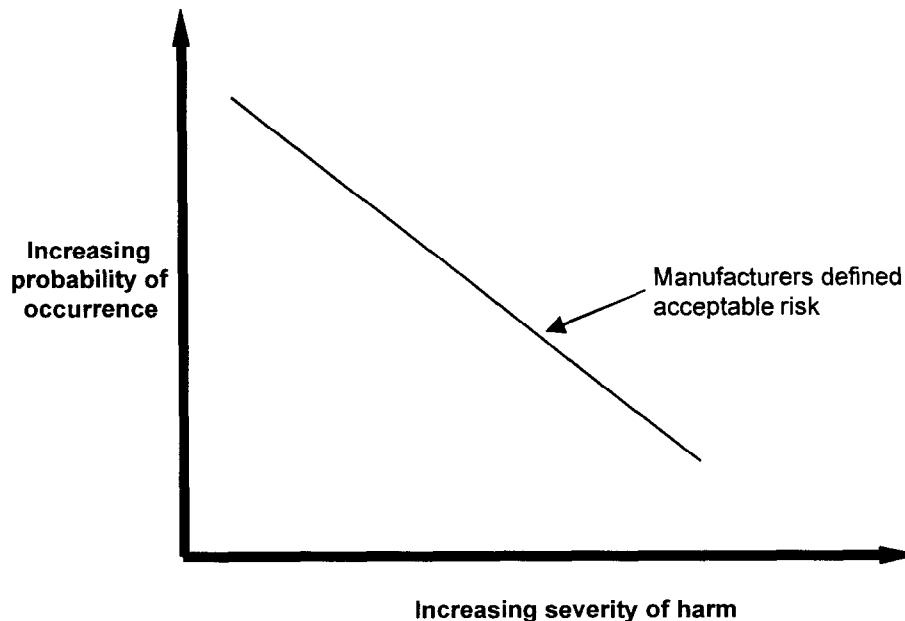
862 A risk chart such as shown in Figure D.1 can be used to help define risk. Use of such a three-region
863 risk chart based on Figure D.1 will be used in examples throughout this annex. This does not imply
864 that this method has general applicability to medical devices, however, it can be useful in many
865 instances. If a risk chart approach is used for estimating risk, the particular risk chart and the
866 interpretation used should be justified for that application.

867 The concept of risk is the combination of the following two components:

868 — the probability of occurrence of harm, that is, how often the harm can occur; and

869 — the consequences of that harm, that is, how severe it might be.

870 Risk estimation should examine the initiating events or circumstances, the sequence of events that
871 are of concern, any mitigating features, and the nature and frequency of the possible deleterious
872 consequences of the identified hazards. Risk should be expressed in terms that facilitate risk control
873 decision-making. In order to analyze risks, their components, i.e., probability and severity, should be
874 analyzed separately.



875

876

Figure D.1 — Example of a risk chart

877 **D.2.1 Probability**878 **D.2.1.1 Probability estimation**

879 In appropriate situations where sufficient data are available, a quantitative categorization of probability
 880 levels is preferred. If this is not possible, the manufacturer should give a qualitative description. A
 881 qualitatively good description is preferable to quantitative inaccuracy. For a qualitative categorization
 882 of probability levels, the manufacturer can use descriptors appropriate for the medical device. The
 883 concept is in reality a continuum, however, in practice a number of discrete levels can be used. In this
 884 case, the manufacturer decides how many categories are needed and how they are to be defined.
 885 The levels can be descriptive (e.g., incredible, improbable, remote, occasional, probable, frequent) or
 886 symbolic (P1, P2, etc.).

887 Probability estimation examines the initiating events or circumstances and the sequence of events that
 888 are of concern. This includes answering the following questions.

889 — Does the hazard occur in the absence of a failure?

890 — Does the hazard occur in a fault condition?

891 — Does the hazard occur only in a multiple-fault condition?

892 Three approaches are commonly employed to estimate probabilities:

893 — use of relevant historical data;

894 — prediction of probabilities using analytical or simulation techniques; or

895 — use of expert judgment.

896 All these approaches can be used individually or jointly. The first two approaches are complementary;
 897 each has strength where the other has weaknesses. Wherever possible, both should be used. In this
 898 way, they work as independent checks on each other, and this might serve to increase confidence in
 899 the results. When these two approaches cannot be used or are not sufficient, it might be necessary to
 900 rely on expert judgment.

901 **D.2.1.2 Risks whose probability cannot be estimated**

902 Confidence in a risk estimate is enhanced when a quantitative estimate of the probability of
 903 occurrence can be made on the basis of precise and reliable data or when reasonable qualitative
 904 estimates are possible. However, this is not always the case. For example, the probability of
 905 systematic faults, such as those discussed in E.1.1.2, are extremely difficult to estimate. When the
 906 accuracy of the probability estimate is in doubt, it is often possible to establish a broad range for the
 907 probability, or determine that it is no worse than some particular value. Examples where risks cannot
 908 be estimated include:

909 — the risk of software failure; or

910 — very rare situations, such as terrorist activity, aeroplane disasters or, more relevantly, malicious
 911 misuse of a medical device.

912 In such cases, the risk estimate should be made on the basis of a reasonable worst-case estimate of
 913 probability. In some instances, it is convenient to set this default value of the probability to one and to
 914 base risk control measures on preventing the hazard entirely or in reducing the severity of the harm
 915 (see D.3).

916 Some examples for non-electromedical devices where it may not be possible to make any estimate of
 917 the probability of a risk occurring include:

918 — novel hazards that are poorly understood, e.g., imprecise knowledge of the infectivity of the
 919 causative agent of BSE prevents quantification of the risk of transmission; or

920 — certain toxicological hazards, such as genotoxic carcinogens and sensitising agents, where it is
 921 not possible to determine a threshold of exposure below which toxic effects do not occur.

922 For such hazards, the probability of harm occurring at a particular level of exposure cannot be
 923 estimated on the basis of scientific data. In the absence of any data on the probability of occurrence
 924 of harm, it is not possible to reach any risk estimate and it is therefore necessary to evaluate the risk
 925 on the basis of the nature of the hazard alone. If it can be concluded that the hazard is of little
 926 practical consequence, the risk can be classified as broadly acceptable and no risk control measures
 927 are necessary. However, for significant hazards, in other words hazards which could inflict harm of
 928 very high severity, such as those noted above, no level of exposure can be identified that corresponds
 929 to a risk so low that there is no need to bother about it. In that case, we acknowledge that we are
 930 really addressing the consequence of the hazard. It is therefore necessary to implement risk control
 931 measures to ensure that the consequence and risk is as low as is reasonably practicable. It is also
 932 necessary to include warnings in respect of such risks in the accompanying documents.

933 **D.2.2 Severity levels**

934 To categorize the levels of severity, the manufacturer should use descriptors appropriate for the
 935 medical device. The concept of severity levels is, in reality, a continuum, however, in practice, one
 936 usually chooses a small number of discrete levels. In such cases, the manufacturer decides how
 937 many categories are needed and how they are to be defined. The levels can be descriptive (e.g.,
 938 negligible, marginal, critical, serious, catastrophic) or symbolic (S1, S2, etc.). See the examples in
 939 D.2.3.

940 These levels will need to be customized by the manufacturer for a particular medical device
 941 considering both short-term and long-term effects and when used should be clearly defined.

942 **D.2.3 Examples**

943 Sufficient data are not always available to perform an objective quantitative analysis. When
 944 quantitative analysis is not possible, qualitative or semi-quantitative analyses can be appropriate. The
 945 manufacturer should carefully define severity levels and probability levels appropriate to the device
 946 being analyzed before initiating the risk estimation process.

947 **D.2.3.1 Qualitative analyses**

948 Several approaches can be used for qualitative analysis. A typical approach is to use an N-by-M
 949 matrix to describe the probabilities and severities of the risk associated with each hazard. One
 950 carefully defines N levels of probability and M levels of severity. Each cell of the matrix represents a
 951 single combination of probability and severity. A simple example is a 3X3 matrix based upon the
 952 definitions in Table D.1 and Table D.2.

Table D.1 — Qualitative Severity Levels

Severity	Definition
Significant	Death or loss of function or structure
Moderate	Reversible or minor injury
Negligible	Will not cause injure or will injure slightly

953

Table D.2 — Qualitative Probability Levels

Probability	Definition
High	Likely to happen, often, frequent
Medium	Can happen, but not frequently
Low	Unlikely to happen, rare, remote

954

955 Each of the locations in the matrix is initially identified as acceptable or unacceptable using the
 956 manufacturer's risk acceptability criteria. The result is shown in Figure D.2.

957

		Qualitative Severity Levels		
		Negligible	Moderate	Significant
Qualitative Probability Levels	High	Unacceptable	Unacceptable	Unacceptable
	Medium	Acceptable	Acceptable	Unacceptable
	Low	Acceptable	Acceptable	Acceptable

958

Figure D.2 — Example of a 3 x 3 risk matrix of qualitative analysis

959 **D.2.3.2 Semi-Quantitative Analysis**

960 Here is an example of a semi-quantitative analysis. It is semi-quantitative because only the probability
 961 levels are quantified and comparable. Judgments are made on the relative values for the severity
 962 levels, but no attempt is made to provide a numeric scale. In practice, few risk analyses will be done
 963 quantitatively because of the difficulty in comparing the value of a death to, say, a successful surgical
 964 intervention.

965 In this example, a 5 x 5 matrix is used. The levels of probability and severity are defined in Table D.3
966 and Table D.4.

Table D.3 — Example of Semi-quantitative Severity Levels

Severity	Definition
Catastrophic	Results in patient death
Critical	Results in permanent impairment or life-threatening injury
Serious	Medical intervention required to prevent permanent impairment or permanent damage to a body structure
Minor	Minor injury or temporary impairment not requiring medical intervention
Negligible	Inconvenience or temporary discomfort

967

Table D.4 — Example of Semi-Quantitative Probability Levels

Probability	Definition
Frequent	>10% (10 occurrences in 100 opportunities/uses/products)
Probable	1% to 10%
Occasional	0.1% to 1%
Remote	.0001% to 0.1%
Improbable	<.0001%

968

969 The definitions for probability can be different for different product families. For example, a firm can
970 choose to use one set of definitions for X-ray machines, but can have a different set of definitions for
971 sterile disposable dressings. Thus, as noted in Table D.4, the rates of occurrence can represent
972 failures per use of a multiple-use device or percentage of units of a disposable device that fail.

973 One can use "likelihood of detection" criteria to help quantify the "probability of occurrence". In this
974 instance, the "likelihood of detection" would be a factor in determining the "probability of occurrence."
975 The "likelihood of detection" statistic typically is utilized with complex electronic products or complex
976 multi-step processes.

977 Implicit in the consideration of the probability of occurrence is the concept of patient exposure. If there
978 is no probability of exposure of a hazard to a patient, there is no harm. Therefore the rate of
979 occurrence should take into consideration the level or extent of exposure to the patient.

980 There are several significant statistics that are important for analyzing the probability of occurrence.
981 These statistics include, but are not limited to, the following:

982 — How often is a particular device is used?

983 — What is the lifetime of the device?

984 — Who makes up the user and patient populations?

985 — What is the number of users/patients?

986 — How long and under what circumstances is the user/patient exposed?

987 The next step is to overlay the various levels of severity and probability of occurrence onto a risk table
988 or risk chart with the results of applying the manufacturer's risk acceptability criteria.

989 An example of a three-region risk table for a 5 x 5 quantitative analysis is shown in Figure D.3.

		Semi-quantitative Severity Levels				
		Negligible	Minor	Major	Critical	Catastrophic
Semi-Quantitative Probability Levels	Frequent	Unacceptable	Unacceptable	Unacceptable	Unacceptable	Unacceptable
	Probable	Acceptable	Unacceptable	Unacceptable	Unacceptable	Unacceptable
	Occasional	Acceptable	Acceptable	Acceptable	Unacceptable	Unacceptable
	Remote	Acceptable	Acceptable	Acceptable	Unacceptable	Unacceptable
	Improbable	Acceptable	Acceptable	Acceptable	Acceptable	Acceptable

990 **Figure D.3 — Example of a semi-quantitative analysis**

991 Other matrices besides 5 x 5 can be utilized; however, matrices higher than 5x 5 (such as 10 x 10)
992 can require significantly more data to be able to meaningfully distinguish between the various levels.
993 Rationales for all choices should be documented as appropriate. While the above examples were
994 3 x 3 and 5 x 5, there is no requirement that these matrices be balanced. For example, a 4 x 5 matrix
995 may be appropriate for a given application.

996 **D.3 Risk acceptability**

997 This International Standard does not specify acceptable risk. That decision is left to the manufacturer.
998 Methods of determining acceptable risk include the following:

999 — using applicable standards that specify requirements which, if implemented, will indicate
1000 achievement of acceptability concerning particular kinds of medical devices or particular risks;

1001 — following appropriate guidance, for example, that obtained by using the single-fault philosophy
1002 (for details, see 9.10 of IEC/TR 60513:1994); or

1003 — comparing levels of risk evident from medical devices already in use.

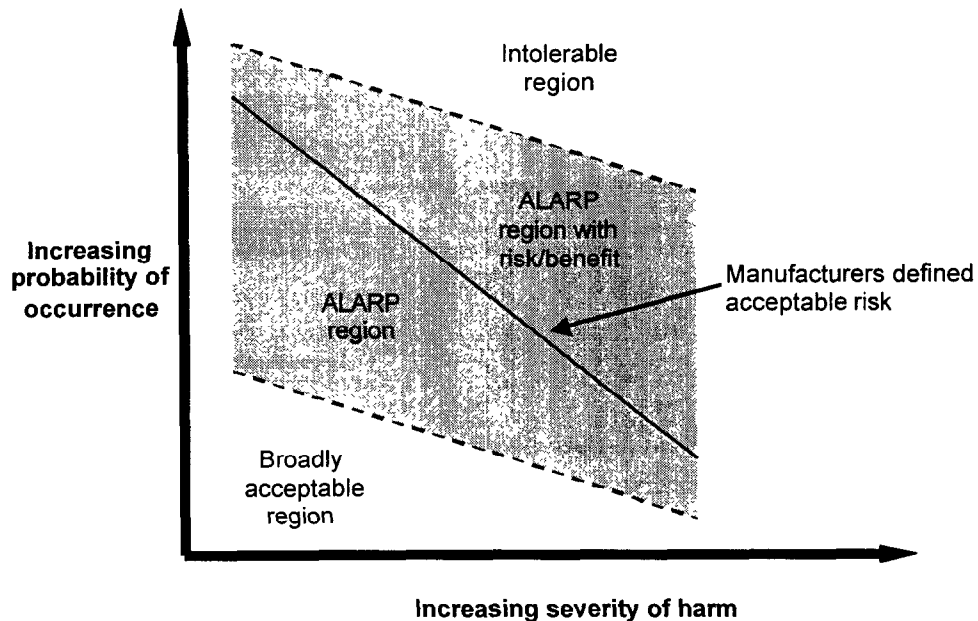
1004 It is frequently convenient to categorize risks into the following three regions:

1005 — the broadly acceptable region;

1006 — the ALARP (As Low As Reasonably Practicable) region; and

1007 — the intolerable region.

1008 This three-region concept of risk is illustrated in Figure D.4. The definition of these regions will need
1009 to be customized for a particular medical device. The acceptable risk defined by the manufacturer is
1010 shown for comparison.



1011

1012

Figure D.4 — Example of a three-region risk chart

1013 **D.3.1 Broadly acceptable region**

1014 In some cases, a risk is so low that it is negligible in comparison with other risks. Such risks are called
1015 broadly acceptable, and risk control need not be actively pursued.

1016 **D.3.2 ALARP region**

1017 It might be thought that any risk associated with a medical device would be acceptable if the patient's
1018 prognosis were improved. This cannot be used as a rationale for the acceptance of unnecessary risk.
1019 All risks should be reduced to the lowest level practicable, bearing in mind the state of the art and the
1020 benefits of accepting the risk and the practicability of further reduction.

1021 "State of the art" is used here to mean what is currently and generally accepted as good practice.
1022 Various methods can be used to determine "state of the art" for a particular device. Examples are:

- 1023 — standards used for the same or similar devices;
- 1024 — best practices as used in other devices of the same or similar type; or
- 1025 — results of accepted scientific research.

1026 State of the art does not mean the most technologically advanced solution.

1027 Practicability refers to the ability of a manufacturer to reduce the risk. Practicability has two
1028 components:

- 1029 — technical practicability, and
- 1030 — economic practicability.

1031 Technical practicability refers to the ability to reduce the risk regardless of cost. The following are a
1032 few examples where technical practicality is questionable:

1033 — Including so many warning/caution labels that the user is hampered in operating the medical
1034 device.

1035 — Multiple alarms that create confusion.

1036 — Communicating too many residual risks so that the operator has difficulty understanding which
1037 ones are really important.

1038 — Overly complex procedures for using the medical device so that the intended use/intended
1039 purpose is compromised.

1040 — Using risk control measures that compromise the intended use/intended purpose (e.g., reducing
1041 the power of an electrosurgical unit below a level to be effective).

1042 Economic practicability refers to the ability to reduce the risk without making the provision of the
1043 medical device an unsound economic proposition. Cost and availability implications are considered in
1044 deciding what is practicable to the extent that these impact upon the preservation, promotion, or
1045 improvement of human health.

1046 Major risks should normally be reduced even at considerable cost. Near the broadly acceptable
1047 region, a balance between risk and benefit can suffice.

1048 **D.3.3 Intolerable region**

1049 Some risks, if they cannot be reduced, can always be judged intolerable.

1050 **D.3.4 Risk-acceptability decisions**

1051 There is an important distinction to be made between risks that are so low that there is no need to
1052 consider them and risks which are greater than that but which we are prepared to live with because of
1053 the associated benefits and the impracticality of reducing the risks. When a hazard has been
1054 identified and the risk estimated, the first question to be asked is whether the risk is already so low
1055 that there is no need to consider it and therefore no need to progress to risk reduction. This decision
1056 is made once for each hazard.

1057 If the decision at the first stage is that the risk is not so low that there is no need to consider it, the next
1058 stage is to progress to risk reduction. Risk reduction might or might not be practicable, but it should
1059 be considered. The possible outcomes of this second stage are as follows:

1060 — That one or more risk-reduction measures bring the risk down to a level where it is not necessary
1061 to consider it further; or

1062 — That, whether or not some risk reduction is possible, reducing the risk down to the “no need to
1063 consider it” level is not practicable.

1064 In the latter case, the risk should be reduced to a level as low as reasonably practicable (ALARP).
1065 Any residual risk that remains after the risk control measures are applied should be evaluated using
1066 the criteria defined in the risk management plan. If a risk is still judged not acceptable, a risk/benefit
1067 analysis can be carried out (see D.5).

1068 Finally, once all risks have been found to be acceptable, the overall residual risk is evaluated (see
1069 D.6) to assure that the risk/benefit balance is still maintained (see D.5).

1070 Thus, there are three decision points in the process, where different questions are asked about the
1071 acceptability of risks:

- 1072 a) Whether the risk is so low that there is no need to consider it?
- 1073 b) Whether there is no longer any reason to consider the risk, or the risk is as low as is reasonably
1074 practicable and outweighed by the benefit?
- 1075 c) Whether the overall balance of all the risks with all the benefits is acceptable?

1076 Risks, for which the probability cannot be estimated, have to be reduced to a level as low as
1077 reasonably practicable.

1078 **D.4 Risk Control**

1079 **D.4.1 Option Analysis**

1080 Once it has been determined that a risk must be reduced, the designer/engineer is faced with options
1081 on how to do it. The following is a non-exhaustive list of risk control approaches that are typically
1082 used:

- 1083 — Designing for inherent safety, e.g., eliminating a particular hazard or reducing the severity of the
1084 consequences. Typical techniques are designing out the hazard itself, designing in redundancy,
1085 using automatic cut-offs or safety valves, use of high integrity components, etc.
- 1086 — Implementing protective measures such as alarms to alert the user/operator to hazardous
1087 conditions.
- 1088 — Implementing control measures in the manufacturing process, e.g., to improve the tolerances of
1089 components that are causes for failure modes.
- 1090 — Providing training for the user/operator to improve their performance or their capability in
1091 detecting errors.
- 1092 — Communicating warnings about improper use, hazards that can occur, or other information that
1093 can help to reduce risk.
- 1094 — Specifying adequate administrative protective measures, e.g., necessary maintenance and
1095 maintenance intervals, maximum expected product service life, or how to dispose of the device
1096 properly.
- 1097 — Implementing post-production monitoring of specific endpoints.

1098 Generally speaking, the options in the above list are ordered with regard to their effectiveness in
1099 reducing risk. The design team should take this into account before decisions are made on which
1100 combination of measures will be used.

1101 **D.4.2 Risk Control Examples**

1102 Table D.5 lists some examples of risk control measures that are commonly used. The decision to use
1103 any of these measures is product and process specific. Some of the examples have general
1104 applicability.

Table D.5 — Some Examples of Risk Control Measures

Product /Process	Safe Design	Protective Measure	Risk Communication
Single Use Device	Self destruction after use	Obvious indication after 1st use	Warning for consequence(s) of reuse
Implants	Biocompatible and non-corrosive materials	Audible alarms when reaching critical limit(s)	Certification of user training
Software	Use of different algorithms for same decision	Software handshake to double check actual versus expected information	Screen user warnings
Packaging	Non-porous pouch material	Reinforced pinch point	Warning on product expiration, storage conditions, etc.
Sterilization	Design for "false-positive" free	E-Beam dose mapping	Visual aids for CCP
<i>In Vitro</i> Diagnostics	Design for "false-positive" free	Daily calibrations	Warning for false-positive or false-negative consequence(s)

1105 D.4.3 Manufacturing Processes and Risk Control

1106 Some hazards can be controlled most effectively by careful attention to the manufacturing process.
 1107 This occurs where close tolerances of particular components are critical or where the manufacturing
 1108 process itself can introduce hazards such as residues or unwanted particulates (see F.6). In such
 1109 instances, techniques such as Hazard Analysis of Critical Control Points (HACCP) can be useful. The
 1110 literature on this technique is extensive and references are provided in the bibliography.

1111 D.5 Risk/benefit analysis

1112 The decision on whether risks are outweighed by benefits is essentially a matter of judgment by
 1113 experienced and knowledgeable individuals. This standard explains how risks can be characterized
 1114 so that a risk estimate can be determined with confidence. Unfortunately, there is no standardized
 1115 approach to estimate benefit, and a greater degree of variation will be the inevitable result of using
 1116 different approaches and of the greater subjectivity involved.

1117 In this standard, a risk benefit analysis is only permitted to justify a high risk once all practicable
 1118 measures to reduce the risk have been applied. If, after applying these measures, the risk is still not
 1119 judged acceptable using the criteria in the risk management plan, a risk benefit analysis is needed to
 1120 establish whether the device is likely to provide more benefit than harm.

1121 The benefit arising from a medical device is related to the likelihood and extent of the improvement of
 1122 health expected from its use, judged in relation to the outcome expected from alternative treatment
 1123 options. Benefit can be estimated from knowledge of:

- 1124 — the performance expected during clinical use;
- 1125 — the clinical outcome expected from that performance, and
- 1126 — factors relevant to the risks and benefits of other treatment options.

1127 Confidence in the benefit estimate is strongly dependent on the reliability of evidence addressing
 1128 these factors.

1129 An estimate of clinical benefit can vary markedly between different stages of the design cycle. If
 1130 reliable clinical data demonstrating the consistent performance and efficacy of the product are
 1131 available, the clinical benefit can be estimated confidently. In cases where clinical data are limited in

1132 quantity or quality, benefit must be estimated with greater uncertainty from whatever relevant
 1133 information is available. For example, it is sometimes necessary early in the process to estimate the
 1134 expected degree of improvement to health from the design intention; however, in the absence of
 1135 relevant clinical data, the likelihood of achieving the intended performance and the desired clinical
 1136 effect will have to be predicted by reference to quality assurance measures and *in vitro* or *in vivo*
 1137 performance characteristics.

1138 Where significant risks are present, and there is a high degree of uncertainty in the benefit estimate, it
 1139 will be necessary to verify the anticipated performance and/or efficacy as soon as possible through
 1140 clinical investigation. This is essential to confirm that the risk/benefit balance is as expected and to
 1141 prevent unwarranted exposure of patients to a large residual risk.

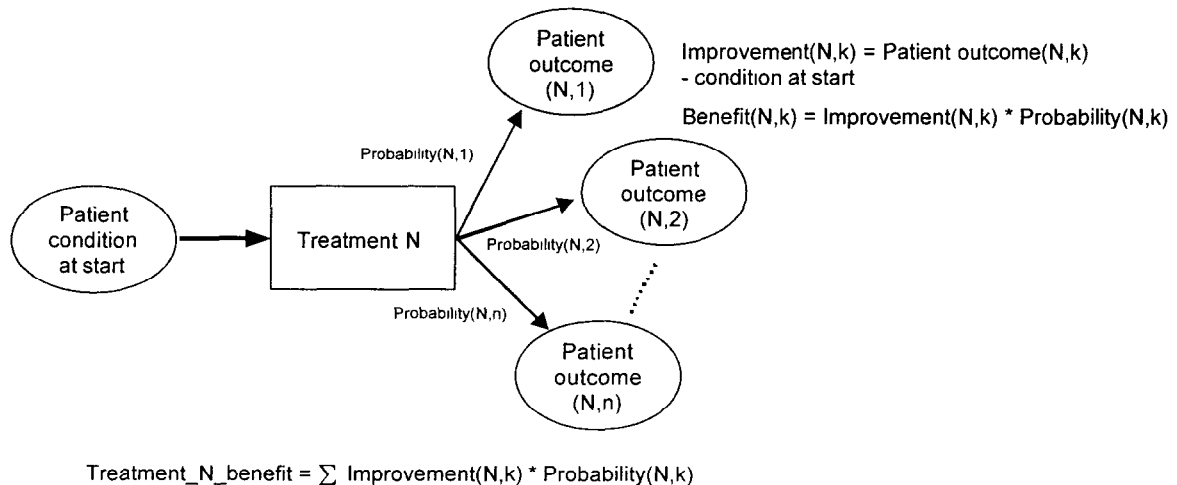
1142 **D.5.1 Risk evaluation depends on multiple criteria.**

1143 Those involved in making such judgments have a responsibility to understand and take into account
 1144 the technical, clinical, regulatory, economic, sociological and political context of their risk management
 1145 decisions. This can involve an interpretation of fundamental requirements set out in applicable
 1146 regulations or standards, as they apply to the product in question under the anticipated conditions of
 1147 use. Since this type of analysis is highly product specific, further guidance of a general nature is not
 1148 possible. Instead, the safety requirements specified by standards addressing specific products or
 1149 risks can be presumed to be consistent with an acceptable level of risk, especially where the use of
 1150 those standards is sanctioned by the prevailing regulatory system. Note that a clinical investigation, in
 1151 accordance with a legally recognised procedure, might be required to ensure that the balance
 1152 between medical benefit and residual risk is acceptable.

1153 **D.5.2 A Rigorous Approach to a Risk Benefit Comparison**

1154 A comparison of risks and benefits is only possible if a common scale is used for both variables.
 1155 There are several ways that this can be accomplished, the example below being one of them. Making
 1156 quantitative estimates is usually extremely difficult, and one frequently must rely on a qualitative
 1157 analysis.

1158 An example of an approach to making “benefit” and “risk” directly comparable for a therapeutic device
 1159 is illustrated in Figure D.5. This example illustrates some of the difficulties that must be addressed in
 1160 practice.



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Figure D.5 — Calculating treatment benefit

1164 The diagram in Figure D.5 illustrates that for each option (including no treatment) there is likely to be a
 1165 range of possible outcomes. The improvement is the difference between the patient outcome and the
 1166 patient condition at the start. Each outcome will have an associated probability. The benefit for each
 1167 outcome is some function that combines the improvement and the probability of that improvement
 1168 (e.g. they could be multiplied together). The next stage is to aggregate the benefits from the different
 1169 outcomes (e.g. they could be summed). The result will be an aggregated benefit for a particular
 1170 option. The best option is the one with the most positive aggregate benefit.

1171 The following are some of the difficulties that need to be resolved in order to apply this model:

1172 — It will be difficult to compare different outcomes, e.g. which is worse, pain or loss of mobility?
 1173 Different outcomes can result from the side effects being very different from the initial problem.

1174 — It is difficult to take account of non-stable outcomes. These can arise both from the recovery time
 1175 and long-term effects.

1176 — It requires detailed knowledge of the numeric values for probabilities. Probability data are often
 1177 poor, and very important decisions could be made on the basis of poor quality data.

1178 — You need to know the function that combines likelihood and improvement

1179 — This type of approach can only be used in the final comparison of risk and benefit (Clause 7).

1180 **D.5.2.1 A Simplified Approach**

1181 Because of the difficulties in a rigorous approach, it can be expedient to make simplifying
 1182 assumptions. For example, it will usually prove expedient to consider only the most likely outcomes
 1183 for each option. Further, one can look for dominant effects and truncate the number of outcomes that
 1184 are considered.

1185 **D.5.3 Practical Examples Of Risk Benefit Decisions**

1186 **Example 1:** Burns can occur where the neutral electrode of a high frequency surgical medical device
 1187 is attached to the patient. Although conformance to the relevant product standard minimizes the
 1188 possibility of such burns, they still occur. Nevertheless, this device is indispensable to all kinds of
 1189 surgical operations; hence, the benefit outweighs the residual risk.

1190 **Example 2:** Although applying x-rays to patients is known to cause harm, the clinical effectiveness of
 1191 conventional diagnostic imaging almost always justifies its use. However, the unwanted effects of
 1192 radiation on the patient are not ignored. Standards exist to minimize unnecessary radiation exposure
 1193 to patients. When a new application of ionizing radiation to diagnostic imaging is contemplated, the
 1194 manufacturer should demonstrate that the new device achieves a benefit to risk commensurate with
 1195 what is achieved by existing products that meet current standards.

1196 **Example 3:** X-Ray cancer therapy causes well-known "side effects" such as nausea, lack of appetite,
 1197 hair loss, etc. The risks of these side effects are accepted because the potential clinical benefit of the
 1198 treatment outweighs these risks.

1199 **Example 4:** Once implanted, some cochlear implant components such as the implant receiver
 1200 stimulator with electrode array cannot easily be replaced. They are intended to remain implanted for
 1201 life (especially in the case of a young adult or child) and must perform reliably for years and even
 1202 decades. Accelerated reliability testing of these components can be conducted for specific failure
 1203 mechanisms. However, validating the reliability of components that must last for decades is not
 1204 practical. Therefore, the overall residual risk including the risk of device failure must be weighed
 1205 against the benefit afforded by the potential for hearing improvement. Factors to be considered
 1206 include possible loss of remaining residual hearing during electrode insertion into the cochlea and the
 1207 risks and benefits of treatment options

1208 **D.6 Overall Residual Risk Evaluation**

1209 Overall residual risk evaluation is the point where the manufacturer has to step back, and consider the
1210 combined impact of the individual residual risks on the intended use/intended purpose of the device.

1211 Evaluating individual residual risks does not provide assurance that the overall residual risk posed by
1212 a device is acceptable. The overall residual risk should be evaluated using the manufacturers risk
1213 acceptability criteria established for that purpose. Overall residual risk evaluation needs to be
1214 performed by persons with the knowledge, experience, and authority to perform such tasks. It is often
1215 desirable to involve application specialists with knowledge of and experience with the device (see 3.3)

1216 Overall residual risk evaluations can be very complicated:

1217 — Risks can originate from many sources, e.g., device design, associated processes including
1218 manufacturing, or quality assurance activities. Thus, the need to determine whether overall
1219 residual risk is acceptable can require that risks be grouped in some manner to facilitate
1220 evaluation, e.g., grouped by hazard, consequence, or some other scheme (manufacturing or
1221 installation).

1222 — The individual residual risks can be difficult to combine, e.g., both quantitative and qualitative risk
1223 estimates can be present, and, even when only quantitative estimates are used, the uncertainty in
1224 risk estimations can vary widely.

1225 There is no standard method for evaluating overall residual risk, and the manufacturer is free to
1226 determine the actual method. One approach could be to use independent application specialists to
1227 evaluate the acceptability of the system considering aspects such as foreseeable misuse and
1228 essential performance. Then, evaluation of the device in the clinical environment could confirm the
1229 acceptability

1230 One practical way to evaluate the overall residual risk is to assume that the risks have been allocated
1231 into one of the three regions discussed above:

1232 — Broadly acceptable

1233 — ALARP

1234 — Intolerable

1235 At the time that the overall residual risk evaluation is carried out, no individual residual risk should
1236 remain in the intolerable region. If a risk remained in this region, the device design would already
1237 have been abandoned.

1238 Risks that have been assessed as being broadly acceptable need not be included in the overall
1239 residual risk evaluation, provided that the level at which a risk is assessed as being broadly
1240 acceptable is not too high. Hence, one need only focus on risks in the ALARP region (see D.3.2).

1241 Risks in the ALARP region will have been reduced to as low as practicable. However, it is possible
1242 that the aggregation of all of these risks will cause the overall risk to become intolerable. At this point
1243 there are three options:

1244 — The product is abandoned;

1245 — Some method is found for reducing one or more of the individual residual risks; or

1246 — The residual risk is justified on the basis of a risk/benefit analysis. This option should only be
1247 taken if there is no practicable way of reducing the risk.

1248 Note that even when the aggregation of risks does not cause the overall risk to become intolerable,
1249 the overall risk can be sufficiently high that it is borderline acceptable, and it might be prudent to
1250 review the previous decisions on the practicality of reducing individual residual risks.

Annex E (informative)

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Risk management plan

1255 The risk management plan is a specific revision controlled document created for each medical device.
1256 It can contain completed information or it can reference other documents to fulfil the requirements
1257 described in 3.4. The establishment and maintenance of risk management plans can be an element
1258 of the manufacturer's quality management system. The risk management plan can be a separate
1259 document or it can be integrated within another quality management system document.

1260 Criteria for risk acceptability are derived from the manufacturer's policy for determining acceptable
1261 risk. The criteria can be common for similar categories of medical device. Criteria for risk
1262 acceptability can be part of the manufacturer's established quality management system, which can be
1263 referenced in the risk management plan (see ISO 13485:200X, subclause 7.1).

1264 All elements of the risk management process should be mapped to the manufacturer's defined
1265 product life cycle. Some of the elements of the risk management process will occur during the phases
1266 of the manufacturer's established product realization process (see ISO 13485:200x) such as the
1267 design control. The remaining elements will occur during the other life cycle phases through to
1268 product decommissioning. The risk management plan provides this mapping for a specific product
1269 either explicitly or by reference to other quality management system documents.

1270 Verifying implementation of risk control measures should occur within an established design control
1271 process (see ISO 13485:200x, subclause 7.3). Verifying the effectiveness of risk control measures
1272 can require the collection of clinical data, usability studies, etc. The risk management plan will specify
1273 how these two distinct verification activities will be carried out. The risk management plan can detail
1274 the verification activities explicitly or by reference to the plan for other verification activities.

1275 The risk management plan should identify the personnel with responsibility for the execution of
1276 specific risk management activities, for example reviewer(s), expert(s), independent verification
1277 specialist(s), individual(s) with approval authority (see 3.2, Management responsibilities). This
1278 assignment can be included in a resource allocation matrix defined for the design project.

1279 Review requirements are a generally recognized responsibility of management. The risk management
1280 plan should detail how and when these management reviews will occur for a specific device. The
1281 requirements for the review of risk management activities could be part of other quality system review
1282 requirements (see ISO 13485:200x).

1283 A method of obtaining post-product information can be part of established quality management system
1284 procedures (see ISO 13485:200x, subclause 8.2.1). Any manufacturer is supposed to establish
1285 generic procedures to collect information from various sources such as users, service personnel,
1286 training personnel, incident reports and customer feedback. While a reference to the quality
1287 management system procedures can suffice in most cases, product specific requirements should be
1288 directly added to the risk management plan.

1289 The requirements identified above can be considered minimum requirements of a risk management
1290 plan. Manufacturers can include other items such as time-schedule, risk analysis tools, or a rationale
1291 for the choice of specific risk acceptability criteria.

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Annex F (informative)

Information on risk analysis techniques

1296 F.1 General

1297 This annex provides guidance on some available techniques for probabilistic safety analysis that can
1298 be used under 4.3. These techniques are complementary and it might be necessary to use more than
1299 one of them. The basic principle is that the possible consequences of a postulated event are analyzed
1300 step by step.

1301 F.2 Preliminary Hazard Analysis (PHA)

1302 PHA is an inductive method of analysis whose objective is to identify the hazards, hazardous
1303 situations and events that can cause harm for a given activity, facility or system. It is most commonly
1304 carried out early in the development of a project when there is little information on design details or
1305 operating procedures and can often be a precursor to further studies. It can be useful when analysing
1306 existing systems or prioritising hazards where circumstances prevent a more extensive technique from
1307 being used.

1308 A PHA formulates a list of hazards and generic hazardous situations by considering characteristics
1309 such as:

- 1310 a) materials used or produced and their reactivity;
- 1311 b) equipment employed;
- 1312 c) operating environment;
- 1313 d) layout;
- 1314 e) interfaces among system components, etc.

1315 The method is completed with the identification of the possibilities that the accident happens, the
1316 qualitative evaluation of the extent of possible injury or damage to health that could result and the
1317 identification of possible remedial measures. PHA should be updated during the phases of design,
1318 construction and testing to detect any new hazards and make corrections, if necessary. The results
1319 obtained can be presented in different ways such as tables and trees.

1320 See IEC 60300-3-9 first edition A.5 for more information on the procedures for preliminary hazard
1321 analysis.

1322 F.3 Failure Mode and Effects Analysis (FMEA)

1323 FMEA is a technique by which the consequences of an individual component fault mode are
1324 systematically identified and evaluated. It is an inductive technique using the question "What happens
1325 to the output if . . . ?" Components are analyzed one at a time, thus generally looking at a single-fault
1326 condition. This is done in a "bottom-up" mode, i.e., following the procedure to the next higher
1327 functional system level.

1328 The FMEA is not restricted to a failure of a component's design but can also include failures in the
1329 manufacturing and assembling of components (Process FMEA) and the use or misuse of the device
1330 by the end user (Application FMEA). FMEA can be extended to incorporate an investigation of the
1331 degree of severity of the consequences, their respective probabilities of occurrence and their
1332 detectability, and can become a so-called Failure Mode Effect and Criticality Analysis (FMECA). In
1333 order to perform such an analysis, the construction of the medical device should be known in some
1334 detail.

1335 FMEA can also be a useful technique to deal with human error. It can also be used to identify hazards
1336 and thus provide valuable input to a Fault Tree Analysis (FTA).

1337 Disadvantages of this technique can arise from difficulties in dealing with redundancies and the
1338 incorporation of repair or preventive maintenance actions, as well as its restriction on single-fault
1339 conditions.

1340 See IEC 60812 for more information on the procedures for FMEA.

1341 **F.4 Fault Tree Analysis (FTA)**

1342 FTA is primarily a means of analyzing hazards identified by other techniques and starts from a
1343 postulated undesired consequence, also called a "top event." In a deductive manner, starting with the
1344 top event, the possible causes or fault modes of the next lower functional system level causing the
1345 undesired consequence are identified. Following stepwise identification of undesirable system
1346 operation to successively lower system levels will lead to the desired system level, which is usually the
1347 component fault mode. This will reveal the sequences most likely to lead to the postulated
1348 consequence. It has therefore proved to be useful for forensic purposes.

1349 The results are represented pictorially in the form of a tree of fault modes. At each level in the tree,
1350 combinations of fault modes are described with logical operators (AND, OR, etc.). The fault modes
1351 identified in the tree can be events that are associated with hardware faults, human errors, or any
1352 other pertinent event which leads to the undesired event. They are not limited to the single-fault
1353 condition.

1354 FTA allows a systematic approach which, at the same time, is sufficiently flexible to allow analysis of a
1355 variety of factors, including human interactions. FTA is primarily used in risk analysis as a tool to
1356 provide an estimate of fault probabilities. The pictorial representation leads to an easy understanding
1357 of the system behavior and the factors included, but, as the trees become large, processing of fault
1358 trees can require computer systems.

1359 See IEC 61025 for more information on the procedures for FTA.

1360 **F.5 Hazard and Operability Study (HAZOP)**

1361 HAZOP is similar to an FMEA. HAZOP is based on a theory that assumes accidents are caused by
1362 deviations from the design or operating intentions. It is a systematic technique for identifying hazards
1363 and operability problems. It was originally developed for use in the chemical process industry. While
1364 the use of HAZOP studies in the chemical industry focuses on deviations from design intent, there are
1365 alternative applications for a medical device developer. A HAZOP can be applied to the
1366 operation/function of the medical device (e.g., to the existing methods/processes used for the
1367 diagnosis, treatment, or alleviation of disease as the "design intent"), or to a process used in the
1368 manufacture or maintenance/service of the medical device (e.g., sterilization) that can have significant
1369 impact on the function of the medical device. Two particular features of a HAZOP are as follows:

1370 a) it uses a team of people with expertise covering the design of the medical device and its
1371 application; and

1372 b) guide words (NONE, PART OF, etc.) are used to help identify deviations from normal use.

1373 The objectives of the technique are:

1374 — to produce a full description of the medical device and how it is intended to be used;

1375 — to review systematically every part of the intended use/intended purpose to discover how
1376 deviations from the normal operating conditions and the intended design can occur; and

1377 — to identify the consequences of such deviations and to decide whether these consequences can
1378 lead to hazards or operability problems.

1379 When applied to the processes used to manufacture a medical device, the last objective is particularly
1380 useful in those cases where the medical device characteristics depend upon the manufacturing
1381 process.

1382 See IEC 61882 for more information on the procedures for HAZOP.

1383 F.6 Hazard Analysis and Critical Control Point (HACCP)

1384 Hazard Analysis and Critical Control Point (HACCP) system is a form of hazard analysis. It was
1385 originally developed by NASA to assure freedom of food poisoning of astronaut. HACCP could be
1386 applied in many other situations. It is a systematic, proactive, and preventive method system for
1387 assuring product quality, reliability, and safety. It is based on a common-sense structured approach
1388 applying technical and scientific principles to analyze, evaluate, prevent, and control the risk or the
1389 adverse consequence(s) of hazard(s) due to the design, development, production, and use of
1390 products. An effective HACCP system when properly applied and implemented can minimize
1391 regulatory inspection time, improve product reliability and safety, and reduce cost of poor quality.

1392 The core curriculum of HACCP consists of the following seven principles (the inserted references to
1393 this standard is intended for reference only):

- | | |
|---|---|
| 1. Conduct hazard analysis (4.3) and identify preventive measures (6.2) | 2. Determine the critical control points (CCPs) (6.2) |
| 3. Establish critical limits (4.2 and 5) | 4. Monitor each CCP (6.3 and 9) |
| 5. Establish corrective actions (Clause 9) | 6. Establish verification procedures (6.3 and 9) |
| 7. Establish record-keeping and documentation procedures (3.5 and 8) | |

1394

1395 Each product has its own hazards that are related to its life cycle, such as hazards related to design,
1396 development, production, and use. The following is a list of some typical hazards that should be
1397 analyzed, evaluated, and prevented (HACCP Principle 1).

- | | |
|-----------------------|----------------|
| • Physical | • Biological |
| • Chemical | • Electrical |
| • Radiation | • Explosion |
| • Performance quality | • Misdiagnosis |
| • Delayed treatment | • Use errors |

1398

1399 The heart of an effective HACCP system focuses on the continuing control and monitoring (HACCP
1400 Principles 2, 3, & 4), of the identified hazards. A manufacturer demonstrates the effectiveness of

1401 established control measure(s), (**HACCP Principles 5 & 6**), by establishing methodically documented
1402 process mapping, process hazard analysis, and critical control plan, (**HACCP Principle 7**).

1403 The HACCP system uses the following tools as documented evidence for record keeping:

1404 **Process Flow Diagram**

1405 The purpose of the diagram is to provide a clear and simple description of the steps involved in the
1406 process. The diagram is necessary to the HACCP team in its subsequent work. The diagram can
1407 also serve as a future guide for others who must understand the process for their verification activities.

1408 The scope of the flow diagram must cover all the processing steps that are directly under the control
1409 of the manufacturer.

1410 **Hazard Analysis Worksheet**

1411 Hazard analysis is the identification of hazards and of their initiating causes. The analysis records
1412 contain: 1] the identification and listing of steps in the process where actual and potential hazards of
1413 significance occur; 2] the listing of all identified hazards and their significance associated with each
1414 step; 3] the listing of all preventive measures to control each hazard; 4] the identification of all the
1415 CCPs and their monitoring and controls.

1416 **HACCP Plan**

1417 The written document which is based upon the seven principles of HACCP and which delineates the
1418 procedures to be followed to assure the control of a specific design, product, process or procedure.
1419 The plan includes: 1] all critical control points and critical limits identification; 2] monitoring and
1420 continuing control activities; 3] corrective action, verification, and record-keeping activities.

1421 For details, refer to US Food and Drug Administration's Medical Device Risk Management Training
1422 Using HACCP Principles, 1st Edition, April 2000.

1423 **F.7 Potential Application of the Above Techniques**

1424 Table F.1 lists examples of risk analysis techniques that could be applied in the risk management
1425 process:

Table F.1 — Examples of risk analysis techniques

Clause	PHA	FTA	FME(C)A (Design/ component)	FME(C)A (Process)	FME(C)A (Application system)	HAZOP	HACCP
4.1 Risk Analysis procedure	✓	✓	✓	✓	✓	✓	✓
4.2 Intended use/ID characteristics	✓	✓				✓	✓
4.3 ID of known or foreseeable hazards	✓	✓				✓	✓
4.4 Estimation of the risk(s) for each hazard	✓	✓	✓	✓	✓	✓	✓
5~9 Risk Evaluation ~ Post- Production Information	✓	✓	✓	✓	✓	✓	✓
NOTE There are other recognised risks analyses techniques available, such as those listed in IEC 60300-3-9							

Annex G (informative)

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Questions that can be used to identify medical device characteristics that could impact on safety

1431 G.1 General

1432 Subclause 4.2 requires that the manufacturer identifies those characteristics of the medical device that
1433 could affect safety. Consideration of these characteristics is an essential step in identifying the
1434 hazards of the medical device as required in 4.3 because under certain conditions those
1435 characteristics can result in hazards being generated. One way of doing this is to ask a series of
1436 questions concerning the manufacture, use, and ultimate disposal of the medical device. If one asks
1437 these questions from the point of view of all the individuals involved (e.g., users, maintainers, patients,
1438 etc.), a more complete picture can emerge of where the potential hazards can be found. The following
1439 questions can aid the reader in identifying all the characteristics of the medical device that could affect
1440 safety.

1441 The list is not exhaustive, or representative of all devices, and the reader is cautioned to add
1442 questions that can have applicability to the particular medical device

1443 G.2 Questions

1444 G.2.1 What is the intended use/intended purpose and how is the medical device to be 1445 used?

1446 Factors that should be considered include:

1447 What role is the medical device intended to play in:

1448 — the diagnosis, prevention, monitoring, treatment or alleviation of disease;

1449 — compensation for injury or handicap; or

1450 — replacement or modification of anatomy, or control of conception?

1451 Is the medical device life sustaining or life supporting?

1452 Is special intervention necessary in the case of failure of the medical device?

1453 Are there special concerns about interface design features that could contribute to inadvertent use
1454 error (see A.2.27)?

1455 G.2.2 Is the medical device intended to contact the patient or other persons?

1456 Factors that should be considered include the nature of the intended contact, i.e., surface contact,
1457 invasive contact, and/or implantation and, for each, the period and frequency of contact.

1458 **G.2.3 What materials and/or components are incorporated in the medical device or**
1459 **are used with, or are in contact with, the medical device?**

1460 Factors that should be considered include whether characteristics relevant to safety are known.

1461 **G.2.4 Is energy delivered to and/or extracted from the patient?**

1462 Factors that should be considered include the type of energy transferred and its control, quality,
1463 quantity, and duration.

1464 **G.2.5 Are substances delivered to and/or extracted from the patient?**

1465 Factors that should be considered include whether the substance is delivered or extracted, whether it
1466 is a single substance or range of substances, the maximum and minimum transfer rates, and control
1467 thereof.

1468 **G.2.6 Are biological materials processed by the medical device for subsequent re-**
1469 **use?**

1470 Factors that should be considered include the type of process and substance(s) processed (e.g., auto-
1471 transfusion, dialysis).

1472 **G.2.7 Is the medical device supplied sterile or intended to be sterilized by the user, or**
1473 **are other microbiological controls applicable?**

1474 Factors that should be considered include whether the medical device is intended for single-use or to
1475 be re-usable, and also any packaging, the shelf-life, and any limitation on the number of re-use cycles
1476 or type of sterilization process to be used.

1477 **G.2.8 Is the medical device intended to be routinely cleaned and disinfected by the**
1478 **user?**

1479 Factors that should be considered include the types of cleaning or disinfecting agents to be used and
1480 any limitations on the number of cleaning cycles. In addition, the design of the medical device can
1481 influence the effectiveness of routine cleaning and disinfection.

1482 **G.2.9 Is the medical device intended to modify the patient environment?**

1483 Factors that should be considered include temperature, humidity, atmospheric gas composition,
1484 pressure, and light.

1485 **G.2.10 Are measurements taken?**

1486 Factors that should be considered include the variables measured and the accuracy and the precision
1487 of the measurement results.

1488 **G.2.11 Is the medical device interpretative?**

1489 Factors that should be considered include whether conclusions are presented by the medical device
1490 from input or acquired data, the algorithms used, and confidence limits.

1491 **G.2.12 Is the medical device intended for use in conjunction with medicines or other**
1492 **medical technologies?**

1493 Factors that should be considered include identifying any medicines or other medical technologies that
1494 can be involved and the potential problems associated with such interactions, as well as patient
1495 compliance with the therapy.

1496 **G.2.13 Are there unwanted outputs of energy or substances?**

1497 Energy-related factors that should be considered include noise and vibration, heat, radiation (including
1498 ionizing, non-ionizing, and ultraviolet/visible/infrared radiation), contact temperatures, leakage
1499 currents, and electric and/or magnetic fields.

1500 Substance-related factors that should be considered include substances used in manufacturing,
1501 cleaning or testing having unwanted physiological effects if they remain in the product.

1502 Other substance-related factors that should be considered include discharge of chemicals, waste
1503 products, and body fluids.

1504 **G.2.14 Is the medical device susceptible to environmental influences?**

1505 Factors that should be considered include the operational, transport, and storage environments.
1506 These include light, temperature, vibrations, spillage, susceptibility to variations in power and cooling
1507 supplies, and electromagnetic interference.

1508 **G.2.15 Does the medical device influence the environment?**

1509 Factors that should be considered include the effects on power and cooling supplies, emission of toxic
1510 materials, and the generation of electromagnetic interference.

1511 **G.2.16 Are there essential consumables or accessories associated with the medical**
1512 **device?**

1513 Factors that should be considered include specifications for such consumables or accessories and
1514 any restrictions placed upon users in their selection of these.

1515 **G.2.17 Is maintenance and/or calibration necessary?**

1516 Factors that should be considered include whether maintenance and/or calibration are to be carried
1517 out by the operator or user or by a specialist. Are special substances or equipment necessary for
1518 proper maintenance and/or calibration?

1519 **G.2.18 Does the medical device contain software?**

1520 Factors that should be considered include whether software is intended to be installed, verified,
1521 modified, or exchanged by the user and/or operator.

1522 **G.2.19 Does the medical device have a restricted shelf-life?**

1523 Factors that should be considered include labelling or indicators and the disposal of such medical
1524 devices.

1525 **G.2.20 Are there any delayed and/or long-term use effects?**

1526 Factors that should be considered include ergonomic and cumulative effects. Examples could include
 1527 pumps for saline that corrode over time, mechanical fatigue, loosening of straps and attachments,
 1528 vibration effects, labels wear or fall off, long term material degradation.

1529 **G.2.21 To what mechanical forces will the medical device be subjected?**

1530 Factors that should be considered include whether the forces to which the medical device will be
 1531 subjected are under the control of the user or controlled by interaction with other persons.

1532 **G.2.22 What determines the lifetime of the medical device?**

1533 Factors that should be considered include aging and battery depletion.

1534 **G.2.23 Is the medical device intended for single use?**

1535 **G.2.24 Is safe decommissioning or disposal of the medical device necessary?**

1536 Factors that should be considered include the waste products that are generated during the disposal
 1537 of the medical device itself. For example, does it contain toxic or hazardous material, or is the
 1538 material recyclable?

1539 **G.2.25 Does installation or use of the medical device require special training or
 1540 special skills?**

1541 **G.2.26 How will information for safe use be provided?**

1542 Factors that should be considered include:

1543 — whether information will be provided directly to the end user by the manufacturer or will it involve
 1544 the participation of third parties such as installers, care providers, health care professionals,
 1545 pharmacists and whether this will have implications for training

1546 — commissioning and handing over to the end user and whether it is likely/possible that installation
 1547 can be carried out by people without the necessary skills.

1548 **G.2.27 Will new manufacturing processes need to be established or introduced?**

1549 Factors that should be considered include new technology or a new scale of production.

1550 **G.2.28 Is successful application of the medical device critically dependent on human
 1551 factors such as the user interface?**

1552 Factors that should be considered are user interface design features that can contribute to use error.
 1553 Features should be designed so that they cannot be easily misused by busy users in an environment
 1554 where distractions are commonplace, e.g., device control, symbols used, ergonomic features, physical
 1555 design and layout, hierarchy of operation, menus for software driven devices, visibility of warnings,
 1556 audibility of alarms, standardized colour coding. These considerations include, but are not limited to,
 1557 the following.

1558 **G.2.28.1 Does the medical device have connecting parts or accessories?**

1559 Factors that should be considered include the possibility of wrong connections, differentiation,
 1560 similarity to other products' connections, connection force, feedback on connection integrity, and over-
 1561 and under-tightening.

1562 **G.2.28.2 Does the medical device have a control interface?**

1563 Factors that should be considered include spacing, coding, grouping, mapping, modes of feedback,
1564 blunders, slips, control differentiation, visibility, direction of activation or change, whether the controls
1565 are continuous or discrete, and the reversibility of settings or actions.

1566 **G.2.28.3 Does the medical device display information?**

1567 Factors that should be considered include visibility in various environments, orientation, populations
1568 and perspectives, clarity of the presented information, units, colour coding, and the accessibility of
1569 critical information.

1570 **G.2.28.4 Is the medical device controlled by a menu?**

1571 Factors that should be considered include complexity and number of layers, awareness of state,
1572 location of settings, navigation method, number of steps per action, sequence clarity and
1573 memorization problems, and importance of control function relative to its accessibility.

1574 **G.2.28.5 Is there a possibility of deliberate misuse?**

1575 Factors that should be considered are incorrect use of connectors, disabling safety features or alarms,
1576 neglect of manufacturers recommended maintenance.

1577 **G.2.28.6 Will the device be used by persons with special needs?**

1578 Factors that should be considered include the intended user, the mental and physical abilities, skill,
1579 and training of the user, ergonomic aspects, the environment in which it is to be used, by whom it will
1580 be installed, and whether the patient can control or influence the use of the medical device. Special
1581 attention should be paid to intended users with special needs such as handicapped persons, the
1582 elderly, and children. Their special needs might include assistance by another person to enable the
1583 use of a medical device. Is the medical device intended to be used by individuals with various skill
1584 levels and cultural backgrounds?

1585 **G.2.29 Is the medical device intended to be mobile or portable?**

1586 Factors that should be considered are the necessary grips, handles, wheels, brakes, mechanical
1587 stability, and durability.

1588 **G.2.30 Does the use of the device depend on essential performance requirements?**

1589 Factors that should be considered include whether the absence of essential performance would result
1590 in an unacceptable risk. Examples are:

- 1591 — Accuracy of a life-supporting function or correct administration of a drug by a syringe pump where
1592 inaccuracy/incorrect administration would cause an unacceptable risk of harm to the patient;
- 1593 — The ability of an electrocardiograph/monitor to recover from the effects of the discharge of a
1594 defibrillator where the failure to recover could lead to an incorrect response by the medical staff
1595 that would present an unacceptable risk of harm to the patient;
- 1596 — Correct operation of an alarm in an intensive care or operating room monitoring system where an
1597 incorrect/missing alarm could lead to an incorrect response by the medical staff that would
1598 present an unacceptable risk of harm to the patient
- 1599 — Correct diagnostic information from medical electrical equipment that is likely to be relied upon to
1600 determine treatment, where incorrect information could lead to an inappropriate treatment that
1601 would present an unacceptable risk of harm to the patient;

1602 An additional example of essential performance is performance of medical electrical equipment
1603 required for a procedure associated with a known risk to the patient, where a failure of the medical
1604 electrical equipment to perform correctly would necessitate a repetition of this procedure thus
1605 invalidating the original risk/benefit assessment.”

Annex H (informative)

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Guidance on risk analysis for *in vitro* diagnostic medical devices

1610 H.1 General

1611 This annex provides additional guidance on the risk analysis of *in vitro* diagnostic medical devices,
1612 taking into account the particularities and specific aspects of these medical devices. The use of *in*
1613 *vitro* diagnostic medical devices does not create any direct risk to the patient or the person subjected
1614 to the examination, as they are not applied in or on the human body. Under certain circumstances,
1615 however, indirect risks can result from hazards associated with *in vitro* diagnostic medical devices,
1616 leading or contributing to erroneous decisions. In addition, use-related hazards and their associated
1617 risks should be considered.

1618 H.2 Identification of hazards

1619 In addition to those aspects mentioned in Annex J, the following aspects should be considered in
1620 identifying potential hazards for the patient or the person subjected to examination:

- 1621 — batch inhomogeneity, batch-to-batch inconsistency;
- 1622 — common interfering factors;
- 1623 — carry-over effects;
- 1624 — specimen identification errors;
- 1625 — stability problems (in storage, in shipping, in use, after first opening of the container);
- 1626 — problems related to taking, preparation, and stability of specimens;
- 1627 — inadequate specification of prerequisites;
- 1628 — inadequate test characteristics.

1629 Potential hazards for the user can arise from radioactive, infectious, toxic, or otherwise hazardous
1630 ingredients of reagents and from the packaging design. For instruments, the problem of potential
1631 contamination during handling, operation, and maintenance should be considered in addition to the
1632 non-specific instrument-related hazards (e.g., energy hazards).

1633 H.3 Risk estimation

1634 In estimating the risk for each hazard, the following aspects should be taken into account:

- 1635 — extent of reliance on the analytical result (contribution to the medical decision);
- 1636 — plausibility checks;
- 1637 — availability and use of controls;
- 1638 — quality assurance measures/techniques applied in medical laboratories;
- 1639 — detectability of deficiencies/errors;
- 1640 — situations of use (e.g., emergency cases);
- 1641 — professional use/non-professional use;
- 1642 — method of presentation of information.

Annex I (informative)

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Guidance on risk analysis process for toxicological hazards

1647 I.1 General

1648 This annex provides guidance on the application of risk analysis, with respect to toxicological hazards.
1649 Toxicological hazards are due to chemical constituents causing biological harm. ISO 10993-1 sets out
1650 the general principles for the biological evaluation of materials/medical devices.

1651 Efforts should be made to avoid unnecessary testing using animals. Attention is drawn to ISO 10993-
1652 2 on animal welfare requirements, and to relevant national or regional regulations, which can indicate
1653 that tests should be omitted if the omission can be scientifically justified.

1654 I.2 Estimation of toxicological risks

1655 I.2.1 Factors to be taken into account

1656 The toxicological risk analysis should take account of

- 1657 — the chemical nature of the materials,
- 1658 — prior use of the materials, and
- 1659 — biological safety test data.

1660 The amount of data required and the depth of the investigation will vary with the intended
1661 use/intended purpose and are dependent upon the nature and duration of patient contact. Data
1662 requirements are usually less stringent for packaging materials, medical devices contacting intact skin,
1663 and any component of a medical device that does not come into direct contact with body tissues,
1664 infusible liquids, mucous membranes, or compromised skin.

1665 Current knowledge of the material/medical device provided by scientific literature, previous clinical
1666 experience, and other relevant data should be reviewed to establish any need for additional data. In
1667 some cases, it can become necessary to obtain formulation data, residue data (e.g., from sterilization
1668 processes, monomers), biological test data, etc.

1669 I.2.2 Chemical nature of the materials

1670 Information characterizing the chemical identity and biological response of materials is useful in
1671 assessing a medical device for its intended use/intended purpose. Some factors that can affect the
1672 biocompatibility of the material include:

- 1673 — the identity, concentration, availability, and toxicity of all constituents (e.g., additives, processing
1674 aids, monomers, catalysts, reaction products), and
- 1675 — the influence of biodegradation and corrosion on the material.

1676 Where reactive or hazardous ingredients have been used in, or can be formed by, the production,
1677 processing, storage or degradation of a material, the possibility of exposure to residues should be

1678 considered. Information on residue concentration and/or leaching can be necessary. This can take
1679 the form of experimental data or information on the chemistry of the materials involved.

1680 Where the necessary data (e.g., complete formulation data) are not available to a manufacturer
1681 because of confidentiality, verification should be obtained that an assessment has been carried out of
1682 the suitability of the material for use in the proposed application.

1683 **I.2.3 Prior use**

1684 Available information on previous uses of each material or intended additive and on any adverse
1685 reactions encountered should be reviewed. However, the previous use of an ingredient or material
1686 does not necessarily assure its suitability in similar applications. Account should be taken of the
1687 intended use/intended purpose, the concentration of the ingredients, and current toxicological
1688 information.

1689 **I.2.4 Biological safety test data**

1690 ISO 10993-1 gives guidance on which tests in the ISO 10993 series should be considered for a
1691 particular application. The need for testing should be reviewed on a case-by-case basis in the light of
1692 existing data, so that unnecessary testing is avoided.

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Annex J (informative)

Examples of hazards and contributing factors that can initiate foreseeable sequences of events that can result in hazardous situations

1699 J.1 General

1700 Subclause 4.3 requires that the manufacturer compile a list of hazards and foreseeable sequence of
1701 events that can result in a hazardous situation. This annex provides a non-exhaustive list of possible
1702 hazards, which can be associated with different medical devices, together with contributing factors
1703 that can initiate foreseeable sequences of events that can result in hazardous situations, which can
1704 result in harm. Contributing factors are often the trigger of the sequence of events that can lead to
1705 harm. This annex explains the relationship between the different aspects of contributing factors,
1706 hazards and harm in order to help the manufacturer to foresee possible sequences of events. To
1707 recognize a consistent sequence from hazards to hazardous situations that can result in harm is
1708 critical for estimating the probability of occurrence and severity of harm that could result from identified
1709 hazards.

1710 J.2 Examples of hazards

1711 The list in Table J.1 can be used to aid in the identification of hazards associated with a particular
1712 medical device and contributing factors.

Table J.1 — Examples of hazards

Examples of energy hazards	Examples of biological and chemical hazards	Examples of hazards to environment and property	Examples of hazards related to information
Electromagnetic energy — Line voltage — Leakage current — Enclosure leakage current — Earth leakage current — Patient leakage current — Electric fields — Magnetic fields Radiation energy — Ionizing radiation — Non-ionizing radiation Thermal energy — High temperature — Low temperature	— bio-contamination — by bacteria or viruses or — inability to maintain hygienic safety, — contact with organic material skin (or airway), — contact with organic material invasive, — contact with non-organic material (skin /airway /invasive),	— medical gases, — anaesthetic agents, — emission of electromagnetic fields, — substances that produce adverse physiological effects, e.g. trace materials, cleaning, disinfection or testing agents.	— inadequate labeling, — inadequate operating instructions, such as — inadequate specification of accessories to be used with the medical device (examples), — inadequate specification of pre-use checks (examples), — over-complicated operating instructions (examples),

Table J.1 — Examples of hazards

Examples of energy hazards	Examples of biological and chemical hazards	Examples of hazards to environment and property	Examples of hazards related to information
Mechanical energy — Gravity — Falling — Suspended masses — Vibration — Release of stored energy — Moving parts — Squeezing — Crushing — Shearing — Cutting or severing — Entanglement — Trapping — Stabbing or puncturing — Friction or abrasion — Expelled parts — Instability — Impact — Moving and positioning of patient — Acoustic energy — Ultrasonic energy — Infrasound energy — Sound — High pressure fluid injection, due to leakage	— bio-incompatibility: — toxicity (harm related), — allergenicity (harm related), — mutagenicity (harm related), — oncogenicity (harm related), — teratogenicity (harm related), — carcinogenicity (harm related), — re- and/or cross-infection (harm related), — pyrogenicity (harm related). — substances that produce adverse physiological effects, e.g. trace materials, cleaning, disinfection or testing agents.” — Chemical hazards — contact to acids or alkalis		— inadequate specification of service and maintenance (examples), — insufficient warning of side effects, — inadequate warning of hazards likely with re-use of single-use medical devices, — incorrect measurement and other metrological aspects.

1713 J.3 Examples of contributing factors

1714 Contributing factors can, for example, come from:

1715 — Design:

1716 — Material degradation (e.g. ageing),

1717 — Incompatibility with other devices with which the device is intended to be used;

1718 — Manufacturing processes:

1719 — Change of manufacturing processes,

1720 — Insufficient material compatibility information,

1721 — Insufficient control of manufacturing processes,

1722 — Insufficient control of subcontractors;

- 1723 — Transport and storage:
- 1724 — Inadequate packaging (contamination and/or deterioration of the medical device);
- 1725 — Environmental effects:
- 1726 — Corrosion,
- 1727 — Degradation,
- 1728 — Biodegradation,
- 1729 — Electromagnetic fields,
- 1730 — Susceptibility to electromagnetic interference;
- 1731 — Installation, Maintenance and Service;
- 1732 — Cleaning, disinfection and sterilization;
- 1733 — Disposal and scrapping;
- 1734 — Normal Operation:
- 1735 — Ageing
- 1736 — Inadequate supply of power,
- 1737 — Inadequate supply of coolant;
- 1738 — Use errors:
- 1739 — Use by unskilled/untrained personnel,
- 1740 — Reasonably foreseeable misuse,
- 1741 — Potential for intentional misuse,
- 1742 — Confusing or missing instructions for use,
- 1743 — Insufficient warning of side effects,
- 1744 — Inadequate warning of hazards associated with re-use of single-use medical devices,
- 1745 — Incorrect measurement and other metrological aspects,
- 1746 — Incompatibility with consumables/accessories/other medical devices,
- 1747 — Incorrect formulation,
- 1748 — Inability to maintain hygienic safety,
- 1749 — Operation outside prescribed environmental conditions (e.g. heat, pressure, time, presence
- 1750 of contamination),
- 1751 — Human factors, e.g.:
- 1752 — mistakes and judgment errors,
- 1753 — lapses and cognitive recall errors,
- 1754 — slips and blunders (mental or physical),
- 1755 — violation or abbreviation of instructions, procedures, etc.,
- 1756 — complex or confusing control system,
- 1757 — ambiguous or unclear device state,
- 1758 — ambiguous or unclear presentation of settings, measurements, or other information,
- 1759 — misrepresentation of results,
- 1760 — insufficient visibility, audibility, or tactility,
- 1761 — poor mapping of controls to action, or of displayed information to actual state,
- 1762 — controversial modes or mappings as compared to existing equipment;

- 1763 — Failure modes:
- 1764 — Erroneous data transfer,
- 1765 — Lack of, or inadequate specification for, maintenance including inadequate specification
- 1766 of post- maintenance functional checks,
- 1767 — Inadequate maintenance,
- 1768 — Lack of adequate determination of the end of life of the medical device,
- 1769 — Loss of electrical/mechanical integrity,
- 1770 — Deterioration in function (e.g., gradual occlusion of fluid/gas path, or change in
- 1771 resistance to flow, electrical conductivity) as a result of repeated use,
- 1772 — Failure to perform to essential performance requirements.

1773 **J.4 Examples for relations between identified hazards, hazardous situations,**

1774 **contributing factors and harms**

1775 Table J.2 illustrates the relationship between hazards, harm, hazardous situations and contributing

1776 factors. The order of the columns has been chosen to illustrate the typical thought process rather than

1777 the logical connection between the elements in the columns.

Table J.2 — Relationship between hazards, harm, hazardous situations and contributing factors

Hazard	Potential harm	Hazardous situation	Contributing factor
Line voltage	Heavy burns, heart fibrillation, death	Line voltage directly applied to patient through electrodes	Electrodes are unintentionally plugged into line cable plug, instead of the electrode cable block
Excessive high frequency currents	Burns	Excessive high-frequency currents during electro-surgery on wrong path through the patient/user	Return electrode plate disconnected, other connectors have contact with the patient through which currents flow.
Excessive leakage current	Fibrillation, death	Grounding of interconnected electrical system component not appropriately installed	People exposed to excessive enclosure leakage current
Inflated arm cuff	Necrosis, thrombosis, loss of arm	Failure of software controlling cuff pressure or Failure of valve to release pressurized air from the cuff	Non-invasive blood pressure cuff inflated too long time above systolic pressure levels
Moving objects made of magnetic material	Wound, fracture, death	Failure to remove any object made of magnetic material before the start of the MRI procedure	People in MRI exposed to moving objects made of magnetic material, e.g. a bottle for anesthetic gas
High temperature	Skin burn	Design or verification/validation not adequate	SpO ₂ sensor LED becomes too hot
Microbial contamination	Bacterial infection, death	Reuse of tubing without disinfection prior to use or Failure of a bacterial filter	Bacteria released into airway of a patient during anesthesia.
Irritating disinfectant	Skin reddening, minor burns	Insufficient cleaning instructions for surfaces that can get in contact with patients	Patient skin exposed to irritating disinfectant

Table J.2 — Relationship between hazards, harm, hazardous situations and contributing factors

Hazard	Potential harm	Hazardous situation	Contributing factor
Excessive volume of gas in the blood	Gas embolism, brain damage, death	Hazardous solvents, residual from the manufacturing process, released into the blood	Development of gas in the blood during dialysis
Oxygen delivery	Retinal detachment, blindness	Misinterpretation or incorrect indication of the measured oxygen levels on oxygen monitor	Excessive volumes of oxygen delivered to a premature newborn
Parts made of latex	Skin irritation, allergic shock, death	Improper material used	Device containing latex applied to patient being allergic to latex

Annex K (informative)

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Communication of information on residual risk

1782 **K.1 Introduction**

1783 Because communication of information on residual risk is an essential, but often neglected, part of the
1784 overall risk management process, it is desirable that a risk communication policy be developed.

1785 In 6.2 c), a manufacturer may need to communicate risk as a risk control measure, and in 6.4, the
1786 manufacturer must decide which information on residual risk to put into the accompanying documents.

1787 The purpose of this annex is to provide further guidance on how information on residual risk can be
1788 communicated effectively and in such a way that risk awareness is promoted in the best possible way
1789 throughout the life cycle of the medical device.

1790 **K.1.1 Risk communication in the healthcare environment**

1791 In order to better understand how to improve risk communication, users of this standard should first
1792 identify those key stakeholders to whom risk information should be communicated. These could
1793 include, but are not limited to:

- 1794 — medical professionals
- 1795 — other workers involved in the healthcare environment
- 1796 — regulatory bodies
- 1797 — Notified Bodies or Conformity Assessment Bodies
- 1798 — patients and patients' associations
- 1799 — pressure groups
- 1800 — healthcare insurance providers
- 1801 In each of these cases:
 - 1802 — the way in which information is communicated,
 - 1803 — the level of information provided,
 - 1804 — the language used in communication, and
 - 1805 — the clarity and understandability of the information provided

1806 are all key elements to consider. Some factors that can be useful in addressing the risk
1807 communication needs of some of these stakeholders will be examined in more detail in K.1.3.

1808 **K.1.2 Why communicate risk?**

1809 First of all, communicating residual risk can be the result of the risk control process. In addition, there
 1810 could be legal requirements to communicate residual risk in many regulatory systems. There is also
 1811 an ethical and moral imperative to maximize the level of safety for patients, professional users, other
 1812 associated healthcare personnel, third parties and the environment. In many countries and regions,
 1813 there is legislation that covers the protection of workers in the workplace and employers are often
 1814 obliged to provide safe working practices and procedures.

1815 It should be remembered also that, although this standard principally addresses risks associated with
 1816 medical devices in relation to their being placed on the market, the principles of risk management are
 1817 applicable to the whole life cycle of the device.

1818 In principle, this means that healthcare workers and others are also key stakeholders in relation to the
 1819 safe use of medical devices in the healthcare environment and are important members of the "risk
 1820 management chain". The provision of information that will facilitate safe use and disposal of devices
 1821 is therefore a key element of risk management.

1822 **K.1.3 Some questions that can be useful in developing an effective risk**
 1823 **communication policy**

1824 **K.1.3.1 Some particular issues to consider in formulating risk communication information**

1825 This is a key question and very much depends upon the nature of the risks involved. In many cases
 1826 the use of "traditional" labeling and symbols (often as provided for by legislation) are appropriate.
 1827 However, it should be considered whether the use of such labeling and symbols is sufficient in itself.
 1828 Factors to consider include the following:

1829 — Is the information going to reach some of the key stakeholders?

1830 An example of this could be information provided with medical devices incorporating sharps.
 1831 There will normally be warnings and information provided with the instructions for use, and
 1832 commonly on the sterile barrier system in the case of a single use sterile device. These can
 1833 include warnings or cautions such as "Dispose of in a sharps container" or "This product contains
 1834 natural rubber latex which may cause allergic reactions".

1835 After use, however, such protective barrier systems or packaging are normally discarded by the
 1836 professional healthcare worker. There is, therefore, need to install a "safety culture" that will
 1837 become second nature to avoid the risk of sharps injuries or allergic reactions to other
 1838 downstream workers, e.g. those responsible for the safe disposal of such devices.

1839 — Is there a need for training?

1840 Risks of injury are particularly prevalent with new medical professional staff or with those that are
 1841 unfamiliar with the correct intended use of the device. Training by the manufacturer would be
 1842 necessary in such cases.

1843 Should professional training, e.g. in medical or nursing school, be reinforced by information
 1844 provided by industry that addresses some of the most common risks?

1845 — Is there a risk of complacency?

1846 With procedures that are performed many times on a daily basis, there is always the risk that bad
 1847 habits or complacency may set in. Factors that could be considered include:

- 1848 — Is there a need for “refresher training”?
- 1849 Is there a need for aids such as posters or other items that remain visible in the workplace that
1850 reinforce good practice?
- 1851 — Are healthcare and other professional workers aware of the risks and of the consequences of
1852 injury or harm?
- 1853 There is ample evidence to demonstrate, for example, that many healthcare workers remain
1854 unvaccinated against infectious agents such as Hepatitis B, despite the high prevalence of such
1855 infectious agents in the healthcare facility environment. Once again, an active approach towards
1856 encouraging proactive and commonsense measures can be appropriate.
- 1857 — Are there others involved, e.g. patients and carers, who do not necessarily understand the nature
1858 of the risk and of possible consequences?
- 1859 It is particularly important to consider risk communication carefully when a device will be used
1860 directly by the patient or a carer, not necessarily under direct medical supervision.
- 1861 Such users do not necessarily understand technical language nor view the concept of “risk” in the
1862 same way as the manufacturer. There is, therefore, a particular need for clarity in risk
1863 communication aimed at such target groups.
- 1864 — Is there a need for research to characterize better the understanding of risk amongst different
1865 target groups?
- 1866 This indeed can be a very useful and necessary step in formulating an effective risk communion
1867 message.
- 1868 **K.1.3.2 How important are the means/media used in risk communication?**
- 1869 As mentioned already in K.1.3.1, this can depend very much on the nature of the risk and on the
1870 intended target group. In some cases, “traditional” labeling/information provided with the device can
1871 be adequate. Attention is drawn to the fact that, for home users, standards have already been
1872 prepared in some healthcare domains, e.g. in-vitro diagnostics, to ensure an effective approach to the
1873 correct use of the device in question and to risk communication. In other cases, however, it may be
1874 prudent to consider a more “proactive” approach to risk communication. There are numerous channels
1875 in which risk information can be communicated and these include, amongst others:
- 1876 — Professional publications
- 1877 — Educational programmes
- 1878 — In-service training and “refresher” programmes, provided by professionals, manufacturers,
1879 independent experts or a combination of these
- 1880 — Conference, workshops or seminars aimed at raising risk awareness amongst particular target
1881 groups
- 1882 — Audiovisual aids, e.g. videos, posters, etc.
- 1883 — Workplace “reminders”, e.g. messages on work equipment such a mouse mats, pens, giveaways
- 1884 — Dedicated internet sites
- 1885 NOTE While they can be a means of providing a great deal of risk information, a disadvantage of internet
1886 sites is that the professional or other target user has to actively seek the required information.

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