



**BUREAU OF COMPETITION**  
**2008 USER'S GUIDE**

PROMOTING  
**COMPETITION**  
PROTECTING  
**CONSUMERS**

FEDERAL TRADE COMMISSION

MARCH 2008

## DEAR COLLEAGUES,

We are happy to provide you with an updated User's Guide to the Federal Trade Commission's Bureau of Competition for 2008. The Guide profiles the work of each of the Divisions within the Bureau of Competition and the Regional Offices that focus on competition matters. We hope that by providing a description of each of these groups and the telephone numbers of their staff, you will come to know us better and be able to locate more quickly the appropriate staff to contact regarding competition issues.

The Bureau of Competition works to promote and preserve competition in many industries that are of great importance to consumers. By promoting and protecting competition, we ensure that consumers have choices in price, selection, and service—keeping prices low and the levels of quality and choice of goods and services high. Working closely with the FTC's Bureau of Economics, we investigate proposed and consummated mergers, as well as anticompetitive conduct and agreements. When we find mergers or conduct of anticompetitive concern, we recommend to the Commission that it take action. Our recommendations may result in litigation, consent orders, or abandoned mergers or agreements. We also research issues and industries of competitive concern and report to Congress and the public; educate consumers and businesses on the importance of competition; and coordinate enforcement activities with other federal, state, regional, and local authorities. In this work, we rely greatly on you to provide us with information in response to our requests or to bring matters to our attention.

Our staff works in six Litigation Divisions, three Regional Offices, the Premerger Notification Office, the Compliance Division, and the Office of Policy and Coordination. If you have any questions about the work of the Bureau or wish to provide us with information on a matter, please do not hesitate to contact any staff member listed in this Guide. If you are not sure which Division would handle your matter, please call one of us in the Director's Office and we will be pleased to help you locate the correct Division. In addition, we encourage you to use the FTC's website at [www.ftc.gov](http://www.ftc.gov), which offers easy access to the many resources of the Bureau.

SINCERELY,



JEFFREY SCHMIDT  
DIRECTOR



KENNETH GLAZER  
DEPUTY DIRECTOR



DAVID WALES  
DEPUTY DIRECTOR

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## BUREAU OF COMPETITION DIRECTOR'S OFFICE

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Dave Wales, Jeff Schmidt, Ken Glazer

**JEFFREY SCHMIDT**, named DIRECTOR in 2005, is responsible for the management of the nearly 300 members of the Bureau of Competition. Jeff previously served as Deputy Director during 2005. Prior to joining the FTC, Jeff was a partner in private practice and also served as general counsel and chief administrative officer of a private technology firm. Jeff was an Attorney Advisor to FTC Commissioner and Acting Chairman Calvani. Jeff holds a law degree from the University of California, Hastings College of Law.

**KENNETH GLAZER**, DEPUTY DIRECTOR, oversees Mergers II and IV, Anticompetitive Practices, and the Compliance Division. Ken worked for a corporate legal department and in private practice prior to joining the FTC as Deputy Director in 2006. He holds a leadership position in the Antitrust Section of the American Bar Association. Ken earned his JD from Stanford University Law School.

**DAVID WALES**, DEPUTY DIRECTOR, oversees Mergers I and III, and the Health Care Division. Dave joined the FTC as Deputy Director in 2006. Before joining the FTC, Dave was a partner in private practice. From 2001 to 2003, Dave served as Counsel to the Assistant Attorney General in the Antitrust Division of the United States Department of Justice (DOJ). Dave earned his JD from Syracuse University College of Law.

**JEANINE BALBACH** serves as CHIEF OF STAFF for the Bureau of Competition. Jeanine helps manage the Director's Office and oversees and coordinates special projects for the Bureau. She is also responsible for coordinating assignments of competition matters to the regional offices. Jeanine joined the FTC in 1998, after receiving a JD from George Mason University and a PhD in economics from Washington University, St. Louis. Jeanine previously served as Assistant to the Director, an Attorney Advisor to former Chairman Muris and Chairman Majoras, and as a staff attorney in Mergers II.



Back Row: Jeff Perry, Michael Bloom, Ken Field. Front Row: Erika Brown Lee, Jeanine Balbach

Kenneth Field, Erika Brown Lee and Jeff Perry currently serve as Counsels to the Director (a position formerly known as Assistant to the Director). The Counsels to the Director work closely with the Director and Deputy Directors to help manage and review the work of the Bureau's Divisions.

**KEN FIELD** joined the FTC in 2006 as COUNSEL TO THE DIRECTOR, coming to the Bureau from private practice. Ken holds a JD and an MBA from Georgetown University and, prior to attending law school, worked as an Honors Paralegal for the Antitrust Division of the DOJ.

**JEFF PERRY** is on detail as COUNSEL TO THE DIRECTOR from the Mergers I Division, where he has worked since joining the FTC in 2001 from private practice. Jeff has worked on merger investigations in numerous industries, including pharmaceuticals, medical devices, and consumer goods. Jeff earned his law degree from George Washington School of Law.

**ERIKA BROWN LEE** joined the FTC in 2000 and worked in the Bureau's Mergers III and Mergers IV Divisions on merger investigations involving consumer goods, hospitals, and funeral homes. Erika served as an Attorney Advisor to Commissioner Thompson, and became COUNSEL TO THE DIRECTOR in 2006. Erika holds a JD from the University of Miami School of Law and an LLM from the London School of Economics.

Other key advisors in the Director's Office are **JOSHUA WRIGHT**, SCHOLAR IN RESIDENCE, and **RICHARD DAGEN**, SPECIAL COUNSEL.

The Director's Office is also home to the Bureau's Litigation Group.

**MICHAEL BLOOM** is the DIRECTOR OF LITIGATION and leads a team of experienced litigators and litigation support professionals who provide litigation training, support, and oversight of the Bureau's litigation docket. Michael has been with the FTC for over 20 years. In 2007, Michael was lead counsel in the FTC's case against Whole Foods Market, Inc. Michael was Senior Counsel to the FTC's Northeast Region and led the FTC's trial team in the hearing before the administrative law judge in the Bureau's case against North Texas Specialty Physicians before joining the Director's Office in 2005. Michael holds a JD from Syracuse University College of Law.

Other members of the Litigation Group include **THOMAS BROCK** and **THOMAS LANG**.

The front office of the Bureau is ably supported by **BERNADETTE HARMON** and **CAROL LEO**.

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# PREMERGER NOTIFICATION OFFICE

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Marian Bruno, Bob Jones

**BEFORE PARTIES** make large acquisitions that meet the filing thresholds of the Hart-Scott-Rodino Antitrust Improvements Act of 1976 (HSR), they must provide information about their businesses and the proposed transaction to the FTC and the DOJ for review. The Premerger Notification Office (PNO) administers the HSR program for both the FTC and the DOJ. Experts in HSR law and practice, the PNO staff conducts the initial review of transactions subject to the HSR Act, and if the filings raise a competitive issue, coordinates the clearance process between the FTC and the DOJ. The PNO staff responds to thousands of calls each year about premerger filing requirements, and can be easily accessed by calling a staff member directly or at the main PNO office number, (202) 326-3100. In addition to reviewing HSR filings and responding to inquiries, the PNO coordinates the Bureau's investigative work with other federal agencies and state law enforcement

officials and has participated in a number of projects coordinated by the FTC's international staff. The PNO is responsible for HSR rulemaking, including the creation of the electronic HSR filing system. We invite you to visit [www.ftc.gov/bc/hsr/hsr](http://www.ftc.gov/bc/hsr/hsr) for a comprehensive collection of helpful HSR information and advice.

**MARIAN BRUNO**, ASSOCIATE DIRECTOR OF THE BUREAU, leads the PNO staff; she joined the Commission in 1990 from private practice. In addition to the PNO, Marian also manages the Bureau's Operations Division, the Honors Paralegal Division, the newly-created Technology and Information Management Division, and oversees the Bureau's Competition outreach efforts. Marian has a JD from the University of Arkansas.

**ROBERT JONES**, a graduate of the University of Michigan Law School, is the DEPUTY ASSISTANT DIRECTOR.

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## DIVISION STAFF

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- » Karen Berg
- » Malcolm Catt
- » Sheila Clark-Coleman
- » Kelly Signs, COMPETITION OUTREACH MANAGER
- » James Ferkingstad
- » Renee Hallman
- » Janice Johnson
- » Theresa Kingsberry
- » Sandra Peay
- » Michael Verne
- » Kathryn Walsh

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## OFFICE OF POLICY AND COORDINATION

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Alden Abbott, Suzanne Michel, Jim Mongoven

**THE BUREAU'S OFFICE** of Policy and Coordination (OPC) analyzes policy issues regarding potential enforcement actions of the Bureau. OPC works with Bureau and Commission staff on litigation matters, speeches, testimony, appellate briefs, advisory opinions, and briefing papers, and supports the work of the Bureau, the Chairman's Office, the Office of General Counsel, the Office of Congressional Affairs, and the Office of Policy Planning. Several OPC attorneys have expertise in intellectual property issues and some hold advanced degrees in economics and science, which facilitates their work with economists and scientific experts in assessing the merits of investigations, litigation, and proposed policies. Most recently, OPC worked with other Bureau Divisions on the *Report on Intellectual Property*, the Commission's nationwide hearings on single firm conduct, and the recent *Unilateral Effects Analysis and Litigation Workshop*.

**ALDEN ABBOTT**, ASSOCIATE DIRECTOR OF THE BUREAU, oversees the OPC. He is a graduate of Harvard Law School and joined the FTC in 2001, after holding senior positions at both the DOJ and the Department of Commerce.

The office is led by **SUZANNE MICHEL**, ASSISTANT DIRECTOR. She is a graduate of Boalt Hall School of Law at the University of California at Berkeley. Suzanne has been with the FTC since 2000, having previously served at the Civil Division of the DOJ and worked in private practice.

**JAMES MONGOVEN** is the DEPUTY ASSISTANT DIRECTOR OF OPC. Jim is a graduate of Columbia University School of Law and holds a PhD in Economics from Notre Dame. He joined the FTC in 1984 and served as an Attorney Advisor to former Chairman Pitofsky.

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### DIVISION STAFF

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|-------------------|--------------------|-----------------|------------------------|
| » Neil Averitt    | » Theodore Gebhard | » Paul Karlsson | » Ossie Neal           |
| » Suzanne Drennon | » Andrew Heimert   | » Thomas Mays   | » Patricia Schultheiss |
| » Alan Friedman   | » Armando Irizarry | » Erika Meyers  | » Lore Unt             |

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## MERGERS I

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Mike Moiseyev, Yolanda Gruendel

**THE MEMBERS OF** the Mergers I Division have extensive experience reviewing mergers in the pharmaceutical, medical device, and defense industries, as well as transactions involving a range of other industrial and consumer products. In recent years, Mergers I has challenged several mergers between pharmaceutical companies, securing divestitures to protect competition. These matters include the mergers of Barr and Pliva, Watson and Andrx, Teva and IVAX, and Novartis and Eon. Mergers I also investigated and challenged Boston Scientific's \$27 billion acquisition of Guidant, agreeing to settle the case after Boston Scientific divested the overlapping products—devices used in coronary bypass surgery. The Division also sought divestitures to remedy concerns with the Proctor & Gamble/Gillette merger and Johnson & Johnson's acquisition of Pfizer's consumer healthcare business, and challenged a consummated

merger involving competing breast cancer biopsy systems. Over the years, Mergers I has also investigated and obtained relief in several important defense and aerospace industry mergers, including a joint venture between Boeing and Lockheed Martin and the acquisition by General Dynamics of SNC Technologies.

**MICHAEL MOISEYEV**, ASSISTANT DIRECTOR, leads the Division. He is a graduate of the University of California, Hastings College of Law, and has been with the Commission for 17 years.

**YOLANDA GRUENDEL** is the DEPUTY ASSISTANT DIRECTOR. Yolanda began her FTC career as an intern and returned after graduating from Georgetown University Law Center in 1995.

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### DIVISION STAFF

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|-------------------------|----------------------|---------------------|-----------------------|
| » Stephanie Bovee       | » David Inglefield   | » Christina Perez   | » James Southworth    |
| » Sylvia Brooks         | » Elizabeth Jex      | » Jeffrey Perry     | » Kari Wallace        |
| » Richard Cunningham    | » Jonathan Klarfeld  | » Brenda Person     | » James Weiss         |
| » Lisa DeMarchi Sleight | » Richard Levy       | » Robert Pickett    | » Roxanne White       |
| » Sean Dillon           | » Brendan McNamara   | » Amy Posner        | » Stephanie Wilkinson |
| » David Garcia          | » Jacqueline Mendel  | » Catherine Sanchez |                       |
| » Tammy Imhoff          | » Christine Naglieri | » Mark Seidman      |                       |

## MERGERS II



Morris Bloom, Catharine Moscatelli, Bob Tovsky

**THE MERGERS II** Division oversees an eclectic group of industries, ranging from coal mines and industrial solvents, to video rental stores and soft drinks, to semiconductors and computer chips. In recent years, the Division has challenged several mergers—resolving the competitive concerns in some mergers with divestitures to preserve competition, while litigating and blocking other mergers in federal and administrative courts. Mergers II's recent litigated cases include: Swedish Match (smokeless tobacco), Libbey (glassware), Blockbuster (enforcement of premerger rules), Chicago Bridge and Iron (industrial storage tanks), Arch Coal (coal mines) and Intel (abuse of monopoly power in microprocessors). In the chemical industry, the Mergers II Division has obtained consent orders in several mergers, including Occidental Petroleum/Vulcan, Bayer/Aventis, and Dow Chemical/Union Carbide. The Division is also active in reviewing mergers in the high technology and computer hardware and software industries. Mergers II's investigations in

these industries include Hewlett-Packard/Compaq, Brocade/McData, and Computer Sciences/Mynd. The Division has also investigated proposed mergers in the book distribution and recorded music industries, mergers that were not consummated because of anticompetitive concerns raised by the FTC.

**CATHARINE MOSCATELLI**, the ASSISTANT DIRECTOR, joined the FTC in 1988, after graduating from Emory University School of Law. Cathy became AD of Mergers II in 2007 after serving as Acting Assistant Director for the Mergers IV Division where she worked on merger investigations in a variety of industries, including grocery stores, funeral homes, and consumer goods.

DEPUTY ASSISTANT DIRECTORS **MORRIS BLOOM** and **ROBERT TOVSKY** both started their careers at the FTC in 1985. Morris is a graduate of the University of Memphis Law School, and Bob has a law degree from Boston University.

### DIVISION STAFF

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|----------------------|-----------------------|-------------------|--------------------|
| » Marc Alvarez       | » Donald Gordon       | » Kristina Martin | » Peer Stevens     |
| » Stephen Antonio    | » Benjamin Gris       | » Angelike Mina   | » Jacqueline Tapp  |
| » Linda Cunningham   | » Reid Horwitz        | » David Morris    | » Casey Triggs     |
| » Steven Dahm        | » Sean Hughto         | » Danica Noble    | » Leonor Velazquez |
| » Wallace Easterling | » Victoria Lippincott | » Barbara Proctor | » Cecelia Waldeck  |
| » Eric Elmore        | » Sebastian Lorigo    | » Abigail Slater  | » Steve Wilensky   |
| » Michael Franchak   | » Victoria Luxardo    | » Eric Sprague    | » Christian Wooley |



## MERGERS III



Peter Richman, Jolanta Sterbenz, Phill Broyles

**THE MERGERS III** Division is home to many of the FTC's experts on the oil and gasoline industries. Over the past 30 years, the FTC has had primary responsibility for overseeing hundreds of mergers in the energy industry, including the large oil mergers of the 1990s. Mergers III took the lead in securing divestitures to preserve competition that would have otherwise been lost with the mergers of Exxon and Mobil, BP and Amoco, Chevron and Texaco, Phillips and Conoco, and Shell and Texaco—just to name a few of the mergers that this Division has reviewed. The Division has also reviewed mergers involving pipelines and terminals used to transport and store bulk supplies of petroleum products. Recently, one of these planned pipeline mergers was abandoned and several others were modified by consent orders because of the Division's concerns about anticompetitive effects.

The expertise of Mergers III also extends to competition involving natural gas. In recent years, the Division has reviewed and challenged mergers involving the transportation and storage of natural gas liquids (such as propane) and natural gas, obtaining divestitures where necessary to protect the markets from competitive harm. This year, the Division litigated the Equitable Resources/Dominion Resources case, involving a proposed merger of natural gas distributors in the Pittsburgh area. This case raised significant state action issues; when the parties abandoned the transaction, the Third Circuit vacated a district court decision which would have dismissed the complaint on state action grounds.

Given its expertise, Mergers III was called on to work with the Bureau of Economics to conduct Congressionally-mandated investigations culminating in two reports—one on possible gasoline price manipulation, with a focus on the run-up of gasoline prices in the aftermath of hurricanes Katrina and Rita, and another report on concentration in the ethanol industry. These two reports, *Investigation of Gasoline Price Manipulation and Post-Katrina Gasoline Price Increases* and *Ethanol Market Concentration*, are available at [www.ftc.gov/ftc/oilgas](http://www.ftc.gov/ftc/oilgas), along with additional information on the FTC's oil and gas initiatives.

**PHILL BROYLES**, the ASSISTANT DIRECTOR for Mergers III, is a graduate of the New York University School of Law. Phill served as Director of the FTC's Cleveland Regional Office before assuming his current role in 1996.

**PETER RICHMAN** and **JOLANTA STERBENZ** are the DEPUTY ASSISTANT DIRECTORS. Peter is a graduate of the University of California, Hastings College of Law and joined the Commission in 1990. Jola is a graduate of the University of Pennsylvania Law School, and after several years of experience in private practice, joined the FTC in 2006.

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## MERGERS III

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### DIVISION STAFF

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- » Natasha Allen
- » Evelyn Boynton
- » Keitha Clopper
- » Robert Friedman
- » James Frost
- » Patricia Galvan
- » Amanda Hamilton
- » Karen Kazmerzak
- » Markell Kelly
- » Andrea Ryan
- » Marc Schneider
- » Justin Stewart-Teitelbaum
- » Brian Telpner
- » Terry Thomas
- » Cathlin Tully
- » Jodie Williams
- » Carolyn Woodard
- » Daniel Zach



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## MERGERS IV

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Norm Armstrong, Joan Heim, Matt Reilly

**THE MERGERS IV** Division investigates transactions involving hospitals, consumer goods, supermarkets, retail, multichannel video programming distribution, and media. Division staff was recently involved in the prosecution of *In re Evanston*, an administrative litigation matter challenging the consummated merger of two hospitals in Evanston, Illinois. In recent years, the Division has also obtained Commission orders requiring divestitures to preserve competition in a merger between the nation's two largest funeral home chains (SCI/Alderwoods), between grocery stores (such as A&P/Pathmark), and in an ice cream merger (Nestle/Dreyers). The Division recently litigated the Commission's preliminary injunction action seeking to block the proposed acquisition of Wild Oats Markets by Whole Foods Market, Inc., and the Division has investigated merger transactions involving department stores and regional sports networks.

**MATTHEW REILLY** was appointed ASSISTANT DIRECTOR in 2007, after serving as Deputy Assistant Director for the Mergers I Division for several years. Matt joined the Commission in 1999, after several years in private practice, and received his JD from Georgetown University Law Center.

**NORMAN ARMSTRONG** and **JOAN HEIM** are DEPUTY ASSISTANT DIRECTORS. Norm came to the Commission in 1995 after graduating from Howard University School of Law, and spent several years on the staff of the Mergers I Division. Prior to becoming Deputy Assistant Director, Norm served as Counsel to the Director of the Bureau of Competition. Joan joined Mergers IV in May 2006, following a stint in private practice. A graduate of the University of Minnesota Law School, she had been at the Commission for almost 20 years before that.

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### DIVISION STAFF

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|----------------------|---------------------|----------------------|----------------------------|
| » Samyukt Bajaj      | » Joyce Johnson     | » Paul Nolan         | » W. Stephen Sockwell, Jr. |
| » Sonia Ballard      | » Albert Kim        | » Nancy Park         | » Valicia Spriggs          |
| » Joseph Brownman    | » Kara Kuritz       | » Stephanie Reynolds | » Jennifer Stiefvater      |
| » Michelle Fetterman | » Jeanne Liu        | » Anthony Saunders   | » Oscar Voss               |
| » Jill Frumin        | » Charlotte Manning | » Jennifer Schwab    | » Goldie Walker            |
| » Kevin Hahm         | » Kelli Martin      | » Samuel Sheinberg   | » Nicholas Widnell         |

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## COMPLIANCE

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Roberta Baruch, Dan Ducore, Betsy Piotrowski

**THE COMPLIANCE DIVISION** enforces all competition orders issued by the Commission, and supports the Bureau's law enforcement mission by helping to develop appropriate remedies. Its staff helps draft and negotiate every Commission order originating in the Bureau. Once an order is final, the Division oversees company conduct required by the order, reviews proposed divestitures, and if necessary, goes to court to seek enforcement and civil penalties for order violations. For instance, this year, the Compliance Division reviewed and recommended action on the numerous divestitures required by the Commission's consent in the merger of funeral home chains SCI and Alderwoods. The Division also evaluates requests to reopen, modify, or set aside orders, and renders advice to respondents regarding their order obligations.

The Division also investigates possible violations of the HSR Act, and recommends enforcement actions when violations are found. Significant recent enforcement actions handled by the Compliance Division include a

\$7 million court-ordered civil penalty against Boston Scientific Corporation for violating a Commission order, and disgorgement of \$19 million in unlawful profits, as well as \$4 million in civil penalties from The Hearst Trust for an acquisition that violated the Clayton Act as well as the HSR Act. In the past year, the Division negotiated civil penalty settlements in two separate matters involving HSR violations: the Commission obtained \$250,000 in civil penalties from a hedge fund manager, and \$1.1 million in civil penalties from an investment firm to settle claims that each had violated the filing requirements of HSR.

The Division is led by ASSISTANT DIRECTOR **DANIEL DUCORE**, a graduate of the University of Michigan Law School and 30-year FTC veteran.

**ROBERTA BARUCH**, a graduate of Harvard Law School, and **ELIZABETH PIOTROWSKI**, a graduate of the Georgetown University Law Center, are the DEPUTY ASSISTANT DIRECTORS.

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### DIVISION STAFF

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|----------------------|-----------------|-----------------|---------------------|
| » Renee Brown        | » Pamela Gill   | » Naomi Licker  | » David Von Nirschl |
| » Jeff Dahnke        | » Susan Huber   | » Eric Rohlck   |                     |
| » Rendell Davis, Jr. | » Jennifer Lee  | » Anne Schenof  |                     |
| » Joseph Eckhaus     | » Kenneth Libby | » Arthur Strong |                     |

## HEALTH CARE SERVICES & PRODUCTS



Brad Albert, Markus Meier

**THE HEALTH CARE** Services & Products Division investigates the business activities of physicians and other health professionals, pharmaceutical companies, institutional providers, and insurers, and also reviews mergers involving health care products and services. The Division's early work led to several landmark cases in the Supreme Court and lower federal courts applying antitrust law principles to conduct by physicians, hospitals, and other health care providers.

Today, a major focus of the Health Care Division is the FTC's effort to stop anticompetitive agreements among pharmaceutical companies that unlawfully insulate branded drugs from competition from lower-cost generic drugs. In a case completed last year, the Division obtained settlements in a federal district court challenge to an agreement between Warner Chilcott and Barr Laboratories in which Barr had agreed not to market a lower-priced generic version of a Warner Chilcott oral contraceptive, in exchange for \$20 million. As a result of the FTC's action, Warner Chilcott waived the exclusionary provision in its agreement, and Barr now sells the generic drug in the United States. This year, the Division's work led to a Commission federal court complaint charging Cephalon, Inc. with paying four generic firms to settle

patent litigation and refrain from selling generic versions of Cephalon's branded drug, Provigil, until 2012.

The Health Care Division is also charged with reviewing and reporting on the many drug patent settlement agreements that must be filed with the FTC under the *Medicare Prescription Drug, Improvement, and Modernization Act of 2003*. The Division also provides guidance on health care competition to policy makers, federal and foreign agencies, industry, and the public; much of this guidance is available at [www.ftc.gov/bc/healthcare](http://www.ftc.gov/bc/healthcare).

**MARKUS MEIER**, ASSISTANT DIRECTOR, is a graduate of George Mason School of Law. Markus began his career at the FTC 18 years ago, after serving as an officer in the U.S. Army.

**BRADLEY ALBERT**, the DEPUTY ASSISTANT DIRECTOR, is a graduate of Duke University School of Law. He joined the FTC in 1998, after working in private practice.

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# HEALTH CARE SERVICES & PRODUCTS

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## DIVISION STAFF

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- » Meredyth Smith Andrus
- » Gloria Armstead
- » Jeffrey Bank
- » George Bellack
- » Linda Blumenreich
- » Saralisa Brau
- » Robert Canterman
- » Ellen Connelly
- » Mary Connelly-Draper
- » Rebecca Egeland
- » Philip Eisenstat
- » Alpa Gandhi
- » Garry Gibbs
- » Melea Greenfeld
- » Kathryn Hermann
- » Elizabeth Hilder
- » June Im
- » Sue Kim
- » Jonathan Lutinski
- » Randall Marks
- » David Narrow
- » Martha Oppenheim
- » Ronise Parker
- » Jason Peterson
- » James Rhilinger
- » Constance Salemi
- » Gary Schorr
- » Karan Singh
- » Pamela Timus
- » Deborah Tucker
- » Steve Vieux
- » Mark Woodward



## ANTICOMPETITIVE PRACTICES



Geoffrey Green, Melanie Sabo, Pat Roach

**THE BUREAU'S ANTICOMPETITIVE** Practices Division (ACP) is the center of the Bureau's enforcement efforts against anticompetitive conduct in industries other than health care and pharmaceuticals. ACP's recent work focuses on standard-setting activities, the attempts of professional and regulatory boards to limit competition, and immunities from and exceptions to the antitrust laws. In a highly-publicized matter brought by ACP involving the recordings of the opera stars known as the Three Tenors, the Commission refined antitrust law by formulating a truncated analysis, which was adopted by the DC Circuit and has become the standard approach to analyzing restraints of this type. The ACP Division also litigated the Rambus case, obtaining a Commission opinion that Rambus had unlawfully monopolized the markets for four computer memory technologies by distorting a critical standard-setting process and engaging in an anticompetitive "hold up" of the computer memory industry. The ACP Division also conducted a sweep in the real estate industry which resulted in FTC actions against nine multiple listing services in communities across the country

and changes in the rules of the National Association of Realtors. ACP staff litigated one of these real estate matters (Realcomp) in administrative litigation. For more on the FTC's work to promote competition in the real estate industry, see [www.ftc.gov/bc/realestate](http://www.ftc.gov/bc/realestate).

In addition to litigation and investigations, the Division works with Commission policy groups and task forces on issues of evolving antitrust law, including real estate, state action, and Noerr-Pennington.

The division is led by ASSISTANT DIRECTOR **MELANIE SABO**, a graduate of University of Michigan Law School. Melanie came to the Commission in 2007 after several years in private practice and five years with the Antitrust Division of the DOJ.

**PATRICK ROACH** and **GEOFFREY GREEN** are the DEPUTY ASSISTANT DIRECTORS. Pat, a graduate of Georgetown University Law Center, joined the Bureau in 1996 from several years in private practice. Geoffrey is a graduate of Harvard Law School; he joined the Commission in 1990 from private practice.

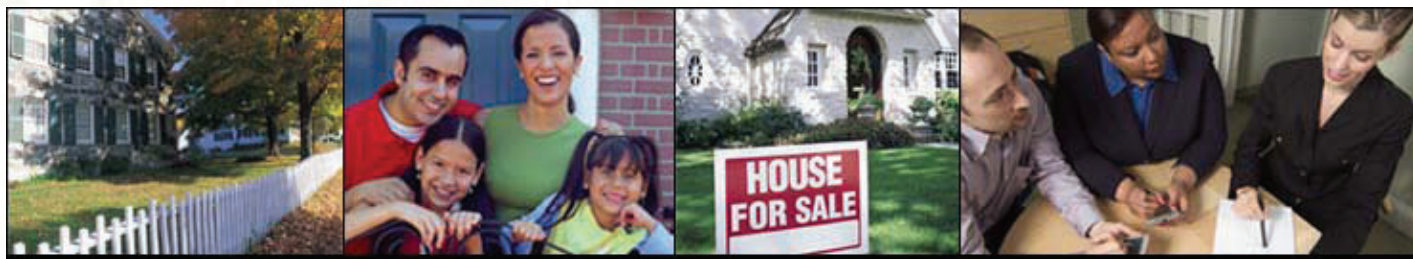
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# ANTICOMPETITIVE PRACTICES

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## DIVISION STAFF

- » Dana Abrahamsen
- » Alexander Ansaldo
- » Peggy Bayer Femenella
- » Barbara Blank
- » Joel Christie
- » David Conn
- » Kent Cox
- » Maria DiMoscato
- » Beverly Dodson
- » Fatima Figueroa
- » Jasmine Hill
- » Linda Holleran
- » Lisa Kopchik
- » Grace Kwon
- » Stephanie Langley
- » William Lanning
- » Joan Lomax
- » Teresa Martin
- » Abbott McCartney
- » Lourine McDuffie
- » Karen Mills
- » Steven Osnowitz
- » Mark Peterson
- » Christopher Renner
- » Mark Taylor
- » Melissa Westman-Cherry





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## NORTHEAST REGIONAL OFFICE

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### FTC REGIONAL OFFICES

THE COMMISSION HAS OFFICES IN SEVEN REGIONS (AND EIGHT CITIES) ACROSS THE UNITED STATES; THREE DO COMPETITION WORK THAT IS COORDINATED BY THE BUREAU. SOME MATTERS ORIGINATE FROM INVESTIGATIVE WORK DONE BY REGIONAL STAFF; OTHERS ARE REFERRED TO THE REGIONS FROM WASHINGTON.



Tom Cohn, Len Gordon

**THE NORTHEAST REGIONAL OFFICE (NERO)**, located in New York City, carries out merger and conduct investigations across a range of industries including world ocean cruising, grocery stores, hospitals, drug stores, professional health care providers, funeral homes and cemeteries, firearms manufacturers, natural gas pipelines, and real estate. Recent highlights include an investigation of price-fixing by endodontists in Puerto Rico, which was settled with a consent order; a successful administrative trial against North Texas Specialty Physicians, a group of 600 independent providers that was charged with price-fixing; actions against real estate associations in New Jersey and in northern New England that barred access to multiple listing services by discount brokers; and a challenge to

Rite Aid's \$3.5 billion acquisition of Brooks and Eckerd pharmacies, which was settled by a consent order requiring the sale of 23 stores.

**THOMAS COHN**, a graduate of Boston University School of Law, is the **DIRECTOR OF THE NERO**, where eight attorneys spend most of their time on competition matters. Tom was in private practice before joining the FTC, where he has served as staff attorney, counsel to the Director of the Bureau of Consumer Protection, and Senior Assistant Regional Director.

**LEONARD GORDON**, a graduate of George Washington University Law School, is the **ASSISTANT REGIONAL DIRECTOR**. Len came to the FTC in 2005 after many years in private practice.

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### NERO COMPETITION STAFF

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- » Charlene Claxton
- » Nur-ul-Haq
- » Alan Loughnan
- » Mazor Matzkevich
- » Jonathan Platt
- » Susan Raitt
- » Jan Tran
- » Nancy Turnblacer
- » Theodore Zang

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## NORTHWEST REGIONAL OFFICE

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Chuck Harwood, Bob Schroeder

**THE NORTHWEST REGIONAL OFFICE (NWRO)**, located in Seattle, handles competition matters in Internet commerce, as well as health care products and services, eyewear, casino gaming, natural resources, professional associations, the funeral industry, and automobile auctions. The NWRO recently investigated the acquisition of Argosy Gaming by Penn National Gaming. The FTC's consent order prevented Penn National from gaining a monopoly in casinos in Baton Rouge by requiring Penn National to divest a riverboat casino in the market before finalizing its acquisition. The NWRO also co-hosted a conference on the intersection of antitrust and intellectual property with the Seattle University Law School in 2007.

**CHARLES HARWOOD**, a graduate of Willamette University College of Law, has been **DIRECTOR OF THE NWRO** since 1989. He served as an Attorney Advisor to former FTC Chairman Oliver, and as a staff counsel for the United States Senate Committee on Commerce, Science, and Transportation from 1983 to 1989.

**ROBERT SCHROEDER**, a graduate of the University of Michigan Law School, is **ASSISTANT REGIONAL DIRECTOR**.

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### NWRO COMPETITION STAFF

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- » Stuart Hirschfeld
- » Joseph Lipinsky
- » Shane Woods

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## WESTERN REGIONAL OFFICE

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Jeffrey Klurfeld

THE SAN FRANCISCO OFFICE of the Western Regional Office (WRO) is home to the WRO's antitrust attorneys. WRO competition investigations have involved health care products and services (including physicians and non-physician providers and hospitals), petroleum (petroleum products terminaling, retail and wholesale gasoline, and natural gas transmission), multichannel video programming distribution, supermarkets, pharmacies, blood bank services, and technology products, including microprocessors, flash memory, hard drives, and computer monitors. In recent years, members of the WRO have participated on litigation teams with headquarters staff in the Aloha Petroleum merger and the Brown and Toland physicians price-fixing matter.

JEFFREY KLÜRFELD, a graduate of Boalt Hall School of Law at the University of California at Berkeley, is the DIRECTOR OF THE WRO.

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### WRO COMPETITION STAFF

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- |                  |                 |                     |                  |
|------------------|-----------------|---------------------|------------------|
| » Linda Badger   | » Matthew Gold  | » Kerry O'Brien     | » John Wiegand   |
| » Janice Charter | » Dean Graybill | » Lisa Rosenthal    | » Erica Wodinsky |
| » Thomas Dahdouh | » Sylvia Kundig | » Sarah Schroeder   |                  |
| » Eric Edmondson | » David Newman  | » Norris Washington |                  |

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## OFFICE LOCATIONS & MAILING ADDRESSES

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The Director's Office, the Premerger Notification Office, and the Office of Policy and Coordination are located in FTC Headquarters. Mergers I, Mergers II, Mergers III, Mergers IV, Anticompetitive Practices, Health Care, and Compliance Divisions are located in the 601 New Jersey office. Visitors to both buildings must show government-issued identification with a photograph and must go through a metal detector. Please confirm the address of the Bureau staff that you are meeting with and arrive a few minutes early to accommodate security.

Both buildings are about a 15-minute taxi ride from Reagan National Airport. The Headquarters Building is located across the street from the Archives/Navy Memorial Metro Station on the Yellow and Green lines. The New Jersey Avenue Building is just a short walk from Union Station on the Metro's Red Line.

Given current security measures, it can take two or more weeks for mail to reach its intended FTC recipient. Other options include hand delivery/courier, e-mail, or fax.

### HEADQUARTERS

600 Pennsylvania Avenue, NW  
Washington, DC 20580

### SATELLITE OFFICE

601 New Jersey Avenue, NW  
Washington, DC 20580

**Note:** since the FTC's mail system is centralized, the 20580 zip code should be used for both Washington DC offices.

**THE BUREAU OF COMPETITION** has offices and staff in two Washington DC buildings:

### HEADQUARTERS

600 Pennsylvania Avenue, NW

### SATELLITE OFFICE

601 New Jersey Avenue, NW

### NORTHEAST REGION—NEW YORK

One Bowling Green, Suite 318  
New York, NY 10004

### NORTHWEST REGION—SEATTLE

915 Second Avenue, Suite 2896  
Seattle, WA 98174

### WESTERN REGION—SAN FRANCISCO

901 Market Street, Suite 570  
San Francisco, CA 94103

## COMPLAINTS

To refer a complaint to the Bureau of Competition, you may call or write to the Director's Office or any of Bureau's Divisions. If you are uncertain of where to direct a complaint, you may use the address for the Office of Policy and Coordination:

Federal Trade Commission Bureau of Competition  
Office of Policy and Coordination, Room 383  
600 Pennsylvania Ave, N.W.  
Washington, DC 20580  
Electronic Mail: [antitrust@ftc.gov](mailto:antitrust@ftc.gov)  
Telephone: **(202) 326-3300**

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## BUREAU OF COMPETITION FAX NUMBERS

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Office of the Director .....	(202) 326-2884
Policy and Coordination .....	(202) 326-2884
Premerger Notification.....	(202) 326-2624
Mergers I .....	(202) 326-2655
Mergers II .....	(202) 326-2071
Mergers III .....	(202) 326-3383
Mergers IV .....	(202) 326-2286
Anticompetitive Practices .....	(202) 326-3496
Health Care Services and Products .....	(202) 326-3384
Compliance .....	(202) 326-3396
Honors Paralegals .....	(202) 326-3496

### E-MAIL ADDRESSES

Protocol is generally: first initial (no period) last name@ftc.gov

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## OTHER OFFICES AT THE FEDERAL TRADE COMMISSION

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### OFFICES OF THE COMMISSIONERS

The Federal Trade Commission consists of five Commissioners, one of whom is designated Chairman by the President. The Commissioners are the ultimate decision-makers at the FTC, and every litigation complaint, consent order, subpoena, or civil investigative demand must be authorized by the Commission. Each Commissioner has his or her own staff of Attorney Advisors and assistants. Parties subject to an FTC investigation often wish to meet individually with the Commissioners. You can consult Bureau staff assigned to your matter for assistance in contacting the Commissioners offices.

### BUREAU OF CONSUMER PROTECTION

The Bureau of Consumer Protection (BCP) works to protect consumers against unfair, deceptive, or fraudulent practices in the marketplace. BCP conducts investigations, sues companies and people who violate the law, develops rules to protect consumers, and educates consumers and businesses about their rights and responsibilities. BCP also collects complaints about consumer fraud and identity theft and makes them available to law enforcement agencies across the country. BCP is also well-known for its work in securing the rights for consumers to receive free credit reports, establishing the National Do Not Call Registry to block unwanted telemarketing calls, and enforcing laws that require product warranties, care labels in clothing, and stickers showing the energy costs on home appliances.

### BUREAU OF ECONOMICS

The Bureau of Economics (BE) provides economic analysis and support to antitrust and consumer protection investigations and rulemakings. It also analyzes the impact of government regulation on competition and consumers and provides Congress, the Executive Branch, and the public with economic analyses of market processes as they relate to antitrust, consumer protection, and regulation.

### OFFICE OF GENERAL COUNSEL

The major functions of the Office of General Counsel (OGC) are representing the Commission in federal court (mainly in the appeals process) and providing legal counsel to the Commission, operating bureaus, and other offices. The Office also handles all requests for *amici curiae* and information under the Freedom of Information Act.

### OFFICE OF INTERNATIONAL AFFAIRS

The Office of International Affairs (OIA) serves both as an internal resource to Commission staff on international aspects of their work and as an FTC representative with international organizations. The FTC cooperates with foreign authorities through formal and informal agreements and the OIA coordinates this activity for the FTC. The OIA also leads the FTC's work with more than 100 foreign competition and consumer protection authorities around the world to promote sound policy approaches.

### OFFICE OF POLICY PLANNING

The Office of Policy Planning (OPP) assists the Commission to develop and implement long-range competition and consumer protection policy initiatives and advises staff on cases raising new or complex policy and legal issues. OPP staff take the lead in preparing filings before other federal, state, and local governments that advocate the importance of the competitive process.

### OFFICE OF THE SECRETARY

The Secretary is the Commission's "court clerk," responsible for implementing the Commission's voting procedures; creating official records of its decisions; receiving and serving Commission orders, public comments, and other official documents; and coordinating the preparation of responses to congressional constituent inquiries.

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Abbott, Alden F.	Policy & Coordination	2881	H - 383
Abrahamsen, Dana	Anticompetitive Practices	2906	NJ - 6264
Albert, Bradley Scott	Healthcare	3670	NJ - 7264
Allen, Natasha	Mergers III	2434	NJ - 7172
Alvarez, Marc I.	Mergers II	3662	NJ - 6120
Andrus, Meredyth Smith	Healthcare	2863	NJ - 7264
Ansaldo, Alexander	Anticompetitive Practices	3695	NJ - 6264
Antonio, Stephen	Mergers II	2536	NJ - 6128
Armstead, Gloria	Healthcare	2262	NJ - 7264
Armstrong, Norman	Mergers IV	2072	NJ - 5238
Attridge, James W.	Honors Paralegal	3797	NJ - 6137
Averitt, Neil W.	Policy & Coordination	2885	H - 394
Bajaj, Samyukt	Mergers IV	2284	NJ - 5238
Balbach, Jeanine	Office of the Director	2568	H - 374
Ballard, Sonia D.	Mergers IV	3537	NJ - 5236
Bank, Jeffrey	Healthcare	3102	NJ - 7264
Baruch, Roberta S.	Compliance	2861	NJ - 5222
Baumgartner, Phillip A.	Operations	2546	NJ - 5222
Bayer Femenella, Peggy D.	Anticompetitive Practices	3086	NJ - 6264
Bellack, George R.	Healthcare	2763	NJ - 7264
Berg, Karen E.	Premerger Notification	2960	H - 301
Blank, Barbara	Anticompetitive Practices	2523	NJ - 6264
Bloom, Michael J.	Office of the Director	2475	NJ - 7144
Bloom, Morris A.	Mergers II	2707	NJ - 6120
Blumenreich, Linda B.	Healthcare	2751	NJ - 7264
Bovee, Stephanie C.	Mergers I	2083	NJ - 5108
Boynton, Evelyn J.	Mergers III	2737	NJ - 7172

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Brau, Saralisa	Healthcare	2774	NJ - 7264
Broberg, Evelyn S.	Operations	2569	H - 383
Brock, Thomas H.	Office of the Director	2813	NJ - 7146
Brooks, Sylvia M.	Mergers I	2816	NJ - 5108
Brown, Marvis L.	Office of the Director	2060	NJ - 7144
Brown, Renee B.	Compliance	2152	NJ - 5222
Brown Lee, Erika M.	Office of the Director	2240	H - 374
Brownman, Joseph S.	Mergers IV	2605	NJ - 5238
Broyles, Phillip L.	Mergers III	2805	NJ - 7172
Bruno, Marian	Premerger Notification	2846	H - 301
Canterman, Robert	Healthcare	2701	NJ - 7264
Catt, Malcolm L.	Premerger Notification	2911	H - 301
Chehtova, Anna	Mergers III	2129	NJ - 7172A
Chen, Janet	Honors Paralegal	2225	NJ - 6137
Chen, Jessica	Honors Paralegal	3455	NJ - 6137
Chiaradia, Isabelle	Honors Paralegal	2337	NJ - 6137
Christie, Joel	Anticompetitive Practices	3297	NJ - 6264
Clark-Coleman, Sheila	Premerger Notification	2759	H - 301
Clopper, Keitha	Mergers III	2787	NJ - 7127A
Conn, David	Anticompetitive Practices	2114	NJ - 6264
Connelly, Ellen	Healthcare	2532	NJ - 7264
Connelly-Draper, Mary	Healthcare	2760	NJ - 7264
Cowen, Diana L.	Honors Paralegal	3199	H - 374
Cox, Kent E.	Anticompetitive Practices	2058	NJ - 6264
Cunningham, Linda D.	Mergers II	2638	NJ - 6120
Cunningham, Richard H.	Mergers I	2214	NJ - 5108
Dagen, Richard B.	Office of the Director	2628	H - 374



## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Dahm, Steven A.....	Mergers II .....	2192 .....	NJ - 6120
Dahnke, Jeffery.....	Compliance .....	2111 .....	NJ - 5222
Davis Jr., Rendell A.....	Compliance .....	2894 .....	NJ - 5222
De Nesnera, Matthew R.....	Honors Paralegal .....	2860 .....	NJ - 6137
DeLeaver, Latasha .....	Mergers IV .....	3714 .....	NJ - 5238
DeMarchi Sleigh, Lisa.....	Mergers I .....	2535 .....	NJ - 5108
Dillon, Sara B.....	Honors Paralegal .....	3619 .....	NJ - 6137
Dillon, Sean G.....	Mergers I .....	3575 .....	NJ - 5108
DiMoscato, Maria M.....	Anticompetitive Practices .....	2315 .....	NJ - 6264
Dodson, Beverly A.....	Anticompetitive Practices .....	2939 .....	NJ - 6264
Drennon, Suzanne .....	Policy & Coordination.....	2429 .....	NJ - 7264
Dreyfus, Trevor.....	Honors Paralegal .....	3265 .....	NJ - 6137
Ducore, Daniel P.....	Compliance .....	2526 .....	NJ - 5222
Easterling, Wallace W.....	Mergers II .....	2936 .....	NJ - 6120
Eckhaus, Joseph .....	Compliance .....	2665 .....	NJ - 5222
Egeland, Rebecca .....	Healthcare .....	2990 .....	NJ - 7264
Eisenstat, Philip M.....	Healthcare .....	2769 .....	NJ - 7264
Elmore, E. Eric .....	Mergers II .....	3109 .....	NJ - 6120
Ferkingstad, James .....	Premerger Notification .....	2510 .....	H - 301
Fetterman, Michelle .....	Mergers IV.....	2073 .....	NJ - 5238
Field, Kenneth W.....	Office of the Director .....	2868 .....	H - 374
Figueroa, Fatima.....	Anticompetitive Practices .....	2044 .....	NJ - 6264
Foster, Mack.....	Operations .....	3712 .....	H - 383
Franchak, Michael A.....	Mergers II .....	3406 .....	NJ - 6120
Friedman, Alan J.....	Policy & Coordination.....	2742 .....	H - 383
Friedman, Robert E.....	Mergers III .....	3316 .....	NJ - 7172
Frost, Holly .....	Office of the Director.....	3092 .....	NJ - 7144

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Frost, James W.	Mergers III	2189	NJ - 7172A
Frumin, Jill M.	Mergers IV	2758	NJ - 5238
Galvan, Patricia V.	Mergers III	2473	NJ - 7172
Gandhi, Alpa D.	Healthcare	2900	NJ - 7264
Garcia, David	Mergers I	3056	NJ - 5180
Gebhard, Theodore A.	Policy & Coordination	3699	H - 394
Gibbs, Garry R.	Healthcare	2767	NJ - 7264
Gill, Pamela A.	Compliance	2765	NJ - 5222
Glazer, Kenneth L.	Office of the Director	3176	H - 374
Gordon, Donald	Mergers II	2357	NJ - 6128
Graham, Sage	Honors Paralegal	3615	NJ - 6137
Green, Geoffrey	Anticompetitive Practices	2641	NJ - 6264
Greenfeld, Melea Epps	Healthcare	2705	NJ - 7264
Gris, Benjamin	Mergers II	3468	NJ - 6128
Gruendel, Yolanda M.	Mergers I	2971	NJ - 5108
Hahm, Kevin K.	Mergers IV	3680	NJ - 5238
Hallman, Renee A.	Premerger Notification	3589	H - 301
Hamilton, Amanda	Mergers III	2050	NJ - 7172A
Harmon, Bernadette D.	Office of the Director	3449	H - 374
Hawthorne, Nathan	Operations	3568	H - 383
Heim, Joan L.	Mergers IV	2014	NJ - 5238
Heimert, Andrew	Policy & Coordination	2474	H - 383
Hermann, Kathryn Anne	Healthcare	3658	NJ - 7264
Hilder, Elizabeth R.	Healthcare	2545	NJ - 7264
Hill, Jasmine	Anticompetitive Practices	2268	NJ - 6264
Holleran, Linda	Anticompetitive Practices	2267	NJ - 6264
Horwitz, Reid B.	Mergers II	2037	NJ - 6128

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Huber, Susan	Compliance	3331	NJ - 5222
Hughes, Harold S.	Operations	2570	NJ - 7212
Hughto, Sean D.	Mergers II	2199	NJ - 6120
Im, June	Healthcare	2279	NJ - 7264
Imhoff, Tammy L.	Mergers I	3677	NJ - 5108
Inglefield, David L.	Mergers I	2637	NJ - 5108
Irizarry, Armando	Policy & Coordination	2964	NJ - 6264
Jex, Elizabeth A.	Mergers I	3273	NJ - 5108
Johnson, Janice C.	Premerger Notification	3101	H - 301
Johnson, Joyce C.	Mergers IV	2576	NJ - 5238
Jones, Pamela	Operations	2226	H - 383
Jones, Robert L.	Premerger Notification	2740	H - 301
Kane, Daniel J.	Honors Paralegal	2606	NJ - 6137
Karlsson, Paul	Policy & Coordination	2566	H - 383
Kazmerzak, Karen	Mergers III	3668	NJ - 7172A
Kelly, Markell	Mergers III	2667	NJ - 7172A
Kim, Albert Yung	Mergers IV	2952	NJ - 5236
Kim, Sue H.	Healthcare	3132	NJ - 7264
Kingsberry, Theresa	Premerger Notification	3786	H - 301
Klarfeld, Jonathan S.	Mergers I	3187	NJ - 5108
Kleppinger, Tara A.	Honors Paralegal	2212	NJ - 6137
Kopchik, Lisa B.	Anticompetitive Practices	3139	NJ - 6264
Kuritz, Kara	Mergers IV	2409	NJ - 5238
Kwon, Grace	Anticompetitive Practices	2560	NJ - 6264
Lang, Thomas	Office of the Director	3665	NJ - 6128
Langley, Stephanie	Anticompetitive Practices	2944	NJ - 6264
Lanning, William	Anticompetitive Practices	3361	NJ - 6264

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Lee, Jennifer	Compliance	2246	NJ - 5222
Leo, Carol J.	Office of the Director	3348	H - 374
Levy, Richard A.	Mergers I	2814	NJ - 5108
Libby, Kenneth A.	Compliance	2694	NJ - 5222
Licker, Naomi	Compliance	2851	NJ - 5222
Lippincott, Victoria	Mergers II	2983	NJ - 6128
Liu, Jeanne H.	Mergers IV	3572	NJ - 5238
Lomax, Joan C.	Anticompetitive Practices	2584	NJ - 6264
Long, Scott C.	Honors Paralegal	2251	NJ - 6137
Lorigo, Sabastian	Mergers II	3717	NJ - 6120
Lowey, Andrew	Honors Paralegal	2602	NJ - 6137
Lutinski, Jonathan	Healthcare	2679	NJ - 7264
Luxardo, Victoria E.	Mergers II	2069	NJ - 6120
Mahmud, Fatima	Honors Paralegal	3646	NJ - 6137
Manning, Charlotte	Mergers IV	3494	NJ - 5238
Marks, Randall D.	Healthcare	2571	NJ - 7264
Martin, Kelli A.	Mergers IV	2593	NJ - 5238
Martin, Kristina	Mergers II	2923	NJ - 6120
Martin, Teresa	Anticompetitive Practices	3488	NJ - 6264
Mays, Thomas	Policy & Coordination	3751	NJ - 7128
McCartney, P. Abbott	Anticompetitive Practices	2695	NJ - 6264
McDuffie, Lourine K.	Anticompetitive Practices	2735	NJ - 6264
McGraw, Jeanne M.	Operations	2565	H - 383
McNamara, Brendan	Mergers I	3703	NJ - 5108
Meier, Markus H.	Healthcare	3759	NJ - 7264
Menchin, Craig	Honors Paralegal	2183	NJ - 6137
Mendel, Jacqueline K.	Mergers I	2603	NJ - 5108

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Meyers, Erika.....	Policy & Coordination.....	2076.....	NJ - 7264
Michel, Suzanne T. ....	Policy & Coordination.....	3094.....	H - 383
Mills, Karen A. ....	Anticompetitive Practices .....	2052.....	NJ - 6264
Mina, Angelike.....	Mergers II .....	3119.....	NJ - 6120
Minock, Joseph.....	Honors Paralegal .....	3779.....	NJ - 6137
Moiseyev, Michael R. ....	Mergers I.....	3106.....	NJ - 5108
Mongoven, James F. ....	Policy & Coordination.....	2879.....	H - 394
Morris, David.....	Mergers II .....	3156.....	NJ - 3154
Moscatelli, Catharine M. ....	Mergers II .....	2749.....	NJ - 6120
Naglieri, Christine.....	Mergers I.....	3330.....	NJ - 5108
Narrow, David M.....	Healthcare .....	2744.....	NJ - 7264
Neal, Ossie L. ....	Policy & Coordination.....	2358.....	H - 383
Noble, Danica.....	Mergers II .....	2291.....	NJ - 6128
Nolan, Paul J.....	Mergers IV.....	2770.....	NJ - 5238
Oppenheim, Martha .....	Healthcare .....	2941.....	NJ - 7264
Osnowitz, Steven J. ....	Anticompetitive Practices .....	2746.....	NJ - 6264
Pariser, Jana.....	Honors Paralegal .....	3635.....	NJ - 6137
Park, Nancy.....	Mergers IV.....	3612.....	NJ - 5238
Parker, Ronise L. ....	Healthcare .....	2206.....	NJ - 7264
Peay, Sandra M.....	Premerger Notification .....	2844.....	H - 301
Perez, Christina R.....	Mergers I.....	2048.....	NJ - 5121
Perry, Jeffrey .....	Mergers I.....	2331.....	H - 374
Person, Brenda W. ....	Mergers I.....	2554.....	NJ - 5108
Peterson, Jason A. ....	Healthcare .....	3253.....	NJ - 7264
Peterson, Mark D. ....	Anticompetitive Practices .....	3731.....	NJ - 6264
Pickett, Robert R.....	Mergers I.....	2818.....	NJ - 5108
Picone, Jessica .....	Honors Paralegal .....	2397.....	NJ - 6137

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Piotrowski, Elizabeth A.	Compliance	2623	NJ - 5222
Posner, Amy	Mergers I	2614	NJ - 5108
Proctor, Barbara A.	Mergers II	2630	NJ - 6120
Rao, Divya	Honors Paralegal	3329	NJ - 6137
Reichenbach, Ashley Elyse	Honors Paralegal	3628	NJ - 6137
Reilly, Matthew J.	Mergers IV	2350	NJ - 5238
Renner, Christopher	Anticompetitive Practices	3173	NJ - 6264
Reynolds, Stephanie L.	Mergers IV	0	NJ - 5238
Rhilinger, James	Healthcare	2871	NJ - 7264
Richman, Peter A.	Mergers III	2563	NJ - 7172
Roach, Patrick J.	Anticompetitive Practices	2793	NJ - 6264
Rohlck, Eric D.	Compliance	2681	NJ - 5222
Roper, Tywander	Office of the Director	2849	NJ - 7144
Runco, Philip	Honors Paralegal	2489	NJ - 6137
Ryan, Andrea E.	Mergers III	2184	NJ - 7172A
Sabo, Melanie	Anticompetitive Practices	2955	NJ - 6264
Salemi, Constance M.	Healthcare	2643	NJ - 7264
Sanchez, Catherine	Mergers I	3326	NJ - 5108
Saunders, Anthony R.	Mergers IV	2917	NJ - 5238
Savoy, Regina A.	Operations	3175	H - 383
Schenof, Anne R.	Compliance	2031	NJ - 5222
Schmidt, Jeffrey	Office of the Director	3527	H - 374
Schneider, Marc W.	Mergers III	2062	NJ - 7172
Schorr, Gary H.	Healthcare	3063	NJ - 7264
Schultheiss, Patricia S.	Policy & Coordination	2877	H - 383
Schwab, Jennifer	Mergers IV	2335	NJ - 5238
Sciolli, Stefano	Operations	3470	H - 383

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Seidman, Mark	Mergers I	3296	NJ - 5108
Sheinberg, Samuel I.	Mergers IV	2308	NJ - 5238
Signs, Kelly S.	Premerger Notification	3191	H - 301
Simms, Amelia	Operations	3558	H - 383
Simpson, Flossie I.	Operations	2864	NJ - 6264
Singh, Karan	Healthcare	2274	NJ - 7264
Slater, Abigail A.	Mergers II	3473	NJ - 6120
Sockwell Jr., W. Stephen	Mergers IV	2950	NJ - 5238
Southworth, James	Mergers I	2822	NJ - 5108
Sprague, Eric M.	Mergers II	2101	NJ - 6120
Spriggs, Valicia A.	Mergers IV	2839	NJ - 5238
Sterbenz, Jolanta	Mergers III	3352	NJ - 7172
Stevens, Peer L.	Mergers II	3154	NJ - 6120
Stewart Teitelbaum, Justin	Mergers III	3597	NJ - 7172A
Stiefvater, Jennifer L.	Mergers IV	3339	NJ - 5238
Strong, Arthur	Compliance	3478	NJ - 5222
Strother, Darryl	Operations	3089	NJ - 7264
Tapp, Jacqueline A.	Mergers II	2729	NJ - 6120
Taylor, Mark	Anticompetitive Practices	2287	NJ - 6264
Taylor, Peter	Honors Paralegal	2355	NJ - 6137
Telpner, Brian J.	Mergers III	2782	NJ - 7172
Thomas, Terry	Mergers III	3218	NJ - 7172
Timus, Pamela	Healthcare	2390	NJ - 7264
Tovsky, Robert S.	Mergers II	2634	NJ - 6120
Triggs, Casey R.	Mergers II	2804	NJ - 6128
Tucker, Deborah M.	Healthcare	2766	NJ - 7264
Tully, Cathlin	Mergers III	3644	NJ - 7172A

## CONTACT DIRECTORY

NAME	DIVISION	PHONE Prefix (202) 326-	MAIL-DROP
Unt, Lore.....	Policy & Coordination.....	3019 .....	NJ - 7264
Vaughan, Kelly .....	Honors Paralegal .....	3618 .....	NJ - 6137
Velazquez, Leonor .....	Mergers II .....	3741 .....	NJ - 6128
Velikson, Igor .....	Office of the Director .....	2581 .....	NJ - 7144
Verne, B. Michael.....	Premerger Notification .....	3167 .....	H - 301
Vieux, Steve.....	Healthcare .....	2306 .....	NJ - 7264
Vollmann, Lydia A. ....	Honors Paralegal .....	3745 .....	NJ - 6137
Von Nirschl, David A. ....	Compliance .....	3213 .....	NJ - 5222
Voss, Oscar M. ....	Mergers IV .....	2750 .....	NJ - 5238
Waldeck, Cecelia M. ....	Mergers II .....	3669 .....	NJ - 6120
Wales Jr., David P. ....	Office of the Director .....	3611 .....	H - 374
Walker, Goldie Veronica .....	Mergers IV .....	2919 .....	NJ - 5238
Wallace, Kari.....	Mergers I .....	3085 .....	NJ - 5108
Walsh, Kathryn E. ....	Premerger Notification .....	2977 .....	H - 301
Wantman, Alissa .....	Honors Paralegal .....	2091 .....	NJ - 6137
Weiss, James.....	Mergers I .....	3506 .....	NJ - 5108
Westman-Cherry, Melissa A.....	Anticompetitive Practices .....	2338 .....	NJ - 6264
White, Roxanne .....	Mergers I .....	2954 .....	NJ - 5108
Whitelaw, James.....	Office of the Director .....	3315 .....	NJ - 7144
Widnell, Nicholas A.....	Mergers IV .....	2138 .....	NJ - 5238
Wilensky, Steven L.....	Mergers II .....	2650 .....	NJ - 6120
Wilkinson, Stephanie A.....	Mergers I .....	2084 .....	NJ - 5108
Williams, Jodie M. ....	Mergers III .....	3667 .....	NJ - 7172A
Woodard, Carolyn.....	Mergers III .....	2706 .....	NJ - 7172
Woodward, Mark J. ....	Healthcare .....	2754 .....	NJ - 7264
Woolley, Christian .....	Mergers II .....	2018 .....	NJ - 6120
Wright, Joshua.....	Office of the Director .....	3118 .....	H - 374



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## CONTACT DIRECTORY

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<b>NAME</b>	<b>DIVISION</b>	<b>PHONE</b> Prefix (202) 326-	<b>MAIL-DROP</b>
Yost, Michelle .....	Mergers IV .....	2518 .....	NJ - 5238
Zach, Daniel.....	Mergers III .....	2118 .....	NJ - 7172A

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## NORTHEAST REGION CONTACT DIRECTORY

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Fax: (212) 607-2822

Business Calls: (212) 607-2829

Consumer Complaint Calls: (212) 607-2800

<b>NAME</b>	<b>PHONE</b>	<b>MAIL-DROP</b>
	Prefix <b>(212) 607-</b>	
Claxton, Charlene.....	2833 .....	R-NER
Cohn, Thomas .....	2808 .....	R-NER
Gordon, Leonard. ....	2801 .....	R-NER
Haq, Nur-ul-.....	2806 .....	R-NER
Loughnan, Alan.....	2809 .....	R-NER
Matzkevich, Mazor.....	2821 .....	R-NER
Platt, Jonathan. ....	2819 .....	R-NER
Raitt, Susan .....	2818 .....	R-NER
Tran, Jan.....	2811 .....	R-NER
Turnblacer, Nancy.....	2826 .....	R-NER
Zang, Theodore .....	2816 .....	R-NER

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## NORTHWEST REGION CONTACT DIRECTORY

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Fax: (206) 220-6366

Business Calls: (206) 220-6350

Consumer Complaint Calls: (206) 220-6363

<b>NAME</b>	<b>PHONE</b> Prefix (206) 220 -	<b>MAIL-DROP</b>
Harwood, Charles.....	4480 .....	R-NWR
Hirschfeld, W. Stuart.....	4484 .....	R-NWR
Lipinsky, Joseph.....	4473 .....	R-NWR
Schroeder, Robert.....	4477 .....	R-NWR
Woods, Shane .....	4482 .....	R-NWR

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## WESTERN REGION CONTACT DIRECTORY

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### SAN FRANCISCO OFFICE

Fax: (415) 848-5184

Business Calls: (415) 848-5100

Consumer Complaint Calls: (415) 848-5100

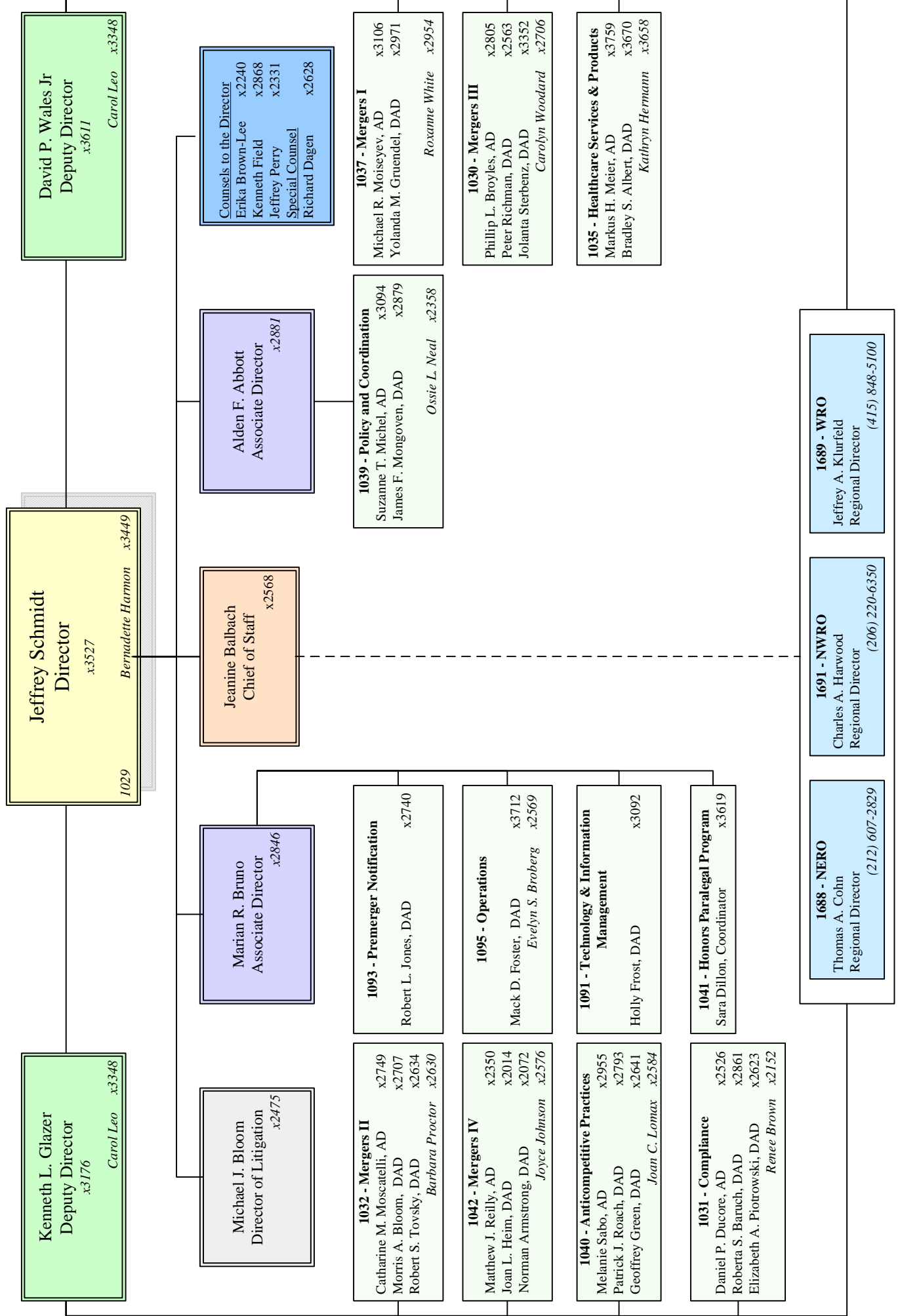
NAME	PHONE	MAIL-DROP
	Prefix (415) 848 -	
Badger, Linda .....	5151 .....	R-WRSF
Charter, Janice.....	5115 .....	R-WRSF
Dahdouh, Thomas .....	5122 .....	R-WRSF
Edmonson, Eric .....	5179 .....	R-WRSF
Gold, Matthew .....	5176 .....	R-WRSF
Graybill, Dean .....	5124 .....	R-WRSF
Klurfeld, Jeffrey.....	5100 .....	R-WRSF
Kundig, Sylvia.....	5188 .....	R-WRSF
Newman, David .....	5123 .....	R-WRSF
OBrien, Kerr.....	5189 .....	R-WRSF
Rosenthal, Lisa .....	5150 .....	R-WRSF
Schroeder, Sarah.....	5186 .....	R-WRSF
Washington, Norris .....	5197 .....	R-WRSF
Wiegand, John.....	5174 .....	R-WRSF
Wodinsky, Erika .....	5190 .....	R-WRSF

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# Federal Trade Commission

## Bureau of Competition



Note: Please add (202) 326 to all phone numbers prefixed with an x.

FEDERAL TRADE COMMISSION  
BUREAU OF COMPETITION  
FTC.GOV