

HEDGE FUNDS AND THE FINANCIAL MARKET

Thursday, November 13, 2008

House of Representatives,

Committee on Oversight and

Government Reform,

Washington, D.C.

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Committee Hearings

of the

U.S. HOUSE OF REPRESENTATIVES



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7 Government Reform,

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9 The committee met, pursuant to call, at 10:06 a.m., in
10 Room 2154, Rayburn House Office Building, Hon. Henry A.
11 Waxman [chairman of the committee] presiding.

12 Present: Representatives Waxman, Towns, Maloney,
13 Cummings, Tierney, Lynch, Yarmuth, Norton, Cooper, Van
14 Hollen, Sarbanes, Davis of Virginia, Souder, and Issa.

15 Staff Present: Phil Barnett, Staff Director and Chief
16 Counsel; Kristin Amerling, General Counsel; Stacia Cardille,
17 Counsel; Erik Jones, Counsel; Theo Chuang, Deputy Chief
18 Investigative Counsel; John Williams, Deputy Chief
19 Investigative Counsel; Roger Sherman, Deputy Chief Counsel;
20 Michael Gordon, Senior Investigative Counsel; Karen

21 | Lightfoot, Communications Director and Senior Policy Advisor;
22 | Caren Auchman, Communications Associate; Zhongrui Deng, Chief
23 | Information Officer; Mitch Smiley, Staff Assistant; Jennifer
24 | Owens, Special Assistant; Brian Cohen, Senior Investigator
25 | and Policy Advisor; Earley Green, Chief Clerk; Jennifer
26 | Berenholz, Assistant Clerk; Leneal Scott, Information Systems
27 | Manager; Alvin Banks, Staff Assistant; Lawrence Halloran,
28 | Minority Staff Director; Jennifer Safavian, Minority Chief
29 | Counsel for Oversight and Investigations; Ellen Brown,
30 | Minority Senior Policy Counsel; Jim Moore, Minority Counsel;
31 | Christopher Bright, Minority Senior Professional Staff
32 | Member; Brien Beattie, Minority Professional Staff Member;
33 | Molly Boyd, Minority Professional Staff Member; John
34 | Cuaderes, Minority Senior Investigator and Policy Advisor;
35 | Adam Fromm, Minority Professional Staff Member; Patrick
36 | Lyden, Parliamentarian and Member Services Coordinator; Larry
37 | Brady, Minority Senior Investigator and Policy Advisor; Brian
38 | McNicoll, Minority Communications Director; and John Ohly,
39 | Minority Staff Assistant.

40 Chairman WAXMAN. The committee will come to order. The
41 focus of our Committee today is the hedge fund industry. Our
42 four previous hearings have looked at failure. Our first two
43 hearings examined the collapse of Lehman Brothers and AIG.
44 We learned that these companies took on massive risk. When
45 the bottom fell out, senior management walked away with
46 millions of dollars, while shareholders and taxpayers lost
47 billions. Our third hearing focused on the role of the
48 credit rating agencies. At that hearing, we learned about
49 the colossal failures of these gatekeepers of the financial
50 markets. As one internal document said, "We sold our soul to
51 the devil for revenue."

52 At our fourth hearing, we examined the role of financial
53 regulators. Former Federal Reserve Chairman Alan Greenspan
54 told us that he had identified a flaw in the deregulatory
55 ideology he had championed. Today's hearing has a different
56 focus. The five hedge fund managers who will testify today
57 have had unimaginable success in the financial markets.
58 Although there is a variation on how much they made
59 individually, on average our witnesses made over \$1 billion a
60 year. That is on average \$1 billion a year.

61 There are two reasons we have invited these hedge fund
62 managers to testify. First, these are some of the most
63 successful and knowledgeable investors in our financial
64 markets. They each have valuable perspectives to share about

65 | what has gone wrong and what steps we need to restore our
66 | financial system. Second, their testimony and the testimony
67 | of the independent experts on our first panel will help the
68 | committee to examine three important issues. What role have
69 | hedge funds played in our current financial crisis? Do hedge
70 | funds pose a systemic risk to our financial system? And what
71 | level of government oversight and regulation is appropriate?

72 | Currently, hedge funds are virtually unregulated. They
73 | are not required to report information on their holdings,
74 | their leverage, or their strategies. Regulators aren't even
75 | certain how many hedge funds exist and how much money they
76 | control. We do know, however, that hedge funds are growing
77 | rapidly and becoming increasingly important players in the
78 | financial markets. Over the last decade, their holdings
79 | reportedly have increased over five-fold, to more than \$2
80 | trillion. We also know that some hedge funds are highly
81 | leveraged. They invest in assets that are illiquid and
82 | difficult to price, and sell rapidly.

83 | And we know from our hearing into Lehman and AIG,
84 | combining these factors can cause financial institutions to
85 | blow up. And we will hear today some experts worry that the
86 | failure of large hedge funds could pose a significant
87 | systemic risk to our financial system. We also know that
88 | hedge funds can receive special tax breaks. The five
89 | witnesses we will hear from today earned on average of a

90 billion dollars last year, yet the tax law allows them to
91 treat the vast majority of their earnings as capital gains.
92 That means that at least some portion of their earnings could
93 be taxed at rates as low as 15 percent. That is a lower tax
94 rate than many school teachers, firefighters, or even
95 plumbers pay. In our prior hearings, we have focused on what
96 went wrong in the past. Today's hearing lets us ask what
97 could go wrong in the future so we can prevent damage before
98 it occurs. Both types of hearings are essential. We need to
99 understand both what happened and what could happen in order
100 to solve the immense economic problems we are facing.

101 I want to thank all of our witnesses for appearing
102 today. Some of the witnesses readjusted their schedules to
103 testify. They all responded to our requests for documents.
104 And I appreciate their cooperation, and look forward to their
105 testimony. I want to now call on ranking member, Tom Davis
106 for an opening statement.

107 [Prepared statement of Mr. Waxman follows:]

108 ***** INSERT 1X *****

109 Mr. DAVIS OF VIRGINIA. Thank you, Mr. Chairman. Thank
110 you for calling the hearing today. Hedge fund losses, and in
111 some cases, complete liquidations are an effect of the
112 current financial crisis. It is unlikely they are the cause.
113 The real origin of this market contraction is the continuing
114 collapse of the U.S. housing market, triggered and fueled by
115 preposterously lax lending standards, loose management,
116 aggressive lobbying, and lavish perks, some at the
117 quasi-governmental giants that dominated the market, Fannie
118 Mae and Freddie Mac. They helped to create and enhance the
119 ravenous hunger for mortgage-backed securities, credit
120 default swaps, and other highly sophisticated byproducts of
121 the housing boom that drew hedge funds into the abyss. As a
122 result, hedge fund redemptions of stocks and others assets
123 will continue to put downward pressure on the market.

124 It wasn't supposed to be this way. Billed as purely
125 private gambles by sophisticated investors, hedge funds now
126 pose very public peril when the bets go bad. Designed as a
127 strategy to reduce investment risk, hedge funds now compound
128 risk when complex deals start to unravel and throw off
129 unintended consequences. Empowered by sophisticated computer
130 models, hedge fund trading was meant to capitalize on, not
131 cause, global market shifts. But now, due to their size and
132 speed, hedge funds often accelerate wild market fluctuations.
133 So when these unregulated private funds become a public

134 | problem, many see a need for greater transparency in their
135 | operations and tighter regulation on some hedge fund
136 | activities. Greater standardization, registration,
137 | disclosure, and some regulatory limitations could help the
138 | industry mature and survive. Remember the automobile started
139 | out as a purely private, wholly unregulated mode of
140 | transportation. But when widespread use of the new and
141 | powerful machines began to pose public safety issues, it
142 | became necessary to decide as a matter of public policy who
143 | was qualified to operate a motor vehicle, how fast they could
144 | go, where they could go.

145 | We seem to be at the same crossroads for hedge funds.
146 | With as many as 8,000 funds managing up to \$1.5 trillion,
147 | hedge funds are said to account for 20 to 30 percent of
148 | trading volume in the United States in U.S. stocks. They may
149 | handle even higher levels of transactions involving more
150 | specialized instruments, such as convertible bonds and credit
151 | derivatives. Their trades can move markets.

152 | So this isn't just about sophisticated high stakes
153 | investors any more. Institutional funds and public pensions
154 | now have a huge stake in hedge funds' promises of steady
155 | above-market returns. That means public employees and middle
156 | income senior citizens, not just Tom Wolfe's masters of the
157 | universe, lose money when hedge funds decline or collapse
158 | altogether. Brittle complexity, huge transactions on

159 computerized autopilot, and other structural inadequacies
160 make hedge funds particularly, sometimes spectacularly
161 vulnerable to financial contagion, the downward spiral of
162 lost value, margin calls, and redemptions in the desperate
163 search for cash. It is clear investors and regulators need
164 to know more about fund investment strategies, leverage
165 levels, and redemption terms to reduce their systematic risk
166 posed by hedge funds. The hedge fund business model may
167 become a casualty of the downturn or it will adopt to new
168 global realities. Going forward, hedge funds will have to
169 take account of a reduced tolerance by investors and
170 governments for an unregulated parallel financial universe of
171 exotic derivatives run by faceless quants that exerts
172 unpredictable gravitational forces on the open marketplace.

173 But again, we need to remember in the larger implosion
174 of the housing market, hedge funds are collateral damage. We
175 should avoid Congress's natural tendency to overreact and
176 bayonet the wounded. Today's witnesses bring extensive
177 expertise and experience to our discussion of hedge funds in
178 the current financial crisis. We appreciate their testimony.

179 Chairman WAXMAN. Thank you very much, Mr. Davis. I
180 would like to introduce the four members of our first panel.
181 Professor David Ruder is a professor at Northwestern
182 University School of Law, and served as chairman of the SEC
183 under President Reagan from 1987 to 1989. Professor Andrew

184 | Lo is director of the Laboratory For Financial Engineering at
185 | the Massachusetts Institute of Technology's Sloan School of
186 | Management. Professor Joseph Bankman is the Ralph M. Parsons
187 | professor of law and business at Stanford Law School. And
188 | Mr. Houman Shadab is a senior research fellow from the
189 | Mercatus Center at George Mason University. I thank each of
190 | you for being here.

191 | STATEMENTS OF PROFESSOR DAVID RUDER, NORTHWESTERN UNIVERSITY
192 | SCHOOL OF LAW, FORMER CHAIRMAN U.S. SECURITIES AND EXCHANGE
193 | COMMISSION; PROFESSOR ANDREW LO, DIRECTOR, LABORATORY FOR
194 | FINANCIAL ENGINEERING, MASSACHUSETTS INSTITUTE OF TECHNOLOGY,
195 | SLOAN SCHOOL OF MANAGEMENT; PROFESSOR JOSEPH BANKMAN,
196 | STANFORD UNIVERSITY LAW SCHOOL; HOUMAN SHADAB, SENIOR
197 | RESEARCH FELLOW, MERCATUS CENTER, GEORGE MASON UNIVERSITY

198 | Chairman WAXMAN. It is the practice of this committee
199 | that all witnesses testify under oath. So I would like to
200 | ask if you would please stand and raise your right-hands.

201 | [witnesses sworn.]

202 | Chairman WAXMAN. The record will indicate that each of
203 | the witnesses answered in the affirmative. You had prepared
204 | statements, and we will insert your complete statements in
205 | the record. What we would like to ask each of you to do is
206 | to try to limit the oral presentation to around 5 minutes.
207 | We won't bang you out of order after 5 minutes, but there is
208 | a clock that will be green for 4 minutes, orange for the last
209 | 1 minute, and then it will turn red. And when you see that
210 | it is red, we would like you to then consider wrapping up the
211 | presentation to us. Professor Ruder, there is a button on
212 | the base of the mike. I ask you to press it in and pull it
213 | close enough to you so that it will pick up everything you

214 | have to say. We are pleased to hear from you first.

215 | STATEMENT OF DAVID RUDER

216 | Mr. RUDER. Chairman Waxman, Congressman Davis and
217 | committee members, I am pleased to be here today. Hedge
218 | funds are risk takers. They seek greater than market returns
219 | by identifying pricing anomalies, by engaging in hedging
220 | strategies, by using leverage, and by investing in derivative
221 | instruments. Hedge fund investments and hedging activities
222 | make positive contributions to capital formation, market
223 | liquidity, price discovery, and market efficiency. Hedge
224 | funds, however, may pose risks to investors and to the
225 | financial markets. They pose risks to their investors
226 | because they may suffer substantial losses, may not be able
227 | to repay investors in times of stress, or may simply dissolve
228 | without returning any moneys to their investors.

229 | Dishonest hedge funds may injure investors by making
230 | misrepresentations when they sell fund securities, falsifying
231 | operating and valuation results, or by stealing fund assets.
232 | Hedge funds can create negative results to the financial
233 | system when their losses cause them to liquidate market
234 | positions, resulting in downward pressures on the asset
235 | classes they are selling. Their defaults may cause losses to
236 | their counterparties.

237 | This danger was dramatically illustrated in 1998 at the

238 | time of the collapse of Long-Term Capital Management, when
239 | the implosion of one major hedge fund caused tremendous
240 | disruption in the financial markets. Although hedge funds
241 | have been active participants in the derivative and stock
242 | markets, they do not seem to have played a major causal role
243 | in the events precipitating the credit market crisis.
244 | Nevertheless, hedge funds that have suffered major losses
245 | have contributed to declines in stock and asset prices by
246 | liquidating assets in order to meet other obligations and in
247 | order to pay investors seeking to withdraw funds. Some hedge
248 | fund advisers are registered with the Securities and Exchange
249 | Commission under the Investment Advisers Act of 1940. Under
250 | that Act, the Commission has power to inspect hedge fund
251 | advisers for compliance with Federal securities laws. In
252 | 2004, the SEC sought the power to inspect all hedge fund
253 | advisers, but lost a court case overturning the rule it
254 | adopted. Following that decision, the SEC adopted a rule
255 | giving it strong powers to bring enforcement actions against
256 | hedge fund advisers, whether registered or unregistered, who
257 | defraud investors. Nevertheless, the SEC still does not have
258 | the power to inspect unregistered hedge fund advisers.

259 | A primary problem identified in the credit crisis has
260 | been the loss of confidence among market participants
261 | regarding the ability of counterparties to honor contractual
262 | obligations and to repay their debts. The main reason for

263 | this lack of confidence is lack of information. Despite the
264 | fact that hedge funds were not the primary actors in causing
265 | the credit crisis, I believe that the Securities and Exchange
266 | Commission should be given power to register and inspect all
267 | hedge funds. It should have power to require hedge fund
268 | advisers to disclose the size and nature of hedge fund risk
269 | positions and the identities of their counterparties. It
270 | should have the power to monitor and assess the effectiveness
271 | of hedge fund risk management systems.

272 | Information the SEC receives should be shared on a
273 | confidential basis with the Federal Reserve Board as the
274 | Federal agency with primary responsibility for systemic risk
275 | regulation. Although these new regulatory powers are
276 | important, it is not desirable to impose regulation on hedge
277 | fund risk activities, including use of leverage and
278 | derivative instruments. Hedge funds should not be regulated
279 | in a manner that stifles their innovative financial market
280 | activities. The SEC is the proper entity to obtain hedge
281 | fund risk information and to monitor and assess the
282 | effectiveness of hedge fund risk management systems. The SEC
283 | understands the financial markets and the need to allow
284 | innovative risk taking.

285 | If the SEC is charged with increased inspection, risk
286 | monitoring, and risk assessment responsibilities, it will
287 | need substantial additional funding. These new

288 | responsibilities would require increased numbers of SEC staff
289 | who can understand and evaluate the complicated hedge fund
290 | environment. Hedge funds are major users of non-exchange
291 | traded derivative instruments. A tremendous void exists
292 | regarding the specific characteristics of many of these
293 | instruments, the amounts at risks, and the identity of
294 | counterparties. The terms of these instruments are often
295 | unique and complicated. As a second method of addressing the
296 | opacity and impact of derivative instruments in our financial
297 | markets, I believe that the swaps exclusion included in the
298 | Commodity Futures Modernization Act of 2000 should be
299 | repealed so that trading in these non-exchange derivative
300 | instruments can be regulated. Some of the current
301 | uncertainties relating to derivative instruments can be
302 | overcome by standardizing terms and causing the instruments
303 | to be traded and settled on futures or options exchanges. I
304 | understand that efforts are currently underway to provide a
305 | platform for settling these instruments. Thank you for the
306 | opportunity to express my views on these important matters.

307 | Mrs. MALONEY. [Presiding.] Thank you very much.

308 | [Prepared statement of Mr. Ruder follows:]

309 | ***** INSERT 1-1 *****

310 Mrs. MALONEY. Professor Lo.

311 STATEMENT OF ANDREW LO

312 Mr. LO. Chairman Waxman, Ranking Minority Member Davis,
313 and other members of the House Oversight Committee, thank you
314 for inviting me to testify today at this hearing on hedge
315 funds. In the interests of full disclosure, I would like to
316 inform the committee that in addition to my faculty position
317 at MIT, I am also affiliated with an asset management company
318 that manages several hedge funds and mutual funds. I realize
319 that the committee has a number of questions for the panel,
320 so I will keep my introductory remarks brief. Over the past
321 10 years, much of my research at MIT has been focused on
322 hedge fund and hedge fund industry. Part of that research
323 has been devoted specifically--

324 Mr. LYNCH. Madam Chair, could we have the witness
325 either-- I am not sure if your mike is on or you are not
326 close enough to it.

327 Mr. LO. Sorry.

328 Mr. LYNCH. No problem. Thank you very much.

329 Mr. LO. Thank you. It used to be the case that
330 systemic risk was the exclusive domain of central bankers,
331 macroeconomists, regulators, and finance professors had

332 little to do with the subject. But the events of August
333 1998, the collapse of LTCM and other hedge funds that year
334 showed pretty clearly that the hedge fund industry does have
335 an impact on what we think of as systemic risk. Since then,
336 the hedge fund industry has grown even bigger, and it has
337 become even more important to the growth and operations of
338 the global economy. And that is no exaggeration. Hedge
339 funds control approximately one and a half trillion dollars
340 of capital, but which is more like three trillion with
341 leverage.

342 Now has that has come down quite a bit from just a year
343 ago, when it was \$2 trillion of assets and \$5.5 trillion with
344 leverage. And this decline is likely to imply several
345 thousand hedge funds going under between the years of 2007 to
346 2009. Hedge funds are now involved in virtually every aspect
347 of economic activity, investing in every kind of market and
348 asset, making loans for all purposes, including mortgages,
349 engaging in market making activity, financing bridges,
350 highways, tunnels and other infrastructure in many countries,
351 and even providing insurance. It is the hedge funds'
352 ubiquity, size, leverage, illiquidity and lack of
353 transparency that creates systemic risk for the financial
354 system.

355 Hedge funds now provide many of the same services as
356 banks, but unlike banks, hedge funds are not regulated. They

357 | are outside the Federal Reserve system, which you may recall
358 | was originally set up to deal with systemic risk in the
359 | banking industry. Like banks, hedge funds provide liquidity.
360 | But unlike banks, they can withdraw that liquidity from the
361 | marketplace at a moment's notice. Like banks, hedge funds
362 | use leverage. But unlike banks, they face no limits, other
363 | than those imposed by their prime brokers and counterparties,
364 | nor do they face any capital adequacy requirements, which
365 | means that hedge funds can get wiped out completely. But of
366 | course, investors are prepared for that. And when hedge
367 | funds were a cottage industry consisting of small boutiques,
368 | that wasn't a problem.

369 | In fact, that was very positive for the economy because
370 | there are some risks that only hedge funds are willing to
371 | bear. But when hedge funds become too big to fail, that
372 | poses a problem for the financial system. As the hedge fund
373 | industry has grown, so too has its contribution to systemic
374 | risk. And as early as 2004, my co-authors and I uncovered
375 | indirect evidence for increasing levels of systemic risk in
376 | the industry due to apparent increases in assets under
377 | management, leverage, illiquidity, and correlations among
378 | hedge funds in commercially available databases.

379 | And I realize that this hearing is about hedge funds, so
380 | that has been the focus of my comments and my written
381 | testimony, but in the interests of fairness I should point

382 out that while hedge funds have taken on many of the same
383 functions as banks over the last decade, thanks to the repeal
384 of the Glass-Steagall Act in 1999, many banks have become
385 more like hedge funds. And over the past decade, commercial
386 banks, investment banks, and hedge funds have been locked in
387 heated competition with each other, all fueled by investors,
388 including pension funds, sovereign wealth funds, and
389 government-sponsored enterprises, seeking that extra bit of
390 yield in a frustratingly low yield environment. This
391 economic free-for-all between banks, hedge funds,
392 government-sponsored entities, and Wall Street is one of the
393 main reasons for the magnitude of the current financial
394 crisis.

395 In my written testimony I provide several concrete
396 proposals for addressing these issues, but let me mention two
397 that pertain specifically to hedge funds. While I have
398 written about the possibility of systemic shocks emanating
399 from the hedge fund industry, the fact is that we cannot come
400 to any firm conclusions because we simply don't have the
401 data. Hedge funds don't have to report their monthly returns
402 to any regulatory authority, much less details about their
403 risk exposures.

404 So my first proposal is to require all hedge funds or
405 their prime brokers to provide certain risk measures to
406 regulators periodically and on a confidential basis. And I

407 | give examples in my written testimony of the types of risk
408 | measures that would be most useful from the systemic
409 | perspective. My second proposal is to create an
410 | investigative office like the National Transportation Safety
411 | Board to examine every single financial blowup, not just the
412 | headline grabbers, and to produce publicly accessible reports
413 | on what happened, how it happened, why it happened, who
414 | caused it to happen, and how to keep it from happening again.
415 | With greater transparency into the hedge fund industry and a
416 | better understanding of blowups that contribute most to
417 | systemic risk, both the public and the private sectors will
418 | be much better prepared to handle any financial crisis now or
419 | in the future. Thank you.

420 | [Prepared statement of Mr. Lo follows:]

421 | ***** INSERT 1-2 *****

422 Mrs. MALONEY. Thank you very, very much. Professor
423 Bankman.

424 STATEMENT OF JOSEPH BANKMAN

425 Mr. BANKMAN. Chair Waxman, ranking member Davis,
426 members of the committee, thank you very much for asking me
427 to come here to testify. The views I express are my own, and
428 are not necessarily shared by Stanford University. I have
429 been asked to provide an overview of hedge fund taxation,
430 focusing on some of the benefits of hedge fund managers. My
431 testimony, however, will also include private equity fund
432 compensation agreements and tax benefits, since they are
433 quite similar. Managers in both these fields receive a
434 management fee, typically set at 2 percent of the amount
435 under management. They also receive a profits interest,
436 typically set at 20 percent of the fund's profits. The
437 profits interest is sometimes called the carried interest, or
438 simply a carry. The management fee is taxed as ordinary
439 income. The profits interest is taxed as capital gain if and
440 to the extent the fund itself is recognizing capital gains.
441 If it is long-term cap gain, that is at a tax rate of 15
442 percent, as opposed to the 35 percent maximum tax rate on
443 ordinary income.

444 In addition, carry is exempt from payroll tax. The
445 benefits of this treatment have been estimated at over \$30
446 billion over the next 10 years. However, as I note in my
447 written testimony, most of the benefits treatment probably
448 accrue to the private equity side of the ledger rather than
449 the hedge fund side of the ledger. That said, the hedge fund
450 and private equity industries to some extent overlap. Hedge
451 fund managers do benefit from this preference, and change in
452 trading strategies might make this preference even more
453 important in the future. In my written testimony, I express
454 my belief, and I believe the belief of an overwhelming
455 majority of my colleagues and tax scholars, that this
456 preference is misguided. The way to think about it is to
457 think of the choice our sons and daughters face when they
458 decide upon a career. If they are smart and ambitious, they
459 might become doctors or scientists or lawyers. These
460 occupations and countless other occupations are going to
461 produce income that is taxed at ordinary income rates.
462 Alternatively, they could go into the fund industry and
463 recognize some, and in some cases most of their income at
464 capital gain rates. That is simply unfair. It violates a
465 common sense maxim that if you have two people earning the
466 same amount, you ought to tax them at the same rate. It is
467 also inefficient. It reduces the size of our economic pie by
468 distorting the career choice our sons and daughters are going

469 | to make.

470 | It is sometimes argued that hedge fund managers ought to
471 | be--and private equity managers--ought to be compared to
472 | entrepreneurs. As I mention in my written testimony, I don't
473 | think that comparison is apt. Hedge fund managers are more
474 | similar, I think, to investment bankers or to executives at
475 | public companies, all of whom recognize income at ordinary
476 | income rates. There are other arguments made in defense of
477 | the current tax treatment. It is said, for example, that
478 | this is recompense for the risk fund managers take, that it
479 | is a good way to favor certain industries, or to subsidize
480 | investment in general.

481 | As I note in my written testimony, I believe all those
482 | arguments are incorrect. And I would be happy to discuss
483 | that with the members in question period. The capital gain
484 | preference isn't the only tax preference hedge fund managers
485 | receive. They have been able to defer recognition of gain,
486 | defer tax on their management fees simply by leaving those
487 | fees in the fund. And they have also been able to defer tax
488 | on the income those fees have generated. Tax applies only
489 | when the managers have decided, at their election, to
490 | withdraw the money from the fund. The value of this benefit
491 | has been estimated at about \$20 billion over 10 years. This
492 | last benefit, the deferral of fees, might be of interest for
493 | the committee in discussing the relevant benefits and burdens

494 | of government regulations and tax on the industry. It is
495 | not, however, something of current interest in terms of
496 | legislation, since under the Economic Stabilization Act it is
497 | scheduled to end at the end of this year. However, the tax
498 | benefits of carry still remain. The House has voted in June
499 | to tax all carry at ordinary income rates. That was a
500 | measure I supported. Unfortunately, it died in the Senate.
501 | I am hopeful that the members here and the House in general
502 | will again reenact that measure.

503 | In my written testimony, I suggest that the drafters
504 | look at the remarks of the New York State Bar Association as
505 | to how to draft that provision. And hopefully this time it
506 | will make it through the Senate and become law. Thank you.

507 | Mrs. MALONEY. Thank you very much for your testimony.

508 | [Prepared statement of Mr. Bankman follows:]

509 | ***** INSERT 1-3 *****

510 Mrs. MALONEY. Mr. Shadab?

511 STATEMENT OF HOUMAN SHADAB

512 Mr. SHADAB. Chairman, Ranking Member Davis, and
513 distinguished members of the committee, it is an honor to
514 testify in this forum today about the relationship between
515 hedge funds and the financial crisis. I am privileged to
516 join such a distinguished panel. My name is Houman Shadab,
517 and I am a senior research fellow at the Mercatus Center, and
518 a participating scholar in the center's financial markets
519 working group. The Mercatus Center is a university-based
520 education outreach and research organization affiliated with
521 George Mason University. My own research focus is on
522 financial regulation. I was asked to testify today on
523 certain aspects of the role of hedge funds in the financial
524 crisis. I also have submitted written testimony which
525 provides more detail and background. There are three
526 important findings that I would like to share with the
527 committee. First, hedge funds did not cause the financial
528 crisis. And they are, in fact, helping to reduce its damage
529 and save taxpayers money. This may seem surprising, but in
530 fact, hedge funds have historically made markets more stable,
531 and have helped their investors conserve wealth in times of

532 economic stress. In other words, hedge funds are often less
533 risky than mutual funds. A typical hedge fund strategy seeks
534 to achieve higher risk-adjusted returns, but not necessarily
535 higher returns in other investment vehicles. And in fact,
536 throughout this crisis hedge funds have conserved wealth much
537 better than mutual funds have.

538 Second, short selling by hedge funds has helped draw
539 attention to the poor investment choices made by financial
540 companies in recent years, but did not cause them to
541 collapse. When hedge funds short-sell stocks of unhealthy
542 companies, they help to divert capital from companies that
543 are fundamentally unstable. This not only prevents stock
544 market bubbles from becoming worse, but it helps to ensure
545 that companies that are making good decisions are rewarded
546 and are better able to provide stable, long-term jobs for
547 their employees. Third, existing laws and regulations should
548 be strictly enforced against hedge funds and their managers.
549 And these include laws prohibiting fraud, insider trading,
550 abusive short selling, and other types of market
551 manipulation. But changing how hedge funds are regulated
552 could actually undermine the interests of investors and
553 heighten economic instability. While it may be easy to lump
554 hedge funds together with the financial institutions that
555 were directly involved with this crisis, we must be very
556 careful to make the appropriate distinctions to ensure that

557 | policy responses to the crisis do not undermine the ability
558 | of the economy to recover.

559 | So what is a hedge fund? A hedge fund is a private
560 | investment company that makes frequent trades in stocks and
561 | other financial instruments, and compensates its manager in
562 | part with an annual performance-based fee, typically 20
563 | percent of profits. Hedge fund managers also typically
564 | invest in the funds they manage. This compensation agreement
565 | leads hedge fund managers to strike a relatively healthy
566 | balance between risk taking and risk management, and as
567 | empirical research has found, to make the survival of the
568 | hedge fund a greater priority than earning performance fees.
569 | Now, it may come as a surprise to some, but hedge funds are
570 | not even actually a part of corporate America. Hedge funds
571 | often take aggressive action against company executives they
572 | think are paid too much or are not properly running their
573 | companies.

574 | Importantly, when hedge funds get other companies to
575 | more properly manage their businesses, hedge funds help those
576 | other companies provide more stable jobs for their employees.

577 | Now, the financial crisis is the result of distortions in
578 | the mortgage and banking sectors, and would have happened
579 | even if hedge funds had never existed. Indeed, hedge funds
580 | were never the major purchasers of mortgage-related
581 | securities. The major purchasers were banks, insurance

582 | companies, pensions, and mutual funds. The most meaningful
583 | role hedge funds have played during the financial crisis has
584 | actually been to dampen its cost to the economy. Large
585 | numbers of hedge funds, worth a total of approximately \$100
586 | billion, have increasingly been purchasing poorly performing
587 | assets, such as mortgage-backed securities, and are helping
588 | to reduce the need for economic bailouts funded by taxpayers.

589 | Indeed, just yesterday the Treasury Department announced
590 | that it may start requiring companies that receive government
591 | funds to first raise private capital. Many hedge funds may
592 | be poised to provide such capital, as a recent estimate found
593 | that hedge funds are currently holding about \$400 billion in
594 | cash. Given the massive losses that have resulted from the
595 | financial crisis, our system of financial regulation
596 | certainly needs rethinking. Yet based upon the empirical
597 | evidence, changing the already substantial body of law
598 | applicable to hedge funds will not stop this crisis or
599 | prevent another one from happening. Instead, lawmakers and
600 | regulators should focus on two things.

601 | First, economic recovery may take place more quickly if
602 | lawmakers make it easier for hedge funds and other private
603 | investment funds to invest in banks. Second, lawmakers and
604 | regulators may want to take a look at making it easier for
605 | ordinary investors to have access to the investment
606 | strategies offered by hedge funds. For example, reducing the

607 | restrictions on mutual funds' investment activities may be a
608 | way for all investors to benefit from the protection that
609 | hedge funds provide, and not just the rich ones. Thank you
610 | very much for the opportunity to share my research with the
611 | committee.

612 | [Prepared statement of Mr. Shadab follows:]

613 | ***** INSERT 1-4 *****

614 Mrs. MALONEY. Thank all the panelists for your
615 testimony. The Chair recognizes herself for 5 minutes. The
616 current financial crisis started over a year ago, with the
617 collapse of the subprime market. Through our hearings, we
618 have learned about the roles of lenders, bankers, brokers,
619 and credit rating agencies. One question that I have is how
620 hedge funds may have affected and contributed to this crisis.

621 Since September, hedge funds have faced a massive increase
622 in withdrawals from their investors. According to one
623 report, they have faced redemptions of over \$50 billion.

624 As a result, many have been forced to sell assets to
625 raise cash. The hedge funds are selling into a down market,
626 and this further drives down stock prices. Bloomberg News
627 described the cycle recently as, and I quote, downdraft of
628 market declines, client redemptions, demands from lenders for
629 more collateral, and forced asset sales, end quote.

630 Professor Ruder, in your testimony you stated that hedge
631 funds have contributed to the decline in stock and asset
632 prices by liquidating stocks and other assets in order to
633 meet other obligations and in order to pay investors seeking
634 to withdraw funds. Is it your view that these hedge fund
635 withdrawals are affecting the broader market?

636 Mr. RUDER. Indeed, they are. The hedge funds, at least
637 by all reports, are selling massive amounts into the stock
638 markets, causing the stock markets to--assisting in the stock

639 market decline. We don't know how much they have contributed
640 to declines in other assets. But surely they are engaged in
641 sales of those assets as well. I know it is happening. I
642 regard that aspect of it to be a rather natural effect coming
643 from the credit crisis itself.

644 Mrs. MALONEY. And Professor Lo, what is your view?

645 Mr. LO. I agree with Professor Ruder that there is
646 certainly an effect of hedge funds unwinding their positions
647 on the marketplace. However, those effects are the
648 unavoidable aspects of a free capital market, and something
649 that while we need to be aware of and we need to prepare for,
650 it may not require any direct oversight.

651 Mrs. MALONEY. Okay. Market analyst Jeff Bagley has
652 estimated that hedge funds might be forced to sell half a
653 trillion dollars worth of assets as a result of this
654 financial crisis. And Professor Lo or Professor Ruder, what
655 would be the impact of forced sales like this?

656 Mr. RUDER. Well, it is clear that forced sales will
657 affect the markets. What we need to know in advance is what
658 are these positions so that the financial regulators can have
659 some way of attacking the problem of the massive amounts of
660 moneys that are held by hedge funds.

661 Mrs. MALONEY. So there is a definite need for more
662 transparency?

663 Mr. RUDER. I certainly agree with that.

664 Mrs. MALONEY. And Professor Lo, a recent report by the
665 Organization for Economic Cooperation and Development found
666 that hedge funds had purchased over 70 percent of the
667 riskiest tranches of collateralized debt obligations, the
668 financial instruments used to sell the subprime mortgages to
669 investors that are at the root of this crisis before us.
670 What impacts did these investments have on the financial
671 crisis? And did hedge funds facilitate the growth of the
672 market for the sale of these toxic CDOs?

673 Mr. LO. Certainly I think they did facilitate the
674 growth of these markets by taking on the capacity for holding
675 these so-called toxic waste tranches. However, that again
676 has both a positive and a negative. The positive is that
677 there are few other investors in the economy that are willing
678 to take such risks, and so hedge funds provide a valuable
679 service. However, on the down side, when these particular
680 risky assets end up losing great sums of money, hedge funds
681 are put under great stress. And the unwinding of these
682 portfolios can create significant market dislocation.

683 Mrs. MALONEY. Long-Term Capital Management hedge fund
684 failed in 1998, and the Federal Reserve was so concerned
685 about market turmoil that they organized investment bankers
686 to come in and to really be supportive and to put them back
687 on a sound financial footing. What concerns me now is there
688 are no investment banks left to buy up hedge funds if they

689 | fail and are causing systemic risk in our financial markets.
690 | And would anyone like to comment on that? Yes, Professor Lo?

691 | Mr. LO. Yes, I agree that this is a significant issue,
692 | which is one of the reasons that in my written testimony, I
693 | call for further transparency into the so-called shadow
694 | banking system. It is not at all clear that we need more
695 | regulation. I think it is clear that we need more effective
696 | regulation. But it is difficult for us to propose what that
697 | effective regulation looks like unless we have more
698 | transparency into the hedge fund industry. With that
699 | additional transparency we can develop a sense of what
700 | exactly is needed.

701 | Mrs. MALONEY. Thank you very much. And I recognize
702 | ranking member Davis for 5 minutes.

703 | Mr. DAVIS OF VIRGINIA. Well, thank you very much, Ms.
704 | Maloney. Do all of you believe that hedge funds are
705 | adequately regulated? And could you also comment on the
706 | adequacy of the disclosure requirements for these entities?
707 | I know you touched on it in your statements, but I just--

708 | Mr. RUDER. I would be pleased to expand on that,
709 | Congressman Davis. There ought to be some way in which the
710 | aggregate risk positions of the hedge funds and the risk
711 | positions of their counterparties are revealed to a central
712 | regulator. I don't really know what the central regulator
713 | will do, but it is impossible for that central regulator to

714 | take adequate steps to forestall calamities without having
715 | that information. So the first step has to be an inspection
716 | system, an assessment system. And as my prepared testimony
717 | says, I think that the SEC should--or someone like the SEC
718 | should have an opportunity to look at the risk management
719 | systems of the hedge funds in order to see that they are not
720 | engaged in steps which are going to create the kinds of
721 | calamities we have had.

722 | Mr. DAVIS OF VIRGINIA. Professor Lo?

723 | Mr. LO. Well, Congressman Davis, I think that the
724 | possibility of legislating losses away is obviously
725 | impossible and unwise. Dislocation comes not from losing
726 | money, but from the wrong investors losing money. And if we
727 | provide greater transparency to the marketplace, I believe
728 | that a great deal of the problems that we have been facing
729 | will take care of themselves to a large degree. However,
730 | there is no mechanism currently for that information to be
731 | provided to the public or to regulators. So I agree with
732 | Professor Ruder that we do need to have a mechanism for
733 | providing that level of transparency. Beyond that, I think
734 | it is very premature to be able to say what kind of
735 | regulations should be imposed.

736 | Mr. DAVIS OF VIRGINIA. Thank you. Professor Bankman?

737 | Mr. BANKMAN. Yes.

738 | Mr. DAVIS OF VIRGINIA. You want to answer?

739 Mr. BANKMAN. No, I am just a tax expert. You don't
740 want my opinion on that.

741 Mr. DAVIS OF VIRGINIA. Okay. Mr. Shadab.

742 Mr. SHADAB. I think one of the underlying assumptions
743 is that somehow all of these risks are out there in the
744 economy and are known by some parties, and the only issue is
745 simply gathering them in a centralized source and then making
746 decisions on that basis. The problem with that perspective
747 is that the risks that hedge funds and their counterparties
748 pose to the economy are A, very highly complex, and B,
749 constantly changing.

750 And in fact, in 2006, Federal Reserve Chairman Ben
751 Bernanke rejected a proposal to create a centralized database
752 of hedge fund positions for a couple reasons, one of which
753 being that type of information, in order to be gathered,
754 would be required to be gathered from all financial
755 participants in the economy, not just hedge funds, but also
756 banks, their lenders, their counterparties, and even
757 investors and creditors to some extent, too. Second of all,
758 when that type of information is created by regulators, it
759 creates a false sense of security among market participants
760 that these risks are adequately being monitored and managed.

761 And in fact, to a large extent the reason the investment
762 banks took on so much leverage and collapsed was because
763 market participants were under the false assumption that the

764 | Securities and Exchange Commission, through their
765 | Consolidated Supervised Entities Program, was monitoring the
766 | risks of investment banks to their investors and to the
767 | economy, but it was not doing so. By contrast, hedge funds,
768 | it is widely known by market participants, have no oversight
769 | by any central authority, and we can rely upon the market
770 | discipline of their counterparties. And it is for that
771 | reason that losses from hedge funds typically do not spread
772 | to the entire economy. This idea of systemic risk is an
773 | idea, but it is really just a hypothetical. It has not come
774 | to fruition and practice.

775 | A much more instructive example of large hedge funds
776 | collapsing is not Long-Term Capital Management in 1998, but
777 | actually Amaranth Advisors, which happened in 2006. That
778 | hedge fund was much larger by at least \$2 billion than
779 | Long-Term Capital Management. It disappeared almost
780 | virtually overnight, or at least within one week, and the
781 | markets didn't even notice. Why? Because Amaranth and its
782 | counterparties were engaging in proper risk management, and
783 | it is true that investment banks are no longer there to
784 | provide capital to purchase failed hedge funds, but other
785 | hedge funds are there to purchase each other's. And in fact,
786 | as we speak right now, new hedge funds are being launched,
787 | which really displays and reflects the vitality of that
788 | industry compared to, for example, the banking sector. And I

789 haven't heard many banks being created in recent times.

790 Thank you.

791 Mr. DAVIS OF VIRGINIA. Thanks. Let me continue. Mr.
792 Shadab, the briefing memorandum that was produced by the
793 majority implies that hedge funds were major drivers of the
794 subprime housing market through the large investments in
795 collateralized debt obligations backed by subprime mortgages.
796 They cite figures from the OECD estimating that hedge funds
797 purchased 46 percent of all CDOs and over 70 percent of the
798 most risky portions of these investment vehicles. But in
799 your testimony you estimate that the hedge funds never had
800 more than 29 percent of the CDO market, and probably less. I
801 guess my question isn't debating what the facts are, but were
802 hedge funds significant contributors to the growth of the
803 subprime mortgage market or weren't they?

804 Mr. SHADAB. No, they were not. And this is not just
805 based upon the numbers. We take a step back and think what
806 is the purpose of a structured investment vehicle, a special
807 purpose vehicle that is going to put together a
808 collateralized debt obligation? The purpose of that vehicle
809 is to provide higher interest rates paid out by investment
810 grade securities for institutional investors such as pension
811 funds and insurance companies to be able to invest under a
812 certain class of security that has a certain safety rating,
813 but nonetheless gives them a higher grade.

814 Hedge funds have no genuine interest in purchasing CDOs,
815 because the CDO is to some extent another private investment
816 fund. If hedge funds want exposures to those types of risks
817 they can buy the underlying bonds or what have you. And in
818 fact, the reason hedge funds concentrated their investments
819 in the riskiest tranche was because first of all, it is an
820 equity tranche, which pays out a much higher interest rate
821 because it is more risky, and it is important to know that
822 those equity CDO tranches were five to less percent of a
823 typical equity CDO deal, which is primarily based upon,
824 again, to get those investment grade ratings.

825 Mrs. MALONEY. Thank you. The Chair recognizes
826 Congressman Cummings for 5 minutes.

827 Mr. CUMMINGS. Thank you all for your testimony. Let me
828 make sure I got this right, Professor Bankman. I would like
829 to ask you about your testimony that some hedge fund managers
830 may currently pay taxes at a lower rate than Americans who
831 make less money. If I understand your testimony correctly,
832 the earnings of hedge fund managers are called carried
833 interest. Is that correct?

834 Mr. BANKMAN. That is right.

835 Mr. CUMMINGS. And to the extent that these earnings can
836 be tied to long-term gains, the tax rate is just 15 percent.
837 Is that right?

838 Mr. BANKMAN. That is right.

839 Mr. CUMMINGS. I just want to make sure, because I
840 thought I was hearing something different. And I want to
841 compare that 15 percent tax rate to the tax rates of some
842 other working Americans, very hardworking Americans. The
843 Bureau of Labor Statistics has calculated the median earnings
844 for various occupations in the American workforce. The
845 median earnings for American school teachers were 43,000,
846 Professor Bankman, to 49,000 per year. What is the tax rate
847 for a school teacher with that income?

848 Mr. BANKMAN. Well, it depends on their marital status.
849 But if they are single, the 25 percent rate would start at
850 about \$32,000, I believe. So they would be paying tax at 25
851 percent on that income, and there would be payroll tax they
852 would be paying, too. So it would be a 40 percent higher
853 rate, that is 25 as compared to 15.

854 Mr. CUMMINGS. Jesus Christ. The median earnings for a
855 firefighter was 41,190. His or her tax rate would also I
856 think be around that 25 percent range that you just talked
857 about. Is that right?

858 Mr. BANKMAN. That is right.

859 Mr. CUMMINGS. Now, the median hourly earnings for a
860 plumber, we have been talking about plumbers here a lot
861 lately, were \$20.65 per hour. And that is about \$41,000 per
862 year. That is also taxed about at the 25 percent rate. Is
863 that right?

864 Mr. BANKMAN. That would be right. Of course, there may
865 be deductions from that, too. So we may be slightly
866 overstating the rate on some of those cases.

867 Mr. CUMMINGS. Let me get this, let me ask it this way.
868 So Joe the plumber is being taxed at a higher rate than Joe
869 the investment banker. Is that right? Is that a fair
870 statement?

871 Mr. BANKMAN. That would be true if it were Joe the fund
872 manager. The investment bankers actually don't get that
873 break.

874 Mr. CUMMINGS. Okay. So the fund manager.

875 Mr. BANKMAN. Yes.

876 Mr. CUMMINGS. All right. Now Professor Bankman, does
877 this seem fair to you?

878 Mr. BANKMAN. No.

879 Mr. CUMMINGS. On the average, the witnesses on the next
880 panel made over \$1 billion, \$1 billion in 2007, yet at least
881 some portion of their earnings is being taxed at just a 15
882 percent rate. Is that fair?

883 Mr. BANKMAN. No, I don't believe that is either fair or
884 efficient.

885 Mr. CUMMINGS. And why do you say that? Let's
886 concentrate on the word efficient. Why do you say it is not
887 efficient?

888 Mr. BANKMAN. Well, a fundamental goal of tax policy is

889 | to try to tax everything at the same rate. Otherwise the tax
890 | system interferes with the flow of labor, the flow of
891 | resources. So it is inefficient to give a tax break to one
892 | occupation as opposed to another. We ought to start them off
893 | at the same rate. And we can all debate what that
894 | appropriate rate is, but nobody has ever offered a reason why
895 | this one slice of highly paid professionals should be taxed
896 | at a lower rate than other slices of either highly paid or
897 | less highly paid professionals.

898 | Mr. CUMMINGS. Is there something that makes these guys
899 | so special that they get this 15 percent rate? I mean
900 | because I am sure people like Joe the plumber and others
901 | would like to try get into that category. I mean is there
902 | something special about these guys and ladies?

903 | Mr. BANKMAN. Well, the rate has a long historical
904 | explanation to it, which doesn't make hedge fund managers
905 | that benefit from the rate special, but does give a little
906 | bit of an explanation how we to some extent slipped into a
907 | situation where so many of our most highly paid members are
908 | getting preferential tax treatment.

909 | Mr. CUMMINGS. Let me just say this: This Congress, the
910 | House twice voted to close this loophole, and it would have
911 | generated more than \$30 billion in tax savings according to
912 | the Congressional Budget Office. Unfortunately, this
913 | provision has not been passed by the Senate, and it was

914 | opposed, opposed by the Bush administration. I hope we can
915 | correct this injustice once and for all next year. Would you
916 | agree?

917 | Mr. BANKMAN. Yes.

918 | Mr. CUMMINGS. All right. I see my time is about up. I
919 | yield back.

920 | Mrs. MALONEY. Thank you very much. Congressman Issa?

921 | Mr. ISSA. Thank you, Madam Chair. Welcome all of you
922 | to the Ways and Means Committee. It is very clear we have
923 | moved onto tax policy. And I am actually glad we are,
924 | because I think it reveals what we are in for in this
925 | Congress and the next Congress. I am a Member of Congress
926 | who has got my capital gains treatment under the old tax law
927 | when I sold my business and came to Congress. So I didn't
928 | get the 15 percent, and I did pay 10 percent or so to the
929 | State of California in addition. But let me go through a
930 | couple of assumptions here since we are playing tax policy.
931 | Professor Bankman, you lump together the LBO firms, like the
932 | one that bought out my company, and the hedge funds. Now,
933 | isn't it true that a leveraged buyout firm in fact is a
934 | classic--I mean, these types of firms buy a company. They
935 | put skin in it.

936 | And over a long period of time, or sometimes short, they
937 | hope to get a capital gains. Isn't capital gains over a hold
938 | of more than 1 year by definition, yes or no, the existing

939 | tax law?

940 RPTS REIDY

941 DCMN BURRELL

942 [10:56 a.m.]

943 Mr. BANKMAN. Yes.

944 Mr. ISSA. Okay. So we will just assume that you didn't
945 really mean to say people who buy whole companies should be
946 somehow not entitled to this. That is not the loophole that
947 I think Mr. Cummings was going to close.

948 Let me go through another question. You talk about a
949 doctor. Isn't it true that if a doctor forms a medical
950 practice and builds it up and then sells it, he gets capital
951 gains treatment on that?

952 Mr. BANKMAN. That's right.

953 Mr. ISSA. Okay. So the doctor really does have the
954 same opportunity, he just has to avail himself of it. If he
955 works for a hospital, and he doesn't own a piece of the
956 clinic or hospital, then he doesn't avail himself. If he
957 does invest in some sort of partnership, he gets that ability
958 when it is sold; isn't that true?

959 Mr. BANKMAN. That's right. But I think there is a
960 distinction when the doctor's regular income, which is taxed
961 at ordinary income rates, and the very occasional capital
962 gain he recognizes.

963 Mr. ISSA. And I appreciate your feeling on that. And,
964 look, I am one of those people that thinks we should look at

965 | hedge fund income, including profit sharing, and ask whether
966 | or not that should be long term or short. I have no problem
967 | at looking at it, but of course I am not on the Ways and
968 | Means Committee normally, so I don't get that opportunity.

969 | Let's go through a couple of other things--and by the
970 | way, Professor Bankman, thank you for supporting the flat
971 | tax. I appreciate that we should all be taxed at the same
972 | rate and we shouldn't use tax policy to manipulate the
973 | economy. Unfortunately, the Congress historically has not
974 | agreed with that and they have micro-managed it in the other
975 | Ways and Means Committee.

976 | Professor Ruder, you sort of alluded to the problems of
977 | lack of regulation, the SEC not getting authority. I just
978 | have a brief question.

979 | Would you agree that a size for SEC filing and
980 | regulating of hedge funds so as to take the small firm--let's
981 | say you have two clients, and no matter how much money, it is
982 | just two clients that you are investing on behalf of--that
983 | those wouldn't be sensible for a hedge fund or any fund to
984 | have to report to the SEC, but if you had 2,000 you probably
985 | would fit. Would you say that there are numbers, let's say a
986 | dozen or more clients and more than \$100 million under
987 | management, that would trigger a SEC requirement?

988 | Mr. RUDER. It is possible to arrange regulation in that
989 | way. The Investment Advisers Act today, the legislation--

990 Mr. ISSA. I believe it S. 17.

991 Mr. RUDER. Well, I am not talking about numbers of
992 people, but there is an inspection split between the States
993 and the SEC at \$25 million. If there is less than \$25
994 million under management, it is not regulated by the SEC.
995 And I would support that kind of distinction. It is just a
996 matter of deciding what the number is. Is it \$25 million?
997 Is it \$100 million? One has to come to some conclusion about
998 that.

999 Mr. ISSA. I appreciate that. And I think you are
1000 right, if we regulate we do have to recognize that we can't
1001 regulate every entity.

1002 Mr. Shadab, I have got a couple of questions that you
1003 are probably very equipped to answer. First of all, this
1004 whole question of hedge funds, isn't it true that hedge funds
1005 normally hedge both, if you will, long and short, and as a
1006 result when they unwind they tend to unwind more neutral than
1007 other long-only investments?

1008 Mr. SHADAB. That is fair to say, that is correct.

1009 Mr. ISSA. And isn't it true that some of the biggest
1010 investors in hedge funds are union pension plans and even
1011 State plans, that they will have a percentage, usually 5
1012 percent or less, but a percentage they are putting in hedge
1013 funds?

1014 Mr. SHADAB. Increasingly so, yes.

1015 Mr. ISSA. And isn't it true that the inefficiency in
1016 the market is partially because we have built up a strategy
1017 of most mutual funds not being able to go to all cash, not
1018 being able to essentially leave a certain paradigm that they
1019 are in and, to a great extent, if you want to limit risk and
1020 you are in a fund that is 100 percent invested in small caps,
1021 or whatever, that a hedge fund is often the way, if you are a
1022 big investor like a union pension plan, that you hedge
1023 against your other investments which are 100 percent long?

1024 Mr. SHADAB. Correct. Hedge funds are more flexible.

1025 Mr. ISSA. Thank you. Thank you, Madam Chair.

1026 Mrs. MALONEY. Congressman Tierney.

1027 Mr. TIERNEY. I want to thank the witnesses here today.
1028 But Professor Lo, I want to ask you something about what you
1029 said in your testimony. You talked about the fact that we
1030 had not yet seen the full impact of the unraveling and the
1031 deleveraging of the hedge fund industry. And I think you
1032 predicted that we could see thousands more of additional
1033 entities go under. So I guess about 9,000 different hedge
1034 funds out there, estimates, and you are talking about a good
1035 healthy percentage of them are going under. What would be
1036 the potential impacts of the collapse of that many hedge
1037 funds?

1038 Mr. LO. Well, it is hard to say because, as I mention
1039 in my testimony, we don't have a lot of information about

1040 | their holdings, their leverage, the counterparties, or other
1041 | aspects of their exposures. I suspect that a large number of
1042 | them will be taken over by larger financial institutions, so
1043 | the impact for those may be relatively minimal. But there
1044 | may be a small number of very large hedge funds that have a
1045 | variety of different counterparty relationships that could
1046 | cause some market dislocation. And that is really the
1047 | purpose of transparency is to be able to tell whether or not
1048 | we are looking at a significant event or not.

1049 | Mr. TIERNEY. I think the general perception of the
1050 | public with respect to these hedge funds is that, if they go
1051 | under, so what? They are super rich people who understand
1052 | the risk, are somewhat sophisticated, what do we care? But I
1053 | have heard discussed here through some of your testimony that
1054 | increasingly State and local and private pension funds are
1055 | invested in them. So we really have a concern here about
1056 | ordinary people involved in this, whether they know it or
1057 | not, retirees, students, it could be millions of other
1058 | citizens that are getting affected by that. So tell me what
1059 | the impact is, if they go under, how does it affect Main
1060 | Street?

1061 | Mr. LO. Well, clearly there are going to be losses
1062 | faced by individual investors because one of the largest
1063 | amount of assets that have come into the hedge fund industry
1064 | over the last 5 years is pension funds. So there will be an

1065 | impact there. The question though is really whether or not
1066 | that impact is anticipated or not.

1067 | I mentioned earlier that dislocation happens not when
1068 | losses occur, but when losses by individuals that are not
1069 | prepared for those losses occur. The hedge funds that invest
1070 | in the worst risk tranches, they are prepared for losses; but
1071 | when money market funds, pension funds, mutual funds invest
1072 | in AAA securities that then lose substantial value, that is
1073 | really the cause for dislocation.

1074 | Mr. TIERNEY. And that is where the transparency aspect
1075 | comes in, I suspect. But the transparency you are talking
1076 | about is disclosure to the SEC in sort of a confidential way.

1077 | Mr. LO. That's right.

1078 | Mr. TIERNEY. What transparency is there to investors
1079 | from these hedge funds? My understanding is that you could
1080 | invest in this hedge fund and have no particular rights to be
1081 | able to get information as to just what the investments are
1082 | and what the circumstances are; is that correct?

1083 | Mr. LO. That's right. Let the buyer or let the
1084 | investor beware.

1085 | Mr. TIERNEY. So here you have a pension fund investing
1086 | in a hedge fund. Not only is whoever is managing the pension
1087 | fund unaware, but certainly the investors--the pensioners, or
1088 | whatever--are totally unaware. Do you think if that
1089 | continues to hold is a good policy, or do you think that

1090 | there ought to be more transparency to the investors from the
1091 | manager of these hedge funds?

1092 | Mr. LO. Well, for the most part, investors would
1093 | probably not be able to make use of the kind of transparency
1094 | that I am proposing to the regulators. Most investors
1095 | delegate their decisions, particularly involving
1096 | sophisticated and highly risky investments like hedge funds,
1097 | to professional managers. So the managers and the ultimate
1098 | institutional investors I think would have the responsibility
1099 | to monitor those kinds of risks, and of course the regulators
1100 | would be focused on a different issue, which is the risk to
1101 | the entire financial system.

1102 | Mr. TIERNEY. Is it too late for transparency to help
1103 | individuals who belong to a retirement fund that is invested
1104 | in hedge funds that may go under at this stage?

1105 | Mr. LO. I don't think it is ever too late. I think
1106 | that additional transparency even now will provide some sense
1107 | of what we are likely to expect to see over the next year or
1108 | two, and that could help investors with their own planning
1109 | for financial market dislocations yet to come.

1110 | Mr. TIERNEY. Does anybody on the panel recommend any
1111 | stronger intervention on behalf of these pensioners or the
1112 | State, local or private pension funds that are being invested
1113 | in hedge funds and that may stand the prospect of losing
1114 | significant amounts of money if as large a portion of the

1115 | hedge funds go under as some have predicted?

1116 | Mr. SHADAB. I would just like to say that it is very
1117 | atypical, in fact unheard of, for hedge funds not to make
1118 | substantial disclosures to their investors, especially when
1119 | they are institutions like pension funds. Hedge fund
1120 | investors typically demand quite a bit of information from
1121 | the fund and funds in order to compete for investor wealth
1122 | will make substantial disclosures, and in fact more
1123 | disclosures and in fact higher quality and more easily
1124 | understandable disclosures than mutual funds make to their
1125 | investors. It is actually much easier to be able to contact
1126 | and have a discussion with a hedge fund manager about your
1127 | investments in the hedge fund as opposed to a mutual fund
1128 | manager.

1129 | Mr. TIERNEY. That is interesting, Mr. Shadab, because
1130 | some of the information we looked at from the second panel on
1131 | their funds disclosed very little information. Professor Lo,
1132 | would you agree with that? I mean, it is not like they give
1133 | out very specific detailed information to their investors.

1134 | Mr. LO. Well, that is right. I think it depends on the
1135 | hedge fund. But by and large, hedge funds are not obligated
1136 | to provide transparency to investors, and in many cases that
1137 | is one of the reasons managers decide to launch hedge funds
1138 | as opposed to mutual funds, to protect their proprietary
1139 | information that they are using to make money for their

1140 | investors.

1141 | I wanted to add one more comment to Congressman
1142 | Tierney's question about pension funds, which is that one
1143 | issue that we haven't talked about today is the impact of
1144 | potential hedge fund failures on the PBGC's ability to make
1145 | good on pension fund claims. The PBGC recently has faced
1146 | significant losses because of their internal investment
1147 | policies. That might actually hamper their abilities to make
1148 | good on these guarantees, and that is an issue that I think
1149 | we need to consider.

1150 | Mrs. MALONEY. Congressman Souder.

1151 | Mr. SOUDER. I would like to continue to follow up a
1152 | little bit with Professor Lo, because you have in your
1153 | written statement an extended discussion on risk, and it
1154 | seems to me that that is one of the fundamental questions
1155 | here.

1156 | In a general way, other than temporary aberrations, do
1157 | you know of any where the yield was disconnected from the
1158 | risk? In other words, has the market accurately reflected
1159 | that wherever you got a higher yield, you took more risk?

1160 | Mr. LO. That has typically been the case, yes.

1161 | Mr. SOUDER. And wouldn't it also be true that the more
1162 | you invested in economies that were kind of away from
1163 | established economies, you would assume there would be higher
1164 | risk?

1165 Mr. LO. That's right.

1166 Mr. SOUDER. And wouldn't you assume that the less
1167 transparency there was there would be higher risk?

1168 Mr. LO. That's right.

1169 Mr. SOUDER. In other words, if you are a doctor or a
1170 lawyer and you are investing in a fund that isn't very
1171 transparent, I would think that you would assume in any
1172 logical way that you were taking more risk.

1173 Mr. LO. You should, that's correct.

1174 Mr. SOUDER. Now, what becomes fundamental here, and
1175 what a lot of people--and understand that I voted for both
1176 versions of the rescue package, but there is a lot of
1177 bitterness in my district of Indiana, which is relatively
1178 conservative, and as we see other parts of the country
1179 struggling, where they got great rewards and now are getting
1180 penalized and expect the rest of us to pick up some of their
1181 risk because they don't want to assume the risk. Now, in
1182 your written comments, you more or less compare that. You
1183 say people have a propensity to irresponsible behavior, more
1184 or less comparing drunks, people who drink too much and go
1185 out and drive, to some of the people here who weren't paying
1186 attention to the risk part. But then those of us who don't
1187 get drunk and go out and drive are now expected to bail them
1188 out. And this is why there is so much anger at the grass
1189 roots level because there seems to be a disconnection from

1190 | reward and risk because in fact not everybody took those
1191 | kinds of risks, not everybody invests in the higher risk
1192 | parts.

1193 | In this risk, as we look at the debate over hedge funds
1194 | and other things, how much do you believe this risk was a
1195 | question of the mortgage market than being the core of all
1196 | the other questions?

1197 | Mr. LO. Well, I think that certainly the mortgage
1198 | market was the epicenter for this series of losses, and there
1199 | is a fundamental issue about how those markets grew so
1200 | quickly over time without the proper infrastructure to be
1201 | able to support that. And the idea behind regulation is to
1202 | try to correct those kinds of market failures.

1203 | Mr. SOUDER. Do you believe that the securitization of
1204 | the credit card market is starting to look like what happened
1205 | in the mortgage market?

1206 | Mr. LO. It does have the same elements, yes.

1207 | Mr. SOUDER. And part of the question here is because,
1208 | in your discussion of risk and what you just said in response
1209 | to Mr. Tierney, is that part of the problem here is people
1210 | who really weren't thinking they were getting risk in their
1211 | ability to absorb risk suddenly found risk. The question
1212 | there is is, where were the pension managers? In other
1213 | words, part of the debate here is how much does government
1214 | provide the regulation? And I have a business degree and a

1215 | management degree, and the more we have these hearings, the
1216 | more I am thinking is did people pay any attention in class?
1217 | Did any of them really know what being a manager means? That
1218 | maybe an individual goes out and gets drunk and drives, maybe
1219 | somebody does irresponsible behavior, but that is why you
1220 | hire pension managers. Where were they?

1221 | Mr. LO. Well, part of the problem that I mentioned in
1222 | my written testimony is that we didn't have enough expertise
1223 | in financial markets to properly assess these risks.

1224 | Mr. SOUDER. Let me interrupt a minute. You said--this
1225 | is basic stuff--that risk was correlated with return, that
1226 | where you put your money was related, that the housing
1227 | market, anybody could see it was going bananas out of
1228 | doubling in growth, that anybody in elementary could see that
1229 | as you extend it to six paths and different tranches, you are
1230 | getting farther and farther out, which normal basic
1231 | management would say, go check your base, the farther out you
1232 | go, go check your base; normal management would say that as
1233 | you are doing more overseas risky investment, you should do
1234 | that. The pension fund managers, while I understand that it
1235 | wasn't perfect information, that in a sense was a warning
1236 | too, the less information you have.

1237 | I am trying to come back here. Some of this has to be
1238 | blamed on incompetence of management, and yet nobody will
1239 | take the blame, no individual manager will take blame, no

1240 | government agency will take blame, and I would argue that in
1241 | fact many people got out of these markets, some funds didn't
1242 | get into these markets because in fact they saw it.

1243 | Mr. LO. Well, as Warren Buffett said, "a rising tide
1244 | lifts all boats." And during periods of great prosperity
1245 | there is a complacency that is induced by this kind of
1246 | success that blinds people to risks. And that is one of the
1247 | purposes for better transparency and, frankly, for
1248 | regulation.

1249 | Mrs. MALONEY. Thank you very much.

1250 | Congressman Lynch.

1251 | Mr. LYNCH. Thank you, Madam Chair, for holding this
1252 | hearing, and I want to thank the panelists as well for their
1253 | thoughtful advice for the committee.

1254 | Just a quick comment. I know we are trying to make
1255 | comparisons to the Amaranth situation, the Amaranth collapse,
1256 | as well as Long-Term Capital Management, and it is difficult
1257 | to make a broad projection from just a couple of examples.
1258 | But I do want to note that the Amaranth collapse was
1259 | simplified in some degree by the fact that it was largely an
1260 | effort to corner the market on one commodity, natural gas.
1261 | And fortunately it was a good time in the market. And you
1262 | are right, Mr. Shadab, that they were able to dump other
1263 | higher quality corporate equities into the market. And it
1264 | was a good time to sell, so they were able to cushion some of

1265 | their losses.

1266 | However, if you look at the Long-Term Capital Management
1267 | example, there was less than \$3 billion in the fund, but they
1268 | had by leverage built that up to about \$100 billion and
1269 | actually, by the use of complex derivatives, had a notional
1270 | value of over a trillion dollars; a trillion dollars notional
1271 | value, they had \$3 billion in the fund. So that really
1272 | spells the possibility for systemic risk, at least to me.

1273 | Let me just go back. You all have said, to some degree,
1274 | with the exception of Mr. Bankman, I think, that hedge funds
1275 | didn't cause this collapse, they didn't cause it. And I
1276 | agree with that statement. However, I want to ask you, do
1277 | you think that the structure and the opacity--and let's
1278 | remember now, hedge funds have purchased the vast majority of
1279 | these complex derivatives and CDOs, they are the major
1280 | purchasers here. Have they amplified the negative impact of
1281 | this economic downturn? If they have not caused it, has
1282 | their structure and the lack of transparency and the
1283 | concentration in those complex derivatives and CDOs, has that
1284 | amplified the impact of the crisis? I would like you all to
1285 | comment.

1286 | Mr. RUDER. I would like to take the first crack at that
1287 | if you don't mind. I think that is the case. I think that
1288 | the participation in the complex derivative markets by hedge
1289 | funds in large quantities have contributed to the complexity

1290 | of the market and to the risks that are there in the markets.
1291 | And that is why I think we should have some system for
1292 | having the hedge fund positions be known to a central
1293 | regulator so that regulator could look at all risk positions
1294 | across the markets and see where the systemic risk problems
1295 | are. It might also be able to identify the Long-Term Capital
1296 | Management twin in which there is a single hedge fund
1297 | participant who may itself bring down the market.

1298 | Mr. LYNCH. Professor Lo.

1299 | Mr. LO. The short answer to Congressman Lynch's
1300 | question is, I don't know. I don't think anybody knows
1301 | because we don't have that kind of transparency to be able to
1302 | say for sure whether hedge funds have exacerbated or possibly
1303 | ameliorated the kind of market gyrations that have gone on in
1304 | this particular area. That is one of the reasons we need
1305 | transparency. However, it is the case that hedge funds,
1306 | because they take on these extraordinary risks, provide a
1307 | valuable service, but when those risks end up causing great
1308 | losses, the opposite side of that same coin is that they can
1309 | provide great dislocation.

1310 | Mr. LYNCH. Mr. Shadab.

1311 | Mr. SHADAB. A couple of things. The real core of this
1312 | crisis is that banking institutions, commercial banks and
1313 | investment banks, had these CDOs and other mortgage-related
1314 | securities on their assets. So to the extent that hedge

1315 funds had purchased them from the banking institutions and
1316 other investors, that purchase has been taken away from
1317 banks, they have ameliorated the crisis to that extent. If
1318 these banks had gotten all the bad assets off of their books,
1319 we wouldn't have that core epicenter of a crisis happening
1320 from a banking sector, which is so important for the entire
1321 economy happening in the way we did right now.

1322 In addition, it is important to distinguish between
1323 credit default swaps, which are derivatives, and
1324 collateralized debt obligations, which are actually
1325 securities. Now, hedge funds were very large traders, but
1326 not the largest, it was banks, of CDSs, credit default swaps.

1327 And their trading of those instruments, along with banks'
1328 trading of those instruments, have really brought liquidity
1329 and some price discovery and transparency into the risks that
1330 are associated with their underlying credit obligations.
1331 And, in fact, the fall of any institution in relation to
1332 their--

1333 Mr. LYNCH. I am sorry, Mr. Shadab, you are burning my
1334 time. Do you think it has amplified the impact, or no? And
1335 I appreciate it, and I don't mean to cut you short, it is
1336 just that with this structure we have very little
1337 opportunity.

1338 Mr. SHADAB. It is hard to be sure. I don't think so
1339 though.

1340 Mr. LYNCH. That is fair enough.

1341 Professor Lo, just with the last few seconds I have, you
1342 did mention the idea about this NTSB type organization to be
1343 able to come in. The only problem I have with that is that
1344 the NTSB usually comes and does accident reconstruction.
1345 They are not very good proactively, but they are excellent in
1346 forensically telling us what actually happened. I am out of
1347 time, but at some point I would like to hear your thoughts on
1348 how that would actually operate because I think that is
1349 actually what we need.

1350 And I thank all of the witnesses for your testimony
1351 today.

1352 Mrs. MALONEY. Thank you, Congressman Lynch. And if
1353 Professor Lo would like to respond to your question.

1354 Mr. LO. Thank you, Congressman Lynch. I believe that
1355 the National Transportation Safety Board is an incredibly
1356 valuable tool for developing deeper understanding into a
1357 variety of different failures and blowups. And while you are
1358 right that the NTSB does not have any oversight
1359 responsibilities, the FAA obviously controls issues regarding
1360 airline safety, the fact is that by publishing a publicly
1361 available report that describes the details of various
1362 accidents, the public learns an enormous amount of what
1363 happened and how to prevent it from happening in the future.
1364 And I think this is the most sensible starting point for

1365 | thinking about new regulations in this industry.

1366 | Mrs. MALONEY. Thank you very much.

1367 | Mr. LYNCH. Thank you. Thank you, Madam Chair.

1368 | Mrs. MALONEY. Congressman Yarmuth.

1369 | Mr. YARMUTH. Mr. Shadab, I am going to start with you.

1370 | We are going to have on the next panel several people who are

1371 | very wealthy and who have been involved in these types of

1372 | activities. From a practical perspective, is there any

1373 | difference between what any one of these next panel of

1374 | witnesses can do and what a hedge fund can do; they can do as

1375 | individuals what a hedge fund can do?

1376 | Mr. SHADAB. Do you mean a distinction between their own

1377 | personal--

1378 | Mr. YARMUTH. Yes. I mean, you have George Soros, with

1379 | a net worth of billions of dollars, you have a Warren

1380 | Buffett--not on the panel--but you have a Warren Buffett with

1381 | billions of dollars, you have a Michael Bloomberg with

1382 | billions of dollars. Is there anything that prevents them

1383 | from doing what a hedge fund does?

1384 | Mr. SHADAB. With their own personal wealth, I don't

1385 | think there is anything that prevents them from doing the

1386 | same thing.

1387 | Mr. YARMUTH. So in your testimony, when you say that

1388 | there is a danger in regulating hedge funds because they

1389 | would lose their unique benefits, why does it present a

1390 | unique benefit when any individual with a lot of money can do
1391 | the same thing?

1392 | Mr. SHADAB. Because it allows an investment manager not
1393 | to use their own personal wealth, but to pool it from others.
1394 | Sure, there are exceptions when you have hedge fund managers
1395 | who over time accumulate their own large personal wealth and
1396 | can basically run their own hedge funds without having to go
1397 | to investors. But typically a hedge fund manager, in order
1398 | to implement their trading, will need wealth from other
1399 | investors.

1400 | Mr. YARMUTH. So the hedge fund manager who is putting
1401 | these deals together, when you mentioned the societal
1402 | benefits of hedge fund managers, that is really not what the
1403 | hedge fund manager is interested in, he or she is not
1404 | interested in necessarily highlighting the deficient
1405 | management style of a corporation?

1406 | Mr. SHADAB. They don't need to be to create those
1407 | benefits.

1408 | Mr. YARMUTH. But that is not their motivation?

1409 | Mr. SHADAB. I would say unlikely that that is the case,
1410 | correct.

1411 | Mr. YARMUTH. So if we are worried about the impact,
1412 | whether or not, as Professor Ruder described, we can
1413 | definitively describe what the systemic risk is, we similarly
1414 | cannot describe the systemic benefit of hedge funds, it seems

1415 | to me either, can we, Professor Ruder?

1416 | Mr. RUDER. We could, by aggregating information, know
1417 | where the hedge funds as a group are headed and be able to
1418 | find out where they are hedging and what they are doing. I
1419 | don't think that would be the purpose of the aggregation of
1420 | risk information, but a regulator gathering information from
1421 | all sources would be able to reach some conclusions and take
1422 | some action, and may also even be able to issue some public
1423 | statements which would help the public to know what is going
1424 | on.

1425 | Mr. YARMUTH. I mean, I have a little hard time grasping
1426 | this philosophically because, again, if all we are talking
1427 | about is a group of individuals, let's say the members of our
1428 | next panel all got together and they say we are just going to
1429 | do our own hedge fund, we are going to sit together in a
1430 | living room and embark upon these strategies, there would
1431 | clearly be no governmental interest that I could define
1432 | except maybe some kind of a conspiracy to disrupt the market.
1433 | So is that really what we are talking about, is a
1434 | distinction without a difference?

1435 | Mr. RUDER. I think you are talking about the
1436 | aggregation of assets by the hedge funds in ways that will
1437 | far surpass the billions of dollars that these individual
1438 | investors have. And that is the reason that we are concerned
1439 | about it.

1440 Mr. YARMUTH. So this is a question of size. This is
1441 the whole argument about being too big to fail that we have
1442 dealt with with AIG and some of the other entities that we
1443 are talking about.

1444 Mr. RUDER. Well, I am not talking about too big to fail
1445 in the sense that when we find a hedge fund that is going to
1446 fail that we run to bail it out. I think we need to know
1447 what the effects of that failure will be on our system and,
1448 if necessary, take some preventative steps.

1449 Mr. YARMUTH. I tend to agree with you, that is why I am
1450 trying to ask this series of questions. Because when I read
1451 that in some cases that all the trades on the New York Stock
1452 Exchange, 5 percent of all the trades were controlled by one
1453 trader in a particular session, that is very disturbing
1454 because that is an unbelievable amount of market power.

1455 I want to ask one question of Professor Bankman, also.
1456 I have a friend who is a person I call upon to discuss these
1457 things. He is a master of the universe, he will remain
1458 nameless. And when I talked about carried interest with him
1459 several months ago, he said the problem with doing anything
1460 with carried interest is that all the hedge funds will do is
1461 restructure their organizations so that they will convert
1462 everything into pure capital gains. They will take equity
1463 interest in the entity and then take capital gains, in which
1464 case the revenue to the Federal Government will actually be

1465 | delayed--it will not increase it, it will be delayed because
1466 | they will just hold the investments longer. Do you have a
1467 | response to that argument?

1468 | Mr. BANKMAN. Yeah. I don't think that is going to
1469 | happen. Whenever you pass a tax measure, it is always
1470 | imperfect and there is always ways to get around it. And so
1471 | you are always trying to come up with a compromise that is
1472 | going to get revenue and hopefully not make the law too
1473 | complicated and improve efficiency and equity, and there will
1474 | always be ways around it. I have read the arguments that the
1475 | industry is going to reorganize. And you know, the two and
1476 | twenty and present form of industry organization have been
1477 | around for a long time even when, by the way, capital gain
1478 | was not a factor as it is not with respect to certain hedge
1479 | funds. And I think experience shows that reorganizing
1480 | industries and changing the way people do business is very
1481 | costly and it doesn't happen very easily.

1482 | So while I think that is something to watch, I am not
1483 | convinced that that is the concern that some people think.

1484 | Mrs. MALONEY. Thank you very much.

1485 | Chairwoman Norton.

1486 | Ms. NORTON. Thank you, Madam Chair.

1487 | I am interested in a subject that is raised time and
1488 | time again during this crisis, and that is the notion of
1489 | regulation. It appears that we may have moved out of the

1490 | mode we have been in in a kind of to be or not to be--to
1491 | regulate or not to regulate, that is--to something we don't
1492 | hear a lot of discussion about, if you want to regulate, who
1493 | is going to do it, who is going to do it? Not a lot of meat
1494 | on those bones. Indeed, there may be a contest among various
1495 | agencies. So I looked at your testimony.

1496 | Let's start with you, Professor Lo. You raised the
1497 | idea, and it is interesting, you say that one would have to
1498 | expand the scope--of course one would, one doesn't think of
1499 | the Federal Reserve as such a regulatory agency--but you
1500 | raise the notion of the Federal Reserve as the direct
1501 | oversight agency for these largest of these funds. Why do
1502 | you think the Federal Reserve is the best of the agencies to
1503 | do such regulation?

1504 | Mr. LO. Well, primarily because the main issue
1505 | regarding hedge funds and systemic risk is their impact on
1506 | the liquidity of markets. And as we know, the Federal
1507 | Reserve is the lender of last resort, they are the manager of
1508 | market liquidity. So if it is a liquidity issue that
1509 | threatens the global financial system through the hedge fund
1510 | industry, the Federal Reserve would be the natural regulatory
1511 | agency to focus on that.

1512 | Ms. NORTON. Chairman Ruder, in your testimony you
1513 | suggest the agency you chaired, the SEC, to essentially have
1514 | hedge funds register with the SEC. How do you think a rule

1515 | to register with the SEC would improve its ability to monitor
1516 | and--think this crisis now--would help to reduce the systemic
1517 | risks we have seen?

1518 | Mr. RUDER. Well, first of all, I think that the
1519 | registration provisions ought to extend to hedge funds, as
1520 | they do not under the current law. Secondly, the
1521 | registration would allow the SEC to engage in inspection
1522 | activities. But currently they do not have the power, even
1523 | in the inspection of investment advisers, to seek risk
1524 | management information. And I would expand that inspection
1525 | power so that they would be able to go into a hedge fund
1526 | adviser and find out what are the risk management systems
1527 | that are being used; what are the nature and extents of the
1528 | risks, and who are the counterparties. And that would help
1529 | the SEC, first of all, to make some judgments about whether
1530 | the risk management systems are good and, secondly, to pass
1531 | information on to a central regulator, such as the Federal
1532 | Reserve Board, to aggregate that information and come to some
1533 | decisions about how to manage the liquidity risk on the
1534 | economy.

1535 | Ms. NORTON. I wish you would tell me the difference
1536 | between what you are proposing now and the rule apparently in
1537 | 2004 that the SEC actually passed. The hedge fund sector,
1538 | however, heavily lobbied against the rule, and it was
1539 | ultimately overturned by the courts. Chairman Cox from the

1540 SEC did not seek to appeal it and did not come to Congress
1541 for new authority. So the SEC, I take it, has no authority
1542 now, not even the authority under that rule. What is the
1543 difference between that rule and the rule, if any, that you
1544 have in mind?

1545 Mr. RUDER. Well, the Goldstein case overruled the SEC's
1546 attempt to have inspection rights over hedge fund advisers,
1547 and the Commission did not appeal that ruling.

1548 Ms. NORTON. Did you support that rule?

1549 Mr. RUDER. Yes. I support the fact that they should
1550 have inspection right over all hedge fund advisers. And as I
1551 said, I think that is going to take congressional action.
1552 And I think the inspection power ought to be increased so
1553 that they are able to get the kind of risk management
1554 information that is needed to protect society.

1555 Ms. NORTON. Well, Professor Lo, do you see this kind of
1556 marriage between the SEC and the Federal Reserve that could
1557 come out of, listening to both of you, that the information
1558 would be passed on to the Federal Reserve and then you would
1559 have a regulatory setup that we could have confidence in?

1560 Mr. LO. Well, no, I don't, Congressman Norton. I feel
1561 that there is a different--there is a different purpose for
1562 registration under the '40 act, which is investor protection.

1563 Investor protection is a separate issue from systemic risk.
1564 And I believe that even now, if you ask all hedge funds to

1565 | register under the Investment Advisers Act, they will not
1566 | provide the kind of information that we need in order to get
1567 | transparency.

1568 | Ms. NORTON. So transparency is not enough, you need
1569 | somebody to be a regulator; and you think that should be the
1570 | Federal Reserve?

1571 | Mr. LO. That's right.

1572 | Mr. RUDER. Could I just comment? What I am saying is
1573 | you need to have an expansion of the inspection power. The
1574 | Federal Reserve already can receive information from the
1575 | banking sector. And the Federal Reserve's administration of
1576 | the banking sector has different objectives than the SEC's
1577 | regulation of the securities sector. Banking regulators are
1578 | concerned about safety and soundness of banks; the SEC is
1579 | concerned about the capital markets and the matter of
1580 | risk-based activities. I think we need two regulators
1581 | sharing information rather than a single regulator.

1582 | Ms. NORTON. Professor Lo, would you like to respond to
1583 | that?

1584 | Mr. LO. It is always dangerous to disagree with a
1585 | former Chairman of the SEC, but let me say that I think the
1586 | information regarding systemic risk is different from the
1587 | information under the Investment Advisers Act. And with
1588 | regard to garnering information about systemic risk, it is
1589 | possible to obtain that, not necessarily directly from hedge

1590 | funds, but from the prime brokers that have all of the
1591 | positions, all the leverage and all of the counterparties
1592 | among the hedge funds. So it is now possible to obtain that
1593 | information very efficiently from a very small number of
1594 | prime brokers.

1595 | Ms. NORTON. Thank you very much, Madam Chair.

1596 | Mrs. MALONEY. Mr. Cooper is recognized for 5 minutes.

1597 | Mr. COOPER. Investors need to know how to swim, but we
1598 | have also got to keep the sharks out of the pool. When you
1599 | have large pension funds investing in hedge funds, shouldn't
1600 | there be truth in advertising so that they know whether it is
1601 | a true hedge fund or whether it is not hedging at all, but in
1602 | fact speculating heavily? And shouldn't, perhaps, the
1603 | speculative funds be called speculative funds? But the
1604 | current situation with trade secrets, a black box surrounding
1605 | the true investment strategy, pension managers don't really
1606 | know whether they are getting hedging or speculation.

1607 | Professor Lo.

1608 | Mr. LO. What I would argue is that it is always a good
1609 | idea to have truth in advertising, and certainly that applies
1610 | to the hedge fund industry as well as any other. Another
1611 | example of truth in advertising is money market funds that
1612 | have the one dollar NAV, but in fact don't have that kind of
1613 | guarantee for that one dollar and they break the buck. That
1614 | is another example of less than truth in advertising.

1615 Mr. COOPER. What about volatility-only strategies? The
1616 roller coasters we see in the market, 500 point swings in a
1617 day, that is neither long or short. Is that productive
1618 behavior? When Joseph Schumpeter said capitalism is the
1619 process of creative destruction, he really didn't endorse the
1620 roller coaster at the same time, did he?

1621 Mr. LO. Well, in a way I think Schumpeter did because
1622 his argument is that free flowing capitalism is going to
1623 require occasional blowups just like what we are going
1624 through now, and out of the ashes a much stronger
1625 capitalistic system should arise.

1626 Mr. COOPER. Well, why not 1,000 point swings in a day,
1627 or 2,000 point swings; wouldn't that be even more productive?

1628 Mr. LO. Not necessarily. It depends upon whether the
1629 underlying economics justifies it. But as I said, if you
1630 have the proper disclosure for investors, if they are
1631 prepared for those kinds of swings, then that would be fine.

1632 Mr. COOPER. "If" can be the longest word in the English
1633 language. What about want-to-be hedge fund managers, not
1634 just rogue traders for folks inside perhaps large commercial
1635 banks who get enough leeway to pretend they are hedge fund
1636 managers, how significant a sector would this be and how
1637 dangerous are they?

1638 Mr. LO. Well, clearly that does pose a danger, but
1639 hopefully over time those managers ultimately get weeded out.

1640 | And the process of hedge funds closing and new hedge funds
1641 | rising I think really underscores that kind of birth and
1642 | death process.

1643 | Mr. COOPER. Well, these wouldn't necessarily be
1644 | authorized, the push for yield is so great. Sometimes you
1645 | can look the other way and these operations are so vast you
1646 | don't necessarily know what in fact is being done.

1647 | Mr. LO. I agree.

1648 | Mr. COOPER. Is there a way to measure the size or
1649 | significance of a want-to-be hedge fund?

1650 | Mr. LO. Currently, no, there is no way because we don't
1651 | have that level of transparency. That is one of the reasons
1652 | that I think all of us are calling for that.

1653 | Mr. COOPER. I think the key area is going to be the
1654 | interaction between hedge funds and derivatives. As I
1655 | understand derivatives, it is possible to buy derivative
1656 | products with embedded leverage. So when you, in your
1657 | excellent testimony, cited relatively low leverage ratios,
1658 | especially recently, you have to really look at the combined
1659 | measure of leverage, don't you? And still the committee is
1660 | without information on that, the true leverage that is in
1661 | fact involved.

1662 | Mr. LO. That's right. That is another area where I
1663 | think greater transparency is necessary. Leverage by itself
1664 | is not necessarily a bad thing, but undisclosed it can be.

1665 Mr. COOPER. Should there be capital requirements for
1666 derivatives?

1667 Mr. LO. I agree with Mr. Ruder that we need to have
1668 organized exchanges, standardized contracts, and a clearing
1669 corporation for certain OTC derivatives like credit default
1670 swaps.

1671 Mr. COOPER. How are these hedge funds going to operate
1672 without investment banks now that all the major investment
1673 banks have converted into bank holding companies? And I
1674 guess the real question is, how are they going to operate
1675 without the deep capital markets that they were accustomed
1676 to?

1677 Mr. LO. Well, hedge funds are nothing if not adaptive.
1678 And my sense is that they will certainly adapt to this new
1679 economic reality very quickly; in fact, I believe that they
1680 already have. And new hedge funds are being started to take
1681 advantage of the kind of opportunities that are presented by
1682 current market conditions.

1683 Mr. COOPER. I see that my time is expiring.

1684 Chairman WAXMAN. Mr. Sarbanes.

1685 Mr. SARBANES. Thank you, Madam Chair. I thank you all
1686 for your testimony.

1687 I wanted to get to this concept of the sophisticated
1688 investor a little bit more because it is sort of the
1689 underpinning of the original exemptions from the statutes

1690 | that are quite old now, and must have been based on premises
1691 | and a rationale that is obsolete in many ways. And as I
1692 | listen to this discussion, the exemptions are designed for
1693 | people who are sophisticated, for institutional investors and
1694 | so forth. But it seems like the standard for exemption ought
1695 | not to be so much the sophistication, although I would like
1696 | you to tell me if you think, Professor Bankman, for example,
1697 | whether anyone can be sophisticated enough these days to
1698 | warrant an exemption? But the standard maybe ought to be not
1699 | how "sophisticated" you are, but what kind of investments you
1700 | are holding, who is giving you their money to invest and how
1701 | much damage can you do with it.

1702 | So speak to that, because I think that is going
1703 | to--reassessing this concept of the sophisticated investor
1704 | may be the foundation for the overall redesign of the
1705 | regulatory framework in this particular arena. So maybe you
1706 | can talk to that.

1707 | Mr. BANKMAN. Well, you probably don't want the tax guy
1708 | on the panel. So I think I should throw that to my
1709 | colleagues here probably.

1710 | Mr. RUDER. Well, the Securities and Exchange Commission
1711 | has recognized the need for higher dollar limits to create a
1712 | threshold for accredited investors. And it has a proposal it
1713 | has made but not adopted saying that you have to have \$5
1714 | million in investable assets in order to become a

1715 | sophisticated investor and be able to invest in a pool of
1716 | vehicles. That is a very good step in the right direction.
1717 | The problem is, as we begin to say who is sophisticated and
1718 | who is not sophisticated, it is not always that dollar levels
1719 | are going to be the determining amount.

1720 | We have already been wondering how some of the pension
1721 | funds got involved in the hedge fund area, and there all I
1722 | can say is that we have to draw a line someplace and say we
1723 | are going to put the responsibilities on the stewards of
1724 | other people's money to make proper investigations. We can't
1725 | proceed by bright line dollar numbers in every case to make
1726 | distinctions because at some point by putting bright dollar
1727 | levels at the high, high levels we are going to prevent the
1728 | kind of investment we have had.

1729 | So I think the Commission is on the right track going
1730 | towards a \$5 million assets under investment as a bright
1731 | line.

1732 | Mr. SARBANES. Professor Lo, do you want to talk about
1733 | this sophistication concept?

1734 | Mr. LO. Sure. You know, in financial markets there is
1735 | a common risk of confusing your W-2 with your IQ. Just
1736 | because you are wealthy does not necessarily make you
1737 | sophisticated. So I have always thought that the
1738 | sophisticated investor threshold was really more about the
1739 | ability to withstand losses. But I think when it comes to

1740 institutional investors where there is a fiduciary
1741 responsibility, for example, pension plan sponsors, it may
1742 make sense to actually impose some kind of an educational
1743 minimum so that we can be assured that a pension plan sponsor
1744 that has fiduciary responsibilities to pension plan
1745 participants would be investing wisely.

1746 Mr. SARBANES. I guess what I am struggling with is you
1747 are looking at this in terms of what the burden is on the
1748 investor to demonstrate their sophistication and I am
1749 thinking about it in terms of the arena into which that
1750 investor goes and whether that arena is regulated. The
1751 concept seems to be that once a group of people are
1752 determined to be sophisticated then you are going to let them
1753 into a ring that is completely unregulated because they are
1754 sophisticated. But you may be letting them into a ring where
1755 they can do a lot of damage, where they can run over a lot of
1756 innocent bystanders and so forth. So that standard ought to
1757 be operating more than it has in terms of deciding whether to
1758 regulate that area.

1759 Mr. LO. Well, I would agree with that wholeheartedly,
1760 but I would also add that, in defense of pension plan
1761 sponsors that have put money in hedge funds, first of all, by
1762 and large their amount of investments that they have put into
1763 hedge funds is fairly low, probably less than 5 percent of
1764 pension assets in the aggregate.

1765 Second, if you look at the performance of hedge funds as
1766 a category, as a broad group for 2008, hedge funds are
1767 probably down on average 10 percent to 15 percent for the
1768 year, where as the S&P is down about 30 to 35 percent for the
1769 year. And so the idea behind hedge funds being able to take
1770 short positions and benefit from down markets, that is
1771 something that pension plans have benefited from. However,
1772 there are blowups that occur, and that is one of the reasons
1773 I have argued that we need to examine those blowups to make
1774 sure that other investors, including pension plan sponsors,
1775 are fully aware and fully prepared for those eventualities.

1776 Mr. SARBANES. And of course, as we discussed with
1777 Chairman Greenspan, when blowups occur the people that get
1778 hurt are not just the ones that are driving the train or
1779 driving the car, or whatever, it is this group of bystanders
1780 that gets pulled in as well.

1781 Thank you.

1782 Chairman WAXMAN. [Presiding.] Thank you, Mr. Sarbanes.

1783 Mr. Van Hollen.

1784 Mr. VAN HOLLEN. Thank you, Mr. Chairman. And I thank
1785 all of you gentlemen for your testimony.

1786 Professor Ruder and Professor Lo, I have some questions
1787 related to your proposal to require greater transparency. I
1788 think we have talked a little bit about the history of
1789 efforts to provide greater transparency and reporting

1790 requirements, for example, putting hedge funds under some of
1791 the reporting requirements and jurisdiction of the SEC, both
1792 to protect investors, including, as we have heard, lots of
1793 pension funds, as well as to address the potential for
1794 systemic risk and have an early warning system to detect
1795 that.

1796 Let me just take that one step further. Assuming we
1797 change the law and provide for greater transparency and allow
1798 the SEC to get this information--I understand you are
1799 suggesting on a confidential basis--what powers would you
1800 suggest the SEC have when it looks at that information and
1801 says that either the investors are at risk or you face a
1802 systemic risk? Would you be proposing the SEC also have
1803 additional powers, for example, changing leverage
1804 requirements with respect to a particular hedge fund if,
1805 based on the information they collect, they say hey, we have
1806 a real problem here? What additional powers would you give
1807 to the SEC if they reveal, through their investigation, a
1808 serious threat either to the investors or a systemic risk?

1809 Mr. RUDER. I am not suggesting that the SEC be given
1810 that kind of power. I think the SEC should learn what the
1811 management systems are, inspect those management systems,
1812 risk management systems, and criticize the way they are
1813 operating.

1814 With regard to the broad information about leverage,

1815 | about risk positions, I think that should go to a regulator
1816 | such as the Federal Reserve Board, which would then be able
1817 | to aggregate that information and take some steps regarding
1818 | the entire economy. I think it would be wrong for the result
1819 | of this regulatory reform that we are going through to have
1820 | some government agency try to tell investors what their
1821 | leverage should be. The exception of that, of course, is in
1822 | the banking area, where the banking credential regulators do
1823 | impose leverage requirements. But I think for the high-risk
1824 | individuals, including the hedge funds, we should not be
1825 | doing that.

1826 | Mr. LO. Well, at this point, I think it would be
1827 | premature for me to propose any kind of additional powers to
1828 | be granted to the SEC or any agency since there is so little
1829 | that we know about the sector. But as a hypothetical, if the
1830 | kind of information that Professor Ruder and I propose to be
1831 | disclosed shows a very large and isolated risk for one or two
1832 | too-big-to-fail organizations, at that point it may be the
1833 | case that the Federal Reserve would be called in to impose
1834 | either capital adequacy requirements or maximum leverage
1835 | constraints on that too-big-to-fail institution. But that is
1836 | still very much a hypothetical.

1837 | Mr. VAN HOLLEN. Let me just follow up a little bit on
1838 | that point. I mean, the Federal Reserve today would have the
1839 | power to go and do that now, so let me make sure I understand

1840 | both your testimony. You, Professor Ruder, wouldn't give
1841 | that to the SEC. And I understand, Professor Lo, you would
1842 | say that if the SEC found something that would be a big
1843 | problem for the economy, they would then go to the Federal
1844 | Reserve. But let me just make sure I understand. Would that
1845 | require that Congress provide the Federal Reserve with
1846 | additional authorities with respect to hedge funds in this
1847 | area to take action?

1848 | Mr. LO. I believe so.

1849 | Mr. RUDER. I believe so, too. It probably should be
1850 | the Federal Reserve, but you have the Treasury blueprint
1851 | talking about a market stability regulator, somebody that
1852 | might play that function. I happen to think that the Federal
1853 | Reserve is the right agency to do that.

1854 | Mr. VAN HOLLEN. If I could just ask you a quick
1855 | question on the short positions. There is a lot of
1856 | discussion about the role of hedge funds and naked short
1857 | selling. Of course the SEC took action. Do you think that
1858 | hedge funds should be required to disclose their short
1859 | positions on an ongoing basis?

1860 | Mr. LO. Well, I believe that under certain conditions
1861 | it may be advisable for hedge funds to disclose, but not
1862 | necessarily publicly. Hedge funds spend a lot of time and
1863 | effort developing models and information about over-valued
1864 | companies. That information is extraordinarily important to

1865 | get into the capital markets. If we eliminate the incentives
1866 | for them to do so, we will hurt the informational efficiency
1867 | of markets. But there are certain situations that may call
1868 | for kind of a 13-F filing for short positions, but not
1869 | necessarily to be made public, but to be given to regulators.

1870 | Mr. VAN HOLLEN. But let me just ask you; would you, on
1871 | a confidential basis to the regulator, would you have that on
1872 | an ongoing basis, the short selling disclosed?

1873 | Mr. LO. Yes.

1874 | Mr. VAN HOLLEN. Professor Ruder.

1875 | Mr. RUDER. I agree with that. He refers to 13-F. That
1876 | is the kind of filing that is required when the numbers get
1877 | fairly high. So that we wouldn't be just asking for all
1878 | short sale positions to be revealed, but only the very large
1879 | ones.

1880 | Mr. VAN HOLLEN. Thank you, Mr. Chairman.

1881 | Chairman WAXMAN. Mr. Shays.

1882 | Mr. SHAYS. Let me ask you this basic question: What is
1883 | the greatest value--I realize you can't repeal the law of
1884 | gravity, so I am not looking to get rid of hedge funds. But
1885 | tell me the greatest advantage or value to society of hedge
1886 | funds and the greatest disadvantage of hedge funds. I would
1887 | like to go down the line.

1888 | Mr. RUDER. Well, the hedge funds provide liquidity to
1889 | the system because they invest and they sell short. They

1890 provide price discovery by choosing the way they invest.
1891 They provide the additional benefits of being large
1892 participants in the system.

1893 Mr. SHAYS. Would anyone add any additional advantage to
1894 a hedge fund? Yes, sir.

1895 Mr. SHADAB. One additional social benefit that hedge
1896 funds have created is disciplining corporate managers with
1897 whom they invest. Not a large percentage of hedge funds are
1898 devoted to being corporate activists, but the ones that are
1899 corporate activists actually do very well at disciplining
1900 management. For example, a recent study has shown that if a
1901 hedge fund takes a corporate activist position in a company,
1902 CEO compensation would typically decrease by, let's say, a
1903 million dollars, and an overall long-term value is created
1904 for the other company shareholders.

1905 Mr. SHAYS. Any other advantage?

1906 Tell me the greatest disadvantage or greatest risk of
1907 hedge funds.

1908 Mr. RUDER. Well, the hedge funds do take positions,
1909 particularly in the derivatives market and particularly at
1910 using leverage, which create tremendous risks. And it may be
1911 that one hedge fund would be in a position to create calamity
1912 in the market, or it may be the aggregation of a number of
1913 hedge fund positions might cause problems.

1914 Mr. SHAYS. Anybody want to add something to that?

1915 Mr. RUDER. I would add one more. When they begin to
1916 sell in times of stress, they do cause dislocations in the
1917 market in terms of asset sales and stock sales.

1918 Mr. SHAYS. I represent--at least until the end of next
1919 month--the largest concentration of hedge funds I think in
1920 the world in the Fairfield County/New York area. In other
1921 words, they either sleep in the district and work in New York
1922 or they actually work in the district as well. And their
1923 argument to me constantly was, you know, these folks know
1924 what they are doing, they have got the money to risk and they
1925 know what they are doing, they are wise investors and they
1926 would suggest large, you know, universities and so on who
1927 know the risks. And never then was it discussed that, in a
1928 sense, Wall Street could bring down Main Street.

1929 Was it obvious to all of you in the last 5 or 6 years
1930 that we were going to encounter what we are encountering now?

1931 I would like to ask each of you. And let me start
1932 backwards.

1933 Mr. Shadab.

1934 Mr. SHADAB. Yes, because housing prices could not keep
1935 going up forever.

1936 Mr. SHAYS. But this was obvious to you, that we would
1937 be dealing with the kind of mess we are in right now?

1938 Mr. SHADAB. Not necessarily the extent of it, no.

1939 Mr. BANKMAN. Well, I am just a tax guy. So I am going

1940 | to pass to Professor Lo.

1941 | Mr. SHAYS. You are just a coward.

1942 | Mr. LO. Well, I may not use the word "obvious," but
1943 | starting in 2004 I published a series of papers highlighting
1944 | the fact that there was growing indirect evidence that a
1945 | dislocation in the hedge fund industry was building, and so
1946 | certainly the indirect evidence seemed to show that that was
1947 | the case.

1948 | Mr. RUDER. In 1998, I testified before the House
1949 | Banking Committee suggesting that there be the kind of
1950 | information disclosure I suggested today, so that 10 years
1951 | ago I was concerned about this problem of opacity in this
1952 | market.

1953 | Mr. SHAYS. Well, part of my question for asking
1954 | is--good for you. And, you know, sometimes we don't notice
1955 | the people who were out in front years ago attempting to make
1956 | this point heard.

1957 | The head of Lehman Brothers, Dick Fuld, in a hearing
1958 | before this committee, laid a large deal of blame for
1959 | Lehman's collapse on hedge funds shorting the stock. Would
1960 | any of you care to comment on that?

1961 | Mr. SHADAB. I think that is sort of reversing the cause
1962 | and effect. A prominent hedge fund manager, David Einhorn,
1963 | back in March of this year, he called out Lehman Brothers'
1964 | financial statements and saying, wait a second, you are not

1965 | fully disclosing all of your risks with investors. He sold
1966 | the stock short. So the problem was Lehman Brothers, not the
1967 | short sellers. They attracted the short sellers because of
1968 | their financial mismanagement.

1969 | Mr. SHAYS. So the bottom line is you don't agree?

1970 | Mr. SHADAB. Correct.

1971 | Mr. LO. I would say don't kill the messenger.

1972 | Mr. RUDER. And I don't, no.

1973 | Mr. SHAYS. Don't kill the messenger. Who is the
1974 | messenger?

1975 | Mr. LO. The messenger in the sense are the short
1976 | sellers that are trying to get the message across that a
1977 | company is overvalued.

1978 | Mr. SHAYS. Is it necessary to increase regulation on
1979 | hedge funds, or would creating an exchange for derivatives
1980 | trading be sufficient?

1981 | Mr. RUDER. I think the creation of standardized
1982 | derivative contracts and this clearing and settlement and
1983 | exchange trading would be a very fine step in the right
1984 | direction. We are having today steps towards creating a
1985 | clearance and settlement platform for derivative contracts.
1986 | I think that is a very good step in the right direction to
1987 | overcome the opacity and counterparty risk problems we have.

1988 | Mr. LO. I agree, but I don't think that we know whether
1989 | or not it would be sufficient.

1990 Mr. SHADAB. I think that goes too far to push all
1991 derivatives onto a centralized exchange. I think the only
1992 problems that we have had with the credit default swaps is
1993 with either involvement with insurance companies and model
1994 line insurers, not a typical derivatives trader.

1995 Mr. SHAYS. Thank you, Mr. Chairman.

1996 Chairman WAXMAN. All members having asked questions, I
1997 want to thank this panel for your testimony. It has been
1998 very helpful to us, and we appreciate you being here.

1999 RPTS STRICKLAND

2000 DCMN SECKMAN

2001 Chairman WAXMAN. We are going to take a 5-minute recess
2002 while we seat the next panel. So we will reconvene in 5
2003 minutes.

2004 [Recess.]

2005 Chairman WAXMAN. The committee will please come back to
2006 order.

2007 Our second panel consists of five of the most successful
2008 hedge fund managers of 2007. George Soros is the Chairman of
2009 Soros Fund Management. James Simons is the President of
2010 Renaissance Technologies. John Paulson is the President of
2011 Paulson & Company. Philip Falcone is the senior managing
2012 partner of Harbinger Capital Partners. And Kenneth Griffin
2013 is the president and chief executive officer of Citadel
2014 Investment Group.

2015 And we are pleased to welcome all of you to our hearing
2016 today.

2017 I appreciate your being here and cooperating with our
2018 committee. I understand Mr. Falcone had to reschedule an
2019 overseas business trip to join us today, and I particularly
2020 appreciate the fact that he is here.

2021 | STATEMENTS OF JOHN ALFRED PAULSON, PRESIDENT, PAULSON & CO.,
2022 | INC.; GEORGE SOROS, CHAIRMAN, SOROS FUND MANAGEMENT, LLC;
2023 | JAMES SIMONS, PRESIDENT, RENAISSANCE TECHNOLOGIES, LLC;
2024 | PHILIP A. FALCONE, SENIOR MANAGING PARTNER, HARBINGER CAPITAL
2025 | PARTNERS; AND KENNETH C. GRIFFIN, CHIEF EXECUTIVE OFFICER AND
2026 | PRESIDENT, CITADEL INVESTMENT GROUP, LLC.

2027 | Chairman WAXMAN. It is the practice of this committee
2028 | that all witnesses that testify before us do so under oath.
2029 | So I would like to ask each of you before you even begin
2030 | giving your testimony that you stand and raise your right
2031 | hand.

2032 | [Witnesses sworn.]

2033 | Chairman WAXMAN. Thank you.

2034 | The record will indicate that each of the witnesses
2035 | answered in the affirmative.

2036 | Your prepared statements will be in the record in full.
2037 | What we'd like to ask each of you to do is to make a
2038 | presentation to us, mindful of the fact that we will have a
2039 | clock that will be green for 4 minutes, orange for 1 minute
2040 | and then red at the end of 5 minutes. And at that point, if
2041 | you see that it is red, we would like to ask you to conclude
2042 | your oral presentation to us. We are going to want to leave
2043 | enough time for questions by the members of the panel.

2044 Mr. Soros, we'd like to start with you. There is a
2045 button on the base of the mike, be sure it is pressed in.
2046 Proceed as you see fit.

2047 STATEMENT OF GEORGE SOROS

2048 Mr. SOROS. Thank you, Mr. Chairman.

2049 We are in the midst of the worst financial crisis since
2050 the 1930s. The salient feature of the crisis is that it was
2051 not caused by some external shock, like OPEC raising the
2052 price of oil. It was generated by the financial system
2053 itself.

2054 This fact, that the defect was inherent in the system,
2055 contradicts the generally accepted theory about financial
2056 markets. The prevailing paradigm is that markets tend
2057 towards equilibrium. Deviations from the equilibrium either
2058 occur in a random fashion or are caused by some sudden
2059 external event to which markets have difficulty in adjusting.

2060 The current approach to market regulation has been based
2061 on this theory. But the severity and amplitude of the crisis
2062 proves convincingly that there is something fundamentally
2063 wrong with it.

2064 I have developed an alternative paradigm that differs
2065 from the current one in two important respects: First,

2066 | financial markets don't reflect the underlying conditions
2067 | accurately. They provide a picture that is always biased or
2068 | distorted in some way or another.

2069 | Second, the distorted views held by market participants
2070 | and expressed in market prices can under certain
2071 | circumstances affect the so-called fundamentals that market
2072 | prices are supposed to reflect. I call this two-way circle
2073 | of connection between market prices and the underlying
2074 | reality "reflexivity." I contend that financial markets are
2075 | always reflexive, and on occasion, they can be quite far away
2076 | from the so-called equilibrium. In other words, it is an
2077 | inherent characteristic of financial markets that they are
2078 | prone to produce bubbles.

2079 | I originally proposed this theory in 1987, and I brought
2080 | it up to date in my latest book, "The New Paradigm For
2081 | Financial Markets: The Credit Crisis of 2008 and What It
2082 | Means." I have summarized my argument in the written
2083 | testimony I have submitted. Let me recall briefly the main
2084 | implications of the new paradigm for the regulation of
2085 | financial markets.

2086 | The first and foremost point is that the regulators must
2087 | accept responsibility for controlling asset bubbles. Until
2088 | now, they have explicitly rejected that responsibility.

2089 | Second, to control asset bubbles it is not enough to
2090 | control the money supply. It is also necessary to control

2091 | credit because the two don't go in lock step.

2092 | Third, controlling credit requires reactivating policy
2093 | instruments which have fallen into disuse, notably margin
2094 | requirements and minimum capital requirements for banks.

2095 | When I say reactivate them, I mean that the ratios need to be
2096 | changed from time to time to counteract the prevailing mood
2097 | of the markets because markets do have moods.

2098 | Fourth, new regulations are needed to ensure that margin
2099 | requirements and the capital ratios of banks can be
2100 | accurately measured. The alphabet soup of synthetic
2101 | financial instruments, CDOs, CDSs EDSs and the like, have
2102 | made risk less apparent and harder to measure. These new
2103 | products will have to be registered and approved before they
2104 | can be used and their clearing mechanism has to be regulated
2105 | in order to minimize counterpart risk.

2106 | Fifth, since financial marketings are global,
2107 | regulations must also be international in scope.

2108 | Sixth, since the quantitative risk management models
2109 | currently in use ignore the uncertainties inherent in
2110 | reflexivity, limits on credit and leverage will have to be
2111 | set substantially lower than those that have been
2112 | incorporated in the Basel Accords on bank regulation. Basel
2113 | 2, which delegated authority for calculating risk to the
2114 | financial institutions themselves, was an aberration and has
2115 | to be abandoned. It needs to be replaced by a Basel 3 which

2116 | will be based on the new paradigm.

2117 | How do these principles apply to hedge funds? Clearly
2118 | hedge funds use leverage and they contribute to market
2119 | instability in times like the present when we're experiencing
2120 | wholesale and disorderly de-leveraging. Therefore, the
2121 | systemic risks need to be recognized and more closely
2122 | monitored than they have been until now. The entire
2123 | regulatory framework needs to be reconsidered, and hedge
2124 | funds need to be regulated within that framework. But we
2125 | must be aware of going overboard with regulation.

2126 | Excessive deregulation is at the root of the current
2127 | crisis, and there is a real danger that the pendulum will
2128 | swing too far the other way. That would be unfortunate
2129 | because regulations are liable to be even more deficient than
2130 | the market mechanism itself. That's because regulators are
2131 | not only human but also bureaucratic and susceptible to
2132 | political influences.

2133 | It has to be recognized that hedge funds were an
2134 | integral part of the bubble which has now burst, but the
2135 | bubble has now burst, and hedge funds will be decimated. I
2136 | will guess that the amount of money that they manage will
2137 | shrink between 50 and 75 percent. It would be a grave
2138 | mistake to add to the forced liquidation currently depressing
2139 | markets by ill-considered or punitive regulations. I'd be
2140 | happy to expand on these points in greater detail in

2141 | answering your questions.

2142 [Prepared statement of Mr. Soros follows:]

2143 ***** INSERT 3-1 *****

2144 Chairman WAXMAN. Thank you very much, Mr. Soros.

2145 Mr. Simons.

2146 STATEMENT OF JAMES SIMONS

2147 Mr. SIMONS. Okay. Well, good morning.

2148 Chairman WAXMAN. There is a button at the base of the
2149 mike you have to press--

2150 Mr. SIMONS. I think it's on.

2151 Chairman WAXMAN. Okay. Good.

2152 Mr. SIMONS. Good morning, again Chairman Waxman and
2153 Ranking Member Davis. Members of the committee, I'm James
2154 Simons. I'm Chairman of Renaissance Technologies, and in my
2155 opinion, this series of hearings is quite important. And I
2156 appreciate your interest in trying to understand what this is
2157 all about.

2158 Now, in my view, this crisis has a number of causes:
2159 The regulators who took a hands-off position on investment
2160 bank leverage and credit default swaps; everybody along the
2161 mortgage-backed securities chain who should have blown a
2162 whistle rather than passing the problem on; and in my opinion
2163 the most culpable, the rating agencies, which in effect
2164 allowed sows' ears to be sold as silk purses.

2165 Before addressing the committee's questions, I would

2166 | like to say a little bit about myself and my company because
2167 | Renaissance is a somewhat atypical investment management
2168 | firm. Our approach is driven by my background as a
2169 | mathematician. We manage funds whose trading is determined
2170 | by mathematical formulas. We operate only in highly liquid
2171 | publicly traded securities, meaning we don't trade in credit
2172 | default swaps or collateralized debt obligations or some of
2173 | those alphabet soup things that George was referring to. Our
2174 | trading models actually tend to be contrarian buying stocks
2175 | recently out of favor and selling those recently in favor.

2176 | We manage three funds. Our flagship fund, Medallion,
2177 | accounts for nearly all of our income and is almost entirely
2178 | owned by Renaissance employees. We charge ourselves fees,
2179 | which has the effect of shifting income away from the largest
2180 | owners of the firm, like me, to the rest of the employees.
2181 | Our two new funds designed for institutional investors are
2182 | both lightly leveraged and charge fees roughly half of those
2183 | charged by most hedge funds.

2184 | I will now turn briefly to the questions that the
2185 | committee asked. Do hedge funds cause systemic risk? In my
2186 | view, hedge funds were not a major contributor to the recent
2187 | crisis, and generally, hedge funds have increased liquidity
2188 | and reduced volatility in the markets. Moreover, because of
2189 | their remarkably diverse strategies, hedge funds as a class
2190 | are unlikely to create systemic risk, although it is not out

2191 | of the question that they could.

2192 | Hedge funds do use leverage, and--but here is an
2193 | important point--each hedge fund's leverage is controlled by
2194 | its lenders which is far more than one could say for
2195 | investment banks.

2196 | Will hedge funds require further regulation? I do think
2197 | additional regulation focused on market integrity and
2198 | stability will be useful, and I will get back to that.

2199 | Should hedge funds be registered with the SEC? Well, we
2200 | have always been registered, at least for 10 years, and we
2201 | are certainly not opposed to an appropriate registration
2202 | requirement.

2203 | Should hedge funds be more transparent? Well,
2204 | transparency to appropriate regulators can be helpful. And
2205 | as Professor Ruder said very well--described a procedure
2206 | which was also in my written testimony--you may wish to
2207 | consider requiring all market participants to report their
2208 | positions to an appropriate regulator and then allowing the
2209 | New York Fed to have access to aggregate position information
2210 | and to recommend action if necessary.

2211 | This is pretty much what Ruder said. I'll say it again.
2212 | I stress, however, that the fund-specific information should
2213 | not be released publicly, which could do more harm than good.

2214 | Does the compensation structure of hedge funds lead to
2215 | excessive risk taking? This question doesn't really apply to

2216 us as almost all of our income is based on profits on our own
2217 capital, but generally speaking, I think not. The statistics
2218 bear this out to some extent. Compare the 7 percent annual
2219 volatility of the hedge fund index to the 15 percent annual
2220 volatility of the S&P over the last 10 years. Thus hedge
2221 funds appear to be at least on the cautious side.

2222 Moreover--obviously there are exceptions. Moreover,
2223 typically a manager's largest investment is in his own fund.

2224 Is special tax treatment for hedge fund managers
2225 warranted? Well, I would only say that, if Congress decides
2226 that it is good policy to alter the tax treatment of carried
2227 interest, that change should apply to all partnerships,
2228 private equity, oil and gas, real estate, et cetera, all of
2229 which are based on that same principle, not just hedge funds.

2230 And I personally would have no objection whatsoever to such
2231 a change.

2232 Before concluding I would like to reflect on how we
2233 could help get out of this hole and make proposal to prevent
2234 us getting back in.

2235 So I think that in the near term the most important
2236 thing we can do is keep people in their homes, even if their
2237 mortgages are in default. This would help millions of
2238 families already coping with a tough economy and would
2239 maintain higher home values than would foreclosure. This
2240 would also mitigate losses on the securities collateralized

2241 | by these mortgages. Now, there have been a member of
2242 | proposals on how to do this, and I won't opine on which is
2243 | best.

2244 | Now, Mr. Chairman, you mentioned you had a hearing on
2245 | the failure of the credit rating agencies. And I
2246 | particularly appreciate your attention to that issue. I
2247 | propose a new rating agency. Historically the bond rating
2248 | agencies were paid by the bond buyers, which was natural
2249 | because it was they whom they were supposed to be serving.
2250 | But in the 70s, the agencies began to be paid by the bonds
2251 | issuers. Now, despite the obvious conflict of interest, the
2252 | new model worked okay with conventional type bonds, but until
2253 | the advent of financially engineered products.

2254 | Now even though I don't trade these products, I believe
2255 | in their value. I think they are good. But the
2256 | organizations rating them must owe their allegiance to
2257 | buyers, not to issuers.

2258 | I, therefore, encourage the major holders of these bonds
2259 | such as CalPERS, TIAA, PIMCO, et cetera, to sponsor a new
2260 | nonprofit rating agency focused on derivative securities.
2261 | Congress might consider chartering such an organization,
2262 | having board representation from appropriate regulators.
2263 | Revenues come could from buyer-paid fees on each transaction,
2264 | which I think would be minuscule. These complex instruments
2265 | would then be subject to proper analysis and rating. The

2266 | interests of buyers and raters would be aligned, and the
2267 | likelihood of again seeing a problem like this one would be
2268 | dramatically reduced.

2269 | Thank you, and I look forward to your questions.

2270 | [Prepared statement of Mr. Simons follows:]

2271 | ***** INSERT 3-2 *****

2272 Chairman WAXMAN. Thank you very much, Mr. Simons.
2273 Mr. Paulson.

2274 STATEMENT OF JOHN ALFRED PAULSON

2275 Mr. PAULSON. Chairman Waxman, Ranking Member Davis, and
2276 members of the committee, thank you for inviting me to appear
2277 today.

2278 Paulson & Co. is an investment advisory firm that was
2279 founded in 1994. We currently manage assets of approximately
2280 \$36 billion using event driven strategies. We are based in
2281 New York and also have offices in London and Hong Kong. We
2282 have approximately 70 employees.

2283 Chairman WAXMAN. There is a question whether your mike
2284 is on. Is the button pressed?

2285 Mr. PAULSON. All of the investment funds we manage are
2286 open only to qualified purchasers, those with a minimum \$5
2287 million in investable assets if they are individuals and \$25
2288 million in investable assets if they are institutions. Our
2289 investors include pension funds, endowments and foundations.

2290 These investors look to us to protect their capital and
2291 to show positive returns in both good and bad markets. We do
2292 this by going long securities that we think will rise in
2293 value and by going short securities that we think will

2294 decline in value.

2295 We have been able to operate profitably in 14 out of the
2296 last 15 years, including this year when the S&P is down over
2297 40 percent.

2298 We believe that our ability to protect our investors'
2299 capital and generate positive returns over the long term is
2300 the reason we have grown to be one of the largest hedge funds
2301 in the world.

2302 Regarding compensation, we share profits with our
2303 investors on an 80/20 basis, where 80 percent of the profits
2304 go to the investors and 20 percent remains with us. We only
2305 earn performance allocations if our investors are profitable.

2306 All of our funds have a high water mark, which means that if
2307 we lose money for our investors, we have to earn it back
2308 before we share in future profits. Some of our funds also
2309 have a claw-back provision which requires us to return
2310 profits earned in prior periods if we lose money in
2311 subsequent periods. In addition, we invest or own money
2312 alongside that of our clients, so we share investment loss
2313 along with gains.

2314 We are a private company and have no public
2315 shareholders. We receive no taxpayer subsidies. All of our
2316 investors invest with us on a voluntary basis. We also use
2317 very little leverage. Over the past 5 years, for over half
2318 the time, our base portfolios were not funded with any

2319 | borrowed money, and our maximum borrowing over the last 5
2320 | years as a percentage of equity capital was only 33 percent.

2321 | In February 2004, we voluntarily registered with the SEC
2322 | as an investment advisor. As a Registered Investment Advisor
2323 | we are subject to periodic inspections, focused reviews, and
2324 | ad hoc requests for information. We are also subject to
2325 | stringent recordkeeping requirements and have to file
2326 | information regularly with the SEC.

2327 | We comply with all rules and regulations, not only in
2328 | the U.S. but in each of the over 15 countries where we
2329 | invest.

2330 | As Americans, we are proud of the leadership position
2331 | the United States occupies in this industry, the jobs our
2332 | industry has created, the export earnings we have produced
2333 | our country, and the taxes that we generate for the Treasury.

2334 | For example, over the last 5 years, our firm has increased
2335 | our employee count by 10 times, creating numerous high-paying
2336 | jobs for Americans.

2337 | In addition, 80 percent of our assets under management
2338 | come from foreign investors. The revenues we receive from
2339 | foreign investors allow us to contribute to the U.S. economy
2340 | like an exporter of goods bringing in money from abroad.

2341 | In 2005, our firm became very concerned about weak
2342 | credit underwriting standards, excessive leverage amongst
2343 | financial institutions, and a fundamental mis-pricing of

2344 | credit risk. To protect our investors against the risk in
2345 | the financial markets, we purchased protection through credit
2346 | default swaps on debt securities we thought would decline in
2347 | value. As credit spreads widened and the value of these
2348 | securities fell, we realized substantial gains for our
2349 | investors.

2350 | We have offered suggestions on the causes of the credit
2351 | crisis and what the U.S. Government can do to help the
2352 | situation. I also have some recommendations on how future
2353 | purchases of preferred stock under the TARP can be structured
2354 | both to protect taxpayers better and to provide greater
2355 | stability to financial institutions, and I would be pleased
2356 | to share those thoughts with you.

2357 | Again, thank you for the opportunity to address this
2358 | committee.

2359 | [Prepared statement of Mr. Paulson follows:]

2360 | ***** INSERT 3-3 *****

2361 Chairman WAXMAN. Thank you very much, Mr. Paulson.
2362 Mr. Falcone.

2363 STATEMENT OF PHILIP A. FALCONE

2364 Mr. FALCONE. Thank you, Chairman Waxman, Ranking Member
2365 Davis, and other members of the committee.

2366 My name is Philip Falcone. I am the senior managing
2367 director and cofounder of the Harbinger Capital Partnership
2368 fund. I'm extremely proud of the work that we have done at
2369 Harbinger. Year in, year out, we have generated substantial
2370 returns for our investors, which include pension funds
2371 endowments and charitable foundations. We have achieved our
2372 success for our investors by doing things the right way.
2373 Through our investments we have also provided much-needed
2374 Capitol to American companies, supporting them as they pursue
2375 their business plans and giving them a second chance to reach
2376 their potential.

2377 I appreciate the committee holding today's hearing in
2378 order to learn more about hedge funds and their positive role
2379 in the financial markets. I am hopeful that this committee
2380 can take four points away from today's testimony.

2381 Number one, compensation in the hedge fund industry is
2382 performance based. I think that is the right way to do

2383 business because it creates incentive for hard work and
2384 innovation.

2385 Number two, hedge funds use a variety of investment
2386 strategies, including traditional approaches. Investors,
2387 especially large institutions, want a broad array of
2388 strategies and disciplines so they can diversify their
2389 portfolios.

2390 Number three, short selling is a valuable long-standing
2391 feature of our markets. It isn't short selling that puts
2392 companies out of business but rather over-leveraged balance
2393 sheets, poor management decisions, and flawed business plans.

2394 Number four, I support greater transparency and better
2395 reporting in the hedge fund sector.

2396 I would like to take a moment to tell you a little bit
2397 about myself. I currently reside in New York City with my
2398 wife of 11 years and two children. By way of background, I
2399 was born in Chisholm, Minnesota, population 5,000 on the Iron
2400 Range of northern Minnesota. I was the youngest of nine kids
2401 who grew up in a three-bedroom home in a working class
2402 neighborhood. My father was a utility superintendent and
2403 never made more than \$15,000 per year, while my mother worked
2404 in the local shirt factory.

2405 The point of all this is I take great pride in my
2406 upbringing, and it is important for the committee and the
2407 public to know that not everyone who runs a hedge fund was

2408 | born on Fifth Avenue. That is the beauty of America and the
2409 | beauty of the potential in our industry.

2410 | Through hard work and perhaps a little bit of luck,
2411 | Harbinger Capital Partners has been able to generate
2412 | substantial returns for our investors since 2001. Our
2413 | investment philosophy is very simple: We study, often for
2414 | months, the fundamentals of companies to identify those that
2415 | are undervalued or overvalued, and we act decisively when
2416 | opportunities present themselves. We are not momentum
2417 | traders nor are we day traders. We are investors. It is not
2418 | magic. My analysts perform thorough due diligence rather
2419 | than relying on rating agencies or other research reports,
2420 | like many of the reports that improperly valued securitized
2421 | mortgage products over the past few years.

2422 | My compensation is based upon the returns that we
2423 | generate for our investors, which have far exceeded the
2424 | performance of the overall market. There is no doubt that as
2425 | result of the success of Harbinger Funds, I have done
2426 | extremely well financially. But this is not the case where
2427 | management takes huge bonuses or stock options while the
2428 | company is failing. My success is tied to that of my
2429 | investors, and I have reinvested a substantial portion of my
2430 | compensation over the years back into the funds alongside my
2431 | investors who are fully aware of the compensation formula
2432 | when deciding whether to place their money with us.

2433 Because of the events of the past few months, the
2434 American public, including my investors, have justifiable
2435 concerns about our financial markets and the economy. The
2436 important thing to remember, however, is that we must keep
2437 things in perspective and not overreact, misperceive or
2438 misrepresent what has happened. We are a resilient society.
2439 We must focus on the positives and continue taking the
2440 positive steps forward, rather than backward.

2441 Hedge funds play an important role in the economy by
2442 providing needed capital and encouraging creativity and
2443 outside-the-box thinking. Many viable companies struggling
2444 under a huge debt load or poor cash flow have not only
2445 survived but flourished through an infusion of hedge fund
2446 capital, saving thousands of jobs. I am proud of Harbinger's
2447 track record of helping these types of companies emerge from
2448 bankruptcy and helping others avoid filing in the first
2449 place.

2450 Finally, I would like to offer a thought or two on how
2451 Congress and the hedge fund industry can work together to
2452 increase public confidence not only in our industry but in
2453 the financial markets as a whole.

2454 I support some additional government regulation
2455 requiring more public disclosure and transparency for hedge
2456 funds as well as for public companies. All investors,
2457 whether individual or sophisticated institutions, have a

2458 | right to know what assets companies have an interest in,
2459 | whether on or off their balance sheets, and what those assets
2460 | are really worth.

2461 | I also support the creation of a public exchange or
2462 | clearing house for derivatives trading, especially credit
2463 | default swaps. An open and transparent market for these
2464 | transactions would reduce confusion and improve understanding
2465 | as well as help with valuation issues.

2466 | In summary, while was growing up, my family may have
2467 | lacked money, but one thing we didn't lack was integrity and
2468 | pride in what we did and how we did it. It was a cornerstone
2469 | then, and it remains the cornerstone of my family and my
2470 | business today. In 1990, one of my investors once told me
2471 | something that continues to resonate with me today. He said,
2472 | I can't guarantee that if you work hard, you will be
2473 | successful; but I can guarantee that if you don't work hard,
2474 | you won't be successful. We should never lose sight of that.

2475 | Needless to say, I love this country, and I am grateful
2476 | for the opportunity that I have been provided. That being
2477 | said, we are living in difficult times now. Consequently, I
2478 | hope that this committee and indeed the entire Nation will
2479 | look the at hedge fund industry as part of the solution to
2480 | our economic turmoil.

2481 | Given the tightening of credit markets, access to
2482 | capital is more important than ever, and I believe that hedge

2483 | funds can and should be a source for this capital. Thank you
2484 | for permitting me the opportunity to make this statement, and
2485 | I would be happy to answer any questions that you may have.

2486 | [Prepared statement of Mr. Falcone follows:]

2487 | ***** INSERT 3-4 *****

2488 Chairman WAXMAN. Thank you, Mr. Falcone.
2489 Mr. Griffin.

2490 STATEMENT OF KENNETH C. GRIFFIN

2491 Mr. GRIFFIN. Mr. Chairman, Congressman Davis, and
2492 distinguished members of the committee, my name is Kenneth
2493 Griffin, and I am the founder and CEO of Citadel investment
2494 Group. Thank you for the opportunity to address this
2495 committee.

2496 Today, our Nation is working through the worst financial
2497 crisis since the 1930s. It is imperative that we as a Nation
2498 continue to take actions to mitigate the impact of the credit
2499 crisis on our broader economy in the hopes of keeping
2500 Americans employed and productive. I appreciate your
2501 leadership on this important undertaking.

2502 I am proud that in the 18 years since I founded Citadel,
2503 it has grown into a financial institution of great strength
2504 and capability. With a team of over 1,400 talented
2505 individuals, Citadel manages approximately \$15 billion of
2506 investment capital for a broad array of institutional
2507 investors, high net-worth individuals, and Citadel's
2508 employees.

2509 Citadel's Capital Markets Division plays an important

2510 | role in our Nation's market. Our broker dealer is the
2511 | largest market maker in options in the United States,
2512 | executing approximately 30 percent of all equity option
2513 | trades daily. In addition, Citadel accounts for nearly 10
2514 | percent of the daily trading volume of U.S. equities.

2515 | All businesses take risks. In some industries we refer
2516 | to risk-taking as research and development. At financial
2517 | institutions, we often take risks by investing in securities.

2518 | Failure to understand and manage risk can be severe, as we
2519 | have seen far too often in recent weeks. Although the
2520 | financial crisis as affected virtually every participant in
2521 | the financial markets, including Citadel, I believe that
2522 | Citadel's constant and consistent focus on risk management
2523 | has been a key asset in successfully navigating this
2524 | financial crisis and will continue to serve us well in the
2525 | years to come.

2526 | In this crisis, the concept of "too interconnected to
2527 | fail" has replaced the concept of "too big to fail." The
2528 | rapid growth in the use of derivatives has created an opaque
2529 | market whose outstanding notional value is measured in the
2530 | hundreds of trillions of dollars. As a result, there is
2531 | great concern about the systemic effects of the failure of
2532 | any one financial institution.

2533 | In the area of credit default swaps, for example, there
2534 | is an estimated \$55 trillion of outstanding notional

2535 | contracts between market participants. This number is almost
2536 | four times the GDP of our Nation.

2537 | The creation of central clearinghouses to act as
2538 | intermediaries and guarantors of financial derivatives such
2539 | as credit default swaps represents a straight-forward
2540 | solution to the issues inherent in today's opaque
2541 | over-the-counter market. Of greatest importance, such a
2542 | clearinghouse will dramatically reduce systemic risk,
2543 | allowing us to step away from the "too interconnected to
2544 | fail" paradigm. Numerous other benefits will accrue to our
2545 | economy. Regulators, for example, will have far greater
2546 | transparency into this vast and important market.

2547 | In recent months, Citadel and the CME Group have
2548 | partnered in building such a clearinghouse for credit default
2549 | swaps. Our solution is an example of how industry in
2550 | cooperation with regulators can solve complex market
2551 | problems.

2552 | I believe and have said before that our financial
2553 | markets work best when they are competitive, fair, and
2554 | transparent. Proper regulation is critical, but the best
2555 | regulation is created with an eye towards unleashing
2556 | opportunities, not limiting possibilities. To achieve this,
2557 | Congress, regulators and industry must all work together.
2558 | Our markets are complex, and they must be well understood if
2559 | they are to be well regulated.

2560 We must solve the serious issues we face but not in a
2561 way that stifles the best innovative qualities of our great
2562 capital markets.

2563 I thank the committee for holding this hearing today,
2564 and I look forward to answering your questions, thank you.

2565 [Prepared statement of Mr. Griffin follows:]

2566 ***** INSERT 3-5 *****

2567 Chairman WAXMAN. Thank you very much, Mr. Griffin.

2568 We are now going to proceed to questions by members of
2569 the panel, who will each have 5 minutes each.

2570 I want to remind the members that the hearing today is
2571 about hedge funds and the financial markets, and questions
2572 about other topics are not relevant to the hearing. The
2573 Chair won't bar any member from asking any particular
2574 question or a witness from answering a particular question,
2575 but witnesses will not be required to answer questions
2576 unrelated to the topic of today's hearing. So I urge members
2577 and witnesses to keep their questions and answers focused on
2578 the topic of today's hearing.

2579 I'm going to start with myself. Let me start off by
2580 asking about systemic risk. In 1998, there was Long-Term
2581 Capital Management was one of the Nation's largest hedge
2582 funds. It had about \$5 billion in capital and was leveraged
2583 at a ratio of 30 to 1. It had made investments worth about
2584 \$150 billion, and when those investments went bad, its
2585 capital was quickly wiped out.

2586 The Federal Reserve became so concerned about the
2587 broader impacts of this collapse that it organized a
2588 multibillion dollar bailout. That was in 1998 when only
2589 about 3,000 hedge funds managed approximately \$2 billion in
2590 assets. Current estimates suggest that there may be 9,000
2591 hedge funds managing assets worth more than \$2 trillion.

2592 | Some say hedge funds have become a shadow banking system.

2593 | So I'd like to ask each of you two questions: Do you
2594 | believe that the collapse of large hedge funds could pose
2595 | systemic risks to the economy? And if so, do you believe
2596 | this justifies greater Federal regulation?

2597 | Mr. Soros, why don't we start with you and go straight
2598 | down the line?

2599 | Mr. SOROS. Yes, I think that some hedge funds do pose
2600 | systemic risk. And I think particularly leveraged capital
2601 | was built on a false conception--I talked about the false
2602 | paradigm on which our financial system has been built. And
2603 | that was actually embodied in leveraged capital, which was
2604 | very--which basically assumed that deviations from--are
2605 | random.

2606 | Chairman WAXMAN. Do you believe this justifies greater
2607 | Federal regulation?

2608 | Mr. SOROS. Pardon?

2609 | Chairman WAXMAN. Do you believe this justifies greater
2610 | Federal regulation?

2611 | Mr. SOROS. Yes, it does.

2612 | Chairman WAXMAN. Thank you.

2613 | Mr. Simons?

2614 | Mr. SIMONS. Yeah, well, certainly--

2615 | Chairman WAXMAN. Is your mike on?

2616 | Mr. SIMONS. Certainly the possibility exists that an

2617 individual hedge fund or hedge funds in aggregate could be a
2618 cause of systemic risk. And I think that regulation in the
2619 form of reporting up to the SEC, for example, in a more
2620 detailed manner than is presently done with those things
2621 aggregated--that information aggregated, passed on to the
2622 Federal Reserve or some such would be a good approach. So,
2623 yes.

2624 Chairman WAXMAN. Thank you.

2625 Mr. Paulson.

2626 Mr. PAULSON. I think the risk--I think the systemic
2627 risk in the financial system, and that includes hedge funds
2628 as well as banks and other financial institutions, is due to
2629 too much leverage; that when banks or hedge funds use too
2630 much leverage, you only need a small decline in the value of
2631 the assets before the equity is wiped out and the debt is
2632 impaired. I do think there is a need for more stringent
2633 leverage requirements on banks, financial institutions and,
2634 where, necessary on hedge funds.

2635 The amount of common equity that institutions are
2636 operating with is simply too thin to support their balance
2637 sheets. The primary reasons why financial firms have run
2638 into trouble, whether Lehman Brothers, Bear Stearns or AIG,
2639 is they have way too much leverage. Lehman Brothers, as an
2640 example, had over 40 times the assets compared to their
2641 tangible common equity. They just didn't have enough equity.

2642 Every hedge fund that has had a problem, whether it was the
2643 Carlisle funds, the Bear Stearns funds or Long-Term Capital
2644 before, was because of the use of too much leverage.

2645 Chairman WAXMAN. Do you think, therefore, that there
2646 ought to be more government regulation of the hedge funds and
2647 particularly on leverage?

2648 Mr. PAULSON. Yes, I think the equity requirements of
2649 financial institutions need to be raised, and the margin
2650 requirements, the amount capital institutions or investors
2651 have to hold to support individual securities, should also be
2652 raised. And by doing that, that would reduce the risk in the
2653 system.

2654 I may add just one point is that in all the trillions of
2655 government support globally to try and stem this financial
2656 disaster, not \$1 yet has been used to support a hedge fund.
2657 So the problems have been with our investment banks with
2658 other financial institutions. And although Long-Term Capital
2659 was large, a \$4 billion hedge fund, that problem was also
2660 solved privately without any government intervention. And
2661 the problems of Long-Term Capital, which today was the
2662 largest hedge fund to experience a problem, are minuscule
2663 compared to the \$150 billion that was required to bail out
2664 AIG, the \$700 billion billion in the TARP program, or the
2665 \$139 billion that was just advanced to GE in the form of
2666 guarantees.

2667 Chairman WAXMAN. Good point. Thank you.

2668 Mr. Falcone?

2669 Mr. FALCONE. Yes, I think that any institution that has
2670 a pool of capital at its availability and uses reckless
2671 leverages indeed poses a systemic, potential systemic risk to
2672 the marketplace. I think that when you look the at hedge
2673 fund industry with the trillion or trillion and a half
2674 dollars outstanding, that the leverage aspect of it is a bit
2675 isolated. And there are certain institutions that may pose
2676 risks, but I would suspect that for the most part the
2677 industry in general is not nearly as leveraged as some of the
2678 banking institutions that we were dealing with over the past
2679 4 or 5 months.

2680 And I do support additional regulation as it relates to
2681 that, because I don't think it's in anybody's best interest
2682 to see these institutions unravel and create a domino effect.

2683 Chairman WAXMAN. Thank you.

2684 Mr. Griffin.

2685 Mr. GRIFFIN. Mr. Chairman, as you referred to Long-Term
2686 Capital's consortium bailout in 1998, it is important to
2687 remember, it was a private market solution to a very
2688 challenging problem. Just a few years ago, Citadel and JP
2689 Morgan created a private market solution to the challenges
2690 faced by Amaranth and its shareholders when they incurred
2691 even greater losses in the natural gas market. Private

2692 market solutions can address crises. And we should keep in
2693 the center of our mind that we want to foster private market
2694 solutions as the way to handle crises first and foremost.

2695 Of second point, hedge funds are already regulated
2696 indirectly by the fact that the banking system is regulated
2697 and the banking system is the primary extender of credit to
2698 hedge funds. And last but not least, I think it's important
2699 that we keep in mind, it's very convenient to say we should
2700 simply have more equity in the system, but equity is very
2701 expensive, and if we wish to reduce the cost of loans to
2702 consumers and loans to homeowners, we need to think of
2703 capital structures that have the right mix of equity to debt.

2704 Thank you.

2705 Chairman WAXMAN. Well, the private market solution was
2706 organized by the Fed. So it wasn't without some public
2707 intervention. Is it your conclusion that we do need some
2708 greater Federal regulation because of the systemic risks?

2709 Mr. GRIFFIN. No, it is not my belief that we need
2710 greater government regulation of hedge funds with respect to
2711 the systemic risks they create. And to be very direct, we
2712 have gone through a financial tsunami in the last few weeks,
2713 and if we look at where the failure stress points have been
2714 in the system, they have been in the regulated institutions;
2715 whether it is AIG, an insurance company, Fannie or Freddie,
2716 the banking system. We have not seen hedge funds as a focal

2717 | point of carnage in this recent financial tsunami.

2718 | Chairman WAXMAN. Well, our expert witness in the first
2719 | panel testified they believe hedge funds do pose systemic
2720 | risk.

2721 | Former SEC Chairman David Ruder said this: Highly
2722 | leveraged hedge funds that borrow large sums and engage in
2723 | complex transactions using exotic derivative instruments may
2724 | severely disrupt the financial markets if they are unable to
2725 | meet counterparty obligations or must sell assets in order to
2726 | repay investors.

2727 | And Professor Andrew Lo gave similar testimony.

2728 | My concern is that our regulatory system has not
2729 | recognized these potential risks. The hedge fund industry is
2730 | getting bigger. The systemic risks are growing larger, and
2731 | yet Federal regulators have virtually no oversight of your
2732 | industry, and that is a potentially dangerous situation. So
2733 | I appreciated hearing each of your views on that subject.

2734 | Mr. Davis.

2735 | Mr. DAVIS OF VIRGINIA. Thank you, Mr. Chairman.

2736 | I would ask, let me just amplify your question, and they
2737 | can answer the question you just posed. Because our first
2738 | panel of witnesses did propose requiring hedge funds to
2739 | divulge comprehensive risk to regulators. But I have heard
2740 | some concern here and elsewhere that you need to keep such
2741 | data in an aggregated and confidential format. And so I

2742 | would ask, along with Mr. Waxman's question, is there a
2743 | danger of too much transparency in the hedge fund industry,
2744 | and what is that?

2745 | Mr. Griffin, I will start with you. I think you have
2746 | some limits on regulation and ask you to address that, and
2747 | then I will move right down.

2748 | Mr. GRIFFIN. On the issue of disclosure of positions or
2749 | aggregate risk factors, we at Citadel would not be adverse to
2750 | that so long as the information was maintained confidential
2751 | and in the hands of the regulators. To ask us to disclose
2752 | our positions to the open market would parallel asking
2753 | Coca-Cola to disclose their secret formula to the world.

2754 | Mr. FALCONE. I agree. I think that it is important to
2755 | disclose the information to the appropriate regulatory
2756 | agencies. We work long and hard in developing our ideas, and
2757 | to make them public I don't think is the right thing to do.
2758 | And the public would not necessarily use them in the same
2759 | way, shape, or form that we would use our ideas.

2760 | Mr. DAVIS OF VIRGINIA. Mr. Paulson?

2761 | Mr. PAULSON. Yes, as you know, we voluntarily
2762 | registered with the SEC in 2004. We believe, to the extent,
2763 | having a regulatory oversight over the policies of hedge
2764 | funds, to the extent it provides greater comfort to the
2765 | public sector and to private investors is a beneficial thing.

2766 | Mr. SIMONS. I don't have much to add. I have already

2767 | said that reporting up to the regulators is a good idea, more
2768 | so than is now reported. I agree with the others that it
2769 | should stay with the regulators or with the Federal Reserve.
2770 | It should not be reported in The New York Times.

2771 | Mr. SOROS. As I have said, I think the regulators need
2772 | to monitor positions more closely than they have done until
2773 | now. But disclosing it to the public can be very harmful in
2774 | many ways. And I think that the publication of short
2775 | positions, for instance, practically endangers the business
2776 | model of long-short equity investors--it is not our business,
2777 | it is the other hedge funds that do that--because of the
2778 | reaction of the companies whose shares they were selling
2779 | short.

2780 | Mr. DAVIS OF VIRGINIA. Let me ask this. I asked Mr.
2781 | Waxman, and he is comfortable with me asking this. Do you
2782 | have any opinions on what the Treasury Department is doing
2783 | now with the Troubled Asset Recovery Plan? How they can
2784 | deploy that maybe better than they are doing? In light of
2785 | the fact that the \$700 billion is not actually being used to
2786 | buy up troubled assets but to purchase equity stakes in
2787 | financial firms, Secretary Paulson has indicated that
2788 | Treasury may start purchasing stakes in nonbank financial
2789 | firms. And do you think any hedge funds might take advantage
2790 | of such an offer? Anybody want to opine an opinion on that?

2791 | Mr. Griffin, I will start with you.

2792 Mr. GRIFFIN. Congressman Davis, I believe that the
2793 decision to focus on injecting equity or preferred equity
2794 into the banking system versus buying assets will create a
2795 larger effect for all of us and is a good decision on a
2796 relative basis. So, in other words, I applaud the Secretary
2797 of Treasury for making the decision to increase the equity
2798 capital base of the banking system at this moment in time.

2799 Of course, we have a difficult decision to make ahead of
2800 us: Do we expand TARP to include the nonbanking sector? And
2801 if we do so, where do we draw the line? I think that is a
2802 very difficult decision that we have to make in the weeks and
2803 months ahead. Obviously, the economy as a whole is slowing
2804 down, and we need to keep Americans employed. And I believe
2805 that we are going to need more stimulus packages to keep our
2806 economy as close to full potential as possible.

2807 Mr. FALCONE. I have been in favor of TARP to a certain
2808 extent considering that it could be a safety net for isolated
2809 incidents. I don't believe, however, that the money should
2810 be used for random purchases of assets because of the lack of
2811 clarity as it relates to what the institutions will do with
2812 that capital and what benefits it will do for the individual
2813 consumer. And I furthermore do not think that it should go
2814 above and beyond the financial institutions.

2815 Mr. PAULSON. Congressman Davis, I do think it was a
2816 tremendous improvement shifting the focus of TARP from buying

2817 assets, which has very little impact on recapitalizing banks,
2818 to directly buying equity. I think the problem in the
2819 financial sector is one of solvency. Financial firms don't
2820 have enough equity. And injecting equity is the solution to
2821 the problem.

2822 I also think the list of recipients needs to be expanded
2823 to include other types of financial firms whose failure could
2824 pose systemic risk. That may include auto finance companies
2825 other finance companies, and insurance companies.

2826 However, I do think the structure of TARP investments
2827 can be improved. I think the current terms are overly
2828 generous to the recipients, and I will give you some
2829 examples. When Berkshire Hathaway bought preferred stock in
2830 one of the investment banks, they received a 10 percent
2831 dividend and warrants equal to 100 percent of the value of
2832 the investment. Under the TARP program, the yield was only 5
2833 percent and warrants equal to only 15 percent.

2834 In the U.K. And Switzerland, when they invested
2835 preferred knock their financial companies, they got a 12
2836 percent yield, also substantial equity stakes.

2837 By investing proceeds at less than market rates and less
2838 than other governments are doing, it's in effect an indirect
2839 transfer of wealth from the taxpayers to these financial
2840 institutions.

2841 In addition, in the U.K., Switzerland and all other

2842 governments, when government money was required to help out
2843 financial institutions, there were restrictions on common
2844 dividends and on executive compensation. In the U.K. And in
2845 Switzerland, as long as government money is inside these
2846 companies, there are prohibitions on the payment of common
2847 dividends and caps on executive compensation. And this is
2848 essential in order to increase the retained earnings and
2849 common equities of the banks. It doesn't seem to make sense
2850 to me that the banks are short of capital, the government
2851 puts in capital, and then that capital comes out the other
2852 door in the forms of dividends and compensation.

2853 I would make two suggestions that I think should be
2854 required of any financial firms that receive preferred stock
2855 investments or any form of guarantee from the Federal
2856 Government on their debt or other securities. One would be,
2857 while that guarantee is outstanding or while the preferred
2858 investment is made, that cash common dividends be eliminated
2859 and any dividends be restricted to dividends in additional
2860 shares of common stock.

2861 Secondly, as other governments have required, there
2862 should be restrictions on cash compensation, and any bonuses
2863 or payments above that amount should be paid in common stock.

2864 By making those three adjustments, first increasing the
2865 terms of the preferred in terms of yield and equity to
2866 benefit the taxpayer; second, eliminating cash dividends; and

2867 | third capping executive compensation, that would both protect
2868 | taxpayers and restore the badly needed equity capital to
2869 | these institutions.

2870 | Mr. SIMONS. Okay. Well, it was generally agreed that
2871 | the original goal of TARP to buy some of this paper was
2872 | perhaps not the best idea and more leverage would be created
2873 | by capitalizing the banks and so on. On the other hand--and
2874 | I more or less agree with that--but nonetheless, something
2875 | has to be done about this paper. No one knows what much of
2876 | it is worth, and it's in weak hands. People don't know how
2877 | to, you know, appraise the balance sheets of the companies
2878 | that are holding it and so on. So it is a problem, and it is
2879 | a big problem.

2880 | I had suggested to Bob Steel when he was Under Secretary
2881 | of the Treasury that rather than buy this stuff, they
2882 | organize an auction, a two-sided auction dividing the paper
2883 | up into various categories and so on and conducting auctions
2884 | that people could buy and sell. And hopefully buyers would
2885 | come in, and sellers would put up, and the market would kind
2886 | of get cleared.

2887 RPTS JOHNSON

2888 DCMN BURRELL

2889 [12:53 p.m.]

2890 Mr. SIMONS. It is a pretty good idea, but it is a
2891 dangerous one because the prices might not make some folks
2892 very happy, people who maybe aren't selling but all of a
2893 sudden their balance sheets get whacked way down. But sooner
2894 or later we have to face the question what is this stuff
2895 worth and how do we get it out of weak hands, where much of
2896 it is, and into strong hands? And because only with the
2897 paper being in strong hands can the issues, some of these
2898 issues be dealt with. If a mortgage is chopped up into a
2899 million pieces and owned, fractions of its cash flow is owned
2900 by all kinds of people, it is very hard to deal with that
2901 homeowner and renegotiate the terms. But if you have bought
2902 this mortgage at, okay, a discount, then you can go to the
2903 fellow, and I am of course projecting this on a much wider
2904 scale, and say, okay, you can't make your monthly payments,
2905 but could you make it half? And can we make a deal here?
2906 And because he or she bought this paper at a substantial
2907 discount, everyone can make out okay in a reduced way.
2908 Somehow or other that paper has to be dealt with. And that
2909 is all I have to say.

2910 Mr. DAVIS OF VIRGINIA. Mr. Soros?

2911 Mr. SOROS. I am on record being very critical of the

2912 original TARP proposal. And I would like to go on record
2913 saying that while it is a great improvement that it is not
2914 used for removing toxic securities, but for equity injection,
2915 the way it is done is not an adequate or acceptable way, that
2916 if it were properly done then \$700 billion would be more than
2917 sufficient to replenish the gaping hole in the banking system
2918 and to encourage the banks to start lending again. And the
2919 way that this should be done would be to ask the examiners to
2920 determine how much capital each bank needs to bring it up to
2921 the required 8 percent. Then the banks would be free to
2922 raise that capital or go to TARP and get an offer. But TARP
2923 should only underwrite the issue, and not actually take it
2924 on. But underwrite it on terms that the shareholders would
2925 be likely to take it on. And only if the shareholders don't
2926 take it would TARP take it on. Then you would have
2927 replenished the banking system, you would then reduce the
2928 minimum lending requirements from 8 percent, let's say, to 6
2929 percent--the minimum capital requirements--and the banks
2930 would be very anxious to put that very expensive capital,
2931 because equity capital is expensive, to good use to get a
2932 good return on it by actually lending.

2933 So that would solve that problem. And as far as the
2934 toxic securities are concerned, I think the first thing is to
2935 renegotiate the mortgages so that people would actually stay
2936 in their houses, and you remove the pressure of foreclosures,

2937 | which are liable to push down the value of mortgage
2938 | securities way below that. That is an undone business that
2939 | has to be urgently attended to.

2940 | Mr. DAVIS OF VIRGINIA. Thank you all.

2941 | Mr. TOWNS. [Presiding.] Let me tell my colleague he
2942 | has no time to yield back. Let me just ask the question and
2943 | just go right down the line and get an answer from each of
2944 | you.

2945 | All of you have successfully navigated the recent
2946 | problems in the economy which appears to have blind-sided the
2947 | people on Wall Street, and of course the people here in
2948 | Washington. I don't think we can pass up this opportunity to
2949 | explore what it is that you knew that allowed you to get so
2950 | far ahead of everyone else when it came to predicting what
2951 | would happen in the markets.

2952 | I would like to go right down the line. Right down the
2953 | line. We will start with you, Mr. Griffin, go right down the
2954 | line.

2955 | Mr. GRIFFIN. Sir, the last 8 weeks have been a
2956 | challenging 8 weeks for Citadel. We have had a very
2957 | successful 18 years holistically, but we have had a tough
2958 | time in the last 8 weeks as the banking system around the
2959 | world came close to the verge of collapsing. I think what is
2960 | very important to note is what has happened in the last 8
2961 | weeks looks like nothing that any of the traditional risk

2962 management metrics would have shown as a realistic
2963 possibility.

2964 I think it is very important for everyone to keep in
2965 mind in terms of policy decisions on a going forward basis we
2966 had a panic in the money market system, we had a panic in the
2967 banking system, and we have had very negative consequences as
2968 a result of that in the entire Western world's financial
2969 system.

2970 I think if we look at the firms that have done well over
2971 the last 8 weeks, they came into this position with
2972 portfolios of both credit risk and equity market risk that
2973 could tolerate extreme moves, which we have witnessed. And
2974 they have come into this crisis with very solid financing
2975 lines, which have been important in terms of weathering the
2976 storm that we have just gone through.

2977 Mr. TOWNS. Mr. Falcone?

2978 Mr. FALCONE. I think in looking at what has happened
2979 over the past 8 weeks versus what has happened over the
2980 previous history in the financial markets is a very unique
2981 point in time. The markets are very irrational right now.
2982 And I have always said you could be right fundamentally and
2983 wrong technically. And the technical situation in the
2984 marketplace is putting a lot of pressure on a lot of
2985 institutions.

2986 How we have weathered the storm and how we have done

2987 over the past has really been a function of our diligence.
2988 And I think in looking at where we have been successful, we
2989 have taken our time and been methodical and really thought
2990 things through. And we were very involved in the mortgage
2991 market over the past couple years. And it has been to a
2992 point--it was to a point where it took me about 8 to 12
2993 months of some pretty substantial analysis before we put that
2994 trade on, or trades like that on.

2995 So I would say that over the past couple of months it
2996 again has been very irrational, and been very difficult to
2997 avoid, no matter what type of institution you are, to avoid
2998 the pitfalls of what has been taking place. And I think in
2999 order to succeed going forward, the proper liquidity and the
3000 proper lines with the right institutions are a very critical
3001 and very important thing.

3002 Mr. TOWNS. All right. Mr. Paulson?

3003 Mr. PAULSON. Mr. Chairman, we conduct a lot of detailed
3004 analysis independent of the rating agencies.

3005 Mr. SHAYS. Lower your mike just a bit.

3006 Mr. PAULSON. Yes. Our firm conducts a lot of detailed
3007 independent research that is independent of what the rating
3008 agencies do. And we determined late in 2005 and early in
3009 2006 there was a complete mispricing of risk of mortgage
3010 securities. We found Moody's and S&P rating various
3011 securities investment grade, including as high as triple A,

3012 | that we thought would become worthless. The reason we had
3013 | this opinion was we looked at the underlying collateral of
3014 | these securities. The subprime securities were comprised of
3015 | mortgages that were made with 100 percent financing and no
3016 | down payment. They were made to borrowers that had a history
3017 | of poor credit. There was no income verification. And the
3018 | mortgage value was based on an appraisal that was typically
3019 | inflated. We felt this was very poor underwriting quality,
3020 | that the default rates in these mortgages would be very high,
3021 | and that securities backed by these mortgages would
3022 | also--would likely also have very high defaults. And it was
3023 | that analysis that allowed us to buy protection on these
3024 | securities, which resulted in large gains for our funds.

3025 | Mr. TOWNS. Thank you. Mr. Simons?

3026 | Mr. SIMONS. Okay. Well, I didn't have that kind of
3027 | wisdom. Happily, the funds that we operate didn't require
3028 | that kind of wisdom. So our principal fund, called
3029 | Medallion, is long and short equal amounts of equity, and is
3030 | not necessarily affected by the rises and falls in the stock
3031 | market, and in fact has done fine through this period.

3032 | A second fund which is designed to be a dollar long,
3033 | that is for outsiders, not employees, obviously has--it is
3034 | long more than it is short, so it is net long a dollar if you
3035 | invest a dollar. That has obviously had some declines with
3036 | the stock market down 40 percent, but considerably less than

3037 | the declines of the market. And our investors in that fund
3038 | are quite happy, because that is what they--that is what we
3039 | advertised would happen, and so that is fine.

3040 | An outside futures fund we have was hurt by the
3041 | explosion of volatility in October. I couldn't have
3042 | predicted that. Maybe I should have. I didn't. It was on
3043 | the wrong side of a few things and suffered some losses in
3044 | October. But by and large, our business is not highly
3045 | correlated with the stock market. And so that is how we have
3046 | skated along here.

3047 | Mr. TOWNS. Mr. Soros.

3048 | Mr. SOROS. What was your question? I didn't fully
3049 | understand your question. Was it how it affected our--

3050 | Mr. TOWNS. Yes. How you seemed to have been able to
3051 | anticipate when others were not able to anticipate,
3052 | especially Wall Street and Washington.

3053 | Mr. SOROS. I fully anticipated the worst financial
3054 | crisis since the 1930s. But frankly, what has happened in
3055 | the last 8 weeks exceeded my expectations. The fact that
3056 | Lehman Brothers was allowed to go declare bankruptcy in a
3057 | disorderly way really caused a meltdown, a genuine meltdown
3058 | of the financial system, a cardiac arrest. And the
3059 | authorities have been involved since then in resuscitating
3060 | the system. But it has been a tremendous shock, the impact
3061 | of which has not yet been fully felt.

3062 Now, as far as my own fund is concerned, I came out of
3063 retirement to preserve my capital, and I have succeeded in
3064 doing that. So we are flat for the year, because by taking
3065 the necessary steps I was able to counterbalance the losses
3066 that we would be suffering otherwise, which would be quite
3067 substantial.

3068 Mr. TOWNS. Thank you very much. Thank all of you for
3069 your answers.

3070 The gentleman from Indiana.

3071 Mr. SOUDER. Thank you, Mr. Chairman. And I understand
3072 this is a financial hearing, and I am not going to get into
3073 other questions, but I just want to say, Mr. Soros, we have
3074 had deep disagreements over the years on the heroin needles
3075 promotions and your promotion of different what I believe are
3076 back-door legalization of marijuana. And I believe while you
3077 have done humanitarian efforts around the world, your
3078 intervention in the drug area has been appalling. And I
3079 haven't had the chance to talk to you directly, and I wanted
3080 to say that because I believe it has damaged many Americans.
3081 And I hope you will reevaluate where you put your money.

3082 But I do have a question directly to you on your
3083 question on equilibrium, that don't hedge funds provide some
3084 of that equilibrium by buying long and selling short and
3085 going after companies that haven't been responsible? And why
3086 do you think there wasn't more of that in this case?

3087 | Mr. SOROS. Well, to some extent hedge funds do. And of
3088 | course we shouldn't put all the hedge funds in one category.
3089 | There are different strategies and they have different
3090 | effects. And definitely selling short is a stabilizing
3091 | factor, generally speaking, in the market. In other words,
3092 | there is markets that allow and facilitate short selling tend
3093 | to be more stable than those that prohibit them.

3094 | At the same time, hedge funds do use leverage. And
3095 | leverage by its very nature has the potential of being
3096 | destabilizing, because as the market goes up the value of the
3097 | collateral increases, you can borrow more, and also maybe
3098 | since you are making profits your appetite for borrowing more
3099 | is increasing. So there is greater willingness to lend by
3100 | the banks.

3101 | So this is the--generally speaking, bubbles always
3102 | involve credit. And since hedge funds use credit, they are
3103 | contributors to the bubbles. It is nothing specific to hedge
3104 | funds, it relates to everyone who uses credit.

3105 | Mr. SOUDER. Mr. Paulson, you said a little bit ago that
3106 | you felt that the government needed to get more involved in
3107 | the fact that some use too much leverage, and that it is kind
3108 | of a slippery slope because, as Mr. Soros just suggested,
3109 | that in fact hedge funds use some leverage as well, and in
3110 | fact while you serve a function for equilibrium, you often
3111 | exaggerate the extremes of that through selling short or

3112 | buying long.

3113 | Could you respond some to what Mr. Soros said? How do
3114 | you feel? Do you still feel you shouldn't have additional
3115 | regulation with that? And how do you respond to the fact
3116 | that you do in fact exaggerate some of these trends?

3117 | Mr. PAULSON. Well, I think what leverage does is it
3118 | exacerbates any move--

3119 | Mr. SHAYS. Is your mike on, sir?

3120 | Mr. PAULSON. Yeah. The danger of leverage is that
3121 | exacerbates any type of market move. So almost every
3122 | financial firm that has run into problems, not only hedge
3123 | funds like Long-Term Capital, but Lehman Brothers, AIG, has
3124 | because they used too much leverage. And a small decline in
3125 | the value of their assets wiped out their equity. So I think
3126 | that there is a need to raise the margin requirements on
3127 | particular asset classes and to require stronger equity
3128 | positions in banks so that--and that would reduce the risk of
3129 | failure.

3130 | Mr. SOUDER. Mr. Griffin, you have been the most
3131 | aggressive in saying that there shouldn't be regulation. How
3132 | would you respond to the comments there?

3133 | Mr. GRIFFIN. Let me be very direct on the point of
3134 | regulation. Good regulation is good for every market
3135 | participant. I mean, for example, in the middle of the
3136 | financial crisis we worked hand in hand with the SEC to

3137 create the necessary exemptions to allow Citadel to continue
3138 to make markets every day in options to millions of retail
3139 investors. And every day during this crisis we have provided
3140 liquidity in the equities markets to millions of retail
3141 investors, whether they are at Schwab or Fidelity or
3142 Ameritrade or E-Trade. I am very proud of my firm's
3143 commitment to providing liquidity to retail investors in
3144 America. We have also worked hand in hand with the Federal
3145 Reserve Bank of New York for creating a clearinghouse for
3146 credit default swaps.

3147 I think that as a Nation we need an intelligent dialogue
3148 about the right regulatory frameworks to encourage markets
3149 that are transparent, that have the appropriate amount of
3150 leverage in the system, and that create value for society.
3151 The point of our capital markets is to allocate capital
3152 efficiently, to allow corporate America to raise equity, to
3153 grow, and to allow America to be more competitive in the
3154 world markets. And any regulation that furthers those key
3155 goals of our capital markets is regulation I would support.

3156 Mr. SOUDER. May I ask a brief--if regulation goes too
3157 far would your funds, because I assume you all have foreign
3158 investment, would we see this move offshore either to Europe
3159 or Asia or other places?

3160 Mr. GRIFFIN. It breaks my heart when I go to Canary
3161 Wharf and I look at the thousands and thousands of highly

3162 | paid jobs in London in the derivatives markets that belong in
3163 | America. We went through a period of regulatory uncertainty
3164 | with respect to derivatives that pushed thousands of
3165 | high-paying jobs abroad, jobs that belonged in our country.

3166 | Mr. SOUDER. Thank you.

3167 | Mr. TOWNS. Thank you very much. The gentlewoman from
3168 | New York.

3169 | Mrs. MALONEY. Thank you. Thank you very much. And I
3170 | would like to ask a question about a specific regulatory
3171 | proposal, which is to require hedge funds to disclose
3172 | information to regulators. This is an idea that was proposed
3173 | in the prior panel by both Mr. Ruder and Professor Lo.

3174 | Right now the SEC, the Fed, and other entities have
3175 | virtually no information about hedge funds. As a result,
3176 | they have very limited ability to assess systemic risk. As
3177 | Professor Lo testified, one cannot manage what one cannot
3178 | measure. He said that it is, and I quote, obvious an
3179 | indisputable need to require financial institutions to
3180 | provide additional data to regulators. Chairman Ruder made
3181 | the same point when he said, and I quote, I continue to
3182 | believe that a system should be created requiring hedge funds
3183 | to divulge to regulators information regarding the size,
3184 | nature of their risk positions, and the identities of their
3185 | counterparties. And I see you have your book with you, Mr.
3186 | Soros, and in your book you said, and I quote from you, there

3187 | are systemic risks that need to be managed by the regulatory
3188 | authorities. To be able to do so, they must have adequate
3189 | information. The participants, including hedge funds and
3190 | sovereign wealth funds and other unregulated industries, must
3191 | provide that information even if it is costly and cumbersome.

3192 | The costs pale into insignificance when compared to the
3193 | costs of a breakdown. And we are now experiencing a major
3194 | breakdown.

3195 | And so Mr. Soros, would you support a requirement for
3196 | hedge funds to report financial information to regulators?

3197 | Mr. SOROS. Yes.

3198 | Mrs. MALONEY. And Mr. Simons, you also in your
3199 | testimony made a similar statement about transparency and
3200 | appropriate regulation. So would you agree also that it is
3201 | correct to have more--

3202 | Mr. SIMONS. Yep.

3203 | Mrs. MALONEY. And also Mr. Paulson, Mr. Falcone, and
3204 | Mr. Griffin, would you support additional information and
3205 | transparency to regulators?

3206 | Mr. PAULSON. Congressman Maloney, you make a very good
3207 | argument. I think given the size of the industry and the
3208 | potential for systemic risk--

3209 | Mr. TOWNS. We are having trouble hearing you.

3210 | Mr. PAULSON. Congressman Maloney, I think you make a
3211 | very good argument that given the size of the industry and

3212 | the potential for systemic risk, greater disclosure and
3213 | transparency would be warranted.

3214 | Mrs. MALONEY. Mr. Falcone?

3215 | Mr. FALCONE. I agree. I think providing information to
3216 | the regulatory agencies is very important. I think, however,
3217 | it is very critical what they do with that information, and
3218 | that we have to make sure that it is properly analyzed. And
3219 | I think that can go a long way, as opposed to providing the
3220 | information and just seeing it filed away.

3221 | Mrs. MALONEY. Mr. Griffin?

3222 | Mr. GRIFFIN. I think one of the challenges that we need
3223 | to address before we can get to the goals that you want to
3224 | get to is to have a common language to describe derivatives.

3225 | Mrs. MALONEY. That is important.

3226 | Mr. GRIFFIN. Every firm uses a different set of
3227 | terminologies, a different set of representations to describe
3228 | their derivatives portfolios. Until we create central
3229 | clearinghouses for over-the-counter derivatives, any
3230 | reporting that we are likely to create will be inscrutable to
3231 | regulators.

3232 | Mrs. MALONEY. We are moving towards that direction. As
3233 | you have read and know, the Fed is moving in that direction.

3234 | Mr. Paulson, I would like to ask you to comment on an
3235 | article that you wrote for the Wall Street Journal on the
3236 | TARP when it first came out. Along with many of us in

3237 Congress, you argued that we should not be investing in
3238 these--in a toxic asset purchase, but to move into an equity
3239 injection. And some people, including yourself and others,
3240 have argued that why are we being treated differently as
3241 taxpayers in America as opposed to Great Britain. We have a
3242 5 percent return, they have a 12 percent. Switzerland a
3243 12-1/2 percent. Mr. Buffett got a 10 percent.

3244 Would you comment further on this and how the TARP
3245 possibly should be structured in a way that is more
3246 beneficial to the economy and to the American taxpayer?

3247 Mr. PAULSON. Well, certainly. In terms of--

3248 Mrs. MALONEY. And could you speak up?

3249 Mr. PAULSON. Certainly. In terms of using the TARP
3250 money for equity instead of buying assets is much more
3251 beneficial. And the benefit can be described very simply.
3252 If you put a dollar of equity in a bank and a bank uses 15 to
3253 1 leverage, then that dollar would support \$15 of new
3254 lending. If you merely use that dollar to buy a toxic asset
3255 from a bank for a dollar, it doesn't increase the equity and
3256 doesn't provide for any new lending besides the dollar of
3257 equity provided.

3258 So the leverage to support the system and provide for
3259 liquidity and new lending is far more efficient by putting it
3260 in equity rather than buying assets. So I think the--

3261 Mrs. MALONEY. And could you comment on the difference

3262 | between the equity return to the taxpayer, 5 percent versus
3263 | Great Britain, Switzerland--

3264 | Mr. PAULSON. Yes.

3265 | Mrs. MALONEY. --and even Mr. Buffett?

3266 | Mr. PAULSON. Yes. So the change in TARP to buy equity
3267 | instead of assets is very beneficial. But secondly, the
3268 | terms that the Treasury has been providing equity, it seems
3269 | to be very generous to the recipients, that it is way below
3270 | what market terms are, what the firms would have to pay if
3271 | they raised this money privately, and is also considerably
3272 | below the returns that other governments get when they are
3273 | forced involuntarily to support the financial institutions
3274 | with equity.

3275 | So I think the three--

3276 | Mrs. MALONEY. Thank you. Go ahead.

3277 | Mr. PAULSON. The three changes I would recommend is
3278 | that for future equity injections the government should get a
3279 | higher dividend, perhaps around 10 percent, and warrants that
3280 | equal a greater percentage of the investment than they are
3281 | currently getting.

3282 | Secondly, in order to restore the equity in the
3283 | financial firms, I think it is imperative that while that
3284 | preferred stock is outstanding that common--cash dividends on
3285 | common be prohibited. And as an additional means of creating
3286 | more equity that ultimately will allow the company to pay

3287 | back the preferred, that cash compensation be capped and
3288 | bonuses above that amount be paid in additional shares of
3289 | common stock. That will go a long way to restoring the
3290 | equity in these financial firms.

3291 | Mrs. MALONEY. My time has expired. I wish I could ask
3292 | many more questions. Thank all of you for your very
3293 | insightful and important testimony. I yield back.

3294 | Mr. TOWNS. Thank you very much. And the gentleman from
3295 | Connecticut.

3296 | Mr. SHAYS. Thank you, Mr. Chairman. I only have 5
3297 | minutes, so I would love some short answers, and then I am
3298 | going to just focus on one individual, just so I can pursue a
3299 | little more in detail. I would like to ask each of you, and
3300 | I will just preface it when I meet with hedge fund partners
3301 | and they are in a room and I ask them about treating capital
3302 | gains--income as capital gains or as regular income, when
3303 | they are with their colleagues they say we should have
3304 | capital gains treated the way it is. And when they meet with
3305 | me privately, they put their arm around me and say Chris,
3306 | this is crazy, they should be treated as ordinary income.
3307 | So, you know, the people that I respect look me in the eye
3308 | and say it should be treated as regular income. I would like
3309 | each of you to tell me capital gains or regular income? Mr.
3310 | Soros?

3311 | Mr. SOROS. I think earned income should be taxed as

3312 | earned income. If you have a partnership arrangement and
3313 | you--and that allows you to take capital gains and you want
3314 | to change that, I think that would be appropriate. It would
3315 | be inappropriate to--

3316 | Mr. SHAYS. Let me just cut you off, Mr. Soros, because
3317 | you have all answered the question. Do you all agree with or
3318 | disagree with--

3319 | Mr. SOROS. I am in agreement with it being taxed as
3320 | earned income. But I would take exception if this was only
3321 | applied to hedge funds, and not other forms of partnership.

3322 | Mr. SHAYS. I am sorry. I thank you for finishing the
3323 | answer. Do any of you disagree with that answer?

3324 | Mr. FALCONE. I disagree to a certain extent. I think
3325 | that hedge funds shouldn't be looked at differently. And it
3326 | is really a function of the underlying asset. If you have an
3327 | asset and you hold it for longer than 12 months, then you
3328 | should be subject to capital gains tax like any other
3329 | individual or real estate partnership or any investor.

3330 | Mr. SHAYS. Okay. You have answered the question. I
3331 | just have so little time. I don't mean any disrespect.

3332 | Mr. FALCONE. Okay.

3333 | Mr. SHAYS. Mr. Griffin, I am just going to focus in on
3334 | you because I just have to isolate one, and you are the
3335 | furthest away from my district, so if I offend you it won't
3336 | bother. I am told you can only have 99 members as part of a

3337 particular hedge fund. It is 99 or less. Is that correct?

3338 Mr. GRIFFIN. The rules have changed over the years.

3339 That is not necessarily applicable any more.

3340 Mr. SHAYS. But it is limited?

3341 Mr. GRIFFIN. Yes.

3342 Mr. SHAYS. What concerns me is that some funds say 20
3343 percent profit, 1 percent management fee. I am told that you
3344 don't do 1 percent management fee, you do costs. And that
3345 can be closer to 8 percent. Is that accurate or not?

3346 Mr. GRIFFIN. We do pass through costs. Costs as we
3347 define will include, for example, commissions paid to other
3348 firms.

3349 Mr. SHAYS. So does it amount to more than 1 percent?

3350 Mr. GRIFFIN. Yes, it does.

3351 Mr. SHAYS. Okay. I am also told that some of your
3352 funds have done well and some haven't. And the accusation
3353 was that the funds that have done better are the ones you
3354 have your own money in, your own personal money, and the
3355 funds that haven't have not. And I want to know if that is
3356 accurate.

3357 Mr. GRIFFIN. That is completely inaccurate. I am the
3358 single largest investor in our largest funds by a significant
3359 margin. I am also the largest investor in some of our funds
3360 that have been very profitable this year.

3361 Mr. SHAYS. So would your statement for the record be,

3362 | and under oath, that you have investment in every fund that
3363 | you have or just some of the funds?

3364 | Mr. GRIFFIN. I have a material, several billion dollar
3365 | investment in Wellington and Kensington.

3366 | Mr. SHAYS. Right.

3367 | Mr. GRIFFIN. And I have an investment in the several
3368 | hundred millions of dollars in our other funds.

3369 | Mr. SHAYS. And the one that you have the most
3370 | investment in, has that done the best or the worst or
3371 | somewhere in between?

3372 | Mr. GRIFFIN. Regretfully, it has done the worst.

3373 | Mr. SHAYS. Okay. Let me ask all of you then, do you
3374 | think that you should be required to have your funds, your
3375 | own personal funds in every fund that you have? The
3376 | implication is that since you make 20 percent of the profit,
3377 | that you might tend to be more risky with the funds you may
3378 | not have your own money in because you still make 20 percent.
3379 | And if you lose, if the funds lose, you don't lose anything.

3380 | So let me ask you about that. Mr. Soros?

3381 | Mr. SOROS. Exactly in order to avoid this kind of
3382 | conflict of interest, I only have one fund and all my assets
3383 | are in that fund.

3384 | Mr. SHAYS. I see. Has that fund done better or worse
3385 | than your other funds?

3386 | Mr. SOROS. There is no comparison. It is the only one.

3387 Mr. SHAYS. I am sorry, you just have one fund. I am
3388 sorry. Thank you.

3389 Mr. SIMONS. Okay. Well, no, I have--

3390 Mr. SHAYS. I can't hear you. You are mumbling.

3391 Mr. SIMONS. Well, all right. Is that better?

3392 Mr. SHAYS. Yeah.

3393 Mr. SIMONS. All right. I have substantial amounts of
3394 money in the three different funds that we manage. I think
3395 that that question is generally asked in due diligence by
3396 people considering investing in hedge funds. We always do.
3397 We invest--the family invests in many, many hedge funds. And
3398 that is the first due diligence question, does the fellow
3399 have skin in the game or whatever? Does he have--so to a
3400 large extent I think that issue is taken care of by the
3401 market.

3402 Mr. SHAYS. You have answered the question. Thank you.
3403 Mr. Paulson?

3404 Mr. PAULSON. Yes, all my assets are invested in the
3405 funds that we manage. I don't have any outside investments.

3406 Mr. FALCONE. I think it is very important that the
3407 manager aligns himself with the investors, and in my
3408 situation I am the largest investor in both of my funds.

3409 Mr. SHAYS. Thank you all. Thank you.

3410 Mr. TOWNS. Thank you very much. The gentleman from

3411 Maryland.

3412 Mr. CUMMINGS. Thank you very much, Mr. Chairman. Mr.
3413 Soros, Mr. Souder had some comments about you a little bit
3414 earlier, and I just want to let you know that I thank you for
3415 what you all have done for the citizens of Baltimore in my
3416 district. It has been simply phenomenal, and I thank you and
3417 the Open Society Institute.

3418 Let me go to all of you and just to kind of piggyback on
3419 some of the things that Mr. Shays was just talking about.
3420 Each of you appearing here, my neighbor on his way to work
3421 this morning said to me, he said how does it feel to be going
3422 before five folks who have got more money than God? And I am
3423 sure you will disagree with him. But you are private
3424 citizens, and your income is not required to be publicly
3425 disclosed, so I am going to respect your privacy and not
3426 disclose your specific compensation. But you have provided
3427 information about your income to the committee, and it shows
3428 that although there are individual variations, on the average
3429 each of you made more than \$1 billion in 2007. I got to tell
3430 you that is a staggering amount of money. And I am not
3431 knocking you for it. But even though you made enormous sums,
3432 you are not taxed like ordinary citizens, like the guy that
3433 said what I told you. Your earnings are not taxed as
3434 ordinary income. Instead, the fees you receive are called
3435 carried interest, which means that they are taxed at capital

3436 gains rates. There are two capital gains rates, a low 15
3437 percent rate for long-term gains, and a higher rate for
3438 short-term gains. What this means is that to the extent your
3439 earnings are based on long-term gains, the tax rate is just
3440 15 percent.

3441 My question for you is whether this is fair. A school
3442 teacher or a plumber or policeman makes on the average of
3443 \$40,000 to \$50,000 a year, yet they have to pay 25 percent
3444 tax. You make a billion dollars, yet your rate can be, can
3445 be as low as 15 percent. Is that fair, Mr. Paulson? I want
3446 to start with you, because I understand that a significant
3447 part of your earnings can be short-term gain, but not all of
3448 it is. And Mr. Paulson, press accounts say that you earned
3449 over \$3 billion in 2007. If just 20 percent of your income
3450 is long-term gain, that is over \$600 million in income that
3451 is being taxed at a low rate. And so I will start with you,
3452 and we will just--

3453 Mr. PAULSON. Well, we certainly appreciate--

3454 Mr. CUMMINGS. I want you to keep your voice up for my
3455 questions.

3456 Mr. PAULSON. Yeah. We certainly appreciate your
3457 concern for fairness in the Tax Code. But what I will say, I
3458 believe our tax situation is fair. If your constituents,
3459 whether they are a plumber or a teacher bought a stock and
3460 they owned that stock for more than a year, they would pay a

3461 | long-term capital gains rate. So for our investments, to the
3462 | extent I own investments for more than a year, I also pay a
3463 | long-term capital gains tax. If we own an investment for
3464 | less than a year, we pay short-term capital gains, which is
3465 | taxed as ordinary income. And any fee income we receive,
3466 | such as management fees, for that it is strictly ordinary
3467 | income.

3468 | Mr. CUMMINGS. But this is about money that you are
3469 | managing for other people. It is not your money, right? In
3470 | other words, you said if I hold certain things for someone.
3471 | But you are actually getting paid for what you do, the work
3472 | that you perform. Isn't that right?

3473 | Mr. PAULSON. The way partnership accounting works, if
3474 | the partnership owns an asset for more than a year, that
3475 | asset is taxed at long-term capital gains. And that tax is
3476 | passed along to all the partners in the same way. If the
3477 | asset in the fund, in the partnership is a short-term capital
3478 | gain, then all the partners, including the general partner,
3479 | pay short-term capital gain.

3480 | Mr. CUMMINGS. Do you have an opinion, Mr. Falcone?

3481 | Mr. FALCONE. Yes, I do. I think that the important
3482 | thing to realize is that hedge funds, quite frankly, are not
3483 | and probably should not be treated any differently than any
3484 | other investor. And as the case may be with my particular
3485 | situation, last year approximately 98 percent of my taxable

3486 | income was taxed under ordinary income. But I think it is
3487 | important not to differentiate between hedge funds and the
3488 | rest of the investment community, whether a private equity or
3489 | real estate, or even individuals or the doctor that may own
3490 | his hospital and decide to sell it.

3491 | Mr. CUMMINGS. So would any of you support repealing
3492 | this tax loophole and taxing your income at regular income
3493 | rates? Mr. Soros?

3494 | Mr. SOROS. I do.

3495 | Mr. CUMMINGS. I can't hear you.

3496 | Mr. SOROS. I agree to it. I have no problem with it.

3497 | Mr. CUMMINGS. Mr. Simons?

3498 | Mr. SIMONS. Yeah, I said the carried interest portion
3499 | represented by other people's money, if that were raised to
3500 | higher levels that would be okay with me.

3501 | Mr. CUMMINGS. Mr. Falcone? You just stated your
3502 | position, I think, right?

3503 | Mr. FALCONE. Yes, I did.

3504 | Mr. CUMMINGS. Mr. Paulson?

3505 | Mr. PAULSON. Yeah, I would--I don't think it is a
3506 | loophole. The carried interest merely passes through the
3507 | nature of the income to the partners. If it is short-term
3508 | capital gain, we are taxed at short-term capital gain. If it
3509 | is long-term capital gain, it is taxed at long-term capital
3510 | gain.

3511 Mr. CUMMINGS. Mr. Griffin?

3512 Mr. GRIFFIN. I think tax equity is incredibly
3513 important. And most of the income, if not all of the income
3514 that I generate is subject to either ordinary or short-term
3515 tax rates, the highest marginal rate. But if you and I were
3516 to start a restaurant together, and I was to be the chef and
3517 operator and you were to put up the capital, even though my
3518 labor goes into making that restaurant work every day, if we
3519 sell that business 2 or 3 years down the road I will get
3520 long-term capital gains. Our society preferences long-term
3521 capital gains from a tax perspective. And I think what we
3522 should seek to have is consistency in how we treat long-term
3523 capital gains, whether it is the hedge fund manager, the
3524 private equity manager, or the entrepreneur who starts a
3525 restaurant together.

3526 Mr. CUMMINGS. I see my time is up. Thank you.

3527 Mr. TOWNS. Thank you very much. Mr. Tierney?

3528 Mr. TIERNEY. Thank you. Just to follow up on that, Mr.
3529 Griffin, when you use your analogy about the restaurant, when
3530 you are the chef the money you earn from being the chef gets
3531 taxed at a regular income rate.

3532 Mr. GRIFFIN. That is correct, sir.

3533 Mr. TIERNEY. When you are managing other people's
3534 money, you are in effect the chef of that process, you get
3535 taxed for those earnings at the regular income tax rate.

3536 Mr. GRIFFIN. And management fees are taxed as ordinary
3537 income, sir.

3538 Mr. TIERNEY. Well, which way do you determine the
3539 management fees? The 1 or 2 percent or the 20 percent?

3540 Mr. GRIFFIN. The management fees are generally taxed as
3541 ordinary income for most firms.

3542 Mr. TIERNEY. What are you referring to as the
3543 management fees?

3544 Mr. GRIFFIN. The 1 or 2 percent.

3545 Mr. TIERNEY. 1 or 2 percent. Set that aside. You get
3546 20 percent and the other partners get 80 percent of the
3547 earnings, correct?

3548 Mr. GRIFFIN. That is correct.

3549 Mr. TIERNEY. You get 20 percent for the effort you made
3550 in managing those funds, making those investments, and doing
3551 that type of work. That is being the chef, not in terms of
3552 selling the product. I know what you want to do, you want to
3553 wash it all through and come out the other end. But the fact
3554 of the matter is that is compensation for your day-to-day
3555 efforts of managing those funds, is it not?

3556 Mr. GRIFFIN. Well, let's go back to the story of the
3557 chef. The chef in his salary every year is taxed as ordinary
3558 income. But if the restaurant has capitalizable value--

3559 Mr. TIERNEY. But you are not selling anything when you
3560 are getting compensated for the day-to-day management efforts

3561 | that you make.

3562 | Mr. GRIFFIN. If I make an investment that creates
3563 | long-term capital gains, so I invest in a biotechnology
3564 | company where the stock appreciates--

3565 | Mr. TIERNEY. A good portion of that money isn't yours.
3566 | Right?

3567 | Mr. GRIFFIN. That is correct.

3568 | Mr. TIERNEY. So when you get 20 percent, it is for
3569 | investing other people's money as well as your own.

3570 | Mr. GRIFFIN. That is correct.

3571 | Mr. TIERNEY. And some of that compensation is for your
3572 | efforts in managing and investing those other moneys.

3573 | Mr. GRIFFIN. That is correct.

3574 | Mr. TIERNEY. Right. And that, my friend, I suggest to
3575 | you is what we are saying ought to be taxed as regular
3576 | income. You can disagree, but I just don't want you to take
3577 | the chef analogy too far on that.

3578 | Mr. GRIFFIN. Just to be very clear, all of my income,
3579 | or virtually all is taxed at the highest marginal rates.

3580 | Mr. TIERNEY. As it should be.

3581 | Mr. GRIFFIN. All right. So I speak to you from a
3582 | conceptual--

3583 | Mr. TIERNEY. We don't disagree on that. I don't want
3584 | you to take your chef analogy and confuse people with that.

3585 | Mr. Paulson, except for our disagreement on that

3586 | particular issue, I was thinking that we probably had the
3587 | wrong Paulson handing out the TARP moneys here, because I
3588 | agree with you in essence about us not getting the deal as
3589 | taxpayers that we ought to be getting. And fairly adamant.
3590 | And I can daresay that you can't walk down the street at home
3591 | in any of our districts that people don't make that point, is
3592 | what the heck are we doing giving money to these
3593 | institutions, and they are out there giving bonuses, paying
3594 | high salaries without being capped, and then waltzing around
3595 | giving dividends. I think that is an important point, and I
3596 | know you have already mentioned that twice now, but I think
3597 | it probably can't be mentioned loudly enough and clearly
3598 | enough while the other Mr. Paulson is busy determining what
3599 | he is going to do.

3600 | What I would like to know is whether the other four
3601 | panelists here agree with our Mr. Paulson here that if we are
3602 | going to have taxpayer money go to any of these institutions,
3603 | we ought to get a better deal, you know, better security on
3604 | that, make sure the compensation isn't excessive, and make
3605 | sure in fact that dividends aren't given out in cash during
3606 | that period of time when we have the guarantee of the
3607 | investment made. Mr. Soros?

3608 | Mr. SOROS. I am sorry, I didn't follow the question
3609 | properly. I am sorry.

3610 | Mr. TIERNEY. In my old business we used to be able to

3611 | have it read back. Do you agree with Mr. Paulson that as
3612 | long as taxpayers' money is being given to these institutions
3613 | for the purposes of thawing out the so-called credit freeze
3614 | that we ought to be getting a better deal for the taxpayers?
3615 | We ought to be getting better security for that investment?
3616 | We ought to be making sure that the banks or the entities are
3617 | not giving excessive compensation with it, bonuses and things
3618 | of that nature, and are not giving cash dividends while the
3619 | stockholders, the taxpayers' money is there?

3620 | Mr. SOROS. I am not sure that I would agree with Mr.
3621 | Paulson on that.

3622 | Mr. TIERNEY. Why not?

3623 | Mr. SOROS. I think that if you have a capital increase
3624 | in the banks, then I think that as long as the money is put
3625 | up by the shareholders, there should be no change in the--it
3626 | is up to the shareholders how they compensate.

3627 | Mr. TIERNEY. But this is taxpayer money, not
3628 | shareholders' money we are talking about.

3629 | Mr. SOROS. When it is taxpayers' money, no, that I
3630 | agree. Yes. Yes.

3631 | Mr. TIERNEY. Thank you.

3632 | Mr. Simons, do you also agree?

3633 | Mr. SIMONS. Generally speaking I do, although I will
3634 | make the point that when this first round of money was put
3635 | into these banks some of them didn't want to take it. And

3636 | the Paulson said everyone has to take it. And therefore, if
3637 | you are going to--because he didn't want the public to
3638 | distinguish which bank is stronger and which bank is weaker
3639 | or so on, which maybe was a good idea, maybe wasn't. But the
3640 | result is that everyone had to take it. And if you have to
3641 | take it, well, then you can mitigate that a little bit by
3642 | saying, okay, I won't gouge you too much or whatever it would
3643 | be. So I am not saying the 10 percent is gouging, by the
3644 | way, but some of this money was not requested by some of
3645 | these banks. To the extent that it was, I think it was quite
3646 | a sweet deal.

3647 | Mr. TIERNEY. I think whether you request it or not, you
3648 | ought to have a fair deal, not a lopsided deal on that. But
3649 | we can discuss that later.

3650 | Mr. Falcone?

3651 | Mr. FALCONE. I agree. I think that to the extent that
3652 | the capital is infused into some of these companies it should
3653 | be more along the lines of market rates.

3654 | Mr. TIERNEY. Mr. Griffin?

3655 | Mr. GRIFFIN. I believe that market rates for many of
3656 | these companies would be extremely high. And if one of our
3657 | goals is to reduce the cost of consumer credit, this is in
3658 | essence an indirect subsidy to the banking system that I hope
3659 | they will pass on in some form or another to the ultimate
3660 | consumers to whom they lend to.

3661 Mr. TIERNEY. Thank you all for your answers. Thank
3662 you, Mr. Chairman.

3663 Mr. TOWNS. Thank you very much. Mr. Yarmuth?

3664 Mr. YARMUTH. Thank you, Mr. Chairman. I want to thank
3665 the panel. The testimony has been, I think, unusually candid
3666 and thoughtful, and I appreciate that very much. I am going
3667 to probably cross the line a little bit that Chairman Waxman
3668 set down, but I am going to try to draw the connection.

3669 We have had a number of hearings related to the
3670 immediate financial crisis. And even going back some months
3671 we had a hearing on corporate compensation and its connection
3672 to the housing crisis. And we had a panel back then that
3673 included the former CEO of Time Warner, the former CEO of
3674 Merrill Lynch, Citigroup, and we had Mr. Mozilo from
3675 Countrywide. And one of the questions that I asked was when
3676 all these corporate executive compensation committee meetings
3677 met, was there ever a discussion of things like employee
3678 welfare, the communities that the corporation served, so
3679 forth, general corporate policies, or was there--the
3680 discussion always about stock price? And with unanimity they
3681 said the conversations were always about stock price. And
3682 one of the things that has become a common theme in hearings
3683 we have had is that when you tie everyone's compensation to
3684 stock performance, and relatively short-term stock
3685 performance, then you have an incentive or pressure for maybe

3686 riskier behavior that might have contributed to a lot of the
3687 crisis that we have.

3688 So I ask you, as people who own significant positions in
3689 some of these companies, whether you have a concern about the
3690 corporate governance structure in this country and whether we
3691 should be doing things, whether it is related to corporate
3692 compensation generally or general corporate governance laws
3693 that might ameliorate some of this issue if you think it is a
3694 problem? Mr. Soros, would you like to start?

3695 Mr. SOROS. I am definitely at a loss because it is not
3696 a subject that I have really given a lot of thought to.

3697 Mr. YARMUTH. Chairman Waxman excused you.

3698 Mr. Simons?

3699 Mr. SIMONS. I haven't thought about it a great deal,
3700 but generally speaking I am more of a fan of profit sharing
3701 for CEOs than I am of stock options. The latter is very
3702 volatile, and you never know quite what he is getting.

3703 Mr. PAULSON. In this case I would echo Mr. Simons'
3704 comments.

3705 Mr. FALCONE. I am inclined to agree with Mr. Paulson
3706 and Mr. Simons that it is important to participate, from a
3707 compensation perspective as it relates to profit sharing,
3708 along those lines.

3709 Mr. YARMUTH. Mr. Griffin?

3710 Mr. GRIFFIN. I will concur with the other panelists.

3711 Mr. YARMUTH. In today's Financial Times, Professor
3712 Malkiel from Princeton suggested that one of the things that
3713 might be considered is when you have compensation tied to
3714 stock options and so forth that it involve restricted stock
3715 that the CEO could not sell until sometime after he or she
3716 left the company, and therefore the concern would be more in
3717 the long-term interests of the corporation rather than
3718 short-term stock performance. Is that something that
3719 resonates with any of you that you think might be a good
3720 idea? You can say you didn't think about it.

3721 Mr. GRIFFIN. I think that would be a terrible idea.

3722 Mr. YARMUTH. Terrible idea?

3723 Mr. GRIFFIN. And part of the reason is that we need
3724 executives in America to take risks. Whether it is to put
3725 the money down on the line for R&D in drugs or willing to try
3726 to create new ways to power America, we need executives to
3727 take risk. And what we find is as executives become more
3728 successful, they actually become more risk averse often. And
3729 so if you have their entire net worth tied up in stock
3730 options, which are inherently risky, and then they cannot
3731 monetize any portion of that until after they retire, I would
3732 be gravely concerned about the reduction in risk taking by
3733 America's corporate leaders. It sounds good on paper. I
3734 don't think it will give us what we need as a country. We
3735 need innovation.

3736 Mr. YARMUTH. Does anybody else want to address that? I
3737 don't have any other questions. But if you don't, that is
3738 fine. Thank you, Mr. Chairman.

3739 Mr. TOWNS. Thank you, very much. Thank you. The
3740 gentleman from Tennessee, Mr. Cooper.

3741 Mr. SIMONS. I would like to excuse myself for a moment.
3742 I will be right back.

3743 Mr. TOWNS. Sure.

3744 Mr. COOPER. Thank you, Mr. Chairman. The headline of
3745 this hearing is definitely Paulson v. Paulson. As has been
3746 enumerated, John Paulson accuses Henry Paulson of botching
3747 the bailout. Because taxpayers do want a good return for
3748 their money, and they are very worried when we are only
3749 getting 5 percent interest on the preferred stock, and not
3750 getting sufficient warrant positions. But I think the real
3751 purpose of this hearing is to understand better the role that
3752 hedge funds play. And I asked the previous panel, professors
3753 largely, if it is possible to distinguish between hedge funds
3754 that hedge and funds that are more speculative. Because Mr.
3755 Paulson, for example, bet right on the down housing market,
3756 but that was not necessarily a position--you know, for
3757 example, if you had taken that position 3 or 4 years ago you
3758 wouldn't be as wealthy as you are today. The only thing
3759 worse than being wrong about the market is being right too
3760 early. So is it possible to distinguish between hedge funds

3761 | that hedge and those that are speculative?

3762 | Mr. PAULSON. Well, let me first say I hope this is not
3763 | Paulson v. Paulson, or that I am accusing a Paulson of
3764 | botching anything.

3765 | Mr. TOWNS. Would you pull that mike? We have a great
3766 | difficulty hearing you, so could you pull the mike closer to
3767 | you or talk a little louder?

3768 | Mr. PAULSON. Absolutely. I will be glad to do that,
3769 | Mr. Chairman.

3770 | I in no way want to be critical of Mr. Paulson. He has
3771 | done a tremendous amount for our country, is willing to
3772 | change his position when the circumstances change, and I
3773 | think he has reoriented the TARP program in the right
3774 | direction.

3775 | The second part of your question--or I really wasn't
3776 | sure what it was again.

3777 | Mr. COOPER. For example, Mr. Simons doesn't purchase
3778 | credit default swaps, he is not leveraged much. Other hedge
3779 | funds have quite different strategies. We will never know
3780 | because it is a black box trade secret. But is it possible
3781 | for the pension fund and other investors to know in advance
3782 | whether they are buying interests in a hedge fund or a
3783 | speculative fund? I know in the private conversations you
3784 | reveal a little bit more of your operations. But most people
3785 | have no idea whether it is a hedge fund that hedges or it is

3786 | not. It is a question about truth in advertising.

3787 | Mr. PAULSON. Congressman Cooper, that is a very good
3788 | question. Investors never have to invest in a hedge fund.

3789 | Mr. COOPER. I know.

3790 | Mr. PAULSON. If they don't get the proper
3791 | transparency--

3792 | Mr. COOPER. They don't, but there is a Wisconsin school
3793 | board that put money in SIVs that got traced all around the
3794 | world. You know, a lot of investors don't necessarily know.
3795 | So right now we have a hedge fund as a category that is not
3796 | defined, and some of which hedge, but many of which do not.
3797 | And people have no advanced notice. So there is no truth in
3798 | advertising.

3799 | Mr. PAULSON. Well, we for one give a lot of
3800 | transparency to our investors. And while we don't disclose
3801 | them publicly, we do disclose a great deal about what we are
3802 | doing to our investors. So I would encourage investors such
3803 | as pension funds, that they invest with managers that give
3804 | disclosure so the pension funds know what they are investing
3805 | in.

3806 | Mr. COOPER. Do any of the witnesses know? Mr. Soros?

3807 | Mr. SOROS. I think that hedge funds, several hedge
3808 | funds have claimed to follow a market neutral strategy
3809 | exactly because institutional investors want to see low
3810 | volatility, and I think that was rather misleading. I don't

3811 | think it was deliberate misleading, but actually because
3812 | there is this false paradigm that has prevailed, that has
3813 | pervaded the thinking on this subject, people thought that
3814 | they were market neutral, and in actual fact when an event
3815 | occurred that was not a random fluctuation or deviation, then
3816 | it turned out to be non-market neutral.

3817 | Mr. COOPER. Thank you. You mentioned that investors
3818 | usually want low volatility. The markets have been unusually
3819 | volatile recently, and some trading strategies depend on
3820 | volatility. How much volatility is enough?

3821 | Mr. SOROS. Well, see--

3822 | Mr. COOPER. 200 points a day, 500 points a day, a
3823 | thousand is more better?

3824 | Mr. SOROS. --basically, what the prevailing paradigm has
3825 | neglected is the uncertainty that is connected with this
3826 | reflexive connection. We have become very adept in
3827 | calculating risk. And by focusing on risk, we have left out
3828 | uncertainty. And that has been our undoing in this
3829 | particular case.

3830 | Mr. COOPER. How about the other panelists? Is a
3831 | volatility only strategy appropriate? And if so, is more
3832 | volatility always better?

3833 | Mr. SOROS. Well, you see, I think volatility is an
3834 | indication of uncertainty. And the fact that normal
3835 | volatility is 30, and it shot up to 50 and 70 and 80, it just

3836 | shows the increased uncertainty that is currently pervading
3837 | the markets.

3838 | Mr. COOPER. Does the government have a role in limiting
3839 | excessive uncertainty?

3840 | Mr. SOROS. Well, I think that regulators have to
3841 | understand that there is this uncertainty in markets. And
3842 | that is why the risk management methods used by individual
3843 | participants who are only thinking of their own risk is not
3844 | appropriate in calculating systemic risk. And to protect
3845 | against systemic risk, you have to impose restrictions on the
3846 | amount of credit or leverage market participants can use.
3847 | That is actually the core of my argument that I am putting
3848 | forward.

3849 | Mr. GRIFFIN. Congressman Cooper, if I may.

3850 | Mr. COOPER. Yes.

3851 | Mr. GRIFFIN. Good regulation, good policy helps to
3852 | reduce volatility in the market. And we are extremely
3853 | invested in the safety and soundness of our financial system.

3854 | Mr. COOPER. But doesn't your firm have a conflict of
3855 | interest in grouping with CME to create clearinghouses and
3856 | other means that might somehow prejudice the market?

3857 | Mr. GRIFFIN. In the sense of?

3858 | Mr. COOPER. Well, if you are partnering with the market
3859 | maker or the clearinghouse, how do people know it is going to
3860 | be a fair market?

3861 Mr. GRIFFIN. Well, we would clearly have a very sharp
3862 distinction between our role as a contributor of intellectual
3863 property and know-how to the CME to expedite the launch of
3864 this clearinghouse from the day-to-day management of the
3865 clearinghouse. We will have no involvement in the day-to-day
3866 management of the clearinghouse. Because the positions of
3867 other market participants should not be made available to
3868 Citadel.

3869 Mr. COOPER. That makes investors rely on a Chinese Wall
3870 instead of a greater separation.

3871 Mr. GRIFFIN. Well, CME will be running the
3872 clearinghouse. So we are not running it, just to be very
3873 clear on the record.

3874 Mr. COOPER. Thank you, Mr. Chairman. I see my time has
3875 expired.

3876 Chairman WAXMAN. [presiding.] Thank you, Mr. Cooper.

3877 Mr. Van Hollen.

3878 Mr. VAN HOLLEN. Thank you, Mr. Chairman, and thank all
3879 of you gentlemen for your testimony. We have had a lot of
3880 discussion about trying to create greater transparency over
3881 hedge funds. And as I understand all of your testimony, you
3882 agree with the idea that at least on a confidential basis it
3883 would be appropriate for some Federal agency, the SEC or some
3884 other Federal agency, to monitor and obtain that information
3885 for the purpose of making a determination whether there is

3886 | systemic risk, putting the taxpayer at risk. Am I right
3887 | about that?

3888 | Mr. SOROS. Yes.

3889 | Mr. SIMONS. Yes.

3890 | Mr. FALCONE. Yes.

3891 | Mr. VAN HOLLEN. Now, we had just before you a panel of
3892 | a number of professors, including Professor Lo and Professor
3893 | Ruder. And the question I posed was okay, let's say you are
3894 | the SEC or the regulator and you are getting this information
3895 | and data and you see your alarm bells go off. You say look,
3896 | we really do think we have a problem here, whether it is to
3897 | the investors or systemic risk. What authorities should they
3898 | have then with respect to the hedge fund? And the response
3899 | we got was maybe the SEC shouldn't have that authority, but
3900 | they would provide the Federal Reserve with that authority,
3901 | which according to their testimony would require additional
3902 | congressional action.

3903 | So my question of you gentlemen is, is that something
3904 | you think would be necessary? Because the obvious question
3905 | that comes up once you say it is okay to collect the
3906 | information is okay, you got it, now you make a determination
3907 | that something is going wrong, shouldn't we also make sure
3908 | they have the authority to deal with it? Especially in light
3909 | of the fact that what we have learned, at least with respect
3910 | to the investment banks, is that the taxpayer is of course

3911 | sort of holding the risk as a last resort and is going to be
3912 | asked and has been asked anyway to go in? So I would pose
3913 | that question to you, gentlemen, whether you think, whether
3914 | it is the SEC or the Federal Reserve, they should also have
3915 | additional authorities, whether it is leverage requirements
3916 | or some other powers that they can intervene with respect to
3917 | a particular hedge fund that they determine is causing
3918 | systemic risk?

3919 | Mr. SOROS. Well, I would definitely argue that that is
3920 | exactly what you need. That is what currently is missing and
3921 | it needs to be introduced. We used to have that kind of
3922 | authority. In earlier years, in my youth I used to be aware
3923 | of them. They have fallen into disuse. And I think they
3924 | have to be brought back, because there is a distinction
3925 | between money and credit, and markets don't tend towards
3926 | equilibrium, and it is the job of the regulators to prevent
3927 | asset bubbles from developing.

3928 | Mr. SIMONS. Yes.

3929 | Mr. PAULSON. I would agree with that.

3930 RPTS REIDY

3931 DCMN ROSEN

3932 Mr. FALCONE. I would agree as well. I'm not so sure it
3933 should be the SEC or the Federal Reserve or a new regulatory
3934 agency, but I think it's a very good idea.

3935 Mr. GRIFFIN. I think what is important in the concept
3936 is for the hedge funds that are subject to this new paradigm
3937 to understand the rules of the road. Are we heading towards
3938 a Bozzle 2 requirement for hedge funds, for example? So long
3939 as I know what the rules of the road are, I can conduct my
3940 business in a way to be well within the lines.

3941 Mr. SIMONS. That's a very good point, I think.

3942 Mr. GRIFFIN. And I would like to clarify one previous
3943 statement. On the issue of clearinghouses for credit default
3944 swaps, there were two primary solutions proposed over the
3945 last couple of weeks; one was the dealers in the consortium
3946 called TCC, the other is a solution by Citadel on the CME. A
3947 key distinction between these two solutions just a few weeks
3948 ago was that the CME solution is open to all financial market
3949 participants, both the buy side and the sell side.

3950 Whereas the TCC solution, the dealer solution, was to be
3951 open only to the dealer community. And I believe that all of
3952 us on the buy side, whether we are Pemco, Black Rock,
3953 Citadel, Paulson, would want a platform that is open to all.
3954 It goes back to transparent and fair markets. And we have

3955 | seen the dealer community trying to create doubts as to why
3956 | the CME solution is the best one, this issue of Chinese
3957 | walls. Let me just make it clear; we need a solution to meet
3958 | the needs of all market participants. And I believe that our
3959 | work with the CME to do so is in the best interest of our
3960 | Nation and the entire world's financial system.

3961 | Mr. VAN HOLLEN. Thank you for that. Let me also just
3962 | say, with respect to your answer to the previous question, we
3963 | appreciate it. We may need all of you gentlemen to continue
3964 | to provide that input as we go forward. Because, as you
3965 | know, just the notion of providing greater transparency has
3966 | been proposed in the past, it was proposed after the failure
3967 | of Long Term Capital Management took a case to the Supreme
3968 | Court that you are all very familiar with. And the fact of
3969 | the matter is, not you as individuals, but certainly the
3970 | industry, fought efforts to provide greater transparency, to
3971 | provide greater oversight and some of these things. So as we
3972 | go through this effort to provide reasonable regulation of
3973 | the financial markets, we appreciate your input going forward
3974 | as well as today.

3975 | Thank you, Mr. Chairman.

3976 | Chairman WAXMAN. Thank you, Mr. Van Hollen.

3977 | Mr. Issa.

3978 | Mr. ISSA. Thank you, Mr. Chairman.

3979 | Mr. Soros, it's good to meet you at last. I'm very

3980 | intrigued at some of your comments, and one of them
3981 | particularly has to do with leverage. Is it enough, or would
3982 | it be at least a good quick beginning if the
3983 | Congress--obviously with the President--were to create a
3984 | truth in, if you will, transparency of leverage, require
3985 | standards and disclosure as to leverage, and of course that
3986 | means that, derivatively, if you leverage something and then
3987 | you go to resell it, it would be standard so that if you
3988 | leverage a leverage a leverage, then that would have to be
3989 | transparent and flow through. If that were one of the items
3990 | on President Obama's short list of things to be done in that
3991 | first 100 days, would it go at least a long way toward
3992 | preventing the kind of over-leveraging that you're speaking
3993 | of, at least the lack of visibility on over-leveraging?

3994 | Mr. SOROS. Well, certainly the introduction of
3995 | newfangled financial instruments has made it much harder to
3996 | calculate leverage because some of those instruments are
3997 | leveraged instruments. So, given all the derivatives that
3998 | have been introduced, calculating the leverage becomes a
3999 | very, very complicated problem. And especially if you have
4000 | tailor-made instruments, then it becomes even more difficult.

4001 | So I think that it may be necessary to actually--while it is
4002 | certainly necessary for the regulators to understand what
4003 | they are regulating, and if they don't, they should perhaps
4004 | not allow some of those instruments to be used. So I think

4005 | that the instruments themselves would have to be authorized,
4006 | approved by the SEC, or whatever, before they could be used.

4007 | Mr. ISSA. Good point.

4008 | Mr. Paulson, first of all, congratulations. I'm not an
4009 | investor with your fund, but I've noticed that you manage to
4010 | be still up about 1 percent at a time in which the walls are
4011 | falling all around most other people. In order to have the
4012 | kind of stellar gauge you've had, including obviously dealing
4013 | with some of what we rename, we call them, you know, caustic
4014 | and corrosive and acidic products, were you able to make
4015 | sound decisions as to the real leverage that you were buying
4016 | into in your investments?

4017 | Mr. PAULSON. Absolutely. What we did was primarily buy
4018 | protection on debt securities. And at the time, we bought
4019 | this protection, it's like buying an insurance policy, the
4020 | premium was very, very low, on the order of 1 percent. So if
4021 | the debt security never fell, we would lose the value of that
4022 | premium. But that premium in our base funds was only about 1
4023 | to 2 percent, and that was the extent of loss we would
4024 | realize if our investments didn't pan out.

4025 | Mr. ISSA. So to characterize what you've just said, you
4026 | gambled less than those who went routinely long on any
4027 | investment.

4028 | Mr. PAULSON. I believe that's the case.

4029 | Mr. ISSA. So the people who invested with you,

4030 | including the pension funds and so on, were gambling less
4031 | because of your technique--which was available to them and
4032 | you have a track history since 1994--they were gambling less
4033 | because you told them that you had, in fact, hedged outcomes
4034 | in order to protect their investment.

4035 | Mr. PAULSON. I prefer not to use the word "gambling."

4036 | Mr. ISSA. And I didn't use it for you, I used the word
4037 | "hedge" for obvious reasons. And the term "gambling," and
4038 | just correct me if I'm wrong, most mutual funds, whether
4039 | they're in small cap, mid cap, large cap, foreign, they
4040 | basically tell you they're going to be 100 percent invested
4041 | or they're going to have a ratio. And no matter what happens
4042 | in the market, they don't go to all cash, and many of them
4043 | refuse to go short to market as a matter of it's in the
4044 | prospectus; isn't that right?

4045 | Mr. PAULSON. That's correct.

4046 | Mr. ISSA. So your technique and the technique of
4047 | virtually all hedge funds is, in fact, to limit risk by
4048 | stating how you will maneuver in a market as it becomes less
4049 | than one directional up; isn't that true?

4050 | Mr. PAULSON. That's true. An important goal of our
4051 | funds is to limit risk and reduce volatility.

4052 | Mr. ISSA. Last question, if I could, Mr. Chairman.

4053 | There was some talk on the earlier panel about tax
4054 | treatment--and I know this isn't the Ways and Means Committee

4055 | so I want to limit it, but do any of you see a way in which
4056 | we could look at the long term gains that you and your
4057 | investors achieve when you're long for a period of more than
4058 | a year and differentiate between those and any other investor
4059 | in stocks and other equity products or debt products? Do any
4060 | of you see a way in which you could effectively
4061 | differentiate, because we're often talking about hedge funds
4062 | and saying, well, we've got to get rid of their capital gains
4063 | treatment, the only reason I ask is, can any of you--because
4064 | you're very smart people--think of a way that we would
4065 | separate your category from every other mutual fund, if you
4066 | will, and the capital gains treatment they get?

4067 | Mr. FALCONE. If I may, if you plan to go down that
4068 | road, there might be one possibility where--

4069 | Mr. ISSA. By the way, I don't plan to go down that
4070 | road.

4071 | Mr. FALCONE. Instead of having the horizon be 12
4072 | months, maybe make it a little bit longer for hedge funds. I
4073 | would hate to see that eliminated in its entirety because
4074 | there are truly individuals in the hedge fund market that are
4075 | investors, and if you extend that time frame, that could be
4076 | one way of looking at it.

4077 | Mr. ISSA. Thank you, Mr. Chairman.

4078 | Chairman WAXMAN. Thank you, Mr. Issa.

4079 | I want to thank the members of this panel. The members,

4080 I think, have asked very important questions, and you gave
4081 very thoughtful answers which is very helpful to us.
4082 Congress usually has trade associations at hearings, and they
4083 give the predictable responses, which are in what they see
4084 their self interest. And that's why we wanted to have you
4085 testify here today to get an unfiltered response, and your
4086 comments and recommendations were very helpful.

4087 I believe there has been a consensus or near consensus
4088 that hedge funds can pose systemic risks. And there has been
4089 a similar consensus that there should be more disclosure
4090 about the activities of such hedge funds. Several of you
4091 have urged more oversight and reasonable restrictions on
4092 leverage and closing the tax loophole that benefits hedge
4093 fund managers. You have also provided insightful criticisms
4094 of the Federal response to the financial crisis.

4095 We're facing a terrible economy and enormous disruption
4096 in our financial markets, and I think your testimony is very
4097 helpful to us in pointing out ways that Congress and Federal
4098 regulators can help restore our markets. So I thank you very
4099 much for what you have done today.

4100 That concludes the business before the committee, and we
4101 stand adjourned.

4102 [Whereupon, at 2:03 p.m., the committee was adjourned.]

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