# THE FACT BOOK ( 2000 Edition三 <br> <br> Federal Civilian Workforce Statistics 

 <br> <br> Federal Civilian Workforce Statistics}

United States Office of
Theodore Roosevel t Buil ding
1900 E Str eet, NW
Washington, DC 20415-6000

## INTRODUCTION

THE FACT BOOK is produced annually by the U.S. Office of Personnel Management (OPM) as a convenient reference suitable for a variety of audiences. It contains descriptive statistical information, using tables and charts, about many aspects of the Executive Branch workforce. Note that data for the U.S. Postal Service are excluded from all tables except those on pages 8 and 64, and the tables in Part 4. Both historical and current data are displayed, resulting in a comprehensive snapshot of the Federal worker -- personal and professional characteristics, employment levels, and benefit payments and contributions. The statistical tables and charts in THE FACT BOOK are based on data from a wide range of sources, each of which is cited on the appropriate page with telephone contacts and email addresses if available.

The 1995 through 2000 editions are available to the public in electronic format. You may download a copy of the most recent version of this publication, and the previous 2 years, from our web page at http://www.opm.gov/feddata/factbook/index.htm. Our web page provides versions of THE FACT BOOK in Hypertext Markup Language (html), Lotus 1-2-3 (wk4), and Adobe Acrobat's Portable Document Format (pdf), which requires the Acrobat Reader for viewing and printing. You may obtain the Acrobat Reader by following the "PDF HELP" link on the FACT BOOK page. Acrobat uses hypertext and electronic bookmarks to help the reader navigate throughout the document. You are welcome to print the statistical tables and charts for use in your own reports and presentations, and may make copies of this publication for distribution purposes.

THE FACT BOOK is designed to provide you with an easy-to-use document. We welcome your comments and suggestions for its improvement. For more information, please call Shonda L. Adams at (202) 606-1585, or email to: sladams@opm.gov.

## F <br> TABLE OF CONTENTS

Introduction ..... 1
Part 1 : Employee Demographics
PAGE NUMBER
Trend of Federal Civilian Employment: 1984-1999 ..... 9
Trend of Employment: Individual Characteristics, 1989-1999 ..... 12
Trend of Employment: Job Characteristics, 1989-1999 ..... 16
Average Adjusted Basic Salaries and Full-Time Employment by Pay System and State, March 31, 1999 ..... 18 ..... 20
Average Adjusted Basic Salaries of Full-Time Employment by Pay System, Selected Metropolitan Statistical Areas (MSA) and Consolidated MSA, March 31, 1999 ..... 23
Turnover Data: Executive Branch - All Areas, Fiscal Years 1984-1999 ..... 25
Average Grade Trend for General Schedule Employees: 1960-1999 ..... 27
Executive Branch Employment by General Schedule (GS) and Related Grades, 1986-1999 ..... 29
Federal Wage Systems Employment: 1982-1999 ..... 31
Employment of Veterans by Executive Branch Department, September 30, 1999 ..... 32
Distribution of Veteran Employment by Agency: September 30, 1999 ..... 33
Executive Branch: Veterans Employment Programs, Fiscal Years 1982-1999 ..... 35
Executive Branch Employment by Gender and Race/National Origin: 1984-1999 ..... 36 ..... 37
Part 1: Employee Demographics (continued)
PAGE NUMBER
Table Chart
Minority Employment by General Schedule and Related Grades: 1986-1999 ..... 38 ..... 39
Employment of Minorities: Federal Civilian and Private Sector, 1986-1999 ..... 41
Executive Branch Employment of Workers with Disabilities: 1986-1999 ..... 43
Employees With Disabilities by Executive Branch Department, September 30, 1999 ..... 44 ..... 45
Race/National Origin: Employment \& Average Salary by White-Collar Occupational Category, September 30, 1999 ..... 46 ..... 47
Race/National Origin: Federal \& U.S. Civilian Labor Force, September 30, 1999 ..... 49
Employment of Women by White-Collar Occupational Category: 1984-1999 ..... 51
Employment of Women by General Schedule and Related Grades: 1986-1999 ..... 53
Employment by Executive Branch Departments: Gender, September 30, 1999 ..... 55
Employment by Executive Branch Departments: Race/National Origin, September 30, 1999 ..... 57
Employment by Executive Branch Departments and Age Groupings, September 30, 1999 ..... 58 ..... 59
Part 2 : Compensation, Payroll, and Work Years
Civilian Payroll for Executive Branch Agencies: 1982-1998 ..... 62 ..... 63
Trend of Federal Civilian Compensation and Benefits: 1982-1998 ..... 65
Work Years in Executive Branch Agencies: 1984-1998 ..... 66 ..... 67
Part 3 : Performance Management and Senior Executive Service (SES)
PAGE NUMBER
Performance Recognition For Employees: Performance \& Other Awards, Fiscal Years 1989-1998 ..... 70 ..... 71
Performance Recognition For Non-SES Employees: Quality Step Increases \& Time Off Awards, Fiscal Years 1989-1998 ..... 72 ..... 73
Senior Executive Service: Member Profile, 1990-1999 ..... 74 ..... 75
Senior Executive Service: Positions and Appointments, 1984-1999 ..... 77
Senior Executive Service: Awards, Fiscal Years 1989-1999 ..... 78 ..... 79
Part 4: Retirement and Insurance Programs
Retirement and Insurance Payments, 1990-2000 ..... 83
Federal Employee Health Benefits: Enrollment and Coverage, September 30, 1999 ..... 85
Federal Employee Health Benefits: Weighted Average Monthly Premiums, 1989-1999 ..... 86 ..... 87
Federal Employee Health Benefits Program: Financial Data, Fiscal Years 1987-1999 ..... 88 ..... 89
Retirement Eligibility Statistics (Selected Agencies): Federal Employees Retirement System (FERS), September 30, 1999 ..... 90 ..... 91
Retirement Eligibility Statistics (Selected Agencies): Civil Service Retirement System (CSRS), September 30, 1999 ..... 93
Retirement System: On Annuity Roll at End of Fiscal Year, 1982-1999 ..... 94 ..... 95
PAGE NUMBER
Part 4 : Retirement and Insurance Programs (continued)
Table Chart
Retirement System: Additions to Annuity Roll, Fiscal Years 1982 - Fiscal Year 1999 ..... 96 ..... 97
Retirement Systems Coverage: CSRS and FERS, Fiscal Years 1990-1999 ..... 98 ..... 99
Federal Employee Group Life Insurance (Fiscal Year 1999): Enrollment \& Coverage, Claims Paid, Revenues \& Expenses. ..... 100 ..... 101
Part 5 : Student Employment Programs
Presidential Management Internship Program: Selections (1983-1999), Universities (1999), and Employing Agencies (1999) ..... 104 ..... 105
Student Career Experience Program: Employing Agencies \& Participant Demographics: Fiscal Year 1999 ..... 106 ..... 107
Student Career Experience Program: Participants' Educational Level \& Occupational Groups: Fiscal Year 1999 ..... 108 ..... 109
Student Temporary Employment Program: Employing Agencies \& Demographics:Fiscal Year 1999110111

## Part 1:

## Employee Demographics

## Trend of Federal Civilian Employment, 1984-1999

## (in thousands)

|  | 1984 | 1986 | 1988 | 1990 | 1994 | 1996 | 1998 (r) | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total, Federal Civilian | 2,934.3 | 3,022.2 | 3,112.8 | 3,128.3 | 2,971.6 | 2,847.4 | 2,789.5 | 2,749.2 |
| \% change* |  | 3.0 | 3.0 | 0.5 | -5.0 | -4.2 | -2.0 | -1.4 |
| Washington, D.C., MSA** | 353.0 | 342.4 | 350.6 | 358.4 | 366.4 | 340.0 | 323.4 | 326.3 |
| \% change* |  | -3.0 | 2.4 | 2.2 | 2.2 | -7.2 | -4.9 | 0.9 |
| Overseas | 133.6 | 141.3 | 145.0 | 141.0 | 108.5 | 108.6 | 104.2 | 101.9 |
| \% change* |  | 5.8 | 2.6 | -2.8 | -23.0 | 0.1 | -4.1 | -2.2 |
| Legislative Branch | 38.8 | 36.5 | 37.5 | 37.5 | 35.4 | 31.5 | 30.5 | 30.4 |
| \% change* |  | -5.9 | 2.7 | 0.0 | -5.6 | -11.0 | -3.2 | -0.3 |
| Judicial Branch | 17.2 | 19.0 | 21.5 | 23.6 | 28.0 | 29.6 | 31.7 | 32.2 |
| \% change* |  | 10.5 | 13.2 | 9.8 | 18.6 | 5.7 | 7.1 | 1.6 |
| Executive Branch | 2,878.2 | 2,966.7 | 3,053.8 | 3,067.2 | 2,908.2 | 2,786.3 | 2,727.3 | 2,686.7 |
| \% change* |  | 3.1 | 2.9 | 0.4 | -5.2 | -4.2 | $-2.1$ | -1.5 |
| Department of Defense | 1,043.8 | 1,068.0 | 1,049.6 | 1,034.2 | 879.9 | 795.9 | 717.9 | 690.7 |
| \% change* |  | 2.3 | -1.7 | -1.5 | -14.9 | -9.5 | -9.8 | -3.8 |
| Non-Department of Defense | 1,127.6 | 1,107.7 | 1,172.2 | 1,216.1 | 1,205.6 | 1,138.1 | 1,137.9 | 1,129.7 |
| \% change* |  | -1.8 | 5.8 | 3.7 | -0.9 | -5.6 | 0.0 | -0.7 |
| United States Postal Service | 706.8 | 791.0 | 832.0 | 816.9 | 822.7 | 852.3 | 871.5 | 866.3 |
| \% change* |  | 11.9 | 5.2 | -1.8 | 0.7 | 3.6 | 2.3 | -0.6 |

Note: All data are as of September 30th.
*Represents percent change from the prior reported year.
**Washington, D.C. Metropolitan Statistical Area (MSA) includes the District of Columbia; Calvert, Charles, Frederick, Montgomery, and Prince George's Counties in Maryland; Arlington, Clarke, Culpeper, Fairfax, Fauquier, King George, Loudoun, Prince William, Spotsylvania, Stafford, and Warren Counties, and Alexandria, Fairfax, Falls Church, Fredericksburg, Manassas, and Manassas Park Cities in Virginia; and Berkeley and Jefferson Counties in West Virginia.
(r) revised percentages

[^0]
## Trend of Federal Civilian Employment

```
1984-1999
```



## F Trend of Employment, 1989-1999

Individual Characteristics

|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999* |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Average Age a | 42.1 | 42.3 | 42.5 | 43.0 | 43.8 | 44.1 | 44.3 | 44.8 | 45.2 | 45.6 | 45.9 |
| Average Length of Service | 13.2 | 13.4 | 13.5 | 14.1 | 14.9 | 15.2 | 15.5 | 15.9 | 16.3 | 16.6 | 16.9 |
| Retirement Eligible b |  |  |  |  |  |  |  |  |  |  |  |
| Civil Service Retirement System | 8\% | 8\% | 8\% | 10\% | 10\% | 10\% | 10\% | 11\% | 12\% | 13\% | 15\% |
| Federal Employees Retirement System | 3\% | 3\% | 3\% | 3\% | 4\% | 5\% | 5\% | 6\% | 7\% | 8\% | 10\% |
| College-Conferred <br> (Bachelor's Degree or higher) | 34\% | 35\% | 35\% | 36\% | 37\% | 38\% | 39\% | 39\% | 40\% | 40\% | 40\% |
| Gender |  |  |  |  |  |  |  |  |  |  |  |
| Men | 57\% | 57\% | 56\% | 57\% | 56\% | 56\% | 56\% | 56\% | 56\% | 56\% | 55\% |
| Women | 43\% | 43\% | 44\% | 43\% | 44\% | 44\% | 44\% | 44\% | 44\% | 44\% | 45\% |

Note: All data are as of September 30th of selected year.
a. Data shown for "Average Age" and "Average Length of Service" represent full-time permanent employees.
b. Data shown for "Retirement Eligible" represent full-time permanent employees under the Civil Service Retirement System (excluding hires since January 1984), and the Federal Employees Retirement System (since January 1984).

* Some data shown in graphs are not provided in the table above.

Source: "The 'typical' Federal Civilian Employee"; Office of Workforce Information. (202) 606-1817
OWI@OPM.GOV

F Trend of Employment, 1989-1999

## Individual Characteristics

| (continued from previous page) | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Race \& National Origin |  |  |  |  |  |  |  |  |  |  |  |
| Total Minorities | $27.2 \%$ | $27.4 \%$ | $27.7 \%$ | $27.9 \%$ | $28.2 \%$ | $28.5 \%$ | $28.9 \%$ | $29.1 \%$ | $29.4 \%$ | $29.7 \%$ | $30.0 \%$ |
| $\quad$ Black | $16.7 \%$ | $16.7 \%$ | $16.8 \%$ | $16.7 \%$ | $16.7 \%$ | $16.7 \%$ | $16.8 \%$ | $16.7 \%$ | $16.7 \%$ | $16.7 \%$ | $17.0 \%$ |
| $\quad$ Hispanic | $5.3 \%$ | $5.4 \%$ | $5.4 \%$ | $5.5 \%$ | $5.6 \%$ | $5.7 \%$ | $5.9 \%$ | $6.1 \%$ | $6.2 \%$ | $6.4 \%$ | $6.5 \%$ |
| $\quad$ Asian/Pacific Islander | $3.4 \%$ | $3.5 \%$ | $3.6 \%$ | $3.8 \%$ | $3.9 \%$ | $4.1 \%$ | $4.2 \%$ | $4.3 \%$ | $4.4 \%$ | $4.5 \%$ | $4.4 \%$ |
| $\quad$ American Indian/ | $1.8 \%$ | $1.8 \%$ | $1.9 \%$ | $1.9 \%$ | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ | $2.0 \%$ | $2.1 \%$ | $2.1 \%$ | $2.1 \%$ |
| $\quad$ Alaska Native |  |  |  |  |  |  |  |  |  |  |  |
| Disabled | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ | $7 \%$ |
| Veterans Preference | $31 \%$ | $30 \%$ | $28 \%$ | $28 \%$ | $27 \%$ | $27 \%$ | $26 \%$ | $26 \%$ | $25 \%$ | $25 \%$ | $25 \%$ |
| $\quad$ Vietnam Era Veterans | $17 \%$ | $17 \%$ | $15 \%$ | $16 \%$ | $16 \%$ | $17 \%$ | $17 \%$ | $17 \%$ | $15 \%$ | $14 \%$ | $14 \%$ |
| Retired Military | $5.0 \%$ | $4.9 \%$ | $4.7 \%$ | $4.4 \%$ | $4.3 \%$ | $4.3 \%$ | $4.2 \%$ | $4.3 \%$ | $4.2 \%$ | $3.9 \%$ | $3.9 \%$ |
| Retired Officers | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ | $0.5 \%$ |

Note: All data are as of September 30th of selected year.

Source: "The 'typical' Federal Civilian Employee"; Office of Workforce Information. (202) 606-1817 OWI@OPM.GOV

- The "Typical" Federal Civilian Employee, 1999


## Individual Characteristics



* Other includes Foreign Service, Federal Insurance Contribution Act, etc. Participants**

FERS = Federal Employees Retirement System CSRS = Civil Service Retirement System


Retirement Eligibility


Education


Trend
** See footnote on source tables.


Gender
Continued on next page ===>

- The "Typical" Federal Civilian Employee, 1999

Individual Characteristics (Continued)


Minority Groups



* American Indian refers to American Indian/Alaska Native


Minority Status

## \# Trend of Employment, 1989-1999

Job Characteristics

|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Annual Base Salary | \$30,377 | \$32,026 | \$34,100 | \$36,279 | \$38,287 | \$39,958 | \$41,557 | \$43,187 | \$44,902 | \$46,560 | \$48,764 |
| Washington, D.C.- |  |  |  |  |  |  |  |  |  |  |  |
| -MD-VA-WV Metropolitan Statistical Area | \$37,699 | \$39,834 | \$42,515 | \$45,038 | \$46,933 | \$49,554 | \$51,754 | \$54,025 | \$55,565 | \$58,506 | \$61,198 |
| Average GS Grade | 8.6 | 8.7 | 8.8 | 8.9 | 9.1 | 9.2 | 9.3 | 9.3 | 9.3 | 9.4 | 9.4 |
| Washington, D.C.- |  |  |  |  |  |  |  |  |  |  |  |
| -MD-VA-WV Metropolitan Statistical Area | 10.1 | 10.3 | 10.4 | 10.5 | 10.6 | 10.8 | 10.9 | 11.0 | 11.1 | 11.1 | 11.1 |
| Pay System |  |  |  |  |  |  |  |  |  |  |  |
| General Schedule | 73\% | 73\% | 73\% | 74\% | 74\% | 74\% | 75\% | 73\% | 73\% | 72\% | 72\% |
| Wage Systems | 18\% | 17\% | 17\% | 16\% | 16\% | 15\% | 14\% | 14\% | 14\% | 13\% | 13\% |
| Others | 9\% | 10\% | 10\% | 10\% | 10\% | 11\% | 11\% | 13\% | 13\% | 15\% | 15\% |
| Occupational Category |  |  |  |  |  |  |  |  |  |  |  |
| White-Collar | 82\% | 83\% | 83\% | 84\% | 84\% | 85\% | 85\% | 86\% | 86\% | 87\% | 87\% |
| Professional | 20\% | 21\% | 22\% | 22\% | 23\% | 23\% | 24\% | 24\% | 24\% | 24\% | 24\% |
| Administrative | 25\% | 24\% | 25\% | 25\% | 26\% | 27\% | 27\% | 28\% | 29\% | 29\% | 30\% |
| Blue-Collar | 18\% | 17\% | 17\% | 16\% | 16\% | 15\% | 15\% | 14\% | 14\% | 13\% | 13\% |
| Supervisory Status |  |  |  |  |  |  |  |  |  |  |  |
| Supervisors/Managers | 12.1\% | 12.4\% | 12.4\% | 12.6\% | 12.7\% | 12.2\% | 11.6\% | 11.2\% | 11.1\% | 10.9\% | 11.1\% |
| Permanent Appointments | 89\% | 89\% | 89\% | 89\% | 90\% | 90\% | 90\% | 90\% | 90\% | 90\% | 91\% |
| Full-time Permanent | 86\% | 87\% | 87\% | 87\% | 87\% | 87\% | 87\% | 88\% | 88\% | 87\% | 88\% |

Notes: All data are as of September 30th of selected year.
Data shown for "Annual Base Salary" represent average for full-time permanent employees.

Source: "The 'typical' Federal Civilian Employee"; Office of Workforce Information. (202) 606-1817 OWI@ OPM.GOV

- Trend of Employment, 1989-1999

| Job Characteristics |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (continued from previous page) | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| Work Schedule |  |  |  |  |  |  |  |  |  |  |  |
| Full-time | 93\% | 93\% | 93\% | 93\% | 93\% | 92\% | 93\% | 93\% | 93\% | 93\% | 94\% |
| Part-time | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 4\% | 3\% | 3\% | 3\% | 3\% |
| Intermittent | 3\% | 3\% | 3\% | 3\% | 3\% | 4\% | 3\% | 4\% | 4\% | 4\% | 3\% |
| Service |  |  |  |  |  |  |  |  |  |  |  |
| Competitive | 81\% | 80\% | 80\% | 80\% | 80\% | 80\% | 80\% | 78\% | 77\% | 77\% | 77\% |
| Excepted \& Senior Executive Service | 19\% | 20\% | 20\% | 20\% | 20\% | 20\% | 20\% | 22\% | 23\% | 23\% | 23\% |
| Agency |  |  |  |  |  |  |  |  |  |  |  |
| Department of Defense | 48\% | 46\% | 44\% | 44\% | 43\% | 42\% | 42\% | 41\% | 40\% | 39\% | 39\% |
| Department of Veterans Affairs | 12\% | 12\% | 12\% | 12\% | 13\% | 13\% | 14\% | 13\% | 13\% | 13\% | 12\% |
| All Others | 40\% | 42\% | 44\% | 44\% | 44\% | 45\% | 44\% | 46\% | 47\% | 48\% | 49\% |
| Geographic Location |  |  |  |  |  |  |  |  |  |  |  |
| United States | 96\% | 96\% | 97\% | 97\% | 97\% | 97\% | 97\% | 97\% | 97\% | 96\% | 96\% |
| Washington, DC - |  |  |  |  |  |  |  |  |  |  |  |
| MD - VA - WV Metropolitan Statistical Area | 14\% | 14\% | 15\% | 15\% | 15\% | 15\% | 15\% | 15\% | 15\% | 15\% | 16\% |

Note: All data are as of September of selected year.
Source: "The 'typical' Federal Civilian Employee"; Office of Workforce Information. (202) 606-1817 OWI@OPM.GOV

## - The "Typical" Federal Civilian Employee, 1999

## Job Characteristics



- The "Typical" Federal Civilian Employee, 1999

Job Characteristics (Continued)


Department of Defense
39\%


Employing Agency

Excepted \& Senior
Executive Service


Service

Washington, D.C. - MD - VA - WV
Metropolitan Area
16\%


Geographic Location

* Data shown are excluded from the source tables.

Average Adjusted Basic Salaries and Full-Time Employment by Pay System and State
As of March 31, 1999

|  | TOTAL |  | GENERAL SCHEDULE |  | FEDERAL WAGE SYSTEMS |  | OTHER ACTS AND ADMINISTRATIVE DETERMINATION |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STATE (STATE ABBREVIATION) | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY |
| ALABAMA (AL) | 36,892 | \$47,334 | 25,784 | \$47,256 | 4,495 | \$32,349 | 6,613 | \$57,820 |
| ALASKA (AK) | 11,328 | \$45,154 | 7,412 | \$41,004 | 2,208 | \$51,007 | 1,708 | \$55,598 |
| ARIZONA (AZ) | 28,046 | \$41,713 | 20,549 | \$41,588 | 4,170 | \$34,733 | 3,327 | \$51,236 |
| ARKANSAS (AR) | 10,948 | \$40,705 | 7,860 | \$40,680 | 1,986 | \$31,415 | 1,102 | \$57,629 |
| CALIFORNIA (CA) | 147,835 | \$47,537 | 104,002 | \$45,733 | 20,925 | \$37,446 | 22,908 | \$64,943 |
| COLORADO (CO) | 33,213 | \$48,230 | 26,749 | \$47,930 | 3,058 | \$33,074 | 3,406 | \$64,192 |
| CONNECTICUT (CT) | 7,260 | \$48,571 | 5,144 | \$47,313 | 893 | \$32,608 | 1,223 | \$65,518 |
| DELAWARE (DE) | 2,475 | \$42,916 | 1,603 | \$41,335 | 667 | \$39,862 | 205 | \$65,220 |
| DISTRICT OF COLUMBIA (DC) | 144,100 | \$61,231 | 112,185 | \$59,552 | 6,245 | \$34,910 | 25,670 | \$74,974 |
| FLORIDA (FL) | 60,727 | \$45,628 | 45,063 | \$44,082 | 7,747 | \$34,290 | 7,917 | \$65,522 |
| GEORGIA (GA) | 61,981 | \$44,043 | 45,783 | \$44,223 | 10,820 | \$34,353 | 5,378 | \$62,009 |
| HAWAII (HI) | 19,259 | \$43,285 | 12,640 | \$40,956 | 5,554 | \$45,900 | 1065 | \$57,292 |
| IDAHO (ID) | 7,304 | \$43,911 | 5,871 | \$44,188 | 925 | \$34,286 | 508 | \$58,243 |
| ILLINOIS (IL) | 41,799 | \$49,006 | 32,127 | \$47,611 | 4,173 | \$38,099 | 5,499 | \$65,436 |
| INDIANA (IN) | 20,339 | \$41,979 | 12,274 | \$41,946 | 2,541 | \$37,355 | 5,524 | \$44,178 |
| IOWA (IA) | 6,834 | \$42,499 | 4,773 | \$41,499 | 1,177 | \$35,907 | 884 | \$56,678 |
| KANSAS (KS) | 14,650 | \$43,147 | 10,895 | \$40,748 | 2,104 | \$38,125 | 1,651 | \$65,378 |
| KENTUCKY (KY) | 19,411 | \$39,256 | 14,113 | \$37,600 | 2,311 | \$33,845 | 2,987 | \$51,266 |
| LOUISIANA (LA) | 19,835 | \$42,493 | 15,240 | \$42,144 | 3,150 | \$34,873 | 1,445 | \$62,784 |
| MAINE (ME) | 7,685 | \$43,376 | 4,890 | \$45,144 | 2,337 | \$36,259 | 458 | \$60,820 |
| MARYLAND (MD) | 101,062 | \$55,433 | 76,847 | \$54,430 | 7,187 | \$37,175 | 17,028 | \$67,664 |
| MASSACHUSETTS (MA) | 25,471 | \$47,845 | 19,785 | \$46,857 | 2,605 | \$33,474 | 3,081 | \$66,344 |
| MICHIGAN (MI) | 21,519 | \$48,623 | 16,942 | \$47,644 | 2,117 | \$40,443 | 2,460 | \$62,404 |
| MINNESOTA (MN) | 12,930 | \$46,924 | 9,273 | \$44,017 | 1,549 | \$37,626 | 2,108 | \$66,541 |
| MISSISSIPPI (MS) | 16,776 | \$42,367 | 11,796 | \$42,015 | 2,812 | \$32,191 | 2,168 | \$57,485 |
| MISSOURI (MO) | 32,296 | \$42,126 | 26,822 | \$40,777 | 2,567 | \$35,853 | 2,907 | \$60,116 |
| MONTANA (MT) | 7,724 | \$42,791 | 6,295 | \$42,527 | 957 | \$37,583 | 472 | \$56,883 |
| NEBRASKA (NB) | 7,632 | \$43,854 | 6,124 | \$43,864 | 779 | \$32,203 | 729 | \$56,218 |
| NEVADA (NV) | 7,146 | \$46,593 | 5,491 | \$44,825 | 699 | \$38,402 | 956 | \$62,736 |
| NEW HAMPSHIRE (NH) | 3,135 | \$51,038 | 1,981 | \$46,408 | 364 | \$32,838 | 790 | \$71,036 |
|  |  |  |  |  | Continued on next page ===> |  |  |  |

## Average Adjusted Basic Salaries and Full-Time Employment by Pay System and State <br> As of March 31, 1999

|  | TOTAL |  | GENERAL SCHEDULE |  | FEDERAL WAGE SYSTEMS |  | OTHER ACTS AND ADMINISTRATIVE DETERMINATION |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| STATE (STATE ABBREVIATION) | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY |
| NEW JERSEY (NJ) | 26,519 | \$52,132 | 20,555 | \$51,981 | 3,025 | \$37,536 | 2,939 | \$68,208 |
| NEW MEXICO (NM) | 21,178 | \$43,602 | 15,609 | \$43,630 | 2,397 | \$32,758 | 3,172 | \$51,657 |
| NEW YORK (NY) | 58,218 | \$46,259 | 43,566 | \$44,152 | 6,581 | \$34,105 | 8,071 | \$67,545 |
| NORTH CAROLINA (NC) | 30,261 | \$41,898 | 20,055 | \$42,087 | 6,810 | \$35,056 | 3,396 | \$54,504 |
| NORTH DAKOTA (ND) | 4,875 | \$40,774 | 3,386 | \$40,758 | 930 | \$35,534 | 559 | \$49,593 |
| $\mathrm{OHIO}(\mathrm{OH})$ | 42,900 | \$48,868 | 33,437 | \$47,097 | 3,687 | \$37,893 | 5,776 | \$66,130 |
| OKLAHOMA (OK) | 31,223 | \$42,691 | 18,003 | \$43,259 | 9,136 | \$35,804 | 4,084 | \$55,592 |
| OREGON (OR) | 17,380 | \$45,336 | 13,799 | \$44,853 | 2,028 | \$39,362 | 1,553 | \$57,430 |
| PENNSYLVANIA (PA) | 62,551 | \$43,196 | 48,117 | \$43,146 | 10,139 | \$34,955 | 4,295 | \$63,208 |
| RHODE ISLAND (RI) | 5,911 | \$50,027 | 4,916 | \$50,937 | 630 | \$31,386 | 365 | \$69,945 |
| SOUTH CAROLINA (SC) | 16,193 | \$42,162 | 11,067 | \$41,345 | 2,725 | \$33,045 | 2,401 | \$56,277 |
| SOUTH DAKOTA (SD) | 6,710 | \$39,761 | 4,557 | \$40,118 | 1,105 | \$33,388 | 1,048 | \$44,929 |
| TENNESSEE (TN) | 33,089 | \$44,806 | 17,543 | \$38,782 | 2,797 | \$31,157 | 12,749 | \$56,091 |
| TEXAS (TX) | 106,676 | \$43,694 | 78,306 | \$43,102 | 16,259 | \$32,536 | 12,111 | \$62,502 |
| UTAH (UT) | 23,415 | \$40,406 | 17,245 | \$39,867 | 4,910 | \$36,860 | 1,260 | \$61,606 |
| VERMONT (VT) | 2,744 | \$43,035 | 2,141 | \$42,192 | 338 | \$33,896 | 265 | \$61,502 |
| VIRGINIA (VA) | 115,668 | \$52,219 | 88,170 | \$52,783 | 12,148 | \$33,887 | 15,350 | \$63,488 |
| WASHINGTON (WA) | 42,479 | \$46,309 | 27,923 | \$45,753 | 10,347 | \$41,767 | 4,209 | \$61,159 |
| WEST VIRGINIA (WV) | 11,506 | \$43,507 | 9,152 | \$43,027 | 1,352 | \$34,106 | 1002 | \$60,577 |
| WISCONSIN (WI) | 11,076 | \$42,904 | 8,013 | \$42,018 | 1,834 | \$35,527 | 1,229 | \$59,685 |
| WYOMING (WY) | 4,404 | \$41,636 | 3,249 | \$41,457 | 788 | \$36,540 | 367 | \$54,156 |
| UNSPECIFIED 1/ | 19,373 | \$49,449 | 19,071 | \$49,309 | 224 | \$35,349 | 78 | ... |
| TOTALS | 1,631,961 | \$47,715 | 1,204,193 | \$46,959 | 209,312 | \$35,898 | 218,456 | \$63,203 |

1/ - INCLUDES RECORDS IN THE UNITED STATES WITH NO SPECIFIED STATE CODE (PRIMARILY FEDERAL BUREAU OF INVESTIGATION RECORDS).
Source: Pay Structure of the Federal Civil Service; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Average Adjusted Basic Salaries and Full-Time Employment by State

 (10 Lowest Only)Rank by Salary*


Rank by Employment*

*State salary rank does not correlate with state employment rank.

## Average Adjusted Basic Salaries and Full-Time Employment by State

 (10 Highest Only)Rank by Salary*


Rank by Employment*

*State salary rank does not correlate with state employment rank.

# Average Adjusted Basic Salaries of Full-Time Employment by Pay System, Selected Metropolitan Statistical Areas (MSA) and Consolidated MSA <br> AS OF MARCH 31, 1999 

|  | TOTAL |  | GENERAL SCHEDULE |  | FEDERAL WAGE SYSTEMS |  | OTHER ACTS AND ADMINISTRATIVE DETERMINATION |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY | NUMBER OF EMPLOYEES | AVERAGE SALARY |
| ATLANTA, GA | 28,600 | \$48,600 | 23,599 | \$46,471 | 1,266 | \$37,588 | 3,735 | \$65,788 |
| BOSTON-WORCESTER-LAWRENCE, MA-NH-ME-CT | 27,488 | \$48,848 | 20,597 | \$47,834 | 3,416 | \$35,251 | 3,475 | \$68,229 |
| CHICAGO-GARY-KENOSHA, IL-IN-WI | 26,418 | \$51,028 | 20,003 | \$48,854 | 1,873 | \$35,712 | 4,542 | \$66,916 |
| CINCINNATI-HAMILTON, OH-KY-IN | 9,278 | \$39,994 | 8,420 | \$38,462 | 306 | \$31,953 | 552 | \$67,826 |
| CLEVELAND-AKRON-LORAIN, OH | 10,404 | \$51,133 | 7,872 | \$48,722 | 716 | \$37,152 | 1,816 | \$67,099 |
| DALLAS-FORT WORTH, TX | 22,675 | \$50,636 | 15,957 | \$47,677 | 1,203 | \$34,732 | 5,515 | \$62,667 |
| DAYTON-SPRINGFIELD, OH | 14,262 | \$52,116 | 10,202 | \$49,687 | 1,224 | \$38,841 | 2,836 | \$66,585 |
| DENVER-BOULDER-GREELEY, CO | 21,003 | \$52,345 | 17,127 | \$51,290 | 1,196 | \$35,533 | 2,680 | \$66,588 |
| DETROIT-ANN ARBOR-FLINT, MI | 14,130 | \$50,827 | 11,499 | \$49,860 | 1,083 | \$42,356 | 1,548 | \$63,942 |
| HONOLULU, HI | 18,206 | \$43,442 | 11,926 | \$41,087 | 5,323 | \$46,122 | 957 | \$57,869 |
| HOUSTON-GALVESTON-BRAZORIA, TX | 12,343 | \$55,865 | 9,568 | \$53,866 | 719 | \$32,130 | 2,056 | \$73,468 |
| KANSAS CITY, MO-KS | 19,947 | \$43,883 | 16,804 | \$41,310 | 816 | \$38,458 | 2,327 | \$64,366 |
| LOS ANGELES-RIVERSIDE-ORANGE COUNTY, CA | 44,466 | \$48,629 | 33,159 | \$46,962 | 5,055 | \$36,189 | 6,252 | \$67,529 |
| MIAMI-FORT LAUDERDALE, FL | 12,279 | \$47,913 | 9,331 | \$44,322 | 765 | \$31,133 | 2,183 | \$69,142 |
| MILWAUKEE-RACINE, WI | 4,369 | \$45,177 | 3,196 | \$43,541 | 571 | \$37,687 | 602 | \$60,970 |
| NEW YORK-NORTHERN NEW JERSEY-LONG ISLAND, NY-NJ-CT-PA | 62,757 | \$49,604 | 49,618 | \$48,217 | 5,441 | \$33,727 | 7,698 | \$69,772 |
| NORFOLK-VIRGINIA BEACH-NEWPORT NEWS, VA-NC | 37,538 | \$43,162 | 24,704 | \$46,132 | 7,794 | \$32,972 | 5,040 | \$44,363 |
| OKLAHOMA CITY, OK | 20,789 | \$44,328 | 10,539 | \$45,400 | 6,762 | \$36,644 | 3,488 | \$55,986 |
| PHILADELPHIA-WILMINGTON-ATLANTIC CITY, PA-NJ-DE-MD | 37,820 | \$45,026 | 29,778 | \$43,540 | 4,295 | \$37,124 | 3,747 | \$65,898 |
| PORTLAND-SALEM, OR-WA | 10,918 | \$48,766 | 8,492 | \$48,697 | 1,050 | \$38,629 | 1,376 | \$56,927 |
| ST. LOUIS, MO-IL | 14,370 | \$43,125 | 12,080 | \$42,092 | 1,201 | \$36,361 | 1,089 | \$62,046 |
| SACRAMENTO-YOLO, CA | 10,900 | \$47,207 | 8,058 | \$47,541 | 2,220 | \$40,108 | 622 | \$68,221 |
| SALT LAKE CITY-OGDEN, UT | 19,598 | \$40,315 | 14,263 | \$39,441 | 4,211 | \$36,988 | 1,124 | \$63,860 |
| SAN ANTONIO, TX | 26,049 | \$40,177 | 18,315 | \$41,250 | 5,622 | \$31,286 | 2,112 | \$54,540 |
| SAN DIEGO, CA | 30,244 | \$46,012 | 19,225 | \$43,507 | 5,646 | \$36,447 | 5,373 | \$65,025 |
| SAN FRANCISCO-OAKLAND-SAN JOSE, CA | 28,927 | \$53,920 | 22,271 | \$52,491 | 2,759 | \$40,682 | 3,897 | \$71,458 |
| SAN JUAN-CAGUAS-ARECIBO, PR | 7,693 | \$37,871 | 5,181 | \$36,234 | 895 | \$23,250 | 1,617 | \$51,211 |
| SEATTLE-TACOMA-BREMERTON, WA | 32,692 | \$46,609 | 20,680 | \$46,125 | 9,069 | \$42,214 | 2,943 | \$63,552 |
| WASHINGTON-BALTIMORE, DC-MD-VA-WV | 302,236 | \$59,001 | 235,377 | \$57,541 | 15,487 | \$36,254 | 51,372 | \$72,552 |

Source: Pay Structure of the Federal Civil Service; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Average Adjusted Basic Salaries of Full-Time Employment by Selected Metropolitan Statistical Area (MSA) and Consolidated MSA



## Turnover Data Executive Branch - All Areas

Fiscal Years 1984-1999

| Fiscal <br> Year (FY) | Total <br> Accessions | New <br> Hires | Total <br> Separations | Quits | Average Total <br> Employment | Change From <br> Prior Year | Percent <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | ---: | :---: |
| FY84 | 533,865 | 427,349 | 496,426 | 193,195 | $2,178,273$ | 19,498 | 0.9 |
| FY85 | 541,787 | 451,516 | 484,742 | 185,453 | $2,210,487$ | 32,214 | 1.5 |
| FY86 | 466,191 | 379,267 | 478,595 | 182,124 | $2,207,807$ | $(2,680)$ | -0.1 |
| FY87 | 515,958 | 431,687 | 440,797 | 176,813 | $2,207,828$ | 21 | 0.0 ** |
| FY88 | 463,413 | 375,561 | 448,025 | 175,374 | $2,226,642$ | 18,814 | 0.9 |
| FY89 | 515,759 | 435,911 | 483,850 | 172,376 | $2,233,981$ | 7,339 | 0.3 |
| FY90* | 819,554 | 716,066 | 799,237 | 165,099 | $2,348,458$ | 114,477 | 5.1 |
| FY91* | 495,123 | 351,112 | 515,673 | 134,175 | $2,224,389$ | $(124,069)$ | -5.3 |
| FY92 | 430,021 | 290,883 | 446,126 | 129,167 | $2,238,635$ | 14,246 | 0.6 |
| FY93 | 382,399 | 253,374 | 423,830 | 127,140 | $2,189,416$ | $(49,219)$ | -2.2 |
| FY94 | 317,509 | 219,026 | 398,134 | 111,096 | $2,114,387$ | $(75,029)$ | -3.4 |
| FY95 | 345,166 | 222,025 | 457,246 | 91,909 | $2,037,890$ | $(76,542)$ | -3.6 |
| FY96 | 266,473 | 199,463 | 356,566 | 80,922 | $1,960,892$ | $(76,953)$ | -3.8 |
| FY97 | 283,517 | 208,725 | 333,431 | 81,574 | $1,895,295$ | $(65,597)$ | -3.3 |
| FY98 | 320,830 | 242,637 | 321,292 | 84,124 | $1,855,112$ | $(40,183)$ | -2.1 |
| FY99*** | 423,500 | 346,988 | 372,778 | 129,196 | $1,846,170$ | $(8,942)$ | -0.5 |

* Includes census enumerators hired for the 1990 Census. **Less than 0.01 percent ***Includes census enumerators hired for the 2000 C

Notes: Turnover data exclude Legislative and Judicial Branches, U.S. Postal Service, and Postal Rate Commission. Governmentwide (including U.S. Postal Service) in FY99, there were 623,469 Accessions (excluding Transfers) of which 563,731 were temporary and permanent new hires, and 59,738 were returns to duty, etc. There were 567,905 Separations (excluding transfers) of which 177,289 were quits.

Source: Monthly Report of Federal Civilian Employment (SF 113-A); Office of Workforce Information. (202) 606-2684 OWI@OPM.GOV

## Turnover Data Fiscal Years 1983-1999



Fiscal Year

- Total Separations $\quad \pm$ Total Accessions


## Average Grade Trend for General Schedule (GS) Employees

(All Areas, Full-time Employment Only)
1960-1999

| Average |  | Average |  | Average |  | Average |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Grade | Year | Grade | Year | Grade | Year | Grade |
| 1960 | 6.73 | 1970 | 7.87 | 1980 | 8.16 | 1990 | 8.84 |
| 1961 | 6.85 | 1971 | 7.92 | 1981 | 8.24 | 1991 | 8.95 |
| 1962 | 6.98 | 1972 | 7.96 | 1982 | 8.26 | 1992 | 9.06 |
| 1963 | 7.18 | 1973 | 7.94 | 1983 | 8.34 | 1993 | 9.21 |
| 1964 | 7.39 | 1974 | 7.87 | 1984 | 8.39 | 1994 | 9.33 |
| 1965 | 7.44 | 1975 | 7.93 | 1985 | 8.39 | 1995 | 9.39 |
| 1966 | 7.31 | 1976 | 8.01 | 1986 | 8.41 | 1996 | 9.49 |
| 1967 | 7.30 | 1977 | 8.03 | 1987 | 8.52 | 1997 | 9.45 |
| 1968 | 7.44 | 1978 | 8.12 | 1988 | 8.58 | 1998 | 9.51 |
| 1969 | 7.72 | 1979 | 8.20 | 1989 | 8.69 | 1999 | 9.57 |

Notes: Data are as of June 30th for 1960-1971 and as of March 31st for 1972-1994.
Establishment of the Senior Executive Service (SES) in July 1979 resulted in the conversion of most GS 16-18 personnel.

[^1]
## Average Grade Trend for General Schedule Employees

## All Areas, Full-Time Only (1960-1999)



## Executive Branch Employment by General Schedule (GS) and Related Grades

1986-1999

|  |  |  |  |  | \% change |  |
| :---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1986 | 1990 | 1994 | 1996 | 1999 | '86-'99 |
| Total GS and Related | $\mathbf{1 , 5 9 2 , 6 9 6}$ | $\mathbf{1 , 6 5 5 , 5 6 2}$ | $\mathbf{1 , 5 8 7 , 0 6 9}$ | $\mathbf{1 , 4 8 2 , 6 4 4}$ | $\mathbf{1 , 3 9 6 , 4 8 3}$ | $\mathbf{- 1 2 . 3 \%}$ |
| GS 1 | 5,590 | 4,649 | 2,931 | 2,966 | 2,610 | $\mathbf{- 5 3 . 3 \%}$ |
| GS 2 | 18,255 | 11,282 | 7,182 | 6,060 | 6,373 | $\mathbf{- 6 5 . 1 \%}$ |
| GS 3 | 83,960 | 56,946 | 38,919 | 29,286 | 26,355 | $\mathbf{- 6 8 . 6 \%}$ |
| GS 4 | 174,989 | 155,252 | 112,406 | 85,079 | 70,050 | $\mathbf{- 6 0 . 0 \%}$ |
| GS 1-4 | $\mathbf{2 8 2 , 7 9 4}$ | $\mathbf{2 2 8 , 1 2 9}$ | $\mathbf{1 6 1 , 4 3 8}$ | $\mathbf{1 2 3 , 3 9 1}$ | $\mathbf{1 0 5 , 3 8 8}$ | $\mathbf{- 6 2 . 7 \%}$ |
| GS 5 | 209,664 | 206,425 | 174,651 | 153,574 | 125,691 | $\mathbf{- 4 0 . 1 \%}$ |
| GS 6 | 98,840 | 108,943 | 110,708 | 103,066 | 92,823 | $\mathbf{- 6 . 1 \%}$ |
| GS 7 | 149,669 | 155,887 | 148,224 | 141,705 | 136,087 | $\mathbf{- 9 . 1 \%}$ |
| GS 8 | 33,172 | 34,878 | 43,878 | 43,652 | 51,230 | $\mathbf{5 4 . 4 \%}$ |
| GS 5-8 | $\mathbf{4 9 1 , 3 4 5}$ | 506,133 | $\mathbf{4 7 7 , 4 6 1}$ | $\mathbf{4 4 1 , 9 9 7}$ | $\mathbf{4 0 5 , 8 3 1}$ | $\mathbf{- 1 7 . 4 \%}$ |
| GS 9 | 168,498 | 170,821 | 148,263 | 138,369 | 132,170 | $\mathbf{- 2 1 . 6 \%}$ |
| GS 10 | 31,249 | 31,024 | 16,693 | 17,601 | 16,918 | $\mathbf{- 4 5 . 9 \%}$ |
| GS 11 | 199,363 | 222,726 | 217,145 | 198,314 | 188,355 | $\mathbf{- 5 . 5 \%}$ |
| GS 12 | 190,882 | 223,636 | 250,646 | 245,527 | 227,847 | $\mathbf{1 9 . 4 \%}$ |
| GS 9-12 | 589,992 | $\mathbf{6 4 8 , 2 0 7}$ | $\mathbf{6 3 2 , 7 4 7}$ | 599,811 | 565,290 | $\mathbf{- 4 . 2 \%}$ |
| GS 13 | 122,816 | 145,918 | 169,968 | 174,908 | 181,357 | $\mathbf{4 7 . 7 \%}$ |
| GS 14 | 66,642 | 81,226 | 93,010 | 90,250 | 85,277 | $\mathbf{2 8 . 0 \%}$ |
| GS 15 | 39,107 | 45,949 | 52,445 | 52,287 | 53,340 | $\mathbf{3 6 . 4 \%}$ |
| GS 13-15 | $\mathbf{2 2 8 , 5 6 5}$ | $\mathbf{2 7 3 , 0 9 3}$ | $\mathbf{3 1 5 , 4 2 3}$ | $\mathbf{3 1 7 , 4 4 5}$ | $\mathbf{3 1 9 , 9 7 4}$ | $\mathbf{4 0 . 0 \%}$ |

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Executive Branch Employment

 By General Schedule (GS) and Related Grades, 1986-1999

* Base data used to calculate percents are excluded from this report.


## Federal Wage Systems Employment

## 1982-1999

Wage Systems Employment

| 1982 | 492,000 | As of September 30, 1999 |
| :--- | :--- | :---: |
| 1984 | 476,000 | $11 \%$ are Women |
| 1986 | 459,000 | $35 \%$ are Minorities |
| 1988 | 429,000 | $84 \%$ work in the Department of Defense |
| 1990 | 412,000 | $\&$ the Department of Veterans Affairs |
| 1992 | 374,000 | $50 \%$ are Veterans |
| 1994 | 326,000 |  |
| 1995 | 303,000 |  |
| 1996 | 285,000 |  |
| 1998 | 255,000 |  |
| 1999 | 245,000 |  |

Note: Data are Calendar Year Averages and exclude U.S. Postal Service.

Sources: "Monthly Report of Federal Civilian Employment" (SF 113-A) and Central Personnel Data File;
Office of Workforce Information. (202) 606-2684 OWI@OPM.GOV

## Federal Wage Systems Employment 1982-1999



## EMPLOYMENT OF VETERANS BY EXECUTIVE BRANCH DEPARTMENT

As of September 30, 1999

|  | ALL EMPLOYEES | VETERANS |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | TOTAL \% | WOMEN | \%* | $\begin{gathered} \text { ALL } \\ \text { DISABLED } \end{gathered}$ | \%* | $\begin{gathered} 30 \% \\ \text { DISABLED } \end{gathered}$ |  |
| EXECUTIVE BRANCH | 1,766,298 | 455,399 26.5 | 39,953 | 8.8 | 78,516 | 17.2 | 30,535 | 6.7 |
| EXECUTIVE DEPTS | 1,582,721 | 429,171 27.9 | 37,942 | 8.8 | 75,092 | 17.5 | 29,408 | 6.9 |
| Department of Agriculture | 106,910 | 15,877 14.9 | 889 | 5.6 | 1,797 | 11.3 | 555 | 3.5 |
| Department of Commerce | 43,697 | 6,163 14.1 | 398 | 6.5 | 772 | 12.5 | 271 | 4.4 |
| Department of Defense | 682,641 | 240,511 37.8 | 20,996 | 8.7 | 44,877 | 18.7 | 17,488 | 7.3 |
| Department of the Army | 223,747 | 79,278 39.6 | 8,096 | 10.2 | 16,677 | 21.0 | 6,832 | 8.6 |
| Department of the Navy | 186,499 | 69,791 37.4 | 4,668 | 6.7 | 10,278 | 14.7 | 3,763 | 5.4 |
| Department of the Air Force | 160,047 | 58,122 42.3 | 4,681 | 8.1 | 11,885 | 20.4 | 4,406 | 7.6 |
| Department of Education | 4,907 | 4829.8 | 34 | 7.1 | 81 | 16.8 | 28 | 5.8 |
| Department of Energy | 15,847 | 3,765 23.8 | 181 | 4.8 | 465 | 12.4 | 163 | 4.3 |
| Department of Health \& Human Services | 60,254 | 5,888 9.8 | 675 | 11.5 | 722 | 12.3 | 259 | 4.4 |
| Department of Housing \& Urban Development | 10,250 | 1,638 16.0 | 133 | 8.1 | 278 | 17.0 | 112 | 6.8 |
| Department of the Interior | 72,790 | 14,529 20.0 | 741 | 5.1 | 2,057 | 14.2 | 710 | 4.9 |
| Department of Justice | 124,910 | 27,818 22.3 | 2,033 | 7.3 | 3,360 | 12.1 | 974 | 3.5 |
| Department of Labor | 15,883 | 3,151 19.8 | 211 | 6.7 | 676 | 21.5 | 276 | 8.8 |
| Department of State | 17,050 | 2,643 15.5 | 160 | 6.1 | 188 | 7.1 | 50 | 1.9 |
| Department of Transportation | 64,107 | 22,654 35.3 | 1,223 | 5.4 | 2,369 | 10.5 | 733 | 3.2 |
| Department of the Treasury | 144,479 | 22,290 15.4 | 1,684 | 7.6 | 2,820 | 12.7 | 948 | 4.3 |
| Department of Veterans Affairs | 218,996 | 61,762 28.2 | 8,584 | 13.9 | 14,630 | 23.7 | 6,841 |  |
| INDEPENDENT AGENCIES | 181,267 | 25,997 14.3 | 1,992 | 7.7 | 3,390 | 13.0 | 1,106 | 4.3 |

*This number represents percent of the overall Veterans total.
NOTE: Army/Air Force National Guard Excluded From Veteran Counts/Percents. This exclusion affects Veterans totals and percents for the Executive Branch, Executive Departments, and the Departments of Defense, Army, and the Air Force.

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV
U.S. Office of Personnel Management

## Distribution of Veteran Employment by Agency

## September 30, 1999



## Executive Branch <br> Veterans Employment Programs

## Fiscal Years 1982-1999

| Veterans Readjustment Authority (VRA) |  |  | 30 Percent or more Disabled Veteran Hires |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year (FY) | FY <br> Appointments | \% Minority | Total Hires | Percent of all Veteran Hires | Percent of all Disabled Veteran Hires | Temporary Appointments to Competitive Service |
| FY82 | 15,017 | 32.1 | 3,369 | 4.0 | 32.0 | 1,648 |
| FY83 | 15,307 | 35.9 | 4,206 | 6.0 | 42.0 | 2,542 |
| FY84 | 20,704 | 36.2 | 4,724 | 6.0 | 39.0 | 3,157 |
| FY85 | 17,477 | 35.6 | 5,361 | 7.0 | 43.0 | 3,622 |
| FY86 | 14,032 | 35.2 | 4,231 | 6.8 | 42.5 | 2,714 |
| FY87 | 12,912 | 35.3 | 4,766 | 6.9 | 40.9 | 3,325 |
| FY88 | 10,642 | 38.2 | 3,365 | 6.7 | 40.5 | 2,166 |
| FY89 | 12,343 | 36.7 | 4,273 | 7.3 | 40.8 | 2,576 |
| FY90 | 7,305 | 35.8 | 2,878 | 7.2 | 39.9 | 1,632 |
| FY91 | 10,287 | 38.3 | 3,225 | 7.7 | 39.5 | 1,827 |
| FY92 | 10,701 | 39.0 | 2,876 | 6.8 | 38.6 | 1,662 |
| FY93 | 14,008 | 41.4 | 2,894 | 7.1 | 40.2 | 1,717 |
| FY94 | 12,468 | 40.6 | 2,757 | 7.2 | 38.7 | 1,670 |
| FY95 | 10,772 | 40.3 | 2,896 | 7.2 | 40.0 | 1,652 |
| FY96 | 12,672 | 39.7 | 2,820 | 8.1 | 41.7 | 1,594 |
| FY97 | 11,059 | 39.9 | 2,956 | 9.1 | 44.7 | 1,586 |
| FY98 | 11,839 | 38.6 | 2,471 | 7.2 | 44.5 | 1,125 |
| FY99 | 10,325 | 39.5 | 3,067 | 9.3 | 49.3 | 1,336 |


| Non-Postal Employment as of September 30, 1999 |  |
| :---: | :---: |
| Veterans | $26.5 \%$ |
| Retired Military | $3.9 \%$ |

Note: All data exclude employees in the Army and Air Force National Guard Bureaus
Source: "Disabled Veteran Affirmative Action Program Report to Congress"; Central Personnel Data File. (202) 606-1991 PAKAPLAN@OPM.GOV

Veterans Readjustment Appointments (VRA)


## All Veteran Hires <br> (Fiscal Year 1999)

All Other
Veterans


Disabled Veteran Hires (Fiscal Year 1999)

## Veterans

## Employment Programs

30\% Disabled Veterans Hired


# Executive Branch Employment by Gender and Race/National Origin (RNO) 

September 1984 - September 1999

|  | Total On-board | All <br> Minoritie \# | \% | Black |  | Hispanic |  | Asian/ Pacific Islander |  | American Indian/ Alaska Native |  | White Non-Hispanic |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1984 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,214,238 | 255,002 | 12.6 | 140,157 | 6.9 | 61,957 | 3.1 | 35,966 | 1.8 | 16,922 | 0.8 | 959,236 | 47.4 |
| Women | 809,095 | 247,886 | 12.3 | 177,718 | 8.8 | 33,623 | 1.7 | 20,052 | 1.0 | 16,493 | 0.8 | 561,209 | 27.7 |
| 1986 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,222,803 | 265,170 | 12.7 | 142,779 | 6.9 | 66,054 | 3.2 | 38,760 | 1.9 | 17,577 | 0.8 | 957,633 | 46.0 |
| Women | 861,182 | 276,612 | 13.3 | 196,991 | 9.5 | 39,137 | 1.9 | 23,377 | 1.1 | 17,107 | 0.8 | 584,570 | 28.1 |
| 1988 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,228,049 | 270,144 | 12.7 | 141,774 | 6.7 | 66,689 | 3.1 | 42,683 | 2.0 | 18,998 | 0.9 | 957,905 | 45.1 |
| Women | 897,099 | 297,211 | 14.0 | 208,278 | 9.8 | 42,877 | 2.0 | 27,349 | 1.3 | 18,707 | 0.9 | 599,888 | 28.2 |
| 1990 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,223,255 | 273,764 | 12.7 | 140,171 | 6.5 | 68,432 | 3.2 | 45,876 | 2.1 | 19,285 | 0.9 | 949,491 | 44.2 |
| Women | 927,104 | 313,749 | 14.6 | 216,696 | 10.1 | 46,738 | 2.2 | 30,436 | 1.4 | 19,879 | 0.9 | 613,355 | 28.5 |
| 1992 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,231,412 | 281,005 | 12.9 | 140,747 | 6.5 | 70,924 | 3.3 | 48,574 | 2.2 | 20,760 | 1.0 | 950,407 | 43.7 |
| Women | 944,167 | 322,636 | 14.8 | 218,844 | 10.1 | 49,091 | 2.3 | 33,090 | 1.5 | 21,611 | 1.0 | 621,531 | 28.6 |
| 1994 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,147,332 | 268,315 | 13.1 | 131,556 | 6.4 | 68,141 | 3.3 | 48,850 | 2.4 | 19,768 | 1.0 | 879,017 | 43.0 |
| Women | 896,117 | 312,949 | 15.3 | 208,956 | 10.2 | 48,722 | 2.4 | 34,033 | 1.7 | 21,238 | 1.0 | 583,168 | 28.5 |
| 1996 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 1,058,566 | 254,297 | 13.5 | 120,486 | 6.4 | 67,547 | 3.6 | 47,905 | 2.5 | 18,359 | 1.0 | 804,269 | 42.5 |
| Women | 831,840 | 294,952 | 15.6 | 193,324 | 10.2 | 48,097 | 2.5 | 33,946 | 1.8 | 19,585 | 1.0 | 536,888 | 28.4 |
| 1999 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Men | 975,853 | 240,155 | 13.6 | 112,606 | 6.4 | 65,580 | 3.7 | 44,214 | 2.5 | 17,755 | 1.0 | 735,698 | 41.7 |
| Women | 790,445 | 289,445 | 16.4 | 186,088 | 10.5 | 49,163 | 2.8 | 34,354 | 1.9 | 19,840 | 1.1 | 501,000 | 28.4 |

[^2]Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@ OPM.GOV

## Executive Branch Employment

## By Gender \& Race/National Origin, 1984-1999

White Non-Hispanic


Asian/Pacific Islander


Black


Hispanic


American Indian/Alaska Native


Men
Women

## Minority Employment by General Schedule (GS) and Related Grades

1986-1999

|  | 1986 | 1990 | 1994 | 1996 | 1999 | $\begin{aligned} & \text { \% change } \\ & \text { 1986-1999 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total GS and Related | 356,092 | 437,374 | 440,079 | 421,781 | 416,680 | 17.0\% |
| GS 1 | 3,046 | 2,625 | 1,611 | 1,721 | 1,358 | -55.4\% |
| GS 2 | 8,209 | 5,830 | 3,647 | 2,903 | 2,961 | -63.9\% |
| GS 3 | 32,883 | 25,567 | 17,553 | 13,130 | 11,616 | -64.7\% |
| GS 4 | 58,997 | 62,079 | 48,598 | 37,649 | 31,072 | -47.3\% |
| GS 1-4 | 103,135 | 96,101 | 71,409 | 55,403 | 47,007 | -54.4\% |
| GS 5 | 61,316 | 72,906 | 67,127 | 62,014 | 52,805 | -13.9\% |
| GS 6 | 27,888 | 37,474 | 40,532 | 38,766 | 36,306 | 30.2\% |
| GS 7 | 35,843 | 47,361 | 50,574 | 50,383 | 50,030 | 39.6\% |
| GS 8 | 7,948 | 10,939 | 15,229 | 15,741 | 19,931 | 150.8\% |
| GS 5-8 | 132,995 | 168,680 | 173,462 | 166,904 | 159,072 | 19.6\% |
| GS 9 | 34,353 | 42,544 | 41,045 | 40,553 | 41,776 | 21.6\% |
| GS 10 | 5,767 | 6,998 | 3,834 | 4,372 | 4,373 | -24.2\% |
| GS 11 | 32,376 | 48,403 | 51,777 | 49,642 | 50,746 | 56.7\% |
| GS 12 | 25,468 | 40,001 | 51,410 | 53,593 | 54,406 | 113.6\% |
| GS 9-12 | 97,964 | 137,946 | 148,066 | 148,160 | 151,301 | 54.4\% |
| GS 13 | 12,682 | 20,720 | 28,342 | 31,311 | 36,525 | 188.0\% |
| GS 14 | 5,839 | 8,954 | 12,122 | 12,719 | 14,492 | 148.2\% |
| GS 15 | 3,477 | 4,973 | 6,678 | 7,284 | 8,283 | 138.2\% |
| GS 13-15 | 21,998 | 34,647 | 47,142 | 51,314 | 59,300 | 169.6\% |

[^3]
## Minority Employment

## By General Schedule (GS) and Related Grades, 1986-1999



[^4]
## Employment of Minorities: Federal Civilian and Private Sector

Percent of Total Workforce, As of September 30, 1986-1999

|  |  | Total |  | All Minorities |  | Black |  | Hispanic |  | All Other Minorities |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  |  | Men | Women | Men | Women | Men | Women | Men | Women | Men | Women |
| 1986 | FCW* $^{*}$ | 59.0 | 41.0 | 12.9 | 13.4 | 7.1 | 9.7 | 3.2 | 1.9 | 2.6 | 1.8 |
|  | CLF** $^{*} 59.4$ | 44.6 | 11.3 | 9.5 | 5.1 | 5.2 | 4.7 | 3.0 | 1.5 | 1.3 |  |
| 198 | FCW | 58.0 | 42.0 | 12.9 | 14.2 | 6.9 | 10.1 | 3.2 | 2.0 | 2.8 | 2.1 |
|  | CLF | 55.0 | 45.0 | 11.8 | 9.8 | 5.2 | 5.3 | 5.0 | 3.2 | 1.6 | 1.3 |
| 1990 | FCW | 57.4 | 42.6 | 12.9 | 14.6 | 6.8 | 10.3 | 3.2 | 2.1 | 2.9 | 2.2 |
|  | CLF | 54.7 | 45.3 | 11.9 | 9.9 | 5.1 | 5.2 | 5.2 | 3.3 | 1.6 | 1.4 |
| 1992 | FCW | 56.2 | 43.8 | 13.0 | 15.2 | 6.7 | 10.5 | 3.3 | 2.3 | 3.0 | 2.4 |
|  | CLF | 54.6 | 45.4 | 12.5 | 10.5 | 5.2 | 5.4 | 5.4 | 3.5 | 1.9 | 1.6 |
| 1994 | FCW | 57.3 | 42.7 | 13.1 | 15.0 | 6.6 | 10.4 | 3.4 | 2.3 | 3.1 | 2.3 |
|  | CLF | 54.4 | 45.6 | 12.7 | 10.5 | 5.2 | 5.3 | 5.5 | 3.5 | 2.0 | 1.7 |
| 1996 | FCW | 57.1 | 42.9 | 13.4 | 15.3 | 6.5 | 10.5 | 3.6 | 2.4 | 3.2 | 2.5 |
|  | CLF | 53.7 | 46.3 | 13.6 | 11.9 | 5.1 | 5.6 | 6.2 | 4.3 | 2.2 | 2.0 |
| 1999 | FCW | 56.5 | 43.5 | 13.9 | 16.0 | 6.7 | 10.7 | 3.8 | 2.6 | 3.4 | 2.7 |
|  | CLF | 53.5 | 46.5 | 14.1 | 13.1 | 5.2 | 6.1 | 6.6 | 4.8 | 2.3 | 2.2 |

[^5]"All Minorities" includes the following Race/National Origin categories: Black, Hispanic, Asian/Pacific Islander, and
American Indian/Alaska Native.
Source: Federal Government and Private Sector data: "Annual Report to Congress on the Federal Equal Opportunity Recruitment Programs" (FEORP) (202) 606-1991 PAKAPLAN@OPM.GOV

# Employment of Minorities <br> Federal Civilian and Private Sector 1986-1999 

All Minorities


Black


Private Sector
$\square$

Hispanic


Federal Civilian

Women

*Derived from source data in the table on page 40

Other Minorities**


## Executive Branch Employment of Workers with Disabilities 1986-1999

|  | 1986 | 1990 | 1994 | 1996 | 1999 |
| :---: | ---: | ---: | ---: | ---: | ---: |
| Workers with Disabilities | $\mathbf{1 2 8 , 1 2 3}$ | $\mathbf{1 4 0 , 1 6 9}$ | $\mathbf{1 4 5 , 1 0 5}$ | $\mathbf{1 3 2 , 3 4 4}$ | $\mathbf{1 2 2 , 2 4 9}$ |
| \% of total Workforce | 6.6 | 6.9 | 7.4 | 7.3 | 7.2 |
| Severely Disabled * |  |  |  |  |  |
| \% of total Workforce | 22,424 | 24,619 | $\mathbf{2 4 , 5 6 0}$ | $\mathbf{2 2 , 2 7 7}$ | $\mathbf{2 0 , 1 3 6}$ |

*As designated by the Equal Employment Opportunity Commission (EEOC).

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Executive Branch Employment of Workers with Disabilities

 1986-1999

## EMPLOYEES WITH DISABILITIES BY EXECUTIVE BRANCH DEPARTMENT

As of September 30, 1999

|  | ALL EMPLOYEES | DISABILITY STATUS |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | DISABLED | \%* | EEOC SPECIFIED |  | NON-DISABLED | \%* | NOT |  |
|  |  |  |  | DISABILITY** |  |  |  |  | \% |
| EXECUTIVE BRANCH | 1,766,298 | 122,249 | 7.2 | 20,136 | 1.2 | 1,585,374 | 92.8 | 58,675 | 3.3 |
| EXECUTIVE DEPTS | 1,582,721 | 110,709 | 7.2 | 17,617 | 1.1 | 1,430,254 | 92.8 | 41,758 | 2.6 |
| Department of Agriculture | 106,910 | 7,908 | 7.7 | 1,140 | 1.1 | 94,712 | 92.3 | 4,290 | 4.0 |
| Department of Commerce | 43,697 | 2,802 | 6.6 | 450 | 1.1 | 39,702 | 93.4 | 1,193 | 2.7 |
| Department of Defense | 682,641 | 50,609 | 7.6 | 7,223 | 1.1 | 618,349 | 92.4 | 13,683 | 2.0 |
| Department of the Army | 223,747 | 15,127 | 6.9 | 2,059 | 0.9 | 204,552 | 93.1 | 4,068 | 1.8 |
| Department of the Navy | 186,499 | 13,186 | 7.2 | 1,971 | 1.1 | 169,658 | 92.8 | 3,655 | 2.0 |
| Department of the Air Force | 160,047 | 13,179 | 8.4 | 1,555 | 1.0 | 143,832 | 91.6 | 3,036 | 1.9 |
| Department of Education | 4,907 | 285 | 6.2 | 85 | 1.9 | 4,282 | 93.8 | 340 | 6.9 |
| Department of Energy | 15,847 | 895 | 6.1 | 116 | 0.8 | 13,696 | 93.9 | 1,256 | 7.9 |
| Department of Health \& Human Services | 60,254 | 3,375 | 6.2 | 630 | 1.2 | 51,118 | 93.8 | 5,761 | 9.6 |
| Department of Housing \& Urban Development | 10,250 | 876 | 9.0 | 147 | 1.5 | 8,865 | 91.0 | 509 | 5.0 |
| Department of the Interior | 72,790 | 4,416 | 6.3 | 686 | 1.0 | 65,636 | 93.7 | 2,738 | 3.8 |
| Department of Justice | 124,910 | 3,933 | 3.2 | 525 | 0.4 | 119,206 | 96.8 | 1,771 | 1.4 |
| Department of Labor | 15,883 | 1,033 | 7.0 | 196 | 1.3 | 13,766 | 93.0 | 1,084 | 6.8 |
| Department of State | 17,050 | 2,300 | 13.7 | 75 | 0.4 | 14,542 | 86.3 | 208 | 1.2 |
| Department of Transportation | 64,107 | 3,049 | 4.8 | 345 | 0.5 | 60,144 | 95.2 | 914 | 1.4 |
| Department of the Treasury | 144,479 | 9,734 | 6.9 | 2,207 | 1.6 | 130,737 | 93.1 | 4,008 | 2.8 |
| Department of Veterans Affairs | 218,996 | 19,494 | 9.1 | 3,792 | 1.8 | 195,499 | 90.9 | 4,003 | 1.8 |
| ALL OTHER Executive Branch Agencies | 183,577 | 11,540 | 6.9 | 2,519 | 1.5 | 155,120 | 93.1 | 16,917 | 9.2 |

*This percent is derived by dividing the Disabled/Non-Disabled population by the Total population minus those Not Identified.
**The Equal Employment Opportunity Commission (EEOC) has specified disabilities which classify employees as "severely disabled," including: total deafness in both ears (with or without understandable speech); blindness in both eyes; missing arms or legs; paralysis;
convulsive disorders (e.g., epilepsy); mental retardation; and, mental or emotional illness.
***This number represents percent of the overall Veterans total.

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV
U.S. Office of Personnel Management

## Distribution of Employees With Disabilities by Agency

September 30, 1999


## Race/National Origin: Employment \& Average Salary by White-Collar Occupational Category (PATCO)

Executive Branch Agencies
September 30, 1999

| Occupational Category | Total On-Board | Total Minorities | Black | Hispanic | Asian / Pacific Islander | American Indian* | White, Non-Hispanic |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total White-Collar | 1,534,643 | 449,531 | 254,618 | 96,962 | 67,185 | 30,766 | 1,085,112 |
| Average Salary (\$) | 48,898 | 42,479 | 40,962 | 42,642 | 49,762 | 38,635 | 51,558 |
| Professional Series | 419,057 | 90,214 | 35,927 | 18,121 | 30,355 | 5,811 | 328,843 |
| Average Salary (\$) | 62,927 | 58,695 | 56,826 | 58,154 | 62,468 | 52,226 | 64,089 |
| Administrative Series | 538,350 | 136,401 | 79,048 | 33,586 | 15,876 | 7,891 | 401,949 |
| Average Salary (\$) | 57,503 | 53,168 | 53,914 | 51,293 | 53,246 | 53,501 | 58,976 |
| Technical Series | 344,152 | 125,438 | 77,649 | 24,235 | 12,348 | 11,206 | 218,714 |
| Average Salary (\$) | 32,927 | 31,359 | 31,793 | 31,614 | 31,155 | 28,027 | 33,826 |
| Clerical Series | 185,121 | 80,005 | 53,600 | 14,218 | 7,295 | 4,892 | 105,116 |
| Average Salary (\$) | 25,716 | 25,372 | 25,825 | 24,428 | 24,508 | 24,424 | 35,978 |
| Other Series | 47,963 | 17,473 | 8,394 | 6,802 | 1,311 | 966 | 30,490 |
| Average Salary (\$) | 33,697 | 32,222 | 32,255 | 35,781 | 28,051 | 30,617 | 33,970 |

[^6]Note: "PATCO" = "Professional, Administrative, Technical, Clerical, Other"

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Race/National Origin Average Salary by White-Collar Occupational Category (PATCO)*

Executive Branch Employment, September 30, 1999


Technical Series


Professional Series


Clerical Series


Administrative Series


Other White Collar Series


* PATCO = Professional, Administrative, Technical, Clerical, Other


# Race/National Origin (RNO): Federal and U.S. Civilian Labor Force <br> Percent of Total Workforce 

As of September 30, 1999

| Total | Men | Women | Total <br> Minoritv | Black | Hispanic | Asian/ <br> Pacific <br> Islander | American <br> Indian/ <br> Alaska <br> Native | White <br> Non- <br> Hispanic |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FCW* | 100.0 | 56.5 | 43.5 | 29.9 | 17.4 | 6.4 | 4.2 | 1.9 | 70.0 |
| CLF* $^{*}$ | 100.0 | 53.5 | 46.5 | 27.2 | 11.3 | 11.4 | 3.7 | 0.8 | 72.8 |

* Notes: $\quad$ CLF = U.S. Civilian Labor Force

FCW = Federal Civilian Workforce; The FCW covers full and part-time permanent employees in Federal Executive Branch agencies participating in CPDF. Note that due to different population coverage, the RNO percentage distributions found in this table could differ from those presented in other tables containing race/ethnic data. Percents are rounded independently and not forced to totals.

[^7]
## Race/National Origin: Federal and U.S. Civilian Labor Force

September 30, 1999

All Minorities


Asian/Pacific Islander


Black
\% of Total Workforce


American Indian/
Alaska Native


Hispanic


White Non-Hispanic


## Employment of Women by White-Collar Occupational (PATCO)* Category

Executive Branch Agencies
1984-1999

|  | 1984 | 1986 | 1988 | 1990 | 1992 | 1994 | 1996 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total White-Collar | 1,606,227 | 1,676,241 | 1,738,911 | 1,780,874 | 1,821,715 | 1,734,673 | 1,623,205 | 1,534,643 |
| Women | 764,712 | 816,253 | 854,419 | 885,372 | 905,675 | 862,418 | 803,153 | 765,195 |
| \% Women | 47.6 | 48.7 | 49.1 | 49.7 | 49.7 | 49.7 | 49.5 | 49.9 |
| Professional | 371,223 | 388,367 | 415,545 | 463,576 | 484,566 | 477,610 | 459,121 | 419,057 |
| Women | 101,139 | 112,887 | 128,083 | 156,294 | 170,416 | 173,187 | 172,315 | 166,491 |
| \% Women | 27.2 | 29.1 | 30.8 | 33.7 | 35.2 | 36.3 | 37.5 | 39.7 |
| Administrative | 440,089 | 472,990 | 508,063 | 512,204 | 548,397 | 541,731 | 528,238 | 538,350 |
| Women | 147,078 | 166,819 | 188,657 | 196,062 | 218,737 | 223,151 | 220,664 | 233,016 |
| \% Women | 33.4 | 35.3 | 37.1 | 38.3 | 39.9 | 41.2 | 41.8 | 43.3 |
| Technical | 348,187 | 359,035 | 373,294 | 388,534 | 415,883 | 393,239 | 365,449 | 344,152 |
| Women | 165,031 | 178,684 | 193,084 | 211,540 | 233,553 | 227,998 | 218,475 | 208,133 |
| \% Women | 47.4 | 49.8 | 51.7 | 54.4 | 56.2 | 58.0 | 59.8 | 60.5 |
| Clerical | 406,581 | 415,309 | 401,047 | 373,768 | 322,073 | 273,360 | 224,040 | 185,121 |
| Women | 348,209 | 354,567 | 340,836 | 316,573 | 273,947 | 230,000 | 185,948 | 151,564 |
| \% Women | 85.6 | 85.4 | 85.0 | 84.7 | 85.1 | 84.1 | 83.0 | 81.9 |
| Other | 40,147 | 40,540 | 40,962 | 42,792 | 50,796 | 48,733 | 46,357 | 47,963 |
| Women | 3,255 | 3,296 | 3,759 | 4,903 | 9,022 | 8,082 | 5,751 | 5,991 |
| \% Women | 8.1 | 8.1 | 9.2 | 11.5 | 17.8 | 16.6 | 12.4 | 12.5 |

*PATCO = Professional, Administrative, Technical, Clerical, Other
Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

## Employment of Women by Occupational Category <br> 1984-1999

* Data shown are excluded from the source table.


Technical


Administrative


Clerical


Other


All Categories


## Employment of Women by General Schedule (GS) and Related Grades

1986-1999

|  | 1986 | 1990 | 1994 | 1996 | \% change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1999 | '86-'99 |
| Total GS and Related | 785,069 | 831,662 | 786,343 | 729,392 | 695,144 | -11.5\% |
| GS 1 | 4,236 | 3,513 | 2,057 | 1,974 | 1,741 | -58.9\% |
| GS 2 | 13,440 | 8,123 | 4,853 | 3,999 | 4,192 | -68.8\% |
| GS 3 | 64,409 | 41,522 | 25,883 | 19,747 | 17,989 | -72.1\% |
| GS 4 | 134,786 | 118,284 | 81,305 | 59,924 | 48,629 | -63.9\% |
| GS 1-4 | 216,871 | 171,442 | 114,098 | 85,644 | 72,551 | -66.5\% |
| GS 5 | 151,844 | 152,559 | 128,264 | 109,623 | 87,946 | -42.1\% |
| GS 6 | 75,152 | 83,545 | 83,923 | 76,855 | 67,269 | -10.5\% |
| GS 7 | 88,580 | 99,042 | 98,348 | 94,375 | 89,232 | 0.7\% |
| GS 8 | 18,948 | 21,034 | 28,515 | 28,299 | 33,724 | 78.0\% |
| GS 5-8 | 334,524 | 356,180 | 339,050 | 309,152 | 278,171 | -16.8\% |
| GS 9 | 75,420 | 81,507 | 74,392 | 70,540 | 67,916 | -9.9\% |
| GS 10 | 14,321 | 16,235 | 7,374 | 7,872 | 7,970 | -44.3\% |
| GS 11 | 69,939 | 90,093 | 95,000 | 89,528 | 88,675 | 26.8\% |
| GS 12 | 43,828 | 65,125 | 82,565 | 85,722 | 85,633 | 95.4\% |
| GS 9-12 | 203,508 | 252,960 | 259,331 | 253,662 | 250,194 | 22.9\% |
| GS 13 | 18,712 | 31,804 | 44,709 | 49,480 | 57,176 | 205.6\% |
| GS 14 | 7,611 | 13,228 | 19,836 | 20,904 | 24,307 | 219.4\% |
| $\begin{array}{r} \text { GS } 15 \\ \text { GS } 13-15 \end{array}$ | $\begin{array}{r} 3,843 \\ 30,166 \end{array}$ | $\begin{array}{r} 6,048 \\ 51,080 \end{array}$ | $\begin{array}{r} 9,319 \\ 73,864 \end{array}$ | $\begin{aligned} & 10,550 \\ & \mathbf{8 0 , 9 3 4} \end{aligned}$ | $\begin{aligned} & 12,745 \\ & 94,228 \end{aligned}$ | $\begin{aligned} & 231.6 \% \\ & \text { 212.4\% } \end{aligned}$ |

[^8]
## Employment of Women

 By General Schedule (GS) and Related Grades, 1986-1999

* Base data used to calculate percents are excluded from this report.


## EMPLOYMENT BY EXECUTIVE BRANCH DEPARTMENT

As of September 30, 1999

|  | ALL | GENDER |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | TOTAL | MEN | \% | WOMEN | \% |
| EXECUTIVE BRANCH | 1,766,298 | 975,853 | 55.2 | 790,445 | 44.8 |
| EXECUTIVE DEPARTMENTS | 1,582,721 | 893,085 | 56.4 | 689,636 | 43.6 |
| Department of Agriculture | 106,910 | 61,709 | 57.7 | 45,201 | 42.3 |
| Department of Commerce | 43,697 | 22,594 | 51.7 | 21,103 | 48.3 |
| Department of Defense | 682,641 | 425,355 | 62.3 | 257,286 | 37.7 |
| Department of the Army | 223,747 | 140,400 | 62.7 | 83,347 | 37.3 |
| Department of the Navy | 186,499 | 126,828 | 68.0 | 59,671 | 32.0 |
| Department of the Air Force | 160,047 | 106,641 | 66.6 | 53,406 | 33.4 |
| Department of Education | 4,907 | 1,883 | 38.4 | 3,024 | 61.6 |
| Department of Energy | 15,847 | 9,821 | 62.0 | 6,026 | 38.0 |
| Department of Health and Human Services | 60,254 | 24,253 | 40.3 | 36,001 | 59.7 |
| Department of Housing and Urban Development | 10,250 | 4,199 | 41.0 | 6,051 | 59.0 |
| Department of the Interior | 72,790 | 44,307 | 60.9 | 28,483 | 39.1 |
| Department of Justice | 124,910 | 76,319 | 61.1 | 48,591 | 38.9 |
| Department of Labor | 15,883 | 7,987 | 50.3 | 7,896 | 49.7 |
| Department of State | 17,050 | 9,081 | 53.3 | 7,969 | 46.7 |
| Department of Transportation | 64,107 | 46,314 | 72.2 | 17,793 | 27.8 |
| Department of the Treasury | 144,479 | 64,032 | 44.3 | 80,447 | 55.7 |
| Department of Veterans Affairs | 218,996 | 95,231 | 43.5 | 123,765 | 56.5 |
| ALL OTHER Executive Branch Agencies | 183,577 | 82,768 | 45.1 | 100,809 | 54.9 |
| Source: Demographic Profile of the Federal Workforce; U.S. Office of Personnel Management | Information. (202) | I@OPM.G |  |  |  |

## Employment by Executive Branch Department: Gender As of September 30, 1999



# EMPLOYMENT BY EXECUTIVE BRANCH DEPARTMENT AND RACE AND NATIONAL ORIGIN 

As of September 30, 1999

| EXECUTIVE BRANCH | , |  |  | , |  | BLACK |  | , |  | ASIA |  | , |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1,766,298 | 1,236,698 | 70.0 | 529,600 | 30.0 | 298,694 | 16.9 | 114,743 | 6.5 | 78,568 | 4.4 | 37,595 | 2.1 |
| EXECUTIVE DEPARTMENTS | 1,582,721 | 1,116,767 | 70.6 | 465,954 | 29.4 | 255,099 | 16.1 | 102,198 | 6.5 | 72,439 | 4.6 | 36,218 | 2.3 |
| Department of Agriculture | 106,910 | 84,132 | 78.7 | 22,778 | 21.3 | 11,366 | 10.6 | 6,075 | 5.7 | 2,633 | 2.5 | 2,704 | 2.5 |
| Department of Commerce | 43,697 | 30,875 | 70.7 | 12,822 | 29.3 | 8,276 | 18.9 | 1,819 | 4.2 | 2,417 | 5.5 | 310 | 0.7 |
| Department of Defense | 682,641 | 499,761 | 73.2 | 182,880 | 26.8 | 97,108 | 14.2 | 41,536 | 6.1 | 37,577 | 5.5 | 6,659 | 1.0 |
| Department of the Army | 223,747 | 164,879 | 73.7 | 58,868 | 26.3 | 34,341 | 15.3 | 13,538 | 6.1 | 8,439 | 3.8 | 2,550 | 1.1 |
| Department of the Navy | 186,499 | 133,996 | 71.8 | 52,503 | 28.2 | 24,554 | 13.2 | 8,154 | 4.4 | 18,384 | 9.9 | 1,411 | 0.8 |
| Department of the Air Force | 160,047 | 122,305 | 76.4 | 37,742 | 23.6 | 17,002 | 10.6 | 13,695 | 8.6 | 5,215 | 3.3 | 1,830 | 1.1 |
| Department of Education | 4,907 | 2,662 | 54.2 | 2,245 | 45.8 | 1,804 | 36.8 | 230 | 4.7 | 164 | 3.3 | 47 | 1.0 |
| Department of Energy | 15,847 | 12,361 | 78.0 | 3,486 | 22.0 | 1,807 | 11.4 | 839 | 5.3 | 625 | 3.9 | 215 | 1.4 |
| Department of Health and Human Services | 60,254 | 35,284 | 58.6 | 24,970 | 41.4 | 9,993 | 16.6 | 1,845 | 3.1 | 3,222 | 5.3 | 9,910 | 16.4 |
| Department of Housing and Urban Development | 10,250 | 5,567 | 54.3 | 4,683 | 45.7 | 3,508 | 34.2 | 717 | 7.0 | 346 | 3.4 | 112 | 1.1 |
| Department of the Interior | 72,790 | 52,965 | 72.8 | 19,825 | 27.2 | 4,085 | 5.6 | 3,301 | 4.5 | 1,219 | 1.7 | 11,220 | 15.4 |
| Department of Justice | 124,910 | 84,465 | 67.6 | 40,445 | 32.4 | 20,518 | 16.4 | 15,384 | 12.3 | 3,593 | 2.9 | 950 | 0.8 |
| Department of Labor | 15,883 | 11,349 | 71.5 | 4,534 | 28.5 | 3,871 | 24.4 | 1,076 | 6.8 | 476 | 3.0 | 111 | 0.7 |
| Department of State | 17,050 | 13,205 | 77.4 | 3,845 | 22.6 | 2,450 | 14.4 | 689 | 4.0 | 639 | 3.7 | 67 | 0.4 |
| Department of Transportation | 64,107 | 50,879 | 79.4 | 13,228 | 20.6 | 7,268 | 11.3 | 3,093 | 4.8 | 1,900 | 3.0 | 967 | 1.5 |
| Department of the Treasury | 144,479 | 94,623 | 65.5 | 49,856 | 34.5 | 31,631 | 21.9 | 12,238 | 8.5 | 4,844 | 3.4 | 1,143 | 0.8 |
| Department of Veterans Affairs | 218,996 | 139,639 | 63.8 | 79,357 | 36.2 | 51,414 | 23.5 | 13,356 | 6.1 | 12,784 | 5.8 | 1,803 | 0.8 |
| ALL OTHER Executive Branch Agencies | 183,577 | 119,931 | 65.3 | 63,646 | 34.7 | 43,595 | 23.7 | 12,545 | 6.8 | 6,129 | 3.3 | 1,377 | 0.8 |

*All Minorites includes the Black, Hispanic, Asian/Pacific Islander, and American Indian/Alaska Native categories.
**Asian refers to Asian/Pacific Islander.
***Amercan Indian refers to American Indian/Alaska Native.
Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV U.S. Office of Personnel Management

## Employment by Executive Branch Department: Race/National Origin

As of September 30, 1999

*American Indian refers to American Indian/Alaska Native

# EMPLOYMENT BY EXECUTIVE BRANCH DEPARTMENT AND AGE GROUPINGS 

As of September 30, 1999

|  | AVERAGE AGE | TOTAL | <31 | \% | 31-40 \% | 41-49 \% | 50-59 \% | 60-69 \% | 70+ | \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| EXECUTIVE BRANCH | 45.3 | 1,766,298 | 158,806 | 9.0 | 423,121 24.0 | 570,137 32.3 | 507,558 28.7 | 96,992 5.5 | 9,684 | 0.5 |
| EXECUTIVE DEPARTMENTS | 45.2 | 1,582,721 | 142,425 | 9.0 | 381,939 24.1 | 512,400 32.4 | 452,853 28.6 | 85,253 5.4 | 7,851 | 0.5 |
| Department of Agriculture | 44.0 | 106,910 | 15,397 | 14.4 | 23,094 21.6 | $34,703 \quad 32.5$ | 27,393 25.6 | 5,614 5.3 | 709 | 0.7 |
| Department of Commerce | 44.1 | 43,697 | 6,601 | 15.1 | 11,007 25.2 | 11,479 26.3 | 11,099 25.4 | 2,933 6.7 | 578 | 1.3 |
| Department of Defense | 46.1 | 682,641 | 44,481 | 6.5 | 152,919 22.4 | 228,314 33.4 | 215,947 31.6 | 38,517 5.6 | 2,463 | 0.4 |
| Department of the Army | 46.5 | 223,747 | 13,708 | 6.1 | 47,255 21.1 | 75,383 33.7 | 73,331 32.8 | 13,096 5.9 | 974 | 0.4 |
| Department of the Navy | 46.2 | 186,499 | 10,878 | 5.8 | 42,337 22.7 | 64,124 34.4 | 58,099 31.2 | 10,408 5.6 | 653 | 0.4 |
| Department of the Air Force | 45.5 | 160,047 | 12,592 | 7.9 | 38,451 24.0 | 50,442 31.5 | 49,300 30.8 | 8,803 5.5 | 459 | 0.3 |
| Department of Education | 45.4 | 4,907 | 616 | 12.6 | 1,027 20.9 | 1,292 26.3 | 1,603 32.7 | 3396.9 | 30 | 0.6 |
| Department of Energy | 47.1 | 15,847 | 745 | 4.7 | 3,172 20.0 | 5,420 34.2 | 5,587 35.3 | 8735.5 | 50 | 0.3 |
| Department of Health and Human Services | 45.5 | 60,254 | 6,322 | 10.5 | 13,767 22.8 | 17,772 29.5 | 17,484 29.0 | 4,318 7.2 | 591 | 1.0 |
| Department of Housing and Urban Development | 47.4 | 10,250 | 536 | 5.2 | 1,968 19.2 | 3,290 32.1 | 3,666 35.8 | 7287.1 | 62 | 0.6 |
| Department of the Interior | 44.2 | 72,790 | 9,557 | 13.1 | 16,066 22.1 | 23,991 33.0 | 19,529 26.8 | 3,331 4.6 | 316 | 0.4 |
| Department of Justice | 40.0 | 124,910 | 22,569 | 18.1 | 48,558 38.9 | 33,338 26.7 | 17,867 14.3 | 2,311 1.9 | 267 | 0.2 |
| Department of Labor | 46.3 | 15,883 | 1,567 | 9.9 | 3,082 19.4 | 4,776 30.1 | 5,266 33.2 | 1,087 6.8 | 105 | 0.7 |
| Department of State | 45.1 | 17,050 | 1,663 | 9.8 | 4,466 26.2 | $5,156 \quad 30.2$ | 4,435 26.0 | 1,066 6.3 | 264 | 1.5 |
| Department of Transportation | 45.1 | 64,107 | 3,828 | 6.0 | 18,962 29.6 | 20,408 31.8 | 17,467 27.2 | 3,215 5.0 | 227 | 0.4 |
| Department of the Treasury | 44.7 | 144,479 | 12,411 | 8.6 | 38,994 27.0 | 46,568 32.2 | 38,878 26.9 | 6,785 4.7 | 843 | 0.6 |
| Department of Veterans Affairs | 46.3 | 218,996 | 16,132 | 7.4 | 44,857 20.5 | 75,893 34.7 | 66,632 30.4 | 14,136 6.5 | 1,346 | 0.6 |
| ALL OTHER Executive Branch Agencies | 45.9 | 183,577 | 16,381 | 8.9 | 41,182 22.4 | 57,737 31.5 | 54,705 29.8 | 11,739 6.4 | 1,833 | 1.0 |

Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV U.S. Office of Personnel Management

## EMPLOYMENT BY EXECUTIVE BRANCH DEPARTMENT AND AGE GROUPINGS

As of September 30, 1999


## Part 2:

## Compensation, Payroll, and Work Years

## Civilian Payroll for Executive Branch Agencies

1984-1999

| September (Sept) | Sept-84 | Sept-86 | Sept-88 | Sept-90 | Sept-92 | Sept-94 | Sept-96 | Sept-98 S | Sept-99 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Monthly Payroll (\$ millions) |  |  |  |  |  |  |  |  |  |
| Total Executive Branch | 5,043.7 | 4,953.7 | 5,449.8 | 5,794.2 | 6,650.0 | 6,937.7 | 6,763.5 | 7,073.3 | 7,304.5 |
| Executive Departments | 4,167.1 | 4,042.5 | 4,434.5 | 5,246.4 | 6,004.5 | 6,250.2 | 5,917.9 | 6,198.1 | 6,392.5 |
| Defense | 2,176.4 | 2,454.2 | 2,637.1 | 2,649.9 | 2,830.3 | 2,824.6 | 2,647.3 | 2,656.3 | 2,640.4 |
| All other Executive Departments | 1,990.7 | 1,588.3 | 1,797.4 | 2,596.5 | 3,174.2 | 3,425.6 | 3,270.6 | 3,451.8 | 3,752.1 |
| Independent Agencies | 876.6 | 911.2 | 1,015.3 | 547.8 | 645.5 | 687.5 | 845.6 | 875.2 | 912.0 |
| Fiscal Year (FY) | FY84 | FY86 | FY88 | FY90 | FY92 | FY94 | FY96 | FY98 | FY99 |
| Annual Payroll |  |  |  |  |  |  |  |  |  |
| (in \$billions) | 54.8 | 60.2 | 63.7 | 71.1 | 77.5 | 83.1 | 83.0 | 84.9 | 86.9 |
| Percent Change* |  | 9.9 | 5.8 | 11.6 | 9.0 | 7.2 | -0.1 | 2.3 (c) | c) 2.4 |

Note: Data exclude U.S. Postal Service and Postal Rate Commission.
*Represents percent change from the previous reported year.
(c) corrected

Source: Monthly Report of Federal Civilian Employment (SF 113-A); Office of Workforce Information. (202) 606-2684 OWI@OPM.GOV

## Civilian Payroll

Executive Branch Agencies (non-Postal)
1984-1999


# Trend of Civilian Compensation and Benefits 

1984-1999 (\$ millions)

|  | 1984 | 1986 | 1988 | 1990 | 1992 | 1994 | 1996 | 1998 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Executive Branch |  |  |  |  |  |  |  |  |  |
| Direct Compensation* | 54,609 | 58,475 | 63,085 | 69,950 | 82,664 | 84,383 | 85,153 | 86,659 | 90,138 |
| Personnel Benefits* | 11,392 | 12,894 | 15,777 | 19,610 | 24,663 | 26,743 | 27,144 | 28,723 | 30,349 |
| U.S. Postal Service |  |  |  |  |  |  |  |  |  |
| Direct Compensation | 18,771 | 20,901 | 23,571 | 26,198 | 28,311 | 30,781 | 32,566 | 34,704 | 35,886 |
| Personnel Benefits | 2,740 | 3,805 | 5,957 | 6,913 | 8,751 | 7,765 | 8,969 | 9,648 | 10,177 |
| Legislative Branch |  |  |  |  |  |  |  |  |  |
| Direct Compensation | N/A | N/A | N/A | N/A | 770 | 786 | 1,206 | 1,273 | 1,326 |
| Personnel Benefits | N/A | N/A | N/A | N/A | 146 | 154 | 259 | 275 | 301 |
| Judicial Branch |  |  |  |  |  |  |  |  |  |
| Direct Compensation | N/A | N/A | N/A | N/A | 1,096 | 1,264 | 1,430 | 1,625 | 1,800 |
| Personnel Benefits | N/A | N/A | N/A | N/A | 228 | 312 | 348 | 406 | 452 |
| Legislative and Judicial Branches |  |  |  |  |  |  |  |  |  |
| Direct Compensation | 1,019 | 1,132 | 1,299 | 1,445 | 1,866 | 2,050 | 2,636 | 2,898 | 3,126 |
| Personnel Benefits | 122 | 139 | 199 | 266 | 374 | 466 | 607 | 681 | 753 |
| Total Direct Compensation | 74,399 | 80,508 | 87,955 | 97,593 | 112,841 | 117,214 | 120,355 | 124,261 | 129,150 |
| Total Personnel Benefits | 14,254 | 16,838 | 21,933 | 26,789 | 33,788 | 34,974 | 36,720 | 39,052 | 41,279 |
| Total Civilian Costs | 88,653 | 97,346 | 109,888 | 124,382 | 146,629 | 152,188 | 157,075 | 163,313 | 170,429 |
| Retired Civilian Pay* | 21,639 | 23,729 | 26,251 | 31,288 | 35,766 | 41,014 | 44,492 | 48,038 | 49,408 |

[^9]Source: Personnel Compensation and Benefits Table, Special Analysis I and Analytical Perspectives; Budget of the United States.(202)606-2684 OWI@OPM.GOV

## Trend of Civilian Compensation and Benefits

1984-1999

*See reference (*) on the table on page 64.

## Work Years in Executive Branch Agencies

## (Excludes U.S. Postal Service)

1984-1998

|  | 1984 | 1986 | 1988 | 1990 | 1992 | 1994 | 1996 | 1998 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Work Years | 2,195,679 | 2,210,622 | 2,210,654 | 2,288,040 | 2,158,717 | 2,078,065 | 1,923,893 | 1,822,370 |
| Basic Work Years | 2,128,931 | 2,145,517 | 2,149,131 | 2,224,292 | 2,095,797 | 2,015,842 | 1,860,081 | 1,767,828 |
| Full-time Permanent | 1,923,894 | 1,955,309 | 1,941,362 | 1,973,959 | 1,904,073 | 1,857,013 | 1,721,960 | 1,631,802 |
| Full-time Temporary | 127,030 | 119,758 | 140,408 | 130,537 | 123,214 | 93,224 | 89,247 | 88,373 |
| Part-time and Intermittent | 78,007 | 70,450 | 67,361 | 119,796 | 68,510 | 65,605 | 48,874 | 47,653 |
| Overtime and Holiday | 66,748 | 65,105 | 61,523 | 63,748 | 62,920 | 62,223 | 63,812 | 54,542 |

Data include Executive Branch (non-Postal) agencies with 100 or more employees.
Note: One work year is equivalent to 2,080 hours of work which could mean, for example, one employee on a full-time schedule of 40 hours for 52 weeks, or two part-time employees for 20 hours per week each for the same period.

Source: Work Years and Personnel Costs; Office of Workforce Information. (202) 606-1245 OWI@OPM.GOV

Work Years in Executive Branch Agencies
(Excludes U.S. Postal Service)


## Part 3:

## Performance Management and Senior Executive Service

## Performance Recognition For Employees

Fiscal Years 1989-1998

|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Performance Awards (1) |  |  |  |  |  |  |  |  |  |  |
| Number of Awards | 565,138 | 633,128 | 695,559 | 759,642 | 811,879 | 780,994 | 830,572 | 683,759 | 647,117 | 589,965 |
| Total \$ Awarded (millions) | \$414.8 | \$483.6 | \$487.5 | \$549.7 | \$586.3 | \$561.8 | \$586.7 | \$512.2 | \$491.0 | \$461.4 |
| Average Award | \$734 | \$764 | \$701 | \$724 | \$722 | \$719 | \$706 | \$749 | \$758 | \$782 |
| Spending as \% of Total Salaries | 0.69\% | 0.76\% | 0.73\% | 0.76\% | 0.77\% | 0.73\% | 0.76\% | 0.66\% | 0.63\% | 0.59\% |


| Other Cash Awards (2) |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Number of Awards | 228,650 | 320,615 | 335,644 | 571,607 | 413,936 | 487,733 | 644,083 | 554,487 | 687,411 |
| 658,530 |  |  |  |  |  |  |  |  |  |
| Total \$ Awarded (millions) | $\$ 109.8$ | $\$ 132.7$ | $\$ 157.3$ | $\$ 175.3$ | $\$ 164.7$ | $\$ 153.8$ | $\$ 194.0$ | $\$ 203.9$ | $\$ 273.6$ |
| Average Award | $\$ 480$ | $\$ 414$ | $\$ 469$ | $\$ 307$ | $\$ 323$ | $\$ 315$ | $\$ 301$ | $\$ 368$ | $\$ 398$ |
| Spending as \% of Total Salaries | $0.18 \%$ | $0.21 \%$ | $0.23 \%$ | $0.27 \%$ | $0.22 \%$ | $0.20 \%$ | $0.25 \%$ | $0.26 \%$ | $0.35 \%$ |
|  |  |  |  |  |  |  |  | $0.36 \%$ |  |

[^10]Source: Workforce Compensation and Performance Service, Incentive Awards Program databases, and Annual Reports.
(202) 606-2720 Performance-management@OPM.GOV

## Performance Recognition For Employees

Fiscal Years 1989-1998


## Performance Recognition For Non-Senior Executive Service Employees

Fiscal Years 1989-1998

| Quality Step Increases (QSI's) |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 |
|  | 44,322 | 48,565 | 56,158 | 57,786 | 62,158 | 60,919 | 68,849 | 62,168 | 57,323 |
| Number Granted | $\$ 18.7$ | $\$ 21.2$ | $\$ 24.1$ | $\$ 28.1$ | $\$ 33.0$ | $\$ 36.3$ | $\$ 45.9$ | $\$ 42.0$ | $\$ 41.8$ |
| Estimated Cost (millions) | $\$ 422$ | $\$ 438$ | $\$ 430$ | $\$ 486$ | $\$ 530$ | $\$ 595$ | $\$ 666$ | $\$ 676$ | $\$ 730$ |
| Average Value |  |  |  |  |  |  | $\$ 774$ |  |  |

Time-off Awards
Total Awarded Average Award
(Hours)

Fiscal Year 1994
Fiscal Year 1995
Fiscal Year 1996
Fiscal Year 1997
Fiscal Year 1998

| Total Awarded | Time-off Awards <br> Average Award <br> (Hours) |
| :---: | :---: |
| 158,438 | 10.8 |
| 264,904 | 10.6 |
| 301,770 | 10.8 |
| 253,452 | 12.7 |
| 215,475 | 20.1 |

[^11]
## Performance Recognition For Non-Senior Executive Service Employees

Quality Step Increases (QSI's)
Fiscal Years 1989-1998


Time Off Awards
Fiscal Years 1994-1998



## Senior Executive Service

## Member Profile

1990-1999

|  | 1990 | 1992 | 1994 | 1996 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Average Age | 50.7 | 51.8 | 51.8 | 51.9 | 52.4 |
| Average Length of Service (Years) | 22.1 | 23.2 | 22.8 | 22.8 | 23.2 |
| Retirement Eligible (Career Appointees) |  |  |  |  |  |
| Regular | 20.0\% | 22.0\% | 31.0\% | 24.3\% | 26.7\% |
| Early-Out | 34.0\% | 29.0\% | 36.0\% | 37.3\% | 40.7\% |
| Education |  |  |  |  |  |
| Not College Graduate | 5.0\% | 5.0\% | 5.0\% | 4.3\% | 5.0\% |
| College Graduate | 29.0\% | 29.0\% | 26.0\% | 26.0\% | 26.3\% |
| Advanced Degree | 66.0\% | 66.0\% | 69.0\% | 69.7\% | 68.8\% |
| Gender |  |  |  |  |  |
| Men | 88.8\% | 87.5\% | 83.5\% | 79.6\% | 76.6\% |
| Women | 11.2\% | 12.5\% | 16.5\% | 20.4\% | 23.4\% |
| Minority | 7.6\% | 8.0\% | 10.6\% | 11.7\% | 14.3\% |
| Occupation |  |  |  |  |  |
| Scientist or Engineer | 30.0\% | 29.0\% | 27.0\% | 24.4\% | 22.3\% |
| Other Professional | 20.0\% | 24.0\% | 24.0\% | 25.5\% | 20.3\% |
| Administrative / Technical | 50.0\% | 48.0\% | 49.0\% | 50.2\% | 57.4\% |
| Geographic Location |  |  |  |  |  |
| Washington, D.C. area | 72.0\% | 72.0\% | 73.0\% | 73.5\% | 73.0\% |

Note: All data as of September 30th; Percentages may not add to 100 due to rounding.
Source: Office of Executive Resources Management SESdata@OPM.GOV

## Senior Executive Service Member Profile

(As of September 1999)


## Senior Executive Service (SES)

## Positions and Appointments

1984-1999

|  |  | SES Appointments |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | Allocated Positions | Total | Career | Noncareer | Limited |
| 1984 | 8,063 | 6,988 | 6,243 | 665 | 80 |
| 1985 | 8,044 | 6,818 | 6,101 | 651 | 66 |
| 1986 | 7,790 | 6,742 | 6,030 | 658 | 54 |
| 1987 | 7,781 | 6,948 | 6,223 | 682 | 43 |
| 1988 | 7,838 | 7,108 | 6,400 | 659 | 49 |
| 1989 | 8,167 | 7,305 | 6,703 | 523 | 79 |
| 1990 | 8,314 | 7,590 | 6,829 | 699 | 62 |
| 1991 | 8,610 | 8,012 | 7,220 | 722 | 70 |
| 1992 | 8,804 | 8,200 | 7,426 | 704 | 70 |
| 1993 | 8,805 | 7,816 | 7,387 | 360 | 69 |
| 1994 | 8,751 | 7,509 | 6,740 | 704 | 65 |
| 1995 | 8,302 | 7,294 | 6,473 | 733 | 88 |
| 1996 | 7,896 | 6,985 | 6,191 | 684 | 110 |
| 1997 | 7,698 | 6,885 | 6,105 | 659 | 121 |
| 1998 | 7,736 | 6,804 | 6,010 | 649 | 145 |
| 1999 | 7,753 | 6,718 | 5,953 | 301 | 164 |

Notes: $\quad$ "Allocated" = Maximum number of SES positions authorized.
"Appointments" = Number of SES positions actually filled.
All data as of September 30th.
Source: Office of Executive Resources Management SESdata@OPM.GOV

## Senior Executive Service

## Positions and Appointments

 1984-1999

| ․ㅠㄹ Non-Career | $*$ Career |
| :--- | :--- |
| - Total Appointments | $\rightarrow$ Allocated Positions |

Allocated vs Appointed


Career vs Non-Career


## Senior Executive Service Awards

Fiscal Years 1989-1999

|  | Presidential Rank Awards |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999* |
| Number of Awards | 349 | 382 | 401 | 414 | 275 | 265 | 208 | 233 | 273 | 294 | 311 |
| Distinguished (\$20,000) | 63 | 66 | 67 | 68 | 62 | 57 | 62 | 63 | 60 | 52 | 58 |
| Meritorious (\$10,000) | 286 | 316 | 334 | 346 | 213 | 208 | 146 | 170 | 213 | 242 | 253 |
| Total Awarded (\$ millions) | 4.12 | 4.48 | 4.68 | 4.80 | 3.37 | 3.22 | 2.70 | 2.96 | 3.33 | 3.46 | 8.30 |


|  | Performance Awards |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999** |
| Number of Awards | 2,535 | 2,495 | 2,475 | 2,939 | 2,971 | 2,683 | 2,352 | 1,763 | 2,256 | 2,043 | 1,975 |
| Percent of Career Members Receiving Awards | 40 | 37 | 35 | 40 | 40 | 38 | 36 | 28 | 36 | 34 | 33 |
| Total Awarded (\$ millions) | 13.89 | 13.76 | 14.34 | 20.25 | 21.18 | 18.95 | 16.44 | 12.4 | 16.2 | 15.4 | 19.4 |
| Average Amount of Award | \$5,478 | \$5,517 | \$5,793 | \$6,891 | \$7,129 | \$7,064 | \$6,992 | \$7,034 | \$7,161 | \$7,538 | \$9,843 |

[^12]
## Senior Executive Service: Awards

 1989-1999Presidential Rank Awards



Performance Awards

Percent of Career Members
Receiving Awards


Average Amount of Award


## Part 4:

Retirement and Insurance Programs

## Retirement and Insurance Payments

1990-2000

|  | $1990{ }^{\text {a }}$ | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | $1999{ }^{\text {r }}$ | $2000{ }^{\text {b }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. Office of Personnel Management (OPM) Payment Accounts in Millions (\$) |  |  |  |  |  |  |  |  |  |  |  |
| Government Payments for Annuitants Health Benefits | 3,118.3 | 3,189.2 | 3,388.9 | 3,739.8 | 3,990.7 | 3,813.3 | 3,829.5 | 3,934.1 | 4,115.0 | 4,610.0 | 4,995.0 |
| \% Change |  | 2.3 | 6.3 | 10.4 | 6.7 | -4.4 | 0.4 | 2.7 | 4.6 | 12.0 | 8.4 |
| Government Payments for Annuitants Insurance | 1.9 | 5.7 | 7.3 | 11.2 | 15.5 | 21.9 | 24.9 | 27.8 | 30.0 | 31.0 | 33.0 |
| \% Change |  | 200.0 | 28.1 | 53.4 | 38.4 | 41.3 | 13.7 | 11.6 | 7.9 | 3.3 | 6.5 |
| Government Payments to Civil Service Retirement and Disability Fund | 17,664.9 | 18,509.1 | 19,101.2 | 19,793.3 | 19,698.1 | 19,935.2 | 20,060.3 | 21,253.7 | 21,357.0 | 21,401.0 | 21,245.0 |
| \% Change |  | 4.8 | 3.2 | 3.6 | -0.5 | 1.2 | 0.6 | 5.9 | 0.5 | 0.2 | -0.7 |

a. Beginning in Fiscal Year 1990, "Government Payments for Annuitants, Employee Life Insurance."
r. Revised Data
b. Budget Data for 2000 are estimated.

Notes: Amounts shown reflect OPM's payment of the Government's share for annuitants' health and life insurance benefits and General Fund payments to the retirement fund. These payments do not include amounts contributed by Federal agencies on behalf of their employees.

Sources: Appendix, Budget of the U.S. Government
Historical Tables, Budget of the U.S. Government
(202) 606-0650 RISBUDGET@OPM.GOV

## Retirement and Insurance Payments, 1990-2000

## Treasury Payments <br> to Civil Service Benefit Programs



Amounts shown reflect U.S. Office of Personnel Management's payment of the Government's share for annuitants' health and life insurance benefits. These payments do not include amounts contributed by Federal agencies on behalf of their employees.

## Federal Employee Health Benefits Program

## Enrollment and Coverage

September 30, 1999

|  | Employees | Annuitants | Total <br> Enrolled | Dependents <br> (Estimated) | Total <br> Covered |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Governmentwide | 887,249 | $1,017,688$ | $1,904,937$ | $1,813,838$ | $3,718,775$ |
| Employee Organizations | 465,556 | 526,427 | 997,983 | $1,178,495$ | $2,170,478$ |
| Comprehensive <br> (Health Maintenance <br> Organizations) | 918,443 | 307,002 | $1,225,445$ | $1,575,978$ | $2,801,423$ |
| Experience - Rated | 98,569 | 47,612 | 146,181 | 184,512 | 330,693 |
| Community - Rated | 819,874 | 259,390 | $\mathbf{1 , 0 7 9 , 2 6 4}$ | $1,391,466$ | $2,470,730$ |
| Total, All Plans | $\mathbf{2 , 2 7 1 , 2 4 8}$ | $\mathbf{1 , 8 5 1 , 1 1 7}$ | $\mathbf{4 , 1 2 2 , 3 6 5}$ | $\mathbf{4 , 5 6 8 , 3 1 1}$ | $\mathbf{8 , 6 9 0 , 6 7 6}$ |

Source: Semi-annual Headcount, as of September 1999 (the number of dependents is estimated based on data provided by health benefits carriers).
(202) 606-0650 RISBUDGET@OPM.GOV

## Federal Employee Health Benefits Program Enrollment \& Coverage

September 30, 1999

Enrollee Category


Type of Plan*

Governmentwide
46.2\%


Employee Organizations 24.1\%

Total Program Coverage* Enrollees byType of Plan

*As of 1999, this number includes dependants.
**HMO = Health Maintenance Organization

## Federal Employee Health Benefits

Weighted Average Monthly Premiums

|  | 1989 - 1999 |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1989 | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| NON-POSTAL EMPLOYEES |  |  |  |  |  |  |  |  |  |  |  |
| Government Share | \$160.12 | \$181.95 | \$193.45 | \$209.20 | \$228.43 | \$236.48 | \$226.81 | \$225.17 | \$229.46 | \$241.69 | \$268.91 |
| Enrollee Share | \$64.58 | \$69.10 | \$71.23 | \$78.33 | \$85.03 | \$88.21 | \$87.28 | \$89.12 | \$91.23 | \$101.27 | \$107.97 |
| Total Premiums | \$224.70 | \$251.05 | \$264.68 | \$287.53 | \$313.46 | \$324.69 | \$314.09 | \$314.29 | \$320.69 | \$342.96 | \$376.88 |
| POSTAL EMPLOYEES |  |  |  |  |  |  |  |  |  |  |  |
| Government Share | \$219.31 | \$250.37 | \$271.54 | \$292.43 | \$318.25 | \$322.37 | \$302.20 | \$294.19 | \$294.77 | \$308.44 | \$333.75 |
| Enrollee Share | \$30.76 | \$29.89 | \$30.12 | \$33.80 | \$35.54 | \$41.35 | \$47.78 | \$51.44 | \$57.32 | \$66.44 | \$72.51 |
| Total Premiums | \$250.07 | \$280.26 | \$301.66 | \$326.23 | \$353.79 | \$363.72 | \$349.98 | \$345.63 | \$352.09 | \$374.88 | \$406.26 |
| ANNUITANTS |  |  |  |  |  |  |  |  |  |  |  |
| Government Share | \$151.80 | \$170.57 | \$178.48 | \$193.25 | \$210.40 | \$216.18 | \$205.72 | \$203.76 | \$206.78 | \$216.94 | \$240.30 |
| Enrollee Share | \$89.99 | \$81.44 | \$80.17 | \$80.23 | \$85.02 | \$84.99 | \$82.42 | \$84.75 | \$85.47 | \$94.39 | \$103.10 |
| Total Premiums | \$241.79 | \$252.01 | \$258.65 | \$273.48 | \$295.42 | \$301.17 | \$288.14 | \$288.51 | \$292.25 | \$314.33 | \$343.40 |
| TOTAL PROGRAM WEIGHTED AVERAGE |  |  |  |  |  |  |  |  |  |  |  |
| Government Share | \$167.23 | \$189.27 | \$200.57 | \$216.50 | \$234.70 | \$241.59 | \$230.37 | \$227.35 | \$230.41 | \$241.95 | \$267.41 |
| Enrollee Share | \$68.64 | \$67.19 | \$67.91 | \$71.76 | \$77.46 | \$79.44 | \$78.69 | \$80.92 | \$82.95 | \$93.57 | \$99.58 |
| Total Premiums | \$235.87 | \$256.46 | \$268.48 | \$288.26 | \$312.16 | \$321.03 | \$309.06 | \$308.27 | \$313.36 | \$335.52 | \$366.99 |
| \% Change |  | 8.7 | 4.7 | 7.4 | 8.3 | 2.8 | -3.7 | -0.3 | 1.7 | 7.1 | 9.4 |

Note: Premiums are weighted based on enrollments as of March.
Source: Office of Personnel Management, Retirement and Insurance Service. (202) 606-0650 RISBUDGET@OPM.GOV

## Federal Employee Health Benefits Program

## How the Cost is Shared Between Government and Enrollee ...



## Federal Employee Health Benefits Program Financial Data

Fiscal Years 1987-1999
(\$ in millions)

|  | $(\$$ in millions) |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| 1987 | Revenues | Revenues <br> in Excess of <br> Expenses | Excess (Deficiency) <br> of Revenues <br> Over Expenses |  |
| 1988 | 7,125 | 7,714 | $(589)$ | 582 |
| 1989 | 9,031 | 9,016 | 15 | 597 |
| 1990 | 10,985 | 10,169 | 816 | 1,413 |
| 1991 | 12,186 | 11,003 | 1,183 | $4,626{ }^{*}$ |
| 1992 | 13,384 | 12,414 | 971 | 5,584 |
| 1993 | 14,262 | 13,874 | 389 | 5,952 |
| 1994 | 15,496 | 14,624 | 872 | 6,875 |
| 1995 | 16,121 | 15,471 | 651 | 7,489 |
| 1996 | 16,210 | 15,886 | 324 | 7,814 |
| 1997 | 15,706 | 16,150 | $(444)$ | 7,371 |
| 1998 | 15,910 | 16,578 | $(668)$ | 6,703 |
| 1999 | 16,695 | 17,160 | $(465)$ | 6,237 |
|  | 18,039 | 18,463 | $(424)$ | 5,813 |

*In 1990, the Chief Financial Officer Act changed the method in which the fund balance is calculated.
Source: President's Budget Status of the Fund Schedule
(202) 606-0650 RISBUDGET@OPM.GOV

# Federal Employees Health Benefits (FEHB) Program Financial Data 

Fiscal Years 1987-1999


# Retirement Eligibility Statistics Federal Employees Retirement System (FERS) 

## Selected Agencies as of September 30, 1999

|  | TOTAL EMPLOYMENT | FERS EMPLOYMENT | EARLY-OUT ELIGIBLES |  | VOLUNTARY <br> ELIGIBLES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \# | \% | \# | \% |
| All Agencies | 1,772,333 | 992,790 | 15,508 | 1.6 | 83,244 | 8.4 |
| Department of Agriculture | 106,929 | 48,618 | 777 | 1.6 | 3,228 | 6.6 |
| Department of Commerce | 43,707 | 25,207 | 272 | 1.1 | 1,424 | 5.6 |
| Department of Defense (Total) | 684,388 | 368,934 | 6,626 | 1.8 | 38,824 | 10.5 |
| Department of the Air Force | 160,334 | 89,213 | 1,315 | 1.5 | 8,949 | 10.0 |
| Department of the Army | 224,379 | 121,849 | 2,405 | 2.0 | 12,943 | 10.6 |
| Department of the Navy | 186,848 | 97,117 | 1,828 | 1.9 | 10,199 | 10.5 |
| Department of Defense (Excluding Military Departments) | 112,827 | 60,755 | 1,078 | 1.8 | 6,733 | 11.1 |
| Department of Education | 4,915 | 2,587 | 49 | 1.9 | 182 | 7.0 |
| Department of Energy | 15,859 | 7,792 | 169 | 2.2 | 738 | 9.5 |
| Department of Health and Human Services | 60,420 | 34,743 | 495 | 1.4 | 2,414 | 6.9 |
| Department of Housing and Urban Development | 10,252 | 5,170 | 78 | 1.5 | 582 | 11.3 |
| Department of the Interior | 72,830 | 37,243 | 494 | 1.3 | 2,549 | 6.8 |
| Department of Justice | 124,910 | 96,439 | 925 | 1.0 | 2,838 | 2.9 |
| Department of Labor | 15,908 | 8,242 | 107 | 1.3 | 612 | 7.4 |
| Department of State | 17,128 | 4,955 | 58 | 1.2 | 313 | 6.3 |
| Department of Transportation | 64,135 | 35,410 | 407 | 1.1 | 2,386 | 6.7 |
| Department of the Treasury | 144,482 | 87,272 | 1,137 | 1.3 | 7,067 | 8.1 |
| Department of Veterans Affairs | 219,153 | 137,552 | 1,530 | 1.1 | 12,834 | 9.3 |
| Environmental Protection Agency | 19,045 | 11,475 | 146 | 1.3 | 576 | 5.0 |
| General Services Administration | 14,215 | 7,649 | 149 | 1.9 | 826 | 10.8 |
| National Aeronautics and Space Administration | 18,941 | 10,209 | 112 | 1.1 | 554 | 5.4 |
| Office of Personnel Management | 3,691 | 1,655 | 26 | 1.6 | 249 | 15.0 |
| Small Business Administration | 4,543 | 2,607 | 35 | 1.3 | 295 | 11.3 |
| Social Security Administration | 63,957 | 26,954 | 1,433 | 5.3 | 2,256 | 8.4 |
| All Other Agencies | 62,925 | 32,077 | 483 | 1.5 | 2,497 | 7.8 |

Notes: Data are calculated under current law provisions.
Employment and eligibility figures include those employees subject to 5 U.S.C. Paragraph 8336(c).
Source: Central Personnel Data File (CPDF); Office of Personnel Management. (202) 606-2869 OWI@OPM.GOV

## Retirement Eligibility Statistics Federal Employees Retirement System (FERS)

Selected Agencies as of September 30, 1999


## Retirement Eligibility Statistics Civil Service Retirement System (CSRS)

Selected Agencies as of September 30, 1999

|  | TOTAL EMPLOYMENT | CSRS EMPLOYMENT | EARLY-OUT ELIGIBLES |  | VOLUNTARY ELIGIBLES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | \# | \% | \# | \% |
| All Agencies | 1,772,333 | 668,308 | 279,596 | 41.8 | 102,610 | 15.4 |
| Department of Agriculture | 106,929 | 39,393 | 15,165 | 38.5 | 6,452 | 16.4 |
| Department of Commerce | 43,707 | 12,226 | 5,379 | 44.0 | 2,417 | 19.8 |
| Department of Defense (Total) | 684,388 | 290,209 | 124,649 | 43.0 | 39,774 | 13.7 |
| Department of the Air Force | 160,334 | 64,689 | 28,062 | 43.4 | 9,595 | 14.8 |
| Department of the Army | 224,379 | 95,264 | 41,242 | 43.3 | 13,699 | 14.4 |
| Department of the Navy | 186,848 | 86,895 | 37,011 | 42.6 | 11,337 | 13.0 |
| Department of Defense (Excluding Military Departments) | 112,827 | 43,361 | 18,334 | 42.3 | 5,143 | 11.9 |
| Department of Education | 4,915 | 1,984 | 948 | 47.8 | 332 | 16.7 |
| Department of Energy | 15,859 | 7,957 | 3,758 | 47.2 | 1,138 | 14.3 |
| Department of Health and Human Services | 60,420 | 19,344 | 8,593 | 44.4 | 4,001 | 20.7 |
| Department of Housing and Urban Development | 10,252 | 4,972 | 2,377 | 47.8 | 888 | 17.9 |
| Department of the Interior | 72,830 | 25,382 | 10,244 | 40.4 | 3,691 | 14.5 |
| Department of Justice | 124,910 | 26,254 | 7,950 | 30.3 | 5,308 | 20.2 |
| Department of Labor | 15,908 | 7,490 | 3,463 | 46.2 | 1,465 | 19.6 |
| Department of State | 17,128 | 2,602 | 1,114 | 42.8 | 375 | 14.4 |
| Department of Transportation | 64,135 | 28,188 | 8,912 | 31.6 | 7,173 | 25.4 |
| Department of the Treasury | 144,482 | 53,025 | 21,950 | 41.4 | 6,970 | 13.1 |
| Department of Veterans Affairs | 219,153 | 68,751 | 28,541 | 41.5 | 9,468 | 13.8 |
| Environmental Protection Agency | 19,045 | 6,629 | 2,877 | 43.4 | 1,043 | 15.7 |
| General Services Administration | 14,215 | 6,487 | 3,287 | 50.7 | 865 | 13.3 |
| National Aeronautics and Space Administration | 18,941 | 8,358 | 2,749 | 32.9 | 2,156 | 25.8 |
| Office of Personnel Management | 3,691 | 1,315 | 626 | 47.6 | 171 | 13.0 |
| Small Business Administration | 4,543 | 1,528 | 719 | 47.1 | 297 | 19.4 |
| Social Security Administration | 63,957 | 35,976 | 17,122 | 47.6 | 4,981 | 13.8 |
| All Other Agencies | 62,925 | 20,238 | 9,173 | 45.3 | 3,645 | 18.0 |

## Notes: Data are calculated under current law provisions.

Employment and eligibility figures include those employees subject to 5 U.S.C. Paragraph 8336(c)
Source: Central Personnel Data File (CPDF); Office of Personnel Management. (202) 606-2869 OWI@OPM.GOV

## Retirement Eligibility Statistics Civil Service Retirement System (CSRS)

Selected Agencies as of September 30, 1999


# Retirement System <br> On Annuity Roll at End of Fiscal Year 

1982-1999

| Employees (CSRS/FERS) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Normal | Disability | Other a | Total | Average Monthly Annuity (\$) | Survivors | Average Monthly Annuity (\$) |
| 1982 | 769,916 | 348,068 | 239,703 | 1,357,687 | 1,041 | 469,817 | 463 |
| 1983 | 804,236 | 343,457 | 240,923 | 1,388,616 | 1,076 | 481,526 | 486 |
| 1984 | 837,368 | 337,871 | 244,955 | 1,420,194 | 1,078 | 490,229 | 501 |
| 1985 | 876,692 | 331,675 | 245,839 | 1,454,206 | 1,119 | 501,212 | 528 |
| 1986 | 916,313 | 325,978 | 249,280 | 1,491,571 | 1,128 | 516,413 | 536 |
| 1987 | 934,269 | 318,436 | 251,435 | 1,504,140 | 1,146 | 528,087 | 552 |
| 1988 | 973,533 | 311,263 | 266,152 b | 1,550,948 | 1,195 | 541,098 | 583 |
| 1989 | 1,000,986 | 304,571 | 265,861 | 1,571,418 | 1,243 | 548,373 | 616 |
| 1990 | 1,021,950 | 297,257 | 265,578 | 1,584,785 | 1,301 | 558,196 | 653 |
| 1991 | 1,054,589 | 289,723 | 269,994 | 1,614,306 | 1,371 | 569,814 | 698 |
| 1992 | 1,040,441 | 281,690 | 282,313 | 1,604,444 | 1,423 | 581,035 | 731 |
| 1993 | 1,059,486 | 274,401 | 318,780 | 1,652,667 | 1,468 | 589,151 | 760 |
| 1994 | 1,063,518 | 268,375 | 334,333 | 1,666,226 | 1,515 | 597,078 | 789 |
| 1995 | 1,077,004 | 263,377 | 363,086 | 1,703,467 | 1,568 | 607,244 | 819 |
| 1996 | 1,078,296 | 259,885 | 380,717 | 1,718,898 | 1,616 | 614,252 | 849 |
| 1997 | 1,079,935 | 256,595 | 394,422 | 1,730,952 | 1,669 | 621,325 | 881 |
| 1998 | 1,081,613 | 252,942 | 406,822 | 1,741,377 | 1,711 | 627,973 | 904 |
| 1999 | 1,078,730 | 246,427 | 411,807 | 1,736,964 | 1,743 | 631,153 | 923 |

a. This category includes Deferred, Involuntary, Voluntary Early, and Special Provision
(i.e., Law Enforcement, Firefighter, Air Traffic Controller, Members of Congress) retirements.
b. Includes 2,585 Federal Employees Retirement System annuitants whose retirement types are not available.

Source: Annuity Roll; Retirement and Insurance Service. (202) 606-0650 RISBUDGET@OPM.GOV

# Retirement System <br> On Annuity Roll at End of Fiscal Year <br> 1982-1999 

Number on Annuity Roll


Average Monthly Annuity


## Retirement System Additions to Annuity Roll

Fiscal Years 1982-1999

| Fiscal <br> Year | Employees |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Normal | Disability | Other a | Total | Survivors |
| 1982 | 58,933 | 14,307 | 11,843 | 85,083 | 38,380 |
| 1983 | 61,605 | 9,756 | 9,366 | 80,727 | 37,983 |
| 1984 | 65,937 | 9,510 | 8,507 | 83,954 | 35,186 |
| 1985 | 70,867 | 8,857 | 8,450 | 88,174 | 37,506 |
| 1986 | 71,888 | 9,316 | 10,868 | 92,072 | 39,245 |
| 1987 | 52,059 | 7,719 | 9,911 | 69,689 | 38,034 |
| 1988 | 75,112 | 8,455 | 22,888 b | 106,455 | 40,171 |
| 1989 | 60,639 | 7,341 | 10,338 | 78,318 | 35,709 |
| 1990 | 57,013 | 7,225 | 7,924 | 72,162 | 35,953 |
| 1991 | 68,719 | 6,523 | 12,744 | 87,986 | 39,250 |
| 1992 | 35,629 | 5,996 | 8,852 | 50,477 | 37,020 |
| 1993 c | 58,747 | 7,039 | 46,250 | 112,036 | 36,851 |
| 1994 | 44,515 | 8,091 | 25,751 | 78,357 | 37,938 |
| 1995 | 54,292 | 8,926 | 38,907 | 102,125 | 40,021 |
| 1996 | 43,528 | 10,504 | 28,501 | 82,533 | 38,972 |
| 1997 | 44,717 | 10,856 | 25,146 | 80,719 | 38,315 |
| 1998 | 46,185 | 10,716 | 24,043 | 80,944 | 39,821 |
| 1999 | 42,019 | 7,500 | 16,938 | 66,457 | 38,142 |

Notes: a. The "Other" category includes Deferred, Involuntary, Voluntary Early, and Special Provision
(i.e., Law Enforcement, Firefighter, Air Traffic Controller, Members of Congress) retirements.
b. Revised to include 2,597 Federal Employees Retirement System annuitants whose retirement types are not available.
c. The larger number of additions to the Annuity Roll in Fiscal Year 1993 is attributable to approximately 34,000 voluntary early retirements and 7,000 involuntary retirements associated with Government downsizing efforts.

[^13]
## Retirement System Additions to Annuity Roll

Fiscal Years 1982-1999

$\square$ Normal $\square$ Survivors $\square$ Disability "Other"

## Retirement Systems Coverage

## Civil Service Retirement System (CSRS) <br> vs <br> Federal Employees Retirement System (FERS)

Fiscal Years 1990-1999

|  | 1990 | 1991 | 1992 | 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CSRS | 1,754,280 | 1,667,628 | 1,608,455 | 1,484,037 | 1,401,821 | 1,311,465 | 1,235,153 | 1,194,166 | 1,108,083 | 1,028,738 |
| \% of total | 61.5 | 58.6 | 56.9 | 54.3 | 52.0 | 48.9 | 47.1 | 44.5 | 41.7 | 39.1 |
| FERS | 1,096,874 | 1,176,993 | 1,219,051 | 1,250,934 | 1,296,461 | 1,370,953 | 1,385,181 | 1,487,284 | 1,549,698 | 1,604,829 |
| \% of total | 38.5 | 41.4 | 43.1 | 45.7 | 48.0 | 51.1 | 52.9 | 55.5 | 58.3 | 60.9 |

[^14]
## Retirement Systems Coverage <br> Civil Service Retirement System (CSRS) vs Federal Employees Retirement System (FERS)

Fiscal Years 1990-1999


## Federal Employees Group Life Insurance

## Fiscal Year 1999

|  | Employees |  | Annuitants |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Number Enrolled (Thousands) | Insurance In Force (\$ Billions) | Number Enrolled (Thousands) | Insurance In Force (\$ Billions) | Number Enrolled (Thousands) | Insurance In Force (\$ Billions) |
| Coverage |  |  |  |  |  |  |
| Basic | 2,360 | 241.2 | 1,593 | 34.9 | 3,953 | 276.1 |
| Standard | 997 | 20.0 | 355 | 2.1 | 1,352 | 22.1 |
| Additional | 1,155 | 182.0 | 139 | 9.6 | 1,294 | 191.6 |
| Family | 962 | 8.7 | 337 | 1.0 | 1,299 | 9.7 |
| Total | 2,360 * | 451.9 | 1,543 * | 47.6 | 3,953 * | 499.5 |

* NOTE: Totals may NOT add because those employees with Standard, Additional, or Family coverage must also have Basic coverage.

| Claims Paid During Fiscal Year 1999 |  |  | Operating Revenues and Expenses, Fiscal Year 1999 <br> (\$ Millions) |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Claims | Amount Paid (\$ Thousands) |  |  |
| Death |  |  |  |  |
| Employees | 7,763 | \$646,044 | Revenues | \$2,973 |
| Annuitants | 66,334 | \$984,995 | Expenses | \$1,865 |
| Total | 74,097 | \$1,631,039 | Excess of operating Revenues Over Expenses | \$1,108 |
| Dismemberment |  |  |  |  |
| Total | 48 | \$732 |  |  |

[^15]
## Federal Employees Group Life Insurance

Fiscal Year 1999


Revenues vs Expenses


## Part 5:

## Student Employment Programs

## Presidential Management Internship (PMI) Program Selections, Universities, and Employing Agencies

| Trends in PMI Selections1983-1999 |  | Top Universities With PMI Finalists in 1999 |  | Top Agencies Employing 1999 PMI Finalists |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Selections | University | Finalists | Agency | Selections |
| 1983 | 158 | Harvard, JFK School of Government | 20 | Department of Health and |  |
| 1984 | 163 | Johns Hopkins University | 20 | Human Services | 62 |
| 1985 | 164 | University of California (UCLA) | 18 (6) | Department of State | 56 |
| 1986 | 178 | Georgetown University | 17 | Social Security Administration | 37 |
| 1987 | 200 | American University | 16 | Department of Justice | 26 |
| 1988 | 197 | Columbia University | 13 | Department of Commerce | 21 |
| 1989 | 201 | University of Maryland | 12 | Department of the Interior | 16 |
| 1990 | 253 | George Washington University | 11 | Department of the Treasury | 16 |
| 1991 | 247 | University of Texas | 11 | Department of Labor | 15 |
| 1992 | 229 | University of Pittsburgh | 10 | Department of Defense | 14 |
| 1993 | 180 | Tufts University | 8 | Department of Education | 13 |
| 1994 | 125 | University of North Carolina | 8 | Department of Transportation | 12 |
| 1995 | 152 | Duke University | 7 | Office of Management and Budget | 12 |
| 1996 | 114 | Syracuse University | 7 | Department of Housing and |  |
| 1997 | 339 | Indiana University | 6 | Urban Development | 11 |
| 1998 | 343 | University of Michigan | 6 | Office of Personnel Management | 11 |
| 1999 | 366 | University of Pennsylvania | 6 | US Agency for International |  |
|  |  | Emory University | 5 | Development | 6 |
|  |  | Princeton University | 5 | Environmental Protection Agency | 5 |
|  |  | University of Minnesota | 5 | Federal Emergency Management Agency | 5 |
|  |  |  |  | Broadcasting Board of Governors | 4 |
|  |  |  |  | Department of Energy | 4 |
|  |  |  |  | Executive Office of the President | 4 |

## Presidential Management Internship Program

Selections Employing Agencies
1983-1999


## Student Career Experience Program Employing Agencies and Participant Demographics

Fiscal Year 1999

| Top Six |  |
| :--- | :---: |
| Employing Agencies |  |
| Agency | Number <br> Employed <br> Total |
| Navy | 9,431 |
| Army | 1,874 |
| Agriculture | 1,235 |
| Interior | 1,201 |
| National Aeronautics and | 984 |
| Space Administration | 578 |
| Veterans Affairs | 463 |
| Other | 2,905 |


| Participant Demographics <br> (All Agencies) |  |  |
| :---: | :---: | :---: |
| Category | Participants | Percent of Total |
| Total | 9,431 | 100.0\% |
| Total Minorities | 3,623 | 38.4\% |
| Black | 1,797 | 19.1\% |
| Hispanic | 882 | 9.4\% |
| Asian/Pacific Islander | 694 | 7.4\% |
| American Indian* | 250 | 2.7\% |
| Non-Minority | 5,808 | 61.6\% |
| Men | 5,091 | 54.0\% |
| Women | 4,340 | 46.0\% |
| Veterans | 432 | 4.6\% |
| Disabled | 336 | 3.6\% |

* American Indian refers to American Indian/Alaska Native

Source: Central Personnel Data File, Fiscal Year (October - September) 1999. (202) 606-2684 OWI@OPM.GOV

## Student Career Experience Program

## Fiscal Year 1999







# Student Career Experience Program <br> Participants' Educational Levels and Occupational Groups 

Fiscal Year 1999

| By Educational Level |  |  |
| :--- | :---: | ---: |
| Degree | Participants | Percent |
| High School | 350 | 3.7 |
| Associate | 1,565 | 16.6 |
| Baccalaureate | 5,189 | 55.0 |
| * Graduate | 1,420 | 15.1 |
| Other | 907 | 9.6 |
| Total | $\mathbf{9 , 4 3 1}$ | $\mathbf{1 0 0 . 0}$ |
|  |  |  |
|  |  |  |
|  |  |  |


| By Major Occupational Group |  |  |
| :--- | :---: | :---: |
| Occupational Group | Participants | Percent |
| Engineering \& Architecture | 1,810 | 19.2 |
| General Administration, |  |  |
| $\quad$ Clerical, Office Services | 1,565 | 16.6 |
| Biological Sciences | 1,030 | 10.9 |
| Miscellaneous | 566 | 6.0 |
| Physical Sciences | 461 | 4.9 |
| Other | 3,999 | 42.4 |
| Total | $\mathbf{9 , 4 3 1}$ | $\mathbf{1 0 0 . 0}$ |

- Baccalaureate participants were predominant in the "Engineering \& Architecture" category (88.5\%), "General Administration, Clerical, \& Office Services" category (55.2\%).
- More than 5,432 participants (approximately 58\%) were classified in five major occupational groups.
*Also includes Professional Degrees


## Student Career Experience Program

## Participants' Educational Levels and Occupational Groups

Fiscal Year 1999

## By Major Occupational Groups



## Student Temporary Employment Program

## Employing Agencies and Participant Demographics

Fiscal Year 1999

| Top Six Employing Agencies |  | Participant Demographics (All Agencies) |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Agency | Number Employed | Category | Participants | Percent of Total |
| Agriculture | 6,404 | Total | 36,656 | 100.0 |
|  |  | Total Minorities | 15,158 | 41.4 |
| Air Force | 4,500 | Black | 8,982 | 24.5 |
|  |  | Hispanic | 3,157 | 8.6 |
| Army | 4,010 | Asian/Pacific Islander | 2,465 | 6.7 |
|  |  | American Indian* | 554 | 1.5 |
| Interior | 3,812 | Non-Minority | 21,498 | 58.6 |
| Justice | 2,593 | Men | 15,610 | 42.6 |
|  |  | Women | 21,046 | 57.4 |
| Health \& Human Services | 2,405 |  |  |  |
|  |  | Veterans | 494 | 1.3 |
| Other | 12,932 | Disabled | 1,136 | 3.1 |

* American Indian refers to American Indian/Alaska Native

Source: Central Personnel Data File, Fiscal Year (October - September 1999). (202) 606-2684 OWI@OPM.GOV

## Student Temporary Employment Program

## Fiscal Year 1999




[^0]:    Source: Monthly Report of Federal Civilian Employment (SF 113-A); Office of Workforce Information. (202) 606-2684 OWI@OPM.GOV

[^1]:    Source: Pay Structure of the Federal Civil Service; Office of Workforce Information. (202) 606-1990 OWI@OPM.GOV

[^2]:    Note: Percentages are based on total on-board employment (Men and Women combined). Due to different population coverage, the RNO percentage distributions found in this table could differ from other tables containing race and ethnic data.

[^3]:    "Minorities" include the following Race/National Origin categories: Black, Hispanic, Asian/Pacific Islander, and American Indian/Alaska Native.
    Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@OPM.GOV

[^4]:    "Minorities" include the following Race/National Origin categories: Black, Hispanic, Asian/Pacific Islander, and American Indian/Alaska Native.

    * Base data used to calculate percents are excluded from this report.

[^5]:    Note: $\quad$ *FCW = Federal Civilian Workforce; Covers full and part-time permanent employees in non-Postal Executive Branch agencies participating in Central Personnel Data File (CPDF); Note that due to population coverage, the Race/National Origin percentage distributions found in this table could differ from those presented in other tables.
    **CLF = Civilian Labor Force
    Percentages by gender may not add to 100 due to rounding.

[^6]:    * American Indian refers to the American Indian/Alaska Native category on Pages 46 and 47.

[^7]:    Source: Annual Report to Congress on the Federal Equal Opportunity Recruitment Program (FEORP). (202) 606-1991 PKAPLAN@OPM.GOV

[^8]:    Source: Demographic Profile of the Federal Workforce; Office of Workforce Information. (202) 606-1585 OWI@ OPM.GOV

[^9]:    N/A = Not Available
    *The chart on page 65 presents data for these categories only.

[^10]:    (1) Non-Senior Executive Service (SES) Employees
    (2) Other Awards include Special Act or Service, Suggestion, Gainshare, and other Cash Awards, and include such awards granted to SES employees.

[^11]:    Source: Workforce Compensation and Performance Service, Incentive Awards Program databases, and Annual Reports. (202) 606-2720 Performance-management@OPM.GOV

[^12]:    *Prior to 1999, the Distinguished Award was $\$ 20,000$ and the Meritorious Award was $\$ 10,000$. Beginning in 1999, the Distinguished Award is
    $35 \%$ of basic pay and the Meritorious is 20 percent.
    **Preliminary
    Source: Office of Executive Resources Management SESdata@OPM.GOV

[^13]:    Source: Annuity Roll; Retirement and Insurance Service. (202) 606-0650 RISBUDGET@OPM.GOV

[^14]:    Note: Data do not include employees on leave without pay.
    Source: Headcount Reports; Retirement and Insurance Service. (202) 606-0650 RISBUDGET@OPM.GOV

[^15]:    Sources: Headcount Reports; Central Personnel Data File. (202) 606-0650 RISBUDGET@OPM.GOV

