# **National Mediation Board**



### 2007 Annual Employee Survey Results

The National Mediation Board (NMB) conducted the annual human capital survey in accordance with the National Defense Authorization Act of 2004 between October 17, 2007 and November 16, 2007. All of the agency's 49 employees were asked to participate in the on-line survey. During the survey period, twenty-three employees completed the survey which resulted in a forty-seven percent response rate compared to seventy-four percent participation in 2006. The 2007 survey consisted of the forty standard questions required by the Office of Personnel Management.

The impact of reduced staff resources are seen in these survey results. Of the 40 questions in the survey, 20 show a higher percentage of neutral or negative responses, and 20 show either no statistically significant change or an improvement in the rate of positive responses.

The questions that show a decline in responses tend to be ones that are tied to resources and rewards. For example, questions that address training and development resources went down sharply: perceptions of training opportunities decreased by 17 percent in questions 2 and 12, and by over 30 percent in question 14.

The questions that show an improvement in responses tend to be ones that are tied to fairness and trust in supervision. For example, positive responses to trust and confidence in supervisors were up (question 5) and responses involving promotions and evaluations had higher positive responses (questions 15 and 18). Remarkably, managers have been able to communicate the agency's mission and goals to employees to an extent that 100 percent of respondents said they knew how their work relates to the agency's goals and priorities (question 9).

There are obviously areas in which the agency needs to improve, and in which more stable funding would mitigate negative responses, but overall there are many indicators in the survey that the National Mediation Board has been successful in addressing workplace issues. Management will continue working with the staff to find ways to improve all of the results for the future.



Survey Sent: 49 Survey Returned: 23 Response Rate: 47%

		Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree		Total
Personal Work Experiences		J	•	J	J	J		
1 The people I work with cooperate to get the job done	9.							
	Frequencies	8	12	1	1	1		23
	Percentages	35.0%	52.0%	4.0%	4.0%	4.0%		99.0%
I am given a real opportunity to improve my skills in 2 my organization.								
	Frequencies	7	7	3	4	2		23
	Percentages	30.0%	30.0%	13.0%	17.0%	9.0%		99.0%
3 My work gives me a feeling of personal accomplishme	ent.							
	Frequencies	7	11	2	2	1		23
	Percentages	30.0%	48.0%	9.0%	9.0%	4.0%		100.0%
4 I like the kind of work I do.								
	Frequencies	11	9	1	1	1		23
	Percentages	48.0%	39.0%	4.0%	4.0%	4.0%		99.0%
5 I have trust and confidence in my supervisor.								
	Frequencies	5	11	1	4	2		23
	Percentages	22.0%	48.0%	4.0%	17.0%	9.0%		100.0%
6 Overall, how good a job do you feel is being done by		Very Good	Good	Fair	Poor	Very Poor		Total
your immediate supervisor/team leader?		,			-			00
	Frequencies	6	9	2	5	1		23
	Percentages	26.0%	39.0%	9.0%	22.0%	4.0%		100.0%
		Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree	Don't Know	Total
Recruitment, Development, and Retention								
7 The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals								
	Frequencies	5	14	3	0	1	0	23
	Percentages	22.0%	61.0%	13.0%	0.0%	4.0%	0.0%	100.0%
8 My work unit is able to recruit people with the right s	skills							
	Frequencies	6	13	3	0	1	0	23
	Percentages	26.0%	57.0%	13.0%	0.0%	4.0%	0.0%	100.0%
I know how my work relates to the agency's goals 9 and priorities.								
	Frequencies	11	12	0	0	0	0	23
	Percentages	48.0%	52.0%	0.0%	0.0%	0.0%	0.0%	100.0%
10 The work I do is important.								
	Frequencies	12	10	0	1	0	0	23
	Percentages	52.0%	43.0%	0.0%	4.0%	0.0%	0.0%	99.0%
11 Physical conditions (for example, noise level, temperature, lighting, cleanliness in the workplace) allow employees to perform their jobs well.								
	Frequencies	9	12	0	0	1	1	23
	Percentages	39.0%	52.0%	0.0%	0.0%	4.0%	4.0%	95.0%



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Survey Sent: 49		Survey Retur	nea: 23			K	esponse Rati	e: 4/%
		Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree	Don't Know	Total
Supervisors/team leaders in my work unit support 12 employee development.		Agree	Agree	Disagree	Disagree	Disagree	KIIOW	Total
	Frequencies	5	10	2	3	3	0	23
	Percentages	22.0%	43.0%	9.0%	13.0%	13.0%	0.0%	100.0%
13 My talents are used well in the workplace.								
	Frequencies	6	7	4	3	3	0	23
	Percentages	26.0%	30.0%	17.0%	13.0%	13.0%	0.0%	99.0%
14 My training needs are assessed.								
	Frequencies	3	7	5	6	2	0	23
	Percentages	13.0%	30.0%	22.0%	26.0%	9.0%	0.0%	100.0%
Performance Culture								
15 Promotions in my work unit are based on merit.								
	Frequencies	4	7	4	3	3	2	23
	Percentages	17.0%	30.0%	17.0%	13.0%	13.0%	9.0%	90.0%
16 In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	-							
	Frequencies	4	7	3	3	3	3	23
	Percentages	17.0%	30.0%	13.0%	13.0%	13.0%	13.0%	86.0%
17 Creativity and innovation are rewarded.								
	Frequencies	2	11	3	4	3		23
	Percentages	9.0%	48.0%	13.0%	17.0%	13.0%	0.0%	100.0%
		Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree	No Basis to Judge	Total
18 In my most recent performance appraisal, I		, ig. cc	rigree	Disagree	Disagree	Disagree	Juage	Total
understood what I had to do to be rated at different performance levels (e.g., Fully Successful, Outstanding)								
	Frequencies	4	10	3	1	2	3	23
	Percentages	17.0%	43.0%	13.0%	4.0%	9.0%	13.0%	86.0%
				Neither				
		Strongly Agree	Agree	Agree Nor Disagree	Disagree	Strongly Disagree	Don't Know	Total
In my work unit, differences in performance are 19 recognized in a meaningful way.		_	_	_	_	_		
	Frequencies	3	11	2	2	3	2	23
	Percentages	13.0%	48.0%	9.0%	9.0%	13.0%	9.0%	92.0%
Pay raises, depend on how well employees perform 20 their jobs.								
	Frequencies	2	7	4	5	2		23
My performance appraisal is a fair reflection of my 21 performance.	Percentages	9.0%	30.0%	17.0%	25.0%	9.0%	13.0%	90.0%
F	Frequencies	4	11	3	1	1	3	23
	Percentages	17.0%	48.0%	13.0%	4.0%	4.0%	13.0%	86.0%
Discussions with my supervisor/team leader about 22 my performance are worthwhile.	3							
	Frequencies	4	8	4	5	2	0	23
	Percentages	17.0%	35.0%	17.0%	22.0%	9.0%	0.0%	100.0%
Managers/supervisors/team leaders work well with 23 employees of different backgrounds								
	Frequencies	4	10	4	2	2		23
	Percentages	17.0%	43.0%	17.0%	9.0%	9.0%	4.0%	95.0%



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		Strongly Agree	Agree	Neither Agree Nor Disagree	Disagree	Strongly Disagree	Don't Know	Total
My supervisor supports my need to balance work 24 and family issues.		3	3	J	J	J		
	Frequencies	6	9	3	3	1	1	23
	Percentages	26.0%	39.0%	13.0%	13.0%	4.0%	4.0%	95.0%
Leadership I have a high level of respect for my organization's 25 senior leaders.								
25 Seriioi Teaders.	Frequencies	6	6	5	4	2	0	23
	Percentages	26.0%	26.0%	22.0%	17.0%	9.0%		100.0%
26 In my organization, leaders generate high levels of motivation and commitment in the workforce	3							
	Frequencies	4	6	4	5	3	1	23
27 Managers review and evaluate the organization's progress toward meeting its goals and objectives.	Percentages	17.0%	26.0%	17.0%	22.0%	13.0%	4.0%	99.0%
	Frequencies	3	11	5	1	0	3	23
Employees are protected from health and safety 28 hazards on the job.	Percentages	13.0%	48.0%	22.0%	4.0%	0.0%	13.0%	100.0%
	Frequencies	9	12	1	0	0	1	23
Employees have a feeling of personal empowerment 29 with respect to work processes.	Percentages	39.0%	52.0%	4.0%	0.0%	0.0%	4.0%	99.0%
	Frequencies	3	8	5	2	3	2	23
	Percentages	13.0%	35.0%	22.0%	9.0%	13.0%	9.0%	101.0%
30 My workload is reasonable.								
	Frequencies	4	16	2	0	1	0	23
Managers communicate the goals and priorities of 31 the organization.	Percentages	17.0%	70.0%	9.0%	0.0%	4.0%	0.0%	100.0%
	Frequencies	3	12	4	2	2	0	23
My organization has prepared employees for 32 potential security threats.	Percentages	13.0%	52.0%	17.0%	9.0%	9.0%	0.0%	100.0%
, · · · · · · · · · · · · · · · · ·	Frequencies	3	7	7	6	0	0	23
	Percentages	13.0%	30.0%	30.0% <i>Neither</i> <i>Satisfied</i>	26.0%	0.0%	0.0%	99.0%
		Very Satisfied	Satisfied	Nor Dissatisfie	Dissatisfie d	Very Dissatisfied		Total
Job Satisfaction  33 receive from management on what's going on in your organization?								
	Frequencies	3	10	3	4	3		23
	Percentages	13.0%	43.0%	13.0%	17.0%	13.0%		99.0%
34 How satisfied are you with your involvement in decis		your work?						
	7 Frequencies	4	9	3	4	3		23
	6 Percentages	17.0%	39.0%	13.0%	17.0%	13.0%		99.0%
35 How satisfied are you with your opportunity to get a		_		-	,			22
	7 Frequencies 5 Percentages	2 9.0%	6 26.0%	5 22.0%	6 26.0%	4 17.0%		23 100.0%
2000	reiteillages	7.070	20.0%	22.070	20.0%	17.070		100.076



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Satisfied

				Satisfied Nor			
		Very Satisfied	Satisfied	Dissatisfie d	Dissatisfie d	Very Dissatisfied	Total
36 How satisfied are you with	the recognition you receive for doing a go	od job?					
	2007 Frequencies	5	7	4	5	2	23
	2006 Percentages	22.0%	30.0%	17.0%	22.0%	9.0%	100.0%
37 How satisfied are you with	the policies and practices of your senior le	eaders?					
	2007 Frequencies	3	9	4	4	3	23
	2006 Percentages	13.0%	39.0%	17.0%	17.0%	13.0%	99.0%
38 How satisfied are you with	the training you receive for your present j	iob?					
	2007 Frequencies	2	11	2	7	1	23
	2006 Percentages	9.0%	48.0%	9.0%	30.0%	4.0%	100.0%
39 Considering everything, ho	ow satisfied are you with your job?						
	2007 Frequencies	6	9	3	3	2	23
	2006 Percentages	26.0%	39.0%	13.0%	13.0%	9.0%	100.0%
40 Considering everything, ho	40 Considering everything, how satisfied are you with your pay?						
	2007 Frequencies	2	9	5	6	1	23
	2006 Percentages	9.0%	39.0%	22.0%	26.0%	4.0%	100.0%

Supervisory Status	Population	Respondents
Non-supervisor	71%	31%
Team Leader	0%	0%
Supervisor	12%	17%
Manager	8%	75%
Executive	8%	0%
Supervisory Status		
Male	37%	39%
Female	63%	32%
Are you: Hispanic or Latino		
Yes	0%	0%
No	100%	31%
Racial Category		
White	63%	26%
Black or African-American	37%	33%
Native Hawaiian or Other Pacific Islander		0%
Asian	0%	0%
American Indian or Alaska Native	0%	0%
Two or more races (not Hispanice or Latino)	0%	0%
Sub-Agency		
Office of Administration	14%	14%
Office of Alternative Dispute Resolution Services	14%	14%
Office of Arbitration Services	12%	33%
Office of the Board	10%	0%
Office of Mediation Services	26%	36%
Office of Legal Affairs	20%	20%