U.S. Food and Drug Administration

Science Board

Meeting

November 17, 2000

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077: 6N 61 MM

9:00 a.m.

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FDA Building

CDER Conference Room-1066

5630 Fishers Lane

Rockville, Maryland

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(703) 471-9840

Members of the Board in attendance:

Robert S. Langer, Sc.D., Chair Charles A. Sanders, M.D. did not etter Rita Colwell, Ph.D., S.Sc. (Hon.) Marion Nestle, Ph.D., M.P.H. Owen Fennema, Ph.D. Martin Rosenberg, Ph.D. Edward M. Scolnick, M.D. Robert M. Nerem, Ph.D. Harold Davis, D.V.M., Ph.D. Marion W. Anders, D.V.M., Ph.D.

Michael P. Doyle, Ph.D.

Invited Guest:

Jane E. Henney, M.D., Commissioner

FDA participants:

Elizabeth D. Jacobson, Ph.D., Senior Advisor for Science, FDA

Bernard A. Schwetz, D.V.M., Ph.D., Deputy

Commissioner of FDA (Acting) Susan K. Meadows, M.S., Executive

Secretary, FDA Science Board

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Jane E. Henney, M.D., Commissioner

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1	PROCEEDINGS
2	DR. LANGER: I'd like to call the
3	meeting to order. My name is Bob Langer, and
4	I'm Chair of the Science Board, and I thought
5	maybe as a first step we'll go around the table
6	and ask everyone to introduce themselves, just
7	briefly. So we'll start with Harold.
8	DR. DAVIS: Good morning. I'm Harold
9	Davis from Amgen, a biotech company located in
10	Thousand Oaks, California.
11	DR. NESTLE: I'm Marion Nestle, I'm
12	Professor and Chair of the Department of
13	Nutrition and Food Studies at New York
14	University.
15	DR. DOYLE: I'm Mike Doyle, I'm a
16	Professor of Food Microbiology and Director of
17	the Center for Food Safety at the University of
18	Georgia.
19	DR. SCOLNICK: Ed Scolnick, I'm
20	President of Research at Merck.
21	DR. ROSENBERG: I'm Marty Rosenberg, I
22	head infectious disease research at SmithKline
23	Beecham.

6 DR. FENNEMA: Owen Fennema, Emeritus 1 Professor of Food Chemistry, University of 2 Wisconsin-Madison. 3 4 DR. ANDERS: Dreg Anders, Professor 5 and Chair, Department of Pharmacology and Physiology, University of Rochester. 6 7 DR. NEREM: Bob Nerem, Professor and Director of the Institute for Bioengineering 8 9 and Bioscience at Georgia Institute of 10 Technology. 11 DR. COLWELL: Rita Colwell, Director of the National Science Foundation and 12 13 representing interagency cooperation. DR. HENNEY: Jane Henney, Commissioner 14 15 of FDA. 16 DR. LANGER: Bob Langer, Professor of Chemical and Biomedical Engineering at M.I.T. 17 18 DR. JACOBSON: Liz Jacobson, Acting Senior Adviser for Science at FDA. 19 20 DR. SCHWETZ: Bern Schwetz, Acting 21 Deputy Commissioner of the FDA. 2.2 MS. BOND: Susan Bond, Office of 23 Science, FDA, and Executive Secretary of the

1 Board. 2 MS. FOREMAN: Christy Foreman, Office 3 of Science, Executive Secretary for the Board. DR. FEIGAL: David Feigal, Director, 4 Center for Devices and Radiological Health. 5 6 DR. BUCHANAN: I am not Joe Levitt. 7 I'm Bob Buchanan, Senior Science Advisor for the Center for Food Safety and Applied 8 9 Nutrition. 10 DR. ZOON: Kathy Zoon, I'm the Director of the Center for Biologics. 11 12 DR. SUNDLOF: Steve Sundlof, I'm the 13 Director of the Center for Veterinary Medicine. 14 DR. BAKER: I'm Dennis Baker, the Associate Commissioner for Regulatory Affairs. 15 16 DR. CASCIANO: Dan Casciano, Director of the National Center for Toxicological 17 18 Research. 19 DR. LANGER: Thank you very much. 20 We're going to have Dr. Henney make a 21 few comments, but before doing so, I just wanted Christie Foreman to make a few 22 23 housekeeping announcements.

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Ŧ	MS. FOREMAN: There are telephones
2	located by the guard, in case anybody needs to
3	use the telephones. The restrooms are located
4	right outside the door.
5	We are transcribing, so if you could
6	please talk into the microphone and
7	hopefully we won't have feedback like that. To
8	turn them on, you can touch them, and if they
9	don't seem to be working, you can actually pick
10	them up and bring them to you.
11	We do have two scheduled breaks today;
12	one at 10:45 and one at 3:00. We will break
13	for lunch from 12 to 1 and we do have our NCTR
14	group on the Polycom, so they may be joining us
15	shortly.
16	DR. LANGER: Thank you.
17	Jane?
18	Introductory Remarks
19	DR. HENNEY: Good morning and welcome.
20	I'm just delighted to be here. As you all
21	know, I was unable to come last year so I'm
22	more than thrilled to be well enough to be here
23	this year for this meeting.

I would like to underscore how much we 1 need you. We need to benefit from your advice 2 because it is I think absolutely critical in 3 4 the pace that's going on in science and technology. This agency needs your help now 5 6 more than ever. 7 I think there are three things that I would bring to your consideration in terms of 8 our need for strong science at the FDA. 9 10 First and foremost, consumers have had 11 confidence in this agency because of the 12 scientific strength of our decision-making. 13 The recent Pew study done this spring 14 and the results released, it was done of all of 15 the regulatory agencies of government. An 16 overwhelming percentage, 75 to 85 percent of 17 those surveys said they trusted FDA to make the right decision, and 74 to 87 percent believed 18 FDA used good science in their decision-making. 19 20 So I think a linkage between trust and using science, objective members to ground our 21 22 decision and policy making is really 23 underscored by that.

This wasn't exactly a just-man-on-the-1 street kind of interview situation. 2 Either it 3 was four groups that were surveyed, clearly 4 medical and health professionals, members of the patient advocacy groups, consumers, and 5 6 then regulatory officers of much of the regulated industry who interact with us. 7 8 And the results across the board were 9 quite consistent. 10 So in terms of keeping that important element of consumer confidence, consumer trust 11 12 in those products that we do regulate, it's 13 absolutely essential that we have the kind of 14staff on board and the capabilities to reach out to gather the kind of science we need to 15 16 make good decisions. 17 I think the other thing that I would raise is something that you know and know well, 18 the increasing investment that this country is 19 20 making in research and development. 21 And clearly the end result of all of 22 that investment, hopefully, will be new 23 products coming to market, and we are really

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2	So having the scientific capability
3	and the regulatory presence to make those
4	decisions means that science at this agency
5	must be strong.
6	The third thing that has really
7	upticked, if you will, in the last decade is
8	something we also all know; and that is
9	increasingly aggressive trade police as a
10	national policy, and to really affect in a
11	reasonable way new treaties that are taking
12	place with other countries, with other
13	governments, we need to have the scientific
14	presence and the scientific skill to make sure
15	that the standards set in those negotiations
16	are a high standard.
17	We need to have a presence when
18	disputes arise to make sure that we can be
19	scientifically present and at the table making
20	our case in terms of any disputes that do
21	arise;
22	And we need an ongoing presence of
23	those scientific issues that are coming about

through all of really increased impact of 1 globalization. 2 3 I would say that we have an over 4 abundance of scientific issues that face the 5 agency at any one time. I think just within 6 the last month I would tell you sort of what 7 has been sort of our minds. Some of these have been on our minds 8 9 but they have reached a different level of 10 urgency or a different level of compelling 11 need, clearly antibiotic resistance. 12 Things like the information that is 13 rolling out of the human genome project, the 14 genomics and the proteomics areas, all of the issues around bioengineered foods. 15 16 Clearly, the issues around transgenic 17 fish, not only as a food product but its impact on the environment as well. 18 19 Decisions that we're making about 20 products that come to market, products that 21 must be removed from the market. 22 I would also bring to your attention some scientific policy matters, if you will, 23

1	that we're also at a point of real discussion
2	this past month; things that have been worked
3	on for some time, but our participation in the
4	Internet ICH or the chromotization efforts.
5	This has been a decade-long effort
6	between the regulatory bodies and the
7	industries of the U.S., the EU and Japan.
8	And just last week, I think, we had a
9	session where we have come to the point of
10	harmonizing between all of these countries and
11	regulatory bodies on many elements, what is to
12	be provided to the regulatory bodies by
13	industry, resulting in a common technical
14	document, a common dictionary to be used,
15	reporting different events, and reporting on
16	products that are being used.
17	This was no small undertaking, and
18	people had to work very intensely on this
19	effort. There's still much work to be done.
20	But, again, we have to from this Agency's
21	standpoint, have strong science to participate
22	and hold our own in those kind of discussions.
23	I would just leave my welcoming

1	comments with that to give you a flavor of some
2	of the kinds of things that we deal with.
3	I also wanted to bring to your
4	attention some things that are going on in my
5	own office in terms of either personnel or
6	organization.
7	Clearly, after you met last year, I
8	asked Dr. Schwetz if he would give up at least
9	for a time one of the hats that he was wearing
10	and become the full-time acting deputy
11	commissioner, and he said he would.
12	But it also gave us an opportunity to
13	ask Dr. Elizabeth Jacobson to take on the task
14	of acting as the senior science advisor for
15	science in my office.
16	For those of you don't know Liz, she's
17	an extraordinary person and scientist. She was
18	early winner of the Fleming Award, as I recall.
19	She's worked for many years in the research and
20	the science policy area, in the Center and
21	Devices, and has been really a wonderful
22	addition to our staff.
23	We have created a new office in the

1	Office of the Commissioner, also the Office for
2	Clinical Science. We now have a person, Dr.
3	David Lepai, who had been working in the Center
4	of Drugs, detailed to that office while we're
5	recruiting a person to head up that
6	responsibility, largely looking at many issues
7	in clinical science across the agency but
8	particularly on those matters that deal with
9	human subjects protection.
10	We also have a new function in the
11	Office of the Commissioner, and that person is
12	coordinating all of the different Centers and
13	field efforts in the whole effort of
14	bioterrorism preparedness.
15	Ellen Morrison from the field came in
16	and pulled together a team in terms of making
17	recommendations on how FDA should proceed in
18	these initiatives. And Dr. Gary Tchikami is
19	now on detail to help develop a strategic plan
20	in that area.
21	Both of these positions are being
22	advertised, both the ones for clinical science
23	as well as the one for bioterrorism. As you

1	might know of candidates who might fill these
2	positions on a full-time basis, we would
3	welcome your input on that.
4	We also have, I think, another thing
5	to recognize on the staff. I would like to
6	recognize the fact that Bern just recently
7	received a very high honor and award from the
8	Academy of Toxicology and just was out there
9	and giving a major address.
10	And our Center on Drugs has just been
11	told in terms of their training programs, they
12	will be the recipient of one of the Deming
13	awards. So we're very proud of those
14	accomplishments.
15	In terms of other recruitments, again,
16	asking you to put on your thinking cap and
17	networking cap in the National Center for
18	Toxicological Research, Dan is searching for
19	his deputy director for research.
20	And over in CFSAN we are looking for a
21	person to take on the role of food safety.
22	Susan Alpert, who had been in that position,
23	just left the Agency a month or so ago.

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1	So those are another two key spots I
2	think where we need people with strong
3	scientific and research credentials in those
4	particular positions.
5	I will close my remarks with that.
6	I also know that you have a very busy
7	day planned for you by the Office of Science,
8	and so I will turn it back over to you, Mr.
9	Chairman.
10	DR. LANGER: Thank you very much.
11	Bern, I'll turn it to you to make some
12	introductory comments.
13	Introductory Comments
14	DR. SCHWETZ: We wanted to use this
15	morning to talk about emerging science issues
16	that the Agency needs to be prepared for as we
17	look in these next few years, and specifically
18	from the standpoint that new science drivers,
19	new products, new products drive, new
20	questions, new issues, and the issues have
21	significant implications for the resources that
22	we need, the types of expertise we need to deal
23	with those issues, the facilities that we need

1	to do laboratory work and other work that's
2	related to these issues.
3	So over the past year we've been
4	pulling together information from throughout
5	the Agency, from the Centers, from the field
6	group that relates to what we collectively
7	think are the emerging issues and have begun to
8	look at them from the standpoint of priorities
9	and the implications for the types of people we
10	need to have in the future to deal with the
11	issues that these new products will represent.
12	We feel that the right of change of
13	new science, new products, new technology
14	coming to us is going to be faster than it has
15	before, and we don't want to be in the spot of
16	watching what happened today to try to decide
17	what kinds of expertise we need.
18	So we're trying to anticipate how do
19	we match up the recruitment and the molding of
20	the Agency scientist profile so that we're
21	staying up with what we anticipate to be the
22	emerging science needs over these next years.
23	So Liz Jacobson and the Center
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Directors and Dennis Baker are going to be talking about the bigger picture, in the case of Liz, and the people from the Centers talking about some specific examples of emerging issues from within their Centers.

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We want to talk with you about these and your reaction to these issues, your thoughts about the relative priority of them, the implications that these issues have for the expertise profile that we need to have in the future and how we'll get at those people to recruit them.

13 From within this bigger picture and 14 the examples that will be laid out, we also 15 want you to think about specific pieces of this 16 picture and the examples that you would like to have brought back to the board for more in-17 18 depth discussion in the future, because there 19 are some of these that are going to be much 20 more difficult to deal with just because of their novel nature than some of the others. 21 22 And we would really like to pick your

brain on how to find the experts to help in

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1	this, what do you think is the real priority of
2	some of these things, or do you disagree with
3	our opinion of the likelihood that these will
4	come to be issues?
5	So that's the kind of presentation and
6	discussion we'd like to have this morning. So
7	I won't say any more except to turn it over to
8	Liz.
9	Challenges and Overview of Issues
10	DR. JACOBSON: Trying to get a handle
11	on this topic really wasn't very easy. We have
12	certainly a plethora of challenges, as Jane
13	said.
14	The plan for the morning is to talk
15	about the challenges that FDA faces in terms of
16	emerging issues or in some cases in terms of
17	issues that are already here.
18	(Slide.)
19	The intention was to have a general
20	discussion, and then in subsequent meetings of
21	the Science Board to discuss in-depth perhaps
22	some specific issues that you particularly are
23	interested in.
11	

1 The point is that when it comes to the 2 challenges that we face, we'd like to be able to ride the wave of innovation in science and 3 4 technology like the school surfer that you see 5 and not get overturned like the Andrea Gale. 6 Next one. (Slide.) 7 I'm going to discuss some of the 8 challenges and do an overview of emerging 9 issues, and then each of the Center Directors 10 and Dennis Baker will spend a couple of minutes on specific issues that they're contending 11 with, and then we'll have some discussion, both 12 13 on the issues, per se, how do they strike you 14 and what do you want to talk about more in-15 depth next time. 16 And we'll also talk about the strategies that FDA should be using to meet 17 18 those issues. 19 Next one. (Slide.) 20 So what is the challenge? Well, to try to sum it up in one slide, we really feel 21 that our ability to make quality and timely 22 23 decisions is strained, and the reason is

	22
1	because science and technology are booming,
2	which is a good thing, but it's not easy to
3	keep up with that?
4	Government and industry are making
5	very big front-end investments in research and
6	development, but we don't really have any
7 ,	indexing of that research and development
8	investment to FDA to match what's going on, and
9	not surprisingly, the number of submissions is
10	increasing, and the kinds of submissions that
11	we get are also becoming more complex.
12	(Slide.)
13	This slide just illustrates part of
14	the investments. It doesn't even give all of
15	the government investments in R&D. You can see
16	both industry and NIH, the big bars in the
17	back, and then FDA investments are the small
18	bars, the relative investment and regulatory
19	Science is much-smaller.
20	Next one. (Slide.)
21	PhRMA found that, not surprisingly,
22	this wonder investment in research and
23	development is really paying off in

	23
1	biotechnology products, for example.
2	PhRMA did a survey this year, and they
3	found some 369 products in the pipeline in a
4	survey that they did. Now you can argue the
5	numbers in terms of well, is it really 369;
6	what is it?
7	But I think you can't argue the trend
8	that increases in research lead to product
9	payoffs.
10	(Slide.)
11	In spite of the sort of divergence and
12	support that I talked about, expectations of
13	FDA by the public are really very high. We
14	have a long history of public health protection
15	at FDA, and Americans have really come to
16	depend on it.
17	They want the products that are
18	resulting from the science and technology
19	revolution
20	They expect to get those products as
21	soon as they're reasonably available, and at
22	the same time they really trust that the system
23	is going to alert them to any problems, and

1	they recognize that FDA plays a part on that
2	alert mechanism.
3	Next slide. (Slide.)
4	This slide shows a different survey
5	actually from the one that Dr. Harnes
5	accually, from the one that Dr. Henney
6	mentioned. This is a survey done by Research
7	America. And it showed that 70 percent of the
8	general public surveyed knew who FDA was and
9	what we did. In general terms, but they were
10	familiar.
11	Compared to some 4 percent of people
12	who knew what NIH was and what they did. So we
13	really have a lot of public recognition, and we
14	need to continue the best safety net possible
15	for the public.
16	(Slide.)
17	I guess the point I'm trying to make
18	here is that our output may look a lot
19	different from that of NIH or CDC or NSF or
20	other scientific agencies because we're
21	regulators. But our impact on public health is
22	every bit as dependent on our being masters of
23	the current science as theirs is

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1	And most importantly, we have the
2	potential as the gatekeepers of new technology
3	to have a very powerful impact on the flow of
4	that technology to people who need it. We're
5	very aware of that possibility.
6	It doesn't matter whether you're
7	talking about drugs and devices or genetically
8	modified plants and animals or gene therapies,
9	we still have a very important role to play.
10	Dr. Henney has said on several
11	occasions that we stand in judgment, really, of
12	the best efforts that industry and academia are
13	putting forth so it's very important that we
14	also have very high quality.
15	(Slide.)
16	In trying to do an overview of
17	emerging issues, we decided to group them in a
18	number of categories. You can see them here
19	and also there's a copy of my handouts in your
20	package.
21	A lot of these categories contain a
22	mix of issues that are emerging and those that
23	are here now, and also it really does seem to

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1	be a truism for us at FDA that many issues
2	never go away and old ones come back, or they
3	recycle and they come back in a slightly
4	different form.
5	Next overhead. (Slide.)
6	Under New Science and Technologies, we
7	have things like genomics and proteomics.
8	Pharmaceutical houses are already
9	anticipating huge changes in how drugs are
10	developed, and today's highly inefficient
11	approaches are envisioned to be replaced by
12	elegant bioinformatics driven drug discovery.
13	In terms of tissue engineer products,
14	we're already seeing hybrid bioengineered
15	products are biology is meeting engineering and
16	where new biomaterials are being used in very
17	exciting ways.
18	This poses interesting scientific
19	questions and also interesting regulatory
20	questions in terms of which center has
21	jurisdiction.
22	In robotics and nanotechnology, Bill
23	Joy of Sun Micro Systems listed genetics,

1 robotics, and nanotechnology as the three most 2 powerful 21st century technologies. 3 He worries that these three carry hidden risks of huge dimensions because they're 4 self-replicating and they'll be able to be used 5 6 by many individuals and small groups. We don't claim to be as envisionary as 7 that or to be worried about that aspect of 8 9 things, but robotic applications and medicine are here today and we need to be able to assure 10 11 their safe and effective use. 12 In July, we approved a robotics surgical device, for example, that allows 13 14 surgeons to perform surgery while seated at a computer console that's remote from the 15 16 patient. 17 And the surgeons say that although the computer controls the instruments, it feels as 18 though their fingers are grasping the tip. 19 So it's fun to imagine doing surgery 20 21 on a patient in a remote setting, somebody in Antarctica being operating on by their surgeon 22 at Mass General, but first we really need to 23

raise the complicated questions that are raised by robotics and engineering, software safety, and human factors design, and a number of other disciplines.

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5 Nanotechnology is also no longer science fiction. In April NASA and NCI announced a Memo of Understanding to develop nano explorers, their term, for the human body in the form of injectable nano robots or nano bots that will roam the body to detect, diagnose and treat disease.

And that kind of leads into the next 12 category, biosensors. These little nano bots 13 14 would be biosensors, and probably drug use 15 delivery systems as well.

16 But there are other applications of 17 biosensors that we're already seeing. 1

18 Our scientists in-house developed a 19 chemical sensor to identify deteriorating 20 seafood in the package.

21 We are also evaluating a hand-held advance nucleic acid analyzer that was 22 developed by Lawrence Livermore to identify 23

1 infectious agents, and we really see this as a type of instrumentation that would have 2 3 incredibly wonderful applicability to the needs 4 we have in our field operations. Transgenics, of course, is in the news 5 6 a lot, in all kinds of applications, including gene therapies and starlink (ph) corn. 7 I think in an application you may be 8 less familiar with, Atlantic salmon can be 9 10 genetically modified with growth hormone, and 11 they reach their full size and therefore their 12 market ability point many days before 13 unmodified salmon, so there's lots of 14 applications of this technology, and our job is 15 to assure that there aren't any adverse health 16 consequences to these kinds of modifications. 17 The next one. (Slide.) 18 The next general area is information 19 I've already mentioned management. bioinformatics as it relates to the products of 20 21 genomics and proteomics, but we also have many applications in-house and some medical devices 22 23 already approved, as a matter of fact, that

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1	employ artificial intelligence so this is
2	obviously quite a step up from the computer-
3	driven instrumentation that we think about.
4	We within FDA have just begun a .
5	strategic planning effort in the area of
6	knowledge management. Like the rest of the
7	world, we own a tremendous amount of
8	information, and we're getting volumes more
9	pouring in every day, and we basically need to
10	figure out how to know what we know and how to
11	make that corporate knowledge base available
12	and accessible to our staff who have knowledge
13	needs.
14	And, of course, there's a lot of
15	interest in using computational approaches for
16	predicting biological activity and
17	toxicological properties of chemicals.
18	In one sense, the next category is
19	called public health questions, and officers in
20	one way all of these things are public health
21	questions.
22	But here I'm really referring to
23	specific problems that may be new or recurrent,

1	and I'll just mention three of them.
2	One that's been around for a while is
3	antimicrobial resistance. It cuts across all
4	of our centers. Each one plays a role in some
5	aspect of dealing with resistance bugs, from
6	approving the drugs that go into animal feeds
7	and evaluating devices that have growth-
8	inhibiting coatings.
9	We also have a role to play in
10	antiterrorism efforts. People don't usually
11	think of us in terms of anti-bioterrorism, for
12	example, but many of the drugs that have been
13	proposed for treating bioterrorism agents
14	haven't been evaluated or labeled for those
15	indications, so there's really quite a role
16	that we need to play there.
17	Next one. (Slide.)
18	The next category: Better tools and
19	methods, also a rather broad category. We need
20	to keep up with quantitative risk assessment
21	and modelling. We play a critical role in the
22	science of clinical trial design and analysis.
23	We need better predictive tests for
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things like alternatives to animal testing and 1 better biomarkers. 2 3 How, for example, can we better predict hepatotoxicity. 4 5 And we also need better methods, more 6 rapid, more field rugged. 7 Earlier I mentioned the hand-held 8 nucleic acid analyzer. 9 We also need better tests for other 10 things, like food-borne and waterborne 11 parasites or viruses. We don't have regulatory methods for 12 natural toxins and seafood and algae that are 13 found in dietary supplements. The methodology 14 for detecting allergens, such as peanut 15 16 allergens, in unlabeled products is not well 17 established. We need rapid methods for microbiology 18 that are validated, that are able to work in 19 20 various matrices. And we need to look at food processing 21 22 steps to see if we can intervene and reduce the incidence of food-borne illness. 23

1	I think the Center directors each will
2	have a long list of methods that they need that
3	are particular to their Center.
4	The point I'm trying to make here is
5	that the public thinks we can test for
6	everything, and we can't.
7	Next one. (Slide.)
8	Well, this brings us to the people
9	related part of our issues, and the first one I
10	wanted to touch on was the flexibility of our
11	workforce.
12	We have a lot of issues here. You
13	talked about some of them at your last meeting,
14	training and retraining, recruiting high
15	caliber people.
16	You're going to hear an update this
17	afternoon about the recruitment effort that
18	CFSAN has going on, our Center for Food Safety
19	and Applied Nutrition.
20	You'll get some feedback as to how
21	that recruitment effort is going.
22	Retention of the staff that we have is
23	also important. The Agency-wide attrition rate

1	from '95 to '99 has actually gone down
2	slightly. Our overall attrition rate has gone
3	from 7.2 in '95 to about 5.8 in '99.
4	If you look at scientific categories,
5	specifically, the attrition rate for 5 of 9
6	scientific categories has gone up very
7	slightly. They're all under 9 percent, but the
8	trend in several of those biologists,
9	pharmacologists, math stats, computer
10	scientists, and microbiologists have gone up
11	a little.
12	Interestingly enough, the rates for
13	chemists and engineers, the attrition rate has
14	gone down slightly. So this is an area we're
15	not quite sure what to do with those numbers,
16	but obviously we really need to pay careful
17	attention there.
18	We also need to look at what kind of
19	alternatives we have to permanent hiring.
20	Except for our user-fee programs,
21	we've been continually losing people or not
22	replacing staff when they leave so that we'll
2.3	have money to put into our programs.

1 So if we can't do hires, what kind of other alternatives do we have, and that's one 2 of the topics that we want to get into some 3 4 further discussion with you. 5 Next one. (Slide.) 6 The other human issue here that I 7 wanted to talk about is patient rights and consumer needs. The first bullet there, human 8 9 subjects protection, has been in the news a lot 10 That's something that we are, as Dr. lately. Henney mentioned, put Dr. Dave Lapei in place 11 12 to pull together our efforts in that area. 13 But consumers also want freedom of choice, and they want to exercise their right 14 15 This place is a very big to know. responsibility on us to be good communicators. 16 So not only to do good risk management, which 17 18 is clearly important, but also to do good risk 19 communication of that risk management. 20 If we don't communicate clearly to the public, if we aren't transparent and open to 21 questions, then we're ultimately going to fail 22 23 because they won't believe what we say.

1 We also need to be sure that we understand human behavior, because it really 2 3 plays a role in everything, from what 4 information you put on a label and how you 5 display it to how you arrange the knobs on 6 anesthesia equipment. 7 Next one. (Slide.) 8 So we have to plan for a lot. 9 We have to plan for a rapidly-changing 10 technology, for a tremendous volume of information, for rapid response to public 11 12 health questions, for a flexible workforce, and 13 for patient and consumer needs. 14 Next slide. (Slide.) 15 We'd like to discuss two aspects of this this morning. First, we'll have the 16 Center directors go around and talk to you more 17 in detail about some of the issues that we just 18 19 went over. 20 And then we'd like to get your reaction to the issues and to talk a little bit 21 about which of them you'd like to do more in-22 depth. I know that Dr. Nerem has already asked 23
37 for a future discussion at some date on tissue-1 engineered products. 2 And the second question that we wanted 3 to talk about were strategies that we need to 4 employ to be able to address these issues. 5 Next one. (Slide.) 6 How can we attract the necessary 7 And Dr. Schwetz mentioned this in 8 expertise? his remarks as well. 9 10 I've just listed some possibilities here that we can come back to later on things 11 that -- everything from the current paradigm, 12 hire somebody if you need this particular 13 14 expertise, to sort of -- that's a business as 15 usual approach -- to getting very creative with 16 collaborations and leveraging type initiatives. 17 Next one. (Slide.) Some of the additional questions that 18 we wanted to wrestle with a little bit today 19 20 are what types of expertise do you think it's 21 going to be particularly hard for us to get and how can we successfully compete for these 2.2 people? 23

flexible in terms of 1 How do we 2 being able to meet new types of scientific 3 questions as they come along; And how do we keep our infrastructure 4 developed so that we can put these people to 5 work in the most appropriate way? 6 Last slide. 7 (Slide.) 8 I think one thing that is clear, and 9 I've just got a couple of quotes here on the 10 importance of science, is that we can't do this in a vacuum. We have to work with our 11 stakeholders in new ways if we want to be 12 13 successful in staying scientifically strong, 14 and that's the reason we've sort of orchestrated the session here today is to have 1516 some really good discussion on some of these 17 questions. 18 I think that's the end of my remarks. 19 I don't know, Bob, if you want to go right into discussions with the Center 20 21 directors? 22 DR. LANGER: I was going to see Yes. 23 if there were any questions right now.

Basically what we thought we'd do is have Liz give the talk as she did, then have the Center directors go over some of their specific issues relative to their Centers. And then we have from 11:00 to 12:00 reserved for more general discussion.

But there may be some more specific questions now or comments, and if there are it would be great to hear them.

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DR. ANDERS: I have one specific addition to your list. We have genomics and proteomics. There's a new area called metabanomics, which is just starting to emerge. Now metabanomics is the multi-parametric analysis of the metabolic products of the proteol.

And coupled with high field enimaranalysis and bioamphormetic strategies, you can rather remarkable things in analyzing biofluids. The big pharmaceutical corporations, I believe, have formed the metabanomics consortium. They've recognize the advantage of it.

1	I think it plays into a lot of things
2	that the Agency does and we might want to hear
3	about that from some experts in the field at
4	some future date.
5	DR. JACOBSON: Sounds good.
6	DR. LANGER: Bob, do you want to
7	comment?
8	DR. NEREM: Yes. Maybe when the
9	Center directors make their comments they could
1,0	help someone like me understand how research
11	fits into a Center and the interface between
12	research that might be part of the Center and
13	The regulatory activity, because it seems to me
14	that that bridge between science and regulation
15	is what we have to try to understand if we re
16	to be of help to you.
17	DR. JACOBSON: That sounds good.
18	I didn't try to dissect that out
19	specifically because we were trying to focus
20	this on issues and, really, research plays a
21	piece in each of those issues, even when you
22	get to the human
23	DR. NEREM: It may be future

1 discussion, but I think your research budget is 2 something maybe on the order of \$150 million a 3 year. I have no idea how that translates into 4 how it gets done in the organization. 5 DR. JACOBSON: Okay. Good. 6 DR. LANGER: Other? 7 Yes, Rita. 8 DR. COLWELL: I could probably just 9 amplify in the more general discussion, but I'm 10 fascinated by the fact that the initiative from the National Science Foundation are, in fact, 11 12 basic research, nanotechnolgy, information 13 technology, mathematics initiative to deal with improving quantitative risk assessment in 14 modelling, prediction modelling, as well as 15 education and training, which is of course one 16 17 of the topics you've raised. 18 And we're planning a major initiative in FY 2003 of the social behavioral sciences 19 which the topics -- the subtopics that you list 20 21 of human behavior, labeling, and even where you 22 put the knobs on the anesthesia machine, it 23 seems to me that there's some very nice

parallel directions for the two agencies and 1 2 that we ought to find some ways to collaborate 3 and leverage for you the basic research that we 4 do that can be put into practice in a very 5 quick way here at the FDA. 6 So this is something you might want to cover later in the discussion. 7 Sounds great. I mean, 8 DR. JACOBSON: that is the kind of synergy that we were hoping 9 10 would come out of this kind of a discussion. 11 DR. HENNEY: Liz, you might mention 12 some of the things that we do with other 13 federal agencies like NIH, where we have the MOUs with the Dental Institute and that kind of 14 15 thing. 16 DR. JACOBSON: Yes. Actually, I'll 17 mention a couple of them. 18 Dr. Colwell, we've had several interactions with members of your staff in 19 20 terms of doing some forecasting of what the 21 future technologies are going to be looking 22 like in 5 to 10 years. That's been a very interesting exercise, and it's resulted in 23

several workshops.

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2	We also have a Memorandum of
3	Understanding with the National Institute for
4	Dental and Craniofacial Research where they
5	asked us to come and talk to their grantees so
6	that their grantees get an idea of what are the
7	regulatory questions that they're going to be
8	facing when they bring their ultimate research
9	idea that's turned into a product to FDA for
10	review.
11	And so we get a wonderful heads up on
12	what the early developments are in that
13	particular area of science. And they get, the
14	grantees get, a heads up in terms of what kinds
15	of questions they're going to be expected to
16	answer so they can design their experiments in
17	a way that will lead to less problems at the
18	end and swifter movement of those ideas from
19	idea to product to consumer or to patient.
20	DR. LANGER: Other questions or
21	comments before we go on?
22	(No response.)

DR. LANGER: Do you want to turn it

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1	over?
2	DR. JACOBSON: Yes. Center directors,
3	do you have any preference or should we start
4	at one end and go down or? Start at the other
5	end.
6	(Laughter)
7	DR. JACOBSON: Janet, for reasons I
8	know you'll understand, I'm going to do what
9	David says.
10	(Laughter)
11	Center for Drug Evaluation and Research
12	DR. WOODCOCK: I'm Janet Woodcock.
13	I'm the head of the Center for Drugs at FDA.
14	Can everybody in the room hear me?
15	No.
16	Can the people hear me now? In the
17	back, can you hear me? Okay, good. I'll try
18	to make this audible.
19	I was asked just to cover a couple of
20	our science priorities. We have a very long
21	list at Center for Drugs, and so I can by no
22	means discuss all of them.
23	Liz has covered a number, the range of

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1	issues that we face.
2	First, we were asked to comment on the
3	research effort and how that fits in to our
4	regulatory programs.
5	Center for Drugs is really not funded
6	in a way that we can conduct a robust research
7	program, period. We have tremendous needs,
8	both in the analytical area, drug analysis, in
9	the toxicology and biomarkers area.
1.0	I would like to have a program and a
11	clinical trial design and analysis because that
12	is a scientific discipline where there are very
13	few foci in the academic realm of how to do
14	that, and yet it is something that we are
15	called to judge on and contribute to every day
16	as far as the design of clinical trials and
17	analysis of clinical trials for registration or
18	pre-enrolled pharmaceuticals.
19	In addition, we need more research on
20	things like behavioral science. We're
21	constantly asked, you know, do doctors follow
22	the labels, what is the effect of direct
23	consumer advertising on consumer behavior.

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1	We do not have any research dollars
2	that can be put against those.
3	And, in addition, our whole drug,
4	safety area, we have tremendous research needs.
5	There's a large amount of data out there in the
6	world about the impact of the outcomes of
7	drugs, the use of drugs from link databases
8	that are held by managed care and payers and
9	other sources, and we don't have funding to
10	link to those sources.
11	So in general we don't have a robust
12	research program to discuss because we lack
13	funding to do that.
14	As far as our priorities, I would say
15	our No. 1 priority is a somewhat global one,
16	and that relates to during safety.
17	I think the last four decades in the
18	realm of pharmaceuticals has been devoted to
19	determining whether drugs work or not, and
20	there's been a long effort in clinical trial
21	design and statistics and so forth, but we all
22	have that down pretty well.
23	I think it is rare to nonexistent

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where FDA would approve a drug, and people say 1 the drug actually doesn't work if you think 2 about that. 3 And we've figured out -- and that 4 wasn't the way 40 years ago, 30 years ago. 5 There was often substantial doubt about whether 6 drugs that were on the market worked or not, 7 and that time is over. 8 But the safety of drugs and predicting, 9 how the toxicity and how the drugs are going to 10 behave once they're used in the market is 11 something I think is going to be the endeavor 12 of the next decade or so for us. 13 We And that has a lot of dimensions. 14 need to be able to predict the adverse event 15 profile, and that has to do with the 16 toxicology, with clinical trial design, but 17 also understanding how products are going to be 18 used out in the marketplace, and something of a 19 behavioral science aspect that we have paid not 20 enough attention to over the years. 21 And also ascertaining signals and 22 analyzing those signals. And let me go into 23

1	that a little bit more.
2	In prediction, everyone agrees so this
3	is no big news, that we need better, more
4	predictive, preclinical models and more
5	predictive biomarkers for toxicity, and the
6	recent experience over the past save years; say
7	in liver toxicity, after a drug is marketed,
8	has shown us that we still cannot predict
9	accurately and we're still going through
10	this with drugs that are before us now we
11	can't predict accurately which drugs are going
12	to result in fatal liver failure once they're
13	on the market.
14	And this is a science issue. These
15	drugs have all gone through animal testing and
16	they've gone through human testing, and we
17	still cannot say which ones are going to have
18	the rare, fatal, hepatic necrosis associated
19	with them.
20	We're getting better, but we aren't
21	there yet.
22	And there are other types of toxicity
23	we're still in the dark about. The QT

49 prolongation for the electrocardiogram and what 1 that's going to be mean. There are a lot of 2 drugs that cause this. What is the actual 3 effect? What is the actual outcome out in the 4 real world? 5 So that's preclinical. I know people 6 are going to talk a lot here about genomics, 7 but understanding genomic diversity and its 8 effect on toxicity and on drug-drug 9 interactions is an extremely important part of 10 predicting toxicity because toxicity may be a 11 direct result of genetic diversity, of course. 12 13 And for the FDA it isn't just a matter 14 of having scientific understanding of this. 15 It's a matter of trying to figure out how can 16 we make sure that the people who are going to 17 use these drugs out in the real world have 18 enough understanding of this that they can use 19 the drug safely? 20 In my mind, it's all well and good to 21 talk about genomics and so forth, but if you 22 can't get a real world understanding of the 23

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1	clinical community and alter their behavior to
2	take into account the scientific knowledge it's
3	generated, you're still going to have the same
4	safety problems.
5	So the challenge of identifying the
6	genetic alterations or phenotypic alterations
7	is just the start, at least from a regulatory "
8	peint of view.
9	Climical testing methods for
10	prediction. We look at the animal and the
11	clinical testing as a sort of continuum. It
12	has the same degree of challenges as far as
13	trying to determine from the clinical results
14	and predict the toxicity out in the real world.
15	We still are not there yet.
16	As i said, capturing and disseminating
17	this knowledge in a way that just isn't out
18	there but is actually effective in making sure
19	that behavior is modified appropriately based
20	on the knowledge.
21	Right now, in clinical medicine, we
22	know much more than is effectively translated
23	into clinical practice, and the lack of

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1	transfer of that knowledge impacts very	
2	severely as the recent IOM report on medical	
3	errors brought out. It impacts very severely	:
4	on safety in a negative way.	
5	Now, as far as ascertainment and risk,	
6	assessment, in the post-marketing area, we have	
7	a tremendous need for better ways to not only	
8	detect signals of toxicity, which is what we do	
9	now with our spontaneous reporting system, we	
10	get hints of toxicity that s occurring out in	
11	the real world.	
12	And we get about 250,000 reports	
13	yearly of adverse reactions to drugs that are	
14	spontaneously submitted to either the	
15	manufacturers or us. But then we have to have	
16	better ways of analyzing these data, and we	
17	can't just look at the spontaneous reports.	
18	They're inadequate. They lack a	
19	denominator.	
20	They don't tell us about incidents or	
21	causality, for that matter, and we're having	
22	tremendous debates about this in very public	
23	quorums.	

The withdrawal of phenylpropanolamine, 1 potential withdrawal from the market, that was 2 recently in all of the papers, it's an over-3 the-counter medication that's been on the 4 market for decades, but we feel is associated 5 with a higher probability of hemorrhagic stroke 6 in young women who take it. 7 It took us 15 years, at least, to 8 develop an appreciation of the causal link well 9 enough to make this recommendation to the 10 public, and we've got to do better than that in 11 the future. 12 My second point, and I don't want to 13 take too much time, another issue that I think 14 is really a key for Center for Drugs, and we've 15 put a tremendous amount of effort into this, 16 and it readly is becoming a scientific. 17 discipline, is knowledge management. 18 We are basically, in the Center for 19 Drugs, information or knowledge workers. Wе 20 get tremendous volumes of knowledge and 21 information and we process and analyze that 22 information, and we have information outputs, 23

	I and douted on the ter med cal informatics.
1	and we must developmoetter medical interest of
2	And I have a list here of the types of
3	things we're working on. We are putting a lot
4	of effort and work into this but we need to
5	bring it to a much higher level to be effective
6	in the future especially as all of this
7	informatic information is going to start to
8	pour into us from all the scientific efforts
9	that are going on.
10	So those I see are two of our highest
11	priority science issues that we'll be dealing
12	with.
13	National Center for Toxicological Research
14	DR. CASCIANO: I'm going to go to the
15	podium.
16	We at the NCTR do not have a direct
17	regulatory mandate, but we do provide ;
18	regulatory scientific background for the
19	agency.
20	Could I have the next slide, please.
21	(Slide.)
22	The issue that I decided to discuss is
23	the issue of better predictive tests, and we at

54 the NCTR feel that our mission is to develop. 1 modify, characterize and validate better 2 predictive toxicological tests. 3 We are working in these various 4 specific areas, and I'm going to tell you a 5 little bit about the DNA and protein based 6 technologies. 7 Greg, we just hired a new division 8 director of chemistry who's very interested in 9 metabanomics.) We're in the process of 10 developing programs in that specific area. 11 I'll tell you a little bit more about 12 that in my subsequent slides. 13 We've developed transgenics, both 14 transgenic mutational based systems as well as 15 carcinogenesis based system that we're in the 16 process of validating. 17 And, of course, we're interested in 18 understanding the toxicology response that 19 occurs in the human and not in our rodent, 20 surrogates, and so we are constantly looking 21 for rodent homologues for biomarkers. 22 An alternative, the animals, we have a 23

program in developing human tissues, primary 1 human cell cultures to help us understand and 2 predict the human response and, of course, 3 computational science underpins everything that 4 we do. 5 Next slide, please. (Slide.) 6 And this is a slide that you've seen 7 many times, and I'm going to tell you two 8 projects we have undergoing in the DNA area. 9 The proteonomic area we're just beginning to 10 develop. 11 The two projects that we have ongoing 12 are placed on this slide. 13 Human genotyping and use of gene 14 expression profiles to predict outcome. 15 Next slide, please. (Slide.) 16 The gene expression profiling 17 direction is based on utilizing primary rat 18 cells from a variety of different organizations 19 and exposing rat cells to known carcinogens or 2.0 mutagens, and evaluating gene expression 21 profiles. 22 And then utilizing the same technology 23

to investigate exposure of the particular organ 1 to which that toxicant is directed; 2 And utilize then primary cells, human 3 cells in culture, and be able to predict human 4 responses. 5 So we have a relatively large program 6 developed in that specific area. 7 (Slide.) Next. 8 Dr. Fred Kalibur at the NCTR is 9 developing a risk chip -- he calls it a risk 10 It's a single nucleotype polymorphism chip. 11 chip that the polymorphs are constituted in 12 xenobiotic metabolism enzymes and the p450s and 13 in the Phase 2, two enzymes, and he's also 14 developing DNA repair polymorphs on this chip. 15 He is collaborating with and 16 leveraging with genometrics in Houston, and 17 they're just validated a mini-chip to indicate 18 that the process by which they are developed 19 has potential merit. 20 Next slide, please. (Slide.) 21 Many of us in the various 22 toxicological disciplines have been doing 23

proteonomics for years, we just didn't call it 1 proteonomics. Now we're beginning to gel that 2 apparatus to apply it to our surrogate systems 3 as well as the humans, and protocols are 4 beginning to be developed in these specific 5 areas, and we're going to be moving in this 6 direction at a high level in the future. 7 Next slide, please. (Slide.) 8 What are our problems? The problems 9 we've attempted to identify within the Agency 10 is whether or not we should develop our own * 11 chips, or should we be utilizing commercially-12 developed chips? 13 And, of course, we have the problems 14 that everyone has, is how do we staff the 15 bioinformatic requirement is associated with 16 all of the new technology that I just 17 discussed, and how do we supplement our staffs 18 in that particular area, is a very difficult 19 problem, especially if you're located in the 20 middle of Arkansas. 21 So any help you can give us, people 22 who are looking for the natural environment, 23

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58 who are hunters or fishermen, we would be very 1 appreciative. 2 I think this is the last slide. 3 (Slide.) 4 We are attempting to utilize creative 5 equipment other than traditional recruitment 6 procedures, and if you have any suggestions or 7 ideas on how we can enhance that, I'd be very 8 interested in hearing them. 9 Of course, leveraging and 10 collaboration, this was mentioned by Liz in her 11 discussion, and we have also the ability to 12 purchase academicians for short periods of 13 14 time. This is through a methodology of 15 interpersonal act, and we can buy academicians 16 who are interested in spending more than just a 17 single year as a sabbatical with us, and that's 18 one mechanism that we are using to supplement 19 our deficit in the bioinformatics area. 20 So if anyone has any questions, I'd be 21 pleased to respond. 22 DR. LANGER: Questions or comments at 23

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1	this point?
2	(No response.)
3	DR. LANGER: Okay.
4	Office of Regulatory Affairs
5	MR. BAKER: The Office of Regulatory
6	Affairs, of course, is the field organization
7	for the agency, and many of the issues that Liz
. 8	brought up this morning are direct issues for
9	our office.
10	We are basically the sensory system
11	for FDA, with our employees moving across the
12	nation and across the world.
13	Our employees have to have the ability
14	to cover all areas for the Centers: They ve
15	got to be steeped in science to be able to
16	understand and identify new issues and
17	determine if concerns warrant the attention of
18	the agency.
19	They also have to understand how
20	decisions of other government agencies directly
21	impact what we do.
22	And I guess the last thing they have
23	to do is they have to educate, and so we've got

1	a broad-based group of people-to do these
2	thisngs .
3	We operate out of five regions, 20
4	districts, and 13 laboratories doing the
5	regulatory work.
6 ,	And we've had, unlike some areas of
7	the agency, we have had a tremendous turnover
8	in staff. In the last couple of years you have
9	had a new ACRA (ph). That's me. A new deputy.
10	
11	We've had three or four headquarter
12	office directors come into ORA, four of four
13	deputy office directors, five of ten
14	headquarters division directors, four of five
15	of our regional Food and Drug directors, 18 of
16	our 20 district directors, and 9 of our 13
17	laboratory directors.
18	You're talking about a tremendous
19	training need that we have to get at our new
20	#cmpls, both management and our basic line
21	employees.
22	With that in mind, we've been
23	developing a virtual university for the

training of our staff into to get more rapid 1 training to the individuals and also to reduce 2 training costs, trying to bring them into 3 specific locations. It takes time and money. 4 We've been working with the Office of 5 Science to deliver training in conjunction with 6 industry to get into new emerging science and 7 technology issues so that our people understand 8 what they're seeing out there. 9 At the same time, we have to have them 10 sufficiently grounded in science so that they 11 understand processes. 12 For example, they may be in Merck one 13 day with a very sophisticated production 14 technology. The next month they may be in a 15 16 place in India or China where you're working at 1930s level technology, where they're still 17 using old balances and whatnot to weigh out 18 ingredients. 19 So they have to be able to transition, 20 between technologies. 21 We're also having to balance between 22 our domestic and foreign regulatory 23

we're covering both equally so that consumers are getting the best product possible.

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We're having to deal with a tremendous' influx or importation of goods now, and that means we have to do a better job of rapid... methods, screening of products, so that we can get the best picture we can of products being entered into the country. We have tremendous rapid methods needs.

At the same time, we are on track with our laboratory consolidation as we move to consolidate functions and have better, more improved, more modern laboratories with better equipment.

We've added five pulse-field Gelve electrophoresis units over the last year so that we are capable of doing some fairly high tech analytical work.

We are moving towards laboratory accreditation, and we are moving rapidly to get all of our laboratories accredited.

We have been doing a check sample

program. We did 13 during FY 2000, and this 1 was also included as a pilot study 2 participation in the AOAC proficiency program. 3 We've been doing antibiotics 4 sensitivity screening for Salmonella in order 5 to generate data on the extent of antibiotic 6 resistance, Salmonella in our food supply. 7 We've worked with CFSAN on this 8 particular project and will continue to work in 9 this arena. 10 We were instrumental in planning an 11 implementation of the program in our Denver 12 program. During FY 2000, we found quite a few, 13 actually about 250,000 isolates, found several 14 antibiotic resistant strains. 15 We've been putting on new workshops 16 for our new laboratory directors in order to 17 enhance communications, both amongst themselves 18 and with our Centers. We put one together that 19 was the first one that was designed as an 20 interactive workshop with discussions focusing 21 specifically on improvement of communication 22 amongst labs, our various customers, and 23

development of processes to improve customer service.

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We've been working, of course, on the dioxin strategy. As most of you know, we have dioxin as an issue. We've worked with our Arkansas Regional Laboratory to ramp up about 500 percent our analytical capability in the area of dioxins.

9 We've been active in the transgenic 10 area and specifically recently in the 11 transgenic corn issue.

Finally, we've brought our public affairs specialist into a forum to deliver a message on a national basis for FDA and we essentially will choose a specific message we want them to carry.

They do a number of things in dealing with the public at all levels, but we hadn't had a coordinated function in the past of trying to get specific messages out on behalf of the agency on a national basis. We have ramped that up and that program is working well at this point in time.

1 And with that, I'll -- I've hit some 2 very broad areas in a hurry, but I think I gave 3 you a flavor for what's going on in ORA at this 4 point in time. 5 Thank you. DR. LANGER: 6 Any comments or questions? 7 (No response.) 8 DR. LANGER: Steven. 9 Center for Veterinary Medicine 10 DR. SUNDLOF: Well, thank you. 11 The Center for Veterinary Medicine is 12 responsible for all animal drugs and animal 13 feeds that are used in the United States, and 14 that includes things like pet food and feed for 15 food animals. 16 I could give you an entire 17 presentation that would last a day just on the 18 issues that have come up through animal feeds, 19 the most notable being the mad cow disease, the 20 BSE Issue. But there are all kinds of things 21 that can get into animal feeds that are 22 potentially hazardous to the public. 23

66 But I'm not going to talk about animal 1 feeds today, I'm going to talk about some other 2 topics. 3 The topics I want to highlight are the 4 ones that I spend most of my time on. 5 (Slide.) 6 Antimicrobial resistance. 7 Quantitative risk assessment, which is an area 8 that we're moving into, and although it is an 9 exciting area, trying to get the regulations to 10 catch up with the new kinds of sciences is 11 always an issue. And animal biotechnology. 12 The issue I spend probably most of my 13 time dealing with is the area of antimicrobial 14 15 resistance, and you've already heard some of the speakers talk about that. 16 (Slide.) 17 And our goal here is to ensure that 18 significant human antimicrobial therapies are 19 not compromised or lost due to the use of 20 antimicrobials in animals; and this is a tough 21 problem since antimicrobial drugs are very 22 useful in animals, especially when they're 23

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1	needed to treat infectious diseases.
2	So we have a real balancing act before
- 7	us in trying to get a handle on where is the
4	right balance between the needs of the animals
5	and the needs of the public.
6	So we're looking at radically changing
7	the way that we've approached it from a
, 8	regulatory standpoint.
9	(Slide.)
10	First of all, we need a new framework
11	to regulate these products based on their
12	ability to produce resistance and pathogens
13	that are important to humans.
14	We need an improved monitoring system.
15	We need to know what's going on out
16	there in terms of the emerging resistance.
17	We talk about judicious use by
10	veterinarians Veterinarians have to use these
10	drugs more responsibly to preserve them for
20	animals and for humans
20	(Clide)
21	(SIIUE.)
22	we re rooking for arcernacives to
23	antimicropiais.

And we're investing in research in this area.

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In terms of regulatory changes -- this 3 sounds fairly bureaucratic -- Guidance for 4 Industry, No. 78. I'm sure you've all read 5 It was published in 1998, and basically 6 that. it was an announcement to the United States 7 that we intend to take a more aggressive 8 approach towards the regulation of 9 antimicrobials in food animals especially, and 10 that we were going to start evaluating these 11 products based on the rate and extent of 12 resistance development and changes in the 13 animal enteric bacteria that are known to be 14 pathogens to humans. 15 (Slide.) 16 So that was our first wake-up call to 17 the public that we were really going to get 18 serious about this. 19 20 (Slide.) Monitoring is the next area. Before 21 we could regulate, we felt we needed a 22 surveillance system out there. It was no good 23

1	trying to regulate in the absence of having
2	good information coming back at you.
3	So we developed, in conjunction with
4	the CDC and the USDA, what is now referred to
5	as National Antimicrobial Resistance Monitoring
6	System. It's a national surveillance program.
7	It looks at human and animal isolates of
8	bacteria that are pathogens to humans, and
9	monitors over time the development of
10	resistance.
11	Next. (Slide.)
12	This is kind of just a schematic of
13	how it works, the Foodnet System, CDC's Foodnet
14	System, in order to get samples from actual
15	patients, and there are 8 to 10 catchment areas
16	in the United States.
17	So you get a very good representative
18	sample of humans that have been subject to food
19	poisoning. They isolate the bacteria. They
20	send them down to CDC in Atlanta. They run
21	sensitivity screens on these various isolates.
22	And the little Petrie dishes down
23	there at the bottom, the gray is Salmonella,

1	the red is Campylobacter; green is
2	enterococcus, and yellow is shigella. So
3	that's how I remember those.
4	And those are the organisms that we're
5	currently screening for. And looking at
6	sensitivity to 17 different classes of
7	antimicrobials. We're using the exact same
8	system for looking at animals.
9	And mainly we're looking at animals,
10	carcasses of animals at slaughter.
11	Collecting the same kinds of organisms
12	from them, and looking at resistance
13	development to those same 17 antimicrobials,
14	and by doing it in this way, we can see the
15	relationship of the animals developing
16	resistance to the incidence of human disease,
17	which is resistant to antibiotics.
18	So this is extremely important. This
19	is the core of our regulatory system.
20	Next. (Slide.)
21	So just a recap: NARMS is to provide
22	descriptive data on the extent, temporal trends
23	of resistance and enteric organisms from humans

and animal populations. 1 (Slide.) Next. 2 Judicious use is another area, and 3 it's a program that has been adopted in the 4 human medical profession, that there's a lot of 5 attention now on education being directed 6 towards physicians to use drugs in a 7 responsible manner, such that they won't 8 produce resistance. 9 We are doing the same thing for 10 animals, and we're working with the American 11 Veterinary Medical Association, actually 12 funding some of their educational programs, and 13 having each of the species specialty so the 14 cattlemen and the swine producers and the 15 chicken producers and the turkey producers all 16 are developing their own judicious use 17 guidelines and they're doing it specifically on 18 a disease-by-disease basis so they have very 19 specific guidelines that they're using now in 20 21 order to preserve these compounds. We're also looking at a ternatives to 22

antimicrobials, and the one that seems to have

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most promise right now are competitive exclusion products. Mike Doyle knows much more about this than anybody else in this room, I'm sure.

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But what these are are cultures of microorganisms, bacteria, primarily, that are administered to the animals by various routes. But they eventually colonize the intestinal tract of these animals, and they compete with pathogens like Salmonella, Campylobacter, and E. coli, so that the animal's intestinal tract is not colonized by those pathogens.

And these have a lot of promise. From a regulatory standpoint, they have some problems that we're trying to work our way through. We already have one of these products on the market and we hope to see a lot more in the future.

19Research. In order to run these20programs and have sound scientific regulatory21decisions, we need to have good research, and22we're funding intramural research and23extramural research, and you can see some of
na series de la composition de la compo Nomes de la composition de la composition de la composition de la						
	73					
1	the things that we're funding there.					
2	We're also working with NCTR and					
3	making sure that everybody knows what everybody					
4	else is doing.					
5	But this is really important. When					
6	you look at the issues involved here, we just					
7	don't know how these microorganisms move					
8	through the environment, what animals are					
9	causing the predominance of infection. Some					
10	very basic issues, basic scientific issues,					
11	that we just don't have good answers for right					
12	now. So research is very important to us.					
13	(Slide.)					
14	The next area that I want to talk					
15	about is quantitative risk assessment.					
16	We actually conducted our first and					
17	finished our first quantitative risk					
18	assessment. And I'm a true believer now.					
19	Where it can be done is a wonderful tool. You					
20	have such a clearer idea of where the risks					
21	actually lie and where you need new data. It's					
22	just a wonderful tool.					
23	They're hard. They're very difficult					

to conduct, and I'm glad to see that National 1 Science Foundation is investing in some 2 research, because I think this is a really 3 productive area. 4 We did our quantitative risk 5 assessment on Campylobacter and resistance to 6 fluoroquinolones. So doing microbial risk 7 assessments, and CFSAN is also doing these, 8 it's harder, I think, than the general 9 toxicology chemical type risk assessments. 10 But I think they will really pay off 11 well in the future. 12One of the problems that we have, 13 though, is in the communication. Communicating 14 to the public, when we go from a "your food is 15 safe" standard, to "your food has a 16 probability, some certain probability of risk." 17 It doesn't really fit into our 18 regulatory standards as they are written right 19 now, and so as we make this transition from the 20 safe to the 'some certain probability of risk,' 21 it's going to be challenging and it's going to 22 be challenging to get the message communicated 23

to the public.

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But I feel fairly certain that that's 2 where we're going to go. When you look at our 3 international trade agreements, you look at the 4 codex alimentarious, it's all based now on risk 5 assessment. 6 World Trade Organization. World Trade 7 Organization under the sanitary, Phyto-sanitary 8 agreements, calls for, in the case of trade 9 disputes for risk assessments. So we're going 10 to be seeing a lot more of these. 11 (Slide.) Next. 12 The one that we've done recently is to 13 assess the human health impact of 14 fluoroquinolone restraint Campylobacter 15 infections associated with chicken consumption. 16 And we used a data that came out of our NARM 17 system plus case control studies, plus a lot of 18 other information. And all that is available. 19 Next. (Slide.) 20 Is available on our web site. We just 21

Is available on our web site. We just published the final version last month, and it's a very interesting document if you are interested in risk assessment.

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Next. (Slide.)

We're in the process of conducting our second microbial risk assessment, and that's to look at vamyacin and causing resistance to Synercid, which is a new drug. It's the drug of last resort after the drug of last resort. Vancomycin is no longer effective in treating patients with enterococcal infections in the hospital.

This drug just came out about a year ago. The analog of that drug in animals is vancomycin has been on the market for approximately 25 years and was passed over as a human medication. But because of the increasing resistance seen in vancomycin the drug companies went back and found this drug to be effective.

Now we have a problem, potentially, with the continued use in animals.

Next (Slide.)

The next area I want to briefly discuss is regulating products of animal

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1	biotechnology, and there are basically two
2	Lorms
3	Biopharm animals; those animals that
4	are being raised, for instance, goats, to
5	produce pharmaceutically-active substances in
6	their milk, which then get purified and are
7	used as drugs or vaccines.
8	That's one of the areas.
9	The other area is agricultural
10	biotechnology And that's producing animals
11	that grow faster or disease resistant or have
12	other characteristics that generally serve an
13	economic benefit to the agricultural sector.
14	CVM is dealing with both of those
15	issues.
16	(Slide.)
17	We decided on the Food and Feed
18	Safety. So all of these animals that are being
19	used for biotechnology purposes, even the ag
20	or even the biopharm animals, have to go
21	someplace when they are no longer useful. And
22	we have to make the decision whether or not
23	those animals can be used for human food or for

animal feed.

2	Generally, at this point, we have not
3	allowed either of those things to occur, but in
4	the future as there are more and more of these
5	animals out there, we're going to have to make
6	some decisions on the safety of those animals
7	in the food supply.
8	Animals of biomedical research are
9	generally not considered safe for use in feed.
10	And the other issue that we're going
11	to be dealing with and are dealing with are the
12	environmental issues.
13	What about the vectors that were used
14	to create these transgenic animals? What about
15	the potential for escape?
16	And we regulate these on a product
17	basis not by process, unlike the European
18	community, which has a general concern over
19	biotechnology rather than looking at the
20	individual products. We try and look at the
21	individual products and determine whether
22	they're safe, regardless of the method by which
23	they were produced.

FDA believes regulatory authority for products of genetically-engineered animals may already be in place.

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Under our laws, under the Food, Drug and Cosmetic Act, it says: "Articles other than food intended to affect the structure or function of the body of animals is an animal drug," and if you insert genes into these animals, then you obviously change the structure of those animals, and the genes are generally inserted to produce some altered function in the animal. So you've met both of those criteria.

So animals that are transgenically modified, then, are regulated as animal drugs, and supposedly should be going through CVM for review.

I noticed that NCTR is creating transgenic mice, and I've asked Dennis to initiate a seizure action immediately. (Laughter)

But we're going to have to be dealingwith these issues in the future.

(Slide.)

2	Here's kind of the poster child. And			
3	you've heard about it already, and that's the			
4	transgenic salmon. These salmons are siblings.			
5	They're the same age, except one was			
6	genetically modified, and that's the top one.			
7	And you can see that the this is an			
8	almost irresistible technology. Once you have			
9	the ability to do something like that, how do			
10	you stop something like that.			
11	So we're trying to be very careful.			
12	We do have this particular salmon under review			
13	as a new animal drug right now. We have			
14	numerous challenges, many of which are, what			
15	happens if this animal escapes into the wild?			
16	How does it compete with wild species?			
17	Because of the genes it may have			
18	survival characteristics that exceed the range			
19	of wild-caught salmon.			
20	So there are lots of issues that we're			
21	dealing with in the area of animal			
22	biotechnology, and we're just at the very early			
23	phase of that, and we think there's going to be			

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1	an explosion in this area.			
2	We have other animals now that are			
3	under review, but looking at knockouts, clones,			
4	all of these new technologies are going to be			
5	issues that we'll be dealing with in the			
6	future.			
7	I think I'll stop there and ask for			
8	any questions.			
9	DR. LANGER: Questions?			
10	DR. SCOLNICK: I have one just because			
11	you're into this subject.			
12	Has anyone tried to make a cow without			
13	endogenous cow (inaudible).			
14	DR. LANGER: Could you maybe repeat			
15	the question for everyone?			
16	DR. SUNDLOF: Yes. Has anyone tried			
17	to create a, I guess it would be a knock-out,			
18	pryon cow. Not that I'm aware of. Maybe			
19	somebody else has better information on that.			
20	DR. SCOLNICK: My understanding of the			
21	science is if you don't have the endogenous			
22	pryon you can't be effective. That's what it			
23	seems to me. I don't really understand why no			

82 one tried to do that or why an agency is not 1 trying to foster that to get rid of the whole 2 problem. 3 DR. SUNDLOF: That's a great thought. 4 Greq. 5 DR. ANDERS: Steve, I don't know if 6 it's possible by conventional breeding 7 techniques to create a mega-salmon. But if you 8 did, would you regulate it? 9 DR. SUNDLOF: No. Right now, we're 10 trying to parse out where it is we actually 11 want to regulate our regulatory authority. I 12really don't want to regulate your transgenic 13 mice. 14 (Laughter) 15 I'm probably not that interested in 16 ornamental fish. There are activities going 17 18 on. And I'm not really interested in 19 conventional breeding that leads to these kinds 20 of increased productivity. 21 And then we get to another area such 22 as what about clones? Should we be interested 23

in animals that are cloned because that's the 1 new technology that's going on now. 2 They're selecting the best genetic 3 stocks of animals, cloning those animals and 4 using those as parental and grandparental stock 5 for raising animals, and we know this is 6 actually happening. 7 And should we be worried about that? 8 So that's another area. 9 What happens with the no-takes or the 10 partial takes? What do we do with those 11 Lots of interesting questions. animals? 12 DR. NEREM: Just to follow-up. So 13 conventional genetic modification through the 14 breeding is not regulated. At what point do 1.5you step across the line? 16 That's the question. At DR. SUNDLOF: 17 what point in all of the manipulation that can 18 go on does FDA step in? We're actually going 19 to be working with the National Academy of 20 Sciences to help us and give us guidance on 21 where is the public protection needed and where 22 should FDA be regulating. 23

DR. NEREM: When is a GMO a GMO. 1 DR. SUNDLOF: Yes. When is a GMO a 2 GMO. 3 DR. LANGER: Mike. 4 DR. DOYLE: Steve, it seems that the 5 environmental issue is one of the biggest 6 issues regarding the fish anyway, so how does 7 FDA get into that? Would that be more of an 8 EPA issue? 9 That's a question DR. SUNDLOF: Yes. 10 that we hear quite a lot. Why is it FDA that's 11 regulating the environmental aspect? Actually, 12 FDA regulates under the National Environmental 13 Police Act, NEPA. We have authority to 14 regulate, and we do for drugs. For the animal 15 drugs that we approve, we require an 16 environmental impact assessment. 17 Some of those things are huge. When 18 we approved another one of our controversial 19 products, BST, we even looked at methane 20 production as it might cause greenhouse 21 effects. 22 We looked at needle disposal and 23

everything else.

2	So we have experience and we have				
3	staff that is trained in this area, but we are				
4	working closely with National Marine Fishery				
5	Services and Department of Interior, and the				
6	EPA, and this is actually going on at the White				
7	House level, to make sure that we're asking the				
8	right questions and getting the right answers				
9	back on this. So it's a multi-agency problem.				
10	DR. LANGER: Bob.				
11	DR. NEREM: I have to pass this on.				
12	Greg just made a comment to me.				
13	Apparently genetic modification by				
14	trial and error, we don't regulate, but when we				
15	know what we're doing then we will regulate it.				
16	(Laughter)				
17	DR. DAVIS: That's been one of the				
18	issues, the concern for concern about				
19	genetically-modified food. Farmers have been				
20	modifying food for hundreds of years and we				
21	haven't been regulating that. So why is				
22	laboratory-modified food uniquely different				
23	than PhARMA-modified food?				

And if you take that analogy, we have the same thing with breeding salmon to look like them and they're getting out versus genetically modifying salmon and having them get out.

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DR. SUNDLOF: And, in fact, there's a tremendous amount of environmental pressure, just from raising domesticated salmon, getting out and competing with the wild stocks. That alone is a huge problem.

DR. LANGER: Others? Yes?

DR. FENNEMA: A comment about this quantitative risk assessment and your concern that the public might not accept this.

Would not a good model, which is a precedent in my mind be the 12-D concept that's been used for years and years and years for sterilization of canned food?

DR. SUNDLOF: I'm not familiar with that. DR. FENNEMA: Well, it is a

probability approach to sterilization from that, which is you've got all kinds of physical

evidence of billions and billions and billions of canned foods where this has worked. So it might be something for you to look at because it may be a useful tool in convincing the public that this works. DR. SUNDLOF: Thank you. DR. LANGER: Probably we should go on. 7 Kathy. 8 Center for Biologics, Evaluation and Research 9 DR. ZOON: Thank you. It's a 10 pleasure. Now that Steve got everybody all 11 charged up it's a good time to come up here. 12 CBER has had a very active interest in 13 a regulatory research paradigm since our 14 origins, and in fact, for those of you who may 15 not know we started back in the NIH and it 16 wasn't until 1972 that we moved into the FDA. 17 So we have very strong ties to the 18

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We're located on the NIH campus and our NIH. research labs, as well as very strong ties to the CDC, because many of the products we regulate have public health importance beyond just what FDA does.

So it really needs to be a very 1 integrated program with the National Institutes 2 of Health, the Centers for Disease Control, and 3 the FDA. 4 So many of the issues that I'm going 5 to describe, which are scientific priorities, 6 have actually been focused on our regulatory 7 mission in regard to the effects of these 8 important issues on CBER's research program. 9 Now in saying this, CBER uses both for 10 lab and non-lab a research-reviewer model to 11 address the question of how do we integrate the 12 science into the regulatory paradigm? 13 Well, the same people who are doing 14 bench work also do the reviews or the same 15 people doing new statistical modelling are the 16 same people who review application, and we 17 believe this is a very effective way at 18 integrating science into your programmatic and 19 regulatory responsibilities. 20 Recognizing the resource limitations 21 we've had over the past several years, it's 22 been a real challenge to maintain this program, 23

and we have supplemented our program in a number of ways through various leveraging activities.

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One is working with the NIH on interagency agreements.

Another way has been working with DARPA and DoD, extensions of various grants on these areas. CRADAs with a number of companies to deal with some of the scientific issues. The National Vaccine Program has been another.

Actually, our scientists apply for research grants.

So with that introduction, I'd like to now go into the research priorities.

Vaccine safety is a major research

priority for the Center for Biologics, and this way it encompasses both existing vaccines that we have today on the market as well as looking for the opportunity to facilitate the approval of new vaccines as well as improvements in vaccines.

In particular, those areas right now are focusing on several points.

One is adventitious agents, which is key. We don't want anybody to get infected with something they don't think that's in the product that shouldn't be in the product.

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And to do this, we have started establishing a microarray program looking at developing microarray chips for adventitious agents, and screening vaccines.

9 This is in its infancy, and we've just 10 recently been awarded a DARPA grant to 11 facilitate this program as well.

The other area is looking at new cell 12 substrates for production of vaccines. Using 13 continuous cell lines has always been a 14 controversy in vaccine production, and this is 15 an area that we would like to see move forward 16 and we think good science behind looking at 17 this will facilitate the production of vaccines 18 in this area. 19

We also have the new areas of vaccine production looking at new types of vaccines for herpes, human papilloma viruses, et cetera. And understanding the pathogenesis of

these diseases so we can have good biomarkers for efficacy is very important and to integrate these programs and the understanding of our scientists that review these vaccines are critical to doing a good job.

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In looking at blood safety, this is another very important area for us. Clearly, the safety of the blood supply is paramount. Looking for new and approved methods of assuring safe blood and blood products is critical.

This is also expanding into the tissue area, and one that we are currently engaged in setting up new programs in.

So what are the areas that we want to focus on here? And much of it involves nucleic acid testing. This is extremely important in looking at increased sensitivity, specificity, and reliability, of tests for adventitious agents.

Again, not only are we looking for things such as HIV, HCV, HBV, but also looking at for more nuisance agents like parvovirus

B19. We're also on the lookout for new agents 1 that may infect the blood supply, and we have a 2 collaborative effort with the CDC as sentinel. 3 If there are new agents coming into 4 detection, that we have a joint group that 5 works on that and then works on developing the 6 tests that might be needed to roll-out to apply 7 to the blood supply. 8 But I think these are areas of high 9 specificity and specificity and sensitivity. 10 Steve pointed out, and a couple of you 11 also mentioned the issue of TSEs. And this is, 12 again, a very big area for both the vaccine and 13 bloody area. 14 TSE agents, BSE, has clearly been in 15 the minds of a number of policies in this area, 16 but we are working very hard in our 17 laboratories to develop new methodologies for 18 validation for removal of TSE, detection 19 methods for TSE. 20 We're hoping to use both microarray 21 and proteonomics to help facilitate those 22 studies, as well as new diagnostics. 23

So this is an area, not only have we been working with in a national level, we have also been very much engaged in these issues with the WHO and I think have had a lot of productive, collaborative efforts in that area as well.

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The next overhead points out, or third area, which is dealing with therapeutic product safety. This has become increasing important to our Center with the advent of new technologies, whether we're making products from transgenic plants.

Steve mentioned already the issue of 13 sourcing material from transgenic animals. Ιf 14 they're biological products, we would regulate 15 those as biological products, subsequent to 16 their introduction of producing either these 17 products in their milk or in various other body 18 components. 19

So this is something we're looking at very closely. I think the ability to set up 21 new policies and new guidance needs to be based 22 on sound science and understanding of the 23

critical issues.

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Again, adventitious agents. You're going to hear that in almost every product line we have because that's a key issue for us to maintain public confidence and public health factors.

So that's another area.

Xenotransplantation is another area, looking at potential sourcing of animal organs or tissues to help supply critical tissues and organs in the absence of human organs and tissues is critical. Again, adventitious agent testing is key.

We've had a case with porcine endogenous retrovirus recently where CBER has actually developed the tests that are now being used to analyze those particular agents in various porcine products.

19 So these are areas. Again, some of 20 our challenges both now and in the future are 21 going to be stem cells; using stem cells to 22 create new tissues, as well as the appropriate 23 standards and controls.

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1	We need expertise in developmental
2	biology for such things as areas in assisted
3	reproductive technologies, as well as
4	understanding cellular differentiation factors.
5	So we're in the process of trying to
6	recruit a couple of people in this area to have
7	at least a core that we can then leverage with
8	the scientific community. We're also working
9	very hard in that area with the National
10	Institutes of Health to establish those types
11	of criteria.
12	In addition, gene therapy is
13	continuously on the horizon. We have an
14	advisory committee on right now looking at what
15	are the types of science that needs to be done
16	to assure vector safety as well as improving
17	preclinical animal models for assessing vector
18	safety.
19	Again, we work very closely with the
20	NIH and the RAC in order to elicit these and
21	have a very robust program with respect to this
22	area.
23	The next area that I would like to

focus on briefly is counter and bioterrorism. We've had a very active engagement with both the Department of Defense for vaccines for such agents as anthrax.

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We're also concerned about issues of having appropriate vaccines for plague and various other viral agents such as smallpox and equine encephalitis viruses. Also things such as toxins -- Botox and other types of toxins and other bacteria as well.

We have had some limited resources that have been given to us in this area. There's a lot more work to be general. Clearly, there's a public health need, and both a military need for these types of agents as well as immunoglobulin products that we also regulate at the Center.

Last as a priority is new approaches to clinical trials and adverse event evaluation.

(Slide.)

This is an area where we think a lot of emphasis needs to be placed, whether we're

looking at new designs for vaccine trials, looking at new ways to detect low frequency adverse events, whether we're looking for new ways to do product approvals with respect to examining superiority or inferiority type of trials.

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Looking at new methodologies, especially with respect to statistical approaches. All of our scientists are engaged in these types of processes to see that if we could find the very best models to look at, getting the most out of data, new issues with respect to data mining, for looking at vaccine safety and adverse events, as well as looking at new areas for improving health-related quality of life indexes, particularly in cancer patients and applying those to clinical trial designs.

So this is just a very quick snapshot of our priorities.

At the end, what do we hope to get out of this research? What's the bottom line? And the bottom line for our research

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\frown	1	and the hopeful outcomes of our research will
	2	be decreased adventitious agents, and these
	3	products are elimination all together.
	4	Decreased adverse events that are
	5	experienced by people taking biological
	6	products.
	7	Increased product quality
	8	And an increase in our guidance to
	9	industry so that product development could move
	10	forward, especially in new technology areas and
	11	improve methods and standards.
	12	Thank you.
	13	DR. LANGER: Thank you.
	14	Any specific questions?
	15	(No response.)
	16	DR. LANGER: Bob.
	17	Center for Food Safety and Nutrition
	18	DR. BUCHANAN: Thank you. I think
na serie de la contra de la contr La contra de la contr	19	I'll sit here.
	2 0	First, I'd like to pass on a message
	21	from Joe who extends his regrets for not being
	22	able to be here today. And hopefully I'll do
	23	as good a job as he would normally do.

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I'd also like to indicate that one of the innovations that Joe put into place not long after joining CFSAN was our annual priority document that we put out on the web and we send to all of our stakeholders that we update yearly that lays out the list of items that we put on our "A" list.

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These are the things that we intend to put out each year and accomplish, and then we 9 have a report card at the end of the year that 10 reflects back on how much we've actually 11 achieved during that past year. 12

The new Priorities document is just about to come out so we'll make sure you all get a copy of it when it becomes available.

Likewise, at that same time, we'll publish our report card for this past year.

Also accompanying that is we have 18 through the Office of Science within CFSAN, we 19 publish a regulatory research needs document. 20 Now that did come out in July. It's been 21 circulated to most of the professional 22 organizations. 23

It's been circulated to all of the 1 federal funding agencies and to anybody else we 2 can think of that has money or researchers. 3 This has proven to be a very successful means 4 5 of leveraging. Our estimate right now is that just 6 7 simply was one funding agency. We've been able 8 to secure approximately \$13.5 million on FDA 9 regulatory research needs just by providing 10 what our priority needs are. 11 So in light of the limited time, I do 12 want to just pick up a couple of items and 13 discuss them briefly that I thought you would be interested in from our Priorities document, 14 15 and probably the most important that's going to 16 be impacting us directly this upcoming year is 17 that we're moving. And this is going to be 18 taking a substantial amount of our time. 19 With possibly the exception of our 20 Gulf Coast seafood laboratory in Dolphin 21 Island, Alabama, pretty much everyone else is 22 moving at some point this year. We'll be moving from downtown out to the College Park 23