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CLIENT AUTHORIZATION LETTER

INSERT DATE HERE
Dear Client:
We are currently responding to the NASA Ames Research Center Request for Proposal (RFP) for the Aerospace Testing and Facilities Operations and Maintenance (ATOM) procurement. This procurement is a follow-on requirement for Aerospace Testing and Facilities Operations and Maintenance (ATOM) Services providing testing, operations, and maintenance services for Wind Tunnel, Space Transportation, and associated support facilities at NASA Ames Research Center. These facilities include but are not limited to: Subsonic Wind Tunnels, Pressure Wind Tunnels, Transonic Wind Tunnels, Ballistic Range Complex, ArcJet Complex, Fluid Mechanics Laboratory, and Sensor Laboratory. These facilities are national aerospace test facilities utilized by NASA, private industry, universities, DOD, and other government agencies.
NASA Ames Research Center is continuing to place increased emphasis on past performance as a source selection factor. As such, a requirement of their solicitation is that past clients of ours be identified and participate in the evaluation process. You are hereby authorized to respond to this and other inquiries.
We have identified of your organization as the point of contact based on his/her knowledge concerning our work.
Please complete the enclosed Past Performance Questionnaire and forward it directly to NASA, Ames Research Center, Attn: Ronnee R. González, Code JAC:227-4, Moffett Field, CA 94035-1000, telephone 650-604-4386. Facsimile responses are acceptable, Attn: Ronnee R. González, fax 650-604-0270. E-mail responses may be sent to: Ronnee.R.Gonzalez@nasa.gov.
A response to this questionnaire is requested to the above address no later than
Your cooperation is appreciated. Any questions may be directed to the undersigned.
Sincerely,
Enclosure

Experience and Past Performance Questionnaire

Offeror:					
ontract Number:					
ract: (e.g., CPFF, CPIF, CPAF, FFP, or describe); Yes					
k years provided under the contract (WYEs)ces provided:					
ces in High-Risk, Ground-Based Facilities) Intical Ince Imment Projects (Test/Diagnostic Techniques, Systems, Model/Test Apparatus) Intical/Aerospace Related Ince Invested Operation Ince and Repair Iterative Support Internative Support Internation Management					
	ving information concerning your contract: ract: (e.g., CPFF, CPIF, CPAF, FFP, or describe); Yes				

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GENERAL

1.	List three of the contractor's major strengths & how contract performance was affected:
	•
	•
	•
2.	List three of the contractor's major weaknesses $\&$ how contract performance was affected:
	•
	•
	•
Ο'	VERALL RATING
Us	ing the adjectival ratings below, please assign an overall rating.
lf t	ne choice were yours alone, would you select this Contractor for the follow-on contract?
	Yes No No
	Comments:

SPECIFIC

Use the following adjectival ratings to respond to the questions below Please select one rating per statement, using the following definitions and provide additional remarks to further explain any rating as well as in response to the more detailed questions.

	Adjectival Rating	Definitions
E	Excellent	Of exceptional merit; exemplary performance in a timely, efficient and economical manner; very minor (if any) weaknesses with no adverse effect on overall performance.
VG	Very Good	Very effective performance, fully responsive to contract requirements accomplished in a timely, efficient, and economical manner for most part; only minor weaknesses.
G	Good	Effective performance; fully responsive to contract requirements; reportable weaknesses, but with little identifiable effect on overall performance.
S	Satisfactory	Meets or slightly exceeds minimum acceptable standards; adequate results; reportable weaknesses with identifiable, but not substantial, effects on overall performance.
Р	Poor/Unsatisfactory	Does not meet minimum acceptable standards in one or more areas; remedial action required in one or more areas; deficiencies in one or more areas which adversely affect overall performance.
N/A	Not Applicable	Not applicable to the contract being referenced.

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a. <u>RELEVANT TECHNICAL PERFORMANCE</u>
 Rate the overall technical quality of this contractor for your contract. □ E □ VG □ G □ N □ W □ P □ F □ N/A
 2. Rate the contractor's ability to protect the environment. □ E □ VG □ G □ N □ W □ P □ F □ N/A □ E □ VG □ G □ N □ W □ P □ F □ N/A
3. Rate the contractor's ability to protect the safety of its employees. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A
4. Rate the contractor's effective and safe use of Government facilities. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A ———————————————————————————————————
5. Rate the contractor's record in compliance with technical and schedule requirements.
Discuss any contractor-caused schedule slips.
□ E □ VG □ G □ N □ W □ P □ F □ N/A
6. Rate the contractor's record and effectiveness in dealing with unexpected changes to technical requirements.
□ E □ VG □ G □ N □ W □ P □ F □ N/A
7. Rate the contractor's utilization of innovative and resource-efficient solutions to satisfy
technical requirements.
□ E □ VG □ G □ N □ W □ P□ F □ N/A
8. Rate the contractor's key personnel's performance and relevant experience.
Pate the contractor's quality accuracy, and completeness of technical decumentation
9. Rate the contractor's quality, accuracy, and completeness of technical documentation.

b. CONTRACT MANAGEMENT 1. Rate the contractor's safety record \square E \square VG \square G \square N \square W \square P \square F \square N/A 2. Rate the contractor's ability to manage multiple, concurrent, and complex technology tasks. \square E \square VG \square G \square N \square W \square P \square F \square N/A 3. Rate the contractor's record in conformance with the terms and conditions of the contract, including delivery of products and reports, and adherence to cost and schedule constraints. \square E \square VG \square G \square N \square W \square P \square F \square N/A 4. Rate the contractor's record in accurately estimating and controlling costs including overhead, addressing underruns or overruns, if any. \square E \square VG \square G \square N \square W \square P \square F \square N/A 5. Rate the contractor's record in recruiting, developing, and retaining a workforce with appropriate skills for contract performance. Describe any issues experienced ((e.g. salary, fringe benefits)? \square E \square VG \square G \square N \square W \square P \square F \square N/A 6. Rate the contractor's record in effectively managing subcontractors \square E \square VG \square G \square N \square W \square P \square F \square N/A 7. Rate the contractor's record in adhering to or ability to meet their goals for Small Business, Small Disadvantaged Business, HBCU's, MI's, and Women-owned Small Business subcontracting. \square E \square VG \square G \square N \square W \square P \square F \square N/A 8. Rate the contractor's record in handling labor, including union, related issues, if any. \square E \square VG \square G \square N \square W \square P \square F \square N/A 9. Rate the ability of the contractor to retain incumbent contractor employees during first year of contract performance for which the offeror was not the incumbent. \square E \square VG \square G \square N \square W \square P \square F \square N/A Page 4

	10 Rate the contractor's management of the phase-in period to ensure continuity of operations, in cases where the offeror was not the incumbent. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A
	11. Rate the ability of the contractor to manage technology transfer including export control Government sensitive, and third-party proprietary data issues. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A
C.	CORPORATE MANAGEMENT RESPONSIVENESS 1. Rate the qualifications and effectiveness of on-site contract management and the level of autonomy the site manager had in managing the contract. □ E □ VG □ G □ N □ W □ P □ F □ N/A
	2. Rate the contractor's corporate management involvement in the contract operations.
	3 Rate the contractor's availability of corporate resources when required. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A
	 4. Rate the contractor's ability to maintain high quality contract performance when changes are made to lines of authority. ☐ E ☐ VG ☐ G ☐ N ☐ W ☐ P ☐ F ☐ N/A
	5. Rate the contractor's ability to avoid increases in direct and indirect overhead rates.
	6. Rate the contractor's corporate management responsiveness to resolve performance problems. □ E □ VG □ G □ N □ W □ P □ F □ N/A

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7. Did the contractor hire foreign nationals for the contract? Yes If yes, please discuss any issues that arose during the hiring action. **Additional Information** C. 1. If a new contractor, what was the percentage of incumbent staff retention during transition? Key _____ Other _____ What percent of the incumbent staff did the Contractor attempt to retain? Key _____ Other ____ Was this appropriate? Was this the amount proposed? 2. Did the Contractor provide the key personnel proposed? Yes No \square If no, please explain 3. How many key and other personnel resigned during the first 12 months of the contract period of performance? Key _____ Other ____ What was the breakout? Incumbent _____ New Hire 4. Upon their departure, were key personnel replaced appropriately and in a timely manner? Yes ☐ No ☐ N/A☐ If no, please explain _____ 5. If hiring was required at any time after the start of the contract, did the contractor identify appropriate vacancy skill sets and fill those vacancies with the appropriate skills and expertise in a timely manner? Yes □ No □ N/A□ If no, please explain _____ 6. If the contract's scope was increased, or decreased, was the contractor proactive in meeting new requirements? Yes □ No □ N/A□ If no, please explain

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Length of Involvement in Program_____

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