



SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

NOV 9 2001

MEMORANDUM FOR THE SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF

SUBJECT: Partial Mobilization (World Trade Center and Pentagon Attacks) and
Redelegation of Authority Under Title 10, United States Code, Section 123,
123a, 527, 12006, 12011, 12012, 12302, and 12305

Reference: (a) Executive Order 13223 of September 14, 2001, "Ordering the Ready
Reserve of the Armed Forces to Active Duty and Delegating Certain
Authorities to the Secretary of Defense and the Secretary of
Transportation"

(b) Executive Order 12728 of August 22, 1990, "Delegating the President's
Authority to Suspend and Provision of Law Relating to the Promotion,
Retirement, or Separation of Members of the Armed Forces"

This memorandum supersedes my October 13, 2001, memorandum on the same
subject.

Pursuant to section 12302 of title 10 of the United States Code and reference (a), I
hereby delegate to the Secretaries of the Military Departments authority to order to active
duty Ready Reserve members as follows:

1. Army: not more than 34,400 members of the Army Ready Reserve may be on
active duty under the authority of this memorandum at any time.
2. Navy and Marine Corps: not more than 14,400 members of the Naval Ready
Reserve and not more than 7,500 members of the Marine Corps Ready Reserve
may be on active duty under the authority of this memorandum at any time.
3. Air Force: not more than 44,800 members of the Air Force Ready Reserve may be
on active duty under the authority of this memorandum at any time.

The Secretaries of the Military Departments shall submit to me requests for additional
authority to order Ready Reserve units and personnel to active duty as necessary, after
coordination with the Chairman of the Joint Chiefs of Staff and the Under Secretary of
Defense for Personnel and Readiness.



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Pursuant to references (a) and (b), I hereby redelegate to the Secretaries of the Military Departments the President's authorities under sections 123, 123a, 527, 12006, 12011, 12012, and 12305 of title 10, United States Code. In addition, I am suspending the restrictions on E-8 and E-9 grade ceilings in accordance with section 517 of title 10, United States Code.

The Secretaries of the Military Departments shall coordinate their exercise of the authorities delegated by this memorandum with the Chairman of the Joint Chiefs of Staff or his designee, and the Under Secretary of Defense for Personnel and Readiness or his designee prior to their announcement. The authorities delegated by this memorandum may be redelegated to civilian subordinates who are appointed to their offices by the President, by and with the advice and consent of the Senate. The Under Secretary of Defense for Personnel and Readiness or his designee may issue such instructions consistent with this memorandum as may be necessary to ensure the effective implementation of this memorandum.

A handwritten signature in black ink, appearing to read "D. A. [unclear]". The signature is written in a cursive style with a horizontal line extending to the left and a flourish at the end.