

President's Report



Large unit outages

Continuing drought

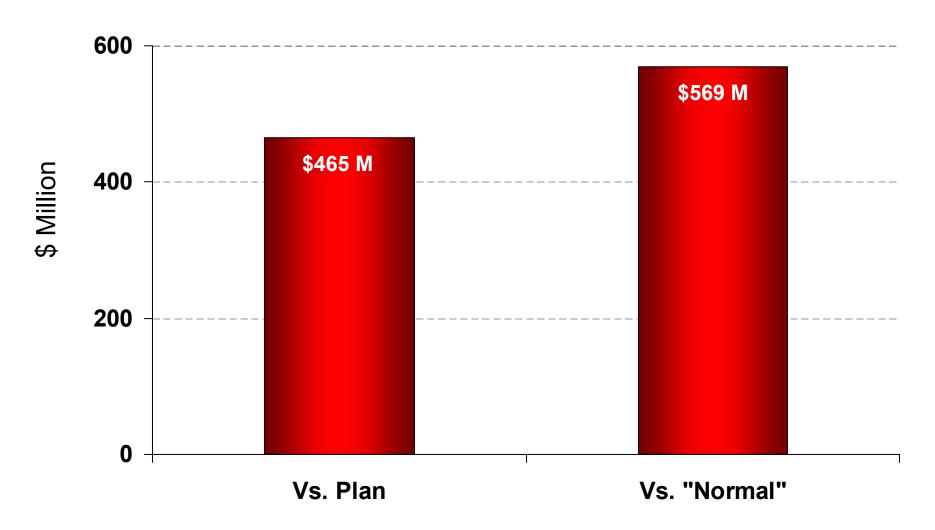
Coal prices increased

Rates increased due to high fuel costs



2008 Drought Impacts

Replacement Power Costs





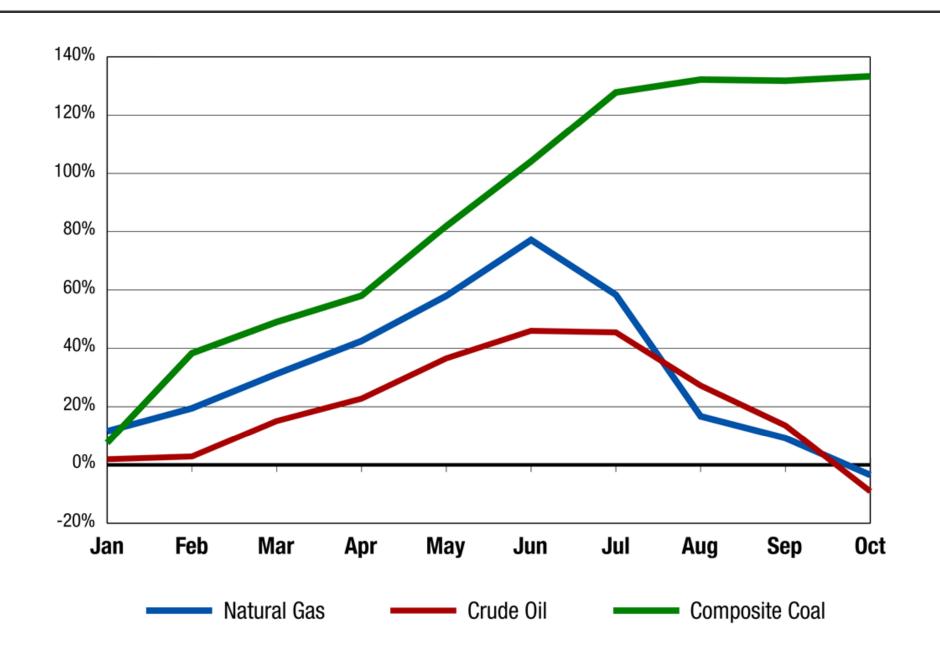
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Fuel Prices





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Large unit outages

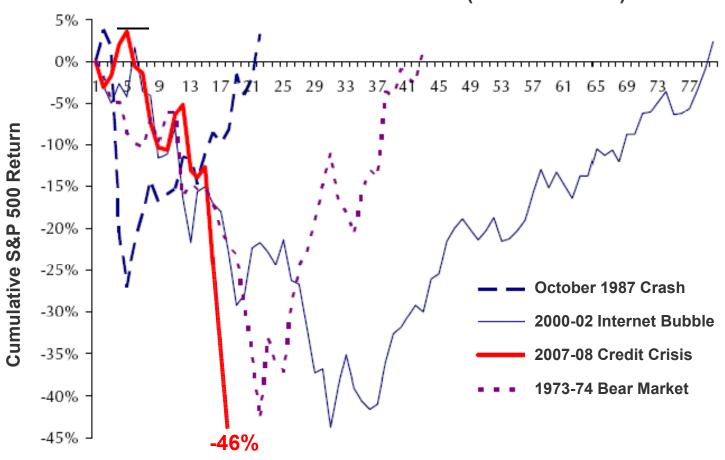
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Market Turmoil

Past Stock Market Declines (S&P 500 Index)



Number of Months from Inception of Crisis to Full Recovery

2008 Highlights

TVA turned 75!

Best safety record in 5 years

Browns Ferry 2 completed a 393-day run

Browns Ferry 1 had a 268 day continuous run and saved customers \$800 million

4 nuclear units were at full power more than 300 days

Bull Run scrubber is 98% complete (in service in 2009)

Kingston scrubber is 78% complete (in service in 2010)



2008 Highlights

Record runs for smaller coal plants:

- Five sites set records for all units
- 12 units set individual records
- 2 records are still in progress

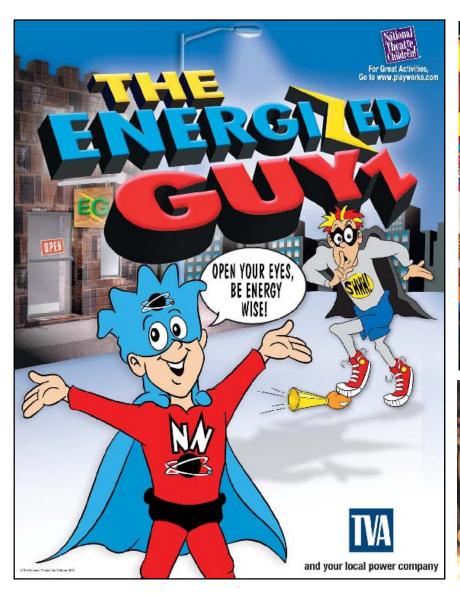
99.999% reliable power delivery for 9th year

Purchase agreement for Chattanooga Office

Issued TVA Environmental Policy

Strong economic development

Energy Education







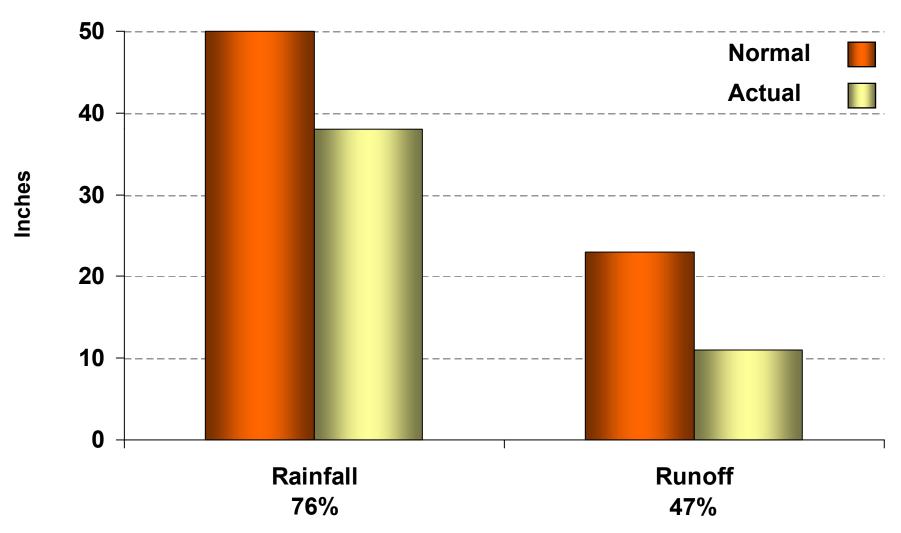
Photos courtesy of The Carthaginian



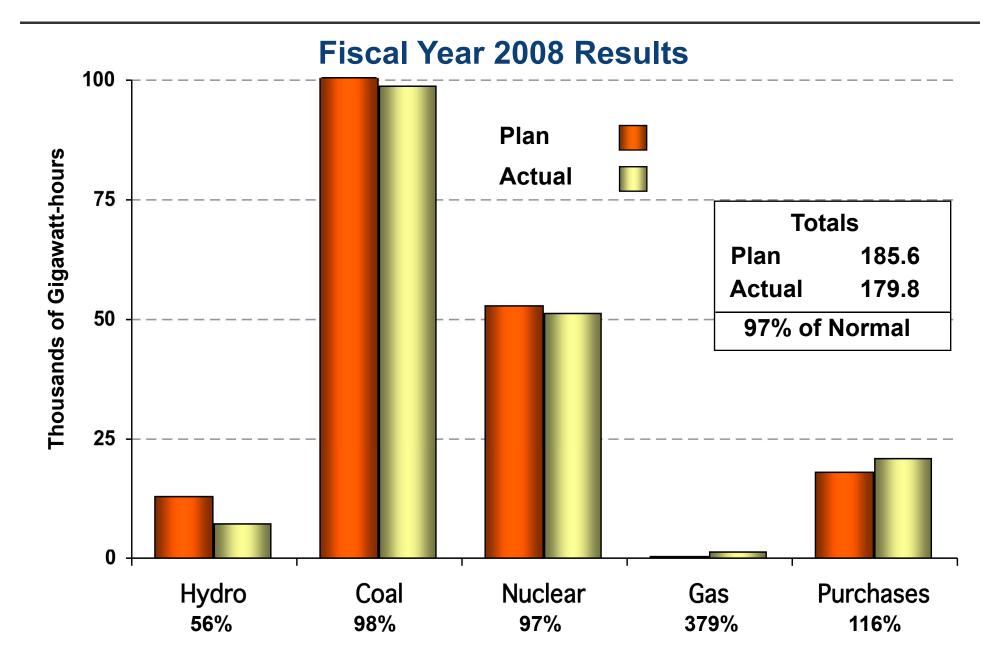
Performance Metrics

Rainfall and Runoff

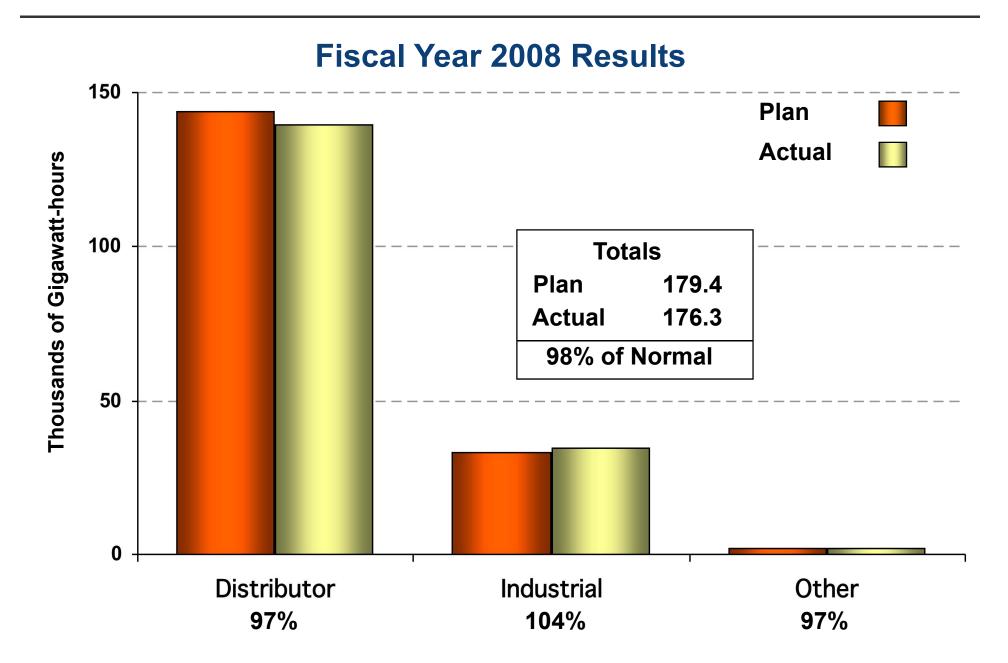




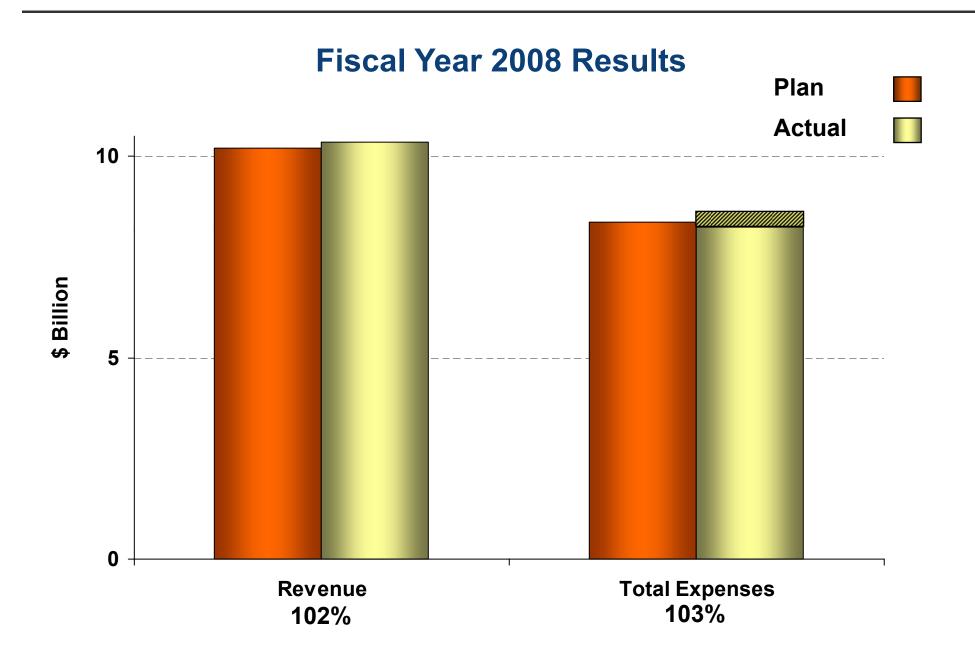
Generation



Power Sales

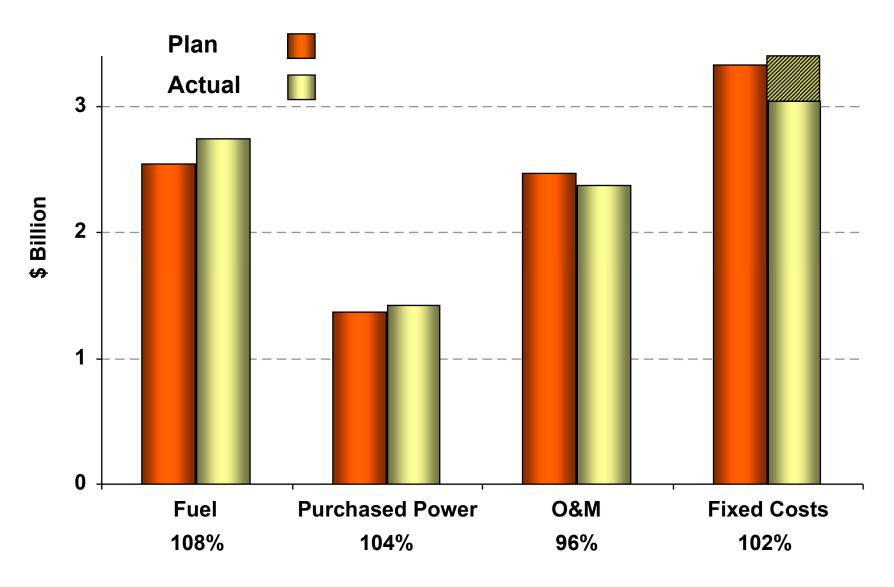


Financials

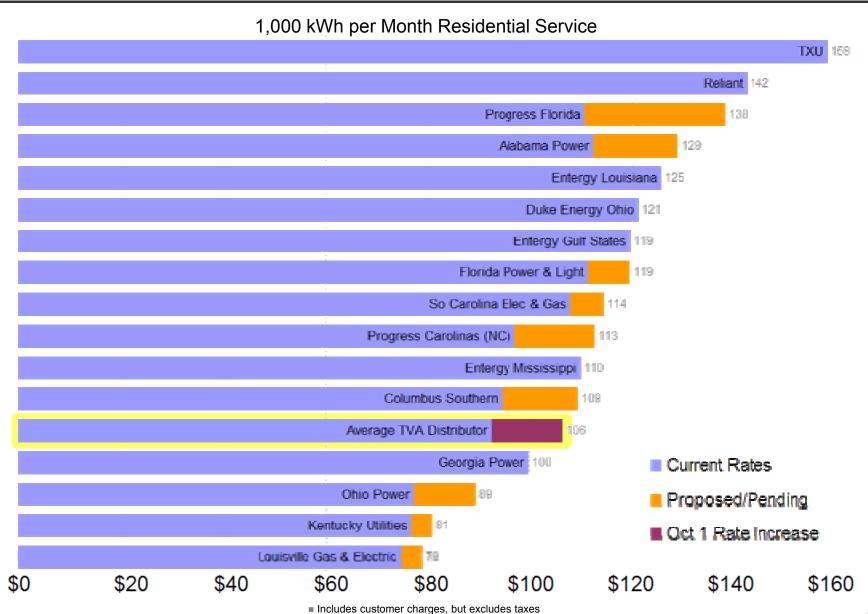


Financials

Fiscal Year 2008 Results



Monthly Bill Comparisons



Annual averages calculated for those with seasonal rates



Market Price Comparisons

