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AGENDA

Thirty-third Meeting of the  
BOARD OF REGENTS  
National Library of Medicine  
9:00 a.m., June 19-20, 1969  
Board Room

- I. CALL TO ORDER AND INTRODUCTORY REMARKS Dr. Stewart Wolf
- II. CONSIDERATION OF MINUTES OF LAST MEETING TAB I  
(orange book)
- III. DATES OF FUTURE MEETINGS  
1969-70 Calendars in all books TAB II  
Next Meeting - November 20-21, 1969  
Subsequent Meeting:  
March 19-20 (Thursday-Friday)  
March 23-24 (Monday-Tuesday)  
March 26-27 (Thursday-Friday)--This date was selected at the March, 1969  
meeting; however, it falls on Good Friday  
Selection of Meeting Date - June 1970  
Date circled is one preferred  
15-16, 18-19, 22-23 (AMA meets 6/21-25)  
M-T. Th.-F. M-T
- IV. REMARKS BY THE DIRECTOR, NIH Dr. Robert Marston
- V. REPORT OF THE DIRECTOR TAB III Dr. Martin Cummings
- VI. REPORT OF THE RESEARCH AND DEVELOPMENT TAB IV Mr. Bruno Augenstein  
SUBCOMMITTEE REVIEW OF MEDLARS II Mr. Alfred Zipf
- VII. SELECTED LITERATURE SEARCHES TAB V Dr. G. Burroughs Mider
- Photograph of Board of Regents on Front  
Steps of National Library of Medicine
- LUNCH
- EXTRAMURAL PROGRAMS
- VIII. REPORT OF THE ASSOCIATE DIRECTOR TAB VI Mr. David Kefauver
- IX. EXAMINATION OF THE SPECIAL TAB VII Dr. Jeanne Brand  
FOREIGN CURRENCY ACTIVITIES

Initially, the Library's P.L. 480 program was devoted to the translation of Russian and Eastern European biomedical literature, primarily carried out through overseas contractors of the National Science Foundation. Subsequently, a variety of abstracting and digesting programs were added.

Today, the Library's P.L. 480 programs, carried out in Poland, Yugoslavia and Israel, with other projects pending in Israel and India relates broadly to all the Library's activities, and represents a major component of the Library's over-all activities in support of international communication. It includes cover-to-cover journal translation and publication, translation of monographs, abstracting projects, preparation of scientific handbooks and directories, critical reviews, histories of medicine, publication of conference proceedings, one audiovisual demonstration project and an indexing program for MEDLARS.

The Board discussed evaluation procedures in the program and noted, in particular, the potential of the critical review program as a uniquely valuable medium of drawing upon expert foreign scientists in collaborative advancement of international communication.

#### REPORT OF THE ASSOCIATE DIRECTOR

The Associate Director for Extramural Programs addressed his comments to the Board of Regents on the following subjects:

*Mr. David  
Kefauver*

#### Library Support by the Regional Medical Programs

Mr. Kefauver compared objectives of the Regional Medical Programs (RMP) and NLM as they relate to support of library services and their implementation. He advised the Board regarding program coordination, the exchange of information, participation in review functions, and technical advice and consultation on a national basis between the NLM Regional Medical Library Program (RMLP) and the RMP Information Activities. He also reported on RMP and RMLP planning with regard to coordination of library services, exchange of information and joint support of selected projects on a regional basis, e.g., in the Mid-Atlantic Region and the New England Region.

Mr. Kefauver further reported that the audiovisual support by the RMP in 38 regions had exceeded \$21 million and that of this amount, approximately \$4 million, or 19%, was earmarked for equipment. Efforts at cooperation between NLM and RMP are continuing.

#### "Year in Neutral" - Extramural Program Accomplishment and Budget Review

Mr. Kefauver reviewed the development of the Extramural Programs following passage of the Medical Library Assistance Act in October 1965, to show how the support authorized by this legislation will have been allocated during FY 1966-1970. The beneficial effects of these programs on the nation's medical libraries and their services were described.

The Medical Library Assistance Act authorized seven programs to remedy the three principle areas of need which have been defined: (1) facilities and resources, (2) manpower, and (3) tools and technology. In reviewing the

THE BOARD OF REGENTS  
of the  
NATIONAL LIBRARY OF MEDICINE

MINUTES OF THE 36TH MEETING

June 18-19, 1970 - Bethesda, Maryland

MEMBERS PRESENT:

Dr. William G. Anlyan, Mr. Bruno W. Augenstein, Dr. William O. Baker,  
Dr. Harve J. Carlson, Dr. Robert H. Ebert, Dr. Jack M. Layton,  
Dr. L. Quincy Mumford, Dr. Marc J. Musser, Dr. Kathryn M. Smith,  
Dr. George W. Teuscher, Lt. General Alonzo A. Towner, USAF,  
Mr. Alfred Zipf

MEMBERS ABSENT:

Vice Admiral George M. Davis, USN, Lt. General Hal E. Jennings, USA,  
Dr. Max Michael, Jr., Dr. Jesse L. Steinfeld, Dr. Frederick H. Wagman.

REPRESENTATIVES:

Mr. Henry Dubester represented Dr. Harve Carlson, one day.  
Colonel Gerrit L. Hekhuis, M.C., USAF, represented Lt. General Alonzo  
A. Towner, one day.  
Dr. Paul Q. Peterson represented Dr. Jesse L. Steinfeld one day.  
Captain C. L. Waite, M.C., USN, represented Vice Admiral George M.  
Davis, USN, both days.

ATTENDEES:

Dr. Robert Q. Marston, Director, NIH  
Dr. H. Fernandez-Moran, Professor of Biophysics, University of Chicago  
Dr. Harold Schoolman, Director, Education Service, Veterans Administration  
Mr. John Sherrod, Director, National Agricultural Library  
Dr. Fred Cole, President, Council on Library Resources, Inc.  
Mr. William G. Ketterer, Office of the Secretary, General Counsels  
Office, DHEW  
Mr. Robert C. Diefenbach, Assistant Director of Audio Visual Services,  
Office of Public Information, DHEW  
Mr. Donald Chill, Office of Program Planning and Evaluation, NIH  
Mrs. Ileen Stewart, Executive Secretary, History of Life Sciences  
Study Section and Biomedical Communications Study Section, DRG, NIH  
Miss Cecelia Conrath, Chief, Continuing Education and Training Branch,  
Regional Medical Programs, HSMHA  
Mr. Duke McCloud, DHEW Management Intern

OTHER:

Dr. Martin Cummings, Dr. Clifford Bachrach, Mr. Jerome Barnett,  
Dr. John Blake, Mrs. Ruth Bortz, Dr. Jeanne Brand, Mr. Arthur Broering,  
Mr. Raymond Brown, Mr. William Caldwell, Mr. Kenneth Carney,  
Mr. Peter Clepper, Mr. Lawrence Coffin, Miss Mary Corning,  
Dr. Ruth Davis, Mr. Joseph Foley, Miss Willerma Frazier,  
Mrs. Louise Gamage, Miss Frances Hasemeier, Dr. Wayne Herron,  
Mrs. Frances Howard, Dr. Ann Kaufman, Dr. Henry M. Kissman,  
Dr. Leroy Langley, Dr. Joseph Leiter, Dr. G. Burroughs Mider,  
Mr. Peter Monk, Dr. Jaroslav Nemeč, Dr. Peter Olch, Mrs. Rita Pusey,  
Mr. George Russell, Mrs. Ann Sabin, Mr. Ralph Simmons,  
Mr. Samuel Waters, Mr. Robert Walkington

FURTHER DISCUSSION ON REGIONAL MEDICAL LIBRARIES  
WITH SPECIAL REFERENCE TO THE NEW YORK ACADEMY OF MEDICINE -  
DR. LEROY LANGLEY AND MR. SAMUEL WATERS

Dr. Langley referred the Board to The Regional Medical Library 1970-- a Status Report, a detailed evaluation prepared by Mr. Robert Walkington and Dr. Wayne Herron in response to the Board's request at the March meeting. He hoped it would be the basis for a continuing dialogue at future meetings.

He confined his remarks to those items that are particular problems and require the consultation and advice of the Board. These included the questions of who are qualified users of the system; what should be the make-up of the RML Advisory Committees and what should the Committees role be; should a member of NLM staff be on these Committees; what should be done to coordinate the activities of the RMLs with the RMPs; what is the appropriate administrative structure for RMLs, centralized or decentralized. Further questions include the concern for the concentration of services in the metropolitan area about each library; the variable degrees in educational and training functions from library to library; the slow progress in the preparation of the union list of serials; and finally the relationship between the Resource Grant Program and the Regional Medical Libraries Program.

Discussion by the Board and comments by Dr. Cummings stressed the fact that the problem of qualified users was not one of profit making institutions versus nonprofit making organizations, but rather one of the eligibility of access to the system and of loading and queuing problems. It was felt that the discrepancy in RML use was in significant part due to human nature and no amount of publicity in the outlying areas would greatly increase the user population from these areas.

Dr. Cummings believes that evaluations of RMLs at this point should be based only on the quality of service without regard to the ability of establishing training and educational programs.

Mr. Samuel Waters presented material on the Regional Medical Library for New York and Northern New Jersey as it was felt that the real problems this RML presented would provide a better framework on which to consider the questions raised by Dr. Langley.

This RML is a problem due to "internal politics" in NLM's view and not enough money in the RML's view. Mr. Waters presented a historical review of the negotiations and final selection of the New York Academy of Medicine as the RML for this region. It can best be summed up as a recurring disagreement on the amount of funding by NLM, internal operational and administrative problems at the New York Academy, a

AGENDA

Forty-First Meeting Of The  
BOARD OF REGENTS  
National Library of Medicine

9:00 a.m., March 27-28, 1972  
National Medical Audiovisual Center  
1600 Clifton Road, N.E.  
Sound Stage (SSB)  
Atlanta, Georgia

- I. CALL TO ORDER AND INTRODUCTORY REMARKS Dr. William Anlyan
- II. CONSIDERATION OF MINUTES OF LAST MEETING TAB I Dr. William Anlyan  
(Orange Book)
- III. DATES OF FUTURE MEETINGS TAB II Dr. William Anlyan  
1972 and 1973 Calendars in all books  
Next Meeting - June 26-27, 1972  
Subsequent Meeting  
November 20-21, 1972
- |   |              |              |
|---|--------------|--------------|
| <u>Selection of Meeting Date - March 1973</u> |              |              |
| <u>19-20</u>                                  | <u>22-23</u> | <u>26-27</u> |
| M-T   | T-F          | M-T          |
- IV. REMARKS BY DIRECTOR, CENTER FOR DISEASE CONTROL Dr. David Sencer
- V. REMARKS BY DEPUTY DIRECTOR, NATIONAL INSTITUTES OF HEALTH Dr. John Sherman
- VI. REPORT OF THE DIRECTOR, NLM TAB III Dr. Martin Cumming
- COFFEE BREAK
- VII. REPORT ON TOXICOLOGY INFORMATION PROGRAM TAB IV Dr. Henry Kissman

Formal Photograph of the Members of the Board of Regents  
in Meeting Room

Alternates to Board members present were:

Dr. Faye Abdellah represented Dr. Jesse L. Steinfeld, USPHS  
Brig. General Gerrit Hekhuis represented Lt. General Alonzo A.  
Towner, MC, USAF  
Dr. James Pittman represented Dr. Marc J. Musser, The Veterans  
Administration  
Captain Edward Rupnik represented Vice Admiral George M. Davis,  
MC, USN

Board members absent were:

Dr. L. Quincy Mumford

National Library of Medicine staff members attending this meeting included:

Dr. Myron Adams, Medical Advisor, NMAC  
Dr. Charles Bridgman, Director, NMAC  
Mr. Arthur Broering, Chief, Resources Division, EMP  
Mr. Frederick Buschmeyer, Deputy Director, NMAC  
Dr. Martin Cummings, Director, NLM  
Dr. Roger Dahlen, Chief, Research, Training and Publications  
Division, EMP  
Mr. Albert Feiner, Director, LHNCBC  
Mr. Charles Farmer, Chief, Audiovisual Systems and Applications  
Branch, NMAC  
Mr. Charles Flint, Chief, Media Resources Branch, NMAC  
Dr. Henry Kissman, Associate Director, SIS  
Dr. Lee Langley, Associate Director, EMP  
Dr. G. Burroughs Mider, Deputy Director, NLM  
Mrs. Patricia Ruben, Administrative Assistant, OAM  
Mrs. Ann Sabin, Acting Committee Management Assistant, NLM  
Dr. Harold Schoolman, Special Assistant to the Director for  
Medical Program Development and Evaluation, NLM  
Mr. Joseph Staton, Chief, Education, Research and Training  
Branch, NMAC  
Mr. Kent Smith, Executive Officer, NLM

Others present included:

PHS and NIH Personnel:

Dr. Kenneth M. Endicott, Director, Bureau of Health Manpower Education, NIF  
Dr. George Mitchell, Chief, Office of Audiovisual Educational  
Development, BHME, NIH  
Miss Marjorie Morrill, Division of Professions and Technical  
Development, Regional Medical Programs, PHS  
Dr. David Sencer, Director, Center for Disease Control, PHS

services. The various automated data bases now being created will aid in this. Audiovisual material is also a field where some librarians feel the need for network services.

Problems identified in the Regional Medical Library Program for which we will be seeking solutions in the next year include: boundaries for existing geographic regions; whether proper libraries have been selected as Regional Medical Libraries; and whether the present organizational structure for interinstitutional collaboration is the proper one.

Dr. Kelly M. West of the University of Oklahoma Medical Center reviewed for the Board the report of the Biomedical Library Review Committee's Subcommittee on Regional Medical Libraries, chaired by Dr. David A. Kronick of the University of Texas at San Antonio. In making its study, the subcommittee consulted with NIH officials, the staff of the Regional Medical Libraries, a sampling of the libraries within the regions (both those involved in network services and those without a close collaborative association with a Regional Medical Library), and a number of users of library services. In general, the subcommittee found that Regional Medical Libraries were well administered, and that the directors of these libraries approved the change from grant to contract funding. The potential is great to build on the network framework to develop the "net lender" concept (mentioned by Dr. Schoolman), and also collaborative acquisition programs.

The recommendations of the Regional Medical Library Subcommittee included:

1. Broader participation within each region to determine RML policy.
2. Studies to examine the potential of the "net lender" concept.
3. Studies to recommend methods for local financing of regional services.
4. Periodic data collection, analysis, and evaluation for the entire national network.
5. Closer liaison with the Regional Medical Programs.
6. Grant requests should be examined for regional implications.
7. Attention within the distribution network should be given to nonprint media.
8. Specific budget allotments for the services NLM provides as a Regional Medical Library.

Following Dr. West's presentation, Mr. Arthur J. Broering of the Library's Extramural Programs discussed briefly the Regional Medical Library Grant

*Minutes of Meeting of Board of Directors  
Regents  
June 26-27, 1972*