Office of Science

Oak Ridge Office

Fiscal Year 2008 Annual Performance Plan



September 2007

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Preface

The Oak Ridge Office (ORO) is a diverse Department of Energy (DOE) office with key missions in Science and Technology, Environmental Management, Science Education, Energy and Nuclear Fuel Supply, National Security, and Technology and Economic Development. Primary Departmental facilities for which ORO is responsible include the Oak Ridge National Laboratory (ORNL), the Oak Ridge Institute for Science and Education (ORISE), and the East Tennessee Technology Park (ETTP). ORO also manages the Oak Ridge Reservation to assure that programs and initiatives conducted on the Reservation are effective, efficient and are performed in a safe and environmentally sound manner.

The ORO Annual Performance Plan (APP) is an essential element of ORO's integrated management approach for performance and accountability and is also necessary to achieve key mission activities for Fiscal Year (FY) 2008. The purpose of the ORO APP is to implement DOE's Strategic Themes by;

- Establishing clear performance goals, objectives and measures
- Communicating organizational goals and expectations to employees
- Providing linkages to individual performance plans
- Communicating organizational planning priorities to DOE Headquarters (HQ)
- Creating a basis for strengthening and evaluating performance
- Conducting self-assessments and achieving continuous improvement
- Creating the basis for the Annual Assessment Report (AAR)

The performance elements of this plan address the goals and objectives of:

- The Office of Science (SC) Strategic Plan
- The SC Chief Operating Officer (COO)
- The Integrated Service Center (ISC) and OneSC
- The DOE Strategic Plan
- The DOE's Management Challenges
- The President's Management Agenda
- The ORO Federal Management and Infrastructure

Specific measures showing ORO support to achieve these strategic themes, goals, and objectives are provided so that ORO's performance can be both demonstrated and measured. ORO will use this APP to effectively manage ORO performance and to continuously improve our planning for both ongoing and future work.

The ORO APP is designed to achieve the	e highest level of performance in the
accomplishment of our mission and duties.	VI and a
	- Law Cer Joya
September 4, 2007	Gerald G. Boyd, Manager

Oak Ridge Office

1.0 Office Mission

The Oak Ridge Office (ORO) is a diverse DOE office with key missions in Science and Technology, Environmental Management, Science Education, Energy and Nuclear Fuel Supply, National Security, and Technology and Economic Development. ORO is located in Oak Ridge, Tennessee, and is responsible for the Oak Ridge Reservation (33,718 acres of land). Primary Departmental facilities for which ORO is responsible include the Oak Ridge National Laboratory, the Oak Ridge Institute for Science and Education, and the East Tennessee Technology Park. Major contractors include UT-Battelle, LLC; Oak Ridge Associated Universities; Bechtel Jacobs Company LLC; Foster Wheeler/EnergX; Isotek LLC; and Wackenhut Services, Inc. In addition, ORO has a unique relationship with the United States Enrichment Corporation (USEC) through a lease arrangement.

ORO is a critical element of the Office of Science (SC) program execution and implementation capability. The ORO Manager is the focal point of management for all non-National Nuclear Security Administration (NNSA) activities performed on the Oak Ridge Reservation and serves as the Lead Federal Manager for all reservation events that have the potential for impact to multiple sites or the public.

The primary SC mission assigned to Oak Ridge is to successfully manage the DOE performance-based management and operating (M&O) contract for the safe, secure, effective, and efficient operation of the ORNL. In this role, ORO supports the SC mission to foster, formulate, and support forefront basic and applied research programs which advance the science and technology foundations necessary to accomplish DOE missions. ORO has an additional role to provide business, technical, and administrative support to the SC complex as a partner in the SC Integrated Service Center (ISC). This support is provided to SC Laboratory Site Offices, elements of SC at HQ, and as appropriate, other Federal agencies. ORO also provides support to the NNSA Y-12 Site Office and other DOE offices.

ORO manages the work of the Office of Environmental Management (EM) and the Office of Nuclear Energy (NE), Science, and Technology and executes program activities through Oak Ridge based agreements with those offices. In this regard, ORO also has a primary mission to manage the Oak Ridge Reservation and assure that programs and initiatives conducted on the Reservation are effective and efficient and that safety hazards are minimized to the greatest extent possible. ORO manages assigned DOE Centers of Excellence in addition to serving as the payments processing center for the entire DOE complex.

The complete ORO Mission Statement can be found at the following website:

http://www.screstruct.doe.gov/implementation/pdfs/OR_1-06-2005.pdf

2.0 Strategic Themes/Goals/Objectives/Measures

With the issuance of the SC FY 2008 Annual Planning Guidance memo, dated July 17, 2007, ORO determined it was necessary to restructure the ORO Annual Performance Plan (APP) to include the SC Chief Operating Officer (COO) goals and objectives. However, it is equally important that the ORO APP also continue to focus on the DOE Strategic Plan, the SC Strategic Plan, and the President's Management Agenda. The ORO APP must be an overarching plan that is integrated and links to these important documents and be consistent with the ORO management approach outlined in its Management System Description (MSD). The MSD is the comprehensive high-level description of ORO's Management System and includes the supporting documents describing the Science and Environmental activities occurring in Oak Ridge.

Each year, ORO develops the APP as a top-level plan for defining ORO's goals and objectives and for tracking ORO's progress and performance in meeting these established goals and objectives which support the DOE Strategic Plan, the SC Strategic Plan and the President's Management Agenda; and this year it will also support the SC-COO goals and objectives. The APP ties to the DOE Strategic Plan, the SC Strategic Plan and the President's Management Agenda via Strategic Themes and Goals by providing specific measures showing ORO support to achieve these themes and goals. The ORO APP, as in past years, also contains a section on ORO Federal Management and Infrastructure which is specific to ORO and not contained in the other higher-level measures. The APP is supported by organizational and program plans.

The specific measures and associated target dates in the ORO APP are identified with a point of contact to support achievement of the objectives and goals. When identifying the measures and target dates, other documents such as the OneSC Project Plan, the Environmental Management Project Execution Plan, contractor performance evaluation plans, the Project Analysis and Reporting System (PARS), and the ORO Assurance Memorandum are considered in order to capture other important goals and objectives.

Performance plans for Senior Executives, Managers, and other employees, cascade from these important documents. Thus, accomplishments in support of the DOE Strategic Plan, the SC Strategic Plan, the President's Management Agenda, and the APP can be tracked.

On a monthly basis, led by the ORO Manager, the APP is reviewed and status documented by ORO senior management. The "red/yellow/green" system is employed for a visual assessment of progress towards accomplishing each measure. Areas of concern and issues are addressed as part of the ORO continuous improvement program. The September monthly review serves as a primary input to the ORO Annual Assessment Report (AAR).

The FY 2008 goals, objectives and measures are contained in Attachment 1 to this APP.

3.0 Resource Requirements

The requested FY 2008 budget for the ORO is \$1.625B. As noted above, Oak Ridge is a large multi-program site and receives funding from many DOE programs, including Science, Nuclear Non-Proliferation, Environmental Management, Nuclear Energy, and Energy Efficiency. In addition to DOE funding, Oak Ridge expects to receive approximately \$375M in FY 2008 from other Federal Agencies, bringing the total ORO budget to \$2B.

The expected FY 2008 Program Direction budget is \$66.2M, of which \$44.15M is from Science. The major expense categories are salary and benefits, office space, training, travel, support services and other related services. In continuing to fulfill our roles and responsibilities associated with the SC Integrated Support Center, ORO is experiencing an increase in requests to support various SC Site Offices which presents some challenges related to staffing resources and travel funds.

All ORO employees are located in government-owned facilities with the majority of the workforce housed in the Federal Building. Organizations having oversight for certain contractors are located at the Oak Ridge National Laboratory. There are no major facility or infrastructure issues that need to be addressed to accommodate the Federal staff.

4.0 Human Capital

At the end of FY 2008, ORO's overall staffing level is projected to be at approximately 400 FTEs of which approximately 285 FTEs are for SC. ORO plans to hold overall staffing relatively level in FY 2008 contingent upon expected budget levels. Based on the current scope of SC, EM and other program work in Oak Ridge, staffing levels will need to remain relatively constant in FY 2008 to successfully achieve the ORO mission.

The anticipated loss of critical skills because of retirements continues to be a significant concern and risk to ORO meeting its mission. While this issue is being managed, ORO recognizes that this remains a vulnerability, particularly if those retirement-eligible employees leave en masse. Over the next 4 years (by the end of ORO will employees percent) eliaible FY 2011), have 166 (43 optional/discretionary retirement and an additional 121 employees (31 percent) eligible for early retirement. For certain critical positions, the numbers are even more serious. For example, over the next 4 years, 58 percent of Federal Project Directors (FPDs) will be eligible for optional/discretionary retirement, and 33 percent will be eligible for early retirement. For Senior Technical Safety Managers (STSMs), the respective numbers are 48 percent and 33 percent. In FY 2008, 50 percent of the FPDs and 33 percent of the STSMs will be eligible for optional retirement.

4.0 Human Capital (Continued)

Succession planning will continue to be increasingly important as ORO makes adjustments to meet future needs and hires new employees as retirements occur. ORO will also focus on the diversity of the organization and capitalize on opportunities to improve our underrepresented areas.

Having a properly trained workforce is essential to accomplishing our mission and to offset the anticipated loss of critical skills. ORO has set a high priority on ensuring that the 40 percent of employees in the Technical Qualification Program receive the necessary specialized training to receive and maintain their certifications. The same level of attention will be paid to certifying Federal Project Directors and Facility Representatives.

5.0 Integrated Assessment Schedule/Plan

The assessment schedules for ORO are contained in the Oak Ridge automated assessment tracking system ORION. ORION is designed to be the safety management system for ORO and tracks assessments, reports, corrective action plans, issues, actions, walkthroughs, and lessons learned. Each ORO organization developed their individual assessment schedules in accordance with this year's Annual APP Guidance memo. Attachment 4 to this APP provides a link and direction on how to access ORION along with directions on how to run an SC Integrated Assessment Schedule (IAS) Report. Attachment 4 also contains a snapshot copy of the SC IAS as of August 31, 2007.

ORO utilizes a Risk-Based Approach to Oversight and Development of the ORO SC Integrated Assessment Schedule (IAS). ORO uses its risk-based approach in performing oversight of the contractor and ORO federal programs, management systems, and implementation of ORO and contractor assurance systems. ORO's oversight process includes formal independent and management assessments, operational awareness and walkthrough activities, drills and exercises, and use of operational and performance trending and analysis to identify adverse trends and focus areas for oversight. ORO's previous and future assessment planning incorporates internal and external assessments and daily operational awareness to provide management with both line and independent perspectives on effectiveness of the contractor and federal assurance systems. For higher-risk ORO facilities and activities, ORO provides increased oversight, such as dedicated Facility Representatives, daily interactions with the contractor, evaluation of safety systems, readiness reviews, and ongoing communications with DOE Headquarters, the Central Technical Authorities, regulators, and the public. In addition, ORO receives an independent perspective from DOE HQ Independent Oversight assessments.

5.0 Integrated Assessment Schedule/Plan (Continued)

ORO follows a highly structured approach in development of oversight plans and the IAS. The SC IAS presented by Oak Ridge is formulated on the basic premise of "high-threshold" and "risk-based" considerations. In order to create a viable and comprehensive set of assessments, ORO assembled a Three-Year Plan Team, with an experienced assessment planning representative from each major organizational element. The Three-Year Plan Team reviewed DOE and regulatory drivers for performing assessments, reviewed results of past DOE and contractor oversight activities and operational performance, evaluated areas of vulnerability and greater risk based on previous contractor and DOE assessments, and worked with ORO managers to develop a comprehensive assessment plan and schedule for ORO. Each organization, as well as the Manager's Office, used a myriad of data and informational considerations as tools to formulate their assessment schedules. One such tool entailed a statistical/trend evaluation of operational performance reflected in occurrence reports, near miss incidents and findings from OR internal and This tool offered a more external assessments, reviews, and assist visits. quantitative analysis based on empirical operational experience type data. Dominant facilities, including nuclear, were considered in the formulation of the IAS, again, based on a variety of relevant risk factors such as: facility physical condition, material and form, isotopic/chemical inventories, other hazards, current/planned mission/operation, frequency of general oversight (e.g., Facility Representatives, Engineers, Subject Matter Experts, etc.) and engineered/administrative controls. Similarly, factors such as programmatic needs, general contractor performance and any predominant contractor issues/concerns Individually, as well as collectively, organizational elements are considered. employed both quantitative and qualitative information to consider, evaluate, and finally determine high-threshold, risk-based components of the SC Three-Year IAS.

Attachment 1

Oak Ridge Office

Strategic Themes/Goals/Objectives/Measures

		Oak Ridge Office A	nnual P	erfo	rm	an	ce Plan			
		F	Y 2008							
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
		SC COO Pe	erforman	ce G						
Improve our Operation	Complete development and implementation of SCMS	Review AMS internal procedures and processes for consistency with finalized SCMS procedures	6 mos. after SC/HQ issuance				Moore			1
		All Management Systems Description (MSD) approved and published	12/31/07				Wilken/ Vosburg			2
		Management System Owners (MSO) submit all respective subject areas and procedures to the SCMS Operations Center	12/31/07				Wilken/ Vosburg			3
		SCMS Ops Center complete technical editing on all subject areas/procedures and disburse for final review	3/31/08				Wilken/ Vosburg			4
		Develop and publish online SCMS user guide	3/31/08				Wilken/ Vosburg			5
		SCMS operational across the COO organization	6/30/08				Wilken/ Vosburg			6
		• Initiate SC employee training for SCMS	3/31/08				Wilken/ Vosburg			7
		Publish all subject areas/procedures within SCMS	6/30/08				Wilken/ Vosburg			8
		Ensure appropriate AMESH procedures and protocols are integrated and aligned with final SCMS	6 mos. after SC/HQ issuance				Kelly/ Smyth			9
		Complete re-engineering of all CFO processes in SCMS	12/31/07				Penry/ Hackett			10

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed Date C 0 Ε No. C Т V Complete/update staffing analyses Provide support to HQ in these 09/30/08 Moore activities 11 Implement common process under 11/30/07 Wilken/ OneSC Howse-Smith 12 Support site offices and HQ in 11/30/07 Wilken/ workforce staffing and planning efforts Howse-Smith 13 Improve COO budget processes Provide support to HQ in these 09/30/08 Moore activities 14 Transmit FY 2008 Annual Meet SCMS QA and Oversight 8/30/08 Boggs Management System requirements Performance Plan to SC-3 15 Define SC expectations, including 12/31/08 Wilken/ those related to effectiveness and utility Vosburg for Integrated Assessment Schedule 16 (IAS) with input from SC organizations and publish within SCMS Conduct line assessments and those As Wilken/ in support of HQ/Site Offices as defined scheduled Vosburg 17 in the IAS Support update/development of SC 3/31/08 Wilken/ Line Management/QA Program Vosburg 18 Descriptions and publish within SCMS Develop/communicate measures to 12/31/08 Wilken/ assess SCMS implementation Vosburg 19 Support S-3 in an assessment of 9/30/08 Wilken/ SCMS implementation Vosburg 20 Conduct annual Management/Self-9/30/08 Wilken/ Assessments in accordance with SCMS Vosburg 21

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Completed Date C 0 Ε Contact No. C Т V • Ensure ORO directives, manuals, and 6 mos. after Kelly/ OR system descriptions related to QA SC/HQ Smyth 22 and Oversight are consistent with the issuance final SCMS in these areas Clearly define roles of HQ 09/30/08 Provide support to HQ in these activities Moore organizational elements 23 Improve Nuclear Operations 12/31/07 • Establish routine communications with Moore other SC nuclear sites and factor in 24 improvements where appropriate Improve Financial Operations Consolidate OSTI allotment with Oak 9/30/08 Penry/ Ridge allotment Hackett/ 25 Fitchpatrick/ Payne Fully implement SC Technical Develop/publish SC Technical 1/31/08 Wilken/ Qualification Program Qualification Program (TQP) Vosburg 26 implementation guidance/procedures in SCMS Identify/notify participants of their 1/31/08 Wilken/ inclusion in the TQP Vosburg 27 Establish TQP support mechanisms to 3/31/08 Wilken/ assist SC Managers in implementation Vosburg 28 for their respective organizations Develop/communicate specific 3/31/08 Wilken/ qualifications standards for employees Vosburg 29 subject to SC TQP Wilken/ Identify /document functional 6/30/08 competencies for all participants Vosburg 30 TQP fully established across SC in 6/30/08 Wilken/ terms of necessary documentation, Vosburg 31 procedures and support mechanisms

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Completed Date C 0 Ε Contact No. C Т V Continue full implementation and 9/30/08 Kelly/ ensure ORO's program meets or Smyth 32 exceeds SCMS in this area Facilitate the success of the Strategic 9/30/08 Improve our Laboratories Invest in Laboratory Infrastructure Moore Cross reference to Item No. 176 Laboratory Initiatives (Modernization of Laboratory 33 Facilities) Monitor the Cyber Security Program at Ongoing Wilken/ the Labs per Program Cyber Security Price 34 Understand and control the cost of Baseline each site 07/30/08 Monitored via PEMP Moore doing business 35 Develop baseline of common site 11/30/07 Penry/ Fitchpatrick indirect components 36 Establish cost growth or reduction 01/31/08 Penry/ targets and manage to established Fitchpatrick 37 Plan long-term strategies to reduce 09/30/08 Moore Monitored via PEMP overall costs 38 Make a difference: Target areas in Emphasize those areas needing 11/30/07 Moore need based on '07 appraisal improvement into the FY 2008 Appraisal 39 Improve HR practices and systems Complete comparison study of 7/30/08 Wilken/ Compensation Programs of SC Labs Howse-Smith 40 supported by ORO Identify and make recommendations 8/30/08 Wilken/ on opportunities for consistency in Howse-Smith 41 compensation programs **Bring Order to Chaos** Manage to right requirements: Provide support to HQ in these activities 9/30/08 Moore Support the Secretarial initiative on 42 improving the management of DOE directives

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed **Date** C 0 Ε No. C Т V Help Our Laboratories be Review DOE operations for Complete planned FY 2007 AMS self-10/31/07 Moore Successful efficiencies and value added assessment activities and incorporate 43 identified improvements Better understand and impact Meet the .65 goal for Total Recordable 9/30/08 Moore Cases (TRC) for ORNL contractor safety performance 44 Meet the .25 goal for Days Away, 9/30/08 Moore Restricted, or Transferred (DART) for 45 ORNL Support the goals of E.O. 13432, Support ORNL in achieving their goals 9/30/08 Cross reference with Item Nos. Moore Strengthening Federal in FY 2008 79 and 53 (Goal 1.4 Measure) Environmental, Energy, and Transportation Management and the 46 Secretarial Transformational Energy Action Management (TEAM) Initiative Reinforce energy efficiency 9/30/08 Moore processes, activities, and benefits with 47 AMS staff Further define and refine the elements 8/30/08 Evaluate our Contractors | Measure the right things Moore of PEMP Goal 4, Sound and Competent Fairly 48 Leadership and Stewardship of the Laboratory for FY 2009 Develop a consistent approach to safety 8/30/08 Moore expectations in PEMP Goal 5, Integrated Safety, Health and 49 Environmental Protection for FY 2009 8/30/08 Develop a consistent approach to the Moore components of PEMP Goal 6.3, Human 50 Resource Management System for FY 2009

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Oak Ridge Office Annual Performance Plan FY 2008 **Status Strategic Target** 0 N D Point of Date Item Goals/Objectives **Measures Notes Themes** Ε Contact Completed No. **Date** C 0 C V Т Develop consistent measures in PEMP 8/30/08 Moore Goal 7, Sustain Excellence in Operating, Maintaining, and Renewing the Facility 51 and Infrastructure Portfolio to Meet Laboratory Needs for: ► Following the Institutional GPP 8/30/08 Moore challenge 52 ► Reducing the cost of doing 8/30/08 Moore business 53 ► Holding contractors accountable for 8/30/08 Cross reference with Item Nos. Moore meeting E.O. 13432 goals 79 and 45 (Goal 1.4 Measure) 54 Complete Performance Evaluation TBD Douglas Report for Wackenhut Services, Inc. 55 Define and run a more rigorous Set expectations at the right level 1/31/08 Moore normalization process with both the Site 56 Office Managers and Associate Directors 1/31/08 Drive consistency in the evaluation • Define and run a more rigorous year-Moore process end evaluation process with Site Office 57 Managers and Associate Directors

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		Oak Ridge Office A	nnual P	erfc	rm	an	ce Plan			
		F	Y 2008							
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T		S D E C	Point of Contact	Date Completed	Notes	Item No.
		Integrated Service	Center /				roject			
Provide the necessary resources (right people with right competencies)	Support OneSC	As requested, provide ES&H support to OneSC efforts	Ongoing				Kelly			58
to ensure effective Federal oversight in the accomplishment of DOE missions.		Provide financial support to site offices in accordance with OneSC strategy	Ongoing				Penry			59
illissions.		Develop three-year assessment plan for FY 2009-2011	9/30/08				Penry/ Payne			60
		Prepare analysis and report on results of FY 2008 financial management assessments in response to Office of Science	12/31/08				Penry/ Payne			61
	Successfully perform M&O competitions and support Site Offices in contract administration	Support PNNL contract administration and extension	9/30/08				Wilken/ Wilson			62
		Obtain Headquarters approval for PNNL Contract Acquisition Plan	10/31/07				Wilken/ Wilson			63
		Obtain Headquarters approval for SLAC Contract Acquisition Plan	12/31/07				Wilken/ Wilson			64
		Support site offices in development and evaluation of PEMPs	Ongoing				Wilken/ Wilson			65
	Implement effective and efficient ISC customer service delivery	Implement effective communication tools for obtaining feedback from the site offices - complete set of customer focus calls with each SO Manager	12/30/07				Brown			66
		Reissue updated ISC Service Plan	10/30/08				Brown			67

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		Oak Ridge Office A	nnual P	erfo	orm	an	ce Plan			
		F	Y 2008							
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
	D	OE Strategic Plan and P	resident'	s M	ana	ger	nent Agend	la		
Strategic Theme 1: Energy Security	Goal 1.1: Energy Diversity Increase our energy options and		Global I	Nucle	ar E	nerg	y Partnership ((GNEP) Program		
Promoting America's energy security through reliable, clean, and affordable energy.	reduce dependence on oil, thereby reducing vulnerability to disruptions and increasing the flexibility of the market to meet U.S. needs.	Facilitate approval of execution of the Voloxidation Powder Transportation Safety Document	1/7/08				Moore			68
		Support plans for Gas Trapping for Hot Cell Dissolutions activities at Building 7920	1/31/08				Moore			69
		Support plans for Voloxidation with Gas Trapping activities at Building 3525	1/31/08				Moore			70
	Goal 1.2: Environmental Impacts of Energy Improve the quality of the environment by reducing greenhouse gas emissions and environmental impacts to land, water, and air from energy production and use.	Support partnerships with TVA and private industry to support nuclear fuel initiatives	8/1/08				Hamilton			71
	Goal 1.3: Energy Infrastructure Create a more flexible, more reliable, and higher capacity U.S. energy infrastructure.	Complete engineering analysis and design for the Transmission Power Electronics Test (TPET) Facility	9/30/08				Moore			72

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		Oak Ridge Office A	nnual Po	erfc	rm	an	ce Plan			
		F	Y 2008							
				S	tatu	IS				
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
		Support the National Transportation Research Center in establishing the US Automotive Partnership for Advance Research and Technologies to accelerate commercialization of energy efficient technologies through a Federal/State/supplier-based partnership	9/30/08				Moore			73
	Goal 1.4: Energy Productivity Cost-effectively improve the energy efficiency of the U.S. economy	Support progress on Transformational Energy Action Management Initiative during FY 2008 at ORNL	09/30/08				Moore		Cross reference to Item Nos. 45 and 53	74
				Supp	ort N	IE M	issions Affecti	ng USEC		
		Quarterly, provide DOE NE with an evaluation of production capability of Paducah Gaseous Diffusion Plant	12/15/07 3/15/08 6/15/08 9/15/08				Clark			75
		Assure extension of Cooperative Research and Development Agreement (CRADA) for the Development of Economically Attractive Gas Centrifuge Machine and Process	10/1/07				Clark			76
		Lead Cascade operational and generating product assay in a range useable by commercial power plants (10/20/06 USEC letter)	10/31/07				Clark			77
		Financing commitment secured for a 1 MM SWU Centrifuge Plant (10/20/06 USEC letter)	1/31/08				Clark			78
		Extension of Centrifuge Deployment Project (K-1600) Lease Agreement	1/31/08				Clark			79

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		Oak Ridge Office A	nnual P	erfc	rm	an	ce Plan			
		F	Y 2008							
				S	tatu	IS				
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	DEC	Point of Contact	Date Completed	Notes	Item No.
		Perform assessment to assure Paducah Security Police are adequately trained and certified to carry weapons	10/11/07				Clark			80
		Perform assessment to assure Portsmouth Security Police are adequately trained and certified to carry weapons	6/30/08				Clark			81
		Provide power requirements to Paducah with EEI contract extension	12/31/07				Clark/ Wilken			82
Strategic Theme 2: Nuclear Security Ensuring America's nuclear security.	Goal 2.2: Weapons of Mass Destruction Prevent the acquisition of nuclear and radiological materials for use in weapons of mass destruction and in other acts of terrorism.		12/28/07				Moore			83
		Provide support for Russian/US HEU Transparency Cylinder and Special Monitoring Visits	12/31/08				Clark			84
	Goal 3.1: Scientific Breakthroughs Achieve the major scientific discoveries that will drive U.S.					IT	ER Project			
	competitiveness; inspire America; and revolutionize our approaches to the Nation's energy, national security,	Complete EVMS Certification process by OECM	5/30/08				Moore			85
through innovations in science and technology	and environmental quality challenges.	Complete Pre-CD-2 Lehman Review of US ITER. Assuming IO baseline by March 2008	6/27/08				Moore			86
		Complete OECM EIR for CD-2. Assuming IO baseline by March 2008	7/31/08				Moore			87
		Complete CD-2 for US ITER. Assuming IO baseline by March 2008	9/30/08				Moore			88

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		Oak Ridge Office A		erfo	rm	an	ce Plan			
		F	Y 2008							
				S	tatu	S				
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
						•	S Operations			
		Complete seven instruments and begin beam commissioning phase	9/30/08				Moore			89
		Provide 2700 hours of neutron production studies	9/30/08				Moore			90
		Provide 4000 total accelerator operating hours	9/30/08				Moore			91
		Convert target inner reflector plug cooling to heavy water cooling	9/30/08				Moore			92
						CNN	IS Operations			1
		Conduct CNMS User Meeting	12/31/07				Moore			93
		Provide access and technical assistance/collaboration for 200 users at the CNMS	9/30/08				Moore			94
				Le	eader	rship	Computing P	roject		
		Complete delivery of 250 Teraflops hardware	12/31/07				Moore			95
		Complete site preparation for the Petaflops system	06/30/08				Moore			96
		Complete acceptance of the 250 Teraflops upgrade of Jaguar	09/30/08				Moore			97
		Complete delivery of the Petaflops system	12/31/08				Moore			98

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		Oak Ridge Office A		erfo	rm	an	ce Plan							
	_	F	Y 2008					,						
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.				
	Goal 3.2: Foundations of Science Deliver the scientific facilities, train the next generation of scientists and		HFIR											
	engineers, and provide the laboratory capabilities and infrastructure required for U.S. scientific primacy.	Meet or exceed SC operational goals (i.e., cycles) at a predictability rate of 90%	09/30/08				Moore			99				
			SING I MIE Project (SNS)											
		Complete CD-4a (first instrument)	03/31/08				Moore			100				
		Complete CD-4b (second instrument)	09/30/08				Moore			101				
					SIN	G II I	MIE Project (SI	NS)						
		Complete CD-2a (first instrument)	01/31/08				Moore			102				
		Complete CD-2b (second and third instruments)	09/30/08				Moore			103				
							Other							
		Complete occupancy of the Joint Institute for Biological Sciences	12/31/07				Moore			104				

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed **Date** C 0 Ε No. C Т V Place over 800 student/teacher 09/30/08 Moore research participants at the Office of 105 Science laboratories by ORISE in FY 2008 Complete design of the South 09/30/08 Moore Campus Californium Source Teaching 106 Laboratory at ORISE Complete ORNL Electrical Capacity 12/31/08 Moore Upgrades 107 Support the ORISE Research Ongoing Hamilton Participation Program 108 Genomes to Life (GTL) Bioenergy Research Center Review and approve Bioenergy 12/01/07 Moore Research Center subcontracts for completion of first year tasks, goals, and 109 objectives Review and approve capital 04/01/08 Moore equipment purchases, if necessary, for 110 year one within six months of Bioenergy Research Center startup Support the Bioenergy Research 09/30/08 Moore Center goal of implementation of a Highthroughput (HTP) pretreatment and characterization process to screen the structure, composition, and 111 decomposition of approximately 5000 samples per month to identify the most promising samples for more detailed characterization

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		Oak Ridge Office A		erfc	rm	an	ce Plan			
		F	Y 2008					,	,	
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	S D E C	Contact	Date Completed	Notes	Item No.
	Goal 3.3: Research Integration Integrate basic and applied research to accelerate innovation and to create			In	orga	nic	Membrane Pro	gram		
	transformational solutions for energy and other U.S. needs.	Support completion of three nonproliferation reviews for new inorganic membranes	09/30/08				Moore			112
	Goal 4.1: Environmental Cleanup Complete cleanup of the contaminated nuclear weapons	IFDP • Submit IFDP CD-1 for approval 06/30/08 McCracken								
	manufacturing and testing sites across the U.S.	Submit IFDP CD-1 for approval	06/30/08				McCracken			113
		Receive AE approval	09/30/08				McCracken			114
						E	EM Baseline			
		Submit the near-term baseline and have a validated baseline	12/31/07				McCracken			115
							K-25 / K-27			
		Centrifuge and Y-12 Classified Material - Complete disposition and issuance of final report	4/30/08				McCracken			116
		Nickel and Classified Chemicals - Complete disposition and issuance of final report	9/30/08				McCracken			117
		Begin K-25 West Wing Demolition	10/1/08				McCracken			118

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		Oak Ridge Office A		erfo	rm	an	ce Plan			
	1	F	Y 2008	<u> </u>			T			
Strategic Themes	Goals/Objectives	Measures	Target Date		N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
		• Establish that the K-25 West Unit 306- 02 meets the criteria and conditions for Crit Incredibility as defined in NCSE-ET- K-25-1632	10/30/07	-	-		McCracken			119
		Start K-25 East Wing Vent, Purge and Drain	12/21/07				McCracken			120
		Start K-25 East Wing High Risk Equipment Removal	2/7/08				McCracken			121
							MSRE			
		Complete defueling	2/28/08				McCracken			122
					U233	Bui	ilding 3019 Pro	pject		
		Awarding of Long Lead Procurement	6/30/08				McCracken			123
		Start dismantling	1/31/08				McCracken			124
						т	RU Facility			
		Start hot-operations for processing remote handled TRU debris	2/29/08				McCracken			125
		Complete WIPP limited certification for CH-TRU debris	3/31/08				McCracken			126
		Achieve WIPP certification for RH- TRU debris and remaining CH-TRU debris	9/30/08				McCracken			127

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		Oak Ridge Office A		erfo	rm	an	ce Plan				
		F	Y 2008			-					
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.	
		Process 200m³ of CH-TRU Debris to meet STP milestone	9/30/08				McCracken			128	
		Obtain Headquarters decision on exercising option period	10/31/07				Wilken/ Wilson			129	
		EMWMF									
		 Verify that EMWMF is ready to ramp up and accept increased shipments from K-25/27 project 	3/31/08				McCracken/ Holden			130	
							ETTP R/A				
		Complete backfilling of the K-1401 basement	12/28/07				McCracken			131	
						E	TTP D&D				
		Complete K-1401 disposal of Tc-99 waste that exceeds the EMWMF WAC	11/30/07				McCracken			132	
					вјс	Cor	ntract Restruct	ure			
		Complete negotiations on the Legacy Waste and Melton Valley milestones	TBD				McCracken			133	
		Complete negotiations of 24 completed work activities	TBD				McCracken			134	
		Complete negotiations on FY 07/08 work scope incentives	TBD				McCracken			135	

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item Goals/Objectives **Measures Notes Themes** Ε Contact Completed **Date** C 0 No. C Т V Complete negotiations on incentives TBD McCracken for work previously excluded from target 136 Complete negotiations on work in TBD McCracken progress, but not yet completed, 137 associated with the final 2 contractual milestones Execute modification to BJC contract TBD McCracken 138 **ETTP Fire Station** Implement MOA with City of Oak 10/30/07 Clark Ridge for Fire Protection and 139 Emergency Response Services Transfer ETTP Fire Station to the City 12/31/07 Clark of Oak Ridge 140 **ETTP Water Plant** Transfer ETTP Water Plant to the City 3/31/08 Clark of Oak Ridge 141 K-1000 Obtain Regulators approval on draft 11/31/07 Clark CDR for K-1000 142 Issue K-1000 Transfer package to HQ 1/31/08 Clark 143

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		Oak Ridge Office A	nnual P	erfc	rm	an	ce Plan			
		F	Y 2008							
				Statu		IS				
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
					He	ritaç	ge Center Phase	e l		
		Transfer ED-7 to CROET	11/30/07				Clark			144
		Transmit ED-5 West Transfer Package to HQ	02/29/08				Clark			145
		Transmit ED-4 Transfer Package to HQ	05/31/08				Clark			146
		Transmit ED-3 Transfer Package to HQ	09/30/08				Clark			147
			O	ak Ric	dge S	Scie	nce and Techn	ology Park		
		Complete NEPA Environmental Assessment	4/30/08				Clark			148
Strategic Theme 5: Management Excellence- Enabling the mission	Goal 5.1: Integrated Management - Institute an integrated business management approach throughout	Revise the ORO ISM System Description	9/30/08				Kelly			149
through sound management	DOE with clear roles and responsibilities and accountability to	Issue ORO Annual ISMS Declaration	11/1/08				Kelly/ Smyth			150
	include effective line management oversight by both Federal and contractor organizations.	Develop ORO QA Program Implementation Plan for ISO 9001	6/30/08				Kelly/ Smyth			151
	Goal 5.2: Human Capital Ensure that the DOE workforce is capable of meeting the challenges of the 21st Century by attracting, motivating, and retaining a highly skilled and diverse workforce to do	Employees understand requirements of their positions, are provided timely feedback by supervisors, and are offered training to assist in meeting job requirements								152
	the best job.	► Certify current Federal Project Directors	Ongoing				Clark			153
		► Ensure Contracting Officers are properly trained	Ongoing				Wilken/ Wilson			154

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives Measures Notes Themes** Contact Completed Date C 0 Ε No. C Т V ► Complete 2007 10/15/07 Wilken/ 155 Supervisory/Managerial Ratings Howse-Smith ► Complete 2007 Non-Supervisory 10/22/07 Wilken/ 156 Howse-Smith ► Complete 2008 Supervisory/ 10/30/07 Wilken/ 157 Managerial Performance Plans Howse-Smith ► Complete 2008 Non-Supervisory Wilken/ 10/30/07 158 Performance Plans Howse-Smith ► Complete 2008 Mid-Year Reviews 4/18/08 Wilken/ 159 Howse-Smith Complete 2007 SES Performance 10/31/07 Wilken/ 160 Evaluations Howse-Smith Complete 2008 SES Mid-Year Wilken/ 4/18/08 161 Reviews Howse-Smith Organization maintains an 9/30/08 Smith environment characterized by inclusiveness of individual differences 162 and is responsive to the needs of a diverse workforce ► Complete Annual Diversity Training 6/30/08 Smith 163 ► Complete Annual Sexual Harassment 3/31/08 Smith 164 Review annual Confidential Financial 2/15/08 Thress Disclosure Reports (OGE Form 450) 165 from employees required to file Submit Public Financial Disclosure 5/15/08 Thress Reports (SF-278) from employees 166 required to file to OGC Complete Annual Ethics Training 12/31/07 Thress 167

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		Oak Ridge Office A	nnual P	erfo	rm	an	ce Plan					
		F	Y 2008									
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.		
	Goal 5.3: Infrastructure Build, modernize, and maintain facilities and infrastructure to achieve mission goals and ensure a safe and secure workplace.	Support the completion of a study for implementing renewable energy projects on site	7/31/08	-			Moore			168		
	·	Modernization of Laboratory Facilities										
		Support attainment of critical decisions and milestones for the Modernization of Laboratory Facilities	9/30/08				Moore		Cross reference to Item 31	169		
			nents									
		Complete renovations in Buildings 1504 and 1505	5/30/08				Moore			170		
		Support final design and initiation of construction of West Campus Improvements Project	5/30/08				Moore			171		
	Goal 5.4: Resources Institutionalize a fully integrated		gement	<u> </u>								
	resource management strategy that supports mission needs and postures the Department for continuous business process improvement.	Comply with the OMB and Department with accurate, timely, useful, and reliable		sched	dule	Penry/ Fitchpatrick			172			
		► No significant audit findings within ORO's control related to the financial statements (year-end)	9/30/08				Penry/ Fitchpatrick			173		
		► OR meets STARS monthly closing requirements	Ongoing				Penry/ Fitchpatrick			174		
		► Implement Phase I DOE-PAC process	3/31/08				Penry/ Fitchpatrick			175		

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed Date C 0 Ε No. C Т V ► Transition office to new GSA 11/29/08 Penry/ 176 SmartPay Travel Card Fitchpatrick • Preparation of FY 2008 Assurance 8/15/08 Penry/ Memorandum results in quality product Payne 177 and timely submission Implement A-123 at ORO compliant 9/1/08 Penry/ with OMB and HQ requirements Payne 178 including timely assurances to HQ Ensure payments are made on time and accurately Penry/ 179 Fitchpatrick ▶ 95% of payments are processed Monthly Penry/ on time with compliance of Fitchpatrick 180 erroneous payments metrics ▶ 96% of commercial payments are Monthly Penry/ made by EFT or ORO Fitchpatrick 181 ► Interest and penalties paid on Monthly Penry/ payments subject to prompt Fitchpatrick 182 payment are <.02% of total invoices ► Purchase card accounts are paid Monthly Penry/ currently with no balances > 61 days Fitchpatrick 183 ► Centrally billed travel cards are Monthly Penry/ paid currently with no balances > 61 Fitchpatrick 184 days Take active role in managing the IFDP Monthly Penry/ budget strategy including coordinating Hackett 185 between PSOs for IFDP execution Support the HQ SC COO budget 3/15/08 Penry/ process improvement initiative by Hackett 186 resequencing local processes to comply with any new SC processes

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		Oak Ridge Office A	nnual Po	erfo	rm	an	ce Plan			
		F	Y 2008							
				Status						
Strategic Themes	Goals/Objectives	Measures	Target Date	0	N O	D E	Point of Contact	Date Completed	Notes	Item No.
				T	٧	С				
		Develop strategy for program direction funding limitation	12/31/07				Penry/ Hackett			187

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		F	Y 2008							
				Statu		IS				
Strategic Themes	Goals/Objectives	Measures	Target Date	O C T	N O V	D E C	Point of Contact	Date Completed	Notes	Iten No
		Expanded Electronic Government								
		Serve as a leader in I-MANAGE initiatives and implementation of STRIPES financial interfaces	06/30/08				Penry/ Hackett			188
		Provide team member for Standard Budget System (SBS) development	09/30/08				Penry/ Hackett			189
		► Provide staff to participate in vendor demonstrations	10/31/07				Penry/ Hackett			190
		Participate on STRIPES team for procurement system interfaces, contract clause development, testing, and implementation	09/30/08				Wilken/ Wilson			19

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		Oak Ridge Office A		erfo	rm	an	ce Plan			
		F [*]	Y 2008	-	4-4-		1	Π		
Strategic Themes	Goals/Objectives	Measures	Target Date	0 C T	N O V	D E C	Point of Contact	Date Completed	Notes	Item No.
		ORO Federal Manag	iement a				ructure			
	Perform work safely and provide safe workplace for all employees.	Meet the .65 goal for Total Recordable Cases (TRC) for ORISE	9/30/08				Moore			192
		Meet the .25 goal for Days Away, Restricted, or Transferred (DART) for ORISE	9/30/08				Moore			193
		Review and approve respective DOELAP accreditation and corrective action plans	9/30/08				Moore			194
		Meet the 1.3 goal for Total Recordable Cases (TRC) for BJC	9/30/08				McCracken			195
		Meet the .6 goal for Days Away, Restricted or Transferred (DART) for BJC	9/30/08				McCracken			196
		Meet the 1.3 goal for Total Recordable Cases (TRC) for Isotek	9/30/08				McCracken			197
		Meet the .6 goal for Days Away, Restricted or Transferred (DART) for Isotek	9/30/08				McCracken			198
		Meet the 1.3 goal for Total Recordable Cases (TRC) for FWENC	9/30/08				McCracken			199
		Meet the .6 goal for Days Away, Restricted or Transferred (DART) for FWENC	9/30/08				McCracken			200
		Complete ORO Contractor Assurance Assessment and report results to SC HQ	12/31/07				Kelly/ Smyth			201
		Perform at least two ORO Manager Level ES&H Program Assessments	9/30/08				Kelly/ Smyth			202

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed **Date** C 0 Ε No. C Т V Ensure that performance and Modify Memoranda of Understanding 4/30/08 Douglas capabilities of contracted entities with local law enforcement agencies remain proficient and responsive. 203 Provide support to CORs for 6/1/08 Wilken/ conducting annual contractor Wilson 204 performance evaluations Ensure that Emergency Management • Distribute annual ERO refresher 6/30/08 Douglas approaches and measures remain training 205 timely and relevant. Conduct Emergency Management 7/31/08 Douglas Team Self-Assessment 206 Conduct FY 2008 Lead Federal 8/30/08 Douglas Manager Exercise 207 Conduct JIC tabletop exercise 8/30/08 Douglas 208 Conduct RAP annual self assessment 9/30/08 Douglas 209 Conduct two Federal Building 9/30/08 Douglas 210 exercises Conduct assessments of five 9/30/08 Douglas elements of ORO Emergency 211 Management Program Provide Oak Ridge Reservation Award Telecommunications contract 3/1/08 Wilken/ (ORR) services to effectively and Price/ 212 efficiently support mission needs Wilson Award Communications contract 11/30/00 Wilken/ Price/ 213 Wilson

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed Date C 0 Ε No. C Т V Assist Thomas Jefferson in performing 12/31/07 Kelly/ their Contractor Assurance System Smyth 214 Effective land-use planning Revise the Comprehensive Integrated 12/1/07 Wilken/ Plan (CIP), including stakeholder input, Spoons as the primary land-use document at 215 ORO Effectively manage the reservation's Convey the title of DOE land known as 12/1/07 Wilken/ excess/surplus facilities and land ED-6 to the City of Oak Ridge Wilson/Hunter 216 AMSE Museum and other land 12/1/07 Wilken/ parcels to the AMSE Foundation Wilson/Hunter 217 Support FTCP commitments Complete ORO FTCP Accreditation 9/30/08 Kelly/ Review Smyth 218 Implement a long-range historic • Finalize the ORO Manhattan Project On hold Kelly preservation strategy that includes Strategic Plan indefinitely 219 the American Museum of Science and Energy ► Prepare the Final Manhattan On hold Kellv Project Strategic Plan indefinitely 220 ► Transmit final Strategic Plan to On hold Kelly Stakeholders for review/comment indefinitely 221 ► Resolve Stakeholder comments On hold Kelly 222 indefinitely ▶ Issue Final Strategic Plan On hold Kelly 223 indefinitely Effectively manage prime contracts • Complete draft FY 2007 performance 12/31/07 Moore consistent with contract management evaluation of ORNL 224 strategies and organizational plans.

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed **Date** C 0 Ε No. C Т V Complete FY 2007 performance 12/31/07 Moore evaluation of ORISE 225 Submit ORNL Site Utilization and 4/8/08 Moore Management Plan for HQ approval 226 Support submittal of the ORNL Ten 6/30/08 Moore Year Site Plan for HQ approval 227 Submit to DOE/HQ-SC the FY 2009 8/29/08 Moore UT-Battelle Performance Evaluation 228 Plan Complete FY 2009 ORISE Moore 9/30/08 Performance Plan 229 Develop extend/compete package for 9/30/08 Moore/ the ORNL contract Wilken 230 Complete the draft 2008 performance 12/31/08 Moore evaluation of UT-Battelle 231 12/31/08 Complete FY 2008 performance Moore evaluation of ORISE 232 Negotiation of Collective Bargaining 10/30/07 Wilken/ Agreement for WSI - SPFPA - Local 109 Howse-Smith 233 (ETTP) Utilize efficient technology transfer Support ORNL's partnership with 9/30/08 Hamilton mechanisms and partnership tools to Walden Reserve, TVA and private accomplish DOE missions and industry to deploy a state-of-the-art 234 support national needs (SC7.3). distributed energy generation system in Cumberland County, Tennessee

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Oak Ridge Office Annual Performance Plan **FY 2008 Status Strategic Target** 0 N D Point of Date Item **Goals/Objectives** Measures **Notes Themes** Contact Completed **Date** C 0 Ε No. C Т V Support the establishment of the 4/1/08 Hamilton USAutoPARTS initiative 235 Complete FY 2008 performance 10/31/08 Moore evaluation of UT-Battelle's Technology 236 Transfer and Economic Development organization Promote technology transfer and In coordination with TVA, support the Ongoing Hamilton regional economic development. transfer of efficiency technology to 237 private industry Support Homeland Security. Establish initial Chemical Facilities 11/1/07 Moore 238 Security Computing Facility Establish Southeast Regional 9/30/08 Moore Research Initiative (SERRI) community and national resource by interacting with 239 at least three communities DHS Scholars and Fellows Programs -9/30/08 Moore Provide research opportunities for at 240 least 5 scholars or fellows at ORNL 11/1/07 Environmental Compliance Coordinate and assist with issuance of Moore NPDES Permit renewal for ORNL 241 Evaluate renewed NPDES Permit and 1/1/08 Moore initiate changes to sampling, analysis, and reporting systems to ensure compliance with new requirements by 242 the effective date of the Permit

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Attachment 2

Oak Ridge Office

Science Integrated Assessment Schedule

(SC-IAS Reviews of ORO for FY2008)

Data current to: 8/31/2007 11:26:23 AM

*Data below is sorted by Organization Being Reviewed and Planned Start Date

Subject (SMART ID) (ORION ID)		Performing	Planned Start/Finish Actual Start/Finish	Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
ORO										
ORO - EM										
1)Readiness Review for RH- TRU Waste Operations () (REV-K47- 8/14/2007-39887)	ORO - EM (ORNL)	ORO - EM	Plan 2/1/2008/ 2/28/2008 Actual	Conduct of Operations Configuration Management Criticality Safety Emergency Management Environment Fire Protection Industrial Hygiene Industrial Safety ISM - General Nuclear Safety Basis Packaging and Transportation Quality Assurance	Operational Readiness Review	DOE O 425.1C	N/A	No	McMillan, Bill/None Listed	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount		Local Contact/ Team Lead	Sponsor
				Radiation Protection						
2)Readiness Review for TRU Drum Venting () (REV-K47- 8/14/2007-80156)	ORO - EM (ORNL)	ORO - EM	Plan 2/1/2008/ 5/1/2008 Actual	Conduct of Operations Configuration Management Emergency Management Environment Fire Protection Industrial Hygiene Industrial Safety Nuclear Safety Basis Packaging and Transportation Quality Assurance Radiation Protection	Operational Readiness Review	DOE O 425.1C	N/A	No	McMillan, Bill/None Listed	ORO
ORO - FM										
1)Prompt Pay/Quality Control Year-End Review () (<u>REV-QLO-8/27/2007-</u>	ORO - FM (ORO)	ORO - FM	Plan 9/4/2008/ 9/26/2008 Actual	Business Operations	Financial Audit	OMB Circular A- 125	N/A	No	Braden, Kathy/None Listed	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
2)Year-End Review of Funds Control Process () (REV-QLO- 8/27/2007-62885)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2008/ 9/26/2008 Actual	Business Operations	Financial Mgmt System Review	OMB Circular A- 34 & DOE Order 523.1	N/A	No	Payne, Jeffrey/None Listed	ORO
3)Annual Financial Management Systems Year- End Review () (REV-QLO- 8/27/2007-83205)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2008/ 9/26/2008 Actual	Business Operations	Financial Mgmt System Review	DOE Order 523.1	N/A	No	McKeehan, Jerry/None Listed	ORO
4) A-123 Validation Year- End Review () (<u>REV-QLO-</u> 8/27/2007-95243)	ORO - FM (ORO)	ORO - FM	<u>Plan</u> 9/4/2008/ 9/26/2008 <u>Actual</u>	Business Operations	Financial Audit	OMB Circular A- 123	N/A	No	Reed, Tom/None Listed	ORO
ORO - MO -	- M5									
1)Non- Supervisory Performance Ratings () (<u>REV-YVT-8/22/2007-8443</u>)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 12/1/2007/ 2/27/2008 Actual	Diversity Programs	Management/Self-Assessments	DOE O 414.1C	N/A	No	Smith, Rufus/None Listed	ORO
2)ORO Incentive	ORO -	ORO -	Plan	Diversity	Management/Self-	DOE O	N/A	No	Smith,	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
Awards Program () (REV-YVT- 8/22/2007-65761)	MO - M5 (ORO)	MO - M5	3/3/2008/ 6/27/2008 <u>Actual</u>	Programs	Assessments	414.1C			Rufus/None Listed	
3)Effective Implementation of Contractors Employee Concerns Program () (REV- YVT-8/22/2007- 33639)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 6/9/2008/ 9/5/2008 Actual	Diversity Programs	Functional	DOE O 442.1A	N/A	No	Smith, Rufus/None Listed	ORO
ORO - SC										
1)Contractor Assurance/ISMS Review of ORISE (OS-646) (REV- MJ8-8/24/2006- 71093)	ORO - SC (ORNL)	ORO - SC	Plan 12/1/2007/ 12/30/2007 Actual	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/Carden, David	ORO
2)Lehman Review - SING II OPA Review (OS-885) (REV- MJ8-1/30/2007- 89840)	ORO - SC (ORNL)	HQ - SC - BES		Project Management	Project Review	BES & DOE O 413.3A	Yes/ N/A	No	Brown, Thomas /None Listed	HQ - SC
3)Effectiveness Review of FY	ORO - SC	ORO - SC	Plan 1/1/2008/	Emergency Management	Effectiveness Review	DOE O 414.1C	N/A	No	Davis, Bobby Joe/None	

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount		Local Contact/ Team Lead	Sponsor
2005 HSS Emergency Management Assessment () (REV-2CD- 8/13/2007-65294)	(ORNL)		2/4/2008 <u>Actual</u>						Listed	
4)Hoisting and Rigging Program - UT-B and ORISE (OS-704) (REV-G19- 8/25/2006-4187)	ORO - SC (ORNL)	ORO - SC	Plan 1/1/2008/ 3/31/2008 Actual	Industrial Safety	ES&H Oversight	DOE O 440.1 DOE O 226.1	N/A	No	Fair, Randy/None Listed	ORO
5)Fire Protection Program - ORISE (OS-705) (REV- MJ8-8/24/2006- 63256)	ORO - SC (ORNL)	ORO - SC	Plan 9/1/2008/ 9/30/2008 Actual	Fire Protection	Regulatory Oversight	DOE O 440.1 DOE O 226.1	N/A	No	Carden, David/Not Assigned	ORO
6)Contractor Assurance/ISMS Review of ORNL (OS-706) (REV- MJ8-8/24/2006- 63836)	ORO - SC (ORNL)	ORO - SC	Plan 9/1/2008/ 9/30/2008 Actual	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/None Listed	ORO
ORO Manag	ger's Inc	lepender	nt Assess	ments						
1)Implementation of ORO Contractor(s)	ORO - MO (ORO)	ORO - MO	Plan 10/1/2007/	ISM - General	Managers Independent Assessment	DOE O 226.1 Para. 5.b (10),	N/A	No	Monroe, Harold/Perry, Teresa	ORO

	Org		Planned				Support			
Subject (SMART ID) (ORION ID)		Org Performing	Start/Finish	Functional Areas Covered	Assessment Type	Driver	Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
Assurance Systems and Federal Oversight (OS-708) (REV- YVT-9/1/2006- 76794)			12/28/2007 Actual			Memo from G.Malosh 8/2				
2)ORO Contractor Work Control, Change Management and Communication (Initial Plan: 1st Qtr- ORAU, Wackenhut, FWENC, 2nd Qtr- UTB, 3rd Qtr- BJC, 4th Qtr- Isotek and AMA Contractors) () (REV-4TP- 8/21/2007-25912)	ORO - MO (ORO)	ORO - MO	Plan 10/1/2007/ 9/30/2008 Actual	Conduct of Operations ISM - General	Managers Independent Assessment	DOE O 226.1, ISMS, Trending analysis of occurrence	N/A	No	Smyth, Randy/None Listed	ORO
3)Evaluation of ORO Transportation-Focus on AMEM planned increase in truckloads () (REV-4TP-	ORO - MO (ORO)	ORO - MO	Plan 1/1/2008/ 1/31/2008 Actual	Packaging and Transportation	Managers Independent Assessment	Management request perform Management Assessment o		No	Smyth, Randy/None Listed	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
8/23/2007-23010)										
4)Evaluation of ORO Hoisting and Rigging & Fall Protection (OS-651) (REV- YVT-8/31/2006- 18972)	ORO - MO (ORO)	ORO - MO	Plan 2/2/2008/ 3/13/2008 Actual	Industriai Safety	Managers Independent Assessment	DOE O 414.1C, ORO M 220.1, DOE O 226.1	N/A	No	Kelly, Larry/Davis, Bobby Joe	ORO
5)Evaluation of ORO Electrical Safety (OS-710) (REV-YVT- 8/31/2006-94263)	ORO - MO (ORO)	ORO - MO	Plan 7/14/2008/ 8/15/2008 Actual	Industriai Safety	Managers Independent Assessment	DOE O 414.1C, DOE O 440, also address issues that	N/A	No	Kelly, Larry/None Listed	ORO

Total number of planned assessments for FY 2008 = 20

(SC-IAS Reviews of ORO - All for FY2009)

Data current to: 8/31/2007 11:26:23 AM

*Data below is sorted by Organization Being Reviewed and Planned Start Date

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
ORO										
ORO - EM										
1)ESH&QA - FWENC () (<u>REV- K47-8/28/2006-</u> 89944)	ORO - EM (ORNL)	ORO - EM	Plan 7/1/2009/ 7/31/2009 Actual	Environment Industrial Hygiene Industrial Safety Quality Assurance Radiation Protection Facility Safety ISM - General Packaging and Transportation	Technical Assessment	DOE O 414.1C, 226.1, 440.1A, 460.2A, 433.1, 435.1,	N/A	No	Kadas, Karen/None Listed	ORO
ORO - FM										
1)Prompt Pay/Quality Control Year-End Review () (<u>REV-</u>	ORO - FM (ORO)	ORO - FM	<u>Plan</u> 9/4/2009/ 9/26/2009	Business Operations	Financial Audit	OMB Circular A-125	N/A	No	Braden, Kathy/None Listed	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
QLO-8/27/2007- 45538)			<u>Actual</u>							
2)Year-End Review of Funds Control Process () (REV-QLO- 8/27/2007-49925)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2009/ 9/26/2009 Actual	Business Operations	Financial Mgmt System Review	OMB Circular A-34 & DOE O 523.1	N/A	No	Payne, Jeffrey/None Listed	ORO
3)Annual Financial Management Systems Year- End Review () (REV-QLO- 8/27/2007-57816)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2009/ 9/26/2009 Actual	Business Operations	Financial Mgmt System Review	DOE O 523.1	N/A	No	McKeehan, Jerry/None Listed	ORO
4)A-123 Validation Year- End Review () (REV-QLO- 8/27/2007-95759)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2009/ 9/28/2009 Actual	Business Operations	Financial Audit	OMB Circular A-123	N/A	No	Reed, Tom/None Listed	ORO
ORO - MO -	M5									
1)Non- Supervisory Performance Ratings () (<u>REV-YVT-8/22/2007-75419</u>)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 12/1/2008/ 2/27/2009 Actual	Diversity Programs	Management/Self-Assessments	DOE O 414.1C	N/A	No	Smith, Rufus/None Listed	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
2)ORO Incentive Awards Program () (<u>REV-YVT-</u> <u>8/22/2007-39190</u>)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 3/2/2009/ 6/26/2009 Actual	Diversity Programs	Management/Self-Assessments	DOE O 414.1C	N/A	No	Smith, Rufus/None Listed	ORO
3)Effective Implementation of Contractor's Employee Concerns Program () (REV-YVT-8/22/2007-10133)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 6/1/2009/ 9/4/2009 Actual	Diversity Programs	Functional	DOE O 442.1A	N/A	No	Smith, Rufus/None Listed	ORO
ORO - SC										
1)Packaging & Transportation Safety Program (OS-758) (REV- G19-8/25/2006- 51211)	ORO - SC (ORNL)	ORO - SC	Plan 1/1/2009/ 3/31/2009 Actual	Packaging and Transportation	ES&H Oversight	DOE O 460.2 DOE O 461.1B DOE O 226.1	N/A	No	Carden, David/Willaford, Dana	ORO
2)Facility Safety (10 CFR 830 Implementation) at ORNL Facilities (OS- 759) (REV-G19- 8/25/2006-48747)	ORO - SC (ORNL)	ORO - SC	Plan 6/1/2009/ 8/31/2009 Actual	Facility Safety	Regulatory Oversight	10 CFR 830	N/A	No	Persinger, Randy/Persinger, Randy	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
3)Fire Protection Program - ORNL (OS-761) (REV- MJ8-8/24/2006- 54466)	ORO - SC (ORNL)	ORO - SC	Plan 9/1/2009/ 9/30/2009 Actual	Fire Protection	ES&H Oversight	DOE O 440.1 DOE O 226.1	N/A	No	Carden, David/Smith, Patrick N	ORO
4)Contractor Assurance/ISMS Review of ORNL (OS-762) (REV- MJ8-8/24/2006- 85612)	ORO - SC (ORNL)	ORO - SC	<u>Plan</u> 9/1/2009/ 9/30/2009 <u>Actual</u>	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/Carden, David	ORO
5)Contractor Assurance/ISMS Review of ORISE (OS-763) (REV- MJ8-8/24/2006- 9758)	ORO - SC (ORNL)	ORO - SC	Plan 9/1/2009/ 9/30/2009 Actual	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/Carden, David	ORO
ORO - SE										
1)Federal Technical Capability Program (FTCP) Accreditation Review (OS-603) (REV-4TP- 8/24/2006-22096)	ORO - SE (ORO)	ORO - SE	Plan 12/1/2008/ 1/31/2009 Actual	Quality Assurance	External Review	DOE M 426.1- 1A	N/A	No	Kelly, Larry/Kelly, Larry Vosburg, Jim	ORO

Subject (SMART ID) (ORION ID) ORO Manag	Org Reviewed (Site Reviewed)	Performing	Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
1)ORO Management Assessment of PAAA, 10 CFR 850, and 10 CFR 851 (OS-665) (REV-4TP- 8/30/2006-96378)	ORO - MO (ORO)		Plan 1/5/2009/ 3/31/2009 Actual	Quality Assurance	Managers Independent Assessment	DOE O 226.1	N/A	No	Casteel, Roger/None Listed	ORO

Total number of planned assessments for FY 2009 = 15

(SC-IAS Reviews of ORO - All for FY2010)

Data current to: 8/31/2007 11:26:23 AM

*Data below is sorted by Organization Being Reviewed and Planned Start Date

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
ORO										
ORO - EM										
1)ESH&QA - Isotek () (<u>REV-</u> <u>K47-8/15/2007-</u> <u>13154</u>)	ORO - EM (ORNL)	ORO - EM	Plan 9/1/2010/ 9/30/2010 Actual	Environment Industrial Hygiene Industrial Safety Quality Assurance Radiation Protection Facility Safety ISM - General Packaging and Transportation	Technical Assessment	DOE O 414.1C, 226.1, 440.1A, 460.2A, 433.1, 435.1,	N/A	No	Kadas, Karen/None Listed	ORO
ORO - FM										
1)Annual Financial Management Systems Year-End Review () (<u>REV-</u>	ORO - FM (ORO)	ORO - FM	<u>Plan</u> 9/1/2010/ 9/26/2010	Business Operations	Financial Mgmt System Review	DOE O 523.1	N/A	No	McKeehan, Jerry/None Listed	ORO

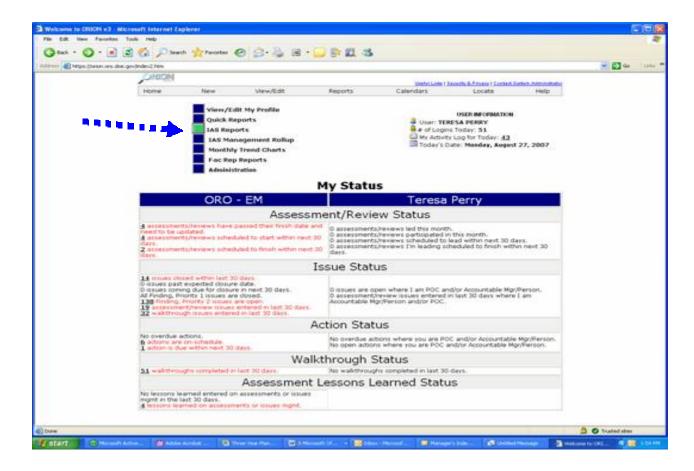
Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
QLO-8/27/2007- 87727)			<u>Actual</u>							
2)A-123 Validation Year-End Review () (<u>REV-QLO-</u> <u>8/27/2007-89888</u>)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2010/ 9/26/2010 Actual	Business Operations	Financial Audit	OMB Circular A-123	N/A	No	Reed, Tom/None Listed	ORO
3)Year-End Review of Funds Control Process () (<u>REV-QLO-8/27/2007-15701</u>)	ORO - FM (ORO)	ORO - FM	Plan 9/4/2010/ 9/26/2010 Actual	Business Operations	Financial Mgmt System Review	OMB Circular A-34 & DOE O 523.1	N/A	No	Payne, Jeffrey/None Listed	ORO
4)Prompt Pay/Quality Control Year-End Review () (REV-QLO- 8/27/2007-43521)		ORO - FM	Plan 9/4/2010/ 9/26/2010 Actual	Business Operations	Financial Audit	OMB Circular A-125	N/A	No	Braden, Kathy/None Listed	ORO
ORO - MO - M5										
1)Non-Supervisory Performance Ratings () (<u>REV-YVT-8/22/2007-74232</u>)	ORO - MO - M5 (ORO)	ORO - MO - M5	Plan 12/7/2009/ 2/26/2010 Actual	Diversity Programs	Management/Self-Assessments	DOE O 414.1C	N/A	No	Smith, Rufus/None Listed	ORO
2)ORO Incentive	ORO -	ORO - MO	<u>Plan</u>	Diversity	Management/Self-	DOE O	N/A	No	Smith,	ORO

Subject (SMART ID) (ORION ID)	Org Reviewed (Site Reviewed)	Org Performing	Planned Start/Finish Actual Start/Finish	Functional Areas Covered	Assessment Type	Driver	Support Needed/ Support Office/ Amount	Completed?	Local Contact/ Team Lead	Sponsor
Awards Program () (REV-YVT- 8/22/2007-81524)	MO - M5 (ORO)	- M5	3/8/2010/ 6/30/2010 Actual	Programs	Assessments	414.1C			Rufus/None Listed	
3)Effective Implementation of Contractors Employee Concerns Program () (REV-YVT-8/22/2007-61579)	ORO - MO - M5 (Other)	ORO - MO - M5	Plan 6/7/2010/ 9/30/2010 Actual	Diversity Programs	Functional	DOE O 442.1A	N/A	No	Smith, Rufus/None Listed	ORO
ORO - SC										
1)Contractor Assurance/ISM Review of ORNL () (<u>REV-2CD-</u> 8/13/2007-2077)	ORO - SC (ORNL)	ORO - SC	Plan 9/1/2010/ 9/30/2010 Actual	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/None Listed	
2)Contractor Assurance/ISMS Review of ORISE () (<u>REV-G19-</u> <u>8/27/2007-47</u>)	ORO - SC (ORISE)	ORO - SC	Plan 9/1/2010/ 9/30/2010 Actual	ISM - General	Regulatory Oversight	DOE O 226.1	N/A	No	Carden, David/None Listed	

Total number of planned assessments for FY 2010 = 10

How to Run the ORO FY 2008 - FY 2010 SC IAS Report

- 1. Go to ORION at https://orion.oro.doe.gov/index2.htm
- 2. On the main page, select the button (turns from blue to green when you select it) for IAS Reports



3. Under the SC IAS Reports list, using the 3rd report on the list, select ORO as the Office on the drop-down, and then select the button to get the SC-IAS assessments for ORO.

