PART I - A

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A. B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

OMB Text Limitations - SHORT ANSWER(250 Characters), MEDIUM ANSWER(500 Characters) and LONG ANSWER(2500 Characters)

Section A: Overview (All Capital Assets)

I.A.1) Date of Submission (mm/dd/yyyy)

Sep 10, 2007

I.A.2) Agency

029 - Department of Veterans Affairs

I.A.3) Bureau

00 - Agency Wide Initiatives

I.A.4) Name of this Investment:(SHORT ANSWER)

Veterans Benefits Delivery-2009

I.A.5) Unique Project(Investment) Identifier: Update the UPI using the Exhibit 53 tab.

029-00-01-13-01-1267-00

I.A.6) What kind of investment will this be in FY2009? (Please NOTE: Investments moving to O&M in FY2009, with Planning/Acquisition activities prior to FY2009 should not select O&M. These investments should indicate their current status.)

Planning

I.A.7) What was the first budget year this investment was submitted to OMB?

FY2009

I.A.8) Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap: (LONG ANSWER)

The Veterans Benefits Delivery program will enable VA to enhance, redesign and/or re-platform existing and future applications that support benefits delivery to eligible veterans, servicemen, reservists, dependents, and other beneficiaries. This investment will build applications that will 1) Provide a web-enabled service oriented architecture allowing full integration with applicable web-based applications; 2) Support enterprise initiatives such as Registration and Eligibility and Contact Management via capabilities such as self-service, knowledge management, data sharing and enterprise portal integration; 3) Provide applications to integrate enterprise services, such as identity management, as available; 4) Support centralization capabilities while providing a common interface, standard architecture, and common computing environments resulting in standardized services in regional and field offices.

The initial focus of this initiative is the Vocational Rehabilitation and Employment (VR&E) Benefits program Corporate WINRS Upgrade application. This project will migrate the existing CWINRS application and the VR&E Chapter 31 application in the BDN environment onto a Web-enabled service oriented architecture allowing full integration with other existing Web-based VA applications.

Included in this investment is the \$20.00M in supplemental funds received in FY2007 in support of improved benefits claims processing for veterans serving in Operation Enduring Freedom (OEF) and Operation Iraqi Freedom (OIF). This funding is intended for a wide range of programs and applications to include the development of claims processing assistance tools, expansion of the electronic records and image management technology, and the development of electronic benefit claim applications processes. VA is engaged in an aggressive planning effort to identify opportunities for improving efficiencies in claims processing though technology. Once the plans are finalized, funds will be transferred to the appropriate investments, detailed milestones will be developed, and an alternatives and cost benefits analyses will be conducted for each project.

This investment meets VA strategic goal 1, Restore the capability of veterans with disabilities to the greatest extent possible and improve the quality of their lives and that of their families, and Strategic Goal 3, Honor and serve veterans in life and memorialize them in death for their scarifies on behalf of the nation.

I.A.9) Did the Agency's Executive/Investment Committee approve this request?

Yes

I.A.9.a) If "yes," what was the date of this approval?

Jun 28, 2007

I.A.10) Did the Project Manager review this Exhibit?

Yes

I.A.11) Project Managers Contact Information

	Project Managers Names (SHORT ANSWER)	PM Phone	E-mail (SHORT ANSWER)
Primary in-house	George Riddick	202-461-9146	george.riddick@va.gov

I.A.11.a) What is the current FAC-P/PM certification level of the project/program manager?

DAWIA-Level-2

I.A.12) Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.

Yes

I.A.12.a) Will this investment include electronic assets (including computers)?

Yes

I.A.12.b) Is this investment for construction or retrofit of a federal building or facility? (Answer applicable to non-IT assets only)

Nο

I.A.12.b.1) If "yes," is an ESPC or UESC being used to help fund this investment?

I.A.12.b.2) If "yes," will this investment meet sustainable design principles?

I.A.12.b.3) If "yes," is it designed to be 30% more energy efficient than relevant code? (Answer applicable to non-IT assets only)

I.A.13) Does this investment directly support one of the PMA initiatives?

Yes

I.A.13.a) If "yes," check all that apply:

	PMA Initiatives for XML Submission	PMA Initiatives
		- Human Capital
		- Budget Performance Integration
		- Financial Performance
Yes	Expanded E-Government	- Expanded E-Government
		- Competitive Sourcing
		- Faith Based and Community
		- Real Property Asset Management
		- Eliminating Improper Payments
		- Privatization of Military Housing
		- Research & Development Investment Criteria
		- Housing & Urban Development Management & Performance
		- Broadening Health Insurance Coverage through State Initiatives

	- "Right Sized" Overseas Presence
	- Coordination of VA & DoD Programs and Systems

I.A.13.b) Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?)(MEDIUM ANSWER)

Expanded E-Government - by migrating existing applications onto a web-enabled service oriented architecture allowing full integration with other web-based VA applications.

I.A.14) Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? (For more information about the PART, visit www.whitehouse.gov/omb/part.)

Yes

I.A.14.a) If "yes," does this investment address a weakness found during a PART review?

Yes

I.A.14.b) If "yes," what is the name of the PARTed program? (SHORT ANSWER)

Vocational Rehabilitation and Employment

I.A.14.c) If "yes," what rating did the PART receive?

Adequate

I.A.15) Is this investment information technology? (See section 53.8 for definition)

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I.A.16) What is the level of the IT Project? (per CIO Council PM Guidance)

Level 1

I.A.17) What project management qualifications does the Project Manager have? (per CIO Council PM Guidance)

Qualification Status	Qualification Status for XML Submission	Description
1	(1) Project manager has been validated as qualified for this investment	(1) - Project manager has been validated as qualified for this investment.
		(2) - Project manager qualification is under review for this investment.
		(3) - Project manager assigned to investment, but does not meet requirements.
		(4) - Project manager assigned but qualification status review has not yet started.
		(5) - No Project manager has yet been assigned to this investment.

I.A.18) Is this investment or any project(s) within this investment identified as "high risk" on the Q4-FY 2007 agency high risk report (per OMB Memorandum M-05-23)

No

I.A.19) Is this project (investment) a Financial Management System? (see section 53.3 for definition)

No

I.A.19.a) If so, does this project (investment) address a FFMIA (Federal Financial Managers Integrity Act) compliance area?

I.A.19.a.1) If yes, which compliance area?

I.A.19.a.2) If "no," what does it address? (MEDIUM ANSWER)

I.A.19.b) If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A–11 section 52 (LONG ANSWER)

I.A.20) What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)

Percentage of Total Investment	
% Hardware	
% Software	
% Services	
% Others	

I.A.21) If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?

NΔ

I.A.22) Contact information of individual responsible for privacy related questions:

Contact Name: (SHORT ANSWER)	Chi Yu
Phone Number:	(202) 565-8928
Title: (SHORT ANSWER)	IT Specialist
E-mail: (SHORT ANSWER)	Chi.yu@va.gov

I.A.23) Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?

No

I.A.24) Does this investment directly support one of the GAO High Risk Areas?

Yes

PART I - B

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A. B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

OMB Text Limitations - SHORT ANSWER(250 Characters), MEDIUM ANSWER(500 Characters) and LONG ANSWER(2500 Characters)

Section B: Summary of Funding (All Capital Assets)

I.B.1) FILL IN TABLE IN CURRENT VALUES (in millions)

(Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)

Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be EXCLUDED from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The total estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Category of Funds	PY-1 and Earlier	PY 2007	CY 2008	BY 2009
Planning				

Budgetary Resources	0.000	0.000	0.000	0.186
Acquisition				
Budgetary Resources	0.000	0.000	0.000	1.674
Total, Sum of Stages				
Total, Resources (Plan & Acq)	0.000	0.000	0.000	1.860
Operations & Maintenance				
Budgetary Resources	0.000	0.000	0.000	0.000
Total, All Stages Resources	0.000	0.000	0.000	1.860
Government FTE Costs	0.000	0.000	0.000	0.309
Govt. FTE Numbers	0	0	0	3
Total, All Stages Resources + FTE	0.000	0.000	0.000	2.169

Government FTE Costs SHOULD NOT be INCLUDED as part of the TOTAL, All Stages Resources represented.

Note: 1) For the cross-agency investments, this table should include all funding (both managing partner and partner agencies). 2) Total, All Stages Resources should equal Total, All Stages Outlays.

I.B.2) Will this project require the agency to hire additional FTE's?

No

I.B.2.a) If Yes, How many and in what year? (MEDIUM ANSWER)

I.B.3) If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes. (LONG ANSWER)

Please note that the Performance Measurement Baseline for this Exhibit 300 is still under Agency review.

PART I - C

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A. B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

 $OMB\ Text\ Limitations-SHORT\ ANSWER (2500\ Characters),\ MEDIUM\ ANSWER (500\ Characters)\ and\ LONG\ ANSWER (2500\ Characters)$

Section C: Acquisition/Contract Strategy (All Capital Assets)

I.C.1) If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why? (LONG ANSWER)

I.C.2) Do the contracts ensure Section 508 compliance?

Yes

I.C.2.a) If the Contracts WILL NOT ensure Section 508 Compliance, explain why:

Contracts provide for 508 compliance by requiring that all software and infrastructure is evaluated in the planning and implementation stages of project stages. This allows VA to act proactively to identify software and hardware, which does not meet the standards for 508 compliance and allows us to specify with the vendors what remedies are required to accept their software or hardware.

I.C.3) Is there an acquisition plan which has been approved in accordance with agency requirements?

Nο

I.C.3.a) If "yes," what is the date?

I.C.3.b) If "no," will an acquisition plan be developed?

Yes

I.C.3.b.1) If "no," briefly explain why: (MEDIUM ANSWER)

PART I - D

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A. B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

OMB Text Limitations - SHORT ANSWER(250 Characters), MEDIUM ANSWER(500 Characters) and LONG ANSWER(2500 Characters)

Section D: Performance Information (All Capital Assets)

I.D.1) In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives that this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60%, increase citizen participation by 300% a year to achieve an overall citizen participation rate of 75% by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestone, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

For Existing IT projects that have previously submitted Exhibit 300s:

- --> If you completed Table 1 last year, please use Table 1 to report for fiscal year 2005 and Table 2 for fiscal years 2006 through at least 2009.
- --> If you completed only Table 2 last year, please use Table 2 to report for fiscal years 2006 through at least 2009.

For projects that are submitting Exhibit 300s for the first time:

- --> Use Table 2
- --> Report on Performance Measures for at least two years, i.e., FY 2008 and 2009, FY 2009 and 2010.
- --> If the project will have data for 2007 that you wish to include, add extra lines in Table 2 and complete all information in this single table.
- --> At least one performance goal should be met by BY+1.

PERFORMANCE INFORMATION TABLE 2:

Please use Table 2 and the FEA Performance Reference Model (PRM) to identify the performance information pertaining to this major IT Investment. Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for at least four different Measurement Areas (for each fiscal year).

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvements to the Baseline	Actual Results
2009	Quality of Life	Mission and Business Results	Customer Services	Days to Entitlement - % decrease in number of days required per customer to receive entitlement.	70 Days - from initiation of claim to entitlement received.	2% Decrease in number of days.	in progress

2009	Ensure Smooth Transition	Customer Results	Customer Satisfaction	Customer Benefit and Service Quality - % increase of rehabilitation rate.	70% rehabilitation rate.	2% Increase in rehabilitaion rate.	in progress
2009	Ensure Smooth Transition	Processes and Activities	Compliance	Compliance to Business Model - Maintain current level of compliance.	99% of business model change compliance.	Maintain 99% responsiveness to business model change.	in progress
2009	Ensure Smooth Transition	Technology	Response Time	Efficiency of Application Response Time - % increase of application response time.	95% of application response time at 5 seconds or less.	Maintain application response time to 5 seconds or less.	in progress

PART I - F

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A. B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

 $OMB\ Text\ Limitations - SHORT\ ANSWER (250\ Characters),\ MEDIUM\ ANSWER (500\ Characters)\ and\ LONG\ ANSWER (2500\ Characters)$

Section F: Enterprise Architecture (EA) (IT Capital Assets only)

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates

the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

I.F.1) Is this investment included in your agency's target enterprise architecture?

Yes

I.F.1.a) If "no," please explain why? (LONG ANSWER)

I.F.2) Is this investment included in the agency's EA Transition Strategy?

Yes

I.F.2.a) If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. (MEDIUM ANSWER)

Standard Web Content Management

I.F.2.b) If "no," please explain why? (LONG ANSWER)

I.F.3) Is this investment identified in a completed (contains a target architecture) and approved segment architecture?

Yes

I.F.3.a) If "yes," provide the name of the segment architecture as provided in the agency's most recent annual EA Assessment.(MEDIUM ANSWER)

Benefits Business Segment - which is under development.

I.F.3) FEA SERVICE REFERENCE MODEL:

I.F.3) Identify the service components funded by this major IT investment (e.g.,knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to http://www.whitehouse.gov/omb/egov/.

SERVICE COMPONENT TABLE:

	Agency Component Name(SHORT ANSWER)	Agency Component Description (MEDIUM ANSWER)	FEA SRM Service Type	FEA SRM Component (a*)	FEA Service Component Reused: Component Name (b*)	Reused :	Internal or External Reuse? (c*)	BY Funding Percentage (d*)
1	Call Center Management	This defined the capability to develop and awards Development	Customer Relationship Management	Call Center Management			No Reuse	
2	Customer / Account Management	This defined the capabilities to manage the cases of Veterans as they receive benefits.	Customer Relationship Management	Customer / Account Management			No Reuse	
3	Process Tracking	This defines the set of capabilities to allow the monitoring of activities within the business cycle.	Tracking and Workflow	Process Tracking			No Reuse	

4	Self-Service	This defines the set of capabilities that allows the organization's customers (veterans or services) to sign up for a particular service at their own initiative.	Customer Initiated Assistance	Self-Service	No Reuse
5	Case / Issue Management	Defines the set of capabilities for managing the life cycle of a particular claim or investigation within an organization to include creating, routing, tracing, assignment and closing of a case as well as collaboration among case handlers.	Tracking and Workflow	Case Management	No Reuse
6	Outbound Correspondence Management	Defines the set of capabilities for the management of internally initiated communication between an organization and its stakeholders.	Routing and Scheduling	Outbound Correspondence Management	No Reuse
7	Configuration Management	Defines the set of capabilities that control the hardware and software environments, as well as documents of an organization.	Management of Processes	Configuration Management	No Reuse
8	Library/Storage	Defines the set of capabilities that support document and data warehousing and archiving.	Document Management	Library / Storage	No Reuse
9	Ad Hoc	Defines the set of capabilities that support the use of dynamic reports on an as needed basis.	Reporting	Ad Hoc	No Reuse
10	Standardized/Canned	Defines the set of capabilities that support the use of pre-conceived or pre-written reports.	Reporting	Standardized / Canned	No Reuse

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11	Legacy Integration	Defines the set of capabilities that support the communication between newer generation hardware/software applications and the previous, major generation of hardware/software applications.	Development and Integration	Legacy Integration		No Reuse	
12	Certification and Accreditation	Ensure secure access to benefit records	Security Management	Certification and Accreditation		No Reuse	
13	Identification and Authentication	Validate user credentials	Security Management	Identification and Authentication		No Reuse	
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NOTE:

- (a*) Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM.
- (b*) A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.
- (c*) 'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.
- (d*) Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service.

I.F.4) FEA TECHNICAL REFERENCE MODEL:

I.F.4) To demonstrate how this major IT investment aligns with Reference Model (TRM), please list the Service Areas, Service Specifications supporting this IT investment.

TECHNICAL REFERENCE MODEL TABLE:

	FEA SRM Component (a*)	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard
1	Call Center Management	Component Framework	Presentation / Interface	Wireless / Mobile / Voice
2	Customer / Account Management	Service Platform and Infrastructure	Delivery Servers	Application Servers
3	Process Tracking	Service Access and Delivery	Access Channels	Collaboration / Communications
4	Self-Service	Service Access and Delivery	Delivery Channels	Internet
5	Self-Service	Service Access and Delivery	Delivery Channels	Intranet
6	Case Management	Component Framework	Data Management	Reporting and Analysis

7	Outbound Correspondence Management	Component Framework	Data Interchange	Data Exchange
8	Configuration Management	Service Platform and Infrastructure	Software Engineering	Software Configuration Management
9	Library / Storage	Component Framework	Data Management	Reporting and Analysis
10	Ad Hoc	Component Framework	Data Management	Reporting and Analysis
11	Standardized / Canned	Component Framework	Data Management	Reporting and Analysis
12	Legacy Integration	Component Framework	Data Interchange	Data Exchange
13	Certification and Accreditation	Component Framework	Security	Supporting Security Services
14	Identification and Authentication	Component Framework	Security	Supporting Security Services
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	ervice Components identified in the previo led by multiple TRM Service Specifications		l in this column. Please enter m	ultiple rows for FEA SRM Components				
	the Service Specification field, Agencies s Standard, including model or version num		ecified technical standard or ve	ndor product mapped to the FEA TRM				
	<u> </u>							
I.F.5) И	/ill the application leverage existing compo	onents and/or applications across the	e Government (i.e., FirstGov, Pa	ay.Gov, etc)?				
No								
I.F.5.a)	F.5.a) If "yes," please describe. (LONG ANSWER)							
I.F.6) D	P.F.6) Does this investment provide the public with access to a government automated information system?							
/es								
.F.6.a) If "yes," does customer access require specific software (e.g., a specific web browser version)?								
No	О							

PART II - B

PART II: PLANNING, ACQUISITION AND PERFORMANCE INFORMATION

Part II should be completed only for investments which in FY2008 will be in "Planning" or "Full Acquisition," investments, i.e., selected one of these three choices in response to Question 6 in Part I, Section A above.

OMB Text Limitations - SHORT ANSWER(250 Characters), MEDIUM ANSWER(500 Characters) and LONG ANSWER(2500 Characters)

Section B - RISK MANAGEMENT (All Capital Assets)	
II.B.1) Does the investment have a Risk Management Plan?	
No	
II.B.1.a) If "yes," what is the date of the plan?	
II.B.1.b) Has the Risk Management Plan been significantly changed since last year's submission to OMB?	
II.B.1.c) If "yes," describe any significant changes: (LONG ANSWER)	

II.B.2) If there currently is no plan, will a plan be developed?

Yes

II.B.2.a) If "no," what is the strategy for managing the risks? (LONG ANSWER)

II.B.3) Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule: (LONG ANSWER)

Risk impacts, probabilities and costs were evaluated within the project plan and risk remediation or reduction strategies were developed through this analysis to minimize any negative impact these identified risks might have on this project. The results of this analysis were utilized to adjust the investment schedule and budgetary request by adding risk-based, probability-weighted contingencies for both cost and schedule of software design and development.

PART II - C

Part II: Planning, Acquisition And Performance Information

Part II should be completed only for investments which in FY2008 will be in "Planning" or "Full Acquisition," investments, i.e., selected one of these three choices in response to Question 6 in Part I, Section A above.

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C) Cost and Schedule Performance:

Identify in this section the proposed change to the original or current OMB-approved baseline. What are the new cost and schedule goals for the phase or segment/module (e.g., what are the major investment milestones or events; when will each occur; and what is the estimated cost to accomplish each one)? If this is a new investment in the FY 2008 Budget year or if the agency does not intend to propose a new baseline modification, this section will be blank for your budget submission.

II.C.1) Does the earned value management system meet the criteria in ANSI/EIA Standard - 748?

Yes

II.C.3) Has the investment re-baselined during the past fiscal year?

No

II.C.3.a) If "Yes", when was it approved by the Agency head?

II.C.4) Comparison of Initial Baseline and Current Approved Baseline:

II.C.4) Complete the following table to compare actual performance against the current performance baseline and to the initial performance baseline. In the Current Baseline section, for all milestones listed, you should provide both the baseline and actual completion dates (e.g., "03/23/2003"/ "04/28/2004") and the baseline and actual total costs (in \$ Millions).

Description of Milestone	Init BL Planned Completion Date	Current BL Completion Date Planned	Current BL Completion Date Actual
OEF / OIF Claims Development	Sep 30, 2008	Sep 30, 2008	
CWINRS Contract Procurement	Jan 31, 2009	Jan 31, 2009	
CWINRS Functional Requirements	Mar 31, 2009	Mar 31, 2009	
CWINRS Technical Design	May 31, 2009	May 31, 2009	
CWINRS Development	Nov 30, 2009	Nov 30, 2009	