

# The NIH Roadmap

From clinical trials to community:  
Jan 13 – Relationship to the Roadmap  
Dr. Raynard Kington, Deputy Director  
NIH



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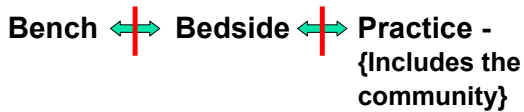
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# The Problem



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# Translational Research is not new to NIH

- During the 1980's NIH including NCI and NHLBI suggest a sequence of research
  - Hypothesis generation to intervention methods development
  - Controlled intervention trials [RCT's]
  - Studies in defined populations
  - Demonstration research

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## Why a Roadmap?

- Accelerated pace of discoveries in the life sciences
- Need for their more rapid translation into practice
- Opportunities to build an integrated system that is far more effective than current approaches

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## Roadmap Chronology

August 2002	Consultation with over 100 thought leaders
September 2002	IC Directors' Leadership Forum
March 2003	Formation of 15 Working Groups including over 300 outside experts
April 2003	Presentation to Council of Public Representatives (COPR)
May 2003	Working Groups propose initiatives
June 2003	IC Directors commit to initiatives
June 2003	Presentation to the Advisory Committee to the Director (ACD)
September 2003	Presentation to advocacy groups, press
FY 2004-2013	Staged implementation

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## Criteria for Roadmap Initiatives

- Is it 'transforming' -- will it change how or what biomedical research is conducted in the next decades?
- Would its outcome enhance the ability of all ICs to achieve their own missions?
- Can the NIH afford to NOT attempt it?
- Will it be compelling to our stakeholders, especially the public?
- Is it something that no other entity can or will do?

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## Roadmap Implementation

- All Institutes and Centers committed to invest jointly in a pool of resources to support current and future Roadmap initiatives
- \$128 M in FY 2004
- Over \$2 B by FY 2009

Many of the initiatives are **difficult** – some may fail!

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## Three Core Themes

- New Pathways to Discovery
- Research Teams of the Future
- Re-engineering Clinical Research

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## New Pathways to Discovery

Bench ↔ Bedside ↔ Practice

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Building Blocks  
and Pathways  
Molecular Libraries  
Bioinformatics  
Computational  
Biology  
Nanomedicine

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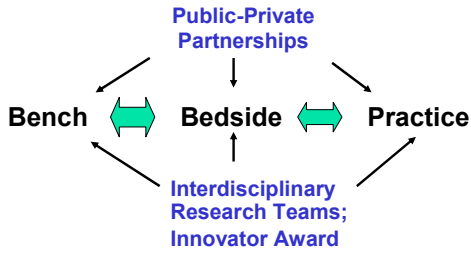
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## Research Teams of the Future



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## Research Teams of the Future

Scale and complexity of current science require novel team approaches

- Interdisciplinary Research Teams
- Public-Private Partnerships
- NIH Director's Innovator Award

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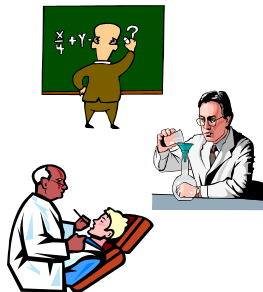
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## Challenges to Interdisciplinary Research

- The current system of academic advancement favors the independent investigator
- Most institutions house scientists in discrete departments
- Interdisciplinary research teams take time to assemble and require unique resources



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## NIH Director's Innovator Award

- New program to support individuals with untested ideas that are potentially groundbreaking
- Encourages innovation, risk-taking
- Totally new application and peer review process
- Provides \$500 K/year for 5 years
- Expected to be highly competitive

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## Translational Research

- Enhanced Translational Research Centers

Enabling technologies for improved assessment of clinical outcomes

Focuses on quality of life measures discussed at the conference

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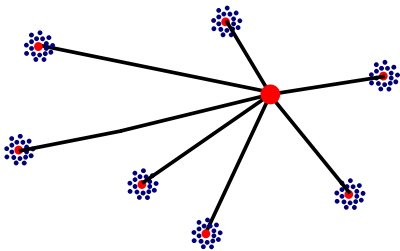
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## Typical NIH Network

Academic Health Center Sites  
& Data Coordinating Center



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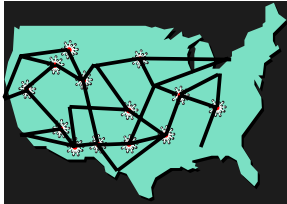
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## Integration of Clinical Research Networks

- Link existing networks so clinical studies and trials can be conducted more effectively
- Ensure that patients, physicians, and scientists form true "Communities of Research"
- Includes translational research topics.



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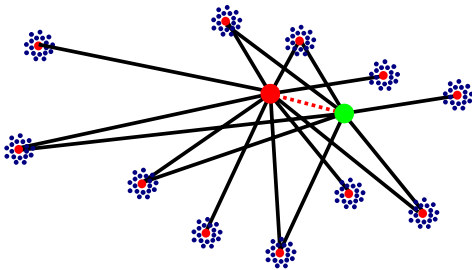
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## Interoperable Networks Share Sites and Data



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## Integration of Clinical Research Networks

- Create interoperable 'Network of Networks'
  - National Electronic Clinical Trials/Research Network (NECTAR)
  - Common data standards, informatics
  - Software application tools for protocol preparation, IRB management, adverse event reports
- Use existing networks to rapidly address questions beyond their traditional scope

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## National Clinical Research Associates

- Goal:**
- Diverse national group of trained and certified community health care providers
  - Will enroll and follow their own patients
  - Accelerate translation of results into practice
- Steps:**
- **Determine feasibility:** Barriers? Communities? Incentives needed?
  - Inventory training methods, best practices
  - Develop core competencies, certification

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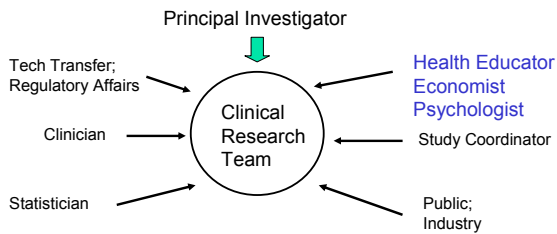
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## Multidisciplinary Clinical Research Team

Members have unique skills and career paths



Question: How to make each path viable?

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## Trans-NIH Multidisciplinary K12 Career Development Program (RFA)

- Goal:**
- Promote development of investigators from a variety of disciplines (MD, PhD, RN, MPH, DC ...)
  - To be trained in multidisciplinary team settings
- Features:**
- Up to 5 years of training
  - Core didactic courses, project-specific training
  - Mentored research experience in team settings
  - Faculty and mentor support to protect their time
  - Tuition support
  - Annual meetings
  - Translational studies possible

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## Harmonization of Clinical Research Regulatory Processes

**Goal:** Harmonize and simplify requirements for clinical research in ways that enhance public trust

- Adverse event reporting
- Human subjects protection
  - DSMB-IRB interactions
  - Consent procedures
- Auditing and monitoring clinical trials
- HIPAA, privacy, conflict of interest policies
- Investigator registration, financial disclosure
- Standards for electronic data submission/reporting

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## Consultation

- Participation, consultation, collaboration, and funding are needed from patients, health care providers, foundations, industry, academia, Federal partners ...*all stakeholders* ... to build vibrant communities of clinical research
- [nihroadmap.nih.gov](http://nihroadmap.nih.gov)

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## Roadmap and Translational Research

- One of the key goals of the Roadmap is to strengthen all types of clinical research
- Translational research includes from the bedside to practice and the community
- Strengthening the infrastructure of the clinical networks should provide greater capability for translational research

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The Roadmap:  
*A Work in Progress*



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The Roadmap:  
*Questions or comments?*



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**NIH**

**Ideas  
People  
Resources**



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