

Exhibit 300 FY2008

FY2008 Exhibit 300

PART I: SUMMARY INFORMATION AND JUSTIFICATION

In Part I, complete Sections A, B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

Section A: Overview (All Capital Assets)

The following series of questions are to be completed for all investments.

I. A. 1. Date of Submission:

2006-09-11

I. A. 2. Agency:

005

I. A. 3. Bureau:

03

I. A. 4. Name of this Capital Asset:

(short text - 250 characters)

Financial Management Modernization Initiative

I. A. 5. Unique ID: (For IT investments only, see section 53. For all other, use agency ID system.)

005-03-01-01-01-1102-00-402-124

I. A. 6. What kind of investment will this be in FY2008?

(Please NOTE: Investments moving to O&M ONLY in FY2008, with Planning/Acquisition activities prior to FY2008 should not select O&M. These investments should indicate their current status.)

Acquisition

I. A. 7. What was the first budget year this investment was submitted to OMB?

FY2007

I. A. 8. Provide a brief summary and justification for this investment, including a brief description of how this, closes in part or in whole, an identified agency performance gap:

(long text - 2500 characters)

NOTE: INFORMATION CONTAINED IN THIS DOCUMENT IS PROCUREMENT SENSITIVE. PLEASE CONTACT THE CONTRACTING OFFICER (Ellery Taylor - 202-720-8309) PRIOR TO VIEWING THIS DOCUMENT, OR SHARING THIS DOCUMENT OR THE INFORMATION WITHIN THIS DOCUMENT. Through its Financial Management Modernization Initiative (FMMI), the Office of the Chief Financial Officer (OCFO) is seeking to replace its legacy financial system and agency program general ledgers with a Financial System Integration Office (FSIO) certified, commercial off-the-shelf (COTS) software package that will provide online, real-time transaction capability and service both Department-level offices and all Department of Agriculture (USDA) agencies. This effort will include a large-scale implementation of systems integration, business process reengineering, and production support. The primary goal of the FMMI is to improve financial management performance by providing the USDA with a modern, efficient core financial management system that complies with Federal accounting and systems standards and provides maximum support to the USDA mission and is vendor supported. The FMMI will include integration with financial and administrative feeder systems, replace / consolidate agency program general ledgers which will eliminate material weaknesses in those general ledgers, realignment of affected business processes, and clear communication to stakeholders. In addition, the initiative will address the integration of program data with general ledger and accounting impacts. A successful implementation will result in improved financial management reporting, accountability, and decision making throughout USDA and its agencies. The proposed investment will also further USDA's implementation of key provisions in the President's Management Agenda (PMA), the Financial Management Line of Business (FMLoB) initiative, E-Government requirements, and other regulatory mandates. Through real-time transaction processing and updates, including immediate budget updating, users and managers will have access to the most up-to-date information for an accurate view of available funds and greatly improved management information and reporting. FMMI will support the financial/accounting aspects of additional Lines of Business, such as Grants and Payroll LOBs as USDA utilizes these and other LOBs.

I. A. 9. Did the Agency's Executive/Investment Committee approve this request?

yes

I. A. 9. a. If "yes", what was the date of this approval?

2006-09-06

I. A. 10. Did the Project Manager review this Exhibit?

yes

I. A. 11. Contact information of Project Manager?

I. A. 12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project.

no

I. A. 12. a. Will this investment include electronic assets (including computers)?

yes

I. A. 12. b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)

no

I. A. 12. b. 1. If "yes", is an ESPC or UESC being used to help fund this investment?

I. A. 12. b. 2. If "yes", will this investment meet sustainable design principles?

I. A. 12. b. 3. If "yes", is it designed to be 30% more energy efficient than relevant code?

I. A. 13. Does this investment support one of the PMA initiatives?

yes

I. A. 13. a. If "yes", check all that apply:

Human Capital
Budget Performance Integration
Financial Performance
Expanded E-Government
Competitive Sourcing

I. A. 13. b. Briefly describe how this asset directly supports the identified initiative(s).

(medium text - 500 characters)

FMFI will enable USDA to maintain compliance with all relevant federal financial laws, regulations, and requirements; provide better control over and accountability for resources used; position USDA to take advantage of competitive sourcing opportunities for integration, software and hosting services; help USDA managers make decisions by providing them with real-time, accurate, and reliable financial management information.

I. A. 14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)?

(For more information about the PART, visit www.whitehouse.gov/omb/part.)

no

I. A. 14. a. If "yes", does this investment address a weakness found during the PART review?

I. A. 14. b. If "yes", what is the name of the PARTed Program?
(short text - 250 characters)

I. A. 14. c. If "yes", what PART rating did it receive?

I. A. 15. Is this investment for information technology? (see section 53 for definition)

yes

I. A. 16. What is the level of the IT Project (per CIO Council's PM Guidance)?

Level 1 - Projects with low-to-moderate complexity and risk. Example: Bureau-level project such as a stand-alone information system that has low- to-moderate complexity and risk. Level 2 - Projects with high complexity and/or risk which are critical to the mission of the organization. Examples: Projects that are part of a portfolio of projects/systems that impact each other and/or impact mission activities. Department-wide projects that impact cross-organizational missions, such as an agency-wide system integration that includes large scale Enterprise Resource Planning (e.g., the DoD Business Mgmt Modernization Program). Level 3 - Projects that have high complexity, and/or risk, and have government-wide impact. Examples: Government-wide initiative (E-GOV, President's Management Agenda). High interest projects with Congress, GAO, OMB, or the general public. Cross-cutting initiative (Homeland Security).

Level 3

I. A. 17. What project management qualifications does the Project Manager have? (per OMB's PM Guidance):

(1) - The project manager assigned for this investment has been validated as qualified in accordance with OMB PM Guidance.; (2) - The project manager assigned for this investment is in the process of being validated as qualified in accordance with OMB PM Guidance.; (3) - The project manager assigned for this investment is not validated as qualified in accordance with OMB PM Guidance.; (4) - The qualifications for the project manager named have not been evaluated.; (5) - No project manager is currently assigned for this investment.; (6) - N/A -- This is not an IT investment.

(1) Project manager has been validated as qualified for this investment

I. A. 18. Is this investment identified as "high risk" on the Q4 - FY 2006 agency high risk report (per OMB's "high risk" memo)?

yes

I. A. 19. Is this a financial management system?

yes

I. A. 19. a. If "yes", does this investment address a FFMIA compliance area?

yes

I. A. 19. a. 1. If "yes" which compliance area?

(short text - 250 characters)

Chief Financial Officers Act of 1990

I. A. 19. a. 2. If "no", what does it address?

(medium text - 500 characters)

I. A. 19. b. If "yes", please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52

(long text - 2500 characters)

Financial Management Modernization Initiative, FMMI

I. A. 20. What is the percentage breakout for the total FY2008 funding request for the following? (This should total 100%)

I. A. 20. a. Hardware

0

I. A. 20. b. Software

I. A. 20. c. Services

66

I. A. 20. d. Other

16

I. A. 21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?

n/a

I. A. 22. Contact information of individual responsible for privacy related questions:

I. A. 22. a. Name

(short text - 250 characters)

Brian Dufour

I. A. 22. b. Phone Number**I. A. 22. c. Title**

(short text - 250 characters)

ISSPM

I. A. 22. d. Email

(short text - 250 characters)

brian.dufour@usda.gov

I. A. 23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?

no

Section B: Summary of Funding

I. B. 1. Provide the total estimated life-cycle cost for this investment by completing the following table.

All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The total estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Note: For the cross-agency investments, this table should include all funding (both managing and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

	PY-1 Spending Prior to 2006	PY 2006	CY 2007	BY 2008					
Planning	0	0	0						
Acquisition	0	0	13.001						
Subtotal Planning & Acquisition	0	0	13.001						
Operations & Maintenance	0	0	0						
TOTAL	0	0	13.001						
Government FTE Costs	0	0	0						
Number of FTE represented by cost	0	0	0						

I. B. 2. Will this project require the agency to hire additional FTE's?

no

I. B. 2. a. If "yes", How many and in what year?
(medium text - 500 characters)

I. B. 3. If the summary of spending has changed from the FY2007 President's budget request, briefly explain those changes.

(long text - 2500 characters)

USDA submitted an appropriation request for \$ 57.548M, above the FMFI baseline of \$13.9M, for FY 2008 with availability until expended. This increase will enable accelerated implementation of FMFI. By completing the implementation of FMFI in FY 2011, one year sooner than the FY 2007 President's budget request and our previous notional schedule, USDA will eliminate some agency material weaknesses sooner and allow the sunseting of our current unsupported core financial management system (CFMS) and the associated O&M costs one year sooner. USDA has revised the FMFI Acquisition Plan and FMFI Risk Management Plan to reflect these changes. CFMS has also been updated to reflect the changed schedule and associated life cycle costs.

Section C: Acquisition/Contract Strategy

I. C. 1. Complete the table for all contracts and/or task orders in place or planned for this investment:

(Character Limitations: Contract or Task Order Number - 250 Characters; Type of Contract/Task Order - 250 Characters; Name of CO - 250 Characters; CO Contact Information - 250 Characters)

[illegible]

I. C. 2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

(long text - 2500 characters)

EVM will be a contract requirement for FMMI contracts/MOUs/SLAs, once the award(s) is made.

I. C. 3. Do the contracts ensure Section 508 compliance?

yes

I. C. 3. a. Explain Why:

(medium text - 500 characters)

As directed.

I. C. 4. Is there an acquisition plan which has been approved in accordance with agency requirements?

yes

I. C. 4. a. If "yes", what is the date?

2006-08-29

I. C. 4. b. If "no", will an acquisition plan be developed?

I. C. 4. b. 1. If "no", briefly explain why:

(medium text - 500 characters)

Section D: Performance Information

In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative or qualitative measure.

Agencies must use Table 1 below for reporting performance goals and measures for all non-IT investments and for existing IT investments that were initiated prior to FY 2005. The table can be extended to include measures for years beyond FY 2006.

I. D. 1. Table 1

(Character Limitations: Strategic Goal(s) Supported - 250 Characters; Performance Measure - 250 Characters; Actual/baseline (from Previous Year) - 250 Characters; Planned Performance Metric (Target) - 250 Characters; Performance Metric Results (Actual) - 250 Characters; Measurement Indicator - 250 Characters; Baseline - 250 Characters; Planned Improvement to the Baseline - 250 Characters; Actual Results - 250 Characters)

Fiscal Year	Strategic Goal(s) Supported	Performance Measure	Actual/baseline (from Previous Year)	Planned Performance Metric (Target)	Performance Metric Results (Actual)
2006	Support the FMLoB	Sign the Annual FMLoB MOU	FY 2005 FMLoB MOU Signed	Sign the FY 2006 FMLoB MOU	MOU Signed

I. D. 2. Table 2

Fiscal Year	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Planned Improvement to the Baseline	Actual Results
2008	Technology	System Development	Develop Interfaces to USDA Corporate Systems	0% Corporate Systems Interface with FMMI	100% of Corporate Systems Interface with FMMI	TBD
2009	Mission and Business Results	Financial Management	Accounting: Maintain full federal financial system mandatory functionality	Maintaining compliance requires significant enhancements and workarounds to core financial management system	Maintain full compliance through core COTS system	TBD
2009	Customer Results	Financial Management	Customer Satisfaction: Time it takes for customer to access desired data	5 - 10 minutes	Maintain current baseline as metric is contingent upon completion of implementation	TBD
2009	Processes and Activities	Financial Management	Cycle Time: Number of days required to process year-end close of USDA books	3 days	Because FMMI will be in the planning stage during 2008, no improvements to the baseline are anticipated	N/A
2009	Technology	Operations and Maintenance Costs	Operations and Maintenance Costs: Maintenance costs, based on labor hours, required to support corporate systems that duplicate Core Financial functionality (e.g. data warehouse and feeder systems)	73,000 hours	Because FMMI will be in the procurement and beginning of the conversion phase during 2007, no improvements to the baseline are anticipated	N/A
2010	Mission and Business Results	Financial Management	Accounting: Maintain unqualified financial statement audit opinion	Unqualified (FY2004 Audit Opinion)	Maintain an unqualified audit opinion	N/A
2010	Customer Results	Financial Management	Number of hours the system is online for users to perform business functions	15 hours	20 hours	N/A
2010	Customer Results	Financial Management	Customer Satisfaction: Time it takes for customer to access desired data	5 - 10 minutes	5 minutes	N/A
2010	Processes and Activities	Financial Management	Cycle Time: Number of days required to process year-end close of USDA books	3 days	Because FMMI will be in Phase I implementation during FY2009, no improvements to the baseline are anticipated	N/A
2010	Technology	Operations and Maintenance Costs	Operations and Maintenance Costs: Maintenance costs, based on labor hours, required to support corporate systems that duplicate Core Financial functionality (e.g. data warehouse and feeder systems)	73,000 hours	Because FMMI will be in Phase I implementation during FY2009, no improvements to the baseline are anticipated	N/A
2010	Technology	Operations and Maintenance Costs	Overall Costs: Costs necessary to maintain technical infrastructure	TBD	Because FMMI will be in Phase I implementation during FY2009, no improvements to the baseline are anticipated	N/A

Section F: Enterprise Architecture (EA)

In order to successfully address this area of the business case and capital asset plan you must ensure the investment is included in the agency's EA and Capital Planning and Investment Control (CPIC) process, and is mapped to and supports the FEA. You must also ensure the business case demonstrates the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

I. F. 1. Is this investment included in your agency's target enterprise architecture?

yes

I. F. 1. a. If "no", please explain why?

(long text - 2500 characters)

I. F. 2. Is this investment included in the agency's EA Transition Strategy?

yes

I. F. 2. a. If "yes", provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment.

(medium text - 500 characters)

Financial Management Modernization Initiative

I. F. 2. b. If "no" please explain why?

(long text - 2500 characters)

I. F. 3. Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.whitehouse.gov/omb/egov/>.

FEA SRM Component - Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM. FEA Service Component Reused - A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission. Internal or External Reuse? - 'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government. Funding Percentage - Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the funding level transferred to another agency to pay for the service. (Character Limitations: Agency Component Name - 250 Characters; Agency Component Description - 500 Characters)

Agency Component Name	Agency Component Description	FEA SRM Service Type	FEA SRM Component	FEA Service Component Reused - Component Name	FEA Service Component Reused - UPI	Internal or External Reuse?	BY Funding Percentage
Decision Support and Planning	FMMI will support the analysis of information	Business Intelligence	Decision Support and Planning	Decision Support and Planning	005-03-01-01-01-1102-00-402-124	No Reuse	1
Activity-Based Management	FMMI will support a defined, specific set of finance-related tasks for a given objective	Financial Management	Activity-Based Management	Activity-Based Management	005-03-01-01-01-1102-00-402-124	No Reuse	1
Auditing	FMMI will support the examination and verification of records for accuracy, including an audit trail of all financial transactions.	Financial Management	Auditing	Auditing	005-03-01-01-01-1102-00-402-124	No Reuse	2
Billing and Accounting	FMMI will support the charging, collection and reporting accounts	Financial Management	Billing and Accounting	Billing and Accounting	005-03-01-01-01-1102-00-402-124	No Reuse	3
Debt Collection	FMMI will support the process of accounts receivable	Financial Management	Debt Collection	Debt Collection	005-03-01-01-01-1102-00-402-124	No Reuse	1
Internal Controls	FMMI will support the methods and procedures used to safeguard assets, produce accurate accounting data and reports, contribute to efficient operations, and encourage staff to adhere to management policies and mission requirements	Financial Management	Internal Controls	Internal Controls	005-03-01-01-01-1102-00-402-124	No Reuse	2
Payment / Settlement	FMMI will support the process of accounts payable	Financial Management	Payment / Settlement	Payment / Settlement	005-03-01-01-01-1102-00-402-124	No Reuse	2
Revenue	FMMI will support the	Financial	Revenue	Revenue	005-03-01-	No Reuse	1

Management	allocation and re-investment of earned net credit or capital within an agency and the department	Management	Management	Management	01-01-1102-00-402-124		
Program / Project management	Manage and control a particular effort of an organization	Management of Processes	Program / Project Management	Program / Project Management	005-03-01-01-01-1102-00-402-124	No Reuse	1
Property / Asset Management	FMMI will support the acquisition, oversight, management, and control of USDA assets through integration with USDA asset / property management systems	Asset / Materials Management	Property / Asset Management	Property / Asset Management	005-03-01-01-01-1102-00-402-124	No Reuse	1
Decision Support and Planning	FMMI will integrate with USDA's electronic management system in accordance with NARA guidelines.	Records Management	Record Linking / Association	Record Linking / Association	005-03-01-01-01-1102-00-402-124	No Reuse	1
Change Management	The USDA Corporate Financial Systems Configuration Control Board provides change management support to agencies in order to support the new financial processes and policies of the USDA.	Management of Processes	Change Management	Change Management	005-03-01-01-01-1102-00-402-124	No Reuse	1
Business Rule Management	The FMMI system will provide financial and process management controls such as approval chains and role based user profile configuration.	Management of Processes	Business Rule Management	Business Rule Management	005-03-01-01-01-1102-00-402-124	No Reuse	1
Online Help	FMMI will provide online help for field descriptions, FAQs, and links to other sites, including FSIO.	Customer Initiated Assistance	Online Help	Online Help	005-03-01-01-01-1102-00-402-124	No Reuse	1
Online Tutorials	Web-based training for FMMI will be deployed as part of the implementation. They will be updated to keep current with each release. User guides will also be created and will be accessible from the FMMI web site.	Customer Initiated Assistance	Online Tutorials	Online Tutorials	005-03-01-01-01-1102-00-402-124	No Reuse	1
Process Tracking	FMMI will provide multiple reports and workflow notifications for the financial community to track workload and transaction status.	Tracking and Workflow	Process Tracking	Process Tracking	005-03-01-01-01-1102-00-402-124	No Reuse	2
Records Management	FMMI will store a record of each transaction created in FMMI.	Document Management	Library / Storage	Library / Storage	005-03-01-01-01-1102-00-402-124	No Reuse	2
Ad-Hoc	FMMI will support ad-hoc queries and reports for dynamic financial reporting.	Reporting	Ad Hoc	Ad Hoc	005-03-01-01-01-1102-00-402-124	No Reuse	1
Standardized / Canned	FMMI supports standardized reports for financial management reporting.	Reporting	Standardized / Canned	Standardized / Canned	005-03-01-01-01-1102-00-402-124	No Reuse	1
OLAP	FMMI will integrate with standard OLAP reporting tools.	Reporting	OLAP	OLAP	005-03-01-01-01-1102-00-402-124	No Reuse	1
Data	FMMI will provide an enterprise financial data warehouse (FDW) which contains financial data elements.	Data Management	Data Warehouse	Data Warehouse	005-03-01-01-01-1102-00-402-124	No Reuse	2
Extraction	The FMMI FDW can be queried for data extraction and analysis through third party OLAP tools.	Data Management	Extraction and Transformation	Extraction and Transformation	005-03-01-01-01-1102-00-402-124	No Reuse	1
Loading	FMMI data will be archived both in the FMMI system and the FDW.	Data Management	Loading and Archiving	Loading and Archiving	005-03-01-01-01-1102-00-402-124	No Reuse	1
Data	FMMI Will have an architecture that enables data recovery within required service levels.	Data Management	Data Recovery	Data Recovery	005-03-01-01-01-1102-00-402-124	No Reuse	0
Enterprise Application	Interfaces will be established between FMMI and IAS,	Development and	Enterprise Application	Enterprise Application	005-03-01-01-01-1102-	No Reuse	5

Integration	CPAIS, E-Government Travel, the FDW, and a number of agency mission feeder systems.	Integration	Integration	Integration	00-402-124		
User Authentication and Access Control	Users may only access FMMI through the USDA WAN by providing correct user identification and passwords.	Security Management	Identification and Authentication	Identification and Authentication	005-03-01-01-01-1102-00-402-124	No Reuse	2
User Authentication and Access Control	FMMI User access will be managed based on roles defined in the user profiles. These profiles are managed by the FMMI Help Desk or the Agencies.	Security Management	Identification and Authentication	Identification and Authentication	005-03-01-01-01-1102-00-402-124	No Reuse	0
User Authentication and Access Control	FMMI will support 128 bit encryption and Secure Socket Layer (SSL) for authentication and validation.	Security Management	Cryptography	Cryptography	005-03-01-01-01-1102-00-402-124	No Reuse	0
User Authentication and Access Control	FMMI will support central management of users both manually and by system rules, such as password expiration requirements	Security Management	Access Control	Access Control	005-03-01-01-01-1102-00-402-124	No Reuse	0
User Authentication and Access Control	Based on access rights, FMMI users can log in only to specific modules and capabilities based on their designated role and controlled by their user name and password.	Security Management	Access Control	Access Control	005-03-01-01-01-1102-00-402-124	No Reuse	0
Audit Trail Capture and Analysis	The activities of FMMI users that result in creating and modifying records will be tracked in FMMI to provide an audit trail of all activities which can be used for auditing.	Security Management	Audit Trail Capture and Analysis	Audit Trail Capture and Analysis	005-03-01-01-01-1102-00-402-124	No Reuse	1

I. F. 4. To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

FEA SRM Component - Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications. Service Specification - In the Service Specification field, Agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate. (Character Limitations: Service Specification (i.e., vendor and product name) - 250 characters)

FEA SRM Component	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (i.e., vendor and product name)
Decision Support and Planning	Service Access and Delivery	Access Channels	Web Browser	
Decision Support and Planning	Service Access and Delivery	Service Requirements	Legislative / Compliance	
Decision Support and Planning	Component Framework	Data Management	Reporting and Analysis	
Activity-Based Management	Service Access and Delivery	Access Channels	Web Browser	
Activity-Based Management	Service Access and Delivery	Delivery Channels	Intranet	
Auditing	Service Access and Delivery	Service Requirements	Legislative / Compliance	
Auditing	Component Framework	Data Management	Reporting and Analysis	
Billing and Accounting	Service Access and Delivery	Access Channels	Web Browser	
Billing and Accounting	Service Access and Delivery	Delivery Channels	Intranet	
Billing and Accounting	Service Access and Delivery	Service Requirements	Legislative / Compliance	
Debt Collection	Service Access and Delivery	Access Channels	Web Browser	
Internal Controls	Service Access and Delivery	Access Channels	Web Browser	
Internal Controls	Component Framework	Data Management	Reporting and Analysis	
Payment / Settlement	Service Access and Delivery	Access Channels	Web Browser	

Revenue Management	Service Access and Delivery	Access Channels	Web Browser	
Program / Project Management	Service Interface and Integration	Integration	Enterprise Application Integration	
Property / Asset Management	Service Interface and Integration	Interface	Service Description / Interface	
Record Linking / Association	Service Access and Delivery	Service Requirements	Hosting	

I. F. 5. Will the application leverage existing components and/or applications across the Government (i.e., FirstGov, Pay.Gov, etc)?

no

I. F. 5. a. If "yes", please describe.
(long text - 2500 characters)

I. F. 6. Does this investment provide the public with access to a government automated information system?

no

I. F. 6. a. If "yes", does customer access require specific software (e.g., a specific web browser version)?

I. F. 6. a. 1. If "yes", provide the specific product name(s) and version number(s) of the required software and the date when the public will be able to access this investment by any software (i.e. to ensure equitable and timely access of government information and services).
(medium text - 500 characters)

PART II: PLANNING, ACQUISITION AND PERFORMANCE INFORMATION

Part II should be completed only for investments which in FY2008 will be in "Planning" or "Full Acquisition," or "Mixed Life-Cycle" investments, i.e., selected one of these three choices in response to Question 6 in Part I, Section A above.

Section A: Alternatives Analysis (All Capital Assets)

In selecting the best capital asset, you should identify and consider at least three viable alternatives, in addition to the current baseline, i.e., the status quo. Use OMB Circular A-94 for all investments, and the Clinger Cohen Act of 1996 for IT investments, to determine the criteria you should use in your Benefit/Cost Analysis.

II. A. 1. Did you conduct an alternatives analysis for this project?

yes

II. A. 1. a. If "yes", provide the date the analysis was completed?

2004-09-29

II. A. 1. b. If "no", what is the anticipated date this analysis will be completed?

II. A. 1. c. If no analysis is planned, please briefly explain why:

(long text - 2500 characters)

II. A. 2. Use the results of your alternatives analysis to complete the following table:

(Character Limitations: Alternative Analyzed - 500 characters; Description of Alternative - 500 Characters)

Alternative Analyzed	Description of Alternative	Risk Adjusted Lifecycle Cost Estimate	Risk Adjusted Lifecycle Benefits Estimate

3 In-house Solution	Alternative 3, In-house Solution, envisions that USDA would choose a certified, COTS financial management software package and implement the product with implementation and integration support from a private contractor. USDA would host the financial management system in-house and would offer hosting services to other Federal agencies. As such, this alternative envisions that USDA would itself become a SSC.		

II. A. 3. Which alternative was selected by the Agency's Executive/Investment Committee and why was it chosen?
(medium text - 500 characters)

Alternative 3 - In-House Solution was selected due to lowest estimated lifecycle cost and lowest risk. The In-House Solution also had the highest Savings to Investment Ratio (SIR) at 1.25.

II. A. 4. What specific qualitative benefits will be realized?
(long text - 2500 characters)

The In-House Solution is expected to deliver the best combination of value, cost, and risk. Total lifecycle costs are lower than lifecycle costs of other alternatives. USDA will have the greatest degree of management control and access to supporting contractors, relative to the other alternatives. Although the alternatives analysis selected the in-house solution as the best value to the government, in accordance with FMLoB guidance, USDA will conduct open market competitions for the software and integration, and hosting services for FMMI.

Section B: Risk Management

You should have performed a risk assessment during the early planning and initial concept phase of this investment's life-cycle, developed a risk-adjusted life-cycle cost estimate and a plan to eliminate, mitigate or manage risk, and be actively managing risk throughout the investment's life-cycle.

II. B. 1. Does the investment have a Risk Management Plan?

yes

II. B. 1. a. If "yes", what is the date of the plan?

2006-08-29

II. B. 1. b. Has the Risk Management Plan been significantly changed since last year's submission to OMB?

yes

II. B. 1. c. If "yes", describe any significant changes:

(long text - 2500 characters)

USDA reassessed FMMI's risks in light of the recent security events and management direction to accelerate the FMMI implementation. Annual review and update of the Risk Management Plan was completed and reflects changes due to security events and accelerated implementation schedule.

II. B. 2. If there currently is no plan, will a plan be developed?

II. B. 2. a. If "yes", what is the planned completion date?

II. B. 2. b. If "no", what is the strategy for managing the risks?

(long text - 2500 characters)

II. B. 3. Briefly describe how investment risks are reflected in the life cycle cost estimate and investment schedule:
(long text - 2500 characters)