

# **American Customer Satisfaction Index**

# **Report on**

# NATURAL RESOURCES CONSERVATION SERVICE (NRCS)

# **DEPARTMENT OF AGRICULTURE**

April 2001

	Table of Contents	
		Page
Ι	Introduction & Methodology	3
	a. Introduction	3
	b. Overview of ACSI Modeling	4
	c. Customer Segment Choice	4
	d. Customer Sample	4
	e. Questionnaire & Interviewing	5
	f. Customer Responses and Respondent Profile	5
II	Results	6
	a. Model Indices	6
	b. Type of Technical Assistance Received	8
	c. Satisfaction (ACSI)	8
	d. Drivers of Satisfaction	10
	e. Outcomes of Satisfaction	10
	f. Using the Model	10
	g. Summary	11
	Appendices	
A	Survey Questionnaire	12
В	Frequencies and Means of Survey Questions	20

### **Chapter I**

### **Introduction & Methodology**

#### a. Introduction

This report is on customer satisfaction of those who have received Conservation Technical Assistance (CTA) in the past year from the Natural Resources Conservation Service (NRCS) of the U.S. Department of Agriculture. NRCS is the Department of Agriculture's lead conservation agency. The methodology used for this study is that of the American Customer Satisfaction Index (ACSI) which combines survey input with cause and effect modeling to produce indices of satisfaction, and the drivers and outcomes of satisfaction.

In 1999, the American Customer Satisfaction Index (ACSI) was expanded to include 31 customer segments of 30 Federal agencies in 12 departments and seven non-departmental agencies and administrations. Most of the agencies for which customer satisfaction was measured are high impact agencies that deal with 90% of the government's public customers. Each agency chose a customer segment relevant to the central mission of the agency within which to assess customer satisfaction. The 1999 measure was the first cross-agency measure of customer satisfaction using the comparable methodology of the ACSI. The study for the original 31 customer segments are being measured for the first time in 2001.

Since 1994, the American Customer Satisfaction Index has been a national indicator of customer evaluations of the quality of goods and services available to U.S. residents. It is the only uniform, cross-industry/government measure of customer satisfaction. It produces indices of satisfaction, its causes and effects, for seven economic sectors, 29 industries, approximately 180 private sector companies, two types of local government services, the U.S. Postal Service and, now, a substantial portion of federal government. ACSI allows benchmarking between the public and private sectors, and for each customer segment, between one year's result and the next. While using a common methodology, ACSI produces information unique to each agency on how its activities that interface with the public affect the satisfaction of customers. The effects of satisfaction are estimated, in turn, on specific objectives (such as public trust in the agency).

#### b. Overview of ACSI Methodology

ACSI uses a tested, multi-equation, econometric model, shown in Figure 1. Input to the cause and effect model comes from surveys of customers of each measured company/agency. For private sector industries, company scores for satisfaction (ACSI) and other model components are weighted by company revenues to produce industry indices. Industry indices are weighted by revenues to product economic sector indices. The sector indices, in turn, are weighted by the sector's contribution to the Gross Domestic Product (GDP) to produce the national ACSI. For the federal government agencies, each is weighted by the budget expended on activities for the chosen customer segment to produce a federal government ACSI.

The ACSI is updated on a rolling basis with data from 1-2 sectors collected each quarter and used to replace data collected the prior year. Each company or agency is measured annually.

Each federal government agency serves many segments of the public, both those internal to government and external users. For the ACSI measurement, each agency is asked to identify a major customer user segment, central to its mission, for which to measure satisfaction, and the causes and effects of that satisfaction.

#### c. Customer Segment Choice

The Natural Resources Conservation Service selected as its customer segment recipients of Conservation Technical Assistance (CTA) in the past year.

#### d. Customer Sample

In late 2000, NRCS supplied the National Quality Research Center (NQRC) at the University of Michigan Business School with a random sample of names, addresses and phone numbers of 2,500 CTA recipients within the past year. From this list NQRC selected a random subsample for interview. Respondents were promised anonymity.

#### e. Questionnaire and Interviewing

The questionnaire used is shown in Appendix A. It was designed to be agencyspecific in terms of activities and outcomes, and introductions to the questionnaire and to specific question areas. However, it follows a format common to all federal agency questionnaires, that allows cause and effect modeling using the ACSI model.

Customer interviews were conducted by telephone between March 6 and March 11, 2001, by professional interviewers of Market Strategies, Inc. working under monitored supervision from a central phone room. Interviewers used CATI (computer-assisted-telephone-interviewing) terminals programmed for the specific questionnaire. Two hundred and sixty (260) interviews were completed.

#### f. Customer Responses and Respondent Profile

Customer responses to all questions are shown as frequency tables in Appendix B. Appendix B also shows the means of all scaled questions.

A demographic profile of those who responded to the NRCS survey shows that 83.5% are males, 16.5% females. By age, 5.4% are under 35; 15.5% are 35-44; 31.4% are 45-54; 25.2% are 55-64; 16.7% are 65-74 and 5.8% are 75 or over.

Education levels are high: 13.5% have post-graduate education; 31.3% are college graduates; 27% have some college or associate degree; 23.9% are high school graduates and only 4.2% have less than high school education

Ethnically, 3.9% are Hispanic or Latino. Racially, 89.1% are white; 5.1% African American and 2.3% are American Indian/Alaskan native; 3.5% reported "other race."

Reflecting their high education levels, incomes are also high: 67.3% have household incomes of \$40,000 or higher. 18.3% have incomes of \$100,000 or higher.

Asked what their primary means for obtaining services from NRCS is, 48.1% used telephone; 44.6% visited the agency; 2.7% used written communication and 1.9% used email/internet, while 2.7% used others means of communication.

The interviewed respondents reported that the classification that best describes him or her is

<b>Respondent Identification</b>	%
Farmer	69.6%
Rancher	15.7%
Non-agriculture	13.3%

## **Chapter II**

## **ACSI Results**

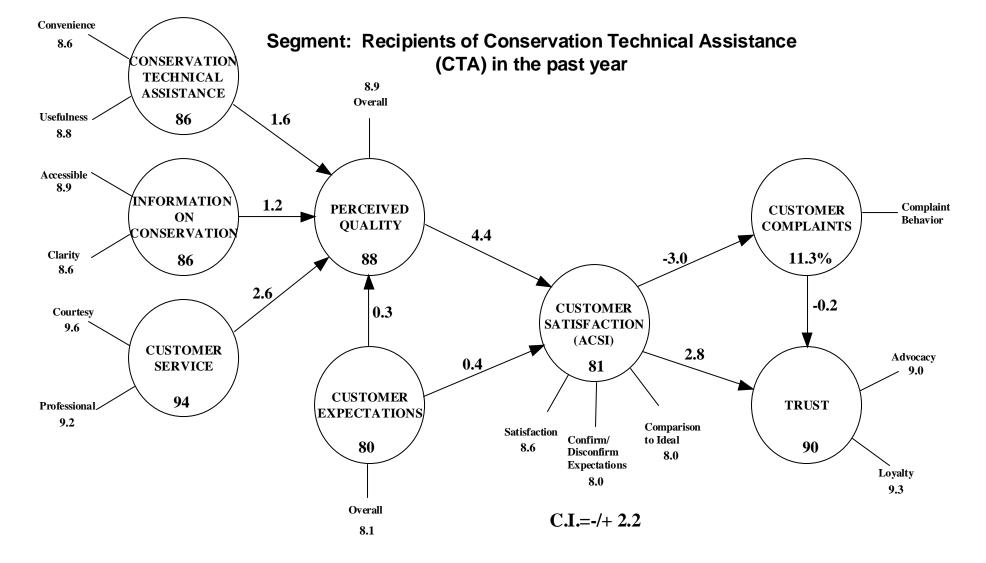
#### a. Model Indices

The government agency ACSI model is a variation of the model used to measure private sector companies. Both were developed at the National Quality Research Center of the University of Michigan Business School. Whereas the model for private sector, profit-making, companies measures Customer Loyalty as the principal outcome of satisfaction (measured by questions on repurchase intention and price tolerance), each government agency, defined the outcome most important to it for the customer segment measured. Each agency also identified the principal activities that interface with its customers. The effects of these activities on customer satisfaction/dissatisfaction are estimated by the model.

Thus the model, shown in Figure 1 for National Conservation Research Service should be viewed as a cause and effect model that moves from left to right, with satisfaction (ACSI) in the middle. The circles are multi-variable components that are measured by several questions (question topics are shown at the tips of the small arrows). The large arrows connecting the components in the circles represent the strength of the effect of the component on the left to the one to which the arrow points on the right. These arrows represent "impacts." The larger the number on the arrow, the more effect the component on the left has on the one on the right.

The 2001 NCRS model for recipients of Conservation Technical Assistance in the past year is shown as Figure 1. The meanings of the numbers shown in the model are the topic of the rest of this chapter.

# ACSI Model for Natural Resources Conservation Service (NRCS) Agriculture



### b. Type of Technical Assistance Received

Type of CTA	% Mention						
	1 <sup>st</sup>	2 <sup>nd</sup>	3 <sup>rd</sup>	4 <sup>th</sup>	Total		
Planning	72	4	0	0	76		
Resource information	7	48	2	1	58		
Design or application	12	11	41	0	64		
Financial assistance	7	7	6	35	55		
Other	2	1	0	0	3		
No further mention		29	51	64			

Before examining customer satisfaction, it is well to consider the type of technical assistance past year customers received. For most, the primary form of CTA is planning.

#### c. Satisfaction: ACSI

The ACSI is a weighted average of three questions, Q11, Q12, and Q13, in the questionnaire in Appendix A. The questions are answered on 1-10 scales, but the weighted average is transposed and reported as an index on a 0-100 scale.<sup>1</sup> The three questions measure: Overall satisfaction (Q11); Fallen short of or exceeded expectations (Q12); and Comparison to an ideal (Q13). The model does the weighting to maximize the effect of satisfaction on the agency outcome, Trust, at the bottom right of the model in Figure 1.

The 2001 customer satisfaction index (ACSI) for NCRS for customers who received Conservation Technical Assistance is 81 on a 0-100 scale. This score is substantially higher than the national ACSI score for private sector services of 71.2 at the end of the fourth quarter of 2000 and the 2000 Federal government index of 68.6. NCRS technical assistance is regarded far more highly than most services.

#### d. Drivers of Satisfaction

NCRS identified three activities that interface with its technical assistance recipients. These are: CTA itself, measured by questions on its convenience (Q2) and usefulness (Q3); Information on Conservation, measured by its accessibility (Q4) and clarity (Q5); and Customer Assistance, measured by questions on courtesy (Q6) and professionalism (Q7). The indices for each of the three activities are weighted averages of these questions.

Two other components are major drivers of satisfaction. The first is the customer's expectations of the overall quality of NCRS Conservation Technical

<sup>&</sup>lt;sup>1</sup> The confidence interval for this agency's customer segment is plus or minus 2.2 points on a 0-100 scale at the 95% confidence level.

Assistance -- expectations prior to use or, for longer term users, prior to recent use (Q1). The second is his/her perception of the overall quality of the Conservation Technical Assistance after having had experience with that assistance (Q10).

Table 1: Drivers of Satisfaction					
Activities That Drive Satisfaction:					
CONSERVATION TECHNICAL ASSISTANCE	86				
INFORMATION ON CONSERVATION	86				
CUSTOMER SERVICE	94				
Major Drivers of Satisfaction					
CUSTOMER EXPECTATIONS (Anticipated Quality of NRCS Conservation Technical Assistance)	80				
PERCEIVED QUALITY (Experienced Quality of Conservation Technical Assistance)	88				

NCRS scores on the drivers of satisfaction are all outstanding. Scores of 80 or higher are considered very good in the American Customer Satisfaction Index and scores in the 90s or near 90s are excellent. In particular, NCRS personnel who deliver technical assistance receive high ratings.

The delivered technical assistance exceeds the expectations customers have before receiving it.

#### e. Outcomes of Customer Satisfaction

#### **Customer Complaints**

One in 10 customers has complained (11%) in the past year but 69% of those who did so rated their complaint as "handled very well" (7-10 on a 1-10 scale) and 83% of the complainers said it was easy to make a complaint (7-10 on a 1-10 scale).

#### <u>Trust</u>

The outcome NCRS wants from satisfied customers of Conservation Technical Assistance is their Trust in that assistance. Trust is measured by two questions on whether the customer will become an advocate, saying positive things about CTA (Q15), and whether the customer will be loyal by requesting services or information from NCRS in the future.

#### The index of Trust is 90 on a 0-100 scale, an extremely high level of trust.

On 1-10 scales, past year users rate saying positive things about CTA at 9.0 and their likelihood of requesting services in the future at 9.3.

#### f. Using the Model

Now, it is time to look again at the model for NCRS in Figure 1 to examine the multivariate components in context, and to look at the effects, or "impact" of each component on subsequent components.

Customer Service has the highest impact on Perceived Quality and this is an activity for which the score for NCRS Conservation Technical Assistance is almost as high as it can get. The assistance itself and the information about it have near equal impacts, with CTA slightly higher than Information.

Impact scores should be read as the effect on the subsequent component if the component at the tail of the arrow were to be improved by 5 points. Thus if Conservation Technical Assistance in terms of convenience and usefulness were improved by 5 points, Perceived Quality would go up from 88 to 89.6 (88+1.6). Customer Satisfaction (ACSI) would, in turn increase by 1.4 to become 82.4.<sup>2</sup>

Perceived Quality has a very strong impact on satisfaction. A 5-point improvement in quality would raise satisfaction by 4.4 points to 85.4.

 $<sup>^2</sup>$  The computation is: Impact of Perceived Quality on ACSI (Impact of Conservation Technical Assistance on Perceived Quality/5) or 4.4(1.6/5)=1.4.

With scores as high as those for NCRS activities related to Conservation Technical Assistance and the perception of quality of that assistance, it will be difficult to push ratings higher.

### g. Summary

The American Customer Satisfaction Index study for NCRS is so positive, that the best advice for NCRS is to maintain the present level of Conservation Technical Assistance by keeping it current, useful, and delivered by staff as courteous and professional as those now delivering the assistance. While marginal improvements in CTA and Information on Conservation are always desirable, no major ones need to be made so long as both the assistance and information are kept up-to-date.

## APPENDIX A

# SURVEY QUESTIONNAIRE

#### 2001 ACSI Questionnaire for the Natural Resources Conservation Service (NRCS) H01122

Agency NRCS 2001

#### Move in Contact Name from sample

#### May I speak with [RESTORE CONTACT NAME]?

Hello, I'm (NAME) calling on behalf of the University of Michigan and the U.S. Department of Agriculture Natural Resources Conservation Service--formerly called the Soil Conservation Service--and now referred to as NRCS. We are conducting research on how satisfied users are with services provided by Federal government agencies and private companies as part of the American Customer Satisfaction Index. You may have read something about the American Customer Satisfaction Index in *USA Today* or your local newspaper.

Today I want to ask you about conservation technical assistance you have received from the Natural Resources Conservation Service of the U.S. Department of Agriculture. The purpose of the research is to help NRCS improve its services to you and to people like you. Your answers are voluntary, but your opinions are very important for this research. Your name will be held completely confidential and never connected to your answers. This interview will take 8-10 minutes and is authorized by Office of Management and Budget Control No. 3090-0271

- QA. Just to confirm, have you received conservation technical assistance from the Natural Resources Conservation Service in the past two years?
  - 1 Yes {CONTINUE}
  - 2 No {TERMINATE}
  - 98 Don't Know {TERMINATE}
  - 99 Refused {TERMINATE}

Now, I am going to ask you some questions about the NRCS services with which you have had experience.

Q1. Before you requested conservation technical assistance from NRCS, you probably knew something about the program. Now think back and remember your expectations of the overall quality of NRCS conservation technical assistance. Please give me a rating on a 10 point scale on which "1" means your expectations were "not very high" and "10" means your expectations were "very high."

How would you rate your expectations of the overall quality of NRCS conservation technical assistance?

- 98 Don't know
- 99 Refused

Q2. Think about the convenience of receiving conservation technical assistance from NRCS. Again, we will use a 10 point scale on which "1" means "not at all convenient" and "10" means "very convenient." How convenient for you was receiving conservation technical assistance from NRCS?

[RECORD RATING 1-10]

98 Don't know

- 99 Refused
- Q3. How useful was the conservation technical assistance you received from NRCS in terms of being effective and helpful? Using a 10 point scale on which "1" means "not at all useful" and "10" means "very useful," how useful was the conservation technical assistance you received from NRCS?

[RECORD RATING 1-10]

98 Don't know

99 Refused

And next, considering information from NRCS that you received...

Q4. How difficult or easy was it to get information about conservation from NRCS? Using a 10 point scale on which "1" means "very difficult to get" and "10" means "very easy to get," how difficult or easy was it to get information about conservation?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q5. Was the information about conservation that you received from NRCS clear and understandable? Using a 10 point scale on which "1" means "not at all clear and understandable" and "10" means "very clear and understandable," how clear and understandable was the information?

- 98 Don't know
- 99 Refused

And thinking about customer service...

Q6. How courteous were the NRCS personnel? Using a 10 point scale on which "1" means "not at all courteous" and "10" means "very courteous," how courteous were the NRCS personnel?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q7. How professional were the NRCS personnel in terms of being knowledgeable? Using a 10 point scale on which "1" means "not at all professional" and "10" means "very professional," how professional were the NRCS personnel?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q8. Not Asked
- Q9. Not Asked
- Q10. Please consider all your experiences in the past two years with NRCS. Using a 10 point scale, on which "1" means "not very high" and "10" means "very high," how would you rate the OVERALL QUALITY of the conservation technical assistance you received from NRCS?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused

Satisfaction includes many things. Let's move on and talk about your overall satisfaction with NRCS.

Q11. First, please consider all your experiences to date with NRCS. Using a 10 point scale on which "1" means "very dissatisfied" and 10 means "very satisfied," how SATISFIED are you with NRCS?

- 98 Don't know
- 99 Refused

Q12. Considering all of your expectations, to what extent has NRCS fallen short of or exceeded your expectations? Using a 10 point scale on which "1" now means "falls short of your expectations" and "10" means "exceeds your expectations," to what extent has NRCS fallen short of or exceeded your expectations?

[RECORD RATING 1-10]

98 Don't know

- 99 Refused
- Q13. Forget NRCS for a moment. Now, I want you to imagine an ideal service that provides help and information on conservation. (PAUSE) How well do you think NRCS compares with that ideal service? Please use a 10 point scale on which "1" means "not very close to the ideal," and "10" means "very close to the ideal."

[RECORD RATING 1-10]

98 Don't know

99 Refused

Next, I want you to think about any communication you may have had with NRCS regarding complaints about your experience.

- Q14. Have you complained about NRCS within the past year?
  - 1 Yes 2 No 98 Don't know 99 Refused

 $\{IF Q14 = 1, ASK Q14A - 14B; OTHERWISE GO TO Q15\}$ 

Q14A. How well, or poorly, was your most recent complaint about NRCS handled? Using a 10 point scale on which "1" means "handled very poorly" and "10" means "handled very well," how would you rate the handling of your complaint about NRCS?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q14B. How difficult or easy was it to make your most recent complaint about NRCS? Using a 10 point scale on which "1" means "very difficult" and "10" means "very easy," how difficult or easy was it to make a complaint about NRCS?

- 98 Don't know
- 99 Refused

Q15. If asked, how willing would you be to say positive things about NRCS? Using a 10 point scale on which "1" means "not at all willing" and "10" means "very willing," how willing would you be to say positive things about NRCS?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q16. How likely is it that you will request service from NRCS for conservation technical assistance or other services or information in the future? Using a 10 point scale on which "1" means "very unlikely" and "10" means "very likely," how likely is it that you will request services or information from NRCS in the future?

[RECORD RATING 1-10]

- 98 Don't know
- 99 Refused
- Q17. What is the **PRIMARY** means you use to obtain services from NRCS? (READ CODES 1-6 IF NECESSARY; ACCEPT ONE MENTION)
  - 1 E-mail
  - 2 Internet/World Wide Web
  - 3 Telephone call
  - 4 Visit to agency office
  - 5 Written communication
  - 6 Some other means
  - 7 Not applicable/do not obtain services from this agency [VOL]
  - 98 Don't know
  - 99 Refused

Now, we need to ask a few demographic questions for the ACSI consumer profile...

D1. What is your age, please?

[RECORD NUMBER OF YEARS 1-97] \_\_\_\_\_

- 98 Don't know
- 99 Refused

- D2. What is the highest level of formal education you completed? (READ CODES 1-5)
  - 1 Less than high school
  - 2 High school graduate
  - 3 Some college or associate degree
  - 4 College graduate
  - 5 Post-Graduate
  - 98 Don't know
  - 99 Refused

D3. Are you of Hispanic, Latino or Spanish origin?

- 1 Yes
- 2 No
- 98 Don't know
- 99 Refused
- D4. Do you consider your race(s) as: (READ CODES 1-5, ACCEPT UP TO 5 MENTIONS)
  - 1 White
  - 2 Black or African American
  - 3 American Indian or Alaska Native
  - 4 Asian
  - 5 Native Hawaiian or other Pacific Islander
  - 6 (DO NOT READ) Other race
  - 98 Don't know
  - 99 Refused
- D5. What was your total annual family income in 2000? (READ CODES 1-7 AS NECESSARY) (READ IF NECESSARY: Before taxes)
  - 1 Under \$20,000
  - 2 \$20,000 but less than \$30,000
  - 3 \$30,000 but less than \$40,000
  - 4 40,000 but less than \$60,000
  - 5 \$60,000 but less than \$80,000
  - 6 \$80,000 but less than \$100,000
  - 7 \$100,000 or more
  - 98 Don't know
  - 99 Refused

#### D6. [RECORD GENDER BY OBSERVATION]

- 1 Male
- 2 Female

- NRCS1. Which of the following NRCS classifications BEST describes you? (READ CODES 1-3; ACCEPT ONE MENTION))
  - 1 Farmer
  - 2 Rancher
  - 3 Non-agriculture
  - 98 Don't know
  - 99 Refused

(PROGRAMMING NOTE: DO **NOT** INCLUDE "SPECIFY" FOR RESPONSE OPTION '5' BELOW)

- NRCS2. Regarding your contact with NRCS, what kind of assistance, service, or information did you receive? (READ CODES 1-4; ACCEPT FOUR MENTIONS)
  - 1 Planning
  - 2 Resource information
  - 3 Design or application
  - 4 Financial assistance
  - 5 Other [VOL]
  - 98 Don't know
  - 99 Refused

## **APPENDIX B**

# FREQUENCIES AND MEANS OF SURVEY QUESTIONS

Q1. Before you requested conservation technical assistance from NRCS, you probably knew something about the program. Now think back and remember your expectations of the overall quality of NRCS conservation technical assistance. Please give me a rating on a 10 point scale on which "1" means your expectations were "not very high" and "10" means your expectations were "very high."

					Valid	Cum
Value Label		Value	Frequency	Percent	Percent	Percent
		1	1	.4	.4	.4
		2	3	1.2	1.2	1.6
		3	1	.4	. 4	2.0
		4	б	2.3	2.3	4.3
		5	19	7.3	7.4	11.7
		6	7	2.7	2.7	14.5
		7	33	12.7	12.9	27.3
		8	68	26.2	26.6	53.9
		9	42	16.2	16.4	70.3
		10	76	29.2	29.7	100.0
Don't know		98	4	1.5	Missing	
		Total	260	100.0	100.0	
Mean	8.141					
ricall	0.111					

Valid cases 256 Missing cases 4

Q2. Think about the convenience of receiving conservation technical assistance from NRCS. Again, we will use a 10 point scale on which "1" means "not at all convenient" and "10" means "very convenient." How convenient for you was receiving conservation technical assistance from NRCS?

Value Label		Value	Frequency	Percent	Valid Percent	Cum Percent
		1	-	4		4
		1	1	.4	.4	.4
		2	2	.8	.8	1.2
		3	3	1.2	1.2	2.3
		5	7	2.7	2.7	5.1
		б	10	3.8	3.9	9.0
		7	20	7.7	7.8	16.8
		8	59	22.7	23.0	39.8
		9	60	23.1	23.4	63.3
		10	94	36.2	36.7	100.0
Don't know		98	2	.8	Missing	
Refused		99	2	.8	Missing	
		Total	260	100.0	100.0	
Mean	8.598					
Valid cases	256	Missing ca	ases 4			

Q3. How useful was the conservation technical assistance you received from NRCS in terms of being effective and helpful? Using a 10 point scale on which "1" means "not at all useful" and "10" means "very useful," how useful was the conservation technical assistance you received from NRCS?

					Valid	Cum
Value Label		Value F	Frequency	Percent	Percent	Percent
		1	3	1.2	1.2	1.2
		2	1	.4	.4	1.5
		3	3	1.2	1.2	2.7
		4	1	. 4	.4	3.1
		5	3	1.2	1.2	4.2
		б	8	3.1	3.1	7.3
		7	23	8.8	8.9	16.2
		8	37	14.2	14.3	30.5
		9	58	22.3	22.4	52.9
		10	122	46.9	47.1	100.0
Don't know		98	1	.4	Missing	
		Total	260	100.0	100.0	
Mean	8.803					
MEall	0.003					
Valid cases	259	Missing cas	ses 1			

Q4. How difficult or easy was it to get information about conservation from NRCS? Using a 10 point scale on which "1" means "very difficult to get" and "10" means "very easy to get," how difficult or easy was it to get information about conservation?

					Valid	Cum
Value Label		Value	Frequency	Percent	Percent	Percent
		1	2	0	0	0
				.8	.8	.8
		2	1	. 4	. 4	1.2
		4	1	.4	.4	1.5
		5	б	2.3	2.3	3.8
		б	9	3.5	3.5	7.3
		7	18	6.9	6.9	14.2
		8	41	15.8		
		9	56	21.5		
		10	126	48.5	48.5	100.0
		Total	260	100.0	100.0	
Mean	8.885					
Mean	0.005					
	0.50		0			
Valid cases	260	Missing ca	ases O			
		•				~

Q5. Was the information about conservation that you received from NRCS clear and understandable? Using a 10 point scale on which "1" means "not at all clear and understandable" and "10" means "very clear and understandable," how clear and understandable was the information?

	-			Valid	Cum
Value Label	Value	Frequency	Percent	Percent	Percent
	_	_			
	1	1	.4	.4	.4
	3	4	1.5	1.5	1.9
	4	1	.4	.4	2.3
	5	9	3.5	3.5	5.8
	б	8	3.1	3.1	8.8
	7	22	8.5	8.5	17.3
	8	61	23.5	23.5	40.8
	9	50	19.2	19.2	60.0
	10	104	40.0	40.0	100.0
	Total	260	100.0	100.0	

Mean 8.623

Valid cases 260 Missing cases 0

Value	Label	Value	Frequency	Percent	Valid Percent	Cum Percent
		3 5 6 7 8	1 1 3 3	.4 .4 1.2 1.2 5.8	.4 .4 1.2 1.2 5.8	.4 .8 1.9 3.1 8.9
Don't	know	8 9 10 98	15 40 196 1	15.4 75.4 .4	$15.4 \\ 75.7$	24.3
		Total	260	100.0	100.0	
Mean	9.602					
Valid	cases 259 Mi	ssing c	ases 1			
Q7.	How professional were knowledgeable? Using all professional" and professional were the	a 10 p "10" m	oint scale eans "very	on which	"1" means	"not at
Value	Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Varue		Varac	rrequeitey	rereene	rereene	rereene
		1	2	. 8	.8	.8
		2	1	. 4	.4	1.2
		5 6	1 5	.4 1.9	.4 1.9	1.5 3.5
		7	13	5.0	5.0	8.5
		8	29	11.2	11.2	19.6
		9	59	22.7	22.7	42.3
		10	150	57.7	57.7	100.0
		Total	260	100.0	100.0	

Q6. How courteous were the NRCS personnel? Using a 10 point scale on which "1" means "not at all courteous" and "10" means "very courteous," how courteous were the NRCS personnel?

Valid cases 260 Missing cases 0

Mean 9.204

Q10. Please consider all your experiences in the past two years with NRCS. Using a 10 point scale, on which "1" means "not very high" and "10" means "very high," how would you rate the OVERALL QUALITY of the conservation technical assistance you received from NRCS?

Value Label		Value	Frequency	Percent	Valid Percent	Cum Percent
		1	2	.8	.8	.8
		2	1	.4	.4	1.2
		4	2	.8	.8	1.9
		5	3	1.2	1.2	3.1
		6	3	1.2	1.2	4.3
		7	14		5.4	9.7
		8		21.5		31.4
		9	66	25.4		57.0
		10	111	42.7	43.0	100.0
Don't know		98	2	.8	Missing	
		Total	260	100.0	100.0	
Mean 8	3.895					
Valid cases	258 M	issing c	ases 2	2		
	lease consid					
-	LO point sca			-		
10 means	"very satis:	fied," h	OW SATISFIE	SD are you	with NRC	S?
						<b>G</b>
Malua Tabal		170 1		Deveent	Valid	Cum
Value Label		Value	Frequency	Percent	Percent	Percent

	1	4	1.5	1.5	1.5
	2	2	.8	.8	2.3
	3	1	.4	.4	2.7
	5	7	2.7	2.7	5.4
	б	6	2.3	2.3	7.7
	7	20	7.7	7.7	15.4
	8	55	21.2	21.2	36.7
	9	61	23.5	23.6	60.2
	10	103	39.6	39.8	100.0
Don't know	98	1	.4	Missing	
	Total	260	100.0	100.0	

Mean 8.653

Valid	cases	259	Missing	cases	1
varra	Cabeb	200	111001119	Cabeb	-

Q12. Considering all of your expectations, to what extent has NRCS fallen short of or exceeded your expectations? Using a 10 point scale on which "1" now means "falls short of your expectations" and "10" means "exceeds your expectations," to what extent has NRCS fallen short of or exceeded your expectations?

					Valid	Cum
Value Label		Value	Frequency	Percent	Percent	Percent
		1	4	1.5	1.6	1.6
		2	2	.8	.8	2.3
		3	3	1.2	1.2	3.5
		4	3	1.2	1.2	4.7
		5	17	6.5	6.6	11.3
		б	11	4.2	4.3	15.6
		7	30	11.5	11.7	27.2
		8	84	32.3	32.7	59.9
		9	40	15.4	15.6	75.5
		10	63	24.2	24.5	100.0
Don't know		98	2	.8	Missing	
Refused		99	1	.4	Missing	
		Total	260	100.0	100.0	
Mean	7.984					

Valid cases 257 Missing cases 3

Q13. Forget NRCS for a moment. Now, I want you to imagine an ideal service that provides help and information on conservation. (PAUSE) How well do you think NRCS compares with that ideal service? Please use a 10 point scale on which "1" means "not very close to the ideal," and "10" means "very close to the ideal."

Value Label	Value	Frequency	Percent	Valid Percent	
Don't know	1 2 3 4 5 6 7 8 9 10 98	7 1 2 8 13 45 57 44 68 13	.4 .8 3.1 5.0 17.3 21.9	23.1 17.8 27.5	54.7 72.5
Don e know	Total		100.0		
Mean 8.049					
Valid cases 247	Missing c	ases 13			
Q14. Have you complained	l about NR	CS within t	he past y	ear?	
Value Label	Value	Frequency	Percent	Valid Percent	
Yes No Don't know	1 2 98			11.2 88.8 Missing	11.2 100.0
	Total	260	100.0	100.0	

Valid cases 259 Missing cases 1

Q14A.	How well, or poorly, was your most recent complaint about NRCS
	handled? Using a 10 point scale on which "1" means "handled very
	poorly" and "10" means "handled very well," how would you rate
	the handling of your complaint about NRCS?

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
	1	4	1.5	13.8	13.8
	5	4	1.5	13.8	27.6
	б	1	. 4	3.4	31.0
	7	5	1.9	17.2	48.3
	8	5	1.9	17.2	65.5
	9	4	1.5	13.8	79.3
	10	6 221	2.3	20.7 Migging	100.0
	•	231	88.8	Missing	
	Total	260	100.0	100.0	
Mean 6.9	31				
Valid cases	29 Missing c	ases 231			
difficult"	lt or easy was it Using a 10 poin and "10" means "w a complaint about	nt scale on very easy,"	which "1"	means "v	ery
IL LU MARE	a complaint about	. NRCS:			
	-			Valid	Cum
			Percent	Valid Percent	Cum Percent
Value Label	Value	Frequency	Percent		
			Percent		
	Value	Frequency		Percent	Percent
	Value 1 2 3	Frequency 1 1 1	.4	Percent 3.4	Percent 3.4 6.9 10.3
	Value 1 2 3 4	Frequency 1 1 1 1	. 4 . 4 . 4 . 4	Percent 3.4 3.4 3.4 3.4 3.4	Percent 3.4 6.9 10.3 13.8
	Value 1 2 3 4 5	Frequency 1 1 1 1 1	. 4 . 4 . 4 . 4 . 4	Percent 3.4 3.4 3.4 3.4 3.4 3.4	Percent 3.4 6.9 10.3 13.8 17.2
	Value 1 2 3 4 5 7	Frequency 1 1 1 1 1 3	.4 .4 .4 .4 .4 .4 1.2	Percent 3.4 3.4 3.4 3.4 3.4 3.4 10.3	Percent 3.4 6.9 10.3 13.8 17.2 27.6
	Value 1 2 3 4 5 7 8	Frequency 1 1 1 1 1 3 4	.4 .4 .4 .4 .4 1.2 1.5	Percent 3.4 3.4 3.4 3.4 3.4 10.3 13.8	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4
	Value 1 2 3 4 5 7 8 9	Frequency 1 1 1 1 1 3 4 9	.4 .4 .4 .4 1.2 1.5 3.5	Percent 3.4 3.4 3.4 3.4 3.4 10.3 13.8 31.0	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4 72.4
	Value 1 2 3 4 5 7 8	Frequency 1 1 1 1 3 4 9 8	.4 .4 .4 .4 1.2 1.5 3.5 3.1	Percent 3.4 3.4 3.4 3.4 10.3 13.8 31.0 27.6	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4
	Value 1 2 3 4 5 7 8 9	Frequency 1 1 1 1 1 3 4 9	.4 .4 .4 .4 1.2 1.5 3.5	Percent 3.4 3.4 3.4 3.4 3.4 10.3 13.8 31.0	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4 72.4
	Value 1 2 3 4 5 7 8 9	Frequency 1 1 1 1 3 4 9 8	.4 .4 .4 .4 1.2 1.5 3.5 3.1	Percent 3.4 3.4 3.4 3.4 10.3 13.8 31.0 27.6	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4 72.4
	Value 1 2 3 4 5 7 8 9 10 Total	Frequency 1 1 1 1 1 3 4 9 8 231 	.4 .4 .4 .4 1.2 1.5 3.5 3.1 88.8	Percent 3.4 3.4 3.4 3.4 10.3 13.8 31.0 27.6 Missing	Percent 3.4 6.9 10.3 13.8 17.2 27.6 41.4 72.4

	to say	positive	things about	NRCS?			
						Valid	Cum
Value	Label		Value	Frequency	Percent	Percent	Percent
			1	4	1.5	1.5	1.5
			5	8	3.1	3.1	4.6
			6	7	2.7	2.7	7.3
			7	17	6.5	6.6	13.9
			8	37	14.2	14.3	28.2
			9	38	14.6	14.7	42.9
			10	148	56.9	57.1	100.0
Don't	know		98	1	.4	Missing	
			Total	260	100.0	100.0	
Mean		8.969					
Valid	cases	259	Missing c	ases 1			
Q16.	How lil	kely is i	t that you wi	ll request	service f	rom NRCS	for

Q15. If asked, how willing would you be to say positive things about

NRCS? Using a 10 point scale on which "1" means "not at all willing" and "10" means "very willing," how willing would you be

Q16. How likely is it that you will request service from NRCS for conservation technical assistance or other services or information in the future? Using a 10 point scale on which "1" means "very unlikely" and "10" means "very likely," how likely is it that you will request services or information from NRCS in the future?

Value Label		Value	Frequency	Percent	Valid Percent	Cum Percent
		1 2	4 1	1.5 .4	1.5	1.5 1.9
		5	5	1.9	1.9	3.9
		6	5	1.9	1.9	5.8
		7	7	2.7	2.7	8.5
		8	21	8.1	8.1	16.6
		9	25	9.6	9.7	26.3
		10	191	73.5	73.7	100.0
Don't know		98	1	.4	Missing	
		Total	260	100.0	100.0	
Mean	9.317					

Valid cases 259 Missing cases 1

Q17. What is the PRIMARY means you use to obtain services from NRCS?

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
E-mail Internet/World Wide Telephone call Visit to agency office Written communication Some other means	1 2 3 4 5 6 Total	4 125 116 7 7 	1.5 .4 48.1 44.6 2.7 2.7 100.0	1.5 .4 48.1 44.6 2.7 2.7 100.0	1.5 1.9 50.0 94.6 97.3 100.0
Valid cases 260	Missing c	ases O			
D1. What is your age,	 please?				
Value Label		Frequency	Percent	Valid Percent	Cum Percent
	26 28 30 32 33 34 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57 58	1 2 1 4 3 3 4 3 1 6 2 10 7 4 8 5 8 9 20 8 1 9 20 8 1 9 8 5 8 9 20 8 1 9 20 8 1 9 20 8 1 9 20 8 1 9 20 8 1 9 20 8 1 9 20 8 5 8 9 20 8 5 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 8 9 20 8 9 20 8 9 20 8 9 20 8 9 20 8 9 20 8 8 9 8 8 9 9 20 8 8 9 8 8 9 9 8 8 9 9 20 8 8 9 9 20 8 8 8 9 8 9 9 20 8 8 9 8 8 8 9 8 8 9 20 8 8 9 8 8 8 9 8 8 8 9 20 8 8 8 9 8 8 8 9 8 8 8 9 8 8 8 8 9 8 8 8 8 9 8 8 8 9 8 8 8 8 9 8 8 8 9 8 9 8 8 8 8 8 9 8 8 8 8 9 8 9 8 8 8 9 8 8 8 9 8 8 8 9 8 8 8 8 9 8 8 8 8 9 8 9 8 9 1 8 9 8 9	.4 .8 .4 1.5 1.2 1.2 1.2 1.2 1.5 1.2 .4 2.3 .8 3.8 2.7 1.5 3.1 1.9 3.1 3.5 7.7 3.1 .4 3.5 3.1 1.9 3.1 3.5 3.1 1.9 3.1 3.5 3.8 2.3	.4 .8 .4 1.6 1.2 1.2 1.2 1.2 1.6 1.2 .4 2.3 .8 3.9 2.7 1.6 3.1 1.9 3.1 3.5 7.8 3.1 .4 3.5 3.1 1.9 3.1 3.5 3.1 1.9 3.1 3.5 3.9 2.3	$\begin{array}{c} .4\\ 1.2\\ 1.6\\ 3.1\\ 4.3\\ 5.4\\ 6.6\\ 8.1\\ 9.3\\ 9.7\\ 12.0\\ 12.8\\ 16.7\\ 19.4\\ 20.9\\ 24.0\\ 26.0\\ 29.1\\ 32.6\\ 40.3\\ 43.4\\ 43.8\\ 47.3\\ 50.4\\ 52.3\\ 55.4\\ 58.9\\ 62.8\\ 65.1 \end{array}$

D1. What is your age, ple					
Di. What is your age, pic	59	9	3.5	3.5	68.6
	60	8	3.1	3.1	71.7
	61	2			
			.8	.8	72.5
	62	5	1.9	1.9	74.4
	63	5	1.9	1.9	76.4
	64	3	1.2	1.2	77.5
	65	6	2.3	2.3	79.8
	66	7	2.7	2.7	82.6
	67	3	1.2	1.2	83.7
	68	3	1.2	1.2	84.9
	69	3	1.2	1.2	86.0
	70	5	1.9	1.9	88.0
	71	5	1.9	1.9	89.9
	72	4	1.5	1.6	91.5
	73	4	1.5	1.6	93.0
	73	3	1.3	1.0	
					94.2
	75	4	1.5	1.6	95.7
	76	3	1.2	1.2	96.9
	77	5	1.9	1.9	98.8
	78	1	.4	.4	99.2
	80	1	.4	.4	99.6
	82	1	. 4	.4	100.0
Refused	99	2	.8	Missing	
	Total	260	100.0	100.0	
	IOCAL	200	100.0	100.0	
Mean 54.248					
Valid cases 258 Mi	ssing ca	ases 2			
	bbilig co	2000 2			
D2. What is the highest l	evel of	formal edu	cation yc	ou complet	ed?
				Wal+4	C1
	<b>T7</b> - <b>7</b>		Descent	Valid	Cum
Value Label	value	Frequency	Percent	Percent	Percent
Less than high school	1	11	4.2	4.2	4.2
High school graduate	2	62	23.8	23.9	28.2
Some college or associates	3	70	26.9	27.0	55.2
College graduate	4	81	31.2	31.3	86.5
Post-Graduate	5	35	13.5	13.5	100.0
Don't know	98	1	.4	Missing	
	Totol		100.0	100 0	
	Total	260	T00.0	100.0	

Valid cases	259	Missing cases	

D3. Are you of Hispanic, Latino or Spanish origin?

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Yes	1	10	3.8	3.9	3.9
No	2	247	95.0	96.1	100.0
Don't know	98	2	.8	Missing	
Refused	99	1	.4	Missing	
	Total	260	100.0	100.0	

Valid cases 257 Missing cases 3

D401. Do you consider your race(s) as: (FIRST MENTION)

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
White	1	228	87.7	89.1	89.1
Black/African American	2	13	5.0	5.1	94.1
American Indian/Alaskan	3	6	2.3	2.3	96.5
Asian	4	1	.4	.4	96.9
Native HI or other Pacific	Isl. 5	1	.4	.4	97.3
Other	6	7	2.7	2.7	100.0
Refused	99	4	1.5	Missing	
	Total	260	100.0	100.0	

Valid cases	256	Missing cases	4
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Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Under \$20,000 \$20k less than \$30k \$30k less than \$40k \$40k less than \$60k \$60k less than \$80k \$80k less than \$100k \$100,000 or more Don't know Refused	1 2 3 4 5 6 7 98 99	11 29 26 51 26 22 37 10 48	$\begin{array}{c} 4.2 \\ 11.2 \\ 10.0 \\ 19.6 \\ 10.0 \\ 8.5 \\ 14.2 \\ 3.8 \\ 18.5 \end{array}$	-	5.4 19.8 32.7 57.9 70.8 81.7 100.0
	Total	260	100.0	100.0	
Valid cases 202	Missing c	ases 58			
D6. GENDER					
Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Male Female	1 2	217 43	83.5 16.5		83.5 100.0
	Total		100.0		
Valid cases 260	Missing c	ases 0			
STRATA					
Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
	1	260	100.0	100.0	100.0
	Total	260	100.0	100.0	
Valid cases 260	Missing c	ases 0			

D5. What was your total annual family income in 2000?

SMSAGNUM

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
	26	260	100.0	100.0	100.0
	Total	260	100.0	100.0	
Valid cases 260 M	issing c	ases 0			
QA. Just to confirm, hav assistance from the past two years?					
Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Yes	1	260			100.0
	Total	260	100.0	100.0	
Valid cases 260 M	issing c	ases 0			
NRCS1. Which of the follo	wing NRC	S classific	ations BE	ST descri	bes you?
		_		Valid	Cum
Value Label	Value	Frequency	Percent	Percent	Percent
Farmer	1	181	69.6	71.0	71.0
Rancher Non-agriculture	2 3	40 34	15.4 13.1	15.7 13.3	86.7 100.0
Don't know	98	3	1.2	Missing	100.0
Refused	99	2	.8	Missing	
	Total	260	100.0		
Valid cases 255 M	lissing c	ases 5			

service, or information did you receive? (FIRST MENTION)						
				Valid	Cum	
Value Label	Value	Frequency	Percent	Percent	Percent	
Planning	1	186	71.5	72.1	72.1	
Resource information	2	17	6.5	6.6	78.7	
Design or application	3	30	11.5	11.6	90.3	
Financial assistance	4	19	7.3	7.4	97.7	
Other	5	б		2.3	100.0	
Don't know	98	2	.8	Missing		
	Total	260	100.0	100.0		
Valid cases 258	Missing c	ases 2				
NRCS202. Regarding your contact with NRCS, what kind of assistance, service, or information did you receive? (SECOND MENTION)						
				Valid	Cum	
Value Label	Value	Frequency	Percent	Percent	Percent	
Planning	1	9	3.5	4.9	4.9	
Resource information	2	125	48.1	67.9	72.8	
Design or application	3	29	11.2	15.8	88.6	
	4	1.0	<b>C O</b>	0 0	00.4	

4

5

•

Missing cases 76

Total

Financial assistance

Valid cases 184

Other

18

3

76

260

\_\_\_\_\_

6.9

1.2

\_\_\_\_\_

100.0

29.2

9.8

Missing

\_\_\_\_\_

100.0

1.6

98.4

100.0

NRCS201. Regarding your contact with NRCS, what kind of assistance, NRCS203. Regarding your contact with NRCS, what kind of assistance, service, or information did you receive? (THIRD MENTION)

				Valid	Cum
Value Label	Value	Frequency	Percent	Percent	Percent
Resource information	2	4	1 6	3.1	2 1
Resource information	2	4	1.5	3.1	3.1
Design or application	3	107	41.2	84.3	87.4
Financial assistance	4	16	6.2	12.6	100.0
	•	133	51.2	Missing	
	Total	260	100.0	100.0	

Valid cases 127 Missing cases 133

NRCS204. Regarding your contact with NRCS, what kind of assistance, service, or information did you receive? (FOURTH MENTION)

Value Label	Value	Frequency	Percent	Valid Percent	Cum Percent
Resource information Design or application Financial assistance	2 3 4 Total	3 1 91 165  260	1.2 .4 35.0 63.5 	3.2 1.1 95.8 Missing  100.0	3.2 4.2 100.0

Valid cases	95	Missing	cases	165
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