### Getting the Incentives Right (and what happens when they aren't)

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## A Quick Theoretical Digression

- Hurwicz, Maskin, and Meyerson (2007 Nobel Memorial prizes in economics) thought about markets as shaped by incentives.
- "Incentive compatibility"
  - Prices and quantities (or wages and employment) where the economic actors behave on the basis of self interest.
  - Basic argument: the market for doctoral biomedical scientists is not incentive compatible, resulting in disequilibria that are reflected in an oversupply of young investigators

## Characterizing STEM labor markets

- Shortages: excess demand should make wages rise, or we should see outsourcing (employers search for additional sources of supply)
- Surplus: Wages should fall and/or workers should be unemployed or underemployed
- Difficult to find these signs in most STEM labor markets

## "Players" in STEM markets

- Suppliers of highly trained personnel
  - Universities that train and certify people
  - Students themselves, who choose fields based on the assessment of their abilities and forecast of salaries once they're trained
- Demanders of highly trained personnel
  - Universities who produce research and train students
  - Government that creates demand through research funding
  - Industry that sells products and services that embody knowledge gained through research

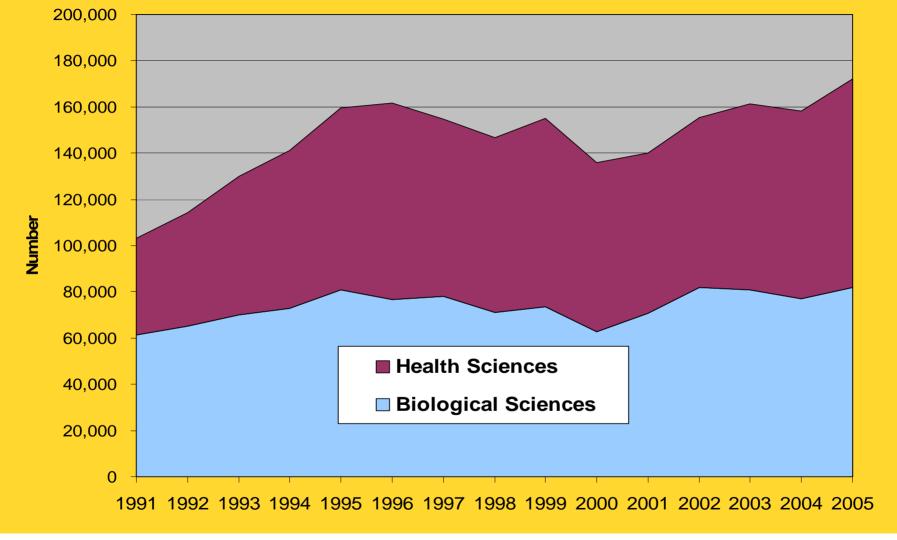
# Focus on the market for PhDs in the biomedical sciences



## Who moves this market?

- The funders: NIH and others
- The demanders: Universities, who long ago moved to a system where most of their biomedical faculty are funded on soft money. Industry, with a very different research model, cost structure and incentives.
- The future workforce: graduate students and post docs.
- The ultimate beneficiary: human health.

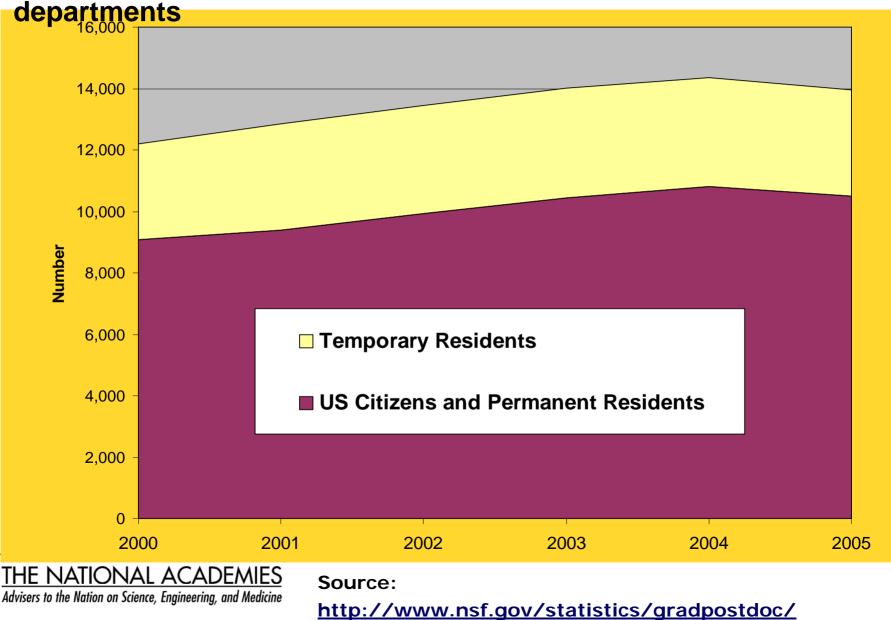
## Graduate school applications in health and biological sciences have continued to rise

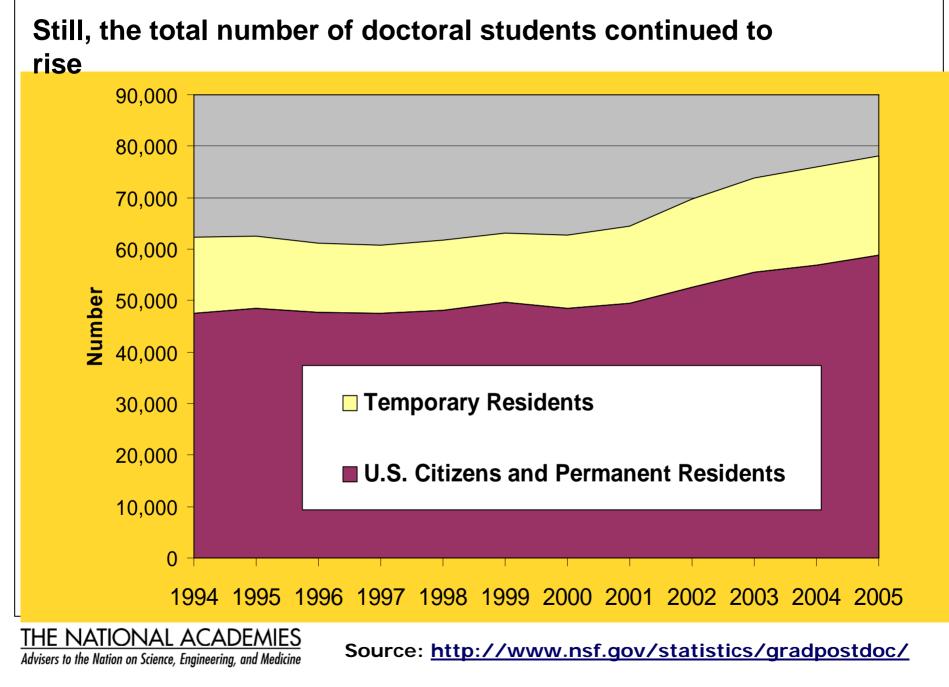


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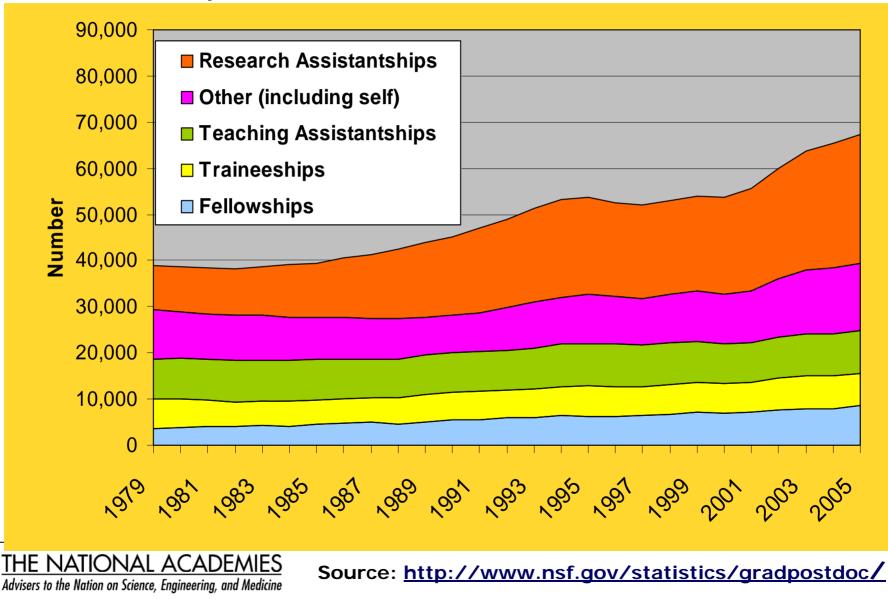
Source: FASEB and CGS

## The rise was not reflected in first time, full time biological and medical sciences graduate students in doctorate granting departments

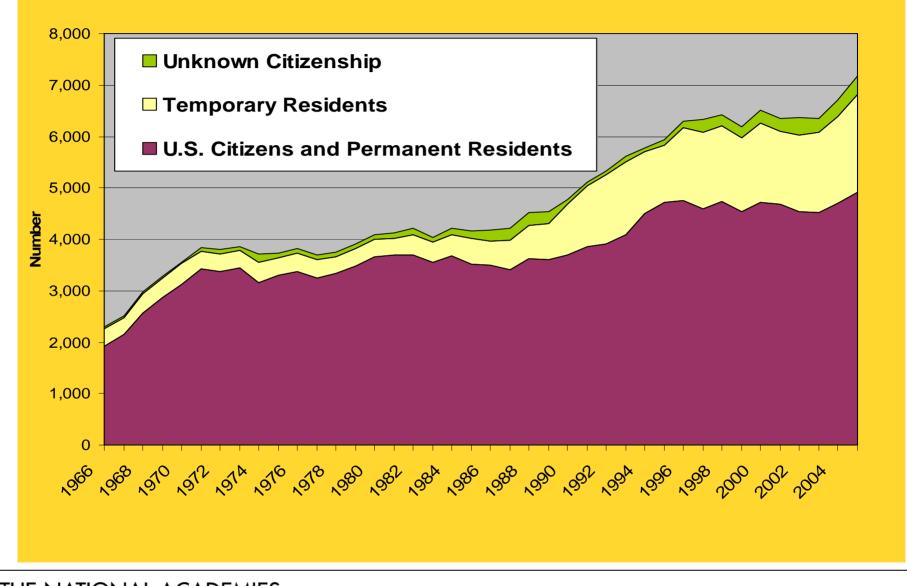




## This increasing number of full time biological and medical sciences graduate students were funded primarily by a growing number of RAships



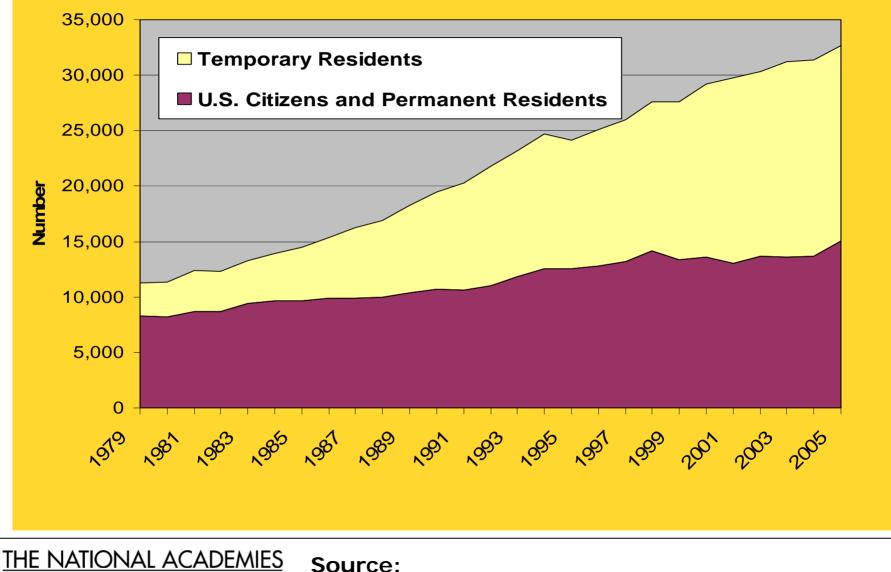
## Doctorate degrees awarded in the biological and medical sciences have also continued to rise



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Source: <u>http://www.nsf.gov/statistics/doctorates/</u>

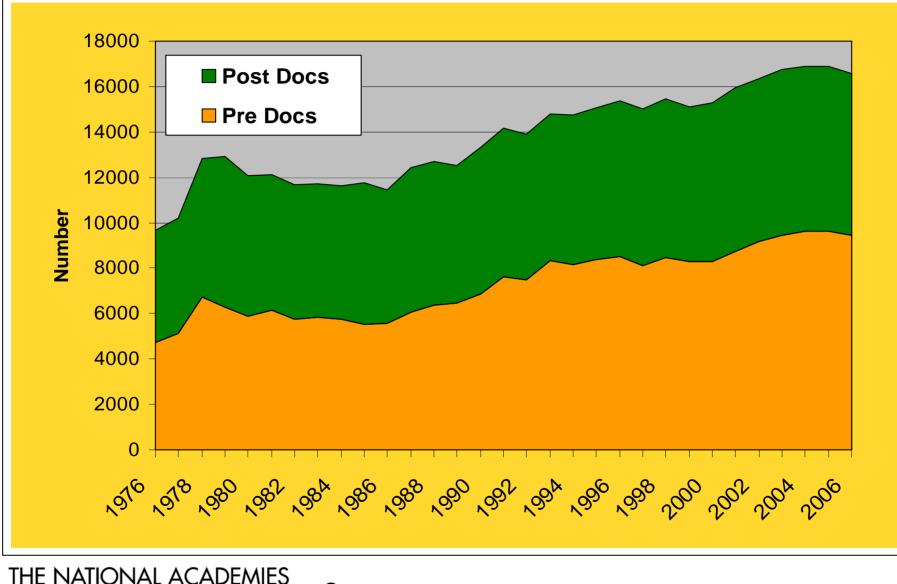
## The number of postdocs in the biomedical sciences has continued to rise, primarily due to an increase in foreign scientists



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http://www.nsf.gov/statistics/gradpostdoc

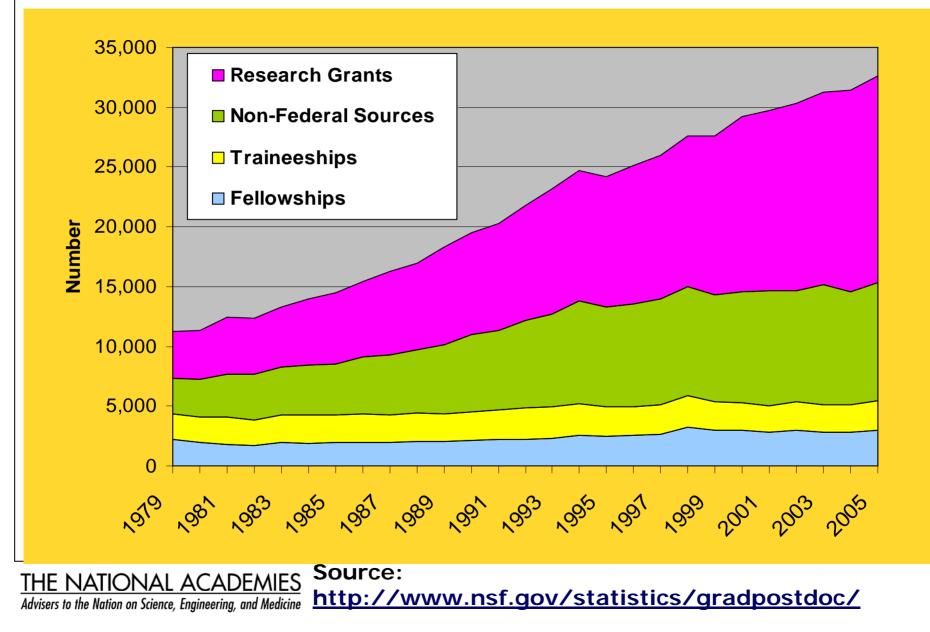
At the same time, the number of pre-doctoral and post-doctoral positions on NIH Training Grants and Fellowships have begun to decline



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Source: <u>http://grants1.nih.gov/grants/award/award.htm</u>

#### These postdocs are funded primarily by research grants.

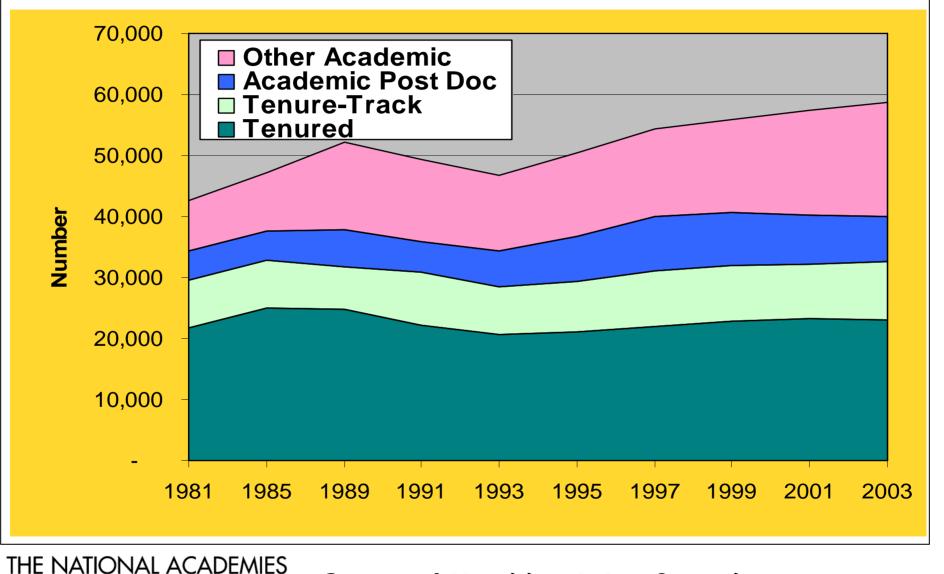


## Up to this point, all the players have been happy to have a willing, inexpensive supply of young researchers

But then, the young researchers become young investigators/competitors



## In academia, "other" has been the most rapidly growing employment status

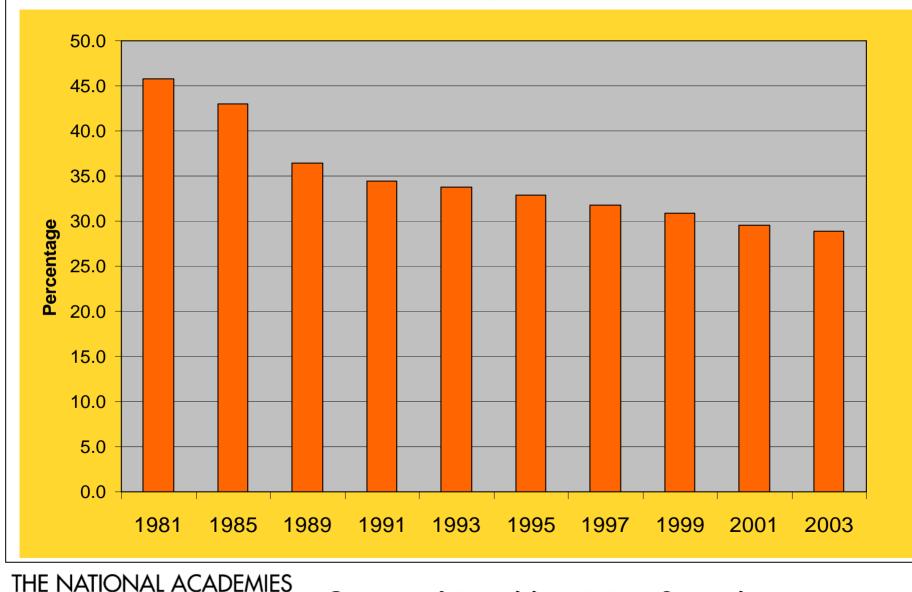


Source: http://sestat.nsf.gov/

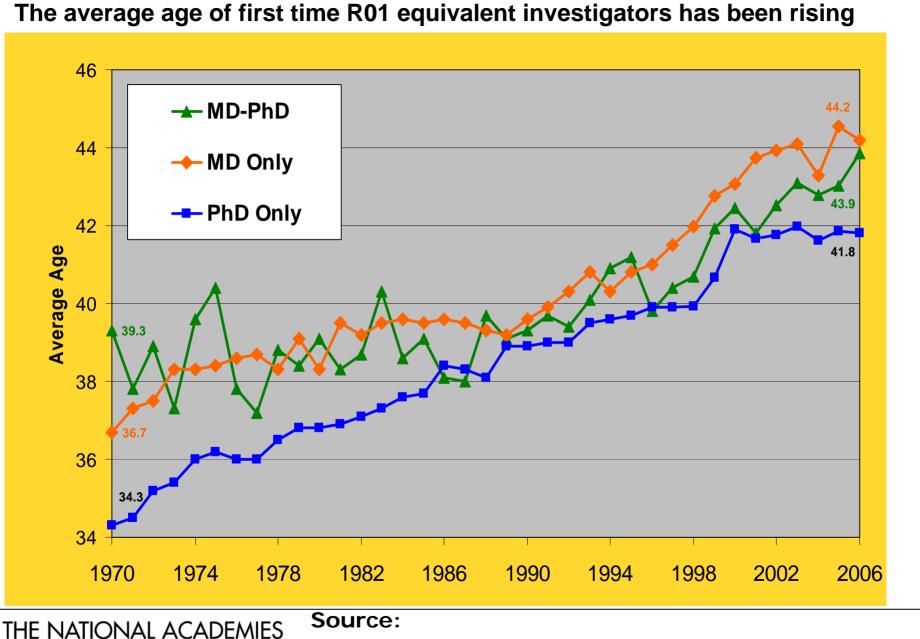
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## The percent of US Biomedical Science PhDs holding tenure or tenure-track positions has been declining

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Source: http://sestat.nsf.gov/



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http://grants1.nih.gov/grants/award/award.htm

## Incentives

- NIH wants to get the most productive science for its dollar (Incentive is budget dollars)
- Universities want prestige, visibility, and want to break even financially. (Incentive is position in ratings) Industry faces high fixed costs (investment) as they exploit research findings. (Incentive is profits)
- Faculty want a dependable and inexpensive supply of trained hands for their research. They also want their grants to be renewed. (Incentive is grants and research \$)
- The future workforce wants rewarding careers in research. (Incentive is academic employment)
- The public wants affordable cures for disease.

Is there any reason why these different objectives should result in equilibration of demand and supply for biomedical researchers?

- NIH worries about research and worries about the quality of the research workforce, which might be effected by oversupply
- Universities are finding that the research enterprise, although it buys prestige, does not necessarily pay for itself.
- Faculty are finding that funding is increasingly unreliable
- Young investigators are having increasing difficulty finding research positions and getting their research funded.
- Amazing breakthroughs are appearing that will eventually benefit the public, but are likely to be very expensive.

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## Incentive compatibility?

- Market works for all but the new investigators and non-renewed faculty
- What effect will such a "disequilibrium" have on research to improve human health?
- What can be done so that the burden of adjustment does not fall so heavily on young investigators?