# Program Evaluations

rogram evaluations are an important tool in analyzing the effectiveness and efficiency of Interior's programs, and in evaluating whether the programs are meeting their intended objectives. Interior's programs are evaluated through a variety of means, including performance audits, the Program Assessment Rating Tool (PART), financial audits, management control reviews, and external reviews from Congress, the Office of Management and Budget (OMB), the General Accountability Office (GAO), the Office of the Inspector General (OIG), and other organizations, such as the National Academy of Public Administration (NAPA) and the National Academy of Sciences (NAS). Interior uses self-assessments to verify that performance information and measurement systems are accurate and support the Department's strategic direction and goals. Data collection and reporting processes are further reviewed and improved through the use of customer and internal surveys.

Examples of some of the program evaluations conducted for each Interior bureau during FY 2008 follow in Figure 2-12. Figure 2-13 lists all PARTS conducted from 2002 through 2008.

#### FIGURE 2-12

## **Program Evaluations**

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
BIA	Indian Services Road Maintenance RePART	Serving Communities	Re-assessment was conducted to review the program's effectiveness and efficiency; specifically whether progress had been made since the program was PART'd in 2004 and received a rating of "Results Not Demonstrated." The re-assessment resulted in an improved rating of "Adequate."  Improvement actions include: establishing clear responsibilities within the Indian Reservation Roads (IRR) system; improving coordination with partners to avoid redundancy of effort; reassess the law regarding funding for maintenance of the IRR system; and preparing an annual report on the collection and use of relevant data.		www.ExpectMore.gov
BIE	Evaluation Of Controls To Prevent Violence At Bureau Of Indian Education Operated Education Facilities (OIG Report: NM-EV- BIE-0001-2008)	Serving Communities	The report contained three recommendations to improve controls to prevent schools violence, including preparing and implementing action plans to evaluate the safety, security and emergency preparedness at each education facility, and correct identified weaknesses. The Department's response was pending.		www.doioig.gov
BIE	Bureau of Indian Education Background Investigations (OIG Report: Q IN-BIA-0005- 2007)	Serving Communities	To determine if required background checks were conducted for employees/other ndividuals who have regular contact with children at Indian education facilities.  The Department concurred with all five recommendations and took immediate actions. While three recommendations have not been fully implemented, the OIG considers all five recommendations resolved.		www.doioig.gov
BIE	BIE Schools: Improving Interior's Assistance Would Help Some Tribal Groups Implement Academic Accountability Systems (GAO Report: GAO-08-679)	Serving Communities	To determine the extent of: BIE schools' adoption of BIE's AYP definition; tribal groups' pursuit of alternatives and their reasons as well as reasons other tribal groups have not done so; and federal assistance to tribal groups developing alternatives.  The report contained several recommendations aimed at increasing assistance, guidance, training, and communication for tribal groups in their implementation of the provision for developing alternatives. The Department agreed with GAO's recommendations and is working to implement them.		www.gao.gov
BOR	Human Resources Programs (Accountability Reviews Reclamation- wide)	Management Excellence	Corrective action plans are currently being developed to address recommendations to improve internal control processes and to use best practices identified during the reviews Based on the findings in the FY 2007/FY 2008 Accountability Reviews training was offered to assist HR professionals in utilizing the automate hiring management system. For both reviews regional accountability reviews were conducted.  Corrective action plans are currently being developed to address recommendations to improve internal control processes and to use best practices identified during the reviews Based on the findings in the FY 2007/FY 2008 Accountability Reviews training was offered to assist HR professionals in utilizing the automate hiring management system. For both reviews, corrective actions are also planned to ensure official college transcripts are filed in the Employee's Official Personnel Files (OPFs) and to have the HROs review all OPFs to determine compliance with the Personnel Recordkeeping Guidance. Corrective action is also planned to ensure proper supporting documentation is on file for the Studer programs.		Debbie Clark, 303-445-2785

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
BOR	Property Management Compliance Assessment	Management Excellence	The objective of Property Performance Management Survey (PPMS) evaluation is to use random sampling techniques to verify the accuracy of the data reported quarter's management, real and personal property inventories.	There were 13 findings with 16 recommendations from the review. Recommendations included revising inventory process to ensure accuracy of information; training new receiving official; establishing a Board of Survey; and developing and implementing quarter's policy. The MP Region's Corrective Action Plan was provided on April 4, 2008. At this time all Corrective Actions have been completed.	Elizabeth Harrison, 303-445-2783
BOR	Acquisition and Assistance Management Program	Management Excellence	The purpose of the evaluation is to conduct 1) comprehensive reviews of Acquisition and Assistance Management Program in the Regional Offices to ensure that acquisition, financial assistance, and the purchase business line are in compliance with the applicable laws and regulations and 2) determine if the program can improve management areas relating to organizational alignment and leadership, policies and procedures, human capital and knowledge and information management. During FY 2008, Reviews were completed at the Pacific Northwest (PN), and Upper Colorado (UC) regions.	Each AAMR addresses elements unique to the regional office. Regional offices are in the process of preparing corrective actions to address management issued identified. In addition, Reclamation is using the observations made to identify systemic issues throughout Reclamation that require review and/or revision to existing processes and/or policies.	Elizabeth Harrison, 303-445-2783
BOR	Water Management Program-Dam Safety Program	Resource Use	The Annual Dam Safety Assessment Report was signed by the Commissioner on July 22, 2008. The report states that decision documents are prepared annually to formally respond to Dam Safety recommendations. The report also disclosed that in FY 2007, 68 decision documents to respond to recommendations were prepared. This resulted in a 13 percent decrease in the number of incomplete Safety Of Dams recommendations were prepared. This resulted in a 13 percent decrease in the number of incomplete Safety Of Dams recommendations were added. Four correction action plans for improving program performance were also developed. Three of corrective action plans have been fully implemented. These three corrective action plans specifically identified opportunities to further enhance project beneficiary involvement, to integrate performance results into budget requests; and to do a better job tracking performance target accomplishments.  The other corrective action plan was prepared to address recommendations in the National Research Council's report are still being implemented.		Brian Becker, 303-445-2776
BOR	Federal Real Property Profile (FRPP) Asset Management Verification and Validation Plan	Management Excellence	The purpose of the evaluation is to ensure that Reclamation have efficient and effective processes and controls in-place to verify and validate the integrity (accuracy, completeness, and consistency) of the FRPP data as required by the Executive Order 13327, and Real Property and Financial Management Policy, dated April 30, 2003.	Reclamation identified four short term corrective action items and five long term corrective action items in response to the evaluation. One of these actions included developing an improved sampling process.	Kenneth Maxey, 303-445-2727

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
BOR	Hydropower	Resource Use	In 2007, three Comprehensive Facility Reviews (CFRs) and five Periodic Facility Reviews (CFRs) and five Periodic Facility Reviews (PFRs) were performed. This resulted in 2 Category 1, 52 Category 2, and 56 Category 3 recommendations. The number of recommendations listed is expected to increase when all the PFR's are published by the respective regions. In FY 2008, CFRs were conducted for Flaming Gorge/Fontenelle Powerplants; Mt. Elbert Powerplant; Hoover Powerplant; and Big Horn Basin. PFR's for Elephant Butte, Green Springs and Hungry Horse were also conducted. The review reports (with recommendations on deficiencies, if any) are scheduled to be published in FY 2009.		303-445-3635
BOR	Water Management Program-Value Engineering/Value Study	Resource Use	Value Engineering studies are conducted to ensure Reclamation's design and construction activities contain realistic budgets, identify cost savings and cost avoidance opportunities; identify and remove non essential capital and operating costs, and improves and maintain optimum quality of program and acquisition functions as required by OMB Circular A-131; Departmental Manual Part 369 (369 DM 1); and P.L 104-106.		Norman Hyndman, 303-445-3251
FWS	Division of the National Fish Hatchery System	Resource Protection, Resource Use	FY2008 Assurance Statement on Internal Control over Fish Health of Coldwater Fishes Distributed by the National Fish Hatchery System	Review was completed on August 21, 2008. Program provides reasonable assurance that internal controls over NFHS-reared and distributed coldwater fish were effective as of August 2008.	Dr. Stuart C. Leon, Chief, DNFHS, Stuart_Leon@fws.gov, 703-358-2189
FWS	Division of Engineering	Resource Protection, Recreation, Serving Communities	Independent Evaluation by Director-appointed Team to recommend a most efficient method for delivery of engineering and construction services within the FWS and to manage the dam, bridge and seismic safety programs and the environmental compliance programs.	Recommendations were finalized in September 2008 and will be presented to senior management in early FY09. Recommendations will be implemented upon receipt of the Director's approval.	Paul Rauch, Chief, Division of Engineering, paul_rauch@fws.gov, 703-358-1912.
FWS	National Wildlife Refuge System	Resource Protection, Recreation, Serving Communities, Management Excellence	Independent Evaluation by Management Systems International	A final report with recommendations was released in June 2008. A variety of recommendations will be implemented by NWRS divisions over the coming year.	Jim Kurth, Acting Assistant Director, National Wildlife Refuge System, jim_kurth@fws.gov, 202-208-5333
FWS	National Wildlife Refuge System	Resource Protection, Recreation, Serving Communities, Management Excellence	GAO Report on Refuge Funding Trends	A draft GAO report on funding trends is currently under review. Recommendations will be analyzed when report is final.	Jim Kurth, Acting Assistant Director, National Wildlife Refuge System, jim_kurth@fws.gov, 202-208-5333
FWS	National Wildlife Refuge System	Resource Protection, Recreation, Serving Communities, Management Excellence	FY08 Internal Control Review of Law Enforcement Branch	Review was completed in July 2008. Action taken include, modifying database and implementing new inventory controls.	Jim Kurth, Acting Assistant Director, National Wildlife Refuge System, jim_kurth@fws.gov, 202-208-5333
FWS	National Wildlife Refuge System	Resource Protection, Recreation, Serving Communities, Management Excellence	FY08 Alternative Internal Control Review of Fire Branch	Final report was issued in August 2008. No weaknesses were found in the design or operation of internal controls.	Jim Kurth, Acting Assistant Director, National Wildlife Refuge System, jim_kurth@fws.gov, 202-208-5333

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Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
FWS	International Affairs, Division of Management Authority	Resource Protection, Resource Use	FY 2008 Annual Assurance Statement on Internal Control		
FWS	International Affairs	Resource Protection, Resource Use	FY2008 Annual Assurance Statement on Internal Control over Financial Reporting	Review was completed by July 16, 2008. Program provides reasonable assurance that internal controls over financial reporting were operating effectively as of June 30, 2008.	Holly Robinson, holly_robinson@fws. gov, 703-358-2261
FWS	Endangered Species	Resource Protection, Resource Use	Program Assessment Rating Tool, Program Evaluation	DOI/OIG report was issued in June 2008. The Service is addressing the 15 suggestions.	Bryan Arroyo, Assistant Director, Endangered Species, Bryan_Arroyo@fws. gov, 202-208-4646
FWS	Coastal Program	Resource Protection	FY 2008 Department of Interior Internal Control Review (ICR) as required under OMB Circular A-123	Completed August 21, 2008, concluding that the program has adequate controls in place to minimize program risks associated with program business processes.	Tamara McCandless, Tamara_McCandless @FWS.gov 1-703-358-2011
FWS	Partners for Fish and Wildlife Program	Resource Protection	Completed August 21, 2008, concluding that the program has adequate controls in place to minimize program risks associated with program business processes.		Tamara McCandless, Tamara_McCandless @FWS.gov 1-703-358-2011
FWS	Division of Fish and Wildlife Management and Habitat Restoration – Branch of Invasive Species	Resource Protection	FY 2008 Department of Interior Internal Control Review (ICR) as required under OMB Circular A-123	Review was completed on August 21, 2008. Program provides reasonable assurance that internal controls over Aquatic Invasive Species were effective as of August 2008.	Hannibal Bolton, Chief, DFWMHR, Hannibal_Bolton@ fws.gov, 703-358-2027
FWS	Division of Fish and Wildlife Management and Habitat Restoration – Management Assistance	Resource Protection	FY 2008 Department of Interior Internal Control Review (ICR) as required under OMB Circular A-123	Review was completed on August 21, 2008. Program provides reasonable assurance that internal controls over Management Assistance were effective as of August 2008.	Hannibal Bolton, Chief, DFWMHR, Hannibal_Bolton@ fws.gov, 703-358-2027
FWS	Migratory Birds	Resource Protection, Recreation, Serving Communities, Management Excellence	Re-assessment was completed in June 2008. MB score improved from "Results Not Demonstrated" to "Moderately effective." New performance measures and improvement plan were developed for next PART re-assessment.		Paul Schmidt, Assistant Director, Migratory Bird Program, paul_r_schmidt@ fws.gov, 202-208-1050
FWS	Migratory Birds	Resource Protection, Recreation, Serving Communities, Management Excellence	Preliminary report received on 9/04/08. We are currently reviewing and plan to provide comments by end of October, with expected final report by end of calendar year.		Jerome E. Ford, Deputy Assistant Director, Migratory Bird Program, jerome_ford@fws.gov, 703-358-2583
ммѕ	Royalty-In-Kind Contracting and Related Processes	Resource Use	The objective of this review was not to duplicate the work performed by other ongoing external reviews, but to internally assess the effectiveness and efficiency of the royalty-in-kind contracting and related processes, and assist the royalty-in-kind management in establishing thorough procedures and sound management controls.  This review identified 11 control weaknesses with 21 required corrective actions. No material weaknesses were identified. The MMS plans to take corrective actions during FY 2009 to resolve the identified control weaknesses.		Charles Norfleet, 202-208-3973, charles.norfleet2@ mms.gov

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
ммѕ	Policies and Procedures for Environmental Mitigation on Outer Continental Shelf Permitted Activities	Resource Use	The goal of this review was to assess internal procedures and processes to determine if guidance, processes, and procedures are sufficiently documented, applied, and evaluated to ensure that the appropriately conditioned activities are conducted in a manner that does not cause undue or serious harm or damage to the human, marine, or coastal environments.	processes to determine if sees, and procedures are mented, applied, and ure that the appropriately ittes are conducted in a s not cause undue or serious to the human, marine, or	
MMS	Policies and Procedures for Ensuring	Resource Use	the mints is appropriately applying policies, processes, procedures, and internal controls to applying that lease revenues are collected. The MMS are to take corrective actions. No material weaknesses were identified. The MMS are policies to take corrective actions and the material weaknesses were identified.		Charles Norfleet, 202-208-3973, charles.norfleet2@ mms.gov
MMS	Mineral Revenues: Data Management Problems and Reliance on Self- Reported Data for Compliance Efforts Put MMS Royalty Collections at Risk (GAO-08-893R)		processes provide sufficient assurance that all MRM. The MMS will begin to		Charles Norfleet, 202-208-3973, charles.norfleet2@ mms.gov
ммѕ	Minerals Management Service Royalty-In- Kind Oil Sales Process (C-EV- MMS-0001-2008)	Resource Use	The objectives were to evaluate controls to ensure the effectiveness and fairness of the oyalty-in-kind oil sales process.  The OIG made six recommendations. MMS will implement the recommendations in FY2009.		Charles Norfleet, 202-208-3973, charles.norfleet2@ mms.gov
MMS	Oil and Gas Royalties: The Federal System for Collecting Oil and Gas Revenues Needs Comprehensive Reassessment (GAO-08-691)	Resource Use	The objectives were to: evaluate government take on federal oil and gas leases; evaluate how the absence of flexibility has led to forgone revenues; and assess what Interior has done to monitor federal oil and gas fiscal system.	The GAO made two recommendations with which DOI did not fully concur. However, MMS has work underway that will provide the outside review recommended by GAO and continues to evaluate oil and gas fiscal systems.	Charles Norfleet, 202-208-3973, charles.norfleet2@ mms.gov
NPS	Cultural Resource Stewardship	Resource Protection	To assess the adequacy of cultural resource management planning and the monitoring and protection of cultural resources.	No significant deficiencies were noted. Cultural resource plans are being prepared/updated where they are absent/out of date.	Jack Blickley 703-487-9071 Jack_Blickley@nps. gov
NPS	Emergency Services	Serving Communities	To evaluate if emergency operations plans are current, mutual aid agreements with local agencies are in place, and emergency operations personnel are properly trained.  No significant deficiencies were noted. Training shortfalls are being addressed.		Jack Blickley 703-487-9071 Jack_Blickley@nps. gov
NPS	Protection	Serving Communities	To determine if Park law enforcement operations meet DOI and NPS policies, the law enforcement needs assessment is current, mutual aid agreements with local law enforcement agencies are in place, and staffing is adequate and appropriately trained and equipped.  No significant deficiencies were noted. Mutual aid agreements will be updated. Law enforcement staffing shortages will be considered a funding priority.		Jack Blickley 703-487-9071 Jack_Blickley@nps. gov
NPS	Facility Maintenance	Management Excellence	The Program Assessment Rating Tool (PART) was developed to assess and improve program performance reviewing the program  Program was rated Moderately Effective. Actions to improve the program include 1) Develop a system to monitor obligation balances 2)  Program was rated Moderately program include 1) Develop a system to monitor obligation balances 2)		Joel Lynch 202-273-3656 Joel_Lynch@nps.gov

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
OSM	Fee Compliance	Resource Protection	reclamation fee account management process to include the controls surrounding the addition No Material weaknesses identified. of new accounts (permits), the management of		Sean Spillance, Chief, Fee Accounting and Collection, spillance@osmre.gov, 303-236-0330 x278
OSM	Indian Lands Program	Resource Use	This ICR was conducted to determine whether the Indian land regulatory program has in place adequate management controls to provent froud, weath and migus of recourses.		Richard Holbrook, Chief, Program Support Division, rholbrook@osmre.gov, 303-293-5030
OSM	Technical Innovation and Professional Services	Resource Protection and Resource Use	This ICR was conducted to determine whether the TIPS program has in place adequate management controls to prevent fraud, waste, and misuse of resources, and to confirm that a strong management control system is in place.	No material weaknesses identified. Improvements were recommended and are being implemented.	Louis Hamm, Chief, TIPS Training and Technology Transfer, Ihamm@osmre.gov, 303-293-5061
OSM	Records Management	Management Excellence	requires all Federal agencies to make and preserve records containing adequate and preserve records containing adequate and are being implemented.		Roy Morrison, Chief Information Officer, rmorrison@osmre.gov, 202-208-2810
оѕт	Records Management Assessments	Serving Indian Communities			Elizabeth Wells, Office of Trust Review and Audit, (505) 816-1286
OST	FISMA	Serving Indian Communities	In order to ensure that the information technology systems are Certified and Accredited using the NIST guidance set forth by the Department, systems should be be C & A'd on a three year cycle as long as no major changes have taken place	OST System accreditation was maintained throughout 2008. FDCC settings were deployed and procedures implemented to continuously monitor the compliance state.     2.  TFAS accreditation expired on May 30, 2008. An IATO was issued on May 31, 2008 to bridge the gap between the time the system contract expired and the new contract was awarded. TFAS is anticipated to have a full ATO by September 30, 2008.	Mr. J Lente, BITSM, (505) 816-1153
OST	Risk Management	Serving Communities	A-123 Appendix testing	Tested internal controls	Margaret Williams, (505) 816-1052
OST	Risk Management	Serving Communities	Federal Managers Financial Integrity Act	Corrective action plans were developed as necessary	John Constable, (505) 816-1088
OST	Deputy Special Trustee	Serving Communities	Conduct site assessments at program offices to assist with trust related issues. Issues vary from encoding documents into the Trust Asset and Accounting Management System, researching trust land ownership, analyzing trust fund distributions, and analyzing processes for effectiveness.		John White, (505) 816-1328
оѕт	Reengineering	Serving Communities	Review Trust Beneficiary Call Center operations.	Reviewed and assessed call center operations to determine if process reengineering was necessary.	Joel Smith, (505) 816-1368
OST	Trust Services	Serving Communities	Processes were reviewed for risk levels and proper controls relating to FMFIA and OMB Circular A-123 requirements for programs and financial reporting, respectively.		Rob Winter, OTRR, (505) 816-1142
оѕт	Updates to the OST Investment Policy	Serving Communities	The current OST Investment Policy (effective: 4/1/05) should be updated to reflect management of accounts by investment objective and to incorporate the charter of the Portfolio Review Committee.	Revised draft OST Investment Policy and Portfolio Review Committee charter were completed in FY08 and submitted to SOL for comment; implementation planned for FY09.	Chuck Evans, OTFM, (505) 816-1100

Bureau	Title of Program	Strategic Plan Mission Area	Purpose of Program Evaluation	Actions Taken/Planned in Response to Evaluation	For Copy Contact
OST	Improved Control Log Software for DTFA	Serving Communities	During FY07 a program was initiated to develop specifications for improved Control Log software for DTFA for improved management information and metrics on flow rates, error rates and batch status for Field Ops and DTFA. Improved error tracking was seen as critical to provide timely feedback to reduce errors going forward.	During FY07 and FY08 system specifications were developed for improved software to control the flow of batch processing at OST; a contract was let during FY07 and testing of the new software was underway at the end of FY08. During FY09 the new software is expected to be completed and implemented.	Joseph Gosline, DTFA, (505) 816-1181
OST	Lockbox Receipting	Serving Communities	An evaluation of certain intensely manual reactive controls regarding the receipt and forwarding of payments from an agency to the trust lockbox has determined that risk levels without these controls are at an acceptable level.	Procedures have been revised, with potential savings of hundreds of thousands of dollars across IA and OST	Rob Winter, OTRR, (505) 816-1142
USGS	Volcano Hazard	Serving Communities	Review response of the Volcano Hazards Program (VHP), to the 2000 National Research Council (NRC) review (Fink et al., 2000).  Review degree to which VHP met the goals of its previous 5-year plan.  Evaluate the soundness of the current 5-year plan.  Provide input on the National Volcano Early Warning System (NVEWS) (Ewert et al., 2005).	The American Association for the Advancement of Science panel found that the VHP did an adequate job of responding to the previous review and meeting its previous five-year-plan goals. The panel strongly praised NVEWS, and had approximately 15 recommendations toward improving the initiative and other aspects of the VHP, including suggestions for the next five-year plan. The VHP has begun action on these recommendations, including better and more real-time web-based information dissemination, requests for projects with more of an international component, and development of agreements with more state and academic partners.	William Burton, (703) 648- 6904
USGS	Mineral Resources	Resource Use	To determine the importance to the U.S. economy of information on production and consumption of nonfuel mineral commodities.	The National Research Council (NRC) report, Minerals, Critical Minerals, and the U.S. Economy released in October 2007, concludes that minerals are indeed critical to the U.S. economy and suggested a new methodology for determining the extent to which any particular mineral is critical at any time, called a criticality matrix. USGS is working with members of the NRC panel to improve understanding of their proposed method and seek advice on specifics of application of their findings to the revision of the National Mineral Resource assessment, scheduled to begin in 2012. The primary use of this tool is expected to be in identifying priority commodities for both minerals information and research and assessment studies. This prioritization process will maximize the likelihood that the updated National Mineral Resource assessment is an unbiased, efficient, and cost-effective source for information required by decision-makers to ensure supply of critical mineral materials to meet the Nation's civilian and defense needs.	Kate Johnson, (703) 648-6110

FIGURE 2-13

Summary of PARTs and Ratings (FY 2002 - 2008)

	BY 2004	BY 2005	BY 2006	BY 2007	BY 2008	BY 2009	BY 2010
Summary of PARTs and Ratings (parenthetic ratings are RePARTs)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
IA							
Indian Land Consolidation	Mod. Eff.						
K-12 School Operations	Adequate						
K-12 School Construction	RND		(RND)			(Adequate)	
Forestry Management		Adequate					
Law Enforcement		RND				(Adequate)	
Tribal Courts		RND					
Job Placement and Training			Mod. Eff.				
Tribal Colleges			Adequate				
Operation and Maintenance of Roads			RND				(Adequate)
Economic Development Guaranteed Loans				Adequate			
Housing Improvement				RND			
Dam Safety and Dam Maintenance				Mod. Eff.			
Operation and Maintenance of Irrigation Projects				RND			
Human Resources					Adequate		
Natural Resources					Adequate		
Real Estate Trust Services					RND		
BLM							
Wildlife Habitat Restoration	Mod. Eff.						
Energy & Minerals Mgmt		Adequate					
Recreation Management		Adequate					
Realty and Ownership Management			Adequate				
Southern Nevada Land Sales			RND				
Mining Law Administration				RND			
Resource Management					Adequate		
BOR							
Hydropower	Mod. Eff.	(Effective)					
Rural Water Supply Projects	RND						
Water Reuse and Recycling	Mod. Eff.						
Science and Technology (S&T) Program		Effective					
Water Management Project Planning and Construction			RND			(Mod.Eff.)	

Summers of DARTs and Retines	BY 2004	BY 2005	BY 2006	BY 2007	BY 2008	BY 2009	BY 2010
Summary of PARTs and Ratings (parenthetic ratings are RePARTs)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008
Recreation and Concessions			Adequate				
Water Management Operations and Management				Adequate			
Safety of Dams Program				Effective			
Site Security				Mod. Eff.			
CALFED					Adequate		
CVPIA					Adequate		
Water Management & Environmental Mitigation						Adequate	
FWS							
National Wildlife Refuge System		RND				(Adequate)	
Migratory Bird Management & Conservation			RND				(Mod.Eff.)
Endangered Species				RND			
Wildlife & Sport Restoration				RND			
Fisheries					Effective		
Habitat Conservation					Adequate		
MMS							
Outer Continental Shelf Environmental Studies	Mod. Eff.						
Minerals Revenue Management		RND				(Mod.Eff.)	
Outer Continental Shelf Minerals Evaluation and Leasing			Mod. Eff.				
Outer Continental Shelf Minerals Regulation and Compliance				Effective			
NPS							
Natural Resource Stewardship	Mod. Eff.						
Facility Management	RND	(Adequate)					(Mod.Eff.)
Land and Water Conservation Fund State Grants		RND					
National Historic Preservation		Mod. Eff.					
Cultural Resource Stewardship			Adequate				
Technical Assistance				Adequate			
Heritage Partnership				RND			
Visitor Services				Mod. Eff.			
Concessions Management				Adequate			
Park Police					Adequate		
Concessions Management				Adequate			
Park Police					Adequate		

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Summary of PARTs and Ratings	BY 2004	BY 2005	BY 2006	BY 2007	BY 2008	BY 2009	BY 2010			
(parenthetic ratings are RePARTs)	FY 2002	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007	FY 2008			
OSM	OSM									
State-managed Abandoned Coal Mine Land Reclamation	RND					(Mod.Eff.)				
State-managed Regulation of Surface Coal Mining		RND			(Effective)					
Federal-managed Regulation of Surface Coal Mining			RND		(Effective)					
USGS										
Geographic Research, Investigations, and Remote Sensing	RND		(Effective)							
Geologic Hazards Assessments		Mod Eff.								
Mineral Resource Assessments		Mod Eff.								
Energy Resource Assessments		Mod Eff.								
Water Information Collection and Dissemination			Mod Eff.							
Water Resources Research			Mod Eff.							
National Cooperative Geological Mapping				Mod. Eff.						
Biological Research and Monitoring				Mod. Eff.						
Biological Information Management and Delivery				Mod. Eff.						
Coastal and Marine Geology					Mod. Eff.					
DOI										
Wildland Fire Management	RND			(RND)						
Central Utah Project				Adequate						

Programs are rated:

Results Not Demonstrated (RND)
Moderatelly Effective (Mod. Eff.)

Ineffective Effective Adequate

Interior program managers have developed action plans in response to OMB's recommendations regarding the PARTed programs. These action plans were first implemented early in FY 2003 for programs assessed in FY 2002. Although periodic progress reports have been provided to OMB, Interior program managers and executives are actively tracking progress toward implementing recommendations to improve their programs. Interior used its own web based management

system until June 2008 to track and monitor its

progress. We then worked with OMB to transfer this functionality to OMB's PARTWeb system, thereby providing this important tracking and monitoring function to every Agency across the Federal Government. In addition, Interior conducted formal progress reviews with each Bureau on a quarterly basis. These combined efforts demonstrate a commitment to excellence and will drive continuous improvement of Interior's programs to deliver transparent and accountable results to the American people.