

## Validation of Credit Rating and Scoring Models: Panel Discussion

Kesav T Kesavan Consumer Risk Modeling and Analytics Consumer Risk Management Chase Bank February 2-3, 2006



## Validation is integral part of model development process

- At Chase Bank, Model risk is governed through Consumer Risk (Model) Policy
  - Model Specialist Internal oversight and independent evaluation
  - Ownership for validation separated from model developers
  - Documentation requirements integral part of model approval process
  - Accountability
- Validation as integral part of model development (Dennis Glenn and Mitchell Stengal)
  - Kick-off meeting: Model purpose, Implementation and Validation process
  - Data review : Development, Validation and Benchmark samples
  - Model robustness evaluated across development and validation (out-of-time) samples
    - K-S, ROC (C- Stat), % bad captured
  - Validation of proposed segmentation schemes
- Evaluating Forecast Performance (Erik Larson)
  - Increased focus on both discriminatory power and forecasting effectiveness
  - Goodness of fit statistic: HL or Modified HL Test
    - Also useful to evaluate value of alternative segmentation schemes
  - AVM models : how do we validate their accuracy and precision?



## Proactively Manage Model Risk...

- ---Process verification Mike Carhill
- ---Benchmarking (Nazmul Hasan)
- We have deployed a Model Monitoring System for model tracking and validation
  - Modelers work closely with testing and implementation team to insure integrity of data and model algorithms
  - Credit score models scaled based on benchmark sample that best reflects future
  - Dynamic reporting with drill down capabilities
    - Early Warning
    - Population Stability and Characteristics Analysis Performance reports
  - KS statistic may not be a good indicator to measure the strength of a single score over time
    - We also focus on PDO and Odds (or bad rate) at reference score
  - Has become an effective management tool beyond just scorecard validation
    - Model inventory
    - Model management
    - Understand score impact due to unexpected events



## Challenges

- Investment
- Modeling Efficiency
  - Reduce model development cycle time without compromising quality and meeting all documentation/validation requirements.
- IT Resource Prioritization
- Structural Changes
  - Market expansion
  - Shifts in product/marketing strategy
- Fraud Model Tracking (low bad rate with high volume)