BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF 16 SEPTEMBER 2004

The Assistant Secretary of the Air Force (Manpower and Reserve Affairs), Mr. Dominguez, presided over the 24th meeting of the E&T JCSG as acting chair. Attendee list is at Attachment 1. Mr Dominguez welcomed participants and briefly reviewed deliberations of the September 10, 2004 ISG meeting. The ISG stated the strategy driving JCSGs should be a "business strategy" not necessarily capacity data. JCSG scenarios are due ahead of the Military Departments in order to integrate and resolve any conflicts. No data calls are planned until the "de-confliction" process is complete.

Mr. Howlett provided an overview of the meeting agenda and proposed the E&T JCSG schedule weekly meetings until further notice to expedite review and approval of subgroup proposals. ***Principals approved meetings for every Thursday, 1300-1430.*** Mr. Howlett then reported the status of E&T JCSG Requests for Clarification (RFCs) by Service (and DOD Agencies). It appears the Services are working to clarify/correct capacity information for E&T JCSG subgroups and have made some progress. However, in an increasing number of incidences the Services have submitted data to OSD but there continues to be a process issue which delays/prohibits getting the information to the JCSG. Subgroups were reminded to use only certified data and has come through the OSD BRAC System. Principals were asked to engage, when necessary, with Service and OSD BRAC offices to help identify and solve data issues. Mr. Brian Buzzell, OSD BRAC Office, reviewed approved common scenario definitions. (Attachment 2)

Subgroup representatives (CAPT Summerlin, BG Maffey, Brig Gen Hostage, Dr. Foulkes and Mr. Macia) briefed proposals for E&T JCSG approval. Due to time constraints all of each subgroup's ideas/proposals were not presented but will be presented at subsequent meetings. The attached slides (attachment 3) summarize actions decided.

The next meeting of the E&T JCSG is scheduled for September 23, 2004.

Approved: _____
MICHAEL L. DOMINGUEZ
Assistant Secretary of the Air Force
(Manpower and Reserve Affairs)
Acting Chairman, Education & Training
Joint Cross-Service Group

Attachments:
1. List of Attendees, 16 September 2004
2. Common Scenario Definitions
3. Briefing Slides

Copies:

1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
16 September 2004

Attendees

Members:

- Mr. Michael Dominguez, Assistant Secretary of the Air Force for Manpower and Reserve Affairs
- MG Buford Blount, USA, Deputy G-3
- BGEN Tom Maffey, USA, JCS VDJ-7
- CAPT Bill Wilcox, USN, N1D
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- Brig Gen Hostage, USAF, AETC/XP, E&T JCSG Specialized Skill Training Subgroup
- Dr. John Foulkes, E&T JCSG Ranges, T&E Working group
- Col Joanna Shumaker, USAF, AF DPX
- Col Nancy Weaver, USAF, E&T JCSG Coordination Team
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Adriana Rupert, E&T JCSG Coordination Team
- CAPT Gene Summerlin, USN, Navy BRAC, FT Subgroup
- CAPT Cathy Osman, USN, J7/JEDD/JEB, PDE Subgroup
- Col James Briggs, USAF, AETC/DOO, SST Subgroup
- Mr. Thomas Macia, DAMO-TRS, E&T JCSG Ranges Subgroup
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Ms. Beth Schaefer, DOD/IG
- Mr. Bob Harrison, DAMO-TR
- Col Jimmie Simmons, USAF, AETC/DOR, E&T JCSG Flight Training Subgroup
- Lt Col Anne Fitch, USAF, Air Force BRAC
- Col Sam Walker, USAF, E&T JCSG, PDE Subgroup
- Capt Richard Harrison, USA, DAMO-ZXG
- Capt William Taylor, USA, J-7, E&T JCSG PDE Subgroup

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BRAC 2005
DEFINITIONS

Military installation	A base, camp, post, station, yard, center, homeport facility for any ship, or other activity under the jurisdiction of the Department of Defense, including any leased facility. Such term does not include any facility used primarily for civil works, rivers and harbors projects, flood control, or other projects not under the primary jurisdiction or control of the Department of Defense.
Losing Installation	An installation from which missions, units or activities have ceased or been relocated pursuant to a closure or realignment recommendation. An installation can be a losing installation for one recommendation and a receiving installation for a different recommendation.
	Actions taken at a losing installation
Close	Any action that ceases or relocates all current missions of an installation and eliminates or relocates all current personnel positions (military, civilian and contractor), except for personnel required for caretaking, conducting any ongoing environmental cleanup, or property disposal. Retention of a small enclave, not associated with the main mission of the base, is still a closure.
Disestablish	Any action that ceases a mission, function, or activity of an installation.
Leaseback	A property conveyance authority under which the Department of Defense may transfer non-surplus BRAC property, by deed or through a lease in furtherance of conveyance, to a Local Redevelopment Authority who then leases the property back to the Federal Department or Agency for its continued use. The property conveyed may be entire parcels and/or individual buildings or structures. The transfer requires that the leaseback must be for no rent to satisfy a Federal need for the property. May be used in conjuction with a closure or realignment.
Realignment	Includes any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances.
Receiving Installation	An installation to which missions, units or activities have been relocated pursuant to a closure or realignment recommendation. An installation can be a receiving installation for one recommendation and a losing installation for a different recommendation.
	Actions taken at a receiving installation
Co-locate	A description of an action that implements a closure or realignment action that stations functions and/or activities at the same site where

	they will share existing assets.
Consolidate	A description of an action that implements a closure or realignment action that combines one or more functions or activities. Normally includes a decrease of civilian or military personnel.
Establish	Any action that creates a mission, function, or activity on an installation
Privatize	A method of closure or realignment that ceases government performance of a mission in favor of reliance on the private sector to perform that mission. When privatizing, the government disposes of associated assets and resources independent of the privatization action. Privatize does not include Outsourcing.
Privatize - in-place	A method of closure or realignment that ceases government performance of a mission in favor of reliance on the private sector to perform that mission at the former military installation. When privatizing-in-place, the government disposes of associated assets and resources to the private sector entity that agrees to perform the mission at the privatized location.
Relocate	A description of an action that moves functions, missions, units, activities, or personnel positions from one location to another.

Scenario Definitions

Idea – A concept for stationing and supporting forces and functions that lacks the specificity of a proposal.

Proposal – A description of one or more potential closure or realignment actions that have not been declared as a Scenario for formal analysis by either a JCSG or a Military Department. A Proposal can come from a Transformational Option, Military Judgment, or options derived from Optimization Tools.

Scenario – A description of one or more potential closure or realignment actions that has been declared for formal analysis by each Military Department/JCSG deliberative body and registered with the ISG (tracking tool). Normally includes detail on the transfer of units, missions or other work activity; facilities or locations that would close or lose such effort; facilities or locations that would gain from the losing locations; tenants or other missions or functions that would be affected by the action; and is evaluated against the Selection Criteria. Will be subject to an initial review. Those that are conflicting will require further review.

Scenario Analysis – The process to formally evaluate a Scenario against all eight selection criteria.

Candidate Recommendation - A Scenario that a JCSG or Military Department has formally analyzed against all eight selection criteria and which it recommends to the ISG and IEC respectively for SecDef approval. A JCSG Candidate Recommendation must be approved by the ISG, IEC, and SecDef before it becomes a Recommendation. A Military Department Candidate Recommendation must be approved by the IEC and SecDef before it becomes a Recommendation.

Recommendation- A Candidate Recommendation approved by the SecDef.

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Education &Training Joint Cross Service Group

E&T JCSG Principals Meeting
16 September 2004

Mr. Mike Dominguez
Acting Chair, E&T JCSG

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Agenda

- Subgroups Requests for Clarification Update
- Scenario Development
  - Common Definitions
- Subgroups Proposals for Scenarios
  - Flight Training
  - Professional Development Education
  - Specialized Skill Training
  - Ranges

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RFCs Status

E&T JCSG

Army

	RFC TOTALS	RFC CLOSED	OPEN	14 days or less	14days to 30	30+ days
FT	9	0	9	0	0	9
PDE	65	31	34	0	0	34
SST	290	253	37	0	0	37
RANGES TNG	116	116	0	0	0	0
RANGES T&E	0	0	0	0	0	0
ARMY TOTAL	480	400	80	0	0	80
ARMY SUPPLEMENTAL	241		241	0	241	0
NEW ARMY TOTAL	721	400	321	0	241	80

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RFCs Status

E&T JCSG

Navy

	RFC TOTALS	RFC CLOSED	OPEN	14 days or less	14days to 30	30+ days
FT	83	57	26	0	0	26
PDE	38	37	1	0	1	0
SST	317	302	15	0	0	15
RANGES TNG	104	104	0	0	0	0
RANGES T&E	157	105	52	0	0	52
NAVY TOTAL	699	605	94	0	1	93

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RFCs Status

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Air Force

	RFC TOTALS	RFC CLOSED	OPEN	14 days or less	14 days to 30	30+
FT	58	41	17	0	0	17
PDE	29	27	2	0	1	1
SST	159	159	0	0	0	0
RANGES TNG	108	80	28	0	0	28
RANGES T&E	187	143	44		0	44
AF TOTAL	541	450	91	0	1	90

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RFCs Status

E&T JCSG

Defense Agencies

	RFC TOTALS	RFC CLOSED	OPEN	14 days or less	14 to 30 days	30+ days
FT	0	0	0	0	0	0
PDE	26	14	12	2	0	10
SST	0	0	0	0	0	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	0	0	0	0	0	0
Def. Ag. TOTAL	26	14	12	2	0	10

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Scenario Definitions

- **Idea**
  - **Concept for stationing and supporting forces and functions that lacks the specificity of a proposal**
- **Proposal**
  - **Description of one or more potential closure or realignment actions that have not been declared as a Scenario for formal analysis by either a *JCSG* or a military department. Proposals come from:**
    - **Transformation options *(one per option as a minimum)***
    - **Military judgment**
    - **Options derived from optimization tools**

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Scenario Definitions

- Scenario
  - Description of one or more potential closure or realignment actions that has been declared for formal analysis by each Military Department/JCSG deliberative body and registered with the ISG (tracking tool).
    - Normally includes detail on the transfer of units, missions or other work activity; facilities or location that would close or lose such effort; facilities or location that would gain from the losing locations; tenants or other missions or functions that would be affected by the action; and is evaluated against the selection criteria.
    - Will be subject to an initial review. Those that conflict will require further review

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Scenario Definitions

- **Scenario Analysis**
  - **Process to formally evaluate a Scenario against all eight selection criteria**
- **Candidate Recommendation**
  - **A Scenario that a *JCSG* or Military Department has formally analyzed against all eight selection criteria and which it recommends to the ISG and IEC respectively for SecDef approval**
    - ***JCSG Candidate Recommendations must be approved by the ISG, IEC, and SecDef before it becomes a Recommendation***
    - **A Military Department Candidate Recommendation must be approved by the IEC and SecDef before it becomes a Recommendation**
- **Scenario Analysis**
  - **Process to formally evaluate a Scenario against all eight selection criteria**

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T-6 Consolidation

E&T JCSG

Idea	Drivers/Assumptions
■ Consolidate Primary Phase of Undergraduate Flight Training (T-6) at Two or Three Installations (as necessary) ■ Candidates: Pensacola, Whiting, Corpus, Vance, Laughlin, Moody, Columbus, Randolph, Sheppard, Meridian, Kingsville	■ Driver: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements ■ Transformational Option: Create a joint program for primary flight training ■ Other: Assumes Joint program would not disrupt current training levels and preserves common skills within current programs
Justification/Impact	**Potential Conflicts**
■ Item 1: Opportunity to close base(s) ■ Item 2: Reduced cost of aircraft maintenance ■ Item 3: Optimize current asset utilization ■ Item 4: Exploits Joint Opportunity	■ Item 1: Service culture ■ Item 2: Realigns PCS timeline to a date coincident with track selection ■ Item 3: Loss of redundancy

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JSF Initial Training Beddown

E&T JCSG

Idea

- Consolidate Advanced Phase of Undergraduate Flight Training (T-38 /T-45) with Joint Strike Fighter Initial Flight Training at Two/Three Installations
- Candidates: Davis Monthan, Eglin, El Centro, Luke, JRB Ft Worth, Yuma, Whidbey Island, Kingsville, Meridian, Vance, Laughlin, Columbus, Moody, and others as named by Services

Drivers/Assumptions

- Driver: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements
- Transformational Option: Exploit JSF commonalities and consolidate Advanced UPT Jet with FRS/FTU training
- Other: Assumes Joint program would not disrupt current training levels and preserves common skills within current programs

Justification/Impact

- Item 1: Eliminates requirement to dedicate new installation to the JSF
- Item 2: Postures for joint acquisition of T-45/T-38 replacement aircraft
- Item 3: Optimize asset utilization
- Item 4: Exploits Joint Opportunity
- Item 5: Quality of life improvement (reduces PCS)

Potential Conflicts

- Item 1: Service culture
- Item 2: May constrict Student track/re-track training opportunities
- Item 3: Loss of some redundancy

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Rotary Wing

E&T JCSG

Idea

- Consolidate Rotary Wing Phase of Undergraduate Flight Training at one location
- Candidates: Whiting, Ft Rucker

Drivers/Assumptions

- Driver: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements
- Transformational Option: Exploit RW commonalities
- Other: Assumes Joint program would not disrupt current training levels and preserves common skills within current programs

Justification/Impact

- Item 1: Opportunity to close base
- Item 2: Reduced cost of aircraft maintenance
- Item 3: Optimize current asset utilization
- Item 4: Exploits Joint Opportunity

Potential Conflicts

- Item 1: Service culture
- Item 2: Loss of redundancy

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Reapportionment of UPT

E&T JCSG

Idea	Drivers/Assumptions
■ Reapportion resources for Undergraduate FW Flight Training from Eleven (6 USAF & 5 USN) to Nine (5 USAF & 4 USN) Installations ■ Candidates: Whiting, Pensacola, Corpus, Kingsville, Meridian, Vance, Columbus, Moody, Laughlin, Sheppard, Randolph	■ Driver: BRAC guidance to reduce base/ infrastructure requirements ■ Transformational Option: NA ■ Other: Assumes consolidation would not disrupt current training levels and preserves common skills within current programs
Justification/Impact	**Potential Conflicts**
■ Item 1: Maximize base closure opportunities ■ Item 2: Reduced cost of aircraft maintenance ■ Item 3: Optimize current asset utilization	■ Item 1: Loss of redundancy

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T-1 Consolidation

E&T JCSG

Idea

- Consolidate Advanced Undergraduate Flight Training (T-1) at Heavy Lift/TACAMO FRS/FTU
- Candidates: Little Rock, Altus, Tinker

Drivers/Assumptions

- Driver: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements
- Transformational Option: Exploit mission commonalities and consolidate Advanced UPT Multi-Engine Jet with FTU training
- Other: Assumes program would not disrupt current training levels and preserves common skills within current programs

Justification/Impact

- Item 1: Opportunity to close base(s)
- Item 2: Reduced cost of aircraft maintenance
- Item 3: Optimize current asset utilization
- Item 4: Exploits Joint Opportunity
- Item 5: Quality of life improvement (reduces PCS)

Potential Conflicts

- Item 1: Service culture
- Item 2: May constrict Student track/re-track training opportunities
- Item 3: Loss of redundancy
- Item 4: Locates Advanced students with operational squadrons (Moody)

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TC-12/T-44 Consolidation

E&T JCSG

Idea	Drivers/Assumptions
■ Consolidate Advanced Undergraduate Flight Training (TC-12/T-44) at C-130 / MMA / MPA FRS / FTU ■ Candidates: Little Rock, Jacksonville	■ Driver: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements ■ Transformational Option: Exploit mission commonalities and consolidate Advanced UPT Maritime with FRS training ■ Other: Assumes program would not disrupt current training levels and preserves common skills within current programs
Justification/Impact	**Potential Conflicts**
■ Item 1: Opportunity to close base(s) ■ Item 2: Optimize current asset utilization ■ Item 3: Exploits Joint Opportunity ■ Item 4: Quality of life improvement (reduces PCS)	■ Item 1: May constrict future Student Throughput expansion capabilities ■ Item 2: Locates Advanced students with operational squadrons (Moody)

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UAV Center of Excellence

E&T JCSG

Idea	Drivers/Assumptions
■ Consolidate DoD/USG UAV programs into a Center of Excellence for Initial Training ■ Candidates: Choctaw, Ft Huachuca, Indian Springs	■ Principle: BRAC guidance to exploit transformational options and reduce base/ infrastructure requirements ■ Transformational Option: Organizes UAV programs
Justification/Impact	**Potential Conflicts**
■ Item 1: Postures for joint acquisition of current and future UAVs ■ Item 2: Exploits Joint Opportunity	■ Item 1: Service culture ■ Item 2: Training requirements

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Professional Development Education

Fundamental Scenario Development Requirements

- **Other Full Time Education**
  - **Consolidate similar military and DOD civilian full-time professional development education programs**
- **Graduate Education**
  - **Maximize outsourcing of graduate-level education to private colleges / universities**
- **JPME/PME**
  - **Co-locate ILC and SSC**
  - **Co-locate similar level colleges / universities with centers of excellence**
  - **Co-locate similar level colleges / universities with joint warfighting centers**

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Consolidate Chaplain Education

E&T JCSG

Proposal	Drivers/Assumptions
■ Realign and co-locate service Chaplain education under joint administration at *xxxxx (a site TBD, eg. Maxwell AFB, Ft. Jackson, Newport, R.I.)* in order to reduce redundant resource requirements.	■ Principle: Recruit and Train ■ Principle: Organize ■ Transformational Options: Establish Centers of Excellence for Joint education by combining or co-locating like schools.
Justification/Impact	**Potential Conflicts**
■ Eliminates redundancy for similar programs of study. ■ Merges common support function.	■ Cultural: Different service standards ■ Capacity at gaining installation.

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Close AFIT & NPS & Privatize Grad Ed

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Proposal

- Close all DoD graduate education programs at Naval Postgraduate School and Air Force Institute of Technology in order to eliminate education infrastructure & privatize all graduate education programs
- Realign Partnership for Peace Program with Defense Language Institute, Monterey

Drivers/Assumptions

- Principle: Recruit and Train
- Principle: Organize
- Transformational Options: Privatize Graduate-Level Education

Justification/Impact

- Eliminates need of education program management at NPS and AFIT.
- Realize savings through privatizing education function to civilian colleges & universities.

Potential Conflicts

- Military Specific Graduate Degrees
- Military Specific Support Spaces (TS Level Spaces for example)

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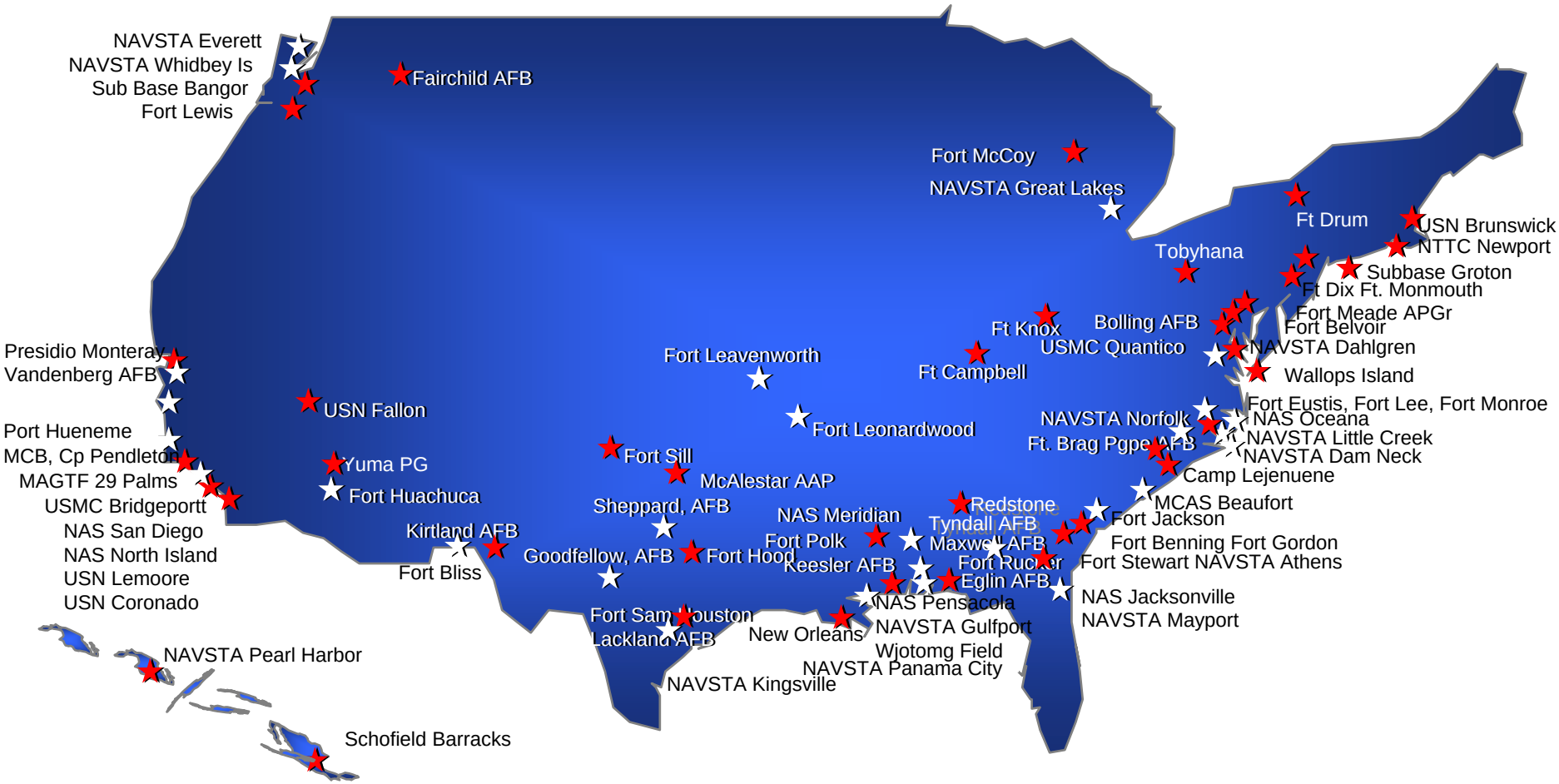
Education and Training Joint Cross Service Group

Specialized Skills Training Sub-Group

E&T JCSG



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Establish Joint Center of Excellence for Transportation Training

E&T JCSG

Proposal	Drivers/Assumptions
■ Establish Joint Center of Excellence for Transportation at Fort Eustis, VA ■ Current training located at Fort Eustis, VA, Fort Leonard Wood, MO; Port Hueneme, CA; Lackland AFB, TX; Camp Lejeune, N.C. ■ Requires MILCON funding (Berthing and Messing)	■ Principles: Organize and Train ■ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ■ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
■ Uses Inter-service Training Review Organization as the baseline ■ Eliminates redundancy ■ Train as we fight "jointly" ■ DoD Joint Deployment Center is located at Fort Eustis, VA	■ Unique service training standards and culture ■ Requires MILCON funding

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Establish Joint Center of Excellence for Supply/Logistics Training

E&T JCSG

Proposal	Drivers/Assumptions
■ Establish Joint Center of Excellence for Supply/Logistics at Fort Lee, VA ■ Current training located at Lackland AFB, TX; Fort Lee, VA; Athens, GA; Camp Lejeune, N.C. ■ Requires MILCON funding (Berthing and Classrooms)	■ Principles: Organize and Train ■ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ■ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
■ Uses Inter-service Training Review Organization as the baseline ■ Eliminates redundancy, leased space/cost ■ Train as we fight "jointly" ■ Army Logistics Mgmt College at Fort Lee	■ Unique service training standards and culture ■ Requires MILCON funding

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Establish Joint Center of Excellence for Administration, Personnel, and Finance Training

E&T JCSG

Proposal	Drivers/Assumptions
■ Establish Joint Center of Excellence for Administration, Personnel, and Finance at Keesler AFB, MS ■ Current training located at NAS Meridian, MS; Keesler AFB, MS; Fort Jackson, SC; Camp Lejeune, N.C. ■ Requires MILCON funding (Berthing)	■ Principles: Organize and Train ■ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ■ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
■ Uses Inter-service Training Review Organization as the baseline ■ Eliminates redundancy and cost ■ Train as we fight "jointly"	■ Unique service training standards and culture ■ Requires MILCON funding

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Establish Joint Center of Excellence for Correctional and Military Police Training

E&T JCSG

Proposal	Drivers/Assumptions
■ Establish Joint Center of Excellence for Correctional and Military Police at Lackland AFB, TX ■ Current training located at Fort Leonard Wood, MO; Lackland AFB, TX ■ Requires MILCON funding (Berthing)	■ Principles: Organize and Train ■ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ■ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
■ Uses Inter-service training Review Organization as the baseline ■ Eliminates redundancy ■ Train as we fight "jointly" ■ DoD School at Lackland AFB, TX ■ K-9 School at Lackland AFB, TX	■ Unique service training standards and culture ■ Requires MILCON funding

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Collocate or Consolidate Multiple Schools and Centers on Single Installation

E&T JCSG

Proposal	Drivers/Assumptions
■ Consolidate Navy Specialized Skill Training at Great Lakes, IL ■ Realigns Operations Specialist (Dam Neck, VA), Sonar Technician (San Diego, CA), Airmen Apprentice (Pensacola, FL), Airmen (Pensacola, FL), Culinary Specialist (Lackland AFB, TX)	■ Principles: Organize and Train ■ Driver: Military Judgment ■ Transformational Options: Collocates or Consolidates Multiple Schools and Centers on Single Locations based on training strategy to gain efficiencies from reducing Installation Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools
Justification/Impact	**Potential Conflicts**
■ Promotes Navy Vision "Strategy" ■ Gains efficiencies from reducing overhead and sharing of program-of-instruction resources	■ Requires consolidation of Skills Progression and Functional Training currently at Great Lakes, IL at Fleet Concentration Centers ■ MILCON may be required

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Realign Multiple Schools with Operational Units

E&T JCSG

Proposal	Drivers/Assumptions
■ Realign Navy Skill Progression and Functional Training at Great Lakes to Fleet Concentration Centers (Norfolk, VA; San Diego, CA, and NAVSTA Everett) ■ Center for Naval Engineering, Center for Surface Combat Support relocated to Fleet Concentration Centers	■ Principles: Organize and Train ■ Driver: Military Judgment
Justification/Impact	**Potential Conflicts**
■ Promotes Navy Vision "Strategy" ■ Gains efficiencies by training sailors with operational units "homeport training" ■ Train as you fight	■ Requires coordination with Regional Installation Commands to identify excess space at Fleet Concentration Centers ■ MILCON may be required

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Realign Multiple Schools with Operational Units

E&T JCSG

Proposal	Drivers/Assumptions
■ Realign Navy Skill Progression and Functional Training at Surface Warfare's Officer School Newport, RI and AEGIS training Dahlgren, VA to Fleet Concentration Center Norfolk	■ Principles: Organize and Train ■ Driver: Military Judgment
Justification/Impact	**Potential Conflicts**
■ Promotes Navy Vision "Strategy" ■ Gains efficiencies by training sailors with operational units "homeport training" ■ Gains efficiencies from reducing overhead and sharing of program-of-instruction resources	■ Requires coordination with Regional Installation Commands to identify excess space at Fleet Concentration Centers ■ MILCON may be required

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Range Subgroup

- Range Proposals for both T&E and TNG:
  - Based on Military Judgment & Capacity Analysis
  - No Mil Val Data
- Do not reflect Optimization - requires CAP and MV data.
- Were rapid turn-around – two days.
- Have not been formally coordinated with TJCSG.

Range Subgroup requests the authority to modify or withdraw Any of these proposals based on further CAP and MV analysis.

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Range Subgroup

Transformational Options

39. Establish regional Cross-Service and Cross-Functional ranges that will support Service collective, interoperability and joint training as well as test and evaluation of weapon systems.

40. Integrate selected range capabilities across Services to enhance Service collective, interoperability and joint training, such as Urban Operations, Littoral, training in unique settings (arctic, mountain, desert, and tropical).

41. Combine the Services' T&E Open Air Range (OAR) management into one joint management office to not only reduce overhead, but it could produce more efficient use of a precious DoD resource.

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RANGE T&E PROPOSAL CONCEPT

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T&E OAR Transformational Vision - IDEAS

E&T JCSG

1. Geographically-focused capabilities
   - West Coast ("Western") capability
   - East Coast ("Eastern") capability

2. Consolidated management approach
   - Service-managed and operated
   - Executive Agent; rotating leads, etc.

3. Primary sites, with specialty and/or secondary locations

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T&E OAR Transformational Vision - IDEAS

E&T JCSG

- **Functions of Principal Interest for consolidation or realignment:**
  - **Air Combat**
    - **Fixed Wing, Rotary Wing, UAV**
  - **Armaments/Munitions**
    - **Air-to-Air; Air-to-Surface; Directed Energy**
  - **Electronic Combat**
  - **C4ISR**

- **Functions of Secondary Interest**
  - **Land Combat**
  - **Sea Combat**
  - **Chem/Bio**
  - **Space**

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T&E PROPOSALS

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Establish Western T&E OAR Complex

E&T JCSG

Proposal	Drivers/Assumptions
■ Consolidate T&E capabilities and workload requiring open-air ranges for T&E to a western U.S. complex of ranges for air, sea, land, space, armament/munitions, C4ISR, EW, and CB Defense. ■ Gaining Activities: Edwards AFB, China Lake, Pt Mugu, Vandenberg AFB, NTTR, UTTR, DPG, YPG, EPG, WSMR ■ Losing Activities: Patuxent River NAS, Eglin AFB, RTTC, ATTC, APG, Ellsworth, Shaw, McConnell, Buckley, Luke, Selfridge, Tucson, A.P.Hill, Belvoir, Bragg, Eustis, Hood, Knox, Leonard Wood, and Sill.	■ Multi-Service management and operation of complex to ensure coordination and access as needed. ■ Promotes and supports systems "born joint." ■ Supports "cross-Service utilization" and "joint management" transformation initiatives ■ Retain difficult/expensive to replace/unique facilities at existing sites
Justification/Impact	**Potential Conflicts**
■ Eliminates duplication, fosters interoperability of systems, and provides capabilities for T&E of advanced systems, family of systems, system of systems, and weapons.	■ Associated technical activities should be collocated. Coordination w/TJCSG required. ■ Coordination w/training range subgroup required. ■ May need to retain specialty capabilities outside of Complex for special geographic or climatic features.

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Establish Western Aerial Systems T&E Complex

E&T JCSG

Proposal	Drivers/Assumptions
■ Consolidate majority of T&E capabilities and workload for manned and unmanned air vehicles, air delivered weapons, airborne sensors and EW in a complex centered on R-2508 (Edwards AFB and China Lake). ■ Gaining Activities: Edwards AFB, China Lake, Vandenburg, Pt Mugu, Hill AFB, NTTR, WSMR. ■ Losing Activities: Patuxent River NAS, Eglin AFB, Ft. Rucker, Yuma Proving Ground.	■ Multi-Service management and operation of complex to ensure coordination and access as needed. ■ Promotes and supports systems "born joint." ■ Supports "cross-Service utilization" and "joint management" transformation initiatives ■ Retain difficult/expensive to replace/unique facilities at existing sites
Justification/Impact	**Potential Conflicts**
■ Eliminates duplication and fosters interoperability while providing capabilities for T&E of advanced systems and weapons. ■ Complex provides sufficient access to air, land, and sea space with associated characteristics for Aerial Systems development.	■ Associated technical activities should be collocated. Coordination w/TJCSG required. ■ Coordination w/training range subgroup required. ■ May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.

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Consolidate Aircraft T&E OAR Footprint

E&T JCSG

Scenario

- Consolidate majority of T&E OAR capabilities and workload for manned and unmanned air vehicle and associated avionics, propulsion and airframes at a single site.
- Gaining Activities: Edwards AFB and Patuxent River NAS
- Donor Activities: Edwards AFB, Patuxent River NAS, Ft. Rucker, Eglin AFB, China Lake, Hill AFB.

Drivers/Assumptions

- Reduce T&E footprint to provide increased training utilization opportunity.
- Promotes and supports systems "born joint."
- Supports "cross-Service utilization" and "joint management" transformation initiatives
- Retain difficult/expensive to replace/unique capabilities at existing sites.

Justification/Impact

- Eliminates duplication and fosters interoperability while providing capabilities for T&E of aircraft systems.

Potential Conflicts

- Associated technical activities should be collocated. Coordination w/TJCSG required.
- Coordination w/training range subgroup required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.

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RANGE TRAINING PROPOSAL CONCEPT

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Training Range Function - IDEAS

- **Consider Ranges by Training Domains:**
  - **Ground**
  - **Air**
  - **Sea**

- **Geographically-focused capabilities**
  - **Range Complexes/Combinations based on Proximity**
  - **Locations with least Encroachment/Conflicts**
  - **Mix of Training "Environments" – e.g., Arctic, Tropical, Littoral, Temperate, Desert, Urban**

- **Consolidated management approach**
  - **Service-managed and operated**
  - **Executive Agent ?**

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Range Subgroup

- **SERVICE: Identify range capability that can support Service unit/collective training**

Army	Navy	USAF	USMC
1…n	1…n	1…n	1…n

- **CROSS-SERVICE: Functions of Principal Interest for consolidation or realignment; Identify combinations of ranges that can support cross-Service Tng.**

SERVICE INTEREST BY DOMAIN	Army	USMC	Navy	USAF
GROUND	X	X	X	X
AIR	X	X	X	X
SEA	X	X	X	x

DOMAIN COMBINATIONS	Ground	Air	Sea
GROUND		X	
AIR			X
SEA	X (Littoral)		

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Range Subgroup

- **<u>JOINT:</u> Identify combinations of ranges that can support the three domains of Joint training**

  - **All Services Across All Domains**

SERVICE INTEREST BY DOMAIN	Army	USMC	Navy	USAF
GROUND	X	X	X	X
AIR	X	X	X	X
SEA	X	X	X	x

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Range Subgroup

- **<u>CROSS-FUNCTIONAL</u>: Identify opportunities to enhance Training on T&E OARs without degrading the T&E Mission.**

T&E OAR

SERVICE INTEREST BY DOMAIN	Army	USMC	Navy	USAF
GROUND	X	X	X	X
AIR	X	X	X	X
SEA	X	X	X	x

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Range Subgroup

CROSS-SERVICE IDEAS:

1. MULTIPLE GROUND: A Combination of 2 or more Ground Ranges – Any Service
2. MULTIPLE AIR; A Combination of 2 or more Air Ranges – Any Service
3. MULTIPLE SEA: A Combination of 2 or more Sea Ranges – Any Service

4. GROUND-AIR; Combination of 2 or More: Any Service X GROUND-AIR
5. GROUND-SEA (Littoral); Combination of 2 or More: Any Service X GROUND-SEA
6. SEA-AIR; Combination of 2 or More: Any Service X SEA-AIR

JOINT IDEAS:

7. Single best or best combination of ranges that address unique capabilities/training environments – Urban, Tropical, other – Centers of Excellence.
8. One Combination of ARMY-USMC-USAF-NAVY X GROUND-AIR-SEA

CROSS-FUNCTIONAL IDEA:

9. Any of Above that Includes at Least 1 T&E OAR w/ Ground, Air <u>or</u> Sea Space

SERVICE UNIT/COLLECTIVE TRAINING IDEA:

10. 1…n lists by Service of ranges (filters applied) supporting Service unit/collective training based on CAP and MV.

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TRAINING PROPOSALS

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Central Virginia Ground Range Complex

E&T JCSG

Proposal	Drivers/Assumptions
Establish a ground maneuver training range complex in Central Virginia consisting of MCB Quantico (USMC) and Ft AP Hill (Army) ranges.	<u>Drivers/Assumptions:</u> • Transformational Option #39. • USMC and Army have common ground training practices. • USMC and Army ground training ranges are identical. • USMC and Army can utilize the capability of this complex.
Justification/Impact	**Potential Conflicts**

<u>Justification:</u>
• Formalizes an existing, informal relationship.
• Optimizes use of range capacity at both sites:
  • MCB Quantico: 27K acres
  • Ft AP Hill: 58K acres
• Offers a venue for increased Army or USMC ground training activities currently at other locations.
<u>Impact:</u>
• Requires assessment of current Army and USMC missions using these two ranges.
• Requires Cross-Service coordination (ISSA)
	• Army and USMC service missions and requirements.
	• Inter-Service Support Agreement.
	• MCB Quantico and AP Hill are not contiguous (50 mi).

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TNG 01-01

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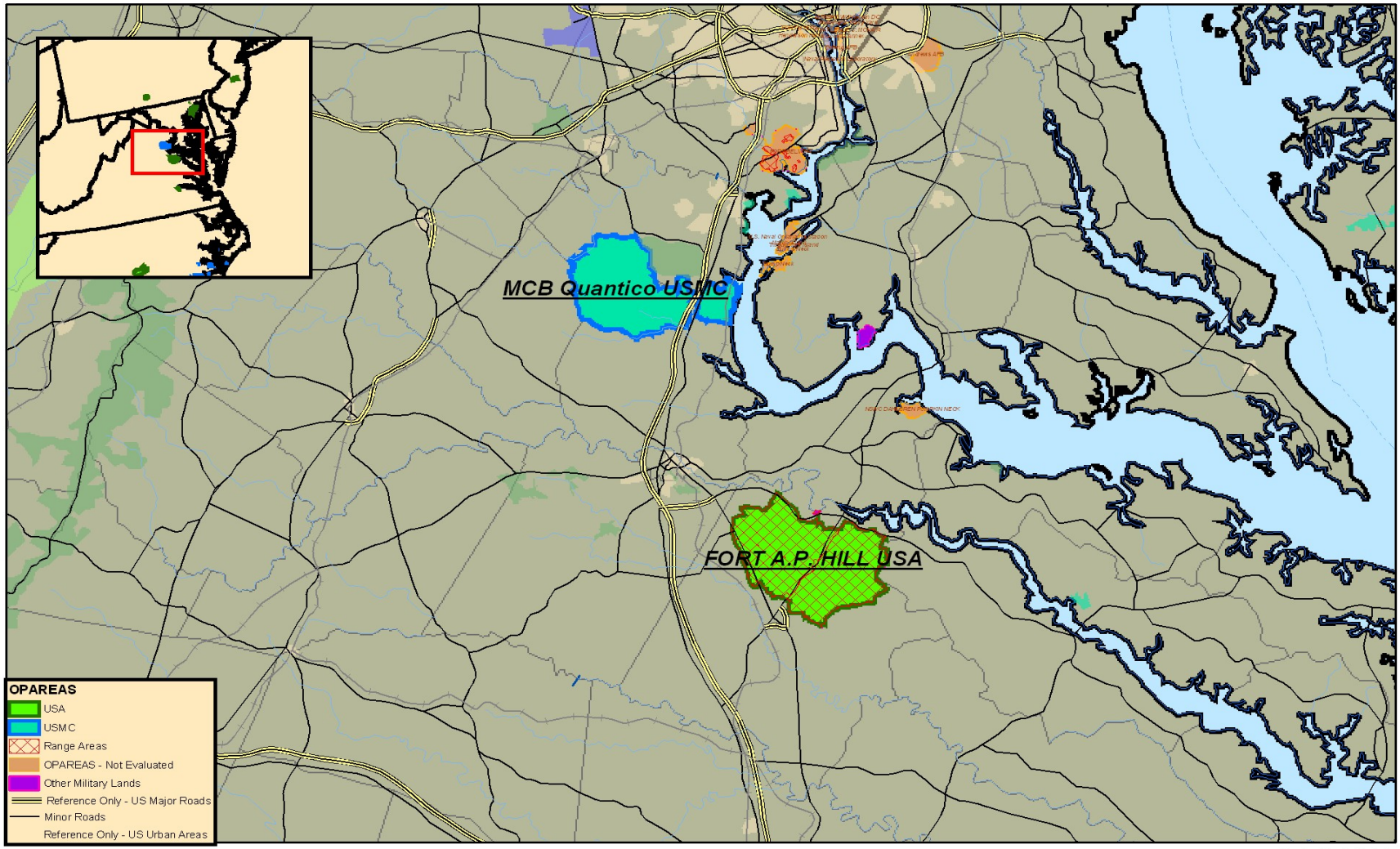

CALIBRE

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Albers Equal Area Conic Projection

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24 August 2004

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Markus Craig
GIS Program Manager

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Dare County Range Combination

E&T JCSG

Proposal	Drivers/Assumptions
Combine operation of Navy and AF Dare County Ranges	■ **Driver: Transformation Option #1** ■ **Assumptions:** ■ **Need for Air-to-Ground gunnery range in the area.** ■ **Future manager to accommodate all users.**
Justification/Impact	**Potential Conflicts**
■ **Realize efficiency by removing redundant management operations.** ■ **Potential for accommodating new missions.**	■ **Servicisms (Cultural approach to scheduling/use).**

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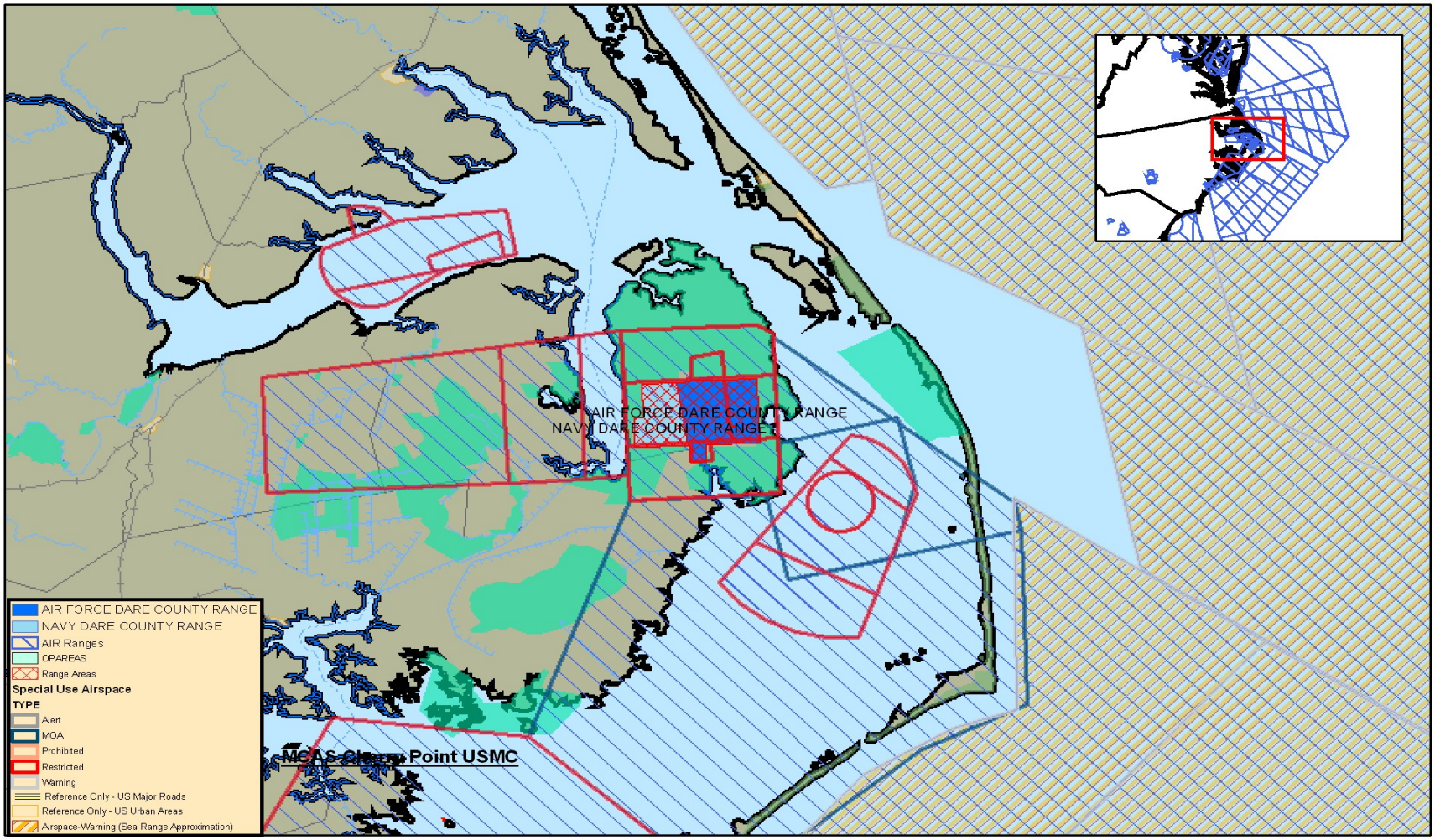

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Gulf Coast Sea Range Combination

E&T JCSG

Proposal	Drivers/Assumptions
■ **Consolidate Range Management and Scheduling of Sea Ranges at Eglin AFB, Coastal Systems Station Panama City and NAS Pensacola to one manager.**	■ **Driver: Transformation Option #39.** ■ **Will enhance Service Collective Training.** ■ **Assumptions: Proposal will not disrupt current T&E mission.**
Justification/Impact	**Potential Conflicts**
■ **Optimize current sea range asset utilization.** ■ **Consolidation of Range management and scheduling at single location.**	■ **Mission expansion (T&E).** ■ **May shift range emphasis.** ■ **"Servicisms" (Cultural approach to scheduling/use).**

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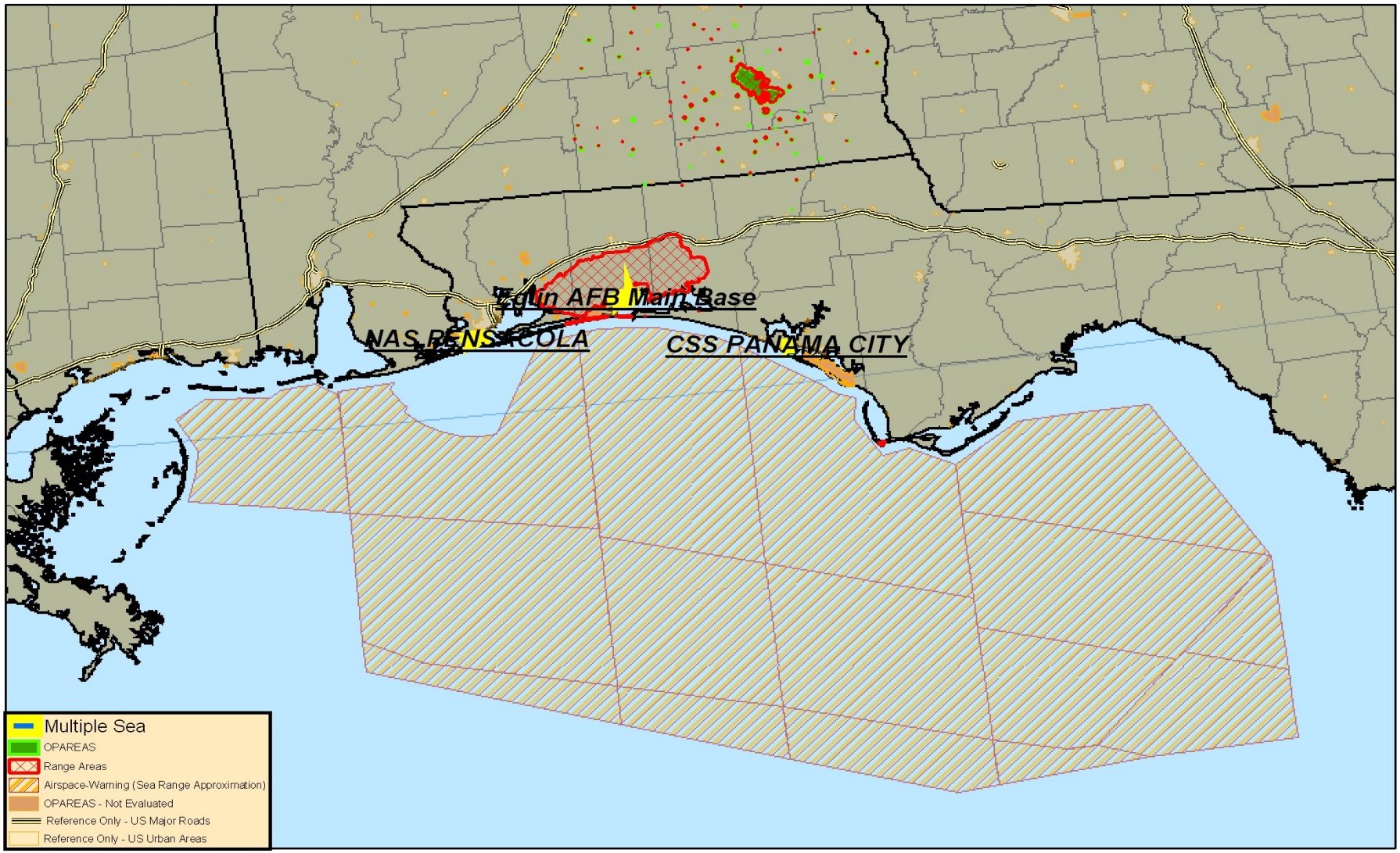

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Establish the Southern Arizona Air-Ground Range Complex

E&T JCSG

Proposal	Drivers/Assumptions
■ **Establish the Southern Arizona Air-Ground Range Complex incorporating the Yuma Proving Ground, Fort Huachuca, Barry M. Goldwater Range, MCAS Yuma, NAF El Centro, Davis-Monthan AFB and associated air space.**	■ **Transformational Option #39.** ■ **Additional ground maneuver space required.** ■ **Does not disrupt existing training and T&E missions at these locations.**
Justification/Impact	**Potential Conflicts**
■ **Optimizes use of range capacity at all sites.** ■ **Supports all Service and Cross-Service air-ground training.** ■ **Potential Joint UAV training venue.** ■ **Potential for ground maneuver training.** ■ **Expands on existing informal relationship.** ■ **Relatively unconstrained airspace and good weather.**	■ Potential conflicts with Threatened and Endangered Species. ■ Undocumented Aliens and Border Patrol Mission. ■ Homeland Defense Mission.

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TNG 04-01

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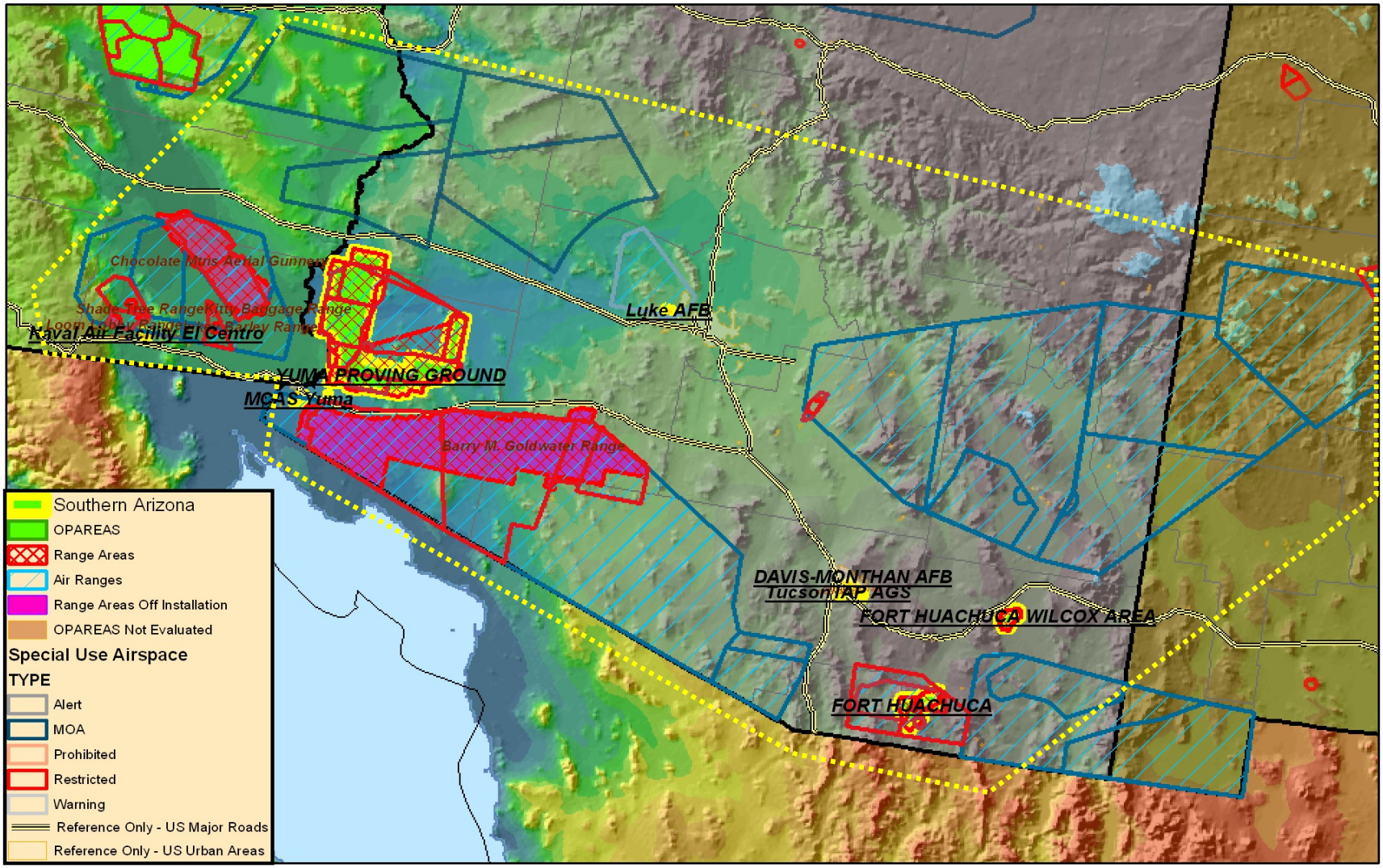

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VACAPES Sea/Ground (Littoral) Range Combination

E&T JCSG

Proposal	Drivers/Assumptions

■ **Combine management and scheduling of FACSFAC VACAPES and Fort Story littoral training areas.**	■ **Driver: Transformation Option #39/40.**
	■ **Assumptions:**
	  ■ **Need for a training range that accommodates deep water to maneuver and is proximate to USN, USMC, Army and SOF forces in the Mid-Atlantic region.**
	  ■ **Future manager to accommodate all users.**

Justification/Impact	**Potential Conflicts**
■ **Improved access to training synergy across environments.** ■ **Potential for accommodating new missions.** ■ **Recognizes existing situation at a critical training location.** ■ **Realize efficiency by removing redundant management operations.**	■ **Servicisms (Cultural approach to scheduling/use).**

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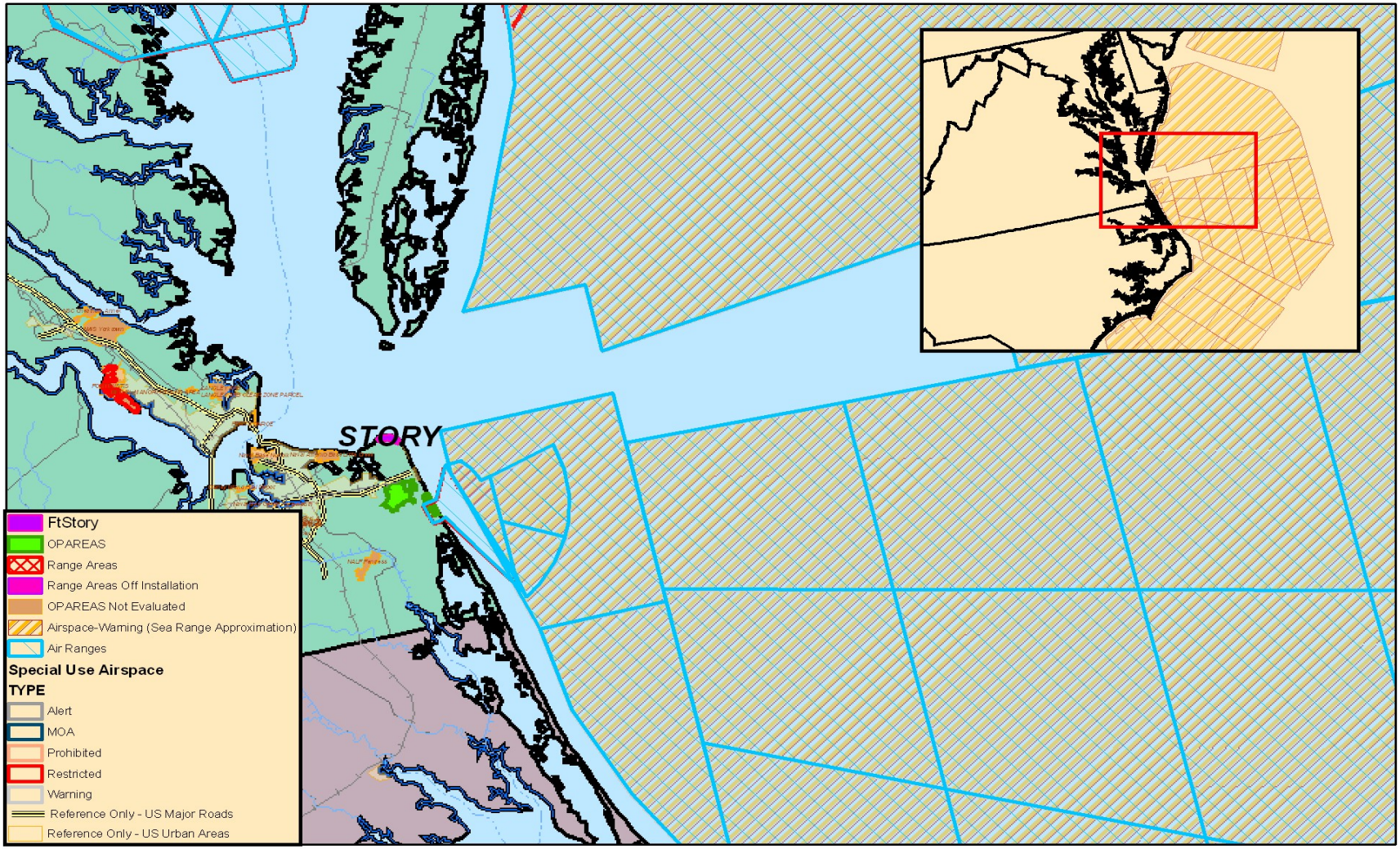

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Gulf Coast Sea/Air Range Combination

E&T JCSG

Proposal	Drivers/Assumptions

Consolidate Range Management and Scheduling of Sea and Air Ranges at Eglin AFB, Coastal Systems Station Panama City and NAS Pensacola.	■ **Driver: Transformation Option #39.**
	  ■ **Will enhance Service Collective Training.**
	■ **Assumptions:**
	  ■ **Proposal will not disrupt current T&E mission.**
	  ■ **Supersedes Gulf Coast Sea Range Combination Proposal.**

Justification/Impact	**Potential Conflicts**
■ **Optimize current sea and air range asset utilization.** ■ **Consolidation of Range management and scheduling.**	■ **Mission expansion (T&E).** ■ **May shift range emphasis.** ■ **"Servicisms" (Cultural approach to scheduling/use).**

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TNG 06-01

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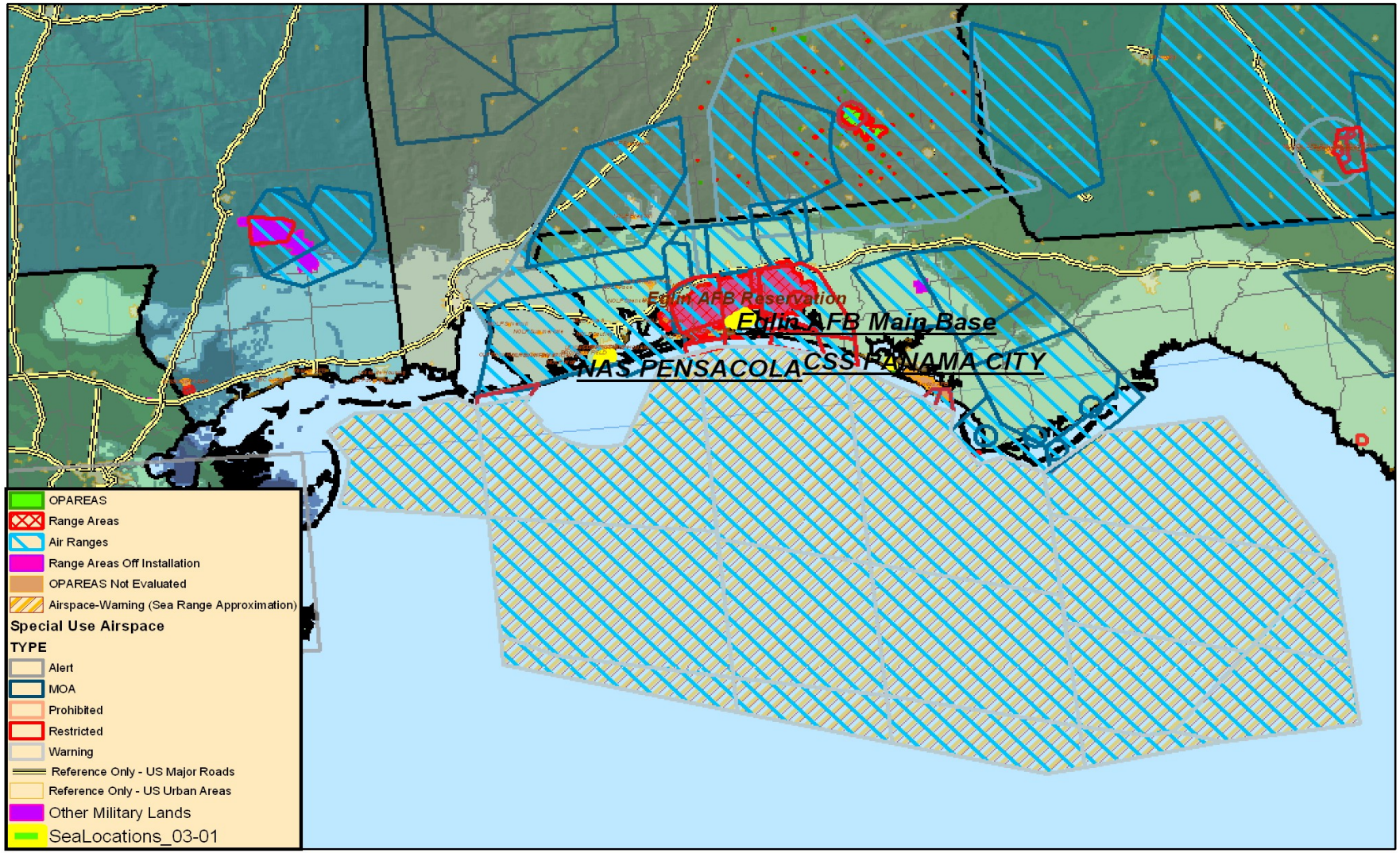

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Establish a Joint Urban Ops Training Center of Excellence

E&T JCSG

Proposal	Drivers/Assumptions
• Establish a Joint Urban Operations Training Center of Excellence at a suitable installation proposed for closure by one of the Services • Privatize the management, operation and maintenance of the facility (GOCO)	•Transformation Option #40 •A suitable site meeting the following criteria will be proposed for closure: •Sufficient ground space for maneuver •Restricted airspace •Impact area for live-fire • Runway •Within 100 miles of coastline •Small cantonment area •Minimal encroachment
Justification/Impact	**Potential Conflicts**
<u>Justification</u> •Establishes urban ops training center with minimal construction •Supports all Service and joint urban ops training tasks •Provide urban ops training capability without degrading service's capability <u>Impact</u> •Full financial savings from closure of selected installation will not be realized	•Service intent to close selected installation

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Establish the Gulf Panhandle Range Complex

E&T JCSG

Scenario	Drivers/Assumptions

■ **Establish a Gulf Range Complex incorporating NAS Pensacola, Eglin AFB, Ft. Benning, Ft. Rucker, Camp Shelby, Tyndall AFB, Coastal Systems Station Panama City, Gulfport CRTC and associated sea and air space.**	■ **Transformational Options #39/40.**
	■ **Joint training environment with range space sufficient to support:**
	  ■ **ESG with live fire capability.**
	  ■ **CSG with live fire capability.**
	  ■ **BCT/UA with live fire capability.**
	  ■ **Joint SOF**
	  ■ **AF Ready Aircrew Program (RAP) tasking**
	■ **Supersedes Sea and Sea-Air Combination Proposals.**
	■ **Will not disrupt current T&E mission.**

Justification/Impact	**Potential Conflicts**
■ **Supports all Service and Joint training tasks.** ■ **Optimizes use of range capacity at all sites.** ■ **Expands on existing informal relationship.** ■ **Opportunity to train in diverse conditions.**	■ **Servicisms (Cultural approach to scheduling/use).** ■ **Mission expansion (T&E).**

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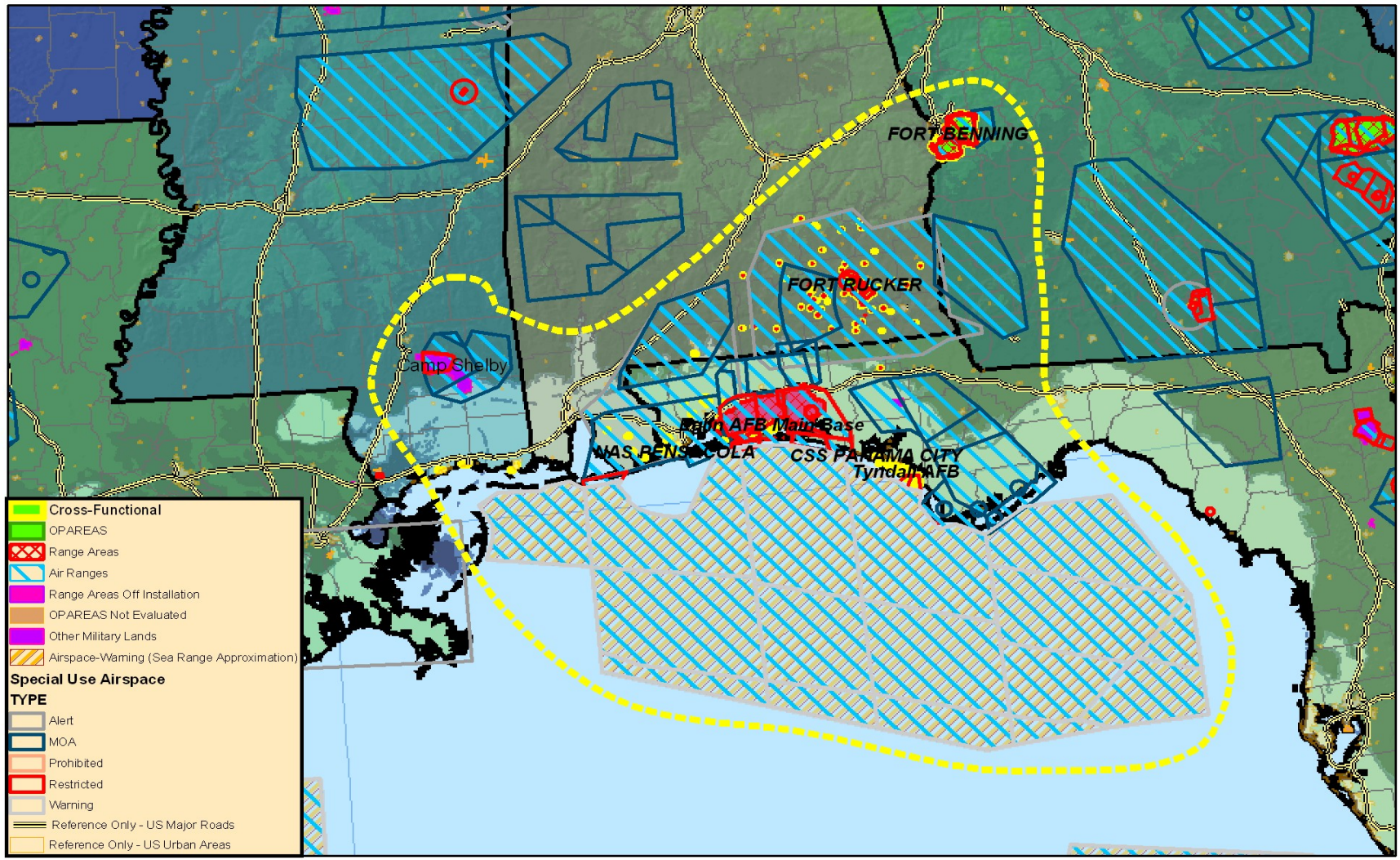

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Training Range Function - Proposals

E&T JCSG

CROSS-FUNCTIONAL IDEA:

9. Any of Above that Includes at Least 1 T&E OAR w/ Ground, Air or Sea Space

The following two proposals illustrated Cross-Functional Range Use:

Proposal #: TNG 04-01
Idea: Cross-Service Range Use - Ground-Air Range
Proposal Title: Establish the Southern Arizona Air-Ground Range Complex

Proposal #: TNG 08-01
Idea: Full Capability Joint Range Complex
Proposal Title: Establish the Gulf Panhandle Range Complex

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Range Subgroup Proposals

- **Based on Military Judgment; Partial Capacity Analysis**
- **NO Military Value Data**
- **Request authority to revise or withdraw based on further analysis.**