BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF OCTOBER 21, 2004

The Principal Deputy Under Secretary of Defense (Personnel & Readiness), Mr. Abell, chaired the 29th meeting of the E&T JCSG. Attendee List is at Attachment 1. Mr. Howlett provided a brief overview of the meeting agenda and then reported the status of E&T JCSG Requests for Clarification (RFCs) for Capacity and Military Value Data by Service (and DoD Agencies). Services are continuing to clarify/correct capacity and military value information for E&T JCSG Subgroups and have made progress. But, Mr. Abell and Mr. Dominguez tasked each of the Services to close out the remaining RFCs, with a target date of November 1, 2004. Among the key capacity data issues discussed were: DAU/Fort Belvoir, NDU/Fort McNair, and T&E supplemental data calls to Army and Air Force. Mr. Abell asked the Army to rectify the problems the PDE Subgroup has experienced in getting capacity data from Fort Belvoir and Fort McNair. Mr. Gunlicks agreed to contact DAU and NDU and will report back to Mr. Abell by October 22, 2004 if it appears that the data will not be made available to PDE by November 1, 2004. If necessary, Mr. Abell stated that he would accept OSD BRAC's offer and request Mr. Wynne's assistance in getting responses from both organizations. E&T JCSG Principals acknowledged that as MilVal responses are received and reviewed; Subgroups may be compelled to ask additional RFCs. E&T JCSG Principals agreed (as during the October 14, 2004 meeting) that DEOMI/Patrick AFB must answer all MilVal questions and RFCs in order to finalize the PDE Subgroup database. Lastly, Mr. Abell requested that each Service/JCS Principal and/or Subgroup Chairman inform him as soon as possible next week if they will be unable to close out all remaining RFCs by the targeted November 1, 2004 timeline.

The remainder of the meeting was devoted to deliberative discussions of Subgroup ideas and proposals by Specialized Skills Training (Brig Gen Hostage), Ranges (Mr. Macia, TSWG, and Dr. Foulkes, T&ESWG), and Professional Development Education (Col Lynes) (reference individual notes in the Briefing Slides, Attachment 2). Mr. Dominguez reemphasized Mr. Wynne's request that JCSG Subgroup Chairs use the list of considerations, memo dated September 28, 2004, "Considerations for the BRAC Analytic Process" in the

decision making process (distributed during the October 14, 2004 meeting). He also reiterated that at the end of E&T JCSG's scenario process, Subgroup Chairs should be prepared to provide a synopsis of whether or not the ISG-provided list of considerations were used as additional factors to inform the decision making process.

The next regularly scheduled meeting of the E&T JCSG is Thursday, October 28, 2004. Principals and Subgroup Chairmen discussed the upcoming November holidays in light of BRAC timelines and agreed to schedule an extended E&T JCSG meeting on November 10, 2004 (0830-1300 hrs in the SecAF Conf Room) prior to the Veterans' Day holiday. The Principals tentatively agreed to NOT schedule an E&T JCSG meeting during the Thanksgiving week. A final decision would be made after the meeting on November 10, 2004.

Approved: Charles S. Abell
Principal Deputy Under Secretary of Defense (Personnel & Readiness)
Chairman, Education & Training Joint Cross-Service Group

Attachments:
1. List of Attendees, October 21, 2004
2. Briefing Slides

Copies:
1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
October 21, 2004

Attendees

Members:

- Hon Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair
- Hon Michael L. Dominguez, Assistant Secretary of the Air Force (Manpower and Reserve Affairs)
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)
- MG Buford Blount, USA, Deputy G-3
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command
- Col Jerry Lynes, USMC, Division Chief, Joint Education & Doctrine, J-7

Others:

- RADM George Mayer, USN, Chairman, Flight Training Subgroup
- Brig Gen Hostage, USAF, Chairman, Specialized Skill Training Subgroup
- Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- Mr. Bob Howlett, E&T JCSG Coordination Team
- CAPT Gene Summerlin, USN, Navy BRAC, FT Subgroup
- CAPT Bill Wilcox, USN, N1D
- CAPT Cathy Osman, USN, J7/JEDD/JEB, PDE Subgroup
- Col Sam Walker, USAF, E&T JCSG, PDE Subgroup
- Col Bob Yauch, USAF, PDE Subgroup
- Col James Briggs, USAF, AETC/DOO, SST Subgroup
- Mr. Thomas Macia, DAMO-TRS, Ranges Subgroup
- Dr. John Foulkes, TEMA, Ranges Subgroup, T&E Sub-Working Group
- Mr. Bob Harrison, DAMO-TR
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Ms. Beth Schaefer, DOD/IG
- Capt Ernest Wearren, USAF, SAF/IEBJ
- LT Greg Riels, USN, RADM Mayer Aide
- SSG Kevin Lipscomb, USA, E&T JCSG Coordination Team

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E&T JCSG Principals Meeting

21 October 2004

Mr. Charles S. Abell
Chair, E&T JCSG

Agenda

- Subgroups Requests for Clarification Update
- Subgroups Proposals for Scenarios
  - Specialized Skill Training
  - Ranges
  - Professional Development Education

Capacity RFCs Status by Service

ARMY

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT ARMY	9	9	0	0	0	0
PDE ARMY	65	46	19	0	0	19
SST ARMY	290	284	6	0	0	6
RANGES TNG	116	116	0	0	0	0
RANGES T&E	0	0	0	0	0	0
ARMY TOTAL	480	455	25	0	0	25
ARMY SUPPLEMENTAL	361	348	13	0	0	13
NEW ARMY TOTAL	841	803	38	0	0	38

Capacity RFCs Status by Service

NAVY

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT NAVY	83	83	0	0	0	0
PDE NAVY	39	39	0	0	0	0
SST NAVY	317	317	0	0	0	0
RANGES TNG	104	104	0	0	0	0
RANGES T&E	158	158	0	0	0	0
NAVY TOTAL	701	701	0	0	0	0

Capacity RFCs Status by Service

Air Force

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT AF	58	58	0	0	0	0
PDE AF	29	29	0	0	0	0
SST AF	159	159	0	0	0	0
RANGES TNG	108	108	0	0	0	0
RANGES T&E	206	206	0	0	0	0
AF TOTAL	560	560	0	0	0	0
AF SUPPLEMENTAL	115	46	69	69	0	0
NEW AF TOTAL	675	606	69	69	0	0

Capacity RFCs Status by Service

Defense Agencies

	RFCs TOTALS	RFCs CLOSED	RFCs OPEN	14 days or less	14 - 30 days	30+ days
FT	0	0	0	0	0	0
PDE	26	26	0	0	0	0
SST	10	0	10	0	10	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	0	0	0	0	0	0
Def. Ag. TOTAL	36	26	10	0	10	0

Military Value RFCs FT Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	Total RFC	Total RFCs Closed	RFCs Closed This Week	RFCs Still Open	#< 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	**5**	**5**	**2**	**0**	**0**	**0**	**0**	Sent out 24 Sep 04
Navy / USMC	**29**	**22**	**1**	**7**	**0**	**7**	**0**	Sent out 24 Sep 04
Air Force	**127**	**116**	**12**	**11**	**0**	**11**	**0**	Sent out 24 Sep 04 - WIDGET fixed a filter issue providing 4 bases.
DoD	0	0	0	0	0	0	0	
Total	161	143	15	18	0	18	0	0

Military Value RFCs PDE Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	TOTAL MIL VAL RFC	TOTALMIL VAL RFCs Closed	MIL VAL RFCs Closed This Week	MIL VAL RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	38	3	3	35	35			Army rep notified TABS office. 26 RFCs installation did not receive questions.
Navy / USMC	5	3	3	2	2			2 RFCs Expected Resolved Next Week
Air Force	17			17	17			One installation (Patrick AFB, 14 RFCs) AF BRAC working issue, other 3 need clarification.
DoD	8	7	7	1	1			DCAA contacted, update sent, awaiting cert. letter.
Total	68	13	13	55	55			

Military Value RFCs SST Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	TOTAL RFC	TOTAL RFCs Closed	RFCs Closed This Week	RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	83	0	0	83	83	0	0	
Navy / USMC	78	77	77	1	1	0	0	1 in the higher level cert chain.
Air Force	38	37	37	1	1	0	0	
DoD	0						0	
Total	199	114	114	85	85	0	0	

Military Value RFCs Range Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#< 2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training MV								
USA	6	0	0	6	6	0	0	10/18/04
USN/USMC	0	0	0	0	0	0	0	
USAF	0	0	0	0	0	0	0	
Tng Totals	**6**	**0**	**0**	**6**	**6**	**0**	**0**	**0%**
T&E MV								
USA	149	0	0	149	149	0	0	
USN/USMC	0	0	0	0	0	0	0	
USAF	78	46	0	32	32	0	0	
T&E Totals	**227**	**46**	**0**	**181**	**181**	**0**	**0**	**20%**
Tng & T&E MV	**233**	**46**	**0**	**187**	**187**	**0**	**0**	**20%**

SST Recommendations on Army Proposals

Recommended

- Privatize Defense Language Institute Foreign Language Center (DLIFLC)
- Relocate Aviation Logistics School to Ft. Rucker

Not recommended

- Relocate Defense Language Institute Foreign Language Center (DLIFLC) to Ft. Meade
- Relocate Aviation Logistics School to Corpus Christi

Privatize Defense Language Institute Foreign Language Center (DLIFLC) (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Privatize DLIFLC ▪ Gaining activity: California State University at Monterey Bay (CSMB) ▪ Losing activity: Presidio of Monterey, CA	▪ Principles: Organize and Train ▪ Transformational Options: Privatize Specialized Skill Training
Justification/Impact	**Potential Conflicts**
▪ Eliminates infrastructure costs ▪ Faculty available in the area	▪ Unique military training standards and culture ▪ Need to ensure low density courses maintained ▪ Need to maintain curriculum control

Approved_____ Disapproved_____ Revised_____ Deferred_____

Relocate Defense Language Institute Foreign Language Center (DLIFLC) to Ft. Meade (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate DLIFLC ▪ Gaining activity: Ft. Meade, MD ▪ Losing activity: Presidio of Monterey, CA	▪ Principles: Organize and Train ▪ Transformational Options: Relocates institutional training to an installation with other activities
Justification/Impact	**Potential Conflicts**
▪ Reduces infrastructure costs ▪ NSA (Ft. Meade) is a significant customer of DLI	▪ Unique military training standards and culture ▪ Instructors may be unwilling to relocate ▪ Movement of activity into the Washington, DC area

Approved_____ Disapproved_____ Revised_____ Deferred_____

Relocate Aviation Logistics School to Ft. Rucker (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate Aviation Logistics School ▪ Gaining activity: Ft. Rucker, AL ▪ Losing activity: Ft. Eustis, VA	▪ Principles: Organize and Train ▪ Transformational Options: Consolidates pilot training and maintenance training for rotary wing aircraft
Justification/Impact	**Potential Conflicts**
▪ Consolidates aviation maintenance training with aviation flight training ▪ Creates space at Ft. Eustis for additional activities	▪ Flight Training Subgroup recommendation for location of rotary wing training

Approved_____ Disapproved_____ Revised_____ Deferred_____

Relocate Aviation Logistics School to Corpus Christi (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate Aviation Logistics School ▪ Gaining activity: Corpus Christi Army Depot, TX ▪ Losing activity: Ft. Eustis, VA	▪ Principles: Organize and Train ▪ Transformational Options: Consolidates institutional training at a single installation to support force stabilization
Justification/Impact	**Potential Conflicts**
▪ Consolidates aviation maintenance training with aviation maintenance facility ▪ Creates space at Ft. Eustis for additional activities	▪ Unique Service training standards and culture at an Army depot ▪ Removes Army training from a US Army Training and Doctrine Command school ▪ SST capacity analysis unknown

Approved_____ Disapproved_____ Revised_____ Deferred_____

SST Recommendations

Recommended

- E&T JCSG approve transfer of Defense Security Service Academy (DSSA) to Headquarters and Support Activities (H&SA JCSG). H&SA scenario creates DoD Counterintelligence and Security Agency at Fort Meade, MD (includes DSSA). SST will provide H&SA with capacity data and coordinate.

Not recommended (SST Ideas)

- Establish Joint Center of Excellence for Correctional Custody and Military Police Training
- Consolidated Driver Training

Conflict Resolution Strategy

- Directing Group 1 (e.g., services) to drop from their scenario the function(s) assigned to Group 2 (e.g., JCSG) and subsequently directing Group 2 to develop a scenario that " fills in" the function(s) dropped from the Group 1 scenario.
- Directing Group 1 (e.g., services) to "sub-contract" the Group 2 (e.g., JCSG) functional analysis to Group 2, but maintaining Group 1 lead in developing the larger integrated scenario.
- Directing Group 2 (e.g., JCSG) to "overwatch" Group 1 (e.g., services) functional analysis that is a part of the larger Group 1 scenario.
- & various other resolution options…

TNG SWG

Evaluating Range TNG Ideas for Proposal Value

21 Oct 2004

Ranges Subgroup

Range Subgroup (TNG) not creating true "realignment and closure" actions

1. ***Few gains and losses***
2. ***Can't move the Services' forces based on ranges***
3. ***More requirements for range use than we have range capacity***
4. ***Only ranges with a ground component for maneuver or weapons delivery are tied to installations***
5. ***All major Army & USMC installations contain ranges***
6. ***Sea and airspace can exist independent of installations that currently control them***

Our direction was to inform others as to value of ranges

1. **This JCSG & it's other subgroups**
2. **Other JCSGs**
3. **Services**

OSD BRAC directed us away from "basing" or consideration of operational forces during the CAP adjudication process (Nov 03)

Our approved MV scoring plan reflects this

Deliverables:

- **Proposals reflecting:**
  - **Highest cross-service and joint training value**
  - **Greatest potential for TNG – T&E cross-functional use**
- **Assessment of Range (TNG) CAP and MV to Inform others**

Ranges Subgroup

Range Subgroup (TNG) consideration of realignment, closure and "harvesting"

Closure:

1. **We "filtered" ranges, based on volume (approved by E&T JCSG), for unit/collective, cross-service or joint training**
2. **We are identifying "unique" range capabilities regardless of filter**
3. **All ranges not considered after the filter and uniqueness considerations, are of no interest to us**

Realignment:

1. **Range Subgroup identified "combinations" and "complexes" of ranges with highest value to unit/collective, cross-service or joint training,` or ranges with unique capability**

2. **We recognize that these may not conform to BRAC Scenario parameters**

"Harvesting":

1. **Range Subgroup (TNG) has tended to seek assets from other <u>proposed</u> closures or realignments to enable our proposals**

IDEAS & PROPOSALS

- Cross-Service
  - Multiple Ground: 8
  - Multiple Air: 6
  - Multiple Sea: 1
  - Air-Ground: 16
  - Sea-Ground: 4
  - Sea-Air: 3
- Joint
  - Unique Capability – Centers of Excellence 3
  - Full Capability – All Domains & All Services 6
- Cross-Functional
  - Combinations of TNG & T&E Ranges (8)
- Service Unit/Collective Training
  - 1..n List of Ranges by Service 4

51 Potential Proposals

IDEAS - Characteristics

- **Cross-Service**
  - **Accommodates more than 1 service training**
  - **Ground – Air – Sea domains**
  - **Filters applied**
- **Joint**
  - **Protects unique capabilities regardless of domain or filter**
  - **Identifies those complexes that address all service training requirements in all domains**
- **Cross-Functional**
  - **Applies to any and all proposals affecting a MRTFB T&E OAR**
  - **Seeks greater TNG – T&E range use**
  - **Seeks to eliminate administrative barriers to cross-functional use – *MRTFB reimbursable policy***
- **Service Unit/Collective Training**
  - **Information to Services – no proposals intended**

IDEAS & PROPOSALS – FOCUSED & INTEGRATED

- **Cross-Service**
  - **Multiple Ground:** Central CAL Complex to Army ~~3~~ 2
  - **Multiple Air:** 1
  - **Multiple Sea:** 0
  - **Air-Ground:** 4
  - **Sea-Ground (Littoral):** *Moved to Joint Unique Capability*
  - **Sea-Air:** 0

18 Potential Integrated Proposals

- **Joint**
  - **Unique Capability – Centers of Excellence** 5
  - **Full Capability – All Domains & All Services** 6
- **Cross-Functional**
  - **Combinations of TNG & T&E Range Us** *8*

(included in above)

- **Service Unit/Collective Training**
  - **1..n List of Ranges <u>by Service</u>** *4*

(not potential proposals)

IDEAS & PROPOSALS – FOCUSED & INTEGRATED

Application of ISG Considerations (ISG 28 Sep 04 Memo)

Recruit & Train:

	HIGH	MEDIUM	LOW
1.	X		
2.	X		
3.		N/A – We do not direct the stationing of forces	
4.		N/A - We help inform the Navy	
5.		N/A – We help inform the USAF	
6.		N/A - We help inform the Navy	
7.		N/A – No Range Implications	
8.		N/A – No Range Implications	
9.		N/A – No Range Implications	
10.		X - 19K acre ground filter	
11.		N/A - We help inform the USMC	
12.		N/A – No Range Implications	

IDEAS & PROPOSALS – FOCUSED & INTEGRATED

Application of ISG Considerations (ISG 28 Sep 04 Memo)

- **Organize:**

	HIGH	MEDIUM	LOW
3.	X - TNG MV Scoring Plan		
4.			X - Range 1…n by Service

- **Equip:**

1. X – Cross Functional Use & TNG MV Scoring Plan
2. X - Cross-Functional Use & TNG MV Scoring Plan
3. X - Cross-Functional Use & TNG MV Scoring Plan

- **Supply, Service & Maintain:**

NONE

- **Deploy, Employ (Operational):**

1. X – Range 1…n by Service
2. X – Range 1…n by Service
7. X - TNG MV Scoring Plan

NET PROPOSALS – GAINS & LOSSES CHALLENGE

- Cross-Service
  - Multiple Ground:
  - Multiple Air:
  - Multiple Sea:
  - Air-Ground:
  - Sea-Ground:
  - Sea-Air:

+ ***Can Create Gains & Losses***

- ***Proposals Less Joint Value***

- Joint
  - Unique Capability
  - Full Capability
- Cross-Functional
  - Combinations of TNG & T&E Ranges

- ***Most Difficult to Create Gains & Losses***

+ ***Highest Joint Value***

- Service Unit/Collective Training
  - 1..n List of Ranges by Service

Intended to only <u>inform</u> Services

NET PROPOSALS

Range Subgroup Idea #	Initial Date	Driver	Range Subgroup Proposal #	Proposal Title	Trans Options #	Crosswalk Between Tng/T&E
Tng - 01		**Multiple Ground Complex**				
01-01	16-Sep-04	Cross Service - Multiple Grd Complex	TNG 01-01	Central Virginia Grd Maneuver Complex	39	
01-07	23-Sep-04	Cross Service - Multiple Grd Complex	TNG 01-07	Sierra Nevada Grd Maneuver Complex	39	
TNG - 02		**Multiple Air Complex**				
02-04	24-Sep-04	Cross Service Multiple Air	TNG 02-04	Northern Plains Airspace	39	
Tng - 04		**Air - Ground**				
04-01	16-Sep-04	Cross Service Air - Ground	TNG 04-01	Soutwest Air/Ground Complex	39	T&E
04-02	24-Sep-04	Cross Service Air - Ground	TNG 04-02	White Sands/Melrose/Bliss	39	T&E
04-13	24-Sep-04	Cross Service Air - Ground	TNG 04-13	UTTR/Dugway/Fallon	39	T&E
04-15	24-Sep-04	Cross Service Air - Ground	TNG 04-15	R-2508/29 Palms	39	T&E
Tng 07		**Unique Capabilities Center of Excellence**				
07-01	16-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-01	Establish a Joint Service Urban Ops Tng Ctr of Excellence	40	
07-02	23-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-02	Joint Arctic Tng Center of Excellence	40	
07-03	23-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-03	Joint Tropical Tng Center of Excellence	40	
07-04	24-Sep-04	Cross Service Sea-Ground (Littoral)	TNG 07-04	Establish Littoral Centers of Excellence (Primary) - MCB Camp Pendleton & Eglin AFB	39/40	
07-05	24-Sep-04	Cross Service Sea-Ground (Littoral)	TNG 07-05	Establish Littoral Centers of Excellence (Secondary)	39/40	T&E
Tng 08		**Full Capability All Domain Complex**				
08-01	16-Sep-04	Full Capability Joint Range Complex	TNG 08-01	Establish the Gulf Range Complex	39/40	T&E
08-02	23-Sep-04	Full Capability Joint Range Complex	TNG 08-02	Establish Regional Range Combinations Southeast	39	
08-03	23-Sep-04	Full Capability Joint Range Complex	TNG 08-03	Establish Regional Range Combinations VACAPES Tidewater	39	T&E
08-04	23-Sep-04	Full Capability Joint Range Complex	TNG 08-04	Establish Regional Range Combinations SOCAL	39	T&E
08-05	23-Sep-04	Full Capability Joint Range Complex	TNG 08-05	Establish Regional Range Combinations Hawaii	39	
08-06	1-Oct-04	Full Capability Joint Range Complex	TNG 08-06	Establish Northwest Range Combinations	39	

Concern

Do we want to legislate range management actions through BRAC ?

Test and Evaluation Ideas

- **01: Establish Geographically-Centered T&E OAR Complex for air, sea, land space, armaments/munitions, C4ISR, EW and CB Defense.**
  - ***Western-Centered (Selected Scenario)***
  - **Eastern-Centered**
- **02: Establish Geographically-Centered Aerial Systems T&E OAR Complex for manned and unmanned air vehicles, air delivered weapons, airborne sensors and EW.**
  - **Western-Centered**
    - **FW and RW; FW only; RW only**
  - **Eastern-Centered**
    - **FW and RW; FW only; RW only**
- **03: Consolidate Air Vehicle T&E OAR footprint for manned and unmanned air vehicles and associated avionics, propulsion and airframes.**
  - **FW, RW, and UA vehicles**
    - **Western-Centered**
    - **Eastern-Centered**
  - **FW and UA vehicles**
    - **Western-Centered**
    - **Eastern-Centered**
  - **RW**
    - **Western-Centered**
    - **Eastern-Centered**
- **04: Consolidate Air-Launched Munitions T&E footprint for air-to-surface and air-to-air guided and unguided weapons.**
  - **Western-Centered**
  - **Eastern-Centered**

Consolidate Rotary Wing Air Vehicle T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for manned and unmanned rotary wing air vehicle (including tilt rotor) and associated avionics, propulsion, airframes at a single site or contiguous/near contiguous sites.
- Gaining Locations: Patuxent River, Redstone Arsenal
- Losing Locations: Edwards AFB, Ft Rucker, Ft. Eustis

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by gaining locations.

Justification/Impact

- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Rotary Wing Air Vehicle T&E.
- Enhances synergy of T&E OAR rotary wing aircraft work with the associated rotary wing development and acquisition work.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.

Approved_____ Disapproved_____ Revised_____ Deferred_____

Consolidate Fixed Wing Air Vehicle T&E to a Western-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for manned and unmanned fixed wing air vehicle and associated avionics, propulsion, airframes at a single western site or contiguous/near contiguous set of western-centered set of sites.
- Gaining Locations: Edwards AFB, China Lake, Pt Mugu, Nellis AFB, Vandenberg AFB, Tucson IAP AGS, Ft. Huachuca
- Losing Locations: Patuxent River, Eglin AFB

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Fixed Wing Air Vehicle T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred_____

Consolidate Fixed Wing Air Vehicle T&E to an Eastern-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for manned and unmanned fixed wing air vehicle and associated avionics, propulsion, airframes at a single eastern site or contiguous/near contiguous eastern-centered set of sites.
- Gaining Locations: Patuxent River, Eglin AFB
- Losing Locations: Edwards AFB, China Lake, Pt Mugu, Nellis AFB, Vandenberg AFB, Tucson IAP AGS, Ft. Huachuca

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint at losing locations to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Fixed Wing Air Vehicle T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred_____

Consolidate Air-Launched Munitions T&E to a Western-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for air to surface and air to air, guided and unguided weapons, and associated seekers, warheads, guidance and control, propulsion and airframes at a single western site or contiguous/near contiguous Western sites.
- Gaining Locations: China Lake, Pt Mugu, Hill AFB, Vandenberg AFB, WSMR, YPG, Luke AFB, Tucson IAP AGS
- Losing Locations: Eglin AFB, Patuxent River

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint at losing locations to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Air-launched Munitions T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred_____

Consolidate Air-Launched Munitions T&E to a Eastern-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for air to surface and air to air, guided and unguided weapons, and associated seekers, warheads, guidance and control, propulsion and airframes at a single eastern site or contiguous/near contiguous set of eastern-centered set of sites.
- Gaining Locations: Eglin AFB, Patuxent River, China Lake, Hill AFB, WSMR, Luke AFB
- Losing Locations: Pt Mugu, Vandenberg AFB, YPG, Tucson IAP AGS

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Air-launched Munitions T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred_____

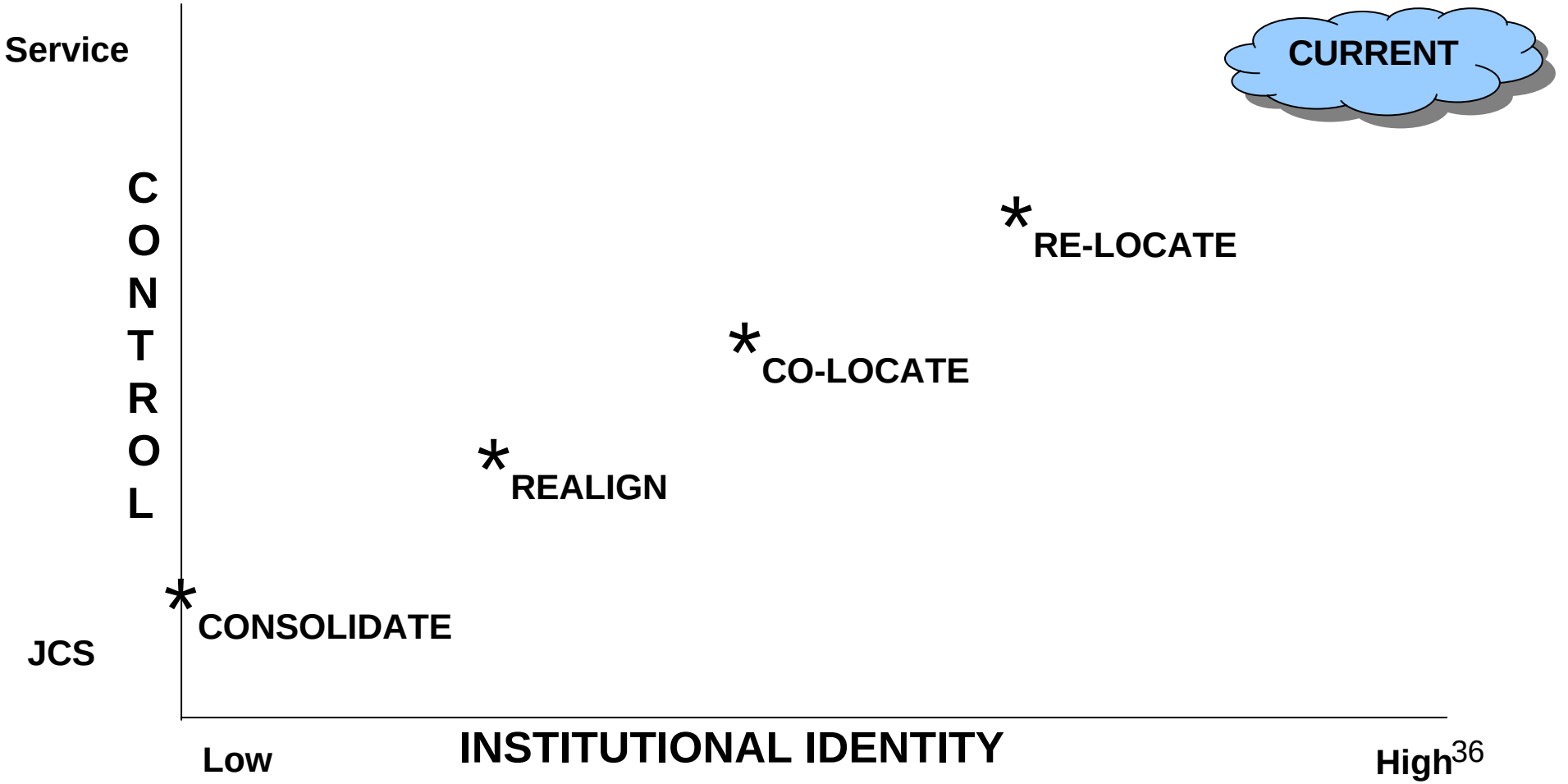
JPME / PME Policy - - *a baseline*

- **Current JPME / PME Policy (OPMEP: CJCSI 1800.01B, 30 Aug 04)**
  - **PME is a continuum; JPME is veined in PME**
  - **Percentage of non-host military department students at SLCs is 25%**
  - **Non-host military department faculty shall be no less than 25%, but no less than 10% by service**
  - **SLCs focus at the operational/strategic level; NDU focuses at the strategic level**
  - **JFSC is the only exclusive JPME II venue; NWC and ICAF award full JPME**

- **2005 National Defense Authorization Act – major changes in Military Education**
  - **Senior Service Colleges authorized as JPME II providers**
  - **Creates a 3-phased approach**
    - **JPME I at ILC, JPME II at SLC and NDU, and CAPSTONE**
  - **Host military department student body and military faculty shall be no more than 60%**
  - **First Implementation – AY 06**

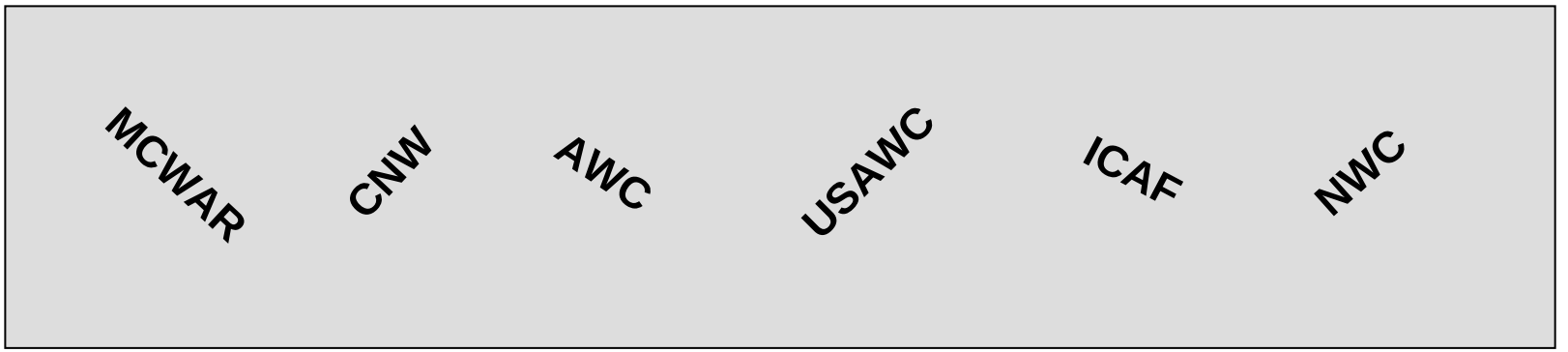
JPME & BRAC

Current:
High Service Control
High Institutional Independence



Consolidate

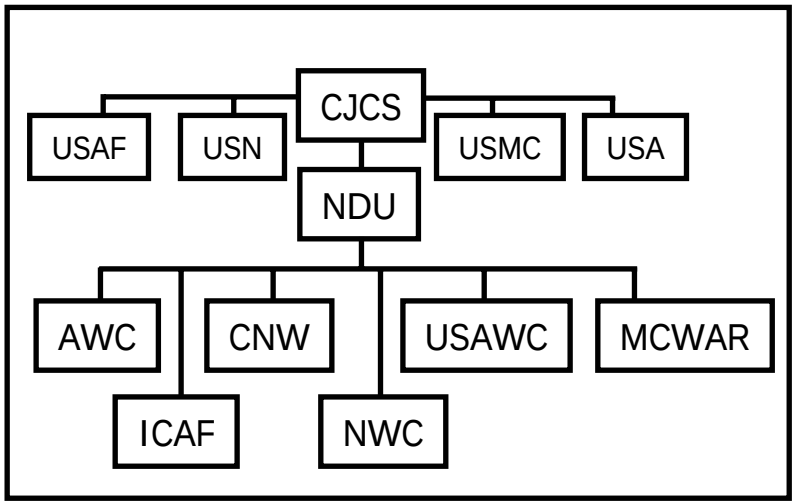
- **"a closure or realignment action that combines one or more functions or activities. Normally includes a decrease of civilian or military personnel."**



- **Single Boss**
- **Integrated Functions**
- **Integrated Curricula**
- **Maximum Savings**
- **Gain In Academic Synergy – Maximum**
- **Move: Single site**

Realign

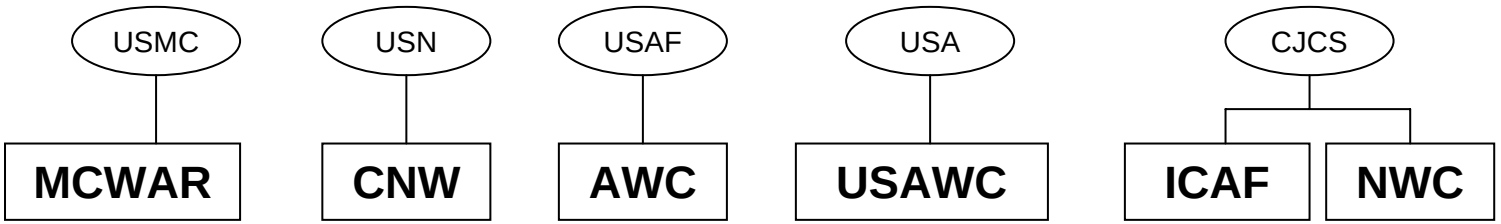
- **"any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances."**



- **Single Boss**
- **Coordinated Functions**
- **Coordinated Curricula**
- **More Savings**
- **Gain In Academic Synergy – More**
- **Move: Same region or area**

Relocate

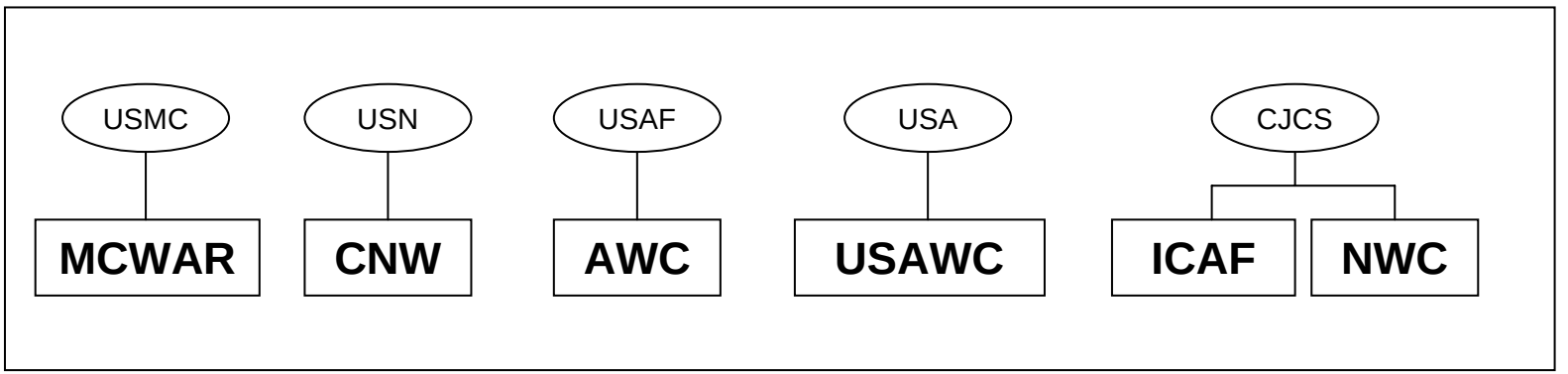
- **"moves functions, missions, units, activities, or personnel positions from one location to another." (i.e. "neighbors")**



- **Service Boss**
- **Separate Functions**
- **Separate Curricula**
- **No Savings Anticipated**
- **Gain In Academic Synergy – as now**
- **Move: Anywhere**

Co-locate

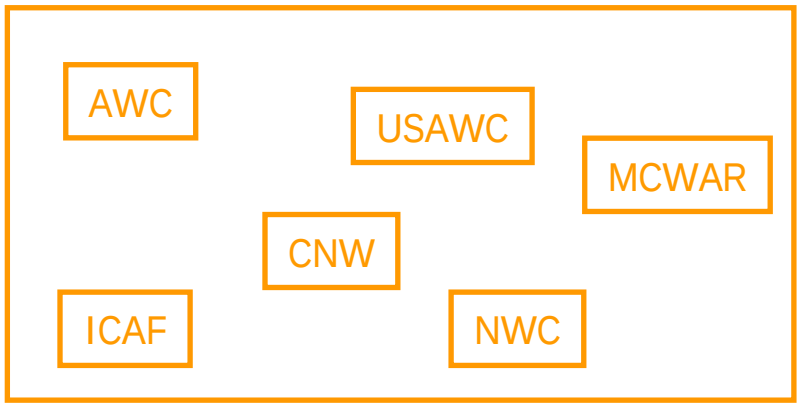
- **"a closure or realignment action that stations functions and/or activities at the same site where they will share existing assets" (i.e. "roommates")**



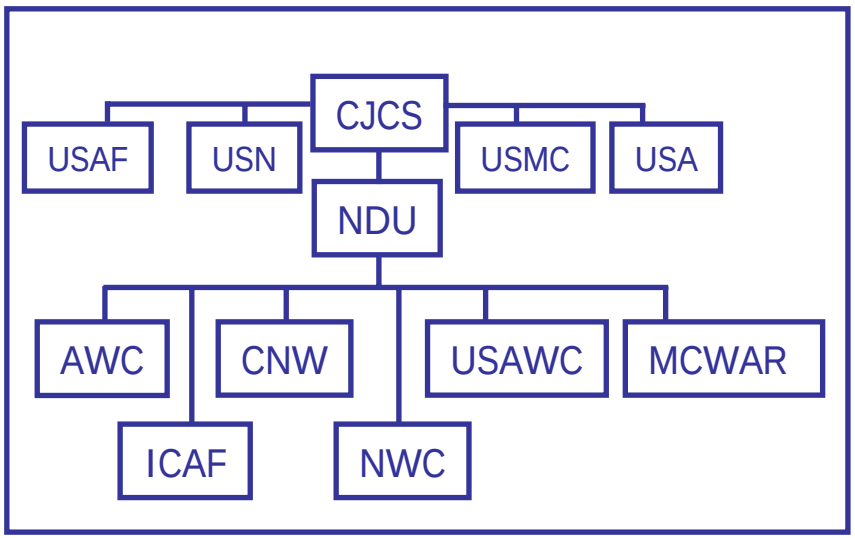
- **Service Boss**
- **Cooperative Functions**
- **Cooperative Curricula**
- **Minimal Savings**
- **Gain In Academic Synergy – Moderate**
- **Move: Same site**

SSC Options
Acceptable? Suitable? Feasible?

Co-locate



Realign



Relocate

Consolidate

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Education & Training Joint Cross Service Group

E&T JCSG Principals Meeting

21 October 2004

(with meeting minutes comments)

Mr. Charles S. Abell
Chair, E&T JCSG

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Agenda

- Subgroups Requests for Clarification Update
- Subgroups Proposals for Scenarios
  - Specialized Skill Training
  - Ranges
  - Professional Development Education

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Capacity RFCs Status by Service

ARMY

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT ARMY	9	9	0	0	0	0
PDE ARMY	65	46	19	0	0	19
SST ARMY	290	284	6	0	0	6
RANGES TNG	116	116	0	0	0	0
RANGES T&E	0	0	0	0	0	0
ARMY TOTAL	480	455	25	0	0	25
ARMY SUPPLEMENTAL	361	348	13	0	0	13
NEW ARMY TOTAL	841	803	38	0	0	38

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Capacity RFCs Status by Service

NAVY

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT NAVY	83	83	0	0	0	0
PDE NAVY	39	39	0	0	0	0
SST NAVY	317	317	0	0	0	0
RANGES TNG	104	104	0	0	0	0
RANGES T&E	158	158	0	0	0	0
NAVY TOTAL	701	701	0	0	0	0

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Capacity RFCs Status by Service

Air Force

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to 30	30+
FT AF	58	58	0	0	0	0
PDE AF	29	29	0	0	0	0
SST AF	159	159	0	0	0	0
RANGES TNG	108	108	0	0	0	0
RANGES T&E	206	206	0	0	0	0
AF TOTAL	560	560	0	0	0	0
AF SUPPLEMENTAL	115	46	69	69	0	0
NEW AF TOTAL	675	606	69	69	0	0

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Capacity RFCs Status by Service

Defense Agencies

	RFCs TOTALS	RFCs CLOSED	RFCs OPEN	14 days or less	14 - 30 days	30+ days
FT	0	0	0	0	0	0
PDE	26	26	0	0	0	0
SST	10	0	10	0	10	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	0	0	0	0	0	0
Def. Ag. TOTAL	36	26	10	0	10	0

6

Military Value RFCs FT Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	Total RFC	Total RFCs Closed	RFCs Closed This Week	RFCs Still Open	#< 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	5	5	2	0	0	0	0	Sent out 24 Sep 04
Navy / USMC	29	22	1	7	0	7	0	Sent out 24 Sep 04
Air Force	127	116	12	11	0	11	0	Sent out 24 Sep 04 - WIDGET fixed a filter issue providing 4 bases.
DoD	0	0	0	0	0	0	0	
Total	161	143	15	18	0	18	0	0

Military Value RFCs PDE Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	TOTAL MIL VAL RFC	TOTALMIL VAL RFCs Closed	MIL VAL RFCs Closed This Week	MIL VAL RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	38	3	3	35	35			Army rep notified TABS office. 26 RFCs installation did not receive questions.
Navy / USMC	5	3	3	2	2			2 RFCs Expected Resolved Next Week
Air Force	17			17	17			One installation (Patrick AFB, 14 RFCs) AF BRAC working issue, other 3 need clarification.
DoD	8	7	7	1	1			DCAA contacted, update sent, awaiting cert. letter.
Total	68	13	13	55	55			

Military Value RFCs SST Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

	TOTAL RFC	TOTAL RFCs Closed	RFCs Closed This Week	RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	83	0	0	83	83	0	0	
Navy / USMC	78	77	77	1	1	0	0	1 in the higher level cert chain.
Air Force	38	37	37	1	1	0	0	
DoD	0						0	
Total	199	114	114	85	85	0	0	

Military Value RFCs Range Subgroup

Status of Military Value Requests for Clarification (RFC) as of 18 Oct. 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#<2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training MV								
USA	6	0	0	6	6	0	0	10/18/04
USN/USMC	0	0	0	0	0	0	0	
USAF	0	0	0	0	0	0	0	
Tng Totals	6	0	0	6	6	0	0	0%
T&E MV								
USA	149	0	0	149	149	0	0	
USN/USMC	0	0	0	0	0	0	0	
USAF	78	46	0	32	32	0	0	
T&E Totals	227	46	0	181	181	0	0	20%
Tng & T&E MV	233	46	0	187	187	0	0	20%

w2

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SST Recommendations on Army Proposals

Recommended

- ❑ Privatize Defense Language Institute Foreign Language Center (DLIFLC)
- ❑ Relocate Aviation Logistics School to Ft. Rucker

Not recommended

- ❑ Relocate Defense Language Institute Foreign Language Center (DLIFLC) to Ft. Meade
- ❑ Relocate Aviation Logistics School to Corpus Christi

11

h1

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Privatize Defense Language Institute Foreign Language Center (DLIFLC) (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Privatize DLIFLC ▪ Gaining activity: California State University at Monterey Bay (CSMB) ▪ Losing activity: Presidio of Monterey, CA	▪ Principles: Organize and Train ▪ Transformational Options: Privatize Specialized Skill Training
Justification/Impact	**Potential Conflicts**
▪ Eliminates infrastructure costs ▪ Faculty available in the area	▪ Unique military training standards and culture ▪ Need to ensure low density courses maintained ▪ Need to maintain curriculum control

Approved_____ Disapproved_____ Revised_____ Deferred___X___ 12

Slide 11

w2 E&T JCSG Principals were concerned over deliberations on Army proposals without sufficient capacity and/or military value data. The Principals voted to "defer" consideration on all four Army proposals until SST is provided the required data.
walkers, 10/22/2004

Slide 12

h1 Deferred. Mr Abell voiced concern over this Army proposal as being too specific or narrowly focused. He asserted that the E&T JCSG needs to review all Language Training, and not just DLIFLC, and include such programs currently at the University of Utah, the English language program at Lackland, etc.
howlettr, 10/25/2004

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Relocate Defense Language Institute Foreign Language Center (DLIFLC) to Ft. Meade (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate DLIFLC ▪ Gaining activity: Ft. Meade, MD ▪ Losing activity: Presidio of Monterey, CA	▪ Principles: Organize and Train ▪ Transformational Options: Relocates institutional training to an installation with other activities
Justification/Impact	**Potential Conflicts**
▪ Reduces infrastructure costs ▪ NSA (Ft. Meade) is a significant customer of DLI	▪ Unique military training standards and culture ▪ Instructors may be unwilling to relocate ▪ Movement of activity into the Washington, DC area

Approved_____ Disapproved_____ Revised_____ Deferred___X___ 13

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Relocate Aviation Logistics School to Ft. Rucker (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate Aviation Logistics School ▪ Gaining activity: Ft. Rucker, AL ▪ Losing activity: Ft. Eustis, VA	▪ Principles: Organize and Train ▪ Transformational Options: Consolidates pilot training and maintenance training for rotary wing aircraft
Justification/Impact	**Potential Conflicts**
▪ Consolidates aviation maintenance training with aviation flight training ▪ Creates space at Ft. Eustis for additional activities	▪ Flight Training Subgroup recommendation for location of rotary wing training

Approved_____ Disapproved_____ Revised_____ Deferred___X___ 14

Relocate Aviation Logistics School to Corpus Christi (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Relocate Aviation Logistics School ▪ Gaining activity: Corpus Christi Army Depot, TX ▪ Losing activity: Ft. Eustis, VA	▪ Principles: Organize and Train ▪ Transformational Options: Consolidates institutional training at a single installation to support force stabilization
Justification/Impact	**Potential Conflicts**
▪ Consolidates aviation maintenance training with aviation maintenance facility ▪ Creates space at Ft. Eustis for additional activities	▪ Unique Service training standards and culture at an Army depot ▪ Removes Army training from a US Army Training and Doctrine Command school ▪ SST capacity analysis unknown

Approved_____ Disapproved_____ Revised_____ Deferred___X___

w4

SST Recommendations

Recommended

- ❑ E&T JCSG approve transfer of Defense Security Service Academy (DSSA) to Headquarters and Support Activities (H&SA JCSG). H&SA scenario creates DoD Counterintelligence and Security Agency at Fort Meade, MD (includes DSSA). SST will provide H&SA with capacity data and coordinate.

Not recommended (SST Ideas)

- ❑ Establish Joint Center of Excellence for Correctional Custody and Military Police Training w5
- ❑ Consolidated Driver Training w6

Slide 16

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w4 BGen Hostage briefed that JCSG-H&SA has agreed to accept the transfer of DSSA for further analysis since it was already part of a larger H&SA proposal. The E&T JCSG Principals requested the SST recommendation be forwarded to OSD BRAC for Conflict Resolution, with the goal of having H&SA complete the analysis with SST "over watch."
walkers, 10/22/2004

w5 E&T JCSG Principals approved as a "Not Recommended" action, but Mr Abell reminded the Subgroup Chairs not to be constrained by MilCon costs, etc. In the case of MP training, with the 20% commonality of curricula it does not make sense to consolidate especially since the Navy and AF are already co-located at Lackland AFB.
walkers, 10/22/2004

w6 E&T JCSG Principals approved the removal of Consolidated Driver Training from further analysis. SST reminded the Principals that TMO would still be reviewed, but at a later date.
walkers, 10/22/2004

Conflict Resolution Strategy

- Directing Group 1 (e.g., services) to drop from their scenario the function(s) assigned to Group 2 (e.g., JCSG) and subsequently directing Group 2 to develop a scenario that " fills in" the function(s) dropped from the Group 1 scenario.
- Directing Group 1 (e.g., services) to "sub-contract" the Group 2 (e.g., JCSG) functional analysis to Group 2, but maintaining Group 1 lead in developing the larger integrated scenario.
- Directing Group 2 (e.g., JCSG) to "overwatch" Group 1 (e.g., services) functional analysis that is a part of the larger Group 1 scenario.
- & various other resolution options...

Ranges Subgroup

TNG SWG

Evaluating Range TNG Ideas for Proposal Value

21 Oct 2004

Slide 17

h7 Principals agreed to this approach to conflict resolution (which codifies prior E&T JCSG discussions and coinsides with e-mail message traffic 21 Oct 04 between Mr. Dominguez, Mr. Abell, and Dr. College).

howlettr, 10/25/2004

w7

Ranges Subgroup

Range Subgroup (TNG) not creating true "realignment and closure" actions

1. ***Few gains and losses***
2. ***Can't move the Services' forces based on ranges***
3. ***More requirements for range use than we have range capacity***
4. ***Only ranges with a ground component for maneuver or weapons delivery are tied to installations***
5. ***All major Army & USMC installations contain ranges***
6. ***Sea and airspace can exist independent of installations that currently control them***

Our direction was to inform others as to value of ranges

1. **This JCSG & it's other subgroups**
2. **Other JCSGs**
3. **Services**

OSD BRAC directed us away from "basing" or consideration of operational forces during the CAP adjudication process (Nov 03)

Our approved MV scoring plan reflects this

Deliverables:

- **Proposals reflecting:**
  - **Highest cross-service and joint training value**
  - **Greatest potential for TNG – T&E cross-functional use**
- **Assessment of Range (TNG) CAP and MV to inform others**

19

h2

Ranges Subgroup

Range Subgroup (TNG) consideration of realignment, closure and "harvesting"

Closure:

1. **We "filtered" ranges, based on volume (approved by E&T JCSG), for unit/collective, cross-service or joint training**
2. **We are identifying "unique" range capabilities regardless of filter**
3. **All ranges not considered after the filter and uniqueness considerations, are of no interest to us**

Realignment:

1. **Range Subgroup identified "combinations" and "complexes" of ranges with highest value to unit/collective, cross-service or joint training,` or ranges with unique capability**
2. **We recognize that these may <u>not</u> conform to BRAC Scenario parameters**

"Harvesting":

1. **Range Subgroup (TNG) has tended to seek assets from other <u>proposed</u> closures or realignments to enable our proposals**

20

Slide 19

w7 During deliberations, the E&T JCSG Principals reminded the Ranges/T&E Chairs of the requirement for the JCSG to be the deliberative body, especially as US Army and Marine Corps propose base closures that include Ranges and/or T&E functions.
walkers, 10/22/2004

Slide 20

h2 Closure item 3. Ranges not within the purview of the subgroup should be reviewed by the MilDeps. If a range installation were to be closed by the MilDep, the range complex may be returned to E&T JCSG for further review.
howlettr, 10/25/2004

w8

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IDEAS & PROPOSALS

- Cross-Service
  - Multiple Ground: 8
  - Multiple Air: 6
  - Multiple Sea: 1
  - Air-Ground: 16
  - Sea-Ground: 4
  - Sea-Air: 3
- Joint
  - Unique Capability – Centers of Excellence 3
  - Full Capability – All Domains & All Services 6
- Cross-Functional
  - Combinations of TNG & T&E Ranges (8)
- Service Unit/Collective Training
  - 1..n List of Ranges by Service 4

51 Potential Proposals

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IDEAS - Characteristics

- **Cross-Service**
  - **Accommodates more than 1 service training**
  - **Ground – Air – Sea domains**
  - **Filters applied**
- **Joint**
  - **Protects unique capabilities regardless of domain or filter**
  - **Identifies those complexes that address all service training requirements in all domains**
- **Cross-Functional**
  - **Applies to any and all proposals affecting a MRTFB T&E OAR**
  - **Seeks greater TNG – T&E range use**
  - **Seeks to eliminate administrative barriers to cross-functional use – *MRTFB reimbursable policy***
- **Service Unit/Collective Training**
  - **Information to Services – no proposals intended**

22

Slide 21

w8 E&T JCSG Principals voiced concern over the ownership of analysis of the small ranges below the scope of the JCSG-Ranges Subgroup. The JCSG is only considering ranges above the defined threshold. Mr Dominguez requested that the Ranges Subgroup be proactive to ensure the respective Services review/consider all the ranges below the defined JCSG threshold.
walkers, 10/22/2004

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IDEAS & PROPOSALS – FOCUSED & INTEGRATED

- **Cross-Service**
  - **Multiple Ground:** Central CAL Complex to Army ~~3~~ 2
  - **Multiple Air:** 1
  - **Multiple Sea:** 0
  - **Air-Ground:** 4
  - **Sea-Ground (Littoral):** *Moved to Joint Unique Capability*
  - **Sea-Air:** 0

18 Potential Integrated Proposals

- **Joint**
  - **Unique Capability – Centers of Excellence** 5
  - **Full Capability – All Domains & All Services** 6
- **Cross-Functional**
  - **Combinations of TNG & T&E Range Us** *8* *(included in above)*
- **Service Unit/Collective Training**
  - **1..n List of Ranges by Service** *4* *(not potential proposals)*

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IDEAS & PROPOSALS – FOCUSED & INTEGRATED

Application of ISG Considerations (ISG 28 Sep 04 Memo)

Recruit & Train:

	HIGH	MEDIUM	LOW
1.	X		
2.	X		
3.		N/A – We do not direct the stationing of forces	
4.		N/A - We help inform the Navy	
5.		N/A – We help inform the USAF	
6.		N/A - We help inform the Navy	
7.		N/A – No Range Implications	
8.		N/A – No Range Implications	
9.		N/A – No Range Implications	
10.		X - 19K acre ground filter	
11.		N/A - We help inform the USMC	
12.		N/A – No Range Implications	

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IDEAS & PROPOSALS – FOCUSED & INTEGRATED

Application of ISG Considerations (ISG 28 Sep 04 Memo)

- **Organize:**

	HIGH	MEDIUM	LOW
3.		X - TNG MV Scoring Plan	
4.			X - Range 1...n by Service

- **Equip:**

1. X – Cross Functional Use & TNG MV Scoring Plan
2. X - Cross-Functional Use & TNG MV Scoring Plan
3. X - Cross-Functional Use & TNG MV Scoring Plan

- **Supply, Service & Maintain:**

NONE

- **Deploy, Employ (Operational):**

1. X – Range 1...n by Service
2. X – Range 1...n by Service
7. X - TNG MV Scoring Plan

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NET PROPOSALS – GAINS & LOSSES CHALLENGE

- Cross-Service
  - Multiple Ground:
  - Multiple Air:
  - Multiple Sea:
  - Air-Ground:
  - Sea-Ground:
  - Sea-Air:

  + ***Can Create Gains & Losses***

  - ***Proposals Less Joint Value***

- Joint
  - Unique Capability
  - Full Capability
- Cross-Functional
  - Combinations of TNG & T&E Ranges

  - ***Most Difficult to Create Gains & Losses***

  + ***Highest Joint Value***

- Service Unit/Collective Training
  - 1..n List of Ranges by Service

Intended to only <u>inform</u> Services

26

h3

NET PROPOSALS

Range Subgroup Idea #	Initial Date	Driver	Range Subgroup Proposal #	Proposal Title	Trans Options #	Crosswalk Between Tng/T&E
Tng - 01		**Multiple Ground Complex**				
01-01	16-Sep-04	Cross Service - Multiple Grd Complex	TNG 01-01	Central Virginia Grd Maneuver Complex	39	
01-07	23-Sep-04	Cross Service - Multiple Grd Complex	TNG 01-07	Sierra Nevada Grd Maneuver Complex	39	
TNG - 02		**Multiple Air Complex**				
02-04	24-Sep-04	Cross Service Multiple Air	TNG 02-04	Northern Plains Airspace	39	
Tng - 04		**Air - Ground**				
04-01	16-Sep-04	Cross Service Air - Ground	TNG 04-01	Soutwest Air/Ground Complex	39	T&E
04-02	24-Sep-04	Cross Service Air - Ground	TNG 04-02	White Sands/Melrose/Bliss	39	T&E
04-13	24-Sep-04	Cross Service Air - Ground	TNG 04-13	UTTR/Dugway/Fallon	39	T&E
04-15	24-Sep-04	Cross Service Air - Ground	TNG 04-15	R-2508/29 Palms	39	T&E
Tng 07		**Unique Capabilities Center of Excellence**				
07-01	16-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-01	Establish a Joint Service Urban Ops Tng Ctr of Excellence	40	
07-02	23-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-02	Joint Arctic Tng Center of Excellence	40	
07-03	23-Sep-04	Joint Service Range Use - Unique Capabilities	TNG 07-03	Joint Tropical Tng Center of Excellence	40	
07-04	24-Sep-04	Cross Service Sea-Ground (Littoral)	TNG 07-04	Establish Littoral Centers of Excellence (Primary) - MCB Camp Pendleton & Eglin AFB	39/40	
07-05	24-Sep-04	Cross Service Sea-Ground (Littoral)	TNG 07-05	Establish Littoral Centers of Excellence (Secondary)	39/40	T&E
Tng 08		**Full Capability All Domain Complex**				
08-01	16-Sep-04	Full Capability Joint Range Complex	TNG 08-01	Establish the Gulf Range Complex	39/40	T&E
08-02	23-Sep-04	Full Capability Joint Range Complex	TNG 08-02	Establish Regional Range Combinations Southeast	39	
08-03	23-Sep-04	Full Capability Joint Range Complex	TNG 08-03	Establish Regional Range Combinations VACAPES Tidewater	39	T&E
08-04	23-Sep-04	Full Capability Joint Range Complex	TNG 08-04	Establish Regional Range Combinations SOCAL	39	T&E
08-05	23-Sep-04	Full Capability Joint Range Complex	TNG 08-05	Establish Regional Range Combinations Hawaii	39	
08-06	1-Oct-04	Full Capability Joint Range Complex	TNG 08-06	Establish Northwest Range Combinations	39	

w9

Concern

Do we want to legislate range management actions through BRAC ?

Slide 27

h3 Of the listed 18 TSWG proposals, eight crosswalk with T&E OAR proposals.
howlettr, 10/25/2004

Slide 28

w9 E&T JCSG Principals agreed this was worth pursuing to the SecDEF with possible policy decisions based on operational vice the BRAC process, at a later date.
walkers, 10/22/2004

Test and Evaluation Ideas

- 01: Establish Geographically-Centered T&E OAR Complex for air, sea, land space, armaments/munitions, C4ISR, EW and CB Defense.
  - *Western-Centered (Selected Scenario)*
  - Eastern-Centered
- 02: Establish Geographically-Centered Aerial Systems T&E OAR Complex for manned and unmanned air vehicles, air delivered weapons, airborne sensors and EW.
  - Western-Centered
    - FW and RW; FW only; RW only
  - Eastern-Centered
    - FW and RW; FW only; RW only
- 03: Consolidate Air Vehicle T&E OAR footprint for manned and unmanned air vehicles and associated avionics, propulsion and airframes.
  - FW, RW, and UA vehicles
    - Western-Centered
    - Eastern-Centered
  - FW and UA vehicles
    - Western-Centered
    - Eastern-Centered
  - RW
    - Western-Centered
    - Eastern-Centered
- 04: Consolidate Air-Launched Munitions T&E footprint for air-to-surface and air-to-air guided and unguided weapons.
  - Western-Centered
  - Eastern-Centered

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Consolidate Rotary Wing Air Vehicle T&E OAR Footprint

Proposal	Drivers(D)/Assumptions(A)
• Consolidate T&E OAR capabilities and workload for manned and unmanned rotary wing air vehicle (including tilt rotor) and associated avionics, propulsion, airframes at a single site or contiguous/near contiguous sites. • Gaining Locations: Patuxent River, Redstone Arsenal • Losing Locations: Edwards AFB, Ft Rucker, Ft. Eustis	• (D) Operate as a joint capability under executive agent or multi-service management. • (D) Promote and support systems "born joint." • (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs. • (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained. • (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs. • (A) Workload from sites with minimum work/instrumentation may be subsumed by gaining locations.
Justification/Impact	**Potential Conflicts**
• Minimizes duplication of OAR equipment, manning and instrumentation. • Fosters interoperability while providing capabilities required for Rotary Wing Air Vehicle T&E. • Enhances synergy of T&E OAR rotary wing aircraft work with the associated rotary wing development and acquisition work.	• Associated technical activities should be collocated. Coordination with TJCSG required. • Movement of T&E capacity/usage will affect training capacity/usage. Coordination within E&T JCSG.

Approved___X___ Disapproved_____ Revised_____ Deferred_____ 30

Slide 30

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h4 Approved. T&ESWG was confident with data supporting excess capacity. Principals edited wording under Potential Conflicts ("within the JCSG" and delete "required").
In additon, the Principals requested the T&E/Range Subgroup work closely with Flight Training to ensure no conflicts (i.e. Ft Rucker)
howlettr, 10/25/2004

w11

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Consolidate Fixed Wing Air Vehicle T&E to a Western-Centered T&E OAR Footprint

Proposal	Drivers(D)/Assumptions(A)
• Consolidate T&E OAR capabilities and workload for manned and unmanned fixed wing air vehicle and associated avionics, propulsion, airframes at a single western site or contiguous/near contiguous set of western-centered set of sites. • Gaining Locations: Edwards AFB, China Lake, Pt Mugu, Nellis AFB, Vandenberg AFB, Tucson IAP AGS, Ft. Huachuca • Losing Locations: Patuxent River, Eglin AFB	• (D) Operate as a joint capability under executive agent or multi-service management. • (D) Promote and support systems "born joint." • (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs. • (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained. • (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs. • (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.
Justification/Impact	**Potential Conflicts**
• Reduces T&E footprint to provide increased training utilization opportunity. • Minimizes duplication of OAR equipment, manning and instrumentation. • Fosters interoperability while providing capabilities required for Fixed Wing Air Vehicle T&E.	• Associated technical activities should be collocated. Coordination with TJCSG required. • Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required. • May need to retain geographically separated specialty capabilities for mission and/or climatic test capability. • Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred__X____

31

w13

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Consolidate Fixed Wing Air Vehicle T&E to an Eastern-Centered T&E OAR Footprint

Proposal	Drivers(D)/Assumptions(A)
• Consolidate T&E OAR capabilities and workload for manned and unmanned fixed wing air vehicle and associated avionics, propulsion, airframes at a single eastern site or contiguous/near contiguous eastern-centered set of sites. • Gaining Locations: Patuxent River, Eglin AFB • Losing Locations: Edwards AFB, China Lake, Pt Mugu, Nellis AFB, Vandenberg AFB, Tucson IAP AGS, Ft. Huachuca	• (D) Operate as a joint capability under executive agent or multi-service management. • (D) Promote and support systems "born joint." • (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs. • (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained. • (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs. • (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.
Justification/Impact	**Potential Conflicts**
• Reduces T&E footprint at losing locations to provide increased training utilization opportunity. • Minimizes duplication of OAR equipment, manning and instrumentation. • Fosters interoperability while providing capabilities required for Fixed Wing Air Vehicle T&E.	• Associated technical activities should be collocated. Coordination with TJCSG required. • Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required. • May need to retain geographically separated specialty capabilities for mission and/or climatic test capability. • Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred___X___

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Slide 31

w11 Deferred by the Principals. Requested the Subgroup complete the MilVal and data capacity analysis and come up with the optimal scenario.
walkers, 10/22/2004

Slide 32

w13 See previous slide comments.
walkers, 10/22/2004

w14

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Consolidate Air-Launched Munitions T&E to a Western-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for air to surface and air to air, guided and unguided weapons, and associated seekers, warheads, guidance and control, propulsion and airframes at a single western site or contiguous/near contiguous Western sites.
- Gaining Locations: China Lake, Pt Mugu, Hill AFB, Vandenberg AFB, WSMR, YPG, Luke AFB, Tucson IAP AGS
- Losing Locations: Eglin AFB, Patuxent River

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint at losing locations to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Air-launched Munitions T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred___X___ 33

w15

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Consolidate Air-Launched Munitions T&E to a Eastern-Centered T&E OAR Footprint

Proposal

- Consolidate T&E OAR capabilities and workload for air to surface and air to air, guided and unguided weapons, and associated seekers, warheads, guidance and control, propulsion and airframes at a single eastern site or contiguous/near contiguous set of eastern-centered set of sites.
- Gaining Locations: Eglin AFB, Patuxent River, China Lake, Hill AFB, WSMR, Luke AFB
- Losing Locations: Pt Mugu, Vandenberg AFB, YPG, Tucson IAP AGS

Drivers(D)/Assumptions(A)

- (D) Operate as a joint capability under executive agent or multi-service management.
- (D) Promote and support systems "born joint."
- (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs.
- (A) Difficult/expensive to replace/unique capabilities at existing sites should be retained.
- (A) Gaining locations provide sufficient access to air, land and sea space with associated characteristics for requisite T&E OAR needs.
- (A) Workload from sites with minimum work/instrumentation may be subsumed by the complex.

Justification/Impact

- Reduces T&E footprint to provide increased training utilization opportunity.
- Minimizes duplication of OAR equipment, manning and instrumentation.
- Fosters interoperability while providing capabilities required for Air-launched Munitions T&E.

Potential Conflicts

- Associated technical activities should be collocated. Coordination with TJCSG required.
- Movement of T&E capacity/usage will affect training capacity/usage. Coordination with E&T JCSG required.
- May need to retain geographically separated specialty capabilities for mission and/or climatic test capability.
- Tucson IAP AGS is a National Guard base.

Approved_____ Disapproved_____ Revised_____ Deferred__X____ 34

Slide 33

w14 Deferred. See comments under page 31.
walkers, 10/22/2004

Slide 34

w15 Deferred. See comments under page 31.
walkers, 10/22/2004

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JPME / PME Policy - - *a baseline*

- **Current JPME / PME Policy (OPMEP: CJCSI 1800.01B, 30 Aug 04)**
  - **PME is a continuum; JPME is veined in PME**
  - **Percentage of non-host military department students at SLCs is 25%**
  - **Non-host military department faculty shall be no less than 25%, but no less than 10% by service**
  - **SLCs focus at the operational/strategic level; NDU focuses at the strategic level**
  - **JFSC is the only exclusive JPME II venue; NWC and ICAF award full JPME**
- **2005 National Defense Authorization Act – major changes in Military Education**
  - **Senior Service Colleges authorized as JPME II providers**
  - **Creates a 3-phased approach**
    - **JPME I at ILC, JPME II at SLC and NDU, and CAPSTONE**
  - **Host military department student body and military faculty shall be no more than 60%**
  - **First Implementation – AY 06**

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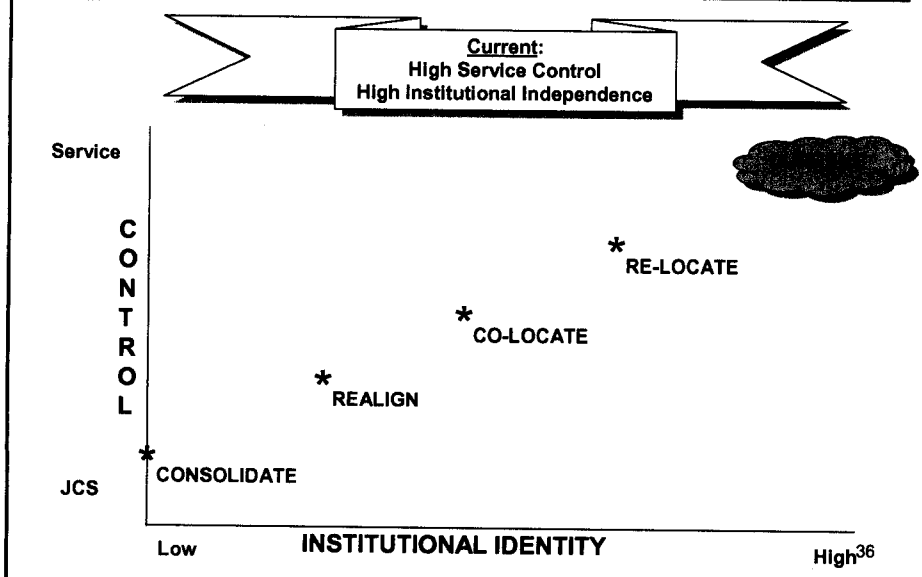
JPME & BRAC



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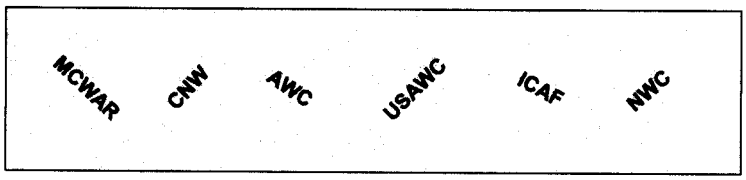
Slide 35

h5 AY 06 = Academic Year beginning August 2005
ISG Considerations inherent to informing PDE review:
R&T #7
R&T #12
Org #4
howlettr, 10/25/2004

Consolidate

- "a closure or realignment action that combines one or more functions or activities. Normally includes a decrease of civilian or military personnel."



- Single Boss
- Integrated Functions
- Integrated Curricula
- Maximum Savings
- Gain In Academic Synergy – Maximum
- Move: Single site

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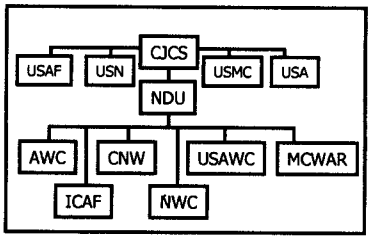
Realign

- "any action that both reduces and relocates functions and civilian personnel positions, but does not include a reduction in force resulting from workload adjustments, reduced personnel or funding levels, or skill imbalances."

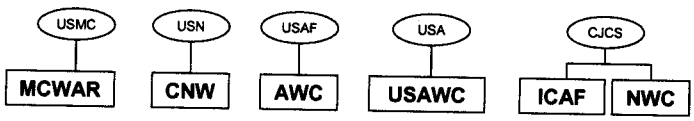


- Single Boss
- Coordinated Functions
- Coordinated Curricula
- More Savings
- Gain In Academic Synergy – More
- Move: Same region or area

38

Relocate

- "moves functions, missions, units, activities, or personnel positions from one location to another." (i.e. "neighbors")



- Service Boss
- Separate Functions
- Separate Curricula
- No Savings Anticipated
- Gain in Academic Synergy – as now
- Move: Anywhere

39

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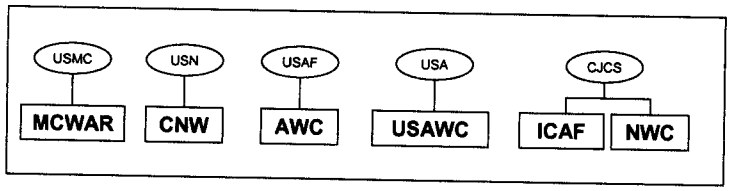
Co-locate

- "a closure or realignment action that stations functions and/or activities at the same site where they will share existing assets" (i.e. "roommates")



- Service Boss
- Cooperative Functions
- Cooperative Curricula
- Minimal Savings
- Gain in Academic Synergy – Moderate
- Move: Same site

40

w16

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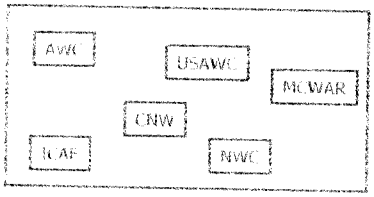
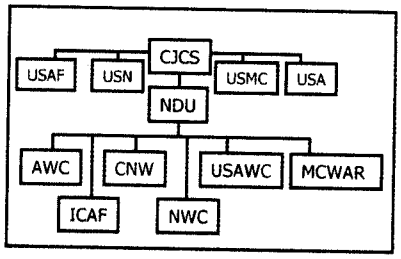
SSC Options
Acceptable? Suitable? Feasible?

Co-locate



Realign



Relocate

AWC | ICAF | CNW | NWC | USAWC | MCWAR

Consolidate

[redacted]

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Slide 41

w16 E&T JCSG Principals deliberated the possible options, as requested the PDE Subgroup develop four proposals for consideration: 1) Realign SSCs in place; 2) Realign and co-locate SSCs in optimal location based on Capacity Data and Mil Value Data; 3) Realign and co-locate the Service SSCs at one location, but leave National War College and ICAF at Ft McNair; 4) Consolidate the SSCs at one site. The Principals viewed these ideas as worthy discussions by the Service Chiefs. The Principals agreed that co-locate and relocate, as stand alones are not worth further analysis for scenario development.
walkers, 10/22/2004