BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES of March 03, 2005

The Principal Deputy Under Secretary of Defense (P&R), Mr. Charles Abell, chaired the 48th meeting of the E&T JCSG. Attendee List is at Attachment 1. Mr. Abell opened the meeting by welcoming participants. The E&T JCSG currently has 62 declared scenarios: 13 have been deleted, 36 deactivated, 12 approved and 1 pending further deliberations. Four Candidate Recommendations will be presented at the 04 March 2005 ISG meeting (E&T 0003R, E&T 0032, E&T 0046, E&T 0052). The following is a summary of discussions (Briefing slides at Attachment 2):

- Mr Abell updated the principals on a meeting with Mr. Potochney, OSD-BRAC, Dr. College, Army BRAC, and himself that took place on Monday, 28 February 2005. The purpose of the meeting was to discuss four Army candidate recommendations under E&T JCSG over watch authority. The Army expressed concern about the progression of these scenarios. [*Note: On 10 November 2004, the E&T JCSG approved over-watch of 15 Army scenarios which were being considered by Army TABS. During the 21 December 2004 meeting, the E&T JCSG concurred with the Army recommendation to approve four USA scenarios as candidate recommendations. Each CR realigned an Army-specific school along with other Army units from one Army installation to another Army installation to maintain/enhance existing Army synergies. Criterion 5-8 analyses were not briefed. The Army TABS office completed CR coordination with OGC through the E&T JCSG. As per OSD BRAC guidance, the E&T JCSG forwarded these four USA Candidate Recommendations for ISG review at the 18 Feb meeting. Subsequently, OSD BRAC notified the E&T JCSG that these four candidate recommendations should be renumbered and entered into the ISG Tracker as E&T JCSG scenarios.*] OSD BRAC advised that since the E&T JCSG deactivated these scenarios at the 10 February 2005 meeting pending results of criterion 5-8 analyses, the USA has no avenue to incorporate the scenarios in the BRAC 2005 process. However, if they are reactivated, the Army is responsible for data manipulation and reporting.

- Mr. Ken Roberts, Army BRAC briefed the four scenarios, which are under E&T JCSG "over watch" (E&T 0061 – Net Fires Center, E&T 0062 - Realign Aviation Logistics School, E&T 0063 – Maneuver Center, E&T 0064 – Combat Service Support Center). (Briefing at Attachment 3.) The group opined that these four scenarios do not have any joint benefit nor do they support E&T JCSG guiding principals. However, they do support Army initiatives and could be "enabling"

scenarios with larger payback if installations were closed as a result. Mr. Brian Buzzell, OSD BRAC Advisor, stated a new rule from OSD BRAC allows, "JCSGs to recommend closure of an installation if the JCSG removes the major functions from the installation." The Army utilized a "regression tool" to assist in calculating personnel reductions for input into the COBRA model. The Army could not separate SST related data out for SST review and analysis. SST's initial comments inferred that the MILCON costs appeared significantly elevated. This may have been a result of Army using Standard Regression-Plans as a model which was a different process than the E&T JCSG used.

- ***The E&T JCSG deferred all four scenarios until the following issues are resolved.***
  - ***E&T JCSG tasked SST/Army BRAC to verify the personnel savings (used in COBRA) for E&T-0061.***
  - ***E&T JCSG tasked SST/Army BRAC to verify the delta between the vacated space (square feet) and the Military Construction requirements for all four scenarios. (New facilities were less square footage than what was vacated.)***

- SST revisited several scenarios to ensure that good ideas were not put aside because of low pay back or large one-time costs. Review re-confirmed previous actions by the JCSG concerning deactivated scenarios. The subgroup then presented Candidate #HSA-0131: Consolidate Counterintelligence Field Activity and Defense Security Service at MCB Quantico, VA, which is under E&T JCSG over watch authority. If approved, the HS&A JCSG will present this candidate recommendation for ISG review through OGC. The E&G JCSG:
  - ***Concurred with HS&A recommendation to approve HAS-0131 as a candidate recommendation.***

- The Ranges Subgroup (Mr. Jim Gunlicks and Mr. Tom Macia) presented E&T 0038R "Establish Eastern, Central and Western Joint Range Coordination Centers" as an alternative scenario for E&T-0037 – Joint Regional Range coordination Center East & E&T 0038 - Joint Regional Range coordination Center West. This revision changes the recommendation for two coordination centers and six detachments with 162 total personnel to a recommendation for three coordination centers with 87 total personnel (29 at each coordination center.) The subgroup developed specific criteria to help select suitable locations for E&T -0010, "Joint Urban Operations Centers of Excellence. The criteria include eight attributes with scoring ranges of .5 for partial value to 1 for full value. The first eight locations from a preliminary list of closing installations were reviewed as possible candidates. Five were eliminated from the top eight due to removal from closure list, encroachment issues and severe weather which would limit training days. The E&T JCSG:
  - ***Approved deactivation of E&T-0037 "Joint Regional Range coordination Center East and the revision of E&T-0038 "Joint Regional Range***

coordination Center — West" to E&T-0038R "Establish Eastern, Central and Western Joint Range Coordination Centers."

- ***Approved selection criteria for use in building E&T 0010 with the additional of an attribute: Proximity to a commercial transportation.***
- ***Approved revisions to Scenario E&T 0010 – Joint Urban Operations Center of Excellence. The subgroup should rank locations and perform analysis using one location, two locations and all three locations.***

The next scheduled meeting of the E&T JCSG is Thursday, 10 March 2005.

Approved: _____
Charles S. Abell
Principal Deputy Under Secretary of Defense
(Personnel & Readiness)
Chairman, Education & Training
Joint Cross-Service Group

Attachments:
1. List of Attendees, March 03, 2005
2. E&T JCSG Briefing
3. US Army Briefing

Copies:
1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
March 03, 2005

Attendees

Members:

- **Hon Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair**
- **Mr. Michael L. Dominguez, Assistant Secretary of the Air Force (Manpower and Reserve Affairs)**
- **VADM G. Hoewing, USN, Chief Navy Personnel (N1)**
- **BG Louis Weber, Director, Training Army G-3 (DAMO-TR)**
- **BGen Thomas Conant, USMC, Deputy Director, Training and Education Command**
- **BG Tom Maffey, USA, JCS VDJ-7**

Others:

- **Mr. Bob Howlett, E&T JCSG Coordination Team**
- **Ms. Nancy Weaver, E&T JCSG Coordination Team**
- **Mr. Mark Horn, Ctr., E&T JCSG Coordination Team**
- **Mr. Jim Gunlicks, Army G-3 (DAMO-TR)**
- **Mr. Bob Harrison, USA, G3 Training**
- **Mr. Tom Macia, USA, G-3 Training**
- **RADM George Mayer, USN, Chairman, Flight Training Subgroup**
- **CAPT Bill Wilcox, USN, OPNAV N12B**
- **CAPT Gene Summerlin, USN, NAVY BRAC, Flight Training Subgroup**
- **Col Jimmie Simmons, USAF, AETC/DOR, Flight Training Subgroup**
- **Col Joanna Shumaker, USAF, AF DPX**
- **Brig Gen Hostage, USAF, Chairman, Specialized Skill Training Subgroup**
- **Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup**
- **Col Jerome Lynes, USMC, JCS/J-7, PDE Subgroup**
- **CAPT Cathy Osman, USN, JCS/J-7, PDE Subgroup**
- **Col Bob Yauch, AF, AETC/AU, PDE Subgroup**
- **LT Greg Riels, USN, RADM Mayer Aide**
- **Mr. Brian Buzzell, OSD BRAC Contract Support**
- **Ms. Beth Schaefer, DODIG**
- **Mr. Pat McCullough, USA TABS**
- **Mr. Ken Roberts, USA TABS**
- **Capt Ernest Wearren, USAF, AF-BRAC Office**

Attachment (1)

Education &Training Joint Cross Service Group

E&T JCSG Principals Meeting

March 03, 2005

Mr. Charles Abell
Chair, E&T JCSG

Agenda

- Overview
- E&T JCSG Update
  - Calendar of Events
  - Candidate Recommendation Status
- Revisit E&TJCSG 0061, 0062, 0063, 0064
- Specialized Skill Training
  - Scenario Review (Rejected for low pay back or ROI)
- Ranges Update
- ISG Briefing Preview
- Wrap-up

E&T JCSG Schedule – March

Sun	Monday	Tuesday	Wednesday	Thursday	Friday	Sat
27 Feb	28 Feb	1	2	3 **E&T JCSG** **1300-1530**	4 ISG Mtg 1030-1200 (E&T BRIEFS)	5
6	7	8 E&T POC Mtg	9	10 ***E&T JCSG*** ***1300-1530*** ***IEC Mtg – 1415-1530***	11 ISG Mtg 1030-1200	12
13	14	15 **ISG Mtg** **1030--1200** E&T POC Mtg	16	17 **E&T JCSG** **1300-1530** 	18	19
20	21	22 E&T POC Mtg	23	24 **E&T JCSG** **1300-1530**	25 ISG Mtg 1030-1200	26
27 	28	29 E&T POC Mtg	30	31 **E&T JCSG** **1300-1530**		

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0003	PDE			CR approved, 5 Jan 05/ISG 11 Feb/4 Mar
E&T-0004	SST		Deactivated, 13 Jan 05	
E&T-0005	SST		Deactivated, 6 Jan 05	Contingent to #0053
E&T-0006	FT		Deactivated, 27 Jan 05	
E&T-0007	FT	Deleted		
E&T-0008	FT	Deleted		
E&T-0009	Ranges (T&E)	Deleted		
E&T-0010	Ranges (Tng)		(ON HOLD)	
E&T-0011	Ranges (Tng)	Deleted		
E&T-0012	PDE			CR approved, 19 Jan 05/ISG 11 Feb
E&T-0013	PDE		Deactivated, 12 Jan 05	
E&T-0014	PDE/SST			CR approved, 12 Jan 05/ISG 11 Feb
E&T-0015	PDE/SST		Deactivated, 26 Jan 05	
E&T-0016	SST			CR approved, 12 Jan 05/ISG 11 Feb
E&T-0017	SST		Deactivated, 12 Jan 05	
E&T-0018	SST		Deactivated, 13 Jan 05	
E&T-0019	SST	Deleted		

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0020	FT	Deleted		
E&T-0021	Ranges (T&E)	Deleted	Remanded to T JCSG, 19 Jan 05	
E&T-0022	PDE		Deactivated, 5 Jan 05	Contingent to #0003
E&T-0023	PDE		Deactivated, 5 Jan 05	
E&T-0024	PDE		Deactivated, 2 Feb 05	
E&T-0025	PDE		Deactivated, 17 Feb 05	CR approved, 2 Feb 05
E&T-0026	PDE		Deactivated, 2 Feb 05	
E&T-0027	PDE		Deactivated, 2 Feb 05	
E&T-0028	PDE		Deactivated, 2 Feb 05	
E&T-0029	SST			CR approved 16/21 Dec 04/ ISG 11 Feb
E&T-0030	SST		Deactivated, 13 Jan 05	
E&T-0031	SST		Deactivated, 12 Jan 05	
E&T-0032	PDE			CR approved, 2 Feb 05/ ISG 4 Mar
E&T-0033	PDE		Deactivated, 2 Feb 05	
E&T-0034	PDE		Deactivated, 2 Feb 05	
E&T-0035	PDE		Deactivated, 2 Feb 05	

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0036	PDE		Deactivated, 2 Feb 05	
E&T-0037	Ranges (Tng)			CR approved, 26 Jan 05
E&T-0038	Ranges (Tng)			CR approved, 26 Jan 05
E&T-0039	SST			CR approved, 6 Jan 05/ISG 11 Feb
E&T-0040	SST	Deleted		
E&T-0041	SST		Deactivated, 10 Feb 05	
E&T-0042	SST		Deactivated, 13 Jan 05	
E&T-0043	SST		Deactivated, 12 Jan 05	
E&T-0044	FT		Deactivated, 27 Jan 05	
E&T-0045	FT		Deactivated, 27 Jan 05	
E&T-0046	FT			CR approved, 27 Jan 05/ ISG 4 Mar
E&T-0047	FT	Deleted	(ISG 14 Jan)	
E&T-0048	FT	Deleted	(ISG 14 Jan)	
E&T-0049	FT		Deactivated, 27 Jan 05	
E&T-0050	FT		Deactivated, 27Jan 05	

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0051	Ranges (T&E)		Deactivated, 26 Jan 05	
E&T-0052	FT			CR approved, 27 Jan 05/ISG 4 Mar
E&T-0053	SST			CR approved, 6 Jan 05/ISG 11 Feb
E&T-0054		Deleted * ENTRY ERROR		
E&T-0055	SST		Deactivated, 27 Jan 05	
E&T-0056	SST		Deactivated, 27 Jan 05	
E&T-0057	SST		Deactivated, 27 Jan 05	
E&T-0058	PDE		Deactivated, 17 Feb 05	CR approved, 2 Feb 05
E&T 0059	SST	Deleted, 19 Jan 05		
E&T 0060	SST	Deleted, 19 Jan 05		
E&T-0061	SST		Deactivated, 10 Feb 05	
E&T-0062	SST		Deactivated, 10 Feb 05	
E&T-0063	SST		Deactivated, 10 Feb 05	
E&T-0064	SST		Deactivated, 10 Feb 05	
TOTALS	62	-13	- 36	12 + 1 pending

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Army TABS

Revisit Deactivated Candidate Recommendations

- **E&T-0061 — Net Fires Center**
- **E&T-0062 — Realign Aviation Logistics School**
- **E&T-0063 — Maneuver Center**
- **E&T-0064 — Combat Service Support Center**

Specialized Skill Training Subgroup

Maj Gen (S) Mike Hostage

Agenda

Revisit scenarios that potentially warrant follow-up

- E&T 0004 Joint Center of Excellence (Supply) Training

- E&T 0015 Joint Center of Excellence (Legal) Training

- E&T 0017 Joint Center of Excellence (Admin/Pers/Finance) Training

- E&T 0018 Joint Center of Excellence (Intelligence) Training
- E&T 0041 Consolidated Navy/Marine Corps Intelligence Training
- E&T 0042 Consolidated Army/Air Force Intelligence Training

- E&T 0030 Privatize Defense Language Institute
- E&T 0031 Realign Defense Language Institute (Fort Meade)
- E&T 0043 Realign Defense Language Institute (Goodfellow AFB)

- **Address DoD IG Memo, Subj: Validation of Capacity and Military Value Data by SST of 24 Feb 2005**

- **SST Overwatch Scenarios**

Candidate # E&T 0004

Candidate Recommendation: Realign Fort Lee, VA by establishing a Joint Center of Excellence for Supply/Logistics Training. Realign Lackland AFB, TX and Camp Lejeune, NC by relocating Supply/Logistics courses currently taught there to Fort Lee, VA. Realign Navy Supply Corps School and center for Service Support Athens, GA. Provide by disestablishing all supply training and consolidating at Fort Lee, VA. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Justification

- ✓ Uses Inter-service Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"
- ✓ Army Logistics Management College, Combined Arms Support Command, and Army Quartermaster School are at Fort Lee, VA

Military Value

✓ Military Value:

	Initial Skills	Skills Progression	Functional
Fort Lee:	43.92	41.21	35.97
Athens:	30.92	33.27	29.75
NTTC Meridian:	35.71	35.84	34.13
Lackland AFB:	52.37	41.21	42.64
Camp Lejeune:	42.01	39.23	41.38

Payback

✓ One-time cost:	$148.978
✓ MILCON:	$101.478
✓ NPV	$ 38.623
✓ Payback Yrs/Break Even Yr:	26/2034
✓ Steady State	- $9.497
✓ Mil/Civ Reductions:	54/27
✓ Mil/Civ/Stu Relocated:	4/111/1,908

Impacts

✓ Criteria 6-8: No impact

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

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Consolidate JAG SST Training (Maxwell AFB, AL)

Proposal	Drivers/Assumptions
▪ Consolidate JAG SST/PDE Training at Maxwell AFB, AL ▪ Gaining Installation: Maxwell AFB, AL ▪ Losing Installations: Naval Station Newport, RI; Camp Lejeune, NC; Fort Jackson, SC; Charlottesville, VA	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Eliminates redundancy ▪ Train as we fight "jointly" ▪ Supports PDE subgroup recommendations to consolidate officer legal training at Maxwell AFB, AL	▪ Unique service training standards and culture

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate E&T 0015

Candidate Recommendation: Establish Joint Center of Excellence for JAG SST/PDE Functions. Consolidate JAG SST/PDE Functions at Maxwell AFB, AL while preserving service unique culture.

Justification

- ✓ Eliminates redundancy for similar programs of study.
- ✓ Merges common support function
- ✓ Train as we fight "jointly"

Military Value

- ✓ MVA Scores: Ft. Jackson (44.47), NAVSTA Newport (35), Maxwell AFB (41.6), JAG School Charlottesville (33.4)
- ✓ Increases MVA Score of Maxwell AFB by 9.5%

Payback

Criterion 5 (COBRA) results:	$10.6M
One-Time Cost:	
✓ Net Implementation Savings	None
✓ Annual Recurring Savings	None
✓ Payback Period	Never
✓ NPV (Savings)	None

Impacts

- ✓ Criterion 6:
  Providence-New Bedford-Fall River, RI-MA MSA: -264 (118 Direct; 146 Indirect) -0.03%
  Montgomery, AL MSA: +457 (276 Direct; 159 Indirect) +0.22%
  Columbia, SC MSA: -89 (63 Direct; 26 Indirect) +0.02%
  Charlottesville, VA: -133 (86 Direct; 47 Indirect) -0.11%
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No Issues

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

E&T0015A Establish Joint Center of Excellence for JAG SST Training (Maxwell AFB, AL)

Scenario	Drivers/Assumptions
▪ Realign Maxwell AFB, AL by establishing a Joint Center of Excellence for Enlisted JAG SST Training ▪ Realign Fort Jackson, SC, Marine Corps Base Camp Lejeune, N.C., and Naval Station Newport RI by re-locating all Enlisted JAG SST training courses currently taught there to Maxwell AFB, AL. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy and cost ▪ Train as we fight "jointly" ▪ Supports the Joint fight	▪ Unique service training standards and culture

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0017

Candidate Recommendation: Realign Keesler AFB, MS be establishing a Joint Center of Excellence for Administration, Personnel, and Finance Training. Realign Fort Jackson, SC, NTTC Meridian, MS, and Camp Lejeune, NC by relocating Administration, Personnel, and Finance training currently taught there to Keesler AFB, MS. The intent of this scenario is to consolidate like courses while maintaining service unique culture.

Justification

- ✓ Uses Inter-service Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"

Military Value

✓ Military Value:

	Initial Skills	Skills Progression	Functional
Keesler AFB:	51.37	36.17	36.17
Fort Jackson:	35.20	35.90	37.76
Camp Lejeune:	42.01	39.23	41.38
NTTC Meridian:	35.71	35.84	34.13

Payback

✓ One-time cost:	$305.495
✓ MILCON:	$257.158
✓ NPV	$286.459
✓ Payback Yrs/Brk Even Yr	100+/2026+
✓ Steady State	$1.341
✓ Mil/Civ Reductions:	77/110
✓ Mil/Civ/Stu Relocated:	595/118/4,556

Impacts

✓ Criteria 6-8 (Economic, Community and Environmental): No impact

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

E&T 0017A Establish Joint Center of Excellence for Finance Training (Keesler AFB, MS)

Scenario	Drivers/Assumptions
▪ Realign Keesler AFB, MS by establishing a Joint Center of Excellence for Finance Training. ▪ Realign Fort Jackson, SC, NTTC Meridian, MS, and Camp Lejeune, NC by relocating Finance training currently taught there to Keesler AFB, MS. The intent of this scenario is to consolidate like courses while maintaining service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy and cost	

Approved_____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0018

Candidate Recommendation: Realign Goodfellow AFB, TX by establishing a Joint Center of Excellence for Intelligence Training. Realign NAS Oceana, VA (NAVSTA Dam Neck Annex), Point Loma, CA, and Fort Huachuca, AZ by relocating Intelligence courses currently taught there to Goodfellow AFB, TX. Provide by disestablishing all intelligence training at NAS Oceana, VA (NAVSTA Dam Neck Annex); Point Loma, CA, Fort Huachuca, AZ and consolidating at Goodfellow AFB, TX. The intent of this scenario is to consolidate like courses while maintaining service unique culture.

Justification

- ✓ Uses Inter-service Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"

Military Value

✓ Military Value:

	Initial Skills	Skills Progression	Functional
Goodfellow:	51.37	36.17	36.17
Point Loma:	32.80	43.10	46.13
NAS Oceana:	35.20	35.90	37.76
Fort Huachuca:	35.71	35.84	34.13

Payback

✓ One-time cost:	$606.023
✓ MILCON:	$419.254
✓ NPV	$353.903
✓ Payback Yrs/Break Even Yr:	100+/2106+
✓ Steady State	- $18.306
✓ Mil/Civ Reductions:	252/86
✓ Mil/Civ/Stu Relocated:	3,643/1,275/3,229

All Dollars Shown in Millions

Impacts

- ✓ Criterion 6: 23.58% reduction in Fort Huachuca, AZ employment
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate # E&T 0041

Candidate Recommendation: Realign NAS Oceana, VA (NAVSTA Dam Neck Annex) by consolidating Navy and Marine Corps Intelligence Training. Realign NAS Pensacola, FL (Corry Station) by relocating Cryptology School and Center to NAS Oceana, VA (Dam Neck Annex). Provide by disestablishing all Cryptology training at NAS Pensacola, FL (Corry Station).

Justification

- ✓ Uses Inter-service Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"

Military Value

	Dam Neck:	NAS Pensacola
✓ Initial Skills	35.20	59.05
✓ Skills Progression	35.90	45.52
✓ Functional	37.76	39.25

Payback

✓ 1- Time Cost:	$187.222M
✓ Net Implementation Costs	$ 60.670M
✓ Annual Recurring Costs	$ 14.302M
✓ Payback Period	Never
✓ NPV (cost)	$191.480M

Impacts

- ✓ Criterion 6: No issues
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate # E&T 0042

Candidate Recommendation: Realign Goodfellow AFB, TX VA by consolidating Cryptology and Intelligence Training. Realign Fort Huachuca, AZ by relocating Intelligence School and Center to Goodfellow AFB, TX. The intent of this scenario is to consolidate like courses while maintaining service unique capabilities.

Justification

- ✓ Uses Inter-service Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"

Military Value

✓ Military Value:

	Initial Skills	Skills Progression	Functional
Goodfellow:	51.37	36.17	36.17
Fort Huachuca:	35.71	35.84	34.13

Payback

✓ One-time cost:	$567.236
✓ MILCON:	$386.354
✓ NPV	$282.734
✓ Payback Yrs/Break Even Yr:	67/2075
✓ Steady State	$20.862
✓ Mil/Civ Reductions:	233/78
✓ Mil/Civ/Stu Relocated:	3,483/1,240/2,715

All Dollars Shown in Millions

Impacts

- ✓ Criterion 6: 23.58% reduction in Fort Huachuca, AZ employment
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No issues

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0018	$606.023	- $18.306	100+	$353.903
E&T 0041	$205.388	$1.435	Never	$219.257
E&T 0042	$567.236	- $20.862	67	$282.734

All Dollars Shown in Millions

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Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0018	Eliminate	41	211	86		338
	Move	557	3,086	1,275	3,229	8,147
E&T 0041	Eliminate	5	6	10		21
	Move	37	655	70	779	1,541
E&T 0042	Eliminate	35	198	78		311
	Move	500	2,983	1,240	2,715	7,438

One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0018	$419.254	$7.652	$17.624	$57.286	$104.206	$606.023	$7.265	$598.758
E&T 0041	$193.780	$0.470	$3.772	$4.523	$2.843	$205.388	$1.202	$204.186
E&T 0042	$386.354	$7.377	$16.798	$54.005	$102.702	$567.236	$6.862	$560.374

All Dollars Shown in Millions

MILCON Summary

Construction FAC Description				
Scenario: E&T 0018	**UM**	**New**	**Rehab**	**Cost**
Instructional Buildings and Classroom	SF	992,545		$173.045
Maintenance Buildings	SF	41,000		$ 6.631
Administrative and Headquarters Buildings	SF	180,010		$ 31.268
Housing, Barracks, Storage Facility, and Dining facility	SF	1,336,322		$185.557
Religious Facility, Child Care, Library, Family Center, Fitness Center, Recreation Center	SF	7,963	253,942	$ 22.751
TOTAL				$419.254

All Dollars Shown in Millions

MILCON Summary

Construction FAC Description				
Scenario: E&T 0041	**UM**	**New**	**Rehab**	**Cost**
Enlisted Unaccompanied Housing/Student Barracks	SF	295,017		$77.500
General Administrative Building	SF	69,662		$15.479
Training Aids Support Building	SF	22,763		$ 4.721
Applied Instruction Building	SF	296,655		$96.080
TOTAL				$193.780
Scenario: E&T 0042	**UM**	**New**	**Rehab**	**Cost**
Instructional and Classroom Buildings	SF	992,545		$173.045
Maintenance Buildings	SF	41,000		$ 6.631
Administrative/Unit Headquarters Buildings	SF	190,010		$ 31.268
Housing, Barracks, Dining Facility, and Parking	SF	651,564		$151.420
Storage Building	SF	14,766		$ 1.237
Religious Facility, Child Care, Library, Family Center, Fitness Center, Recreation Center	SF	7,963	253,942	$ 22.751
TOTAL				$386.354

All Dollars Shown in Millions

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0018	$113.034	$87.610	$20.328	$220.972	$273.907	- $54.958
E&T 0041	$45.471	$17.414	$0.000	$62.885	$51.251	$11.634
E&T 0042	$104.737	$83.480	$0.500	$188.717	$253.446	- $64.729

All Dollars Shown in Millions

Key Elements of Recurring Savings

Scenario: E&T 0018		
Element	**Description**	**Total Recurring Savings ($M) FY06-FY11**
O&M	Sustainment, Recap	$5.608
O&M	BOS	$73.120
O&M	Civilian Salary	$20.125
Military Personnel	Salary and Housing Allowances	$175.054

Scenario: E&T 0041		
O&M	Sustainment, Recap	$9.943
O&M	BOS	$20.398
O&M	Civilian Salary	$2.327
Military Personnel	Salary and Housing Allowances	$18.532

Scenario: E&T 0042		
O&M	Sustainment, Recap	$5.608
O&M	BOS	$66.885
O&M	Civilian Salary	$18.153
Military Personnel	Salary and Housing Allowances	$162.799

All Dollars Shown in Millions

Candidate # E&T 0030

Candidate Recommendation: Realign the Presidio of Monterey, CA by privatizing the Defense Language Institute Foreign Language Center, and courses currently taught there. Provide by disestablishing Defense Language Institute Foreign Language Center and courses at Presidio of Monterey, CA and privatizing at a site TBD.

Justification

- ✓ Reduces costs by privatizing instructors
- ✓ Realizes savings through privatizing language training to civilian college/university

Military Value

- ✓ Not applicable: Presidio would be privatized
- ✓ Military Value:

	Initial Skills	Skills Progression	Functional
Presidio:	29.78	36.96	34.77

Payback

✓ One-time cost:	$296.926
✓ MILCON:	$243.998
✓ NPV	$659.201
✓ Payback Yrs/Break Even Yr:	5/2013
✓ Steady State	-$77.049
✓ Mil/Civ Reductions:	467/1,215
✓ Mil/Civ/Stu Relocated:	51/58/3,740

Impacts

- ✓ Criteria 6 Job Change – Loss of - 10,944 jobs at Presidio of Monterey, CA
- ✓ Criteria 7-8 - No impact

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate # E&T 0031

Candidate Recommendation: Realign Fort Meade, MD by relocating the Defense Language Institute Foreign Language Center. Realign Presidio of Monterey, CA by relocating Defense Language Institute Foreign Language Center and courses currently taught there to Fort Meade, MD.

Justification

- ✓ Consolidates Foreign Language training at Fort Meade, MD
- ✓ National Security Agency (Ft. Meade) is a significant customer of DLI

Military Value

- ✓ Increases Fort Meade MV but currently lower
- ✓ Military Value:

	Initial Skills	Skills Progression	Functional
Fort Meade:	24.18	29.23	27.02
Presidio:	29.78	36.96	34.77

Payback

✓ One-time cost:	$687.974
✓ MILCON:	$512.112
✓ NPV	$601.708
✓ Payback Yrs/Break Even Yr:	100+/2106+
✓ Steady State:	- $4.910
✓ Mil/Civ Reductions:	None
✓ Mil/Civ/Stu Relocated:	518/1,273/3,740

Impacts

- ✓ Criteria 6-7 - No impact
- ✓ Criteria 8 - Severe non-attainment for Ozone

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Candidate # E&T 0043

Candidate Recommendation: Realign Goodfellow AFB by relocating Defense Language Institute (DLI). Realign Presidio of Monterey, CA Defense Language Institute by relocating courses currently taught there to Goodfellow AFB, TX.

Justification

- ✓ Consolidates Foreign Language training at Goodfellow AFB, TX
- ✓ Goodfellow AFB, TX is a primary customer of DLI follow-on Advanced Individual Training for Air Force and Army

Military Value

- ✓ Increases overall military (joint) value
- ✓ Military Value:

	Initial Skills	Skills Progression	Functional
Goodfellow:	47.70	41.39	41.48
Presidio:	29.78	36.96	34.77

Payback

✓ One-time cost:	$443.741
✓ MILCON:	$313.645
✓ NPV	$309.121
✓ Payback Yrs/Break Even Yr:	100+/2106+
✓ Steady State:	- $8,944
✓ Mil/Civ Reductions:	None
✓ Mil/Civ/Stu Relocated:	518/1,273/3,740

Impacts

- ✓ Criteria 6-8 (Economic, Community and Environmental): No impact

✓ Strategy ✓ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0030 – Privatize DLI	$296.613	- $93.579	4	- $878.964
E&T 0031 – DLI to Ft. Meade, MD	$ 447.953	- $22.177	32	$135.865
E&T 0043 – DLI to Goodfellow AFB, TX	$ 437.331	- $22.438	29	$120.334

All Dollars Shown in Millions

Consolidated ROI Summary

Scenario No POM Closure	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0030 – Privatize DLI	$296.926	- $77.049	5	- $659.201
E&T 0031 – DLI to Ft. Meade, MD	$ 687.974	- $4.910	100 +	$601.708
E&T 0043 – DLI to Goodfellow AFB, TX	$ 443.741	- $8,944	100 +	$309.121

Scenario POM Closure				
E&T 0030 – Privatize DLI	$296.613	- $93.579	4	- $878.964
E&T 0031 – DLI to Ft. Meade, MD	$ 447.953	- $22.177	32	$135.865
E&T 0043 – DLI to Goodfellow AFB, TX	$ 437.331	- $22.438	29	$120.334

All Dollars Shown in Millions

Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0030 – Privatize DLI	Eliminate	89	378	1,230		1,697
	Move	37	124	59	3,740	3,960
E&T 0031 – DLI to Ft. Meade, MD	Eliminate	0	0	0		0
	Move	126	502	1,274	3,740	5,642
E&T 0043 – DLI to Goodfellow AFB, TX	Eliminate	0	0	0		0
	Move	126	502	1,274	3,740	5,642

Note: E&T 0031 and E&T 0043 move 111 people to Base x to run Cobra closure scenario.

One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0030 – Privatize DLI-	$ 243.998	$ 34.842	$ 8.297	$ 9.477	$ 0.000	$ 296.613	$ 0.228	$ 296.385
E&T 0031 – DLI to Ft. Mead, MD	$ 307.939	$ 5.935	$ 8.277	$ 71.324	$ 54.477	$ 447.952	$ 1.330	$ 446.622
E&T 0043 – DLI to Goodfellow AFB, TX	$ 313.645	$ 5.935	$ 8.277	$ 54.997	$ 54.477	$ 437.331	$ 1.330	$ 436.001

All Dollars Shown in Millions

MILCON Summary

Construction FAC Description				
Scenario: E&T 0030 – Privatize DLI	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	0	621,000	$91.677
Medical Buildings	SF	0	22,000	$ 4.380
Billeting and Dinning	SF	147,941	0	$147.941
TOTAL				$ 243.998
Scenario: E&T 0031 – DLI to Ft. Meade, MD	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	533,000	0	$104.682
Dental Facility	SF	8,036	0	$ 2.200
Religious, PX, Fitness	SF	72,323	0	$ 11.835
Billeting and Dinning	SF	1,045,000	0	$ 189.222
TOTAL				$ 307.939
Scenario: E&T 0043 – DLI to GoodFellow AFB, TX	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	451,293	0	$91.664
Religious, Child Care, Library, Fitness, Recreation	SF	46,251	0	$ 10.191
Billeting and Dinning	SF	1,014,266	0	$211.790
TOTAL				$ 313.645

All Dollars Shown in Millions

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0030 – Privatize DLI	$2.047	$2.475	$273.600	$278.122	$595.947	- $317.825
E&T 0031 – DLI to Ft. Meade, MD	$63.403	$22.530	$0.0	$85.933	$176.878	- $90.945
E&T 0043 – DLI to Goodfellow AFB, TX	$67.005	$15.343	$0.0	$82.348	$176.878	- $94.530

All Dollars Shown in Millions

Key Elements of Recurring Savings

Scenario: E&T 0030: Privatize DLI		
Element	**Description**	**Total Recurring Savings ($M) FY06-FY11**
O&M	Sustainment, Recap, BOS	-$124.142
O&M	Civilian Salary	-$286.518
Military Personnel	Salary & Quarters Allowances	-$176.130
Other	Mission Activities, Misc.	-$ 8.929

Scenario: E&T 0031: DLI to Ft. Meade, MD		
O&M	Sustainment, Recap, BOS	- $63.403
Military Personnel	Salary & Quarters Allowances	- $22.530

Scenario: E&T 0043: DLI to Goodfellow AFB, TX		
O&M	Sustainment, Recap, BOS	- $67.005
Military Personnel	Salary & Quarters Allowances	- $15.343

All Dollars Shown in Millions

Address DoD IG Memo

- Subj: Validation of Capacity and Military Value Data by SST (24 Feb 05)
  - Did not have adequate audit trails
  - Did not adequately update the spreadsheets
  - Did not document quality assurance reviews

- Corrective Actions
  - Review of all identified discrepancies in progress
  - Documenting methodology and quality assurance reviews
  - Update/Correct Capacity and Military Value reports as appropriate

- Assessment of audit findings indicates minor adjustments will be required to Capacity and Military Value Scores…do not expect changes in installation rankings
  - Note: Capacity analysis review involves approximately 1M data cells
  - Note: Each data change impacts Military Value Score (scoring formula based on relative high/low attribute value)
  - Note: Navy reported by activity vice installation resulting in Military Judgment to determine data for Military Value data

E&T SST OVERWATCH

SCENARIO #	DEPARTMENT	TITLE	INSTALLATION
H&SCR-0131	H&SA	Realign Defense Security Service Academy	Quantico (Replaced H&S-0100-Ft Meade)
USACR-0137	Army	Realign Aviation Logistics School, Fort Eustis, VA	Fort Rucker, AL
USA-xxxx	Army	Realign Aviation Logistics, Fort Eustis, VA	Corpus Christi, TX (Deleted)
USACR-0051	Army	85 Combat Service Support Center	Fort Lee, VA
USA-0053	Army	94 Combat Service Support Center	Redstone Arsenal, AL (Deactivated)
USACR-0004	Army	82 Net Fire Center	Fort Sill, OK
USA-0048	Army	81 Net Fire Center	White Sands, NM (Deactivated)
USA-0059	Army	34 Net Fire Center	Fort Bliss, TX (Deactivated)
USA-0049	Army	83 Info Support Center	Fort Gordon, GA (Deactivated)
USA-0050	Army	84 Info Support Center	Fort Huachuca, AZ (Deactivated)
USA-0060	Army	35 Info Support Center	Fort Bliss, TX (Deactivated)
USA-0058	Army	125 Maneuver Center	Yuma, AZ (Deactivated)
USACR-0002	Army	33 Maneuver Center	Fort Benning, GA
USA-0003	Army	76 Maneuver Center	Fort Knox, KY (Deactivated)
USA-0047	Army	77 Maneuver Center	Fort Hood, TX (Deactivated)
USA-0118	Army	305 Maneuver Center	Fort Bliss, TX (Deactivated)
DON-0003	Navy	Close Naval Station Ingleside, TX	San Diego, CA or Little Creek, VA (Deactivated)
DON-0031	Navy	Close Naval Station Ingleside, TX	San Diego, CA or Mayport, FL (Deactivated)
DONCR-0032	Navy	Close Naval Station Ingleside, TX	Naval Station San Diego, CA
DONCR-0033	Navy	Close Submarine Base New London, CT	Naval Station Norfolk, VA or Kings Bay, GA
DON-0034	Navy	Close Submarine Base New London, CT	Naval Station Norfolk, VA (Deactivated)
DON-0008	Navy	Close CBC Gulfport, MS	Naval Station Norfolk, VA (Deactivated)
DON-0039	Navy	Close Naval Station Newport, RI	NAS Pensacola, FL (Deactivated)
DON-0006	Navy	Close Submarine Base San Diego, CA	Pearl Harbor, HI (Deactivated)
DON-0007	Navy	Close Submarine Base San Diego, CA	Naval Station San Diego, CA (Deactivated)
DON-0005	Navy	Close Naval Station Everett, WA	Bremerton, WA (Deactivated)
DON-0035	Navy	Close Naval Station Everett, WA	NAS North Island, CA (Deactivated)
DON-0036	Navy	Close Naval Station Everett, WA	Pearl Harbor, HI (Deactivated)
DON-0037	Navy	Close Naval Station Everett, WA	Naval Station, Guam (Deactivated)
DON-0126A	Navy	Close Naval Supply School and Center Athens, GA	Athens, GA
DON-0033A	Navy	Close Naval Submarine Base New London, CT	Naval Station, Newport, RI
DON-0138	Navy	Close Brunswick	DON installation

Candidate # HSA-0131: Consolidate Counterintelligence Field Activity and Defense Security Service at MCB Quantico, VA.

Candidate Recommendation: Close leased space in Alexandria and Arlington, VA, and Linthicum, MD; and realign leased space in Arlington, VA; Columbus, OH; Smyrna, GA, Long Beach, CA; and Elkridge, MD, by disestablishing Defense Security Service and Defense Counterintelligence Field Activity (CIFA) and consolidating them under a newly-created organization, e.g., DoD Counterintelligence and Security Agency, at MCB Quantico, VA.

Justification

- ✓ **Mission consolidation eliminates redundancy, enhances efficiency.**
- ✓ **Eliminates 407,141 GSF of leased space, 47 mil/civ positions.**
- ✓ **Avoids $15M and $9M recurring lease and contractor costs.**
- ✓ **Moves operations to AT/FP compliant location.**
- ✓ **Enables Intelligence Reform and Terrorism Prevention Act of 2004.**
- ✓ **Enables Remodeling Defense Intelligence initiative.**
- ✓ **Centralizes management.**

Military Value

- ✓ **MCB Quantico: 61/324.**
- ✓ **CIFA Leased: 317/324.**
- ✓ **DSS Leased: 320, 322/324.**

Payback

✓ One Time Cost:	$ 99.4 M
✓ Net Implementation (Cost):	$ 16.4 M
✓ Annual Recurring Savings:	$ 24.6 M
✓ Payback Period:	3 Years
✓ NPV (Savings):	$ 213.2 M

Impacts

- ✓ **Criterion 6: Arlington, VA – 518 jobs (295 direct, 223 indirect); Elkridge, MD – 70 jobs (36 direct, 34 indirect); Alexandria, VA – 283 jobs (161 direct, 122 indirect); Long Beach, CA – 8 jobs (4 direct, 4 indirect); Smyrna, GA – 11 jobs (6 direct, 5 indirect); Columbus, OH – 260 jobs (143 direct, 117 indirect); Linthicum, MD – 90 jobs (46 direct, 44 indirect); each <0.1%.**
- ✓ **Criterion 7: No issues.**
- ✓ **Criterion 8: Pending.**

✓Strategy ✓Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis / Data Verification ✓Criteria 6-8 Analysis ✓De-conflicted w/MilDeps

Range Subgroup

Mr. Jim Gunlicks

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Range Subgroup

Agenda

- **Reassessment of E&T JCSG Range Scenarios**
  - **#0037: Joint Regional Range Coordination Center – East**
  - **#0038: Joint Regional Range Coordination Center – West**
- **# 0010 Joint Urban Operations Centers of Excellence**
- **Assessment of Potential Loss of Range Space through MILDEP Closures**

Range Subgroup

Strategy:

- **Ranges Subgroup (Two Functions: Tng & T&E)**
  - **Establish cross-functional/service regional range complexes**
- **Highest capability: ground-air-sea**
  - **Preserve irreplaceable "one-of-a-kind"**
  - **Create new range capabilities for emerging joint-needs**

#0037/0038 & 0010 leverage MILDEP closures.

Registered Closure Scenarios (10Jan) w/Svc. Input

DESERET CHEMICAL DEPOT	USA	LOS ANGELES AFB	USAF
DETROIT ARSENAL	USA	MOODY AFB	USAF
FORT GILLEM	USA	Pope AFB	USAF
FORT HAMILTON	USA	Scott AFB	USAF
FORT MCPHERSON	USA	CBC Gulfport	USN
FORT MONROE	USA	MCAS Beaufort	USN
FORT SHAFTER	USA	MCRD San Diego	USN
HAWTHORNE ARMY DEPOT	USA	MCRSC Kansas City	USN
KANSAS ARMY AMMUNITION PLANT	USA	NAS and JRB Willow Grove	USN
LONE STAR AAP	USA	NAS ATLANTA	USN
LOUISIANA AAP	USA	NAS Brunswick	USN
MISSISSIPPI AAP	USA	NAS JRB FORT WORTH	USN
NEWPORT CHEMICAL DEPOT	USA	NAS Point Mugu	USN
PUEBLO CHEMICAL DEPOT	USA	NAS Whiting Field	USN
RIVERBANK AAP	USA	Naval Shipyard Norfolk	USN
ROCK ISLAND ARSENAL	USA	Naval Station Everett	USN
Selfridge	USA	Navy Supply Corps School Athen	USN
SIERRA ARMY DEPOT	USA	NPS Monterey	USN
Umatilla Chemical Depot	USA	NS Ingleside	USN
WATERVLIET ARSENAL	USA	NS Pascagoula	USN
CANNON AFB	USAF	Portsmouth Naval Shipyard	USN
ELLSWORTH AFB	USAF	SUBASE (San Diego)	USN
Grand Forks AFB	USAF	Submarine Base New London	USN
HOLLOMAN AFB	USAF		

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Reassessment of E&T JCSG Range Scenarios.

#0037: Joint Regional Range Coordination Center – East
#0038: Joint Regional Range Coordination Center – West

Issue:

OGC and OSD BRAC required a more compelling argument to justify action under BRAC.

Range Subgroup has met with OGC to reach the position we are recommending today.

Range Subgroup

#0037: Joint Regional Range Coordination Center – East

#0038: Joint Regional Range Coordination Center – West

Proposal: Combine #0037 and #0038 into #0038A*

- Merge into one CR, consolidating 2 coordination centers and 6 detachments with 162 total personnel into 3 coordination centers with 87 total personnel (29 at each coordination center).
  - Encompasses coordination of all US ranges.
  - Aligns closing installations by relocating selected management personnel to create Joint Range Coordination Centers.
  - Centers will be staffed with generalists and specialists.

* Can be combined with #0010

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Number 0038A
Title: Establish Three Joint Range Coordination Centers (East/Central/West)

Proposal	Drivers/Assumptions
▪ Establish, under JFCOM, Joint Range Coordination Centers to facilitate installation management functions of ranges for joint operations and exercises. ▪ Realign closing installations by relocating selected staff to the three centers. ▪ Facilitates cross-functional and cross-Service range use for Training. ▪ Gaining: Eglin AFB, Ft Bliss, NAS North Island, ▪ Losing: See Table Chart for Losses	▪ Principles: Recruit/Train ▪ Transformational Option: #39 ▪ Will not disrupt current Training Missions. ▪ Supports DoD Training Transformation. ▪ The Coordination Center will not perform current Service-specific functions.
Justification/Impact	**Potential Conflicts**
▪ Supports all Service and Joint large-scale range use. ▪ Simplifies coordination of large-scale exercises, across multiple ranges. ▪ Expands on and leverages existing formal and informal relationships. ▪ Supports DoD Training Transformation. ▪ Optimizes use of ground, air, and sea range space for both training and testing. ▪ Estimated 87 billets (civilian/military) from Services.	▪ Service cultural approach to scheduling/use.

Approved_____ Disapproved_____ Revised_____ Deferred_____

Joint Regional Range Coordination Centers
Scenario 38A

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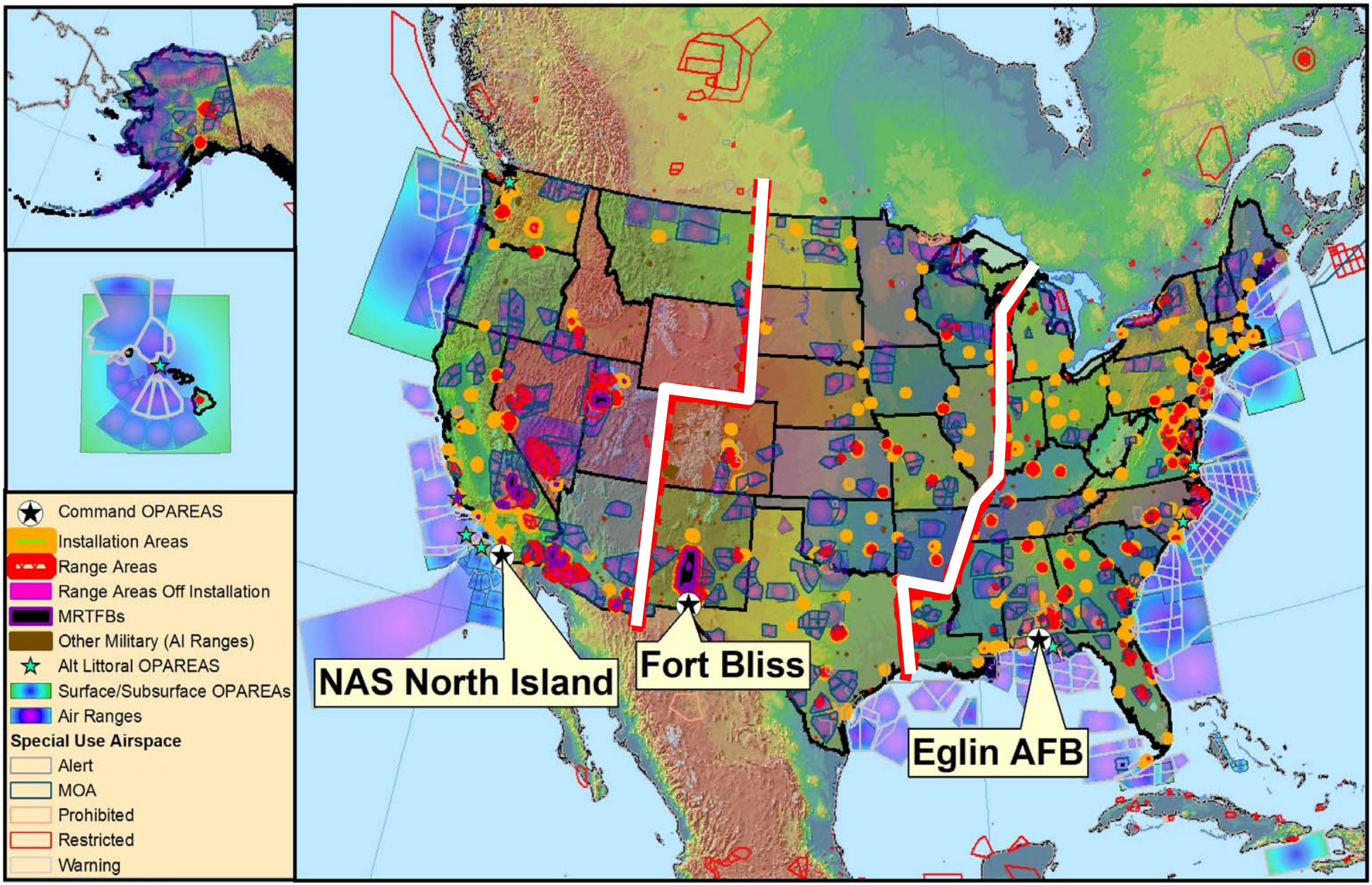

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For information contact:
Markus Craig
GIS Program Manager

CALIBRE

0 500 1,000 Kilometers

0 500 1,000 Miles

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Range Subgroup: MV for #0038A

Region: East

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
1	USAF	EGLIN AFB	3	62.58
1	USN	FACSFAC_VACAPES_OCEANA_VA	13	47.88
1	USN	CG_MCB_CAMP_LEJEUNE_NC	20	44.69
1	USN	COMNAVAIRWARCENACDIV_PATUXENT_RIVER_MD	21	43.78
1	USA	FORT KNOX	27	41.17
1	USA	FORT BRAGG	30	38.80
1	USA	FORT STEWART	32	37.97
1	USN	FACSFAC_JACKSONVILLE_FL	33	37.95
1	USN	NAS_KEY_WEST_FL	35	37.33
1	USA	FORT RUCKER	37	36.31
1	USA	FORT A P HILL	38	34.95
1	USN	CG_MCB_QUANTICO_VA	40	34.58
1	USAF	KEY FIELD AGS	41	33.89
1	USN	NAS_PENSACOLA_FL	42	33.74
1	USAF	SHAW AFB	43	33.64
1	USA	FORT DRUM	44	33.27
1	USAF	HANCOCK FIELD AGS	52	32.26
1	USN	MCAS_BEAUFORT_SC	53	32.17
1	USA	ABERDEEN PROVING GROUND	54	32.14
1	USA	FORT EUSTIS	56	31.95
1	USN	CG_MCAS_CHERRY_PT	60	30.48
1	USN	NAVSURFWARCEN_COASTSYSSTA_PANAMA_CITY_FL	61	29.96
1	USA	FORT DIX	62	29.29
1	USA	FORT BENNING	66	28.27

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Range Subgroup: MV for #0038A

Region: East

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
1	USA	FORT GORDON	69	27.55
1	USAF	SEYMOUR JOHNSON AFB	70	27.49
1	USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	73	27.16
1	USA	REDSTONE ARSENAL	75	26.47
1	USAF	ATLANTIC CITY IAP AGS	79	24.11
1	USN	NAVSURFWARCENDIV_DAHLGREN_VA	80	23.53
1	USAF	BARKSDALE AFB	83	23.30
1	USN	NAS_WHITING_FIELD_MILTON_FL	84	23.22
1	USN	NAS_MERIDIAN_MS	85	22.88
1	USA	FORT JACKSON	86	22.87
1	USAF	HARRISBURG IAP AGS	87	22.41
1	USN	COMSUBLANT_NORFOLK_VA	88	22.26
1	USAF	MOODY AFB	90	21.16
1	USA	WEST POINT MIL RESERVATION	95	15.23
1	USN	FCTCLANT_DAM_NECK_VA	96	11.16
1	USAF	COLUMBUS AFB	108	6.06
1	USAF	TYNDALL AFB	109	5.93
1	USN	NAS_ATLANTA_GA	111	5.89
1	USAF	LANGLEY AFB	112	5.86
1	USAF	POPE AFB	114	4.99
1	USAF	DANE COUNTY REGIONAL - TRUAX FIELD AGS	118	4.03
1	USAF	ROME LABORATORY	120	3.58
1	USAF	DANNELLY FIELD AGS	131	2.10
1	USA	ANNISTON ARMY DEPOT	132	1.80
1	USAF	BRADLEY IAP AGS	134	1.69
1	USAF	BARNES MPT AGS	137	1.63

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Range Subgroup: MV for #0038A

Region: Central

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
2	USA	WHITE SANDS MISSILE RANGE	8	53.42
2	USA	FORT BLISS	10	50.48
2	USA	FORT POLK	19	45.33
2	USA	FORT CARSON	23	42.23
2	USA	FORT HOOD	26	41.34
2	USAF	CANNON AFB	31	38.30
2	USA	FORT SILL	39	34.77
2	USAF	BUCKLEY AFB	45	32.90
2	USAF	HULMAN REGIONAL APT AGS	47	32.56
2	USA	FORT SAM HOUSTON	48	32.56
2	USA	FORT CAMPBELL	49	32.44
2	USAF	SELFRIDGE ANGB	50	32.43
2	USA	FORT RILEY	51	32.37
2	USAF	CARSWELL ARS, NAS FORT WORTH JOINT RESERVE	57	31.74
2	USAF	MCCONNELL AFB	58	31.13
2	USN	NAS_JRB_FT_WORTH_TX	63	28.55
2	USA	FORT LEONARD WOOD	65	28.33
2	USN	NAS_KINGSVILLE_TX	71	27.49
2	USA	FORT MCCOY	72	27.20
2	USAF	HOLLOMAN AFB	78	24.45

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Range Subgroup: MV for #0038A

Region: Central

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
2	USAF	KIRTLAND AFB	81	23.50
2	USN	NAS_CORPUS_CHRISTI_TX	89	21.17
2	USAF	FORT SMITH REGIONAL APT AGS	91	19.02
2	USAF	LAMBERT - ST. LOUIS IAP AGS	94	15.33
2	USAF	NAS NEW ORLEANS ARS	99	8.76
2	USAF	OFFUTT AFB	102	7.28
2	USAF	WHITEMAN AFB	104	6.72
2	USAF	Schriever AFB	105	6.33
2	USAF	VANCE AFB	107	6.11
2	USAF	DULUTH IAP AGS	113	5.69
2	USAF	ELLINGTON FIELD AGS	117	4.31
2	USAF	DYESS AFB	119	3.64
2	USAF	DES MOINES IAP AGS	122	3.30
2	USAF	SPRINGFIELD-BECKLEY MPT AGS	123	3.01
2	USAF	SHEPPARD AFB	124	2.97
2	USAF	CAPITAL APT AGS	127	2.16
2	USAF	RANDOLPH AFB	128	2.13
2	USAF	FORT WAYNE IAP AGS	130	2.10
2	USAF	LINCOLN MAP AGS	133	1.70
2	USAF	TULSA IAP AGS	135	1.69
2	USAF	W. K. KELLOGG APT AGS	136	1.65

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Range Subgroup: MV for #0038A

Region: West

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
3	USN	FACSFAC_SAN_DIEGO_CA	1	64.02
3	USN	NAVAIRWARCENWPNDIV_PT_MUGU_CA	2	63.00
3	USAF	HILL AFB	4	59.50
3	USN	MCAS_YUMA_AZ	5	57.79
3	USA	FORT WAINWRIGHT	6	55.52
3	USAF	LUKE AFB (GOLDWATER)	7	53.44
3	USAF	NELLIS AFB	9	52.95
3	USA	YUMA PROVING GROUND	11	48.94
3	USN	NAVSTA_PEARL_HARBOR_HI	12	47.99
3	USN	NAVSTKAIRWARCEN_FALLON_NV	14	46.50
3	USN	PACMISRANFAC_HAWAREA_BARKING_SANDS_HI	15	46.34
3	USN	NAS_WHIDBEY_ISLAND_WA	16	46.33
3	USN	CG_MCB_CAMPEN	17	46.08
3	USN	COMNAVAIRWARCENWPNDIV_CHINA_LAKE_CA	18	45.39
3	USA	FORT LEWIS	22	42.84
3	USN	CG_MAGTF_TRNGCOM	24	42.18
3	USA	DUGWAY PROVING GROUND	25	42.08
3	USAF	EDWARDS AFB	28	40.14
3	USN	COMNAVMARIANAS_GU	29	40.11
3	USN	NAVUNSEAWARCENDIV_KEYPORT_WA	34	37.48
3	USA	NTC AND FORT IRWIN CA	36	37.27
3	USA	FORT HUACHUCA	46	32.78
3	USA	SCHOFIELD BARRACKS	55	32.01
3	USA	FORT RICHARDSON	59	30.83

Range Subgroup: MV for #0038A

Region: West

Region	Source	ORG_NAME_CAP	Rank	RANGE 1_TO_N
3	USN	COMNAVSPECWARGRU_ONE	64	28.43
3	USN	CG_MCB_HAWAII	67	28.16
3	USAF	VANDENBERG AFB	68	27.75
3	USAF	MOUNTAIN HOME AFB	74	26.59
3	USN	COMNAVSPECWARCEN	76	26.46
3	USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	77	26.10
3	USN	MCMWTC BRIDGEPORT	82	23.32
3	USAF	EIELSON AFB	92	18.07
3	USN	COMSUBFORPAC_PEARL_HARBOR_HI	93	16.57
3	USAF	TUCSON IAP AGS	97	9.32
3	USAF	MCCHORD AFB	98	9.11
3	USAF	ELMENDORF AFB	100	8.47
3	USAF	KLAMATH FALLS IAP AGS	101	7.59
3	USAF	DAVIS-MONTHAN AFB	103	6.97
3	USAF	LAUGHLIN AFB	106	6.26
3	USAF	ELLSWORTH AFB	110	5.93
3	USAF	GREAT FALLS IAP AGS	115	4.88
3	USAF	BOISE AIR TERMINAL AGS	116	4.82
3	USA	HAWTHORNE ARMY DEPOT	121	3.38
3	USAF	BEALE AFB	125	2.18
3	USAF	SIOUX GATEWAY APT AGS	126	2.17
3	USAF	JOE FOSS FIELD AGS	129	2.12

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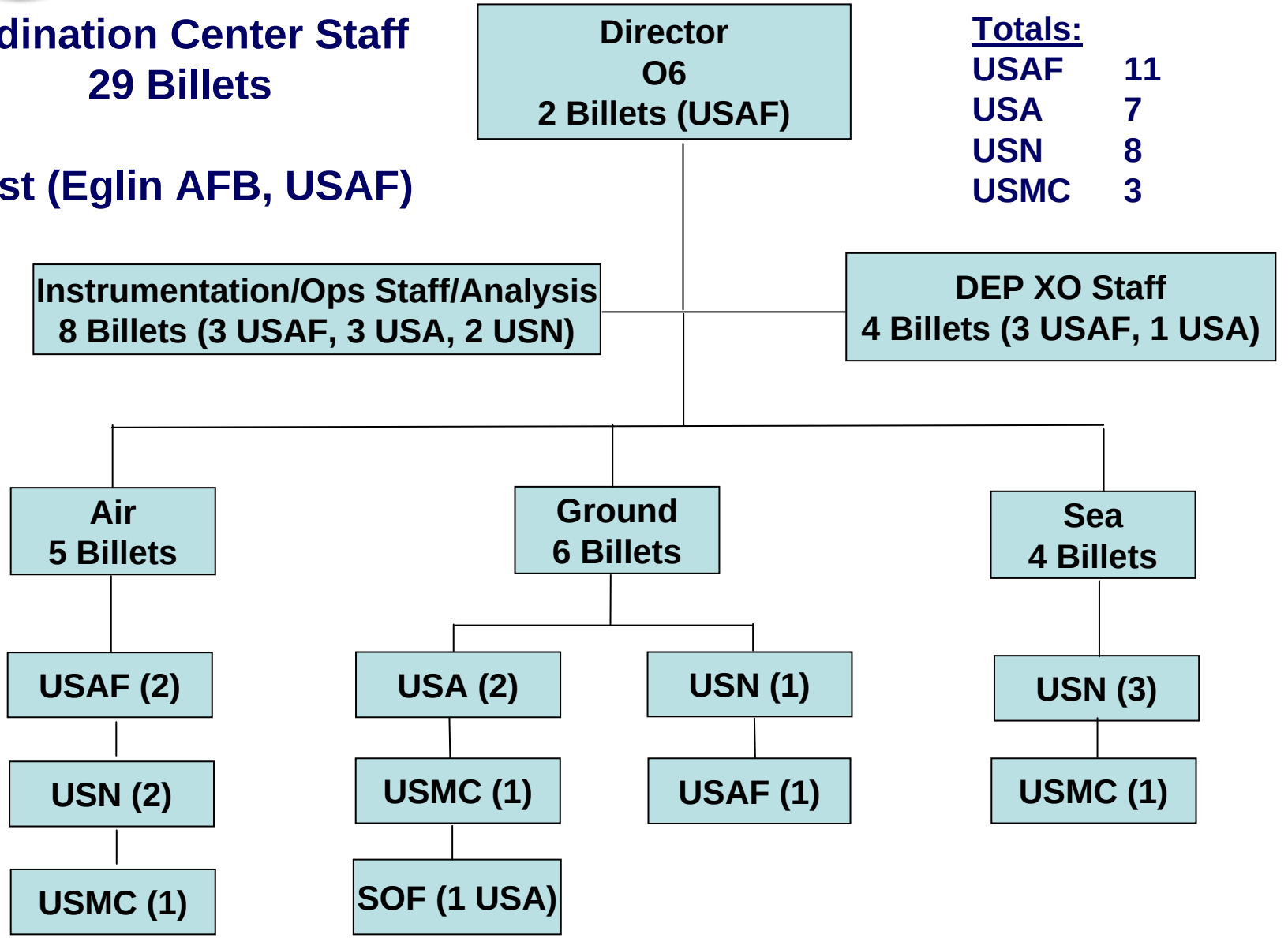
Range Subgroup

Coordination Center Staff
29 Billets

East (Eglin AFB, USAF)

Totals:

USAF	11
USA	7
USN	8
USMC	3



Range Subgroup

Section	Rank	Service	Position Title	Source
Director Staff (2)				
	O-6	USAF	Director	Pope
	GS-7	USAF	Admin Asst	Pope
Deputy/XO Staff (4)				
	GS-14	USAF	Deputy / XO	Pope
	O-3	USAF	Admin Asst	Pope
	E-7	Army	Admin Asst	McPherson
	GS-11	USAF	Outreach	Pope
Air Staff (5)				
	O-5	Navy	Staff	Whiting
	O-4	USMC	Staff	USMC
	O-4	USAF	Staff	MCRC KC
	GS-9	USAF	Airspace	Pope
	E-7	Navy	ATC	Whiting
Ground Staff (6)				
	O-5	Army	Staff	McPherson
	O-4	USMC	Staff	MCRC KC
	O-4	Army	Staff	McPherson
	GS-10	USAF	Range Ops	Pope
	E-7	Navy	OPS SNCO	Whiting
	O-4	Army	Staff	McPherson
Sea Staff (4)				
	O-5	Navy	Staff	Whiting
	O-4	Navy	Staff	Whiting
	E-6	Navy	Staff	Whiting
	E-7	USMC	Staff	MCRC KC
Instrumentation/Ops/Plans Staff/Analysis (8)				
	O-5	USAF	Staff	Pope
	O-4	Navy	Staff	Whiting
	GS-12	Army	Staff	McPherson
	O-4	Army	Instrumentation	McPherson
	GS-12	Navy	Instrumentation	Whiting
	GS-12	USAF	Instrumentation	Pope
	GS-9	USAF	Sched Cood'r	Pope
Staff	GS-9	Army	Sched Cood'r	McPherson

29 Personnel Center Staffing

Eglin AFB

	USA	USN	USAF	USMC
OFF	4	4	4	2
ENL	1	3	0	1
CIV	2	1	7	0
Source	Ft McPherson	NAS Whiting	Pope AFB	MCRSC Kansas City

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Range Subgroup

Coordination Center Staff
29 Billets

Central (Ft Bliss, USA)

Director
O6
2 Billets (USA)

Totals:

USA	12
USAF	6
USN	7
USMC	4

Instrumentation/Ops Staff/Analysis
8 Billets (2 USAF, 4 USA, 2 USN)

DEP XO Staff
4 Billets (2 USA, 1 USMC, 1 USAF)

Air
5 Billets

- USAF (2)
- USN (2)
- USMC (1)

Ground
8 Billets

- USA (3)
- USMC (2)
- SOF (1 USA) (1 USAF) (1 USN)

Sea
2 Billets

- USN (2)

Range Subgroup

Section	Rank	Service	Position Title	Source
Director Staff (2)				
	O-6	Army	Director	Sierra AD
	GS-7	Army	Admin Asst	Sierra AD
Deputy/XO Staff (4)				
	GS-14	Army	Deputy/XO	Sierra AD
	O-3	Army	Admin Asst	Sierra AD
	E-7	USMC	Admin Asst	MCLB Barstow
	GS-11	USAF	Outreach	Cannon AFB
Air Staff (5)				
	O-5	USAF	Staff	Cannon AFB
	O-4	USMC	Staff	MCLB Barstow
	O-4	Navy	Staff	NS Ingleside
	GS-9	USAF	Airspace	Cannon AFB
	E-7	Navy	ATC	NS Ingleside
Ground Staff (8)				
	O-5	USMC	Staff	MCLB Barstow
	O-4	Army	Staff	Sierra AD
	O-4	Army	Staff	Sierra AD
	GS-10	Army	Range Ops	Sierra AD
	E-7	USMC	OPS SNCO	MCLB Barstow
	O-4	USAF	Staff	Cannon AFB
	O-4	Army	Staff	Sierra AD
	E-7	Navy	Staff	NS Ingleside
Sea Staff (2)				
	O-5	Navy	Staff	NS Ingleside
	E-6	Navy	Staff	NS Ingleside
Instrumentation/Ops/Plans Staff/Analysis (8)				
	O-5	Army	Staff	Sierra AD
	O-4	Army	Staff	Sierra AD
	GS-12	Navy	Staff	NS Ingleside
	O-4	USAF	Instrumentation	Cannon AFB
	GS-12	Navy	Instrumentation	NS Ingleside
	GS-12	Army	Instrumentation	Sierra AD
	GS-9	Army	Sched Cood'r	Sierra AD
	GS-9	USAF	Sched Cood'r	Cannon AFB

29 Personnel Center Staffing

Ft Bliss

	USA	USN	USAF	USMC
OFF	7	2	3	2
ENL	0	3	0	2
CIV	5	2	3	0
Source	Sierra AD	NS Ingleside	Cannon AFB	MCLB Barstow

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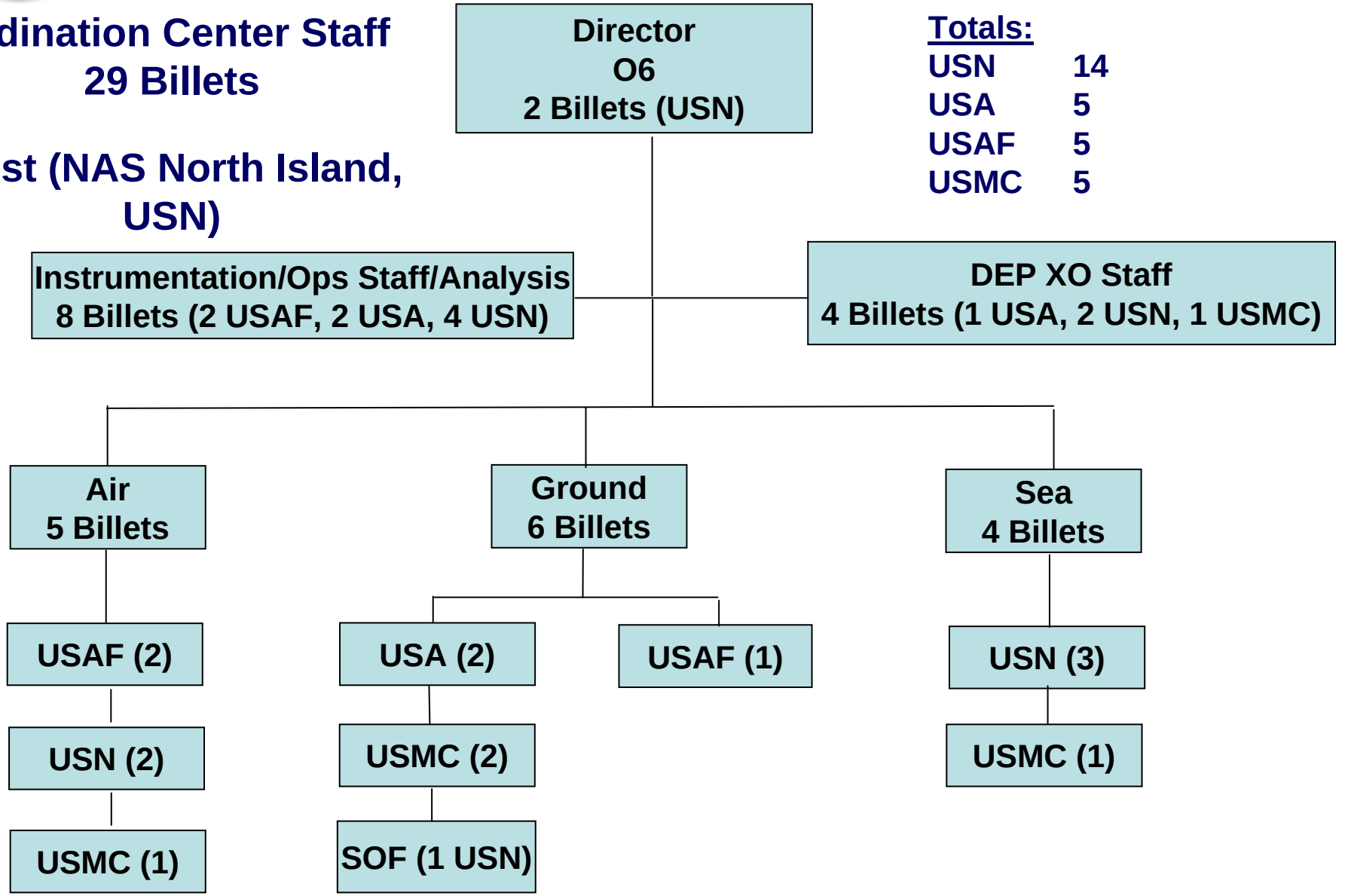
Range Subgroup

Coordination Center Staff
29 Billets

West (NAS North Island, USN)

Totals:

USN	14
USA	5
USAF	5
USMC	5



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Range Subgroup

Section	Rank	Service	Position Title	Source
Director Staff (2)				
	O-6	Navy	Director	NAS Pt Mugu
	GS-7	Navy	Admin Asst	NAS Pt Mugu
Deputy/XO Staff (4)				
	GS-14	USMC	Deputy/XO	MCLB Barstow
	O-3	Navy	Admin Asst	NAS Pt Mugu
	E-7	Army	Admin Asst	Hawthorne AD
	GS-11	Navy	Outreach	NAS Pt Mugu
Air Staff (5)				
	O-5	USAF	Staff	LA AFB
	O-4	USMC	Staff	MCLB Barstow
	O-4	Navy	Staff	NAS Pt Mugu
	GS-9	USAF	Airspace	LA AFB
	E-7	Navy	ATC	NAS Pt Mugu
Ground Staff (6)				
	O-5	Army	Staff	Hawthorne AD
	O-4	USMC	Staff	MCLB Barstow
	O-4	Army	Staff	Hawthorne AD
	GS-10	USAF	Range Ops	LA AFB
	E-7	USMC	OPS SNCO	MCLB Barstow
	O-4	Navy	Staff	NAS Pt Mugu
Sea Staff (4)				
	O-5	Navy	Staff	NAS Pt Mugu
	O-4	Navy	Staff	NAS Pt Mugu
	E-6	Navy	Staff	NAS Pt Mugu
	E-7	USMC	Staff	MCLB Barstow
Instrumentation/Ops/Plans Staff/Analysis (8)				
	O-5	Navy	Staff	NAS Pt Mugu
	O-4	Army	Staff	Hawthorne AD
	GS-12	Navy	Staff	NAS Pt Mugu
	O-4	USAF	Instrumentation	LA AFB
	GS-12	Navy	Instrumentation	NAS Pt Mugu
	GS-12	Army	Instrumentation	Hawthorne AD
	GS-9	Navy	Sched Cood'r	NAS Pt Mugu

29 Personnel Center Staffing

NAS North Island

	USA	USN	USAF	USMC
OFF	3	7	2	2
ENL	1	2	0	2
CIV	1	5	3	1
Source	Hawthorne AD	NAS Pt Mugu	LA AFB	MCLB Barstow

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Range Subgroup

Recommendation:

Range Subgroup develop a CR for Joint Range Coordination Centers (#0038A)

- **Realign selected closing installations and relocate management staff to Eglin AFB, Ft Bliss, and NAS North Island to establish, under JFCOM, Joint Range Coordination Centers to facilitate installation management functions of ranges for joint operations and exercises.**

Range Subgroup

Timeline: #0038A

- 3 March – E&T Principals approve scenario #0038A
- 4 March – Scenario data call requests to MilDeps; Range Subgroup develop COBRA data internally
- 8 March – Binder to OGC
  - Inputs tabs in ISG tracker
  - Slides for ISG brief
  - Disk of ISG slides to CT
- 10 March – Brief CR to E&T Principals
- 11 March – #0038A input into portal
  - Binder to OSD BRAC
- 15 March – Brief ISG

NOTE: Assumes Range Subgroup permitted to develop COBRA data internally.

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0010 Joint Urban Operations Centers of Excellence

E&T 0010

Title: Establish Joint Urban Ops Training Centers of Excellence

Proposal

- Establish a Joint Urban Operations Training Center of Excellence at a suitable installation proposed for closure by one of the Services
- Privatize the operation and maintenance of the facility (GOCO)
- Provide a "turn key" facility meeting all Service and Joint Urban Operation live training requirements.
- Establish an OSD executive agent to coordinate use and oversee contractor.
- Retain small (7 pers) DoD Civ structure as management & QA/QC
- Gaining:
  1. NAS Pt Mugu
  2. NAS Whiting
  3. Cannon AFB
- Losing: Same As Gaining
- Integrate into the Navy and USAF closure CR for above installations.

Drivers/Assumptions

- Transformational Option: #40
- A suitable site meeting the following criteria will be proposed for closure:
  - Sufficient ground space for maneuver
  - Special Use airspace
  - Impact area for live-fire
  - Runway
  - Proximity to coastline
  - Cantonment area
  - Minimal encroachment
  - Proximity to enduring installation

Justification/Impact

<u>Justification</u>

- Establishes urban ops training center with minimal construction
- Supports all Service and joint urban ops training tasks
- Provide urban ops training capability without degrading service's capability

<u>Impact</u>

- Full financial savings from closure of selected installation will not be realized

Potential Conflicts

- Service intent to close selected installation.
- Installation will be closed from most perspectives – e.g., ability to support missions (other than live urban training), quality of life, military personnel support, etc; however, the installation would remain on DoD books with minimal DoD/Govt staff for oversight and QA/QC of contractor support operations.

Approved_____ Disapproved_____ Revised_____ Deferred_____

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Range Subgroup: # 0010 Joint Urban Operations Centers of Excellence

A suitable site would meet the following criteria:

- Sufficient ground space for maneuver
  - Min 2000 Acres: YES/NO Criterion
- Special use airspace
  - Full value if over site
  - Partial value if near site or easily chartable
- Impact area for live-fire
  - YES/NO Criterion
- Runway
  - YES/NO Criterion
- Proximity to coastline
  - Within 100 mi: YES/NO Criterion
- Cantonment area
  - Min 50 bldg: YES/NO Criterion
- Minimal encroachment – subjective judgment until Criteria 8 run
  - Full value if no encroachment
  - Partial value if some encroachment
- Proximity to enduring installation
  - Full value if within 50 mi
  - Partial value if within 100 mi

Full Value	Partial Value	No Value
1	.5	0
YES		NO

Possible BRAC Closures with Sufficient Ground Maneuver Space (2,000 Acre Minimum)

INSTNAME	Service	Org Name	Acres (est.)
Pope AFB	USAF	POPE AFB	2,136
Scott AFB	USAF	SCOTT AFB	2,900
NAS Brunswick	USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	3,142
CANNON AFB	USAF	CANNON AFB	3,727
NAS Whiting Field	USN	NAS_WHITING_FIELD_MILTON_FL	3,844
MISSISSIPPI AAP	USA	MISSISSIPPI AAP	4,231
NAS Point Mugu	USN	NAVAIRWARCENWPNDIV_PT_MUGU_CA	4,507
Grand Forks AFB	USAF	GRAND FORKS AFB	4,852
ELLSWORTH AFB	USAF	ELLSWORTH AFB	5,235
MCAS Beaufort	USN	MCAS_BEAUFORT_SC	6,951
NEWPORT CHEMICAL DEPOT	USA	NEWPORT CHEM DEPOT	7,252
MOODY AFB	USAF	MOODY AFB	10,843
KANSAS ARMY AMMUNITION PLANT	USA	KANSAS ARMY AMMUNITION PLANT	13,915
LOUISIANA AAP	USA	LOUISIANA AAP	14,830
LONE STAR AAP	USA	LONE STAR AAP	15,381
Umatilla Chemical Depot	USA	UMATILLA CHEM DEPOT	15,986
DESERET CHEMICAL DEPOT	USA	DESERET CHEMICAL DEPOT	19,619
PUEBLO CHEMICAL DEPOT	USA	PUEBLO CHEM DEPOT	22,848
SIERRA ARMY DEPOT	USA	SIERRA ARMY DEPOT	33,910/93,077
HOLLOMAN AFB	USAF	HOLLOMAN AFB	50,594
HAWTHORNE ARMY DEPOT	USA	HAWTHORNE ARMY DEPOT	146,065

Potential Scenario #0010 Locations

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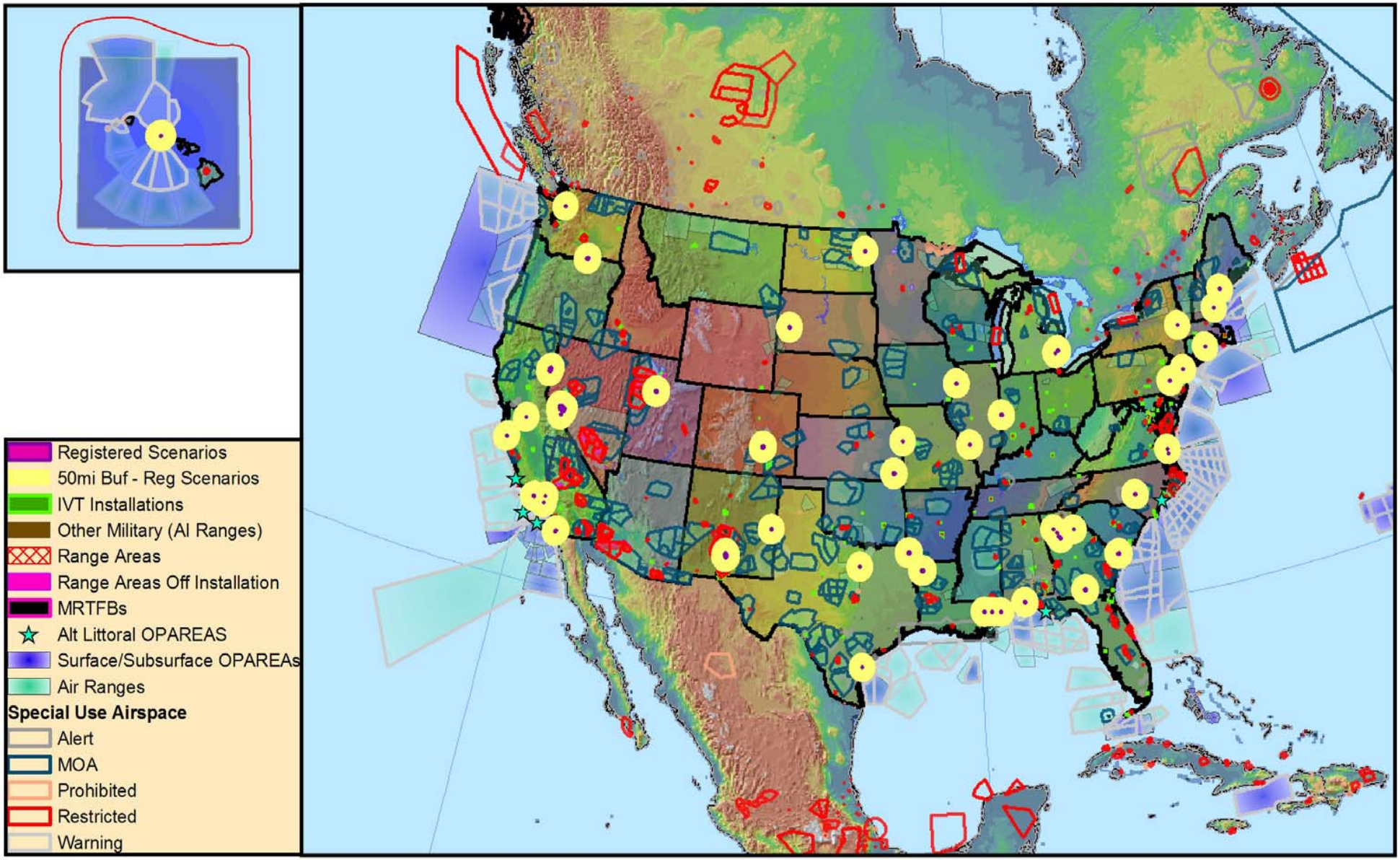

Range Subgroup

Scoring Matrix

Rank	Installation	State	Acreage (est.)	Ground Space Maneuver	Special Use Airspace	Area (Live-Fire)	Runway	Coastline 100 Miles	Cantonment Area	Minimal Encroach	50 Mi Proximate	Total
1	Moody AFB	GA	10,842	1	1	1	1	1	1	1	0.5	7.5
2	Holloman AFB	NM	50,615	1	1	1	1	0	1	1	1	7.0
3	NAS Point Mugu	CA	4,650	1	1	0	1	1	1	1	1	7.0
4	MCAS Beaufort	SC	6,940	1	1	0	1	1	1	0.5	1	6.5
5	NAS Whiting Field	FL	3,852	1	1	0	1	1	0.5	1	1	6.5
6	Pope AFB	NC	2,148	1	1	0	1	1	1	0.5	1	6.5
7	Cannon AFB	NM	3,451	1	1	0.5	1	0	1	1	0	5.5
8	NAS Brunswick	ME	3,142	1	0.5	0	1	1	1	1	0	5.5
9	Mississippi AAP	MS	4,230	1	0.5	0	0	1	0.5	1	1	5.0
10	Sierra Army Depot	NV	33,909	1	1	0	0.5	0	0.5	1	0.5	4.5
11	Ellsworth AFB	SD	5,234	1	0.5	0	1	0	1	1	0	4.5
12	Grand Forks AFB	ND	4,842	1	0.5	0	1	0	1	1	0	4.5
13	Hawthorne Army Depot	NV	146,065	1	0	1	0	0	0	1	1	4.0
14	Umatilla Chem Depot	OR	15,989	1	1	0	0	0	0.5	1	0.5	4.0
15	Deseret Chem Depot	UT	19,618	1	0	0	0	0	0.5	1	1	3.5
16	Lone Star AAP	TX	15,381	1	0	0	0	0	1	0.5	1	3.5
17	Scott AFB	IL	2,900	1	0	0	1	0	1	0.5	0	3.5
18	Pueblo Chem Depot	CO	22,848	1	0	0	0	0	0	1	1	3.0
19	Louisiana AAP	LA	14,829	1	0	0	0	0	0	1	1	3.0
20	Newport Chem Depot	IN	7,178	1	0	0	0	0	0.5	1	0.5	3.0
21	Kansas AAP	KS	13,914	1	0	0	0	0	0	1	0	2.0

Range Subgroup

Scoring Matrix

Rank	Installation	State	Acreage (est.)	Ground Space Maneuver	Special Use Airspace	Impact Area (Live-Fire)	Runway	Coastline 100 Miles	Cantonment Area	Minimal Encroach	50 Mi Proximate	Total
1	Moody AFB	GA	10,842	1	1	1	1	1	1	1	0.5	7.5
2	Holloman AFB	NM	50,615	1	1	1	1	0	1	1	1	7.0
3	NAS Point Mugu	CA	4,650	1	1	0	1	1	1	1	1	7.0
4	MCAS Beaufort	SC	6,940	1	1	0	1	1	1	0.5	1	6.5
5	NAS Whiting Field	FL	3,852	1	1	0	1	1	0.5	1	1	6.5
6	Pope AFB	NC	2,148	1	1	0	1	1	1	0.5	1	6.5
7	Cannon AFB	NM	3,451	1	1	0.5	1	0	1	1	0	5.5
8	NAS Brunswick	ME	3,142	1	0.5	0	1	1	1	1	0	5.5
9	Mississippi AAP	MS	4,230	1	0.5	0	0	1	0.5	1	1	5.0
10	Sierra Army Depot	NV	33,909	1	1	0	0.5	0	0.5	1	0.5	4.5
11	Ellsworth AFB	SD	5,234	1	0.5	0	1	0	1	1	0	4.5
12	Grand Forks AFB	ND	4,842	1	0.5	0	1	0	1	1	0	4.5
13	Hawthorne Army Depot	NV	146,065	1	0	1	0	0	0	1	1	4.0
14	Umatilla Chem Depot	OR	15,989	1	1	0	0	0	0.5	1	0.5	4.0
15	Deseret Chem Depot	UT	19,618	1	0	0	0	0	0.5	1	1	3.5
16	Lone Star AAP	TX	15,381	1	0	0	0	0	1	0.5	1	3.5
17	Scott AFB	IL	2,900	1	0	0	1	0	1	0.5	0	3.5
18	Pueblo Chem Depot	CO	22,848	1	0	0	0	0	0	1	1	3.0
19	Louisiana AAP	LA	14,829	1	0	0	0	0	0	1	1	3.0
20	Newport Chem Depot	IN	7,178	1	0	0	0	0	0.5	1	0.5	3.0
21	Kansas AAP	KS	13,914	1	0	0	0	0	0	1	0	2.0

Potential Scenario #0010 Locations - Final 8

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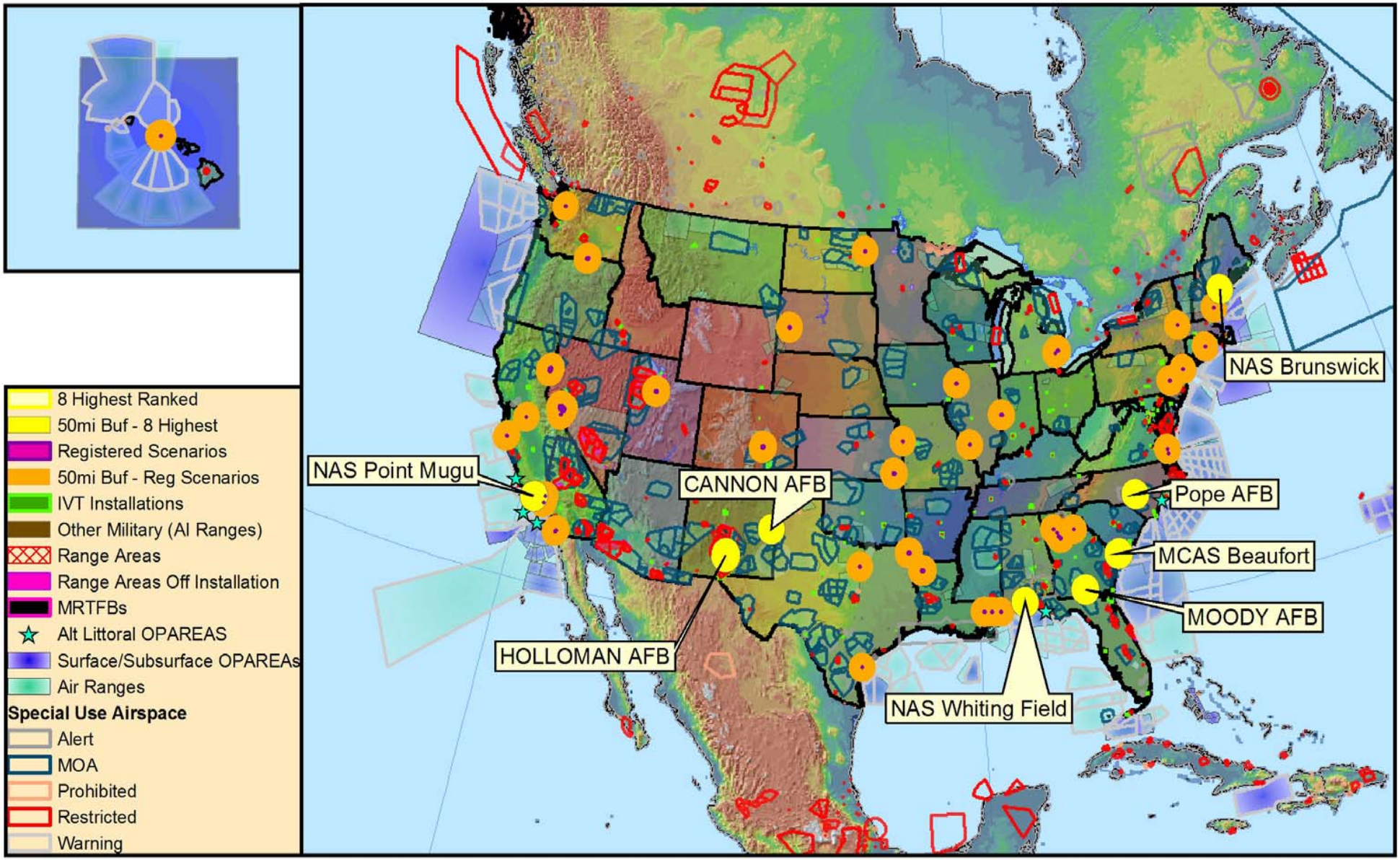

CALIBRE

0 500 1,000 Kilometers

0 500 1,000 Miles

N

Albers Equal Area Conic Projection

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16 FEB 2005

For information contact:
Markus Craig
GIS Program Manager

BRAC Update & Conflicts: Sites 1-8

1. *Moody AFB, GA:* **Not expected to close**
2. *Holloman AFB, NM*: **Not expected to close**
3. NAS Point Mugu, CA
4. *MCAS Beaufort, SC*: **Not expected to close**
5. NAS Whiting Field, FL
6. *Pope AFB, NC*: **Internal encroachment with Ft Bragg and possible Army beddown Location**
7. Cannon AFB, NM
8. *NAS Brunswick, ME*: **Redundant to higher scoring east coast site; remote from Service unit locations; seasonally severe weather**.

Potential Scenario #0010 Locations - Final 3

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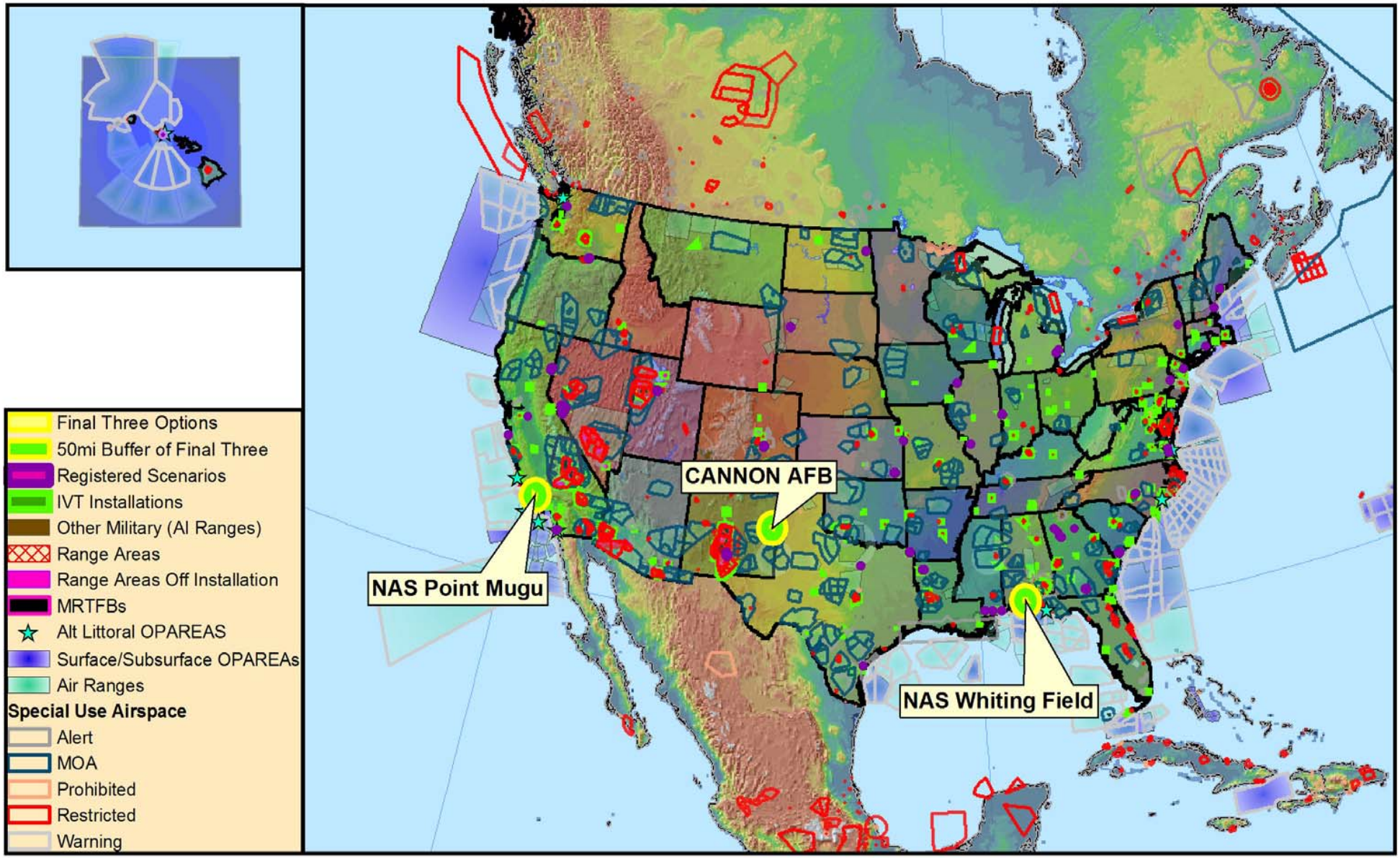

CALIBRE

0 500 1,000 Kilometers

0 500 1,000 Miles

N

Albers Equal Area Conic Projection

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02 March 2005

For information contact:
Markus Craig
GIS Program Manager

TNG Scenario #0010 Option

NAS Point Magu

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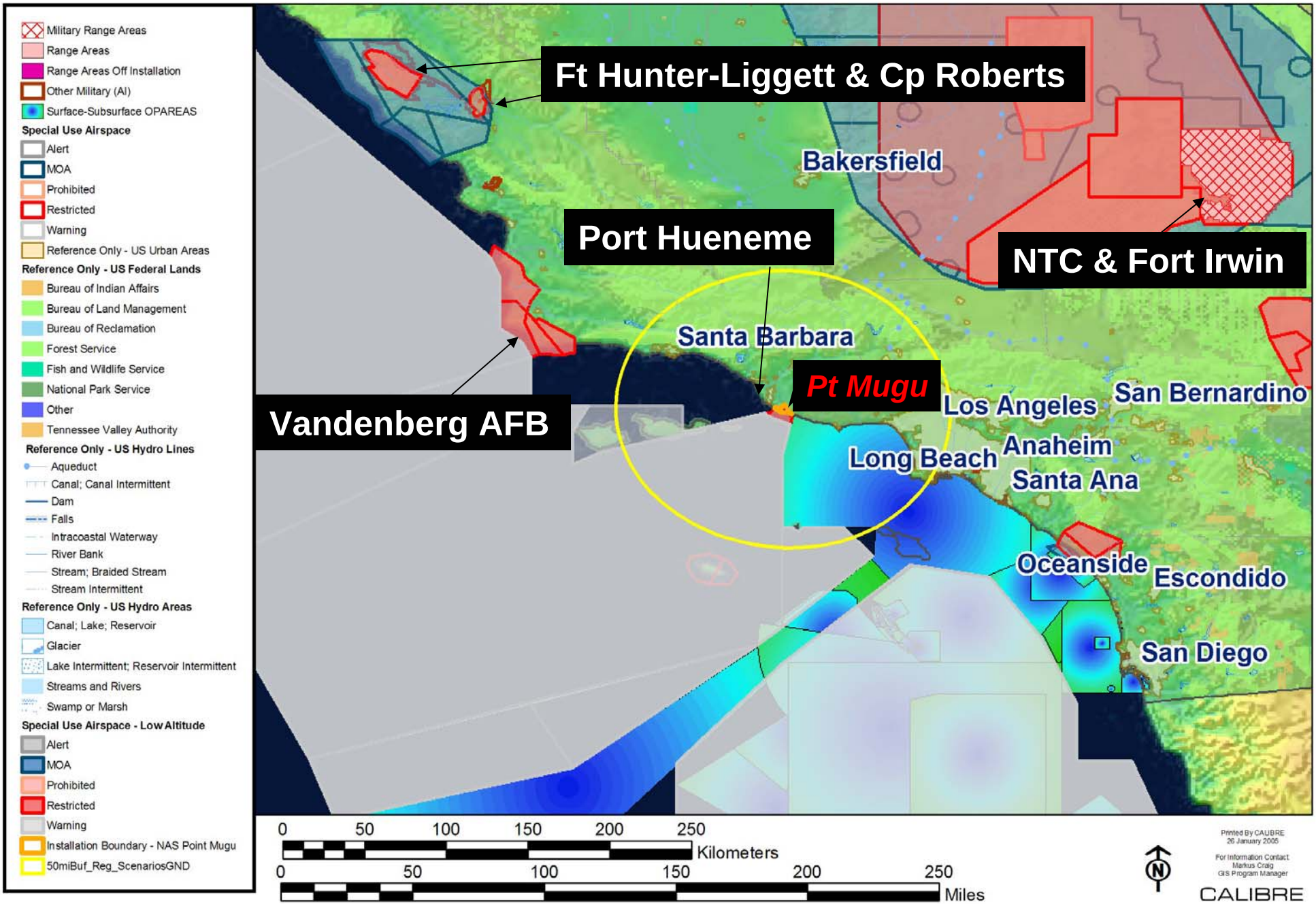

TNG Scenario #0010 Option

NAS Point Mugu & Port Hueneme

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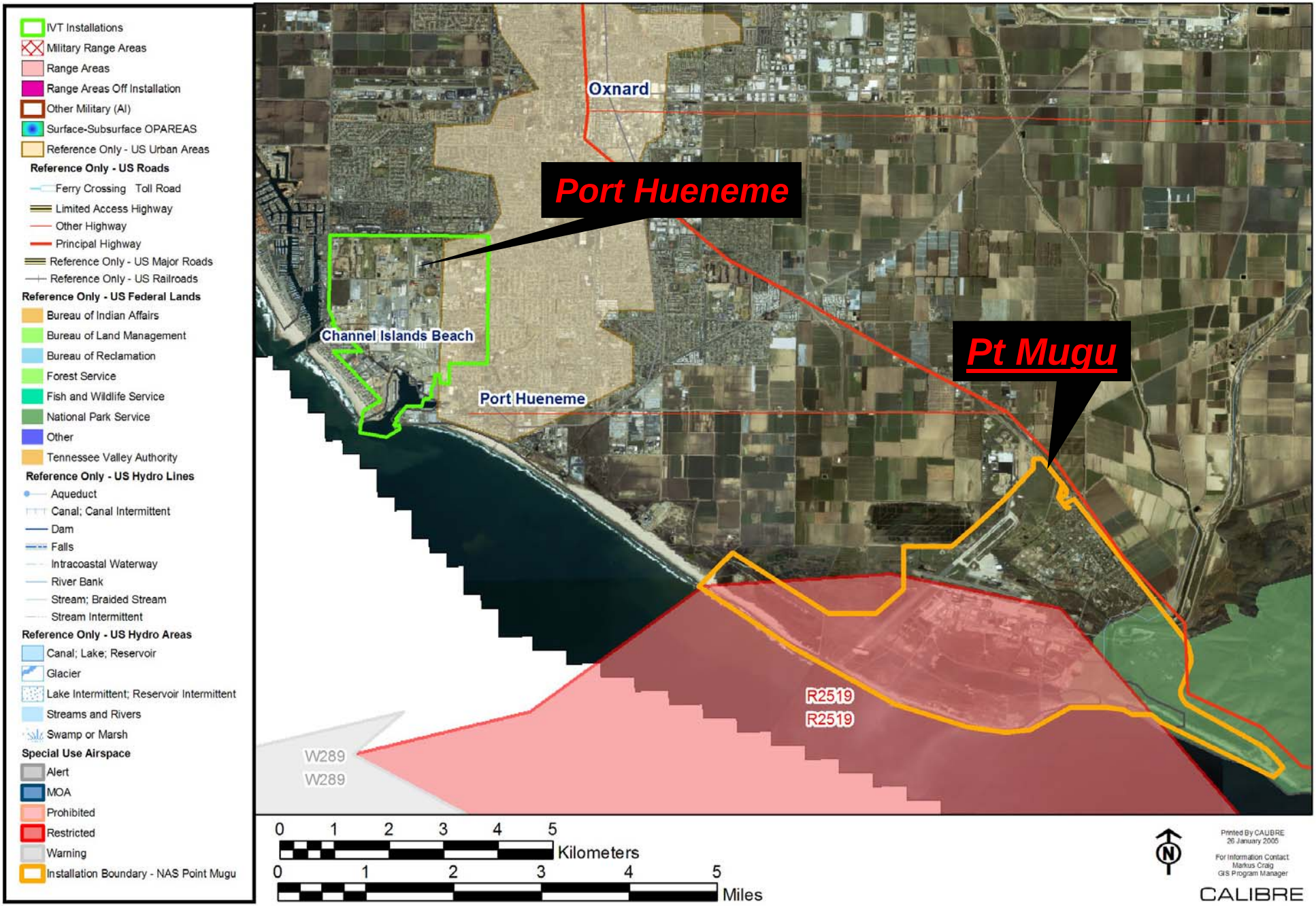

TNG Scenario #0010 Option

NAS Point Magu

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TNG Scenario #0010 Option

NAS Whiting Field

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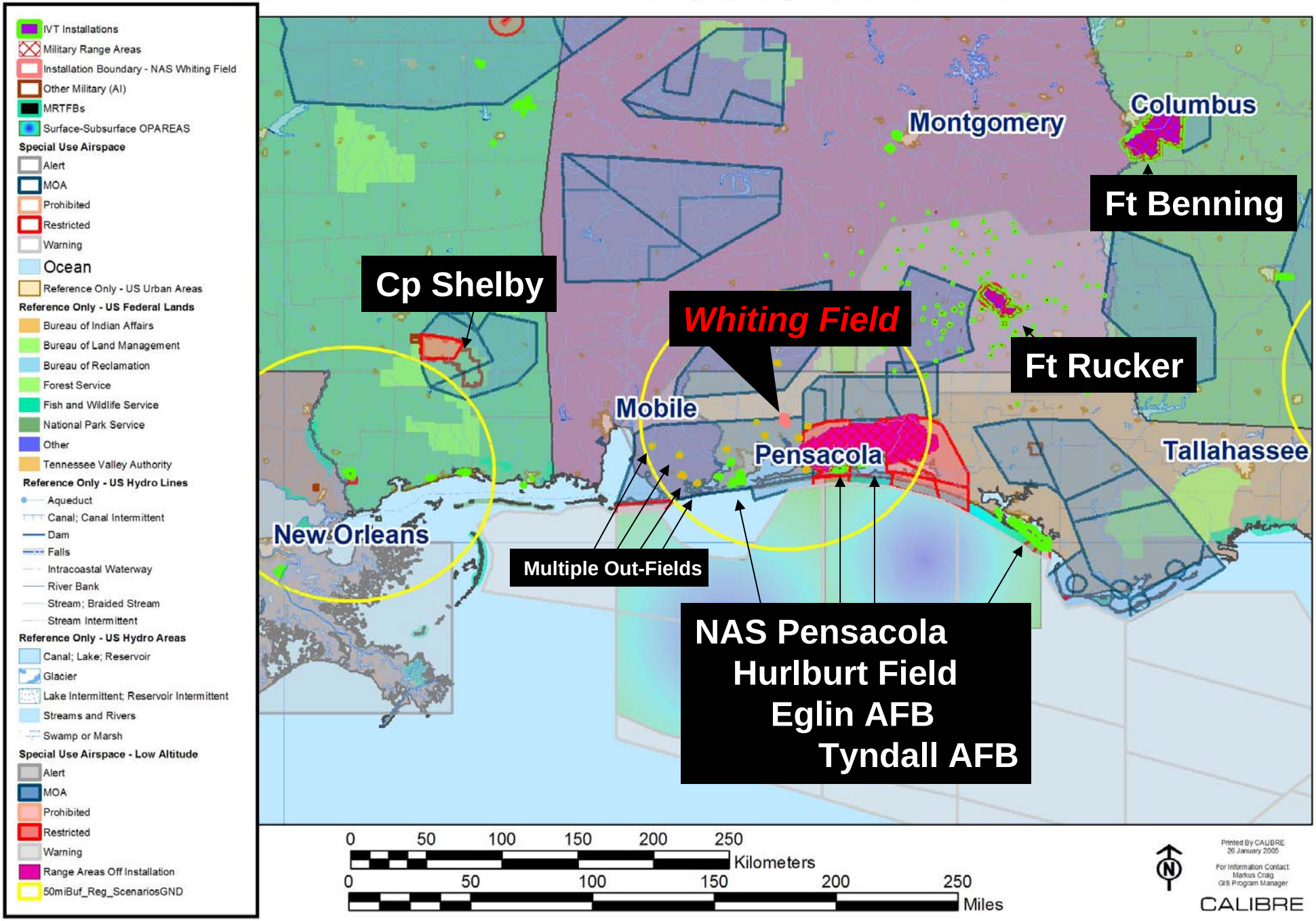

TNG Scenario #0010 Option

NAS Whiting Field

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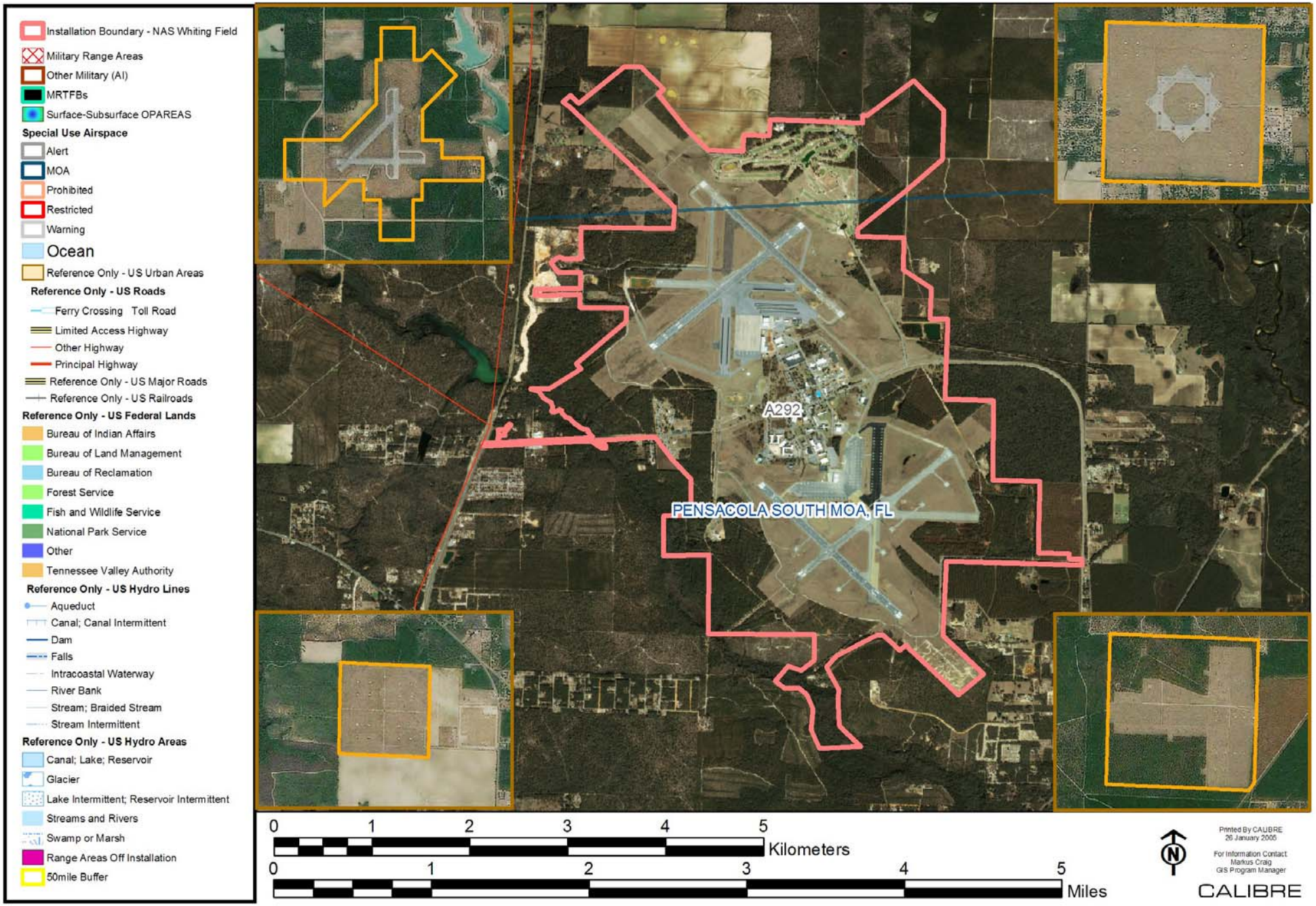

TNG Scenario #0010 Option

Cannon AFB & Melrose Range

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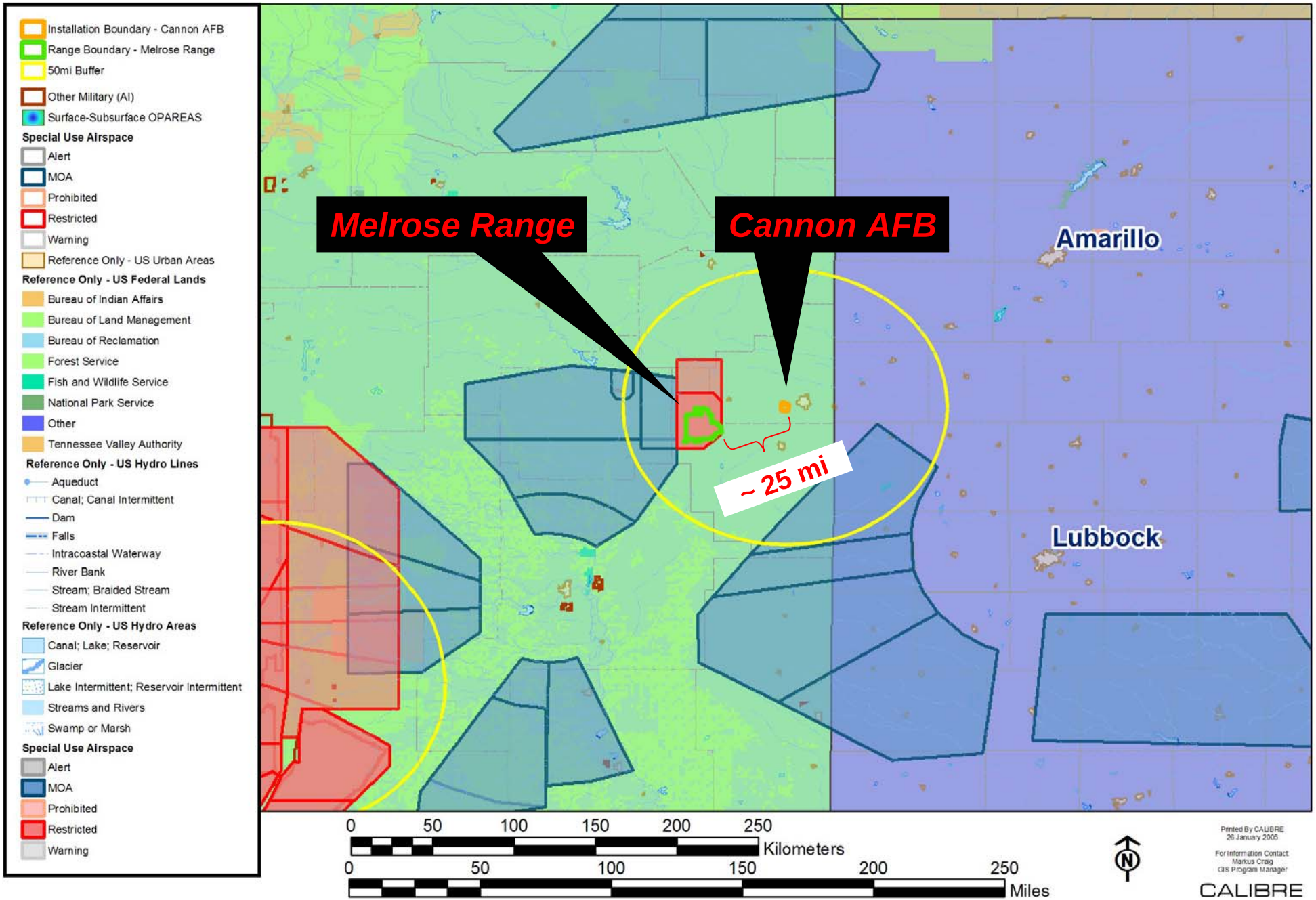

TNG Scenario #0010 Option

Cannon AFB & Melrose Range

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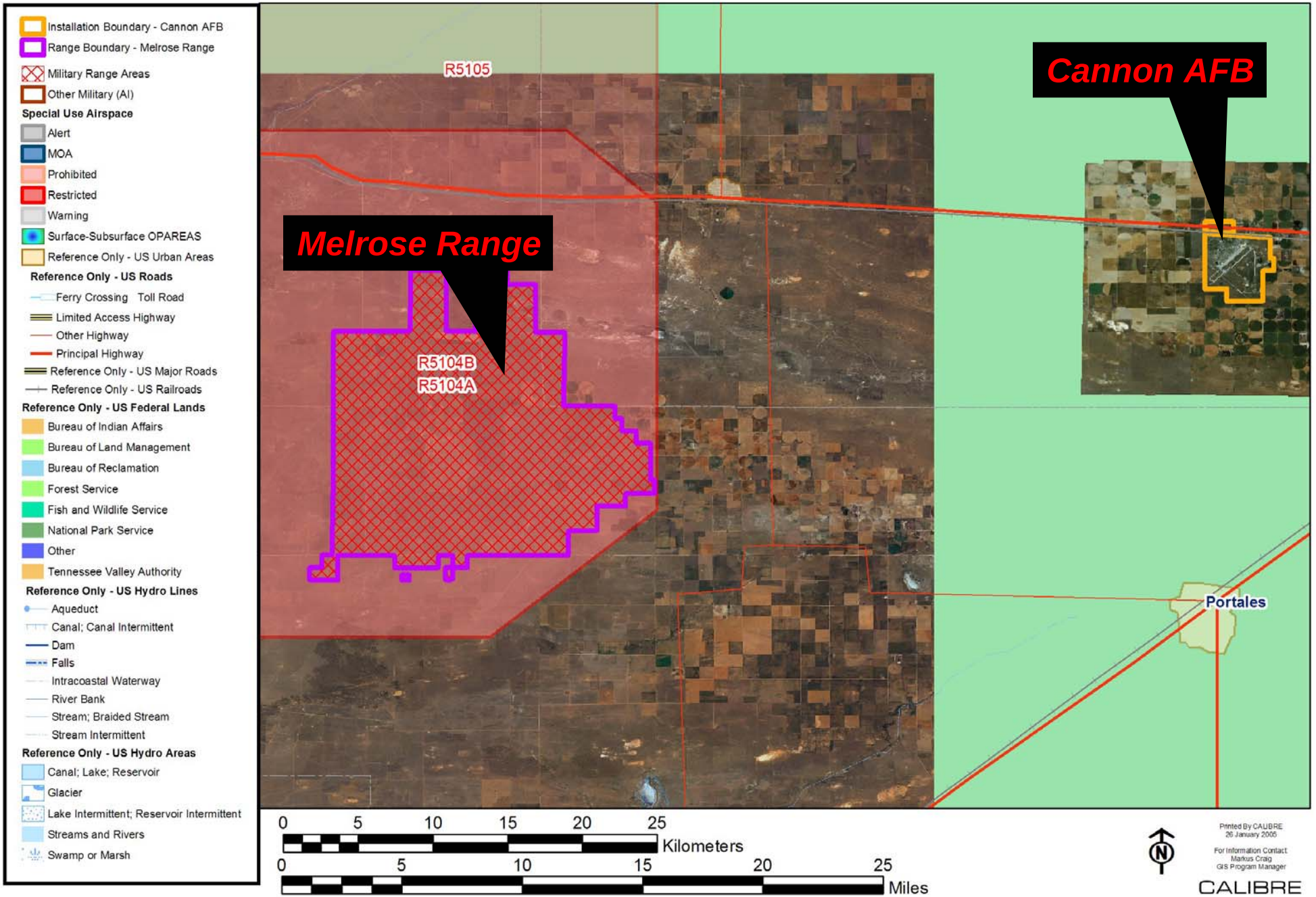

TNG Scenario #0010 Option

Cannon AFB

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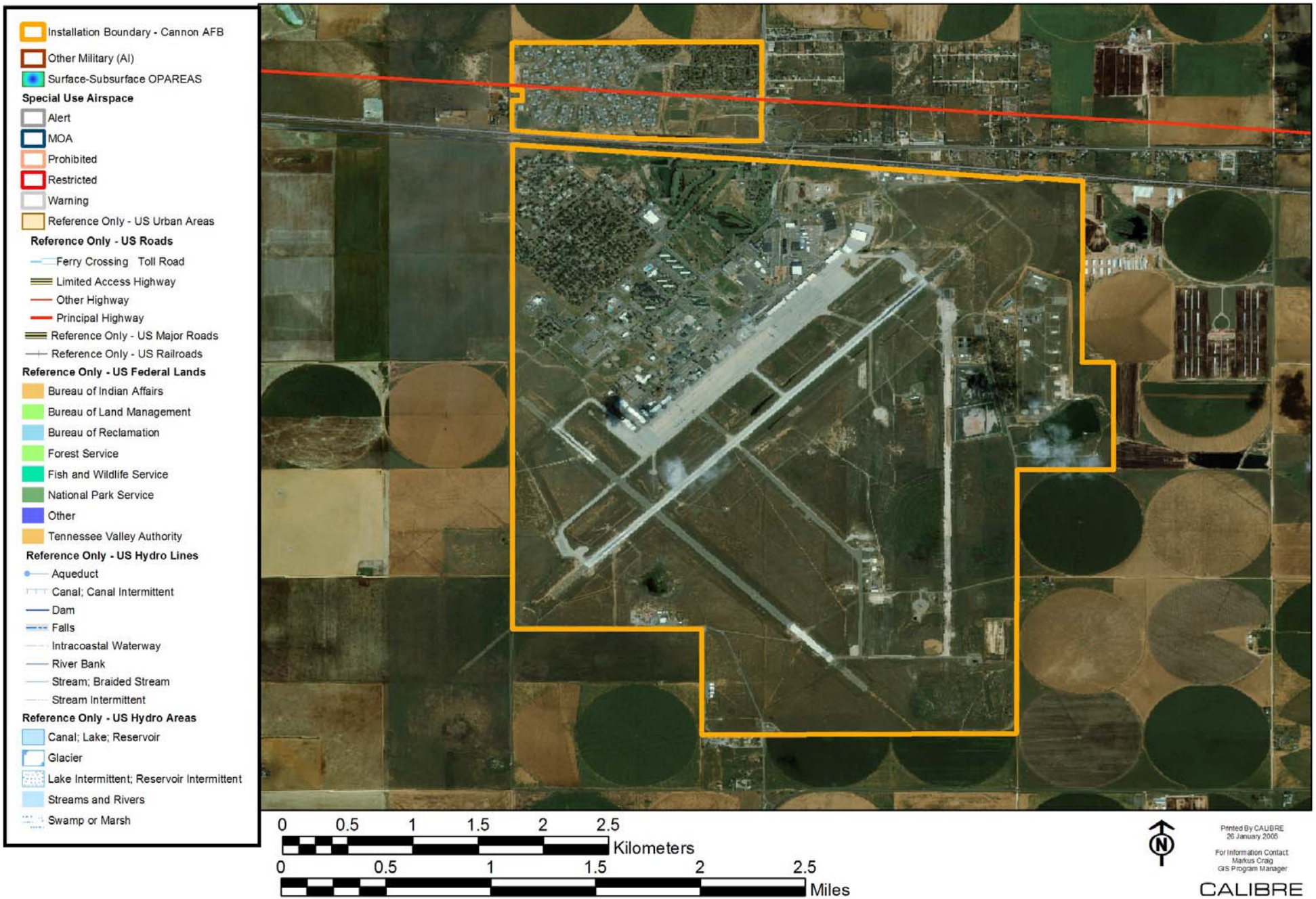

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Range Subgroup

Urban Ops Center Staffing: Per Location

- **Government Personnel Required for Management & QA/QC of Contractors:**
  - Site Manager (GS-14) 1
  - Facilities Manager (GS-13) 1
  - Maintenance / Logistics (2) (GS-12/13) 2
  - Operations Planner (GS-12/13) 1
  - Contracting (GS-12/13) 1
  - Environmental / Safety / Occupational Health ESOH (GS-11) 1

  Total: 7

- **Proximate enduring installation provides support (MOA/ISSA).**
  - Pt Mugu with Port Hueneme
  - NAS Whiting with Eglin AFB
  - Cannon AFB with Ft Bliss

- **Support contract provides other on-site support.**

  Building maintenance, EMS/firefighting, security, logistics, etc…

Range Subgroup

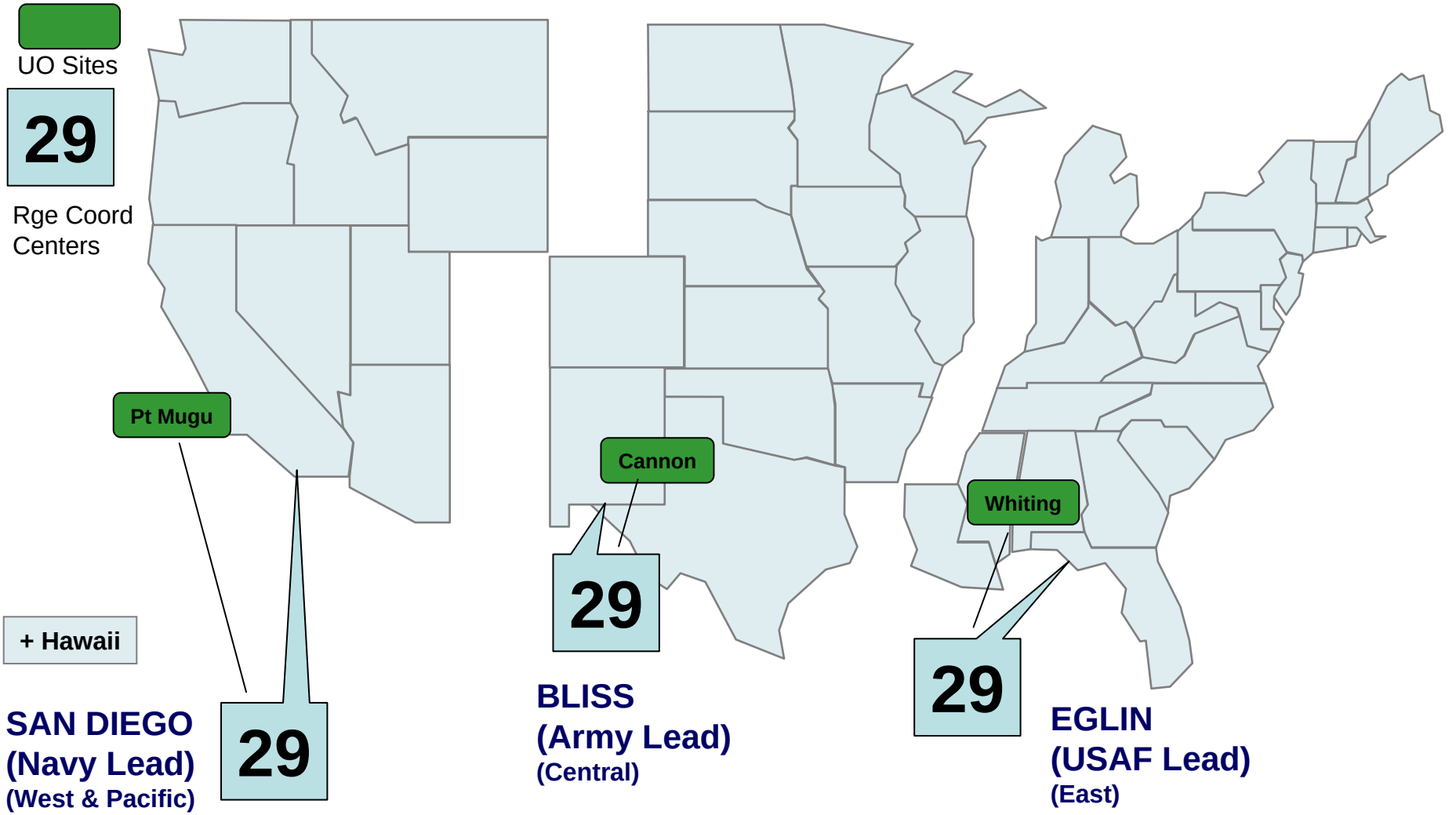
Cost Categories:

▪ Civilian Pay: (7 personnel per site)	Recurring
▪ Support Contract	Recurring
▪ Host tenant MOA with proximate Installation	Recurring
▪ Modification of Buildings and Installation	One Time

Issue:

- **Scenario data call not feasible. Request Range Subgroup calculate these costs in COBRA.**

Range Subgroup: #0010 Combined w/ #0038A for Cmd & Control



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Range Subgroup

Recommendations

- Retain physical plants, modify buildings/structures to provide UO training environment; retain 7 DoD Civilian site management staff per site; align under following enduring installations:
  - NAS Whiting Field under Eglin AFB
  - NAS Point Mugu under NAVBASE Port Hueneme (or San Diego)
  - Cannon AFB and Melrose Range under Ft Bliss (realign to Army)
- Integrate above #0010 provisions into MILDEP CR that recommend closure of NAS Whiting Field, Cannon AFB and NAS Point Mugu.
- If not supported by MILDEPs, provide an Issue Briefing to the ISG recommending realignment of NAS Point Mugu, NAS Whiting Field, and Cannon AFB as indicated above.

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Range Subgroup

Timeline: #0010

- 3 March – E&T Principals approve scenario #0010
- 10 March – Integration into MILDEP CRs for closure of NAS Pt Mugu, NAS Whiting and Cannon AFB.
- 15 March – Issue Brief to ISG if MILDEPs do not support integration into closure CR.

E & T JCSG Principals Meeting
3 March 2005

The Army Basing Study Group

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Agenda

- USA 0002 / E&T 0061 Consolidate the Armor Center and School with the Infantry Center and School to Create a Maneuver Center at Fort Benning
- USA 0004 / E&T 0062 Consolidated the Air Defense Artillery Center and School with the Field Artillery Center and School to Establish a Net Fires Center at Fort Sill
- USA 0051/ E&T 0063 Consolidated the Transportation Center and School and the Ordnance Center and School with the Quartermaster Center and School, the Army Management College, and the Combined Arms Support Command, to Establish Combat Service Support Center at Fort Lee
- USA 137 / E&T 0064 Consolidate the Aviation Logistics School with the Aviation Center and School at Fort Rucker

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Candidate #USA-0002

Candidate Recommendation: Realign Fort Knox, KY, by relocating the Armor Center and School to Fort Benning, GA. Consolidate the Armor Center and School with the Infantry Center and School to create a Maneuver Center.

Justification

- ✓ Multi Service activity Consolidation
- ✓ Consolidates maneuver training and doctrine development
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ Fort Knox 12th of 99
- ✓ Fort Benning 9th of 99
- ✓ Creates space at Fort Knox for additional activities

Payback

✓ One-Time Cost:	$678.7M
✓ Net Implementation Cost:	$86.3M
✓ Annual Recurring Savings:	$160.5M
✓ Payback period:	3 years
✓ NPV (savings):	$1.39B

Impacts

- ✓ Criterion 6: –18911 jobs (12623 direct, 6288 indirect); 28.69%
- ✓ Criterion 7: Cost of Living, Education, and Safety issues. No impediments
- ✓ Criterion 8 - air quality, noise, & water issues. No impediments

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- • JCSG Recommended
- ✓ Criteria 6-8 Analysis
- • De-conflicted w/JCSGs
- • De-conflicted w/Services

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ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
USA 0002	$678.657	-$160.492	3	-$1,389.994

*All Dollars Shown in Millions

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Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
USA 0002	Eliminate	195	1,480	514		2,189
	Move	180	2,006	596	7,877	10,659

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One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
USA 0002	$462.783	$17.675	$38.140	$31.829	$128.230	$678.657	$3.960	$674.696

*All Dollars Shown in Millions

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MILCON Summary

Construction FAC Description				
Scenario: USA 0002	UM	New	Rehab	Cost
Instructional Buildings and Classroom	SF	916,855		$137.944
Administrative and Headquarters Buildings	SF	512,000		$ 75.147
Housing, Barracks, Storage Facility, and Dining facility	SF	1,637,000		$227.183
Religious Facility, Child Care, Library, Family Center, Fitness Center, Recreation Center	SF	170,120		$ 22.509
TOTAL				$462.783

*All Dollars Shown in Millions

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Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
USA 0002	$248.285	$33.880	0	$282.165	$217.443	$64.722

*All Dollars Shown in Millions

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Key Elements of Recurring Savings

Scenario: USA 0002		
Element	Description	Total Recurring Savings ($M) FY06-FY11
Military Personnel	Salary and Housing Allowances	$217.443

*All Dollars Shown in Millions

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C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
USA 0002	Elizabethtown: -12,623 Columbus: 10,469	Elizabethtown: -6,288 Columbus: 4,457	Elizabethtown: -18,911 Columbus: 15,106	Elizabethtown: -28.69% Columbus: 9.24%

Notes:

Elizabethtown = Fort Knox KY in the Elizabethtown, KY Metropolitan Statistical Area

Columbus = Fort Benning, GA in the GA - AL, Metropolitan Statistical Area

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C7 Issues – Profiles

- Issues identified in review of profiles:
  - Fort Benning, GA
    - Cost of Living
    - Education
    - Safety
  - Fort Knox, KY
    - None

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C8 - USA-0002 Maneuver Center (Benning)

- Impact on air quality at Fort Benning due to increased population and training activity. This action will result in Fort Benning exceeding the permitted limits for CO and PM. However, Fort Benning currently has been granted exemptions to these limits. Air conformity determination and new permits or modification of current permit will be required.
- 1226 cultural resource sites listed, some of which restrict vehicle traffic and digging. Thirteen Native American tribes assert an interest in archeological sites on Fort Benning. Tribal negotiations may be required to expand use near listed areas.
- 9000 acres of Noise Zone 2 that extends outside the installation, which is moderately encroached by development. IENMP imposes a ban on firing .50 Cal or larger from 2300-0600 hours.
- 5 endangered species that impact less than 3% of its training land. The restrictions affect vehicle traffic and time limits on activity in proximity to habitat.
- Fort Benning discharges to an impaired waterway, and increased population and activity may add to pollutant load. Minor impacts due to water quality management are expected.
- No impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; waste management; or wetlands.

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Candidate USA 0002 Scenario Recap

- USA 0002:
  - Break Even in 3 years; favorable NPV in 20 years

TABS Scenario Recommendation

Recommended Approval

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Candidate #USA-0004

Candidate Recommendation: Realign Fort Bliss, TX, by relocating the Air Defense Artillery (ADA) Center & School to Fort Sill, OK. Consolidate the Air Defense Artillery Center & School with the Field Artillery Center & School to establish a Net Fires Center.

Justification

- ✓ Multi Service activity Consolidation
- ✓ Consolidates Net Fires training and doctrine development
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives
- ✓ Creates space at Ft. Bliss for other activities

Military Value

- ✓ Fort Bliss 1st of 99
- ✓ Fort Sill 20th of 99
- ✓ Military judgment that it does not adversely affect MV because it moves activities to and from installations w/in 1st quartile of Army Portfolio

Payback

✓ One-Time Cost:	$190.3M
✓ Net Implementation Costs:	$18.7M
✓ Annual Recurring Savings:	$46.38M
✓ Payback Period:	4 years
✓ NPV (savings):	$406.8M

Impacts

- ✓ Criterion 6: –6,020 jobs (3369 direct, 2651 indirect); 1.83%
- ✓ Criterion 7: Housing, Medical Health, Utilities, and Safety issues. No impediments
- ✓ Criterion 8: Noise Issues, no impediments.

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- • JCSG Recommended
- ✓ Criteria 6-8 Analysis
- • De-conflicted w/JCSGs
- • De-conflicted w/Services

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ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
USA 0004	$190.286	- $46.387	4	-$406.774

*All Dollars Shown in Millions

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Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
USA 0004	Eliminate	75	432	112		619
	Move	276	1,145	223	1,444	3,088

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One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
USA 0004	$138.767	$4.507	$6.810	$12.380	$27.823	$190.286	$2.986	$187.300

*All Dollars Shown in Millions

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MILCON Summary

Construction FAC Description				
Scenario: USA 0004	UM	New	Rehab	Cost
Instructional Buildings and Classroom	SF	330,900		$52.486
Administrative and Headquarters Buildings	SF	124,000		$ 21.130
Housing, Barracks, Storage Facility, and Dining facility	SF	308,000		$54.203
Religious Facility, Child Care, Library, Family Center, Fitness Center, Recreation Center	SF	37,515		$ 4.127
TOTAL				$138.767

*All Dollars Shown in Millions

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Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
USA 0004	$84.673	$21.857	$0	$106.531	$275.134	- $168.603

*All Dollars Shown in Millions

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Key Elements of Recurring Savings

Scenario: USA 0004		
Element	Description	Total Recurring Savings ($M) FY06-FY11
O&M	Sustainment, Recap	$21.110
O&M	BOS	$19.132
O&M	Civilian Salary	$27.529
Military Personnel	Salary and Housing Allowances	$207.363

*All Dollars Shown in Millions

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C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
USA 0004	Lawton: 2,864 El Paso: -3,369	Lawton: 1,663 El Paso : - 2,651	Lawton: 4,487 El Paso : -6,020	Lawton: 7.01% El Paso : -1.83%

Notes: Lawton = Fort Sill, OK in the Lawton, OK Metropolitan Statistical Area
El Paso = Fort Bliss, TX in the El Paso, TX Metropolitan Statistical Area

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C7 Issues – Profiles

- Issues identified in review of profiles (handout):
  - Fort Sill, OK
    - Housing
    - Medical Health
    - Safety
    - Population Center

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C8 - USA-0004 Net Fires Center (Sill)

- Limited impact on air quality at Fort Sill. Fort Sill is in attainment for all criteria pollutants. Additional operations appear to be within operating permit buffers.
- 365 cultural, archeological, or historical sites reported at Fort Sill which currently restrict construction and training/operations. Development of a Programmatic Agreement will be necessary to formalize mitigation measures and restrictions. In addition, eight Native American Tribes assert an interest in sites on Fort Sill. Tribal/government-to-government consultations may be required.
- Noise contours at Fort Sill currently extend outside the installation boundary and into a moderately populated area, a Noise Analysis and continuous monitoring efforts will likely be required.
- One listed species on Fort Sill (Black-capped Vireo) and one candidate species, with minimal current impact on operations. Additional operations may impact the Black-capped Vireo, possibly leading to restrictions on operations. Endangered Species Management (includes monitoring) will be required.
- No impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; waste management; water resources; or wetlands.

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Candidate USA 0004 Scenario Recap

- USA 0004:
  - Break Even in 4 years; favorable NPV in 20 years

TABS Scenario Recommendation

Recommended Approval

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Candidate #USA-0051

Candidate Recommendation: Realign Fort Eustis, VA, by relocating the Transportation Center and School to Ft. Lee, VA. Realign Aberdeen Proving Ground, MD by relocating the Ordnance Center and School to Ft. Lee, VA. Realign Redstone Arsenal, AL by relocating the Missile and Munitions Center to Fort Lee, VA. Consolidate the Transportation Center and School and the Ordnance Center and School with the Quartermaster Center & School, the Army Logistic Management College, and Combined Arms Support Command, to establish a Combat Service Support Center at Fort Lee, VA.

Justification

- ✓ Multi Service activity Consolidation
- ✓ Consolidates CSS training and doctrine development
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ MVI: Aberdeen (18th), Redstone (30th), Fort Eustis (31th), & Fort Lee (34th) out 99 installations
- ✓ Military judgment that it does not adversely affect MV because it moves activities to and from installations w/in 1st or 2nd quartile of Army Portfolio

Payback

✓ One-Time Cost	$872.4M
✓ Net Implementation Cost	$308.5M
✓ Annual Recurring Savings	$154.3M
✓ Payback Period	5 Years
✓ NPV (savings)	$1,127.4M

Impacts

- ✓ Criterion 6: –2120 to 11840 jobs; -0.37% to 1.9%
- ✓ Criterion 7: Child Care, Housing, Population Center, and Transportation issues. No impediments
- ✓ Criterion 8: air quality, arch resource issues. No impediments

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- • JCSG Recommended
- ✓ Criteria 6-8 Analysis
- • De-conflicted w/JCSGs
- • De-conflicted w/Services

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ROI Summary

Scenario	One-Time Costs	Steady-State savings	ROI Years	20 Year NPV
USA-0051	$872.348	- $154.340	5	-$1,127,426

*All Dollars Shown in Millions

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Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
USA-0051	Eliminate	204	814	496		1,514
	Move	201	1,279	2,369	4,697	8,546

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One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
USA-0051	$622.635	$21.851	$47.325	$68.212	$112.323	$872.348	$2.886	$869.462

*All Dollars Shown in Millions

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MILCON Summary

Construction FAC Description				
Scenario: USA 0051	UM	New	Rehab	Cost
Instructional Buildings and Classroom	SF	1,328,100		$255.486
Maintenance Buildings	SF	45,000		$ 7.588
Administrative and Headquarters Buildings	SF	336,000		$ 58.109
Housing, Barracks, Storage Facility, and Dining facility	SF	1,561,735		$263.439
Vehicle Parking surfaced	SF	822,000		14.320
Religious Facility, Child Care, Library, Family Center, Fitness Center, Recreation Center	SF	55,805		$ 7.007
TOTAL		4,148,540		$605.949

*All Dollars Shown in Millions

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Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
USA-0051	$173.579	$13.980	$0	$187.560	$748.535	- $560.975

*All Dollars Shown in Millions

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Key Elements of Recurring Savings

Scenario: USA-0051		
Element	Description	Total Recurring Savings ($M) FY06-FY11
O&M	Sustainment, Recap	$46.730
O&M	BOS	$174.774
O&M	Civilian Salary	$136.516
Military Personnel	Salary and Housing Allowances	$390.515

*All Dollars Shown in Millions

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C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
USA-0051	Aberdeen PG= -5,352 Ft. Eustis = -1,907 Redstone = -677 Lee = 5,253	Aberdeen PG= -6,488 Ft. Eustis = -1,737 Redstone = -1,443 Lee = 8,306	Aberdeen PG= -11,840 Ft. Eustis = -3,644 Redstone = -2,120 Lee = 13,559	Aberdeen PG= -0.76% Ft. Eustis = -0.37% Redstone = -0.94% Lee = 1.9%

Notes: Aberdeen = Baltimore –Towson ,MD Metropolitan Statistical Area

Ft. Eustis = Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area

Redstone = Huntsville, AL Metropolitan Statistical Area

Ft. Lee = Richmond, VA Metropolitan Statistical Area

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C7 Issues – Profiles

- Issues identified in review of profiles:
  - Aberdeen PG, MD
    - Child care, Housing, Medical Health
  - Ft. Eustis, VA
    - Child care, population center and Transportation
  - Redstone ,AL
    - Population center and Transportation
  - Ft. Lee, VA
    - Major issues are Housing and Transportation

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C8 - USA-0051 CSS Center to Fort Lee

- May impact air quality at Fort Lee. Projected emissions from additional operations appear to exceed permit and Major Source thresholds for several pollutants.
- 24 cultural or archeological sites, and 3 historical properties listed, with some impact to mission/operations reported.
- Operations at Fort Lee are not currently restricted due to noise. However, noise caused by Ordnance School operations may result in significant impacts. A noise analysis and mitigation may be required.
- Bald Eagle habitat is found on Fort Lee, and it restricts less than 3% of its total land.
- Some impact on water resources at Fort Lee due to the increased in demand from incoming personnel. This recommendation may require upgrade of wastewater treatment plan. Water Quality Management and Waste Water Quality Management is reported to impact the mission.
- No impact on dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; waste management; or wetlands.

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Candidate USA 0051 Scenario Recap

- USA-0051
  - Break Even in 5 years; favorable NPV in 20 years

TABS Scenario Recommendation

Recommended Approval

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Candidate #USA-0137

Candidate Recommendation: Realign Fort Eustis, VA, by relocating the Aviation Logistics School to Fort Rucker, AL, and consolidating it with the Aviation Center and School.

Justification

- ✓ Single Service activity Consolidation
- ✓ Consolidates aviation logistics training & doctrine development with the aviation center & school
- ✓ Promotes training effectiveness and functional efficiencies
- ✓ Lowest One-Time Cost among alternatives

Military Value

- ✓ Fort Eustis 31st of 99
- ✓ Fort Rucker 32nd of 99
- ✓ Military judgment that it does not adversely affect MV because it moves activities to and from installations w/in 1st quartile of Army Portfolio

Payback

✓ One-Time Cost:	$469.4M
✓ Net Implementation Cost:	$185.5M
✓ Annual Recurring Savings:	$78M
✓ Payback Period	6 years
✓ NPV:	$537.9M

Impacts

- ✓ Criterion 6: –5621 jobs (2673 direct, 2948 indirect); 0.57%
- ✓ Criterion 7: Child Care, Transportation, Medical Health, Population Center, and Employment Issues. No Impediments
- ✓ Criterion 8: No Impediments

- ✓ Strategy
- ✓ COBRA
- ✓ Capacity Analysis / Data Verification (On going)
- ✓ Military Value Analysis / Data Verification (On going)
- • JCSG Recommended
- ✓ Criteria 6-8 Analysis
- • De-conflicted w/JCSGs
- • De-conflicted w/Services

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ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
USA-0137	$469.396	- $78.062	6	$-537.890

*All Dollars Shown in Millions

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Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
USA-0137	Eliminate	214	354	247		815
	Move	0	101	142	1,789	2,032

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One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
USA-0137	$376.772	$9.224	$8.823	$6.854	$67.720	$469.396	$161	$469.234

*All Dollars Shown in Millions

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MILCON Summary

Construction FAC Description				
Scenario: USA-0137	UM	New	Rehab	Cost
Instructional Buildings and Classroom	SF	1,826,000		$ 297.830
Maintenance Buildings	SF	98,000		$ 18.070
Administrative and Headquarters Buildings	SF	16,000		$ 2.284
Housing, Barracks, Storage Facility, and Dining facility	SF	396,000		$ 58.418
Vehicle parking surfaced	SF	12,000		$ 171
TOTAL				$ 376.773

*All Dollars Shown in Millions

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Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
USA-0137	$50.389	$0	$0	$50.389	$334.161	- $283.772

*All Dollars Shown in Millions

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Key Elements of Recurring Savings

Scenario: USA 0004		
Element	Description	Total Recurring Savings ($M) FY06-FY11
O&M	Sustainment, Recap	$31.423
O&M	BOS	$20.831
O&M	Civilian Salary	$60.809
Military Personnel	Salary and Housing Allowances	$221.097

All Dollars Shown in Millions

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C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
USA-0137	Ft. Eustis = -2,948 Ft. Rucker = 1662	Ft. Eustis = -2,673 Ft. Rucker = 1,858	Ft. Eustis = -5,621 Ft. Rucker = 3,520	Ft. Eustis = -0.57% Ft. Rucker = 7.32%

Notes: Ft. Eustis = Virginia Beach-Norfolk-Newport News, VA-NC Metropolitan Statistical Area

Ft. Rucker = Enterprise-Ozark, AL Micropolitan Statistical Area

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C7 Issues – Profiles

- Issues identified in review of profiles (handout):
  - Fort Eustis, VA-NC
    - None
  - Fort Rucker, AL
    - Child care, Employment, Medical health, Population center, transportation.

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C8 - SA-0137 AVN Log to Rucker

- No impact on air quality; cultural, archeological, or tribal resources; dredging; land use constraints or sensitive resource areas; marine mammals, resources, or sanctuaries; noise; threatened and endangered species or critical habitat; waste management; water resources; or wetlands.

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Candidate USA 0137 Scenario Recap

- USA-0137:
  - Break Even in 6 years; favorable NPV in 20 years

TABS Scenario Recommendation

Recommended Approval

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