BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF JANUARY 6, 2005

The Assistant Secretary of the Air Force (Manpower and Reserve Affairs), Mr. Dominguez, presided over the 39th meeting of the E&T JCSG as acting chair. Attendee List is at Attachment 1. The Flight Training and Specialized Skill Training Subgroup Chairman and/or representatives (RADM Mayer and Col James Briggs) briefed Subgroup status (Attachment 2). The following is a summary of the discussions:

- January 6, 2005, Flight Training provided an informational briefing to the Air Force on the methodology the subgroup used in developing transformational scenarios. While it is important to exchange information, the E&T JCSG was reminded that individuals briefed should have signed BRAC non-disclosure statements and a valid need to know. Mr. Dominguez urged all subgroups to continue coordinating with MilDeps and operational organizations as needed to ensure there is open clear communication within BRAC approved guidelines. Flight Training Subgroup reviewed their estimated timeline to complete candidate recommendations, specifically scenarios 47, 48 & 52. The ISG had tasked the E&T JCSG to brief these transformational scenarios during a future ISG meeting. The FT subgroup relayed that it was unlikely analysis would be complete in order to brief the ISG on 7 or 14 January since COBRA data has not been received (for scenarios 0047, 0048, 0052). However, 27 January may be possible depending on the timeliness and quality of the data from the Air Force. Currently, the Air force is the only Service that has not submitted data for E&T 0047 and 0048 have been received. Air Force data is not expected until next week.

- Specialized Skill Training (SST) Subgroup met with MILDEP-BRAC and INTEL functional representatives Tuesday, January 4, 2005, to discuss process/methodology for developing scenarios (specifically those that impact the INTEL community.) The Subgroup then presented six scenarios for E&T JCSG deliberation as candidate recommendations.

    - Criteria 6-8 for E&T JCSG Scenario 0039 "Joint Center of Excellence for Diver Training." Criteria 5 was presented at the December 21, 2004 E&T JCSG meeting. No significant impacts were revealed for Criteria 6 (Economic Impact); Criteria 7 (Community Infrastructure); and, Criteria 8 (Environment Profile). The group indicated it made sense from a war-fighter perspective although the dollar saving is minimal. **Based on the analysis presented, the E&T JCSG approved this scenario as a candidate recommendation.**

- Scenario 00030 "Privatize Defense Language Institute Foreign Language Center (DLIFLC)"; Scenario 0031 "Defense Language Institute Foreign Language Center (DLIFLC) to Fort Meade, MD; and, Scenario 0043 " Defense Language Institute Foreign Language Center (DLIFLC) to Goodfellow AFB, TX" are alternative scenarios for the realignment of foreign language training. Only scenario 0030 showed a positive return on investment (ROI). Savings is realized through privatizing language training to a civilian college/university. No savings were captured in moving language training to Fort Meade, MD or Goodfellow AFB, TX. It will take 5 years in scenario 0030 to recoup investment costs for privatizing and 100+ years for the other two alternatives. For Criteria 6 (Economic Impact) the 5% loss (or 1682 direct jobs) at Presidio of Monterey, CA (0030) for Monterey Region is considered significant. No issues were found for Criteria 7 (Community Infrastructure) or Criteria 8 (Environmental Profile). The E&T JCSG asked the subgroup to research what are the optimum personnel (student and support) requirements to maintain a "military training environment" and "initial skill training standards" for entry military personnel and report back to the E&T JCSG. Additionally, the subgroup was tasked to rework the scenarios from a potential "closure" standpoint and to price each option with the savings from the sale of Presidio of Monterey, CA. ***The E&T JCSG did not approve this scenario as a candidate recommendation pending subgroup refinement.***

- Scenarios 0005 "Consolidate Transportation Management Training to Fort Eustis, VA" and Scenario 0053 "Consolidate Transportation Management Training to Fort Lee, VA" are alternative scenarios for consolidating transportation training. Synergy is gained by combining smaller service schools with Army's larger transportation training. It takes 4 years in both scenarios to recoup investment costs. Net Present Value (NPV) for 20 years is also the same dollar amount for both scenarios. No significant issues were revealed for Criteria 6 (Economic Impact) and Criteria 7 (Community Infrastructure); however, for Criteria 8 (Environmental Profile) the Air Quality is in marginal maintenance for Ozone impact if training is moved to Fort Eustis (Scenario 0005). The Army is also working Scenario 0051 that moves Army Transportation to Fort Lee which supports E&T JCSG scenario 0053. ***E&T JCSG approved E&T JCSG Scenario 0053 as a candidate recommendation. E&T JCSG Scenario 0005 will be held for reconsideration if Army scenario 0051 is disapproved.***

The Principals again discussed procedures for forwarding candidate recommendations to the ISG that the E&T JCSG has had "over-watch responsibility." During the December 21, meeting, the E&T JCSG requested the OSD-BRAC advisor for standard procedures that JCSGs and MilDeps could use to eliminate confusion but no

guidance has been provided. The acting chair requested the E&T JCSG coordination staff to prepare an e-mail message to ask OSD BRAC and/or the ISG for specific guidance on this issue.

The next scheduled meeting of the E&T JCSG is Wednesday, January 12, 2005.

Approved: _____
MICHAEL L. DOMINGUEZ
Assistant Secretary of the Air Force
(Manpower and Reserve Affairs)
Acting Chairman, Education & Training
Joint Cross-Service Group

Attachments:
1. List of Attendees, January 6, 2005
2. Briefing Slides

Copies:
1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
January 6, 2005

Attendees

Members:

- Mr. Michael L. Dominguez, Assistant Secretary of the Air Force (Manpower and Reserve Affairs)
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)
- BG Tom Maffey, USA, JCS VDJ-7
- BGen Thomas Conant, USMC, Deputy Director, Training and Education Command
- BG Louis Weber, Director, Training Army G-3 (DAMO-TR)

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Nancy Weaver, E&T JCSG Coordination Team
- Ms. Marsha Warren, Ctr., E&T JCSG Coordination Team
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command
- CAPT Bill Wilcox, USN, N1D
- RADM George Mayer, USN, Chairman, Flight Training Subgroup
- CAPT Gene Summerlin, USN, Navy BRAC, Flight Training Subgroup
- Col Joanna Shumaker, USAF, AF DPX
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- CDR Greg Hilscher, USN, Navy-BRAC and SST Subgroup
- CAPT Cathy Osman, USN, JCS/J-7, JEB
- Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- Mr. Bob Harrison, DAMO-TR
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Ms. Beth Schaefer, DoD/IG
- Capt Ernest Wearren, USAF, AF-BRAC Office

E&T JCSG Principals Meeting

January 6, 2005

Mr. Mike Dominguez
Acting Chairman, E&T JCSG

Agenda

- E&T JCSG Overview
- Subgroup Briefings
  - Flight Training Update
  - Specialized Skill Training
- Next meetings
  - Wednesday, 12 Jan 1300 in 4E869
  - Thursday, 13 Jan, 1300 in 3E752

E&T JCSG Schedule – January

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
					1 *NY's Day*	2
3	4 E&T POC Mtg	5 E&T JCSG 1300-1700	6 E&T JCSG 1300-1700	7 ISG Mtg 1030-1200	8	9
10	11 E&T POC Mtg	12 **E&T JCSG** **1300-1700 – 4E869** **(PDE/FT)**	13 **E&T JCSG** **1300-1600 - 3E752** **(FT/SST)**	14 ISG Mtg 1530-1700 *(E&T JCSG Briefs)*	15	16
17 ***MLK Day***	18 E&T POC Mtg	19 **E&T JCSG** **1300-1700 - TBD** **(Ranges)**	20 ***Inauguration***	21 ISG Mtg 1030-1200	22	23
24	25 E&T POC Mtg	26 **E&T JCSG** **1300- 1700 - 4E869** **(FT/PDE/SST)**	27 **E&T JCSG** **1300-1700 - 3E752** **(FT/PDE/SST)**	28 ISG Mtg 1030-1200	29	30
31						

FT Subgroup Scenario Timeline

Track Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0006	Helos to Rucker	29 Nov	02 Dec	29 Dec	05 Jan	13 Jan	20 Jan	20 Jan	26 Jan	27 Jan
0044	Navy Status Quo	01Dec	08 Dec	14 Dec	4 Jan	13 Jan	20 Jan	20 Jan	26 Jan	27 Jan
0045	AF Status Quo	01Dec	08 Dec	14 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0046	Cooperative	29 Nov	02 Dec	10 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0047	JSF to Columbus	03 Dec	08 Dec	16 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0048	JSF to Kingsville	03 Dec	08 Dec	16 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0049	UAV CoE at Ft Rucker	07 Dec	13 Dec	20 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0050	UAV CoE at Indian Sprgs	07 Dec	13Dec	20 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb
0052	JSF at Eglin	07 Dec	13 Dec	20 Dec	10 Jan	19 Jan	27 Jan	27 Jan	2 Feb	3 Feb

FT Subgroup Scenario Timeline

Track Number	Scenario	Data Due to JCSG	If All Data Recv'd	Initial COBRA Review	"Best Case" JCSG COBRA Brief	"Likely Case" JCSG COBRA Brief	JCSG Final Approval Crit 6-8
0047	JSF to Columbus	16 Dec	10 Jan	11-14 Jan	19 Jan	26 Jan	27 Jan
0048	JSF to Kingsville	16 Dec	10Jan	11-14 Jan	19 Jan	26 Jan	27 Jan
0052	JSF at Eglin	20 Dec	10 Jan	11-14 Jan	19 Jan	26 Jan	27 Jan

Red = No Data
Blue = Some Data

E&T 0047 – 20 Moves to Review
E&T 0048 – 19 Moves to Review
E&T 0052 – 0 Move to Review

Specialized Skill Training

Agenda

- **Scenario Timeline Chart**
- **E&T 0039 — Joint Center of Excellence for Diver Training**
- **E&T 0030 — Privatize Defense Language School**
- **E&T 0031 — Realign Defense Language School (Fort Meade, MD)**
- **E&T 0043 — Realign Defense Language School (Goodfellow AFB, TX)**
- **E&T 0005 — Realign Trans Management Tng (Fort Eustis, VA)**
- **E&T 0053 — Realign Trans Management Tng (Fort Lee, VA)**

SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0004	JCE Supply	22 Nov	30 Nov	22 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0005	Consolidate Trans Mgmt	22 Nov	30 Nov	17 Dec	3 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0014	JCE Religious	22 Nov	30 Nov	17 Dec	3 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0015	JCE Legal	22 Nov	30 Nov	17 Dec	3 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0016	JCE Culinary	22 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0017	JCE Admin, Per, Finance	22 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0018	JCE Intel	22 Nov	30 Nov	17 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0029	Army Prime Power	22 Nov	30 Nov	13 Dec	14 Dec	16 Dec	6 Jan	13 Jan	20 Jan	27 Jan
0030	Privatize DLI	22 Nov	30 Nov	03 Dec	29 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan

SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0031	DLI to Ft Meade	22 Nov	30 Nov	3 Dec	29 Dec	6 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0039	JCE Diver Trng	24 Nov	30 Nov	9 Dec	14 Dec	16 Dec	6 Jan	6 Jan	10 Jan	13 Jan
0040	JCE Intel	24 Nov	30 Nov	27 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0041	Navy/Marine Intel/Crypto	24 Nov	30 Nov	9 Dec	21 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0042	Army/AF Intel/Crypto	24 Nov	30 Nov	17 Dec	23 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0043	DLI to Goodfellow	24 Nov	30 Nov	17 Dec	29 Dec	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0053	Consolidate Trans Mgmt	10 Dec	14 Dec	3 Jan	03 Jan	06 Jan	13 Jan	20 Jan	26 Jan	27 Jan
0055	Joint Strike Fighter (ITC) Eglin	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
0056	Joint Strike Fighter (MTC) Sheppard	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb

SST Subgroup Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0057	Joint Strike Fighter (MTC) Pensacola	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
0059	Joint Strike Fighter (ITC) Kingsville	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb
0060	Joint Strike Fighter (ITC) Columbus	17 Dec	23 Dec	7 Jan	13 Jan	20 Jan	27 Jan	27 Jan	3 Feb	4 Feb

Overview

- **Standalone Scenario**
  - **E&T 0039 — Joint Center of Excellence for Diver Training Criterion 6, 7, 8**

- **Competing Scenarios**
  - **E&T 0030 Privatize Defense Language School Criterion 5, 6, 7, 8**
  - **E&T 0031 Realign Defense Language School (Fort Meade, MD) Criterion 5, 6, 7, 8**
  - **E&T 0043 Realign Defense Language School (Goodfellow AFB, TX) Criterion 5, 6, 7, 8**

- **Companion Scenarios to Army Scenario 0051**
  - **E&T 0005 Realign Trans Management Tng (Fort Eustis, VA) Criterion 5, 6, 7, 8**
  - **E&T 0053 Realign Trans Management Tng (Fort Lee, VA) Criterion 5, 6, 7, 8**

E&T 0039 Establish Joint Center of Excellence for Diver Training (Panama City, FL)

Scenario	Drivers/Assumptions
▪ Realign Panama City, FL by establishing a Joint Center of Excellence for Diver Training. ▪ Realign Trumbo Annex, (Key West, FL) by relocating Army Diver Courses currently taught there to Panama City, FL. Provide by disestablishing Army Diver Courses at Trumbo Annex, (Key West, FL) and consolidating at Panama City, FL; Consolidate like schools while preserving service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Train as you fight "jointly" ▪ Navy Dive and Salvage Center at Panama City, FL (ITRO) ▪ Marine Corps Combat Dive Course located at Panama City, FL	▪ Unique service training standards and culture

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0039

Candidate Recommendation: Realign Panama City, FL by establishing a Joint Center of Excellence for Diver Training. Realign Trumbo Annex, (Key West, FL) by relocating Army Diver Courses currently taught there to Panama City, FL.

Justification

- ✓ **Train as we fight; "jointly"**
- ✓ **Uses Inter-service Training Review Organization as the baseline**
- ✓ **Consolidates Diver Training at the installation with the largest Service training requirement**
- ✓ **Eliminates redundancy and costs**
- ✓ **Excess capacity in classrooms at Panama City, FL**

Military Value

- ✓ **Increases overall military (joint) value**
- ✓ **Military Value: Initial Skills Skills Progression Functional**

Panama City: 33.66 32.69 29.77

Truman Annex: Reported by Fort Bragg, NC

Payback

✓ One-time cost:	$17.775
✓ MILCON:	$10.482
✓ NPV	$00.773
✓ Payback Yrs/Break Even Yr:	18/2027
✓ Steady State	-$1.965
✓ Mil/Civ Reductions:	6/1
✓ Mil/Civ/Stu Relocated:	55/6/60

Impacts

- ✓ **Criteria 6-8 (Economic, Community and Environmental): No impact**

☑ Strategy ☑ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ☑ De-conflicted w/JCSGs

☑ COBRA ☑ Military Value Analysis / Data Verification ☑ Criteria 6-8 Analysis ☑ De-conflicted w/MilDeps

C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
Key West	-135	-97	-232	-0.42%
Panama City	128	128	256	0.32%

Notes:

NAS Key West is in the Key West-Marathon, FL Metropolitan Area

NAVSUPPACT Panama City, FL is in the Panama City- Lynn Haven FL Metropolitan Statistical Area

C7 Issues – Profiles

- Issues identified in review of profiles (handout):
  - Key West
    - None
  - Panama City
    - None

C8 Panama City - Installation Environmental Profile

Air Quality: Is in attainment for all Criteria Pollutants.

Cultural/Archeological/Tribal Resources: No historical property identified.

Dredging: No impediments to dredging. It has spoil disposal site(s) with 190,000 CY of capacity remaining.

Land Use Constraints/Sensitive Resource Areas: 117 unconstrained acres available for development out of 656 total acres. Has explosive safety quantity Distance Arcs, none of which require safety waivers, and some with the potential for expansion.

Marine Mammal/Marine Resources/Marine Sanctuaries: Is impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

Noise: Does not have noise contours that extend off the installation's property.

C8 Panama City– Installation Environmental Profile

Threatened and Endangered Species/Critical Habitat: Has federally-listed TES are present, candidate species are present, critical habitat is present that do not restrict operations, and does not have a Biological Opinion.

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility. Does not have an on-base solid waste disposal facility.

Water Resources: Does not discharge to an impaired waterway. Groundwater contamination is reported. Surface water contamination is not reported. The state requires permits for the withdrawal of groundwater. Drinking water standards are were exceeded during at least one of the last three reporting periods.

Wetlands: No wetlands restricted areas on the main installation.

E&T 0030 Privatize Defense Language Institute Foreign Language Center (DLIFLC) (ARMY Proposal)

Proposal	Drivers/Assumptions
▪ Privatize DLIFLC ▪ Notional gaining activity: California State University at Monterey Bay (CSMB) ▪ Losing activity: Presidio of Monterey, CA	▪ Principles: Organize and Train ▪ Transformational Options: Privatize Specialized Skill Training
Justification/Impact	**Potential Conflicts**
▪ Cost savings by creating the most efficient organization ▪ Faculty available in the area ▪ Aligns with PDE scenario to close Naval Postgraduate School to close entire military presence in Monterey	▪ Unique military training standards and culture ▪ Need to ensure low density courses maintained ▪ Need to maintain curriculum control ▪ Less responsive to short term contingency requirements ▪ Faculty acceptance of privatization

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0030

Candidate Recommendation: Realign the Presidio of Monterey, CA by privatizing the Defense Language Institute Foreign Language Center, and courses currently taught there. Provide by disestablishing Defense Language Institute Foreign Language Center and courses at Presidio of Monterey, CA and privatizing at a site TBD.

Justification

- ✓ **Reduces costs by privatizing instructors**
- ✓ **Realizes savings through privatizing language training to civilian college/university**

Military Value

- ✓ **Not applicable: Presidio would be privatized**
- ✓ **Military Value: Initial Skills Skills Progression Functional**

Presidio:	**29.78**	**36.96**	**34.77**

Payback

✓ **One-time cost:**	**$296.926**
✓ **MILCON:**	**$243.998**
✓ **NPV**	**-$659.201**
✓ **Payback Yrs/Break Even Yr:**	**5/2013**
✓ **Steady State**	**-$77.049**
✓ **Mil/Civ Reductions:**	**467/1,215**
✓ **Mil/Civ/Stu Relocated:**	**51/58/3,740**

Impacts

- ✓ **Criteria 6 Job Change – Loss of 1682 jobs at Presidio of Monterey, CA**
- ✓ **Criteria 7-8 - No impact**

☑ Strategy ☑ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ☑ De-conflicted w/JCSGs

☑ COBRA ☑ Military Value Analysis / Data Verification ☑ Criteria 6-8 Analysis ☑ De-conflicted w/MilDeps

E&T 0031 Defense Language Institute Foreign Language Center (DLIFLC) to Fort Meade

Scenario	Drivers/Assumptions
▪ Move the Defense Language Institute (DLI) from the Presidio of Monterey to Fort Meade	▪ Transformational Options: Collocates institutional training at an installation with other activities
Justification/Impact	**Potential Conflicts**
▪ Closes a single focused installation ▪ NSA (Fort Meade) is a significant customer of DLI	▪ A number of instructors may be unwilling to relocate

Approved__x___ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0031

Candidate Recommendation: Realign Fort Meade, MD by relocating the Defense Language Institute Foreign Language Center. Realign Presidio of Monterey, CA by relocating Defense Language Institute Foreign Language Center and courses currently taught there to Fort Meade, MD.

Justification

- ✓ **Consolidates Foreign Language training at Fort Meade, MD**
- ✓ **National Security Agency (Ft. Meade) is a significant customer of DLI**

Military Value

- ✓ **Increases Fort Meade MV but currently lower**
- ✓ **Military Value: Initial Skills Skills Progression Functional**

Fort Meade:	**24.18**	**29.23**	**27.02**
Presidio:	**29.78**	**36.96**	**34.77**

Payback

✓ **One-time cost:**	**$687.974**
✓ **MILCON:**	**$512.112**
✓ **NPV**	**$601.708**
✓ **Payback Yrs/Break Even Yr:**	**100+/2106+**
✓ **Steady State:**	**- $4.910**
✓ **Mil/Civ Reductions:**	**None**
✓ **Mil/Civ/Stu Relocated:**	**518/1,273/3,740**

Impacts

- ✓ **Criteria 6-7 - No impact**
- ✓ **Criteria 8 - Severe non-attainment for Ozone**

☑ Strategy ☑ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ☑ De-conflicted w/JCSGs

☑ COBRA ☑ Military Value Analysis / Data Verification ☑ Criteria 6-8 Analysis ☑ De-conflicted w/MilDeps

E&T 0043 Defense Language Institute Foreign Language Center (DLIFLC) to Goodfellow AFB, TX

Scenario	Drivers/Assumptions
▪ Realign Goodfellow AFB by relocating Defense Language Institute (DLI). ▪ Realign Presidio of Monterey, CA Defense Language Institute by relocating courses currently taught there to Goodfellow AFB, TX. Provide by disestablishing all Defense Language Institute training at Presidio of Monterey, CA and consolidating at Goodfellow AFB, TX. The intent of the scenario is to consolidate like courses while maintaining service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy and cost ▪ Reduces installation footprint ▪ Goodfellow AFB, TX is a primary customer of DLI follow-on Advanced Individual Training for Air Force and Army	▪ Alternative to E&T JCSG scenario E&T 0031

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0043

Candidate Recommendation: Realign Goodfellow AFB by relocating Defense Language Institute (DLI). Realign Presidio of Monterey, CA Defense Language Institute by relocating courses currently taught there to Goodfellow AFB, TX.

Justification

- ✓ **Consolidates Foreign Language training at Goodfellow AFB, TX**
- ✓ **Goodfellow AFB, TX is a primary customer of DLI follow-on Advanced Individual Training for Air Force and Army**

Military Value

- ✓ **Increases overall military (joint) value**
- ✓ **Military Value: Initial Skills Skills Progression Functional**

Goodfellow:	**47.70**	**41.39**	**41.48**
Presidio:	**29.78**	**36.96**	**34.77**

- ✓

Payback

✓ **One-time cost:**	**$443.741**
✓ **MILCON:**	**$313.645**
✓ **NPV**	**$309.121**
✓ **Payback Yrs/Break Even Yr:**	**100+/2106+**
✓ **Steady State:**	**- $8,944**
✓ **Mil/Civ Reductions:**	**None**
✓ **Mil/Civ/Stu Relocated:**	**518/1,273/3,740**

Impacts

- ✓ **Criteria 6-8 (Economic, Community and Environmental): No impact**

☑ Strategy ☑ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ☑ De-conflicted w/JCSGs

☑ COBRA ☑ Military Value Analysis / Data Verification ☑ Criteria 6-8 Analysis ☑ De-conflicted w/MilDeps

ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0030 – Privatize DLI	$296.926	- $77.049	5	- $659.201
E&T 0031 – DLI to Ft. Meade, MD	$ 687.974	- $4.910	100 +	$601.708
E&T 0043 – DLI to Goodfellow AFB, TX	$ 443.741	- $8,944	100 +	$309.121

All Dollars Shown in Millions

Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0030 – Privatize DLI	Eliminate	89	378	1,215		1,682
	Move	17	34	58	3,740	3,849
E&T 0031 – DLI to Ft. Meade, MD	Eliminate	0	0	0		0
	Move	106	412	1,273	3,740	5,531
E&T 0043 – DLI to Goodfellow AFB, TX	Eliminate	0	0	0		0
	Move	106	412	1,273	3,740	5,531

One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0030 – Privatize DLI-	$ 243.998	$ 34.570	$ 9.626	$ 8.732	$ 0.000	$ 296.927	$ 0.000	$ 296.927
E&T 0031 – DLI to Ft. Mead, MD	$ 512.112	$ 5.941	$ 9.626	$ 70.689	$ 89.607	$ 687.975	$ 1.103	$ 686.872
E&T 0043 – DLI to Goodfellow AFB, TX	$ 313.645	$ 0.000	$ 0.000	$ 10.268	$ 54.685	$ 378.598	$ 0.000	$ 378.598

All Dollars Shown in Millions

MILCON Summary

Construction FAC Description				
Scenario: E&T 0030 – Privatize DLI	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	0	621,000	$91.677
Medical Buildings	SF	0	22,000	$ 4.380
Billeting and Dining	SF	147,941	0	$147.941
TOTAL				$ 243.998
Scenario: E&T 0031 – DLI to Ft. Meade, MD	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	533,000	0	$104.682
Medical Buildings	SF	604,000	0	$166.067
Religious, PX, Fitness	SF	307,000	0	$ 52.141
Billeting and Dining	SF	1,045,000	0	$189.222
TOTAL				$ 512.112
Scenario: E&T 0043 – DLI to GoodFellow AFB, TX	**UM**	**New**	**Rehab**	**Cost**
Instruction, Admin, General Purpose Buildings	SF	451,293	0	$91.664
Religious, Child Care, Library, Fitness, Recreation	SF	46,251	0	$ 10.191
Billeting and Dining	SF	1,014,266	0	$211.790
TOTAL				$ 313.645

All Dollars Shown in Millions

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0030 – Privatize DLI	$8.355	$2.475	$273.6	$284.429	$531.173	- $246.744
E&T 0031 – DLI to Ft. Meade, MD	$81.374	$19.950	$0.0	$101.324	$111.757	- $10.433
E&T 0043 – DLI to Goodfellow AFB, TX	$66.110	$12.764	$0.0	$78.874	$111.757	- $32.883

All Dollars Shown in Millions

Key Elements of Recurring Savings

Scenario: E&T 0030: Privatize DLI		
Element	**Description**	**Total Recurring Savings ($M) FY06-FY11**
O&M	Sustainment, Recap, BOS	-$ 67.942
O&M	Civilian Salary	-$283.024
Military Personnel	Salary & Quarters Allowances	-$171.278
Other	Mission Activities, Misc.	-$8.929
Scenario: E&T 0031: DLI to Ft. Meade, MD		
O&M	Sustainment, Recap, BOS	- $87.433
Military Personnel	Salary & Quarters Allowances	- $24.324
Scenario: E&T 0043: DLI to Goodfellow AFB, TX		
O&M	Sustainment, Recap, BOS	- $87.433
Military Personnel	Salary & Quarters Allowances	- $24.324

All Dollars Shown in Millions

C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
E&T 0030 – Privatize DLI	POM: - 5,531 Salinas, CA: 3,849	POM: - 5,171 Salinas, CA: 3,489	POM: - 10,702 Salinas, CA: 7,338	POM: - 4.55% Salinas, CA: 3.12%
E&T 0031 - DLI to Ft. Meade, MD	POM, CA: - 5,531 Ft. Meade: 5,531	POM: - 5,171 Ft. Meade: 4,374	POM: - 10,702 Ft. Meade: 9,905	POM: - 4.55% Ft. Meade: 0.63%
E&T 0043: DLI to Goodfellow AFB, TX	POM: - 5,531 Goodfellow: 5,531	POM: -5,171 Goodfellow: 3,593	POM: -10,702 Goodfellow: 9,124	POM: - 4.55% Goodfellow: 14.13%

Notes:

POM = Presidio of Monterey, CA, which is in the Salinas, CA Metropolitan Statistical Area

Ft. Meade is in the Baltimore-Towson, MD Metropolitan Statistical Area

Goodfellow AFB, TX is in the San Angelo, TX Metropolitan Statistical Area

C7 Issues – Profiles

- Issues identified in review of profiles (handout):
  - Presidio of Monterey, CA
    - None
  - Ft. Meade, MD
    - None
  - Goodfellow AFB, TX
    - None

C8 Presidio of Monterey, CA - Installation Environmental Profile

Air Quality: Is in attainment for all Criteria Pollutants.

Cultural/Archeological/Tribal Resources: Historical property identified. Contact with Native Tribes has rarely occurred.

Dredging: No impediments to dredging.

Land Use Constraints/Sensitive Resource Areas: 116 unconstrained acres available for development out of 1188 total acres. Does not have explosive safety quantity Distance Arcs. Constraints associates with threatened and endangered species/habitat and the laws, regulations, policies, or activities of non-DoD federal, tribal, state, or local agencies.

Marine Mammal/Marine Resources/Marine Sanctuaries: Does not apply.

Noise: No noise contours that extend off the installation's property.

C8 Presidio of Monterey, CA - Installation Environmental Profile (cont)

Threatened and Endangered Species/Critical Habitat: reported that federally-listed TES are present, candidate species are not present, critical habitat is not present, and the installation has a Biological Opinion that places restrictions on operations.

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility. Does not have an on-base solid waste disposal facility.

Water Resources: Discharges to an impaired waterway. Groundwater and surface water contamination is not reported. Has surplus water available for expansion.

Wetlands: No wetlands restricted areas on the main installation.

C8 Ft. Meade, MD - Installation Environmental Profile

Air Quality: Severe non-attainment for Ozone (1 hr). Proposed to be in moderate non-attainment for Ozone (8 hour). Proposed to be in non-attainment for PM 2.5. It holds a CAA Synthetic Minor Operating Permit. No emission credit program available. A SIP growth allowance has been allocated.

Cultural/Archeological/Tribal Resources: Historical property identified. It has sites with high archeological potential identified, which restrict construction and operations.

Dredging: No impediments to dredging.

Land Use Constraints/Sensitive Resource Areas: 1669 unconstrained acres available for development out of 5101 total acres. Does not have explosive safety quantity Distance Arcs. It has Military Munitions Response Areas.

Marine Mammal/Marine Resources/Marine Sanctuaries: impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

C8 Ft. Meade, MD - Installation Environmental Profile (cont)

Noise: Does not have noise contours that extend off the installation's property.

Threatened and Endangered Species/Critical Habitat: Federally-listed TES are not present, candidate species are not present, critical habitat is not present, and the installation has a Biological Opinion that places restrictions on operations.

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility. Does not have an on-base solid waste disposal facility.

Water Resources: Does not discharge to an impaired waterway. Has surplus water available for expansion.

Wetlands: 3% wetland restricted acres on the main installation, and no wetland restricted acres on ranges.

C8 Goodfellow AFB, TX - Installation Environmental Profile

Air Quality: Is in attainment for all Criteria Pollutants.

Cultural/Archeological/Tribal Resources: There is no programmatic agreement for historic property in place with the SHPO. Does not have sites with high archeological potential identified.

Dredging: No impediments to dredging.

Land Use Constraints/Sensitive Resource Areas: 346 Unconstrained acres available for development out of 1171 total acres. Has explosive safety quantity Distance Arcs none of which require safety waivers, and none with the potential for expansion..

Marine Mammal/Marine Resources/Marine Sanctuaries: Does not apply.

Noise: Does not have noise contours that extend off the installation's property. It does not have published noise abatement procedures for the main installation.

C8 Goodfellow AFB, TX - Installation Environmental Profile (cont)

Threatened and Endangered Species/Critical Habitat: Has federally-listed TES are not present, candidate species are not present, critical habitat is not present, and does not have a Biological Opinion.

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility.
Does not have an on-base solid waste disposal facility.

Water Resources: Does not discharge to an impaired waterway. Groundwater contamination is reported. Surface water contamination is not reported.

Wetlands: No wetlands areas restricted on the main installation.

DLI Scenario Recap

- **E&T 0030: Privatize DLI**
  - **Break Even in 5 years; favorable NPV in 20 years**

- **E&T 0031: Realign DLI to Ft. Meade,**
  - **Break Even in 100+ years; <u>not</u> favorable NPV in 20 years**

- **E&T 0043: Realign DLI to Goodfellow AFB, TX**
  - **Break Even in 100+ years; <u>not</u> favorable NPV in 20 years**

<u>SST DLI Scenario Recommendation</u>

Privatize DLI (E&T 0030)

E&T 0005 Consolidate Transportation Management Training (Fort Eustis, VA)

Scenario	Drivers/Assumptions
▪ Realign Fort Eustis, VA by consolidating Transportation Management Training. ▪ Realign Lackland AFB, TX by relocating Transportation Management courses currently taught there to Fort Eustis, VA. Intent is to consolidate like courses while maintaining service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy ▪ Train as we fight "jointly" ▪ Combined Transportation Management Center is located at Fort Eustis, VA	▪ Unique service training standards and culture

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0005

Candidate Recommendation: Realign Fort Eustis, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Management courses currently taught there to Fort Eustis, VA.

Justification

- ✓ **Eliminates redundancy**
- ✓ **Train as we fight "jointly"**
- ✓ **Uses Inter-service Training Review Organization as the baseline**
- ✓ **Combined Transportation Management School and Center is located at Fort Eustis, VA**

Military Value

- ✓ **Increases Fort Eustis, VA overall military value**
- ✓ **Military Value:**

	Initial Skills/	Skills Progression/	Functional
Fort Eustis:	40.68	39.98	39.44
Lackland AFB:	52.37	41.21	42.64

Payback

✓ One-time cost:	$0.875
✓ MILCON:	None
✓ NPV	-$2.446
✓ Payback Yrs/Break Even Yr:	4/2011
✓ Steady State:	-$0.239
✓ Mil/Civ Reductions:	4/0
✓ Mil/Civ/Stu Relocated:	39/4/97

Impacts

- ✓ **Criteria 6-7 – No issues**
- ✓ **Criteria 8 - Air Quality is in Marginal Maintenance for Ozone impact**

All Dollars Shown in Millions

☑ Strategy ☑ Capacity Analysis / Data Verification ☐ JCSG/MilDep Recommended ☑ De-conflicted w/JCSGs

☑ COBRA ☑ Military Value Analysis / Data Verification ☑ Criteria 6-8 Analysis ☑ De-conflicted w/MilDeps

E&T 0053 Consolidate Transportation Management Training (Fort Lee, VA)

Scenario	Drivers/Assumptions
▪ Realign Fort Lee, VA by consolidating Transportation Management Training. ▪ Realign Lackland AFB, TX by relocating Transportation Management courses currently taught there to Fort Lee, vA. Intent is to consolidate like courses while maintaining service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy ▪ Train as we fight "jointly" ▪ Supports (USA-0051) realigning Transportation School and Center from Fort Eustis, VA to Fort Lee, VA	▪ Unique service training standards and culture

Approved__x____ Disapproved_____ Revised_____ Deferred_____

Candidate # E&T 0053

Candidate Recommendation: Realign Fort Lee, VA by consolidating Transportation Management Training. Realign Lackland AFB, TX by relocating Transportation Management courses currently taught there to Fort Lee, VA.

Justification

- ✓ **Eliminates redundancy**
- ✓ **Train as we fight "jointly"**
- ✓ **Supports Army scenario USA0051**
- ✓ **Uses Inter-service Training Review Organization as the baseline**

Military Value

- ✓ **Increases Fort Lee, VA overall military value**
- ✓ **Military Value:**

	Initial Skills	Skills Progression	Functional
Fort Lee:	43.92	39.27	35.97
Lackland AFB:	52.37	41.21	42.64

Payback

- ✓ **One-time cost:** $0.875
- ✓ **MILCON:** None
- ✓ **NPV** -$2.446
- ✓ **Payback Yrs/Break Even Yr:** 4/2011
- ✓ **Steady State:** -$0.239
- ✓ **Mil/Civ Reductions:** 4/0
- ✓ **Mil/Civ/Stu Relocated:** 39/4/97

Impacts

- ✓ **Criteria 6-8 (Economic, Community and Environmental): No impact**

All Dollars Shown in Millions

- ☑ Strategy
- ☑ Capacity Analysis / Data Verification
- ☐ JCSG/MilDep Recommended
- ☑ De-conflicted w/JCSGs
- ☑ COBRA
- ☑ Military Value Analysis / Data Verification
- ☑ Criteria 6-8 Analysis
- ☑ De-conflicted w/MilDeps

ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0005 – Consolidate Trans Mgmt at Ft. Eustis, VA	$0.875	- $0.239	4	- $2.446
E&T 0053 – Consolidate Trans Mgmt at Ft. Lee, VA	$0.875	- $0.239	4	- $2.446

All Dollars Shown in Millions

Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0005: Consolidate Trans Mgmt Ft. Eustis, VA	Eliminate	0	4	0		4
	Move	0	39	4	97	140
E&T 0053: Consolidate Trans Mgmt Ft. Lee, VA	Eliminate	0	4	0		4
	Move	0	39	4	97	140

One-Time Costs/Savings Summary

One - Time Costs/Savings FY 06 – FY11								
Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0005: Consolidate Trans Mgmt at Ft. Eustis, VA	$0.0	$0.016	$0.175	$0.618	$0.066	$0.875	$0.125	$0.750
E&T 0053: Consolidate Trans Mgmt at Ft. Lee, VA	$0.0	$0.016	$0.175	$0.618	$0.066	$0.875	$0.125	$0.750

All Dollars Shown in Millions

MILCON Summary

Construction FAC Description				
E&T 0005: **Consolidate Trans Mgmt at Ft. Eustis, VA**	**UM**	**New**	**Rehab**	**Cost**
None	**SF**	**0**	**0**	**$0.000**
TOTAL				**$0.000**
E&T 0053: **Consolidate Trans Mgmt at Ft. Lee, VA**	**UM**	**New**	**Rehab**	**Cost**
None	**SF**	**0**	**0**	**$0.000**
TOTAL				**$0.000**

All Dollars Shown in Millions

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06 – FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0005: Consolidate Trans Mgmt at Ft. Eustis, VA	$2.895	$1.027	$3.922	$4.798	$4.951	- $0.153
E&T 0053: Consolidate Trans Mgmt at Ft. Lee, VA	$2.895	$1.027	$3.922	$4.798	$4.951	- $0.153

All Dollars Shown in Millions

Key Elements of Recurring Savings

E&T 0005: Consolidate Trans Mgmt at Ft. Eustis, VA		
Element	**Description**	**Total Recurring Savings ($M) FY06- FY11**
O&M	BOS	$2.201
Military Personnel	Salary & Quarters Allowances	$2.750
E&T 0053: Consolidate Trans Mgmt at Ft. Lee, VA		
O&M	BOS	$2.201
Military Personnel	Salary & Quarters Allowances	$2.750

All Dollars Shown in Millions

C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	%Of ROI Employment
E&T 0005: Consolidate Trans Mgmt at Ft. Eustis, VA	Lackland: - 144 Fort Eustis: 140	Lackland: - 92 Fort Eustis: 149	Lackland: - 236 Fort Eustis: 289	Lackland: - 0.02% Fort Eustis: 0.03%
E&T 0053: Consolidate Trans Mgmt at Ft. Lee, VA	Lackland: - 144 Fort Lee: 140	Lackland: - 92 Fort Lee: 81	Lackland: - 236 Fort Lee: 221	Lackland: - 0.02% Fort Lee: 0.03%

Notes:

Ft. Eustis, VA is in the Virginia Beach, Norfolk, Newport News, VA Metropolitan Statistical Area

Ft. Lee, VA is in the Richmond, VA Metropolitan Statistical Area

Lackland AFB, TX is in the San Antonio, TX Metropolitan Statistical Area

C7 Issues – Profiles

- Issues identified in review of profiles (handout):
  - Ft. Eustis, VA
    - None
  - Ft. Lee, VA
    - None

C8 Ft. Eustis, VA – Installation Environmental Profile

Air Quality: Is in Marginal Maintenance for Ozone (1 hr). FORT EUSTIS is proposed to be in non-attainment for Ozone (8 hour). It holds 2 CAA Synthetic Minor Operating Permits. No emission credit program available. No SIP growth allowance has been allocated for this installation. It is in an area projected or proposed to be designated non-attainment for the 8-hour Ozone or the PM2.5 NAAQS.

Cultural/Archeological/Tribal Resources: Historic property has been identified. There is no programmatic agreement for historic property in place. It has sites with high archeological potential identified, which do not restrict construction and do not restrict operations. Contact with Native Tribes has rarely occurred.

Dredging: No impediments to dredging. It has spoil disposal site(s) with 1300000 CY of capacity remaining.

C8 Ft. Eustis, VA - Installation Environmental Profile (cont)

Land Use Constraints/Sensitive Resource Areas: 675 unconstrained acres available for development out of 9679 total acres. It has has Explosive Safety Quantity Distance Arcs, some of which require safety waivers, and all with the potential for expansion. It has Military Munitions Response Areas. It reports constraints associated with other factors.

Marine Mammal/Marine Resources/Marine Sanctuaries: Is impacted by laws and regulations pertaining to Marine Mammal Protection Act, Essential Fish Habitats & Fisheries and Marine Sanctuaries, which may adversely restrict navigation and operations.

Noise: No noise contours that extend off the installation's property.

Threatened and Endangered Species/Critical Habitat: Federally-listed TES are present that have delayed or diverted operations/training/testing, candidate species are not present, critical habitat is present that do not restrict operations, and the installation does not have a Biological Opinion.

C8 Ft. Eustis, VA - Installation Environmental Profile (cont)

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility.
Does not have an on-base solid waste disposal facility.

Water Resources: Discharges to an impaired waterway. Groundwater contamination is reported. Surface water contamination is not reported. The state requires permits for the withdrawal of groundwater.

Wetlands: Reported 25% wetland restricted acres on the main installation, and no wetland restricted acres on ranges.

C8 Ft. Lee, VA – Installation Environmental Profile

Air Quality: Is in attainment for all Criteria Pollutants. It holds a CAA Synthetic Minor Operating Permit. Is in an area projected or proposed to be designated non-attainment for the 8-hour Ozone or the PM2.5 NAAQS.

Cultural/Archeological/Tribal Resources: Historical property identified. There is a programmatic agreement for historic property in place with the SHPO. It has sites with high archeological potential identified, which restrict operations and do not restrict construction.

Dredging: No impediments to dredging.

Land Use Constraints/Sensitive Resource Areas: 2924 unconstrained acres available for development out of 5574 total acres. Has Explosive Safety Quantity Distance Arcs, some of which require safety waivers, and none with the potential for expansion. It reports constraints associated with threatened and endangered species/habitat. It reports constraints associated with Sensitive Resource Areas. It reports constraints associated with contamination. It
reports constraints associated with archeological resources or areas.

C8 Ft. Lee, VA - Installation Environmental Profile (cont)

Marine Mammal/Marine Resources/Marine Sanctuaries: Does not apply.

Noise: Has noise contours that extend off the installation's property. Of the 15 acres that extend to off-base property, 14 acres have incompatible land uses.

Threatened and Endangered Species/Critical Habitat: Federally-listed TES are not present, candidate species are not present, critical habitat is not present, and does not have a Biological Opinion.

Waste Management: Does not have a permitted RCRA Treatment Storage and Disposal Facility (TSDF). Does not have an interim or final RCRA Part X facility . Does not have an on base solid waste disposal facility .

Water Resources: Does not discharge to an impaired waterway. Groundwater contamination is not reported. Surface water contamination is not reported. The state requires permits for the withdrawal of groundwater.

Wetlands: No wetland restricted acres on the main installation, and no wetland restricted acres on ranges.

Transportation Management Consolidation Scenario Recap

E&T 0005: Consolidate Trans Mgmt at Ft. Eustis, VA

- Army CSS consolidation scenarios does not support E&T 0005 (Ft. Eustis)
- Break Even in 4 years; favorable NPV in 20 years

E&T 0053: Consolidate Trans Mgmt at Ft. Lee, VA

- Army CSS consolidation scenarios supports E&T 0053 (Ft. Lee)
- Break Even in 4 years; favorable NPV in 20 years

SST Scenario Recommendation

- **E&T 0005: Consolidate Trans Mgmt at Fort Eustis, VA — if ISG does not approve Army Scenario #0051**
- **E&T 0053: Consolidate Trans Mgmt at Fort Lee, VA — if ISG approves Army Scenario #0051**