BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES of March 24, 2005

The Principal Deputy Under Secretary of Defense (P&R), Mr. Charles Abell, chaired the 50th meeting of the E&T JCSG. A list of attendees is at Attachment 1. Currently, the E&T JCSG has 62 declared scenarios: 14 have been deleted, 34 deactivated, and 14 approved. Two will be briefed to the ISG at the 1 April 2005 ISG meeting (E&T-0004A and E&T-0058). Participants were advised of future administrative/report/briefing requirements and the need to sustain key personnel in order to respond to Congressional and Commission Request/Inquiries. Although no shortfalls were identified by the subgroups, Mr. Abell offered his assistance, if required, to ensure appropriate personnel are retained. Mr. Dominguez advised he was working potential USAF personnel departures. Mr. Abell briefly summarized Infrastructure Steering Group (ISG) and Infrastructure Executive Council (IEC) deliberations undertaken during the week of 21 March 2005.

- IEC tentatively approved E&T 0003R – Privatizing Grad-Ed at NPS and AFIT. Concern was expressed by the Vice Chairman on potential impacts to foreign student enrollment/ participation. The group agreed to readdress if impacts are unacceptable.
- IEC rejected E&T 0032 – Relocate Service War Colleges to Fort McNair. All Services opposed this scenario. Key synergy can be maintained by co-locating the various levels of Service professional military education.
- IEC postponed a decision on E&T 0046 – Cooperative Flight Training until alternative approaches can be considered. Flight Training working to provide a comparison between the E&T JCSG (E&T – 0046) approach and an Air Force proposal which will be briefed at the March 28 IEC meeting.
- IEC approved E&T 0052 -- Joint Strike Fighter and noted JSF was <u>not</u> funded via BRAC wedge. IEC members questioned "Why BRAC?" but agreed that JSF fell within BRAC guidelines.
- ISG reconsidered and disapproved E&T 0039 – Diver School based on USSOCOM concerns of possible encroachment and DoN's decision to not close Truman Annex, which this E&T JCSG CR had enabled.

Subgroups then provided updates and information for E&T JCSG consideration/deliberation (Attachment 2). The following is a summary of discussions.

- The Ranges Subgroup (Mr. Gunlicks) updated members on E&T 0038A – Joint Range Coordination Centers. Data call inputs from Services on projected closure of installations for position/duty description availability is still underway. Once information has been provided, new criteria 8 summaries for all losing installation will be required. Mr Abell cautioned the subgroup that concerns of cost (coupled

with a payback period of NEVER), impact on training, no fence line closures and the question if BRAC is the appropriate forum for this scenario will challenge the approval as a candidate recommendation. It is important to be able to successfully articulate the impact of creating Joint Range Coordination Centers on training and benefit to the nation to get it through the ISG/IEC.

- The Flight Training Subgroup (RADM Mayer and Col Simmons) briefed a comparison of E&T 0046 and an Air Force Under graduate Flight Training (UFT) proposal (0046A). The Air Force proposal (0046A) appears less disruptive to pilot production during implementation; reduces personnel moves for USAF students and is less expensive to execute with a lower one-time cost. However, this proposal offers no change in joint training for primary and multi-engine pilots; increases personnel moves for Navy students; and offers less long-term return on investment and does not uncover any Flight Training base. The subgroup also reviewed Scenario E&T -0050 "UAV Center of Excellence at Indian Springs AF Aux" at the request of the ISG (9 Mar memo). The E&T JCSG:
  - ***Approved the proposed briefing for the IEC meeting, 28 March 05 and requested maps be included in the final brief.***
  - ***Agreed with previous decisions to inactivate E&T-0049 UAV Center of Excellence – Rucker and E&T-0050 UAV Center of Excellence – Indian Springs***. The E&T JCSG will consider reactivation of E&T-0050, which realigns Fort Huachuca Unmanned Aerial Vehicles (UAVs) to Indian Springs to force long term synergies and create a Center of Excellence, only if Ft. Huachuca is considered for closure. It is still the opinion of the E&T JCSG, based on the Subgroup analysis, that UAV training is not sufficiently developed to be able to define a common curriculum or to be able to identify an installation that meets all Services' requirements. Service training requirements are too specialized to consider joint training efficient or effective; however, there may be efficiencies from an RDT&E perspective if Ft Huachuca closes.

- The Specialized Skills Training Subgroup (Col Briggs) reviewed E&T 0042 at the request of the ISG (9 Mar memo) and briefed 0004R and a SERE proposal requested at the 10 Mar E&T JCSG Meeting. The E&T JCSG:
  - ***Approved E&T - 0004R Navy Supply Corps School to Newport as a candidate recommendation.*** This revised candidate recommendation realigns Navy supply training from Athens, GA, to Newport, RI, facilitating the closure of Athens. The original scenario (E&T 0004) realigned all services supply training to create a joint center of excellence at Fort Lee.
  - ***Agreed with previous decisions to inactivate E&T 0042 – USA/USAF Intel Training – Goodfellow AFB.*** E&T 0042 not considered for reactivation due to no savings in realigning Fort Huachuca Intelligence Training to Goodfellow and no synergies between Army and Air Force programs. However, the E&T

JCSG would consider creating new alternatives to realign Fort Huachuca Intelligence Training, if Ft. Huachuca is considered for closure. It is still the opinion of the E&T JCSG, based on Subgroup analysis, moving this training to any location creates substantial costs with no payback.

- ***Disapproved proposal to Establish Joint Survival, Evasion, Rescue and Escape (SERE) Training at Fairchild AFB.*** The E&T reconsidered Fairchild AFB as a potential site for the relocation of Navy SERE training (from Naval Air Station New Brunswick, ME). Based on the analysis performed by the subgroup which revealed substantial costs with no payback, the E&T JCSG now supports DoN-0138 to move Navy SERE to Marine Corps Air Station Cherry Point, NC with E&T JCSG as over-watch.

- The Professional Development Education subgroup (BG Maffey) briefed E&T 0058 Realign United States Army War College (USAWC) and United States Army Command and General Staff College (USACGSS). The subgroup recommended activation of this candidate recommendation since E&T 0032 Realign SLCs under National Defense University (NDU) and co-locate at Fort McNair had been disapproved at the 21 March IEC meeting. The E&T JCSG:
  - ***Approved E&T 0058 Realign USAWC and USACGSS as a candidate recommendation.***

The next scheduled meeting of the E&T JCSG is Thursday, 14 April 2005.

Approved: _____
Charles S. Abell
Principal Deputy Under Secretary of Defense
(Personnel & Readiness)
Chairman, Education & Training
Joint Cross-Service Group

Attachments:
1. List of Attendees, March ~~10~~ 24, 2005
2. E&T JCSG Briefing

Copies:
OSD BRAC Office
E&T JCSG Coordination Team
DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
March 24, 2005

Attendees

Members:

- Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair
- Mr. Michael L. Dominguez, Assistant Secretary of the Air Force (Manpower and Reserve Affairs)
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)
- BG Tom Maffey, USA, JCS VDJ-7
- Col Jeff Bearor, USMC, Deputy Director, Training and Education Command
- Mr. Jim Gunlicks, USA, Army G-3 (DAMO-TR)

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Nancy Weaver, E&T JCSG Coordination Team
- Mr. Tom Macia, Ranges Subgroup
- Mr. Bob Harrison, USA, G3 Training
- Col Joanna Shumaker, USAF, AF DPX
- RADM George Mayer, USN, Chairman, Flight Training Subgroup
- Col Jimmie Simmons, USAF, AETC/DOR, Flight Training Subgroup
- CAPT Gene Summerlin, USN, NAVY BRAC, Flight Training Subgroup
- CAPT Cathy Osman, USN, JCS/J-7, PDE Subgroup
- Col Samuel Walker, USAF, Professional Development Education Subgroup
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- Mr. Dawson Love, Specialized Skill Training Subgroup
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Mr. Mark Horn, Ctr., E&T JCSG Coordination Team
- Ms. Beth Schaefer, DODIG
- YNC Thomas Seaker, E&T JCSG Coordination Team

Attachment (1)

E&T JCSG Principals Meeting

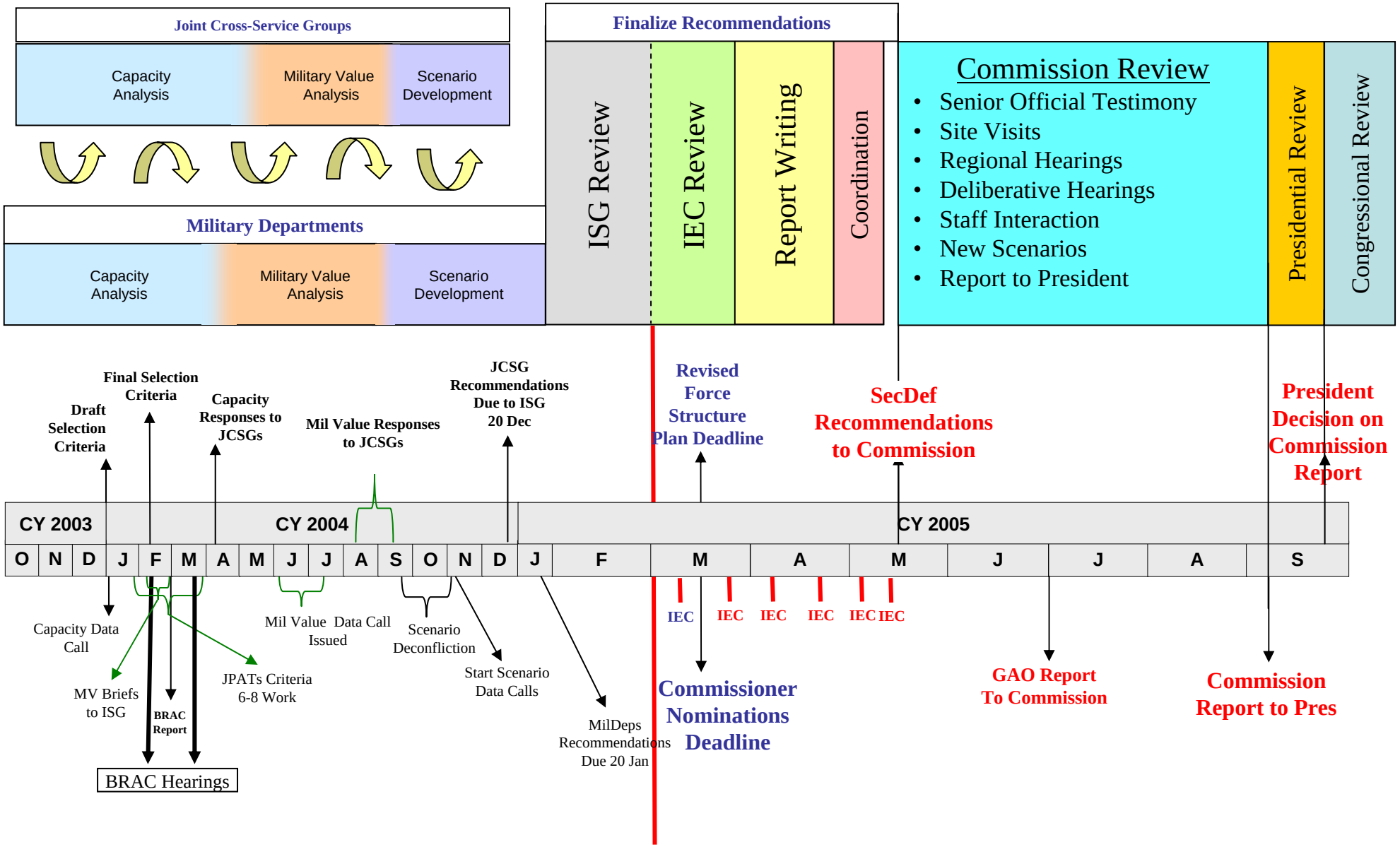
March 24, 2005

Mr. Charles Abell
Chair, E&T JCSG

Agenda

- Overview
- E&T JCSG Update
  - Calendar of Events
  - Scenario Status
  - ISG and IEC Feedback
  - Manpower Review
- Candidate Recommendation Status
  - Ranges — E&T 0038R
  - FT — E&T 0046/0046A, E&T 0049, E&T 0050
  - SST — E&T 0004R, E&T 0042, SERE Proposal
  - PDE — E&T 0058
- E&T JCSG Wrap-up

Process Overview



E&T JCSG Schedule – March/ April

Sun	Monday	Tuesday	Wednesday	Thursday	Friday	Sat
20	21 IEC Mgt	22 E&T POC Mtg	23	24 ISG Mtg 1030-1230 **E&T JCSG**	25	26
27	28 IEC Mgt	29 E&T POC Mtg	30	31 **RED TEAM REVIEW** **1300-1530 - 2E223**	1 ISG Mtg Force Structure	2
3	4 IEC Mgt	5 E&T POC Mtg	6	7 **E&T JCSG** **1330-1530**	8 ISG Mtg **Capacity & MV Inputs Due**	9
10	11 IEC Mgt **Replies to DODIG**	12 E&T POC Mtg	13	14 **E&T JCSG** **1330-1530**	15 ISG Mtg	16 IEC Mtg 0930-1330
17	18 IEC Mtg	19 E&T POC Mtg	20	21 **E&T JCSG** **1330-1530**	22 ISG Mtg	23
24	25 IEC Mtg **OSD BRAC compile CRs**	26 E&T POC Mtg	27	28 **E&T JCSG** **1330-1530**	29 ISG Mtg	30

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0003R	PDE			APPROVED (IEC TENTATIVE 21 Mar)
E&T-0004R	SST		Deactivated, 13 Jan	UNDER REVISION
E&T-0005	SST		Deactivated, 6 Jan	
E&T-0006	FT		Deactivated, 27 Jan	
E&T-0007	FT	Deleted		
E&T-0008	FT	Deleted		
E&T-0009	Ranges (T&E)	Deleted		
E&T-0010	Ranges (Tng)	Deleted		ISG disapproved as a BRAC action
E&T-0011	Ranges (Tng)	Deleted		
E&T-0012	PDE			APPROVED
E&T-0013	PDE		Deactivated, 12 Jan	
E&T-0014	PDE/SST			APPROVED
E&T-0015	PDE/SST		Deactivated, 26 Jan	
E&T-0016	SST			APPROVED
E&T-0017	SST		Deactivated, 12 Jan	
E&T-0018	SST		Deactivated, 13 Jan	
E&T-0019	SST	Deleted		

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0020	FT	Deleted		
E&T-0021	Ranges (T&E)	Deleted	Remanded to TJCSG, 19 Jan	
E&T-0022	PDE		Deactivated, 5 Jan	
E&T-0023	PDE		Deactivated, 5 Jan	
E&T-0024	PDE		Deactivated, 2 Feb	
E&T-0025	PDE		Deactivated, 17 Feb	
E&T-0026	PDE		Deactivated, 2 Feb	
E&T-0027	PDE		Deactivated, 2 Feb	
E&T-0028	PDE		Deactivated, 2 Feb	
E&T-0029	SST			APPROVED
E&T-0030	SST		Deactivated, 13 Jan	
E&T-0031	SST		Deactivated, 12 Jan	
E&T-0032	PDE		Deactivated, 21 Mar	DISAPPROVED, 21 Mar (IEC)
E&T-0033	PDE		Deactivated, 2 Feb	
E&T-0034	PDE		Deactivated, 2 Feb	
E&T-0035	PDE		Deactivated, 2 Feb	

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0036	PDE		Deactivated, 2 Feb	
E&T-0037	Ranges (Tng)		Deactivated, 3 Mar	
E&T-0038R	Ranges (Tng)			Approved,
*E&T-0039	SST			Approved, (PENDING ISG 2nd REVIEW)
E&T-0040	SST	Deleted		
E&T-0041	SST		Deactivated,10 Feb	
E&T-0042	SST		Deactivated, 13 Jan	UNDER REVIEW (ISG 9 Mar Memo)
E&T-0043	SST		Deactivated, 12 Jan	
E&T-0044	FT		Deactivated, 27 Jan	
E&T-0045	FT		Deactivated, 27 Jan	
E&T-0046	FT			Approved, IEC REVIEW PENDING
E&T-0047	FT	Deleted	(ISG 14 Jan)	
E&T-0048	FT	Deleted	(ISG 14 Jan)	
E&T-0049	FT		Deactivated, 27 Jan	UNDER REVIEW (ISG, 9 Mar MEMO)
E&T-0050	FT		Deactivated, 27Jan	UNDER REVIEW (ISG, 9 Mar MEMO)

* Working SOCOM non-concur

E&T JCSG Review

Scenario no.		Status		Candidate Recommendations
E&T-0051	Ranges (T&E)		Deactivated, 26 Jan 05	
E&T-0052	FT			APPROVED, IEC 21 Mar
E&T-0053	SST			APPROVED
E&T-0054		Deleted * ENTRY ERROR		
E&T-0055	SST		Deactivated, 27 Jan 05	
E&T-0056	SST		Deactivated, 27 Jan 05	
E&T-0057	SST		Deactivated, 27 Jan 05	
E&T-0058	PDE		Deactivated, 17 Feb 05	
E&T 0059	SST	Deleted, 19 Jan 05		
E&T 0060	SST	Deleted, 19 Jan 05		
E&T-0061	SST		Deactivated, 10 Feb 05	APPROVED
E&T-0062	SST		Deactivated, 10 Feb 05	APPROVED
E&T-0063	SST		Deactivated, 10 Feb 05	APPROVED
E&T-0064	SST		Deactivated, 10 Feb 05	APPROVED
TOTALS	62	-14	- 34	14

E&T JCSG Manpower Status

	Personnel Currently On Board (COB)		Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	Mr. Charles Abell	1	None	
Coordination Team	Bob Howlett Nancy Weaver	1 1	None	
USMC	P: BGen Thomas Conant A: Col Mike Massoth	1 1	None	
USA	P: BG Louis Weber A: Mr. James Gunlicks	1 1	None	
USN	P: VADM Gerald Hoewing A: CAPT William Wilcox	1 1	None	
USAF	P: Mr Dominguez A: Col Joanna Shumaker	1 1	None	
TOTALS	11			

Notes: COB – Each Service Rep/Personnel currently reporting to work at a single Subgroup (e.g. not serving as collective advisor on more than one subgroup.
PDD – The date the primary & alternate Reps are scheduled to depart.
BF – Zero or the number of confirmed personnel ordered into your group.

FT Subgroup Manpower Status

	Personnel Currently On Board (COB)	Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	RADM George Mayer 1	None	N/A
POC	CAPT Gene Summerlin 1	15 Oct 05	N/A
USMC	P: Donovan, Derek, COL, USMC 1 A: Vacant 0	None	N/A
USA	P: Peay, Gene, Mr., Contractor, USA 1 A: Vacant 0	31 Dec 05	N/A
USN	P: Lund, John, CDR, USN 1 A: Belcher, Steve, Mr., Contractor 1 A: Wolfe, Gary, Lt Col, USAF 1	1 Oct 05 1 May 05 (Half Days) None	N/A
USAF	P: Simmons, Jimmie, Col, USAF 1 A: Vacant 0	None	N/A
TOTALS	8		

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PDD – The date the primary & alternate Reps are scheduled to depart.
BF – Zero or the number of confirmed personnel ordered into your group.

PDE Subgroup Manpower Status

	Personnel Currently On Board (COB)	Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	BG Thomas Maffey 1	AUG 05 (est.)	Y(expected)
POC	Col J. Lynes 1 CAPT C. H. Osman 1	SEP 06 APR 05	N/A N
USMC	P: Maj K. Knarr 1 A: Maj J. Silberfarb 1	13 MAY 05 30 SEP 05	Y N
USA	P: Mr. J. Alvarez 1 A: Mr. W. Kenny 1	30 DEC 05 30 JUL 09	N N/A
USN	P: LtCol M. Murphy 1 A: Maj G. Moore 1	30 SEP 05 30 SEP 05	N N
USAF	P: Col S. Walker 1 A: Col R. Yauch 1	31 JUL 05 24 APR 05	N N
Contractors	Ken Alegre and Karen Jenkins	30 NOV 05	N
Total	11		

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PDD – The date the primary & alternate Reps are scheduled to depart.
BF – Zero or the number of confirmed personnel ordered into your group.

Ranges Subgroup TNG Manpower Status

	Personnel Currently On Board (COB)	Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	NAME: BG Weber 1 A: James Gunlicks 1	Duration Duration	N/A N/A
POC	NAME: Thomas Macia 1	Duration	N/A
USMC	P: LTC Wren Meyer 1 A: Kerry Sawyer 1 * Will be extended as required.	30 Jun 05* 31 May 05*	N N
USA	P: Robert Lepianka 1 A: 0	Duration	N
USN	P: CDR Joe Arleth 1 A: LCDR Kris Nielsen 1	10 Jun 05 15 Feb 06	N N/A
USAF	P: COL Jim Wilson 1 A: Jim Sample 1	Duration Duration	N/A N/A
TOTALS	10		0

Notes: COB – Each Service Rep/Personnel currently reporting to work at a single Subgroup (e.g. not serving as collective advisor on more than one subgroup..

PDD – The date the next primary & alternate Reps are scheduled to depart.

BF – Zero or the number of confirmed personnel ordered into your group.

Ranges Subgroup T&E Manpower Status

	Personnel Currently On Board (COB)	Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	BG Weber 1 A: James Gunlicks 1	Duration Duration	N/A N/A
POC	Brian Simmons 1	Duration	N/A
USMC	P: NONE A: NONE	None	None
USA	P: Ray Fontaine 1 A: Roy Owens 1	Duration Duration	N/A N/A
USN	P: George Ryan 1 A: Skip Buchanan 1	Duration Duration	N/A N/A
USAF	P: Paul Schaefer 1 A: Maj Whalen 1	Duration Duration	N/A N/A
TOTALS	9		

Notes: COB – Each Service Rep/Personnel currently reporting to work at a single Subgroup (e.g. not serving as collective advisor on more than one subgroup..

PDD – The date the primary & alternate Reps are scheduled to depart.

BF – Zero or the number of confirmed personnel ordered into your group.

SST Subgroup Manpower Status

	Personnel Currently On Board (COB)	Personnel Projected Departure Date (PDD)	Confirmed # Backfill (BF)
Chair	BGen Mike Hostage 1	31 Oct 05	0
POC	Col James Briggs 0	31 Oct 05	0
USMC	P: Randy Webb (Part time) 1 A: Capt Al Singleton (Part time) 1	31 Oct 05 15 May 05	0
USA	P: Bill Diehl 1 A: Tom Lineer (Part time) 1	31 Oct 05 15 May 05	0
USN	P: CDR Greg Hilscher 1 A: Rick Etheridge (Part time) 1	01 Jul 05 15 May 05 (Pending)	0
USAF	P: Col James Briggs 1 A: Dawson Love 1 Data Mgr: Sam Bernard 1	31 Oct 05 15 May 05 15 May 05	0
TOTALS	10		

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RANGES Subgroup

BG Louis Weber

E&T-0038R: Joint Range Coordination Centers

Candidate Recommendation: Establish, under JFCOM, three Joint Range Coordination Centers to facilitate installation management functions of ranges for joint operations and exercises.

Justification

- ✓ Supports all Service and Joint large-scale range use.
- ✓ Simplifies coordination of large-scale exercises, across multiple ranges.
- ✓ Expands on and leverages existing formal and informal relationships.
- ✓ Supports DoD Training Transformation.
- ✓ Optimizes use of ground, air, and sea range space for both training and testing.
- ✓ Estimated 87 billets (civilian/military) from Services

Military Value

- ✓ Eglin (East Region): Highest quantitative MV in region.
- ✓ Bliss (Central Region): 2nd highest quantitative MV in region. Military judgment rejected highest in region as not suitable (White Sands) because primarily T&E.
- ✓ North Island (West Region): Highest quantitative MV in region.

Payback

✓ One Time Cost:	$4.361M
✓ Net Implementation Cost:	$46.64M
✓ Annual Recurring Cost:	$9.337M
✓ Payback Period:	Never
✓ NPV Cost:	$129.997M

Impacts

- ✓ Criterion 6:
- ✓ Criterion 7: No Issues
- ✓ Criterion 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

Issues: E&T- 0038R

- Data call input from Services on projected closure of installations for positions/duty description availability
  - USA completed using certified TDA's from projected closures
  - USAF providing certified data call response
  - USN is going to do in-depth analysis to respond to data call

- Criteria 8 summary
  - Data for billets from losing installations will require new Criteria 8 summaries for all losing installations

Flight Training Subgroup

UFT: E&TCR 0046 versus AF Proposal
UAV: E&T 0050 COBRA Analysis

RADM George Mayer

Candidate E&T-0046 Cooperative

Candidate Recommendation (Summary): Realign several locations to consolidate UPT at Columbus AFB, NAS Corpus Christi, NAS Kingsville, Laughlin AFB, NAS Meridian, Sheppard AFB, and Vance AFB; UNT at NAS Pensacola, and URT at Fort Rucker.

Justification

- ✓ Establishes Undergraduate Flight Training baseline with Inter-Service Training Review Organization for all Phases of UPT, URT, & UNT
- ✓ Eliminates redundancy (Opportunity to reduce aircraft maintenance costs)
- ✓ Postures for joint acquisition of Services' undergraduate program replacement aircraft

Military Value

- ✓ UPT:
  - Vance AFB 2nd of 11
  - Laughlin AFB 3rd of 11
  - NAS Meridian 4th of 11
  - NAS Kingsville 6th of 11
  - Columbus AFB 7th of 11
- ✓ URT: Ft. Rucker 1st of 2
- ✓ UNT: Pensacola 1st of 11

Payback

✓ One-time cost	$399.83M
✓ Net Implementation cost	$199.375M
✓ Annual Recurring savings	$35.313M
✓ Payback Period	10 years
✓ NPV savings	$130.98M

Impacts

- ✓ Reduces Excess Capacity: 52.9% to 28.85%
- ✓ Criteria 6: -340 to -3983 jobs; 0.23 to 2.79%
- ✓ Criteria 7: No Issues
- ✓ Criteria 8: No Impediments

✓Strategy ✓Capacity Analysis / Data Verification ✓ JCSG/MilDep Rec'd ✓De-conflicted w/JCSGs

✓COBRA ✓Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Air Force UFT Proposal (46A)

Summary: Realign Moody, Randolph, and Whiting to place USAF Primary UPT and Introduction to Fighter Fundamentals (IFF) at Columbus, Laughlin, Randolph, Sheppard and Vance; DoN Primary UPT at Corpus Christi, and Meridian; Advanced Striker/Fighter at Kingsville; consolidate USAF/USN UNT at NAS Pensacola; and consolidate USAF/USN/USA URT at Fort Rucker.

Justification

- ✓ Establishes Undergraduate Flight Training baseline with Inter-Service Training Review Organization for Primary Phase of UPT, URT & UNT
- ✓ Reduces turbulence of transition by retaining Status Quo Alignment for DoD Undergraduate Pilot Training
- ✓ Fewer PCS Moves for USAF than E&TCR0046

Military Value

- ✓ UPT:
  - ✓ Vance AFB 2nd of 11
  - ✓ Laughlin AFB 3rd of 11
  - ✓ NAS Meridian 4th of 11
  - ✓ NAS Kingsville 6th of 11
  - ✓ Columbus AFB 7th of 11
  - ✓ Randolph AFB 8th of 11
  - ✓ Sheppard AFB 9th of 11
  - ✓ NAS Corpus Christi 10th of 11
- ✓ URT: Ft. Rucker 1st of 2
- ✓ UNT: Pensacola 1st of 11

Payback

✓ One-time cost	$248.88M
✓ Net Implementation cost	$102.17M
✓ Annual Recurring savings	$17.94M
✓ Payback Period	13 years
✓ NPV savings	$63.45M

Impacts

- ✓ Reduces Excess Capacity: 52.9% to 42.82%
- ✓ Criteria 6: -813 to -1709 jobs; 0.08% to 1.23%
- ✓ Criteria 7: No Impediments
- ✓ Criteria 8: No impediments

Draft Deliberative Document –For Discussion Purposes Only –Do Not Release Under FOIA

AF UFT Proposal vs E&T- 0046, Cooperative

Pros:

- Less disruptive to pilot production during implementation period
- Basing capacity sufficient for USAF laydown
- Reduces PCS moves for USAF students
- Less Expensive to Execute; lower one-time cost

Wash:

- Opportunity for Joint Helo and Navigator/NFO training
- Realigns IFF
- Also uncovers NAS Whiting Field and Moody AFB

Cons:

- No change in Joint Training for Primary and Multi-engine Pilots
- Meridian capacity insufficient to support force laydown
    - USN working alternate laydown (retain Whiting, vacate Corpus)
- Retains additional base for UFT (Randolph AFB)
- Increases PCS moves for USN students
- Less long-term Return on Investment

Scenario E&T 0050
DoD / USG UAV Center of Excellence
UAV Center of Excellence
at
Indian Springs AF Aux

At ISG request, this Candidate Recommendation would support a separate training function to complement the USAF plan to establish a UAV CoE at Indian Springs AFS, Nevada.

Draft Deliberative Document –For Discussion Purposes Only –Do Not Release Under FOIA

E&T-0050; DoD/USG UAV Center of Excellence

Proposal	Drivers/Assumptions

▪ Realign Indian Springs AF Aux, NV by relocating and consolidating DoD Undergraduate Unmanned Aerial Vehicle Training from Ft. Huachuca, AZ and NOLF Choctaw, FL.
▪ Gain: Indian Springs AF Aux, NV
▪ Lose: Ft Huachuca, AZ
NOLF Choctaw, NAS Pensacola, FL
	▪ Principles: Organize and Train
	▪ Transformational Options:
	  ▪ Establish Centers of Excellence for Joint or Inter-service education
	  ▪ Train by combining / co-locating like schools
	▪ Establish "joint" training (initial skill, skill progression & functional)

Justification/Impact	**Potential Conflicts**
▪ Reduces excess infrastructure. ▪ Postures for joint acquisition of UAV platforms.	▪ Requires MILCON. ▪ Technology advancements setting pace for service requirements.

Approval Date: 18 Nov 04

Approved_____ Disapproved_____ Revised_____ Deferred___ X ___

Scenario Description

- **Action 1: Establish a Joint DOD/USG Unmanned Aerial Vehicle Center of Excellence at Indian Springs AFS.**

- **Action 2: Relocate sufficient personnel and equipment from NOLF Choctaw (NAS Pensacola) and associate units to conduct formal undergraduate UAV operator/pilot/mission commander training at Indian Springs AF Aux.**

- **Action 3: Relocate sufficient personnel and equipment from Fort Huachuca and associate units to conduct formal undergraduate UAV operator/pilot training at Indian Springs AF Aux.**

- **Action 4: Relocate equipment from Beale AFB to conduct formal undergraduate UAV operator/pilot training at Indian Springs AF Aux.**

E&T 0050

Candidate Recommendation: DoD / USG UAV Center of Excellence. Realign NOLF Choctaw, Florida, Fort Huachuca, Arizona, and Beale Air Force Base, California, by relocating and consolidating DoD Undergraduate Unmanned Aerial Vehicle (UAV) Training to Indian Springs AF Aux, Nevada.

Justification

- ✓ Establishes baseline with Inter-service Training Review Organization
- ✓ Eliminates redundancy
- ✓ Postures for joint acquisition of Services' undergraduate prgm replacement aircraft

Military Value

- ✓ Reduction: Loss of any facility reduces Capacity and Military Value
- ✓ MVA Scores:
  - ✓ Indian Springs AF Aux 1st of 3
  - ✓ Fort Huachuca 2nd of 3
  - ✓ NOLF Choctaw 3rd of 3

Payback

✓ One-time cost	$84.31M
✓ MILCON	$66.48M
✓ NPV (2025)	$107.64M
✓ Payback/Break Even Year	Never
✓ Steady State	$1.99M
✓ Mil/Civ Reductions	0/0
✓ Mil/Civ/Student Relocate	120/61/263

Impacts

- ✓ Criteria 6 - -54 to –209, 0.06% to 0.64%
- ✓ Criteria 7 - No Impediments
- ✓ Criteria 8 - No Impediments

✓ Strategy ✓ Capacity Analysis / Data Verification ✓ JCSG/MilDep Rec'd ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

ROI Summary

Scenario E&T 0050	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
Indian Springs	$84.31	$1.99	Never	$107.64

Dollars in Millions

Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0050	Eliminate	0	0	0		0
	Move	5	115	61	82	263

One-Time Costs Summary

Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0050	$66.48	$0.31	$0.32	$4.36	$12.85	$84.31	$0.20	$84.11

Notes:

1. All Dollars Shown in Millions
2. Overhead Consists of Program Management Costs –
3. Moving – Household Goods/Miscellaneous
4. Other – Mission Contract

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MILCON Summary

Scenario: E&T 0050, UAV CoE	Indian Springs AFS, Nevada			
Construction FAC Description	UM	New	Rehab	Cost ($M)
Taxiway, Surfaced	**SY**	**3,400**		**0.62**
Aircraft Apron, Surfaced	**SY**	**24,000**		**4.37**
General Purpose Instruction Building	**SF**	**34,395**		**10.10**
Applied Instruction Building	**SF**	**121,542**		**44.21**
Aircraft Maintenance Hangar	**SF**	**14,000**		**5.92**
Bulk Liquid Fuel Storage	**BL**	**238**		**0.02**
Dining Facility	**SF**	**1,000**		**0.46**
Indoor Physical Fitness Facility	**SF**	**2,517**		**0.79**
Total				66.48

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06-FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0050	$6.07	$8.05	$0	$14.12	$5.54	$8.58

Notes: "O&M" Consists of BOS Costs

Key Elements of Savings

Scenario: E&T 0050		
Element	**Description**	**Total Net Savings ($M) FY06 - FY11**
BOS		$3.29
BAH		$2.25

C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	% of ROI Employment
Indian Springs AFS	263	146	355	+0.05%
NOLF Choctaw	-54	-69	-123	-0.06%
Ft Huachuca	-209	-123	-332	-0.64%

Scenario E&T 0050
DoD / USG UAV Center of Excellence
UAV Center of Excellence
at
Indian Springs AF Aux

Criterion 7 – Community Infrastructure
Criterion 8 – Environmental Impact

No Impediments

AF Proposal C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	% of ROI Employment
Columbus AFB	147	100	247	0.73%
NAS Corpus Christi	208	238	446	0.2%
Laughlin AFB	147	111	258	1.22%
Vance AFB	127	117	244	0.71%
Fort Rucker	618	551	1169	2.43%
NAS Kingsville	287	243	530	3.61%
NAS Meridian	147	123	265	0.49%
NAS Pensacola	-750	-959	-1709	-0.81%
Randolph AFB	-445	-373	-818	-0.08%
Moody AFB	-498	-315	-813	-1.23%
Sheppard AFB	17	13	30	0.03%

MilVal Rankings: UAV Center of Excellence

BASE	Airfield Capacity (20.45)	Weather (16.00)	Environ -ment (12.90)	Quality of Life (10.30)	Managed Training Areas (26.15)	Ground Training Facilities (14.20)	Total (100)	Rank
FT Rucker	1	2	1	1	1	1	81.57	1
Indian Springs	2	1	2	3	3	3	58.95	2
FT Huachuca	3	3	3	2	2	2	58.40	3
Choctaw NOLF	4	4	4	3	4	3	34.06	4

MilVal Rankings: UAV Center of Excellence

BASE	Airfield Capacity (20.45)	Weather (16.00)	Environ -ment (12.90)	Quality of Life (10.30)	Managed Training Areas (26.15)	Ground Training Facilities (14.20)	Total (100)	Rank
FT Rucker	16.00	13.11	9.68	5.39	23.18	14.20	81.57	1
Indian Springs	11.41	13.32	9.38	0	16.02	8.77	58.95	2
FT Huachuca	10.95	10.22	8.44	2.54	17.39	8.85	58.40	3
Choctaw NOLF	6.80	1.23	6.69	0	10.58	8.77	34.06	4
Median	11.21	11.66	8.90	1.27	16.70	8.81	58.67	
Spread	9.2	12.08	2.99	5.39	12.60	5.42	47.50	

Specialized Skills Training
Maj Gen (S) Hostage

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SST Agenda

- **Status of Candidate Recommendations:**
  - **E&T-0042 Army and Air Force Intel Training to Goodfellow AFB, TX**
  - **E&T-0004R Navy Supply Corps School to Newport, RI**

- **SERE Proposal**
  - **E&T-0065 Joint SERE Training at Fairchild AFB, WA**

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9 March Memo from Mr. Wynne

Ft Huachuca

- **TASKER: E&T and Army to brief ISG on rationale for not closing Ft Huachuca**
- **10 March: E&T JCSG tasked SST to complete candidate recommendation combining Army and AF Intel training at Goodfellow AFB (E&TCR-0042)**
- **18 March: OGC coordinated CR and SST entered into ISG tracker**

E&T-0042

Candidate Recommendation: Realign Ft. Huachuca, AZ by relocating and consolidating Army and Air Force Intelligence Training at Goodfellow AFB, TX.

Justification

- ✓ **Uses Interservice Training Review Organization as the baseline**
- ✓ **Eliminates redundancy and cost**
- ✓ **Train as we fight "jointly"**

Military Values

- ✓ **Ft. Huachuca:**
  - ✓ **Initial Skills 39.24**
  - ✓ **Skills Progression 40.40**
  - ✓ **Functional 36.95**
- ✓ **Goodfellow AFB:**
  - ✓ **Initial Skills 48.77**
  - ✓ **Skills Progression 41.39**
  - ✓ **Functional 41.58**

Payback

✓ 1- Time Cost:	$ 81.759M
✓ Net Implementation Costs	$709.674M
✓ Annual Recurring Costs	$ 9.331M
✓ Payback Period	Never
✓ NPV (Cost)	$767.028M

Impacts

- ✓ **Criterion 6: -11,521 jobs (-7,317 direct; -4,204 indirect); -22.26% ROI (Significant Impact)**
- ✓ **Criterion 7: A review of community attributes indicates no issues regarding the ability of the infrastructure of the communities to support missions, forces, and personnel.**
- ✓ **Criterion 8: No impediments**

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

E&T-0004R Navy Supply Training

- E&T JCSG approved overwatch of Navy scenario to move Supply School from Athens, GA and close installation Navy prepared Candidate Recommendation moving Supply School to Newport, RI
  - OSD directed CR be shifted from Navy to E&T JCSG
  - CR went to OGC 18 March and is back for corrections
  - 25 March: Target for input into ISG tracker

E&T-0004R

Candidate Recommendation: Close the Navy Supply Corps School Athens, GA. Relocate all education and training functions and the Center for Service Support to Naval Station Newport, RI. Relocate the Supply Corps Museum to the Washington Navy Yard, DC, and consolidate it with the Navy Museum.

Justification

- ✓ **Closes a fence line**
- ✓ **Saves money by eliminating personnel and reducing operating costs**
- ✓ **Consolidates Officer training**

Military Value

- ✓ **SST: Newport has higher MV score**
- ✓ **Co-Location with other Officer training to increase overall Military Value**

Payback

✓ **1- Time Cost:**	**$23.016M**
✓ **Net Implementation Costs:**	**$4.544M**
✓ **Annual Recurring Savings:**	**$6.565M**
✓ **Payback Period:**	**3 Years**
✓ **NPV Savings**	**$56.821M**

Impacts

- ✓ **Criterion 6: -837 jobs (517 direct, 320 indirect); 0.86%**
- ✓ **Criterion 7: No issues**
- ✓ **Criterion 8: No impediments**

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps

SERE Proposal

- **1 Feb, DON memo requested E&T JCSG consider a new scenario "Joint SERE."** ***(DON had a CR to close NAS Brunswick, ME, requiring relocation of the East-Coast Navy SERE school*****)**

- **17 Feb, E&T JCSG memo authorized Navy to proceed with Navy scenario under E&T JCSG over-watch**

- **10 Mar E&T JCSG meeting, DON briefed Navy scenario to move SERE to MCAS Cherry Point, NC**
  - **MCAS Cherry Point selected since it has build-able acres and was site of SERE training before it moved to NAS Brunswick**
  - **DON determined MILCON costs at Fairchild would be 2.5 times more than at Cherry Point**

- **E&T JCSG non-concurred with the Navy scenario unless a compelling reason existed to justify multiple SERE training sites**

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SERE Proposal (cont)

Brunswick

- Basic Survival, Evasion, Resistance, and Escape Course
  - Confidential clearance required - 12 days
- Cold Weather Survival Course
  - No clearance required - 5 days
- Advanced Evasion Course
  - Secret clearance required – 12 days

Coronado

- Basic Survival, Evasion, Resistance, and Escape Course
  - Confidential clearance required – 12 days
- Desert Survival Course
  - No clearance required – 4 days
- Peacetime Detention & Hostage Survival Course
  - Secret clearance required – 5 days

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SERE Proposal (cont)

Fairchild

- Combat Survival Training Course
  - No clearance required – 17 days
- Water Survival Course – Non-Parachute
  - No clearance required – 2 days
- Water Survival Course – Parachute (taught at Pensacola)
  - No clearance required – 4 days
- Arctic Survival Course (taught at Eielson, AK)
  - No clearance required – 5 days (Oct - Mar)

E&T-0065 (ROM)

Scenario: Realign NAS Brunswick, ME, and Naval Base Coronado, CA, by Relocating Navy Survival, Evasion, Resistance, and Escape (SERE) training to Fairchild AFB, WA, and consolidating it with Air Force SERE training.

Justification

- ✓ Uses Interservice Training Review Organization as the baseline
- ✓ Eliminates redundancy and cost
- ✓ Train as we fight "jointly"
- ✓ Contributes to savings from closure of NAS Brunswick, ME

Military Values

- ✓ Fairchild AFB, WA:
  - ✓ Initial 38.96
  - ✓ Progression 35.20
  - ✓ Functional 33.76
- ✓ NAS Brunswick, ME:
  - ✓ Initial 29.62
  - ✓ Progression 40.04
  - ✓ Functional 43.49
- ✓ Navy Base Coronado, CA:
  - ✓ Initial 31.98
  - ✓ Progression 36.52
  - ✓ Functional 44.49

Payback

✓ 1- Time Cost:	$55.611M
✓ Net Implementation Costs	$66.496M
✓ Annual Recurring Costs	$ 3.128M
✓ Payback Period	Never
✓ NPV Cost	$90.681M

Impacts

- ✓ Criterion 6: Pending
- ✓ Criterion 7: Pending
- ✓ Criterion 8: Environmental issues to overcome for expansion (uses Forest Service land)

✓ Strategy COBRA ✓ Capacity Analysis / Data Verification ✓ Military Value Analysis / Data Verification JCSG/MilDep Recommended Criteria 6-8 Analysis De-conflicted w/JCSGs De-conflicted w/MilDeps

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Joint SERE Training - Fairchild AFB, WA

Proposal

- Realign NAS Brunswick, ME, and Naval Base Coronado, CA, by Relocating Navy Survival, Evasion, Resistance, and Escape (SERE) training to Fairchild AFB, WA, and consolidating it with Air Force SERE training.
- Gaining Installations: Fairchild AFB, WA
- Losing Installations: NAS Brunswick, ME, NAVBASE Coronado, CA

Drivers/Assumptions

- Principle: Organize
- Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools
- Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)

Justification/Impact

- Uses Interservice Training Review Organization as the baseline
- Eliminates redundancy and cost
- Train as we fight "jointly"
- Contributes to savings from closure of NAS Brunswick, ME

Potential Conflicts

- No excess capacity at gaining installation
- Environmental issues to overcome for expansion (uses Forest Service land)
- Single sites Navy training (change from previous schools both east and west coasts)
- Moves training from Fleet Concentration Area

E&T JCSG Approve_____ Disapprove_____

Professional Development Education

BG Thomas Maffey

Candidate E&T 0058

Candidate Recommendation: Realign Carlisle Barracks, Pennsylvania, by relocating the United States Army War College to Fort Leavenworth, Kansas, and consolidating it with the United States Army Command and General Staff College at Fort Leavenworth, Kansas, to create the Land Warfare University.

Justification

- ✓ Consolidates Officer Strategic and Operational Education.
- ✓ Promotes Training Effectiveness and Functional Efficiencies.

Military Value

✓ MCB Quantico	62.8
✓ Ft. McNair	61.1
✓ Ft. Leavenworth	59.8
✓ Maxwell AFB	54.1
✓ Carlisle Barracks	53.8
✓ NAVSTA Newport	52.7

Payback

✓ One Time Cost:	$ 44.78M
✓ Net Implementation Savings:	$ 44.99M
✓ Annual Recurring Savings	$19.63M
✓ Payback Period	2 Years
✓ NPV (savings)	$221.53M

Impacts

- ✓ Criterion 6: -1299 jobs (747 direct; 552 indirect); 0.34%
- ✓ Criterion 7: No issues
- ✓ Criterion 8: No impediments

✓ Strategy
✓ COBRA
✓ Capacity Analysis / Data Verification
✓ Military Value Analysis / Data Verification
✓ JCSG/MilDep Recommended
✓ Criteria 6-8 Analysis
✓ De-conflicted w/JCSGs
✓ De-conflicted w/MilDeps