BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF NOVEMBER 10, 2004

The Principal Deputy Under Secretary of Defense (P&R), Mr. Abell, chaired the 32nd meeting of the E&T JCSG. Attendee List is at Attachment 1. Mr. Howlett provided an overview of the meeting then summarized E&T JCSG scenario development progress. The E&T JCSG has 22 total scenarios registered in the ISG Tracking tool, currently 20 remain active. Approximately 35 proposals are in development for upcoming E&T JCSG review. Mr. Howlett then briefed additional E&T JCSG meetings dates tentatively planned for next week as requested at the November 4, 2004 meeting. Due to heavy work schedules, the Principals decided to forgo the Wednesday afternoon meeting, expand Thursday's regularly scheduled meeting to four hours, and (if needed) meet Friday morning.

Subgroup Chairmen or their representative (Mr. Thomas Macia, Brig Gen Mike Hostage, Col Jerry Lynes and RADM George Mayer) briefed Subgroup status (Attachment 2). The following is a summary of the discussions:

- Ranges Subgroup briefed the training sub function Military Value rankings for ranges (not installations) using the attributions in the Military Value Scoring Plan. The Subgroup cautioned that the joint tactical task question is still out for field responses and represents 7.5% of the Training Sub-Function Military Value Scoring Plan. Additionally, many Navy activities reported range capacity and military value. In order to maintain a certain level of consistency across the Services, the Subgroup selected one organizational name to represent each Navy range. The Subgroup then offered three proposals for E&T JCSG deliberation and recommended the deletion of a previously approved Range scenario, E&T-0011. The E&T JCSG decisions included:
    - ***Approved "Joint National Training Capability — East".***
    - ***Disapproved "Joint National Training Capability — Pacific".***
    - ***Approved "Joint National Training Capability — West" with revisions. E&T JCSG tasked the Subgroup to include the components of the Joint National Training Capability – Pacific" proposal and add the Bridgeport Range.***
    - ***Approved deletion of "Establish the Gulf Panhandle Range Complex" since it is now included in the broader "Joint National Training Capability — East" proposal.***

- Specialized Skill Training ranked 70 installations for each of the three sub functions using the same six attributes identified in the subgroup Military Value Scoring Plan. The Subgroup was asked to rerun their numbers since several calculations appeared incorrect. The Subgroup briefed three Army proposals under E&T JCSG authority

and recommended that the Army continue to conduct the analyses but imbedded E&T JCSG functions be analyzed under the authority and over-watch of the E&T JCSG.

- ***The Principals agreed the Army should continue with proposal development and analysis of the following proposals but the E&T JCSG would maintain over-watch.***
  - ***CSS Center (Lee)***
  - ***Net Fires Center (Bliss)***
  - ***Information Support Center (Gordon)***

- The Subgroup then presented five Army proposals under E&T JCSG authority, one SST developed proposal and deletion of a previously approved E&T JCSG scenario. The Principals determined the following:
  - ***Approved "Relocate U.S. Army Prime Power School to Fort Leonard Wood" as an E&T JCSG scenario under SST.***
  - ***Approved "Privatize Defense Language Institute Foreign Language Center (DLIFILC)" as an E&T JCSG under SST with revisions. (Change gaining activity to private sector)***
  - ***Approved "Relocate of DLFLC to Fort Meade" as an E&T JCSG scenario.***
  - ***Deferred "Relocate Aviation Logistics School to Fort Rucker" to the Army for development and analysis but the imbedded E&T JCSG functions will be analyzed under the authority and over-watch of the E&T JCSG.***
  - ***Deferred "Relocate Aviation Logistics School to Corpus Christi" to the Army for development and analysis but the imbedded E&T JCSG function will be analyzed under the authority and over-watch of the E&T JCSG.***
  - ***Approved SST proposal "Consolidate Transportation Management Training (Fort Eustis)" which reactivated scenario # E&T-0005.***
  - ***Disapproved deletion of scenario # E&T-0018, "Establish Joint Center of Excellence for Intelligence Training (Goodfellow AFB)" E&T JCSG also tasked the Subgroup to develop an alternative proposal (to E&T – 0018) realigning Ft Gordon (signals) to Goodfellow AFB.***

- Professional Development Education Subgroup presented installation rankings for three sub-functions using the attributes in the Military Value Scoring Plans. The Subgroup then briefed eight proposals for E&T JCSG consideration.
  - ***The E&T JCSG approved all eight recommended proposals as scenario. The subgroup was also tasked to develop an additional scenario to ensure all options are analyzed (realign the Senior Service Colleges under National Defense University and co-locate at Fort Eustis).***

- Flight Training computed installation rankings for each of the four sub-functions using the same six attributes identified in the Military Value Scoring Plan. Current data showed Quality of Life as a significant factor in Fixed-Wing UFT rankings. The Ground Facilities scores were the largest discriminators for both Fixed-Wing Pilot and NFO/CSO/Navigator sub functions. The Managed Training Areas attribute was the largest driver in calculating installation rankings for Joint Strike Fighter (JSF). Principals questioned the number of JSF installations considered in the rankings since only 11 were ranked out of 31 legitimate installations. The Flight Training Subgroup was urged to challenge assumptions and open the list up to more options, if reasonable. The Subgroup plans to brief the E&T JCSG on methodology used to develop the list of installations at the November 18, 2004 meeting. ***(Briefing requested at the November 4, 2004 meeting.)*** VADM Hoewing will also pulse the Services to ensure any plans to move single site functions that could free up space for JSF are considered. The subgroup plans to look at all options when considering JSF maintenance training.

The next scheduled meeting of the E&T JCSG is 1300-1700 hours Thursday, November 18, 2004.

Approved: _____
Charles S. Abell
Principal Deputy Under Secretary of
Defense (Personnel & Readiness)
Chairman, Education & Training Joint
Cross-Service Group

Attachments:
1. List of Attendees, November 10, 2004
2. Briefing Slides

Copies:
1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
November 10, 2004

Attendees

Members:

- Hon Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- BG Louis Weber, USA, Director of Training, G-3
- BGen Thomas Conant, USMC, Deputy Director, Training and Education Command
- BG Tom Maffey, USA, JCS VDJ-7
- Col Joanna Shumaker, USAF, AF/DPX

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- RADM George Mayer, USN, Flight Training Subgroup
- Brig Gen Hostage, USAF, Chairman, Specialized Skill Training Subgroup
- Mr. Dan Gardner, OSD(P&R), Director, Readiness & Training
- Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Nancy Weaver, E&T JCSG Coordination Team
- CAPT Bill Wilcox, USN, N1D
- Col Jerry Lynes, USMC, Division Chief, Joint Education & Doctrine, J-7
- CAPT Cathy Osman, USN, JCS/J-7, Professional Development Education Subgroup
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command
- CAPT Gene Summerlin, USN, Navy BRAC, Flight Training Subgroup
- Col Jimmie Simmons, USAF, AETC/DOR, Flight Training Subgroup
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- Mr. Thomas Macia, DAMO-TRS, Ranges Subgroup
- Dr. John Foulkes, TEMA, Ranges T&E Sub-Working Group chair
- Mr. Bob Harrison, DAMO-TR
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Ms. Beth Schaefer, DoD/IG
- Mr. Steve Belcher, DON IAT Contract Support
- LT Greg Riels, USN, RADM Mayer Aide
- SSG Kevin Lipscomb, USA, E&T JCSG Coordination Team

E&T JCSG Principals Meeting

10 November 2004

Mr. Charles Abell
Chair, E&T JCSG

Agenda

- Please "Sign-In"
- Overview
  - Scenario Development Update
  - E&T JCSG Meeting Schedule
- Subgroup Updates
  - RFCs, if any outstanding
  - Military Value Analysis (Installation Ranking)
  - Proposals
  - Other Issues/Concerns, if necessary
- Summary

Scenario Development Summary

	Total	Active	Proposals in Development	Scenarios Data Calls
Flight Training	4	4	4	2
Professional Development Education	7	7	9-12	3
Specialized Skill Training	7	5	9-11	1
Ranges				
▪ Training	2	1*	3	TBD
▪ T&E	2	2	3-6	0
TOTAL	22	19	28-36	6

Meeting Schedule

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
November 1	**2** E&T POC Mtg 1300-1430	**3**	**4**	**5**	**6**	**7**
8 E&T POC Mtg 1500-1630	**9**	**10** **E&T JCSG** **0830-1230**	**11** **Veteran's Day**	**12** MV Inputs due Data Calls Released	**13**	**14**
15 E&T POC Mtg 1500-1630	**16**	**17** **E&T JCSG** **1300-1500** **(4E869)**	**18** **E&T JCSG** **1300-1530** **(3E752)**	**19** **E&T JCSG** **0830-1015** **(4E1037)**	**20**	**21**
22	**23** E&T POC Mtg 1300-1430	**24**	**25** **Thanksgiving**	**26**	**27**	**28**
29	**30** E&T POC Mtg 1300-1430	December 1	2 E&T JCSG 1300-1530	3	4	5

Subgroup Updates

- **Subgroup Group Updates**
  - **Ranges**
  - **Specialized Skill Training**
  - **Professional Development Education**
  - **Flight Training**

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E&T JCSG Principals Brief

Range Subgroup

10 Nov 04

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Range Subgroup

As Of 08 Nov 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#< 2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training								
USA	116	116	0	0	0	0	0	Dir W/Svcs
USN/USMC	104	104	0	0	0	0	0	Dir W/Svcs
USAF	108	108	0	0	0	0	0	Dir W/Svcs
Tng Totals	**328**	**328**	**0**	**0**	**0**	**0**	**0**	**100%**
T&E								
USA	0	0	0	0	0	0	0	Dir W/Svcs
USN/USMC	207	197	14	10	10	0	0	Dir W/Svcs
USAF	40	40	3	0	0	0	0	Dir W/Svcs
T&E								
Supplement USA	361	361	0	0	0	0	0	**100%**
Supplement USAF	108	108	27	0	0	0	0	**100%**
Supplement USN	119	93	40	26	0	26	0	**78%**
T&E Totals	**835**	**799**	**84**	**36**	**10**	**26**	**0**	**96%**
Tng & T&E	**1163**	**1127**	**84**	**36**	**10**	**26**	**0**	**97%**

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Range Subgroup

As Of 08 Nov 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#< 2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training MV								
USA	49	7	3	42	42	0	0	Supplementa
USN/USMC	83	12	12	71	71	0	0	Supplementa
USAF	37	0	0	37	37	0	258	Supplementa
Tng Totals	169	19	15	150	150	0	258	11%
T&E MV								
USA	137	111	21	26	0	26	0	81%
USN/USMC	304	258	189	46	0	46	0	85%
USAF	57	57	12	0	0	0	0	100%
T&E Totals	498	426	222	72	0	72	0	86%
Tng & T&E MV	667	445	237	222	150	72	258	67%

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Range Subgroup (TNG) Proposals

- **10 Nov 04 Range TNG Proposals:**
  - ✓ ***07-01: Joint Service Urban Ops Training Center of Excellence***
  - **08-07: Joint National Training Capability - East**
  - **08-08: Joint National Training Capability - West**
  - **08-09: Joint National Training Capability - Pacific**
- **Request withdrawal of 08-01:**
  - ***Establish the Gulf Panhandle Range Complex***

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Range Subgroup Proposals

- **Training:** **3 New Proposals**

- **Testing:**

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Range Subgroup (TNG) Proposals

- **4 Nov 04 E&T JCSG Guidance:**
  - **We support your concept**
  - **Ensure your proposals are backed up with data**
  - **Simplify the proposal structure**
  - **Scrub proposed planning staff structures and identify functions**

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Range Subgroup (TNG) Proposals

- **Range TNG Proposal Concept:**
  - **Enable the JNTC component of OSD's T2 initiative.**
  - **Establish JNTC - East with 3 Joint Range Complexes:**
    - **Southeast (Overall Hub); Complex Hub: NAS JAX**
    - **Gulf; Complex Hub: Eglin AFB**
    - **VACAPES; Complex Hub: Ft Bragg**
  - **Establish JNTC - West with 4 Joint Range Complexes:**
    - **SOCAL (Overall Hub); Complex Hub: NAS North Island**
    - **High Desert; Complex Hub: Nellis AFB**
    - **Arizona-New Mexico; Complex Hub: Ft Bliss**
    - **Northwest; Complex Hub: Whidbey Island**
  - **Establish JNTC - Pacific with 1 Joint Range Complex**
    - **Hawaii; Complex Hub: Ford Island (PACOM)**

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Range Subgroup (TNG) Proposals

Transforming DoD Training

"Transformation is not an event—it is a process. There is no point at which the Defense Department will move from being 'untransformed' to 'transformed.' Our goal is to set in motion a process and a culture that will keep the United States several steps ahead of potential adversaries.

To do that we need not only resources, but equally, we need the flexibility to use them with speed and agility, so we can respond quickly to the new threats we will face as the century unfolds. "

Donald Rumsfeld, Secretary of Defense
May 14, 2003 SAC-D

- **Transforming training is the key enabler to overall DoD transformation**
  - **A process and a change in training culture**
  - **Vision and strategy approved 2002**
  - **Implement Training Transformation (T2) now**

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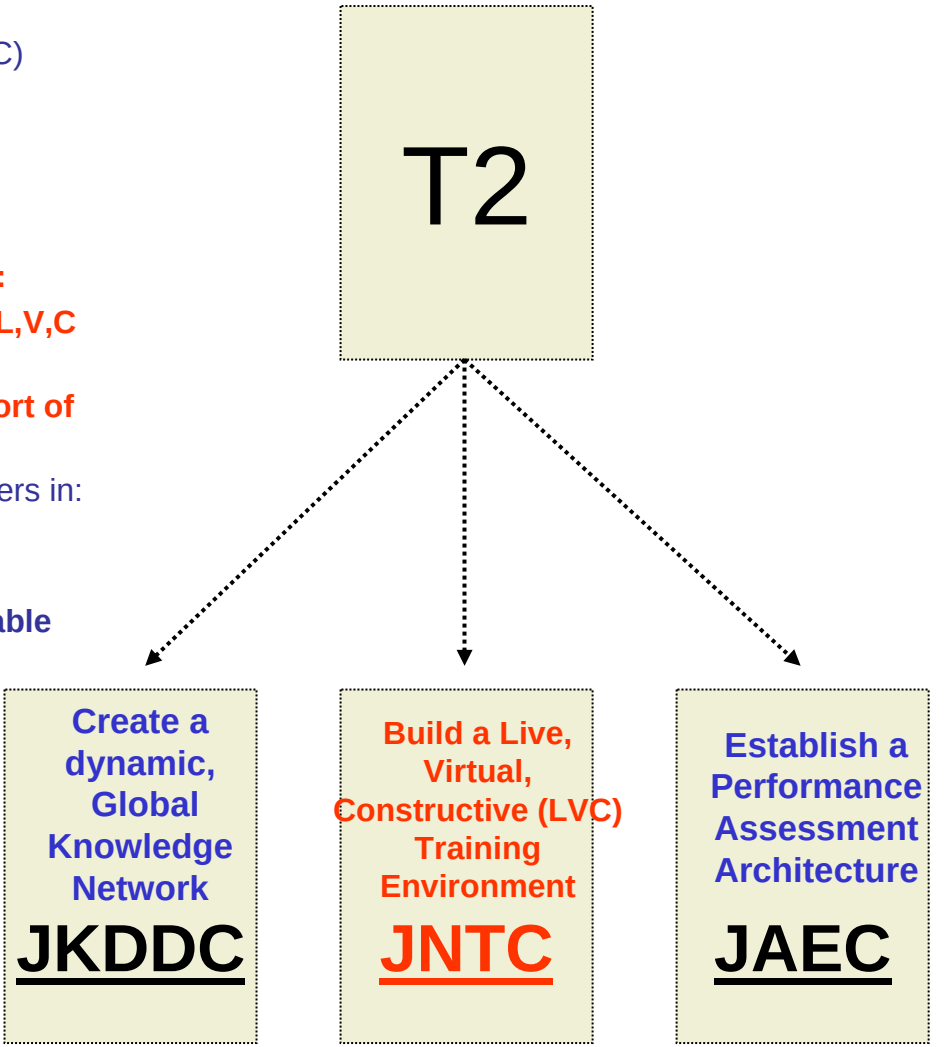
Range Subgroup (TNG) Proposals

DoD Training Transformation (T2)

The three capabilities of Training Transformation facilitate a diverse and joint strategic environment:

- Joint Knowledge Development and Distribution Capability (JKDDC) assists leaders to:
  - **Think intuitively joint**
  - **Understand the common relevant operating picture**
  - **Utilize a dynamic global distribution capability**
- **Joint National Training Capability (JNTC) prepares forces by:**
  - **Provides command staffs and units with an integrated L,V,C joint context training environment**
  - **Allows a global training and mission rehearsal in support of specific operational needs**
- Joint Assessment and Enabling Capability (JAEC) will assist leaders in:
  - **Assessing value of transformational initiatives on individuals, organizations, and process**
  - **Providing essential support tools and processes to enable and enhance JKDDC and JNTC**



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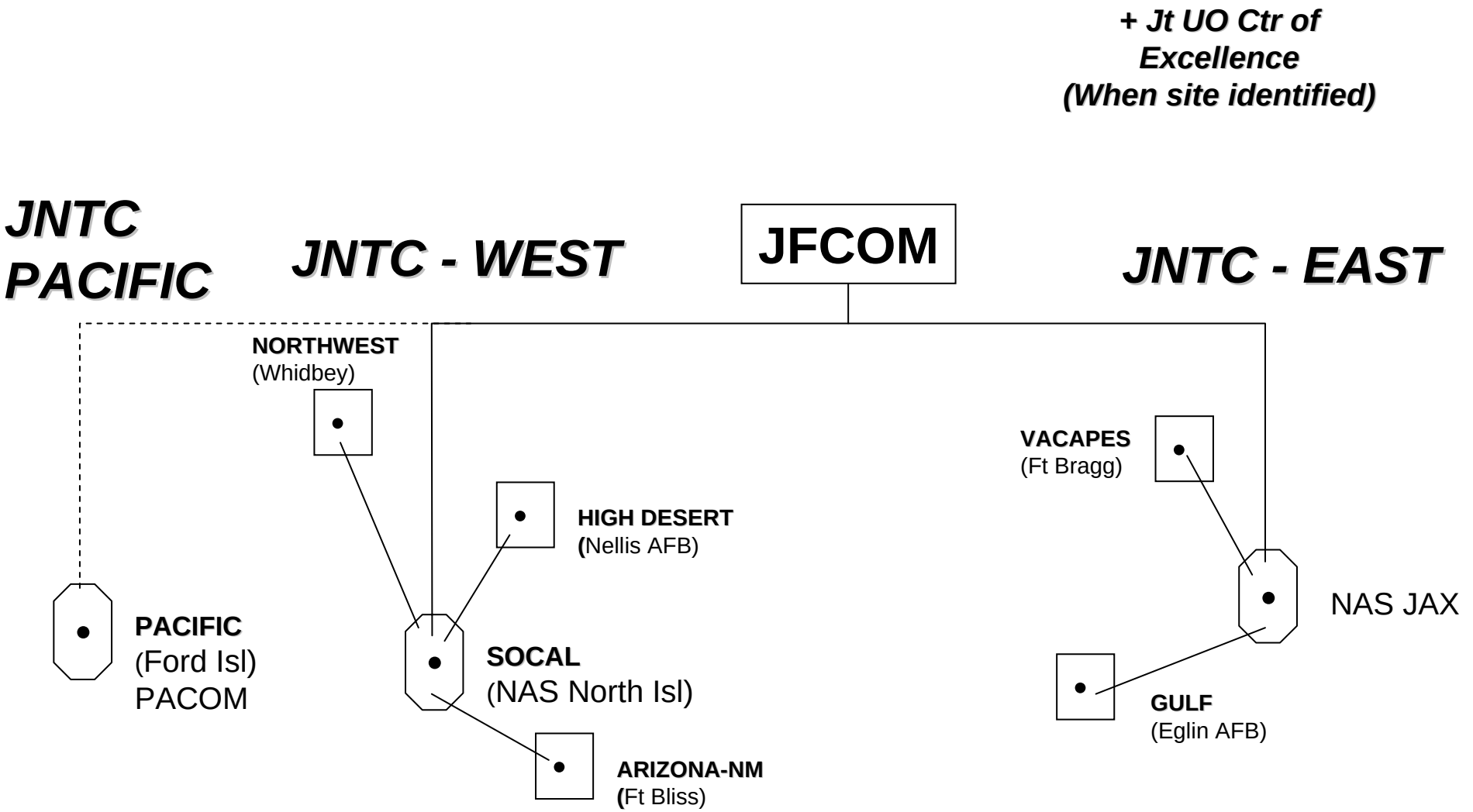
Range Subgroup (TNG) Proposals

- **Range TNG Proposal Concept:**



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Range Subgroup (TNG) Proposals

- **10 Nov 04 Range TNG Proposals:**
  - **"Complex" Higher MV Ranges**
  - **Retain all training environments reflecting Combatant Cdrs' AOR:**
    - **JNTC - East: EUCOM AOR (Europe)**
    - **JNTC - West: EUCOM AOR (Africa)**
      CENTCOM AOR (SWA)
      PACOM AOR (Korea)
      SOUTHCOM (AOR Mountains))
    - **JNTC - Pacific: PACOM AOR (Tropical)**
      SOUTHCOM AOR (Tropical)
  - **Retain all unique training environments except Arctic:**
    - **Littoral**
    - **Tropical**
    - **Mountain**

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Range Subgroup (TNG) Proposals

- **Establish Planning/Coordination/Integration Staffs**

- **Functions (In Support of JFCOM):**
  - **Program & Budget for JNTC Events**
  - **Develop JNTC Event Plans & Objectives**
  - **Develop Event Requirements**
  - **Coordinate scheduling of sites within and across complexes to support JNTC events**
  - **Coordinate execution of JNTC events**
  - **Provide limited role playing capability**
  - **Develop requirements for LVC, OPFOR, Joint Data, Instrumentation**
  - **Certify & Accredit Sites**

- ***C4ISR***
- ***Sites***
- ***Troop Lists***
- ***OPFOR***

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Range Subgroup

Range Subgroup (Tng) 1….N list

Range Subgroup

Source	ORG_NAME_CAP	Rank	Score	Remarks
USAF	EGLIN AFB	1	56.387	
USAF	NELLIS AFB	2	55.917	
USN	FACSFAC_SAN_DIEGO_CA	3	49.825	
USAF	HILL AFB	4	42.647	
USA	FORT WAINWRIGHT	5	41.825	
USN	NAVAIRWARCENWPNDIV_PT_MUGU_CA	6	40.899	
USA	WHITE SANDS MISSILE RANGE	7	40.008	
USN	NAS_WHIDBEY_ISLAND_WA Boardman only	8	39.575	
USA	FORT BLISS	9	39.268	
USN	MCAS_YUMA_AZ	10	39.249	
USN	CG_MCB_CAMPEN	11	38.353	
USN	NAVSTKAIRWARCEN_FALLON_NV	12	38.222	
USA	YUMA PROVING GROUND	13	37.650	
USN	CG_MCB_CAMP_LEJEUNE_NC	14	37.638	
USN	CHINA LAKE R2508	15	37.232	
USA	FORT POLK	16	37.162	
USA	FORT LEWIS (YAKIMA TRAINING CENTER)	17	35.351	
USN	NAVSTA_PEARL_HARBOR_HI	18	35.204	
USN	FACSFAC_VACAPES_OCEANA_VA	19	34.259	
USA	FORT HOOD	20	34.149	
USAF	EDWARDS AFB	21	34.056	
USA	FORT KNOX	22	32.880	
USAF	LUKE AFB (GOLDWATER)	23	32.772	
USA	DUGWAY PROVING GROUND	24	32.706	
USN	CG_MAGTF_TRNGCOM	25	32.116	
USA	FORT CARSON	26	32.088	
USA	SCHOFIELD BARRACKS	27	31.593	
USAF	CANNON AFB	28	31.555	
USA	NTC AND FORT IRWIN CA	29	31.333	
USA	FORT STEWART	30	31.141	
USA	FORT RUCKER	31	30.351	
USA	FORT BRAGG	32	30.221	
USN	COMNAVAIRWARCENACDIV_PATUXENT_RIVER_	33	30.116	
USA	FORT A P HILL	34	29.124	
USAF	SHAW AFB	35	28.733	

Range Subgroup

USN	CG_MCB_QUANTICO_VA	36	28.547	
USA	FORT SILL	37	28.462	
USA	FORT EUSTIS	38	28.381	
USA	FORT HUACHUCA	39	28.269	
USA	FORT SAM HOUSTON	40	27.582	
USN	COMNAVSPECWARGRU_ONE	41	27.183	
USN	PACMISRANFAC_HAWAREA_BARKING_SANDS_H	42	26.884	
USAF	HULMAN REGIONAL APT AGS	43	26.410	
USA	FORT RILEY	44	26.382	
USA	FORT DRUM	45	26.312	
USN	FACSFAC_JACKSONVILLE_FL	46	26.184	
USA	FORT CAMPBELL	47	25.275	
USN	COMNAVMARIANAS_GU	48	25.233	
USN	NAS_KEY_WEST_FL	49	24.997	
USN	NAVUNSEAWARCENDIV_KEYPORT_WA	50	24.562	
USA	FORT GORDON	51	23.619	
USA	FORT RICHARDSON	52	23.559	
USAF	BUCKLEY AFB	53	23.335	
USA	FORT BENNING	54	22.683	
USN	COMSUBFORPAC_PEARL_HARBOR_HI	55	21.682	
USN	COMNAVSPECWARCEN	56	21.239	
USA	FORT JACKSON	57	21.040	
USAF	SELFRIDGE ANGB	58	20.940	
USA	FORT MCCOY	59	20.737	
USN	NAS_PENSACOLA_FL	60	20.033	
USAF	KEY FIELD AGS	61	19.937	
USN	NAS_JRB_FT_WORTH_TX	62	19.605	
USAF	CARSWELL ARS, NAS FORT WORTH JOINT RESE	63	19.509	
USA	ABERDEEN PROVING GROUND	64	19.506	
USAF	MCCONNELL AFB	65	19.348	
USN	MCMWTC BRIDGEPORT	66	19.122	
USN	CG_MCAS_CHERRY_PT	67	18.996	
USN	MCAS_BEAUFORT_SC	68	18.233	
USAF	HANCOCK FIELD AGS	69	17.943	Uses Drum Ranges
USN	CG_MCB_HAWAII	70	17.930	
USAF	EIELSON AFB	71	17.826	Ranges

Range Subgroup

USN	NAVSURFWARCEN_COASTSYSSTA_PANAMA_CI	72	17.664	
USAF	SEYMOUR JOHNSON AFB	73	17.145	Uses VACAPES
USA	FORT LEONARD WOOD	74	17.130	
USA	FORT DIX	75	17.025	
USN	NAS_JRB_NEW_ORLEANS_LA	76	16.354	
USAF	VANDENBERG AFB	77	15.937	
USAF	ATLANTIC CITY IAP AGS	78	15.823	
USAF	BARKSDALE AFB	79	15.569	
USAF	MOUNTAIN HOME AFB	80	15.518	
USN	COMSTRKFIGHTWINGPAC_LEMOORE_CA	81	15.091	
USAF	KIRTLAND AFB	82	15.012	Uses White Sands and
USAF	HOLLOMAN AFB	83	14.283	Bliss Ranges
USA	REDSTONE ARSENAL	84	13.918	
USN	COMSUBLANT_NORFOLK_VA	85	13.885	
USAF	HARRISBURG IAP AGS	86	13.862	
USN	NAVSURFWARCENDIV_DAHLGREN_VA	87	13.52	
USN	NAS_MERIDIAN_MS	88	12.907	
USN	NAS_CORPUS_CHRISTI_TX	89	12.011	
USAF	MOODY AFB	90	10.357	Jacksonville Ranges
USN	NAS_KINGSVILLE_TX	91	9.835	
USN	FCTCLANT_DAM_NECK_VA	92	9.757	
USAF	MACDILL AFB	93	9.735	Uses Eglin Ranges
USAF	MCCHORD AFB	94	9.726	
USAF	TUCSON IAP AGS	95	9.627	Uses Luke Ranges
USAF	ELMENDORF AFB	96	9.413	
USN	NAS_WHITING_FIELD_MILTON_FL	97	9.352	
USAF	NAS NEW ORLEANS ARS	98	9.007	
USAF	LAMBERT - ST. LOUIS IAP AGS	99	8.932	
USN	COMPATRECONWING_FIVE_BRUNSWICK_ME	100	8.710	
USN	NAF_EL_CENTRO_CA	101	8.700	
USAF	FORT SMITH REGIONAL APT AGS	102	8.545	
USN	NAS_PATUXENT_RIVER_MD	103	8.486	
USAF	KLAMATH FALLS IAP AGS	104	8.04	
USA	FORT BELVOIR	105	7.507	
USN	CG_MCAS_MIRAMAR_CA	106	7.346	
USAF	OFFUTT AFB	107	7.326	

Range Subgroup

USAF	WHITEMAN AFB	108	6.811	
USAF	TINKER AFB	109	6.395	
USAF	DAVIS-MONTHAN AFB	110	6.370	Uses Luke Ranges
USAF	LAUGHLIN AFB	111	6.284	
USAF	VANCE AFB	112	6.183	
USAF	ELLSWORTH AFB	113	6.159	
USAF	COLUMBUS AFB	114	6.123	
USAF	TYNDALL AFB	115	5.983	Uses Eglin Ranges
USAF	LANGLEY AFB	116	5.872	Ranges
USN	NAS_ATLANTA_GA	117	5.819	
USAF	DULUTH IAP AGS	118	5.442	
USAF	POPE AFB	119	4.996	
USAF	BOISE AIR TERMINAL AGS	120	4.962	
USAF	ELLINGTON FIELD AGS	121	4.733	
USAF	DANE COUNTY REGIONAL - TRUAX FIELD AGS	122	4.307	
USAF	GREAT FALLS IAP AGS	123	4.243	
USAF	DES MOINES IAP AGS	124	3.443	
USAF	SPRINGFIELD-BECKLEY MPT AGS	125	3.077	
USAF	SHEPPARD AFB	126	3.022	
USA	HAWTHORNE ARMY DEPOT	127	2.952	
USAF	DYESS AFB	128	2.352	
USAF	BEALE AFB	129	2.221	
USAF	SIOUX GATEWAY APT AGS	130	2.214	
USAF	CAPITAL APT AGS	131	2.203	
USAF	RANDOLPH AFB	132	2.160	
USAF	JOE FOSS FIELD AGS	133	2.146	
USAF	FORT WAYNE IAP AGS	134	2.128	Uses Hulman ranges
USAF	DANNELLY FIELD AGS	135	2.126	
USA	ANNISTON ARMY DEPOT	136	1.804	
USAF	LINCOLN MAP AGS	137	1.717	
USAF	BRADLEY IAP AGS	138	1.710	
USAF	TULSA IAP AGS	139	1.708	
USAF	W. K. KELLOGG APT AGS	140	1.657	Uses Selfridge ranges
USAF	PITTSBURGH IAP ARS	141	1.654	
USAF	TOLEDO EXPRESS APT AGS	142	1.645	
USAF	BARNES MPT AGS	143	1.625	
USA	LETTERKENNY ARMY DEPOT	144	1.625	
USA	PICATINNY ARSENAL	145	1.125	

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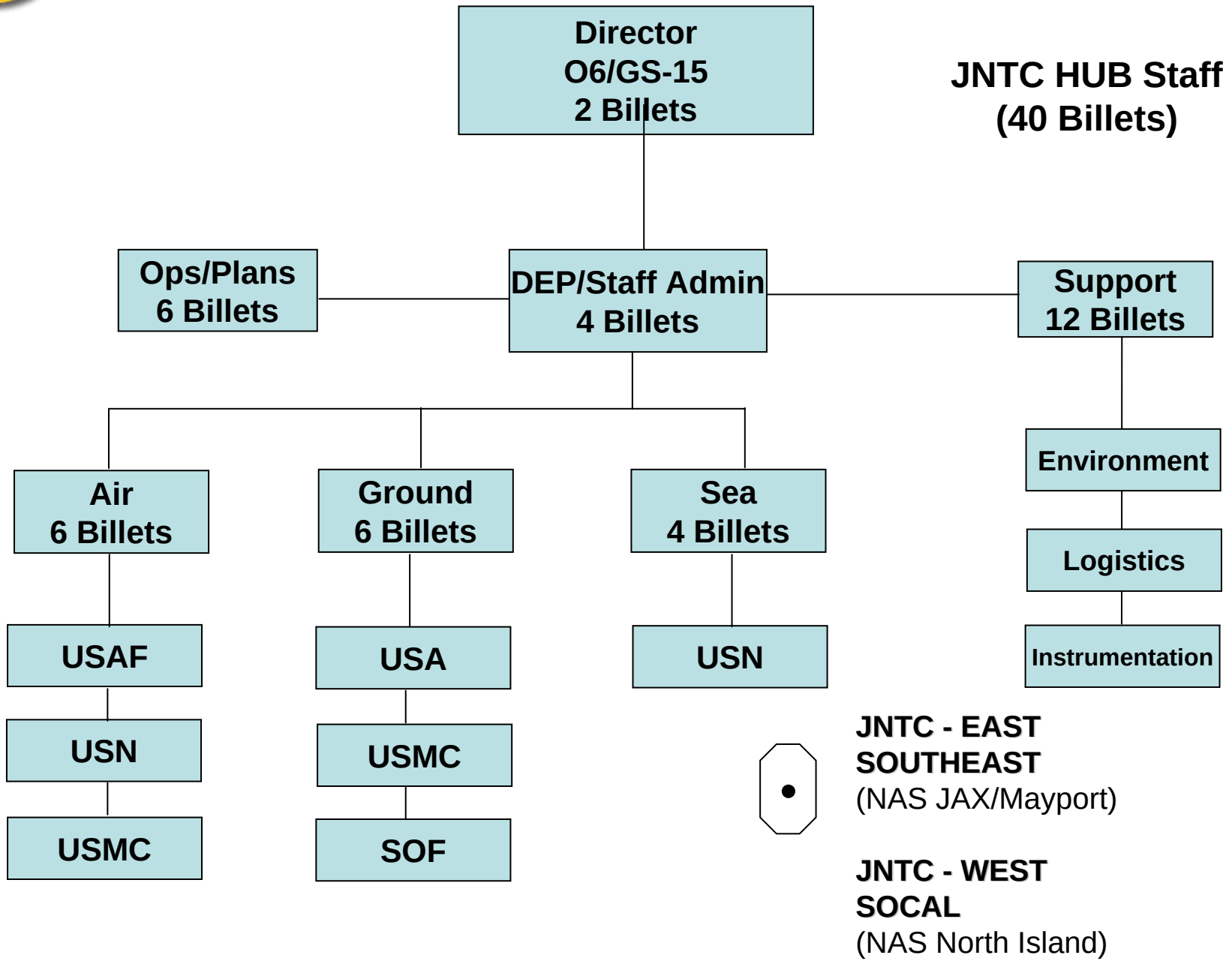
Range Subgroup (TNG) Proposals



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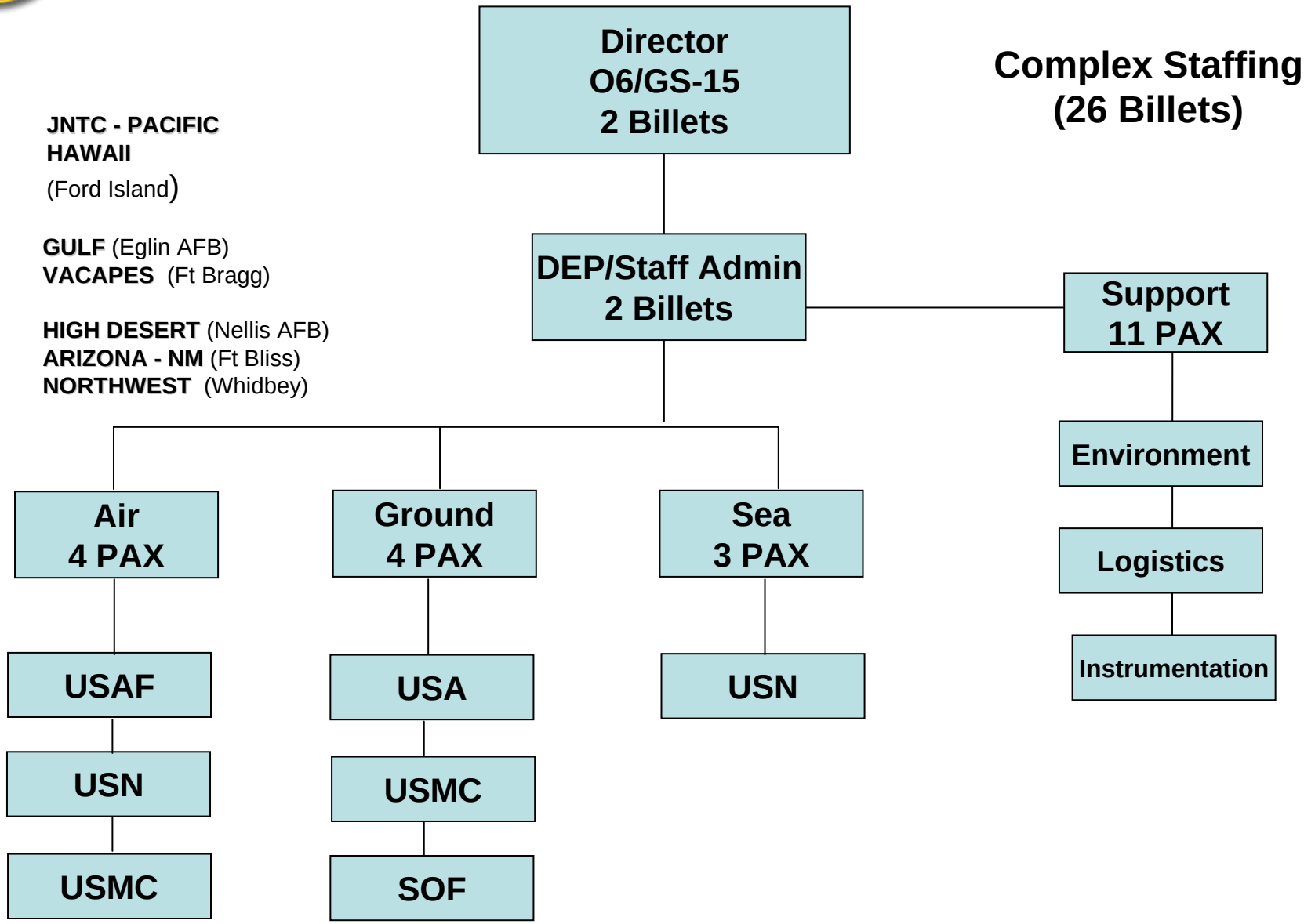
Range Subgroup (TNG) Proposals

JNTC - PACIFIC
HAWAII
(Ford Island)

GULF (Eglin AFB)
VACAPES (Ft Bragg)

HIGH DESERT (Nellis AFB)
ARIZONA - NM (Ft Bliss)
NORTHWEST (Whidbey)

Complex Staffing
(26 Billets)



Proposal #: TNG 08-07
Idea: Full Capability/All Service Range Complexes
Proposal Title: Establish Joint National Training Capability - East

Proposal

- Identify range areas currently administered separately that could be centrally managed by establishing Joint National Training Capability Complex. (Locations attached)
- Sites are be in same geographic area, but not contiguous not required.
- Establishes an executive agent for DoD/JFCOM to coordinate the Joint use of complex(s) for JNTC
- Gaining Activity: NAS JAX/Mayport (40 billets); Elgin AFB (26 billets); Ft Bragg (26 billets)
- Losing Activity: USA; USAF; USN; USMC; Closing Installations (92 billets)
- Includes Primary (Eglin), & Secondary Littoral Sites (MCB Lejuene; Ft Story; Panama City; Little Creek)

Drivers/Assumptions

- Principles: Recruit/Train
- Transformational Option: #39
- Sites must be within same geographic region, but not necessarily contiguous.
- Will not disrupt current Tng/T/E missions.
- Sites support all service and Joint tasks in all domains.
- Joint training environment with range space sufficient to support JTF with major Army, Navy, Air Force and Marine elements

Justification/Impact

- Supports all Service and Joint training tasks
- Optimizes use of range capacity at all sites
- Expands on existing informal relationship.
- Opportunity to achieve OSD T2 common range infrastructure goals.
- Opportunity to train in diverse conditions
- Provides management across a range combination should improve availability of vital training areas as required.
- Enables the JNTC
- Reflects EUCOM AOR

Potential Conflicts

- Service cultural approaches to scheduling/use.
- Requires coordination with T&E community
- Current training missions.
- Other JCSG and Mil Dep Proposals

Joint National Training Capability- East

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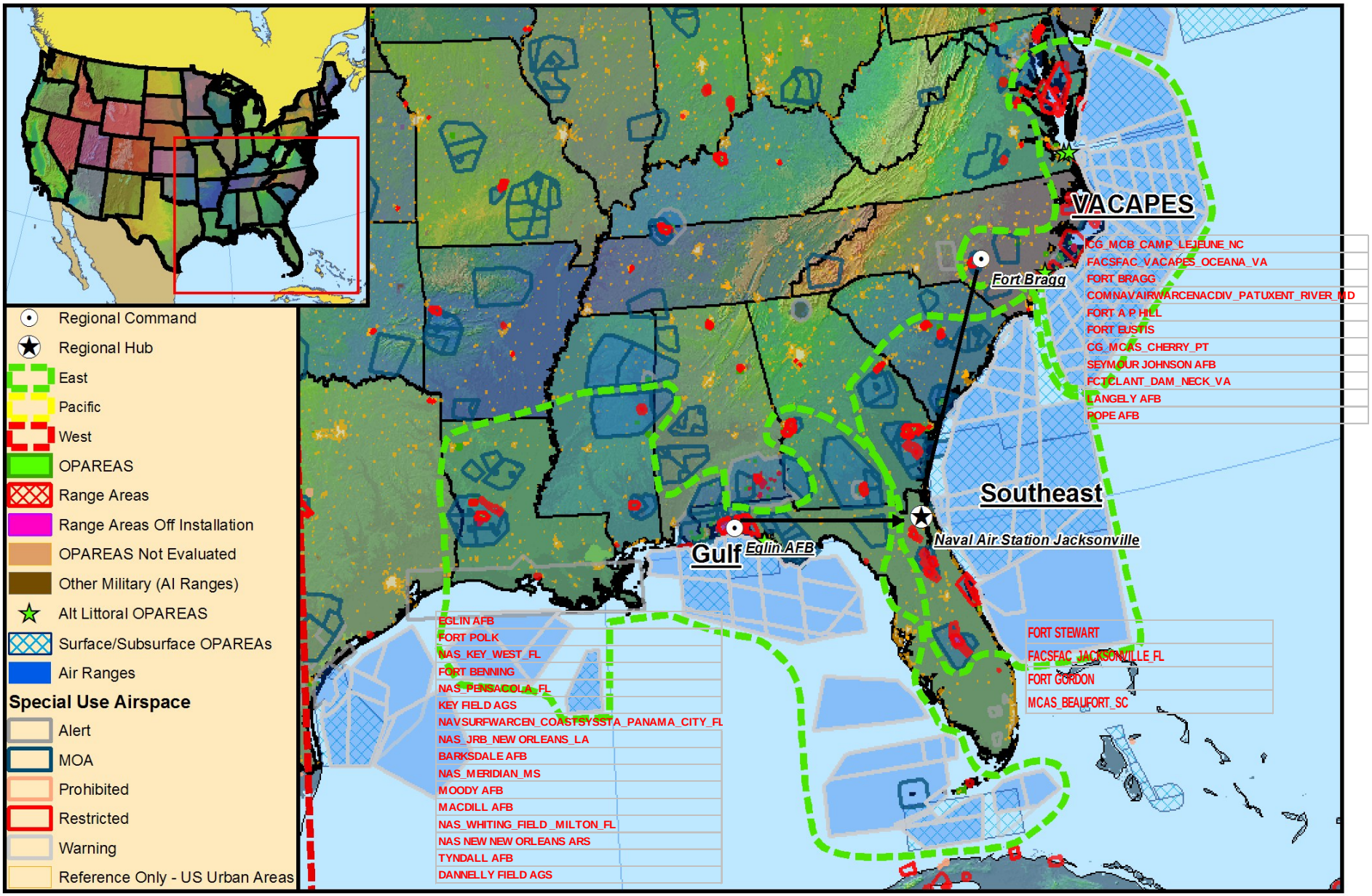

CALIBRE

0 500 1,000 Miles

0 500 1,000

Albers Equal Area Conic Projection

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Range Subgroup (TNG) Complexes East

Installations/Activities within the East Complex w/Range (Tng) 1…n MV Priority

Gulf/Panhandle Complex:

• Eglin AFB	1
• NAS Key West	16
• Ft Benning	48
• NAS Pensacola	60
• Key Field AGS	61
• NAVSURWARCEN COSTAL	72
• NAS JRB New Orleans	76
• Barksdale AFBV	79
• NAS Meridan	88
• Moody AFB	90
• MacDill AFB	93
• NAS Whiting Field	97
• NAS New Orleans ARS	98
• Tyndall AFB	115
• Dannelly Field AGS	135

VACAPES/Tidewater Complex:

• CP Lejeune	14
• VACAPES Oceana	19
• Ft Bragg	32
• COMNAVAIRWARCEN PAX RIVER	33
• Ft AP Hill	34
• Ft Eustis	38
• MCAS Cherry Point	67
• Seymour Johnson AFB	73
• FCTCLANT Dam Neck	92
• Langley AFB	116
• Pope AFB	119

Southeast Complex:

• Ft Stewart	30
• FACSFAC Jacksonville	46
• Ft Gordon	51
• MCAS Beaufort	68

Proposal #: TNG 08-08
Idea: Full Capability/All Service Range Complexes
Proposal Title: Establish Joint National Training Capability - West

Proposal

- Identify range areas currently administered separately that could be centrally managed by establishing Joint National Training Capability Complex. (Locations attached)
- Sites are must be in same geographic area, but not contiguous.
- Establishes an executive agent for DoD/JFCOM to coordinate the Joint use of complex(s) for JNTC.
- Gaining Activity: NAVSTA San Diego (40 billets); Whidbey Isl (26 billets) Nellis AFB (26 billets); Ft Bliss (26 billets) PACOM HQ (26 billets)
- Losing Activity: USA; USAF; USN; USMC closing installations (144 billets)
- Including Primary (pending later) & Secondary Littoral sites (Vandenberg; San Nichols Isl; San Clemente Isl; Whidbey ISL).
- Protects Mountain, Tropical, and secondary Littoral training environments

Drivers/Assumptions

- Principles: Recruit/Train
- Transformational Option: #39
- Sites must be within same geographic region, but not necessarily contiguous.
- Will not disrupt current Tng/T/E missions.
- Site support all service and Joint tasks in all domains.
- Joint training environment with range space sufficient to support JTF with major Army, Navy, Air Force, and Marine elements

Justification/Impact

- Supports all Service and Joint training tasks
- Optimizes use of range capacity at all sites
- Expands on existing informal relationship.
- Opportunity to achieve OSD T2 common range infrastructure goals.
- Provides opportunity to train in diverse conditions
- Management across a range combination should improve availability of vital training areas as required.
- Enables the JNTC
- Reflects the CENTCOM; PACOM (Korea); and SOUTHCOM AOR's.

Potential Conflicts

- Service cultural approach to scheduling/use.
- Requires coordination with T&E community
- Current training missions.
- Other JCSG and Mil Dep Proposals.

Joint National Training Capability - West

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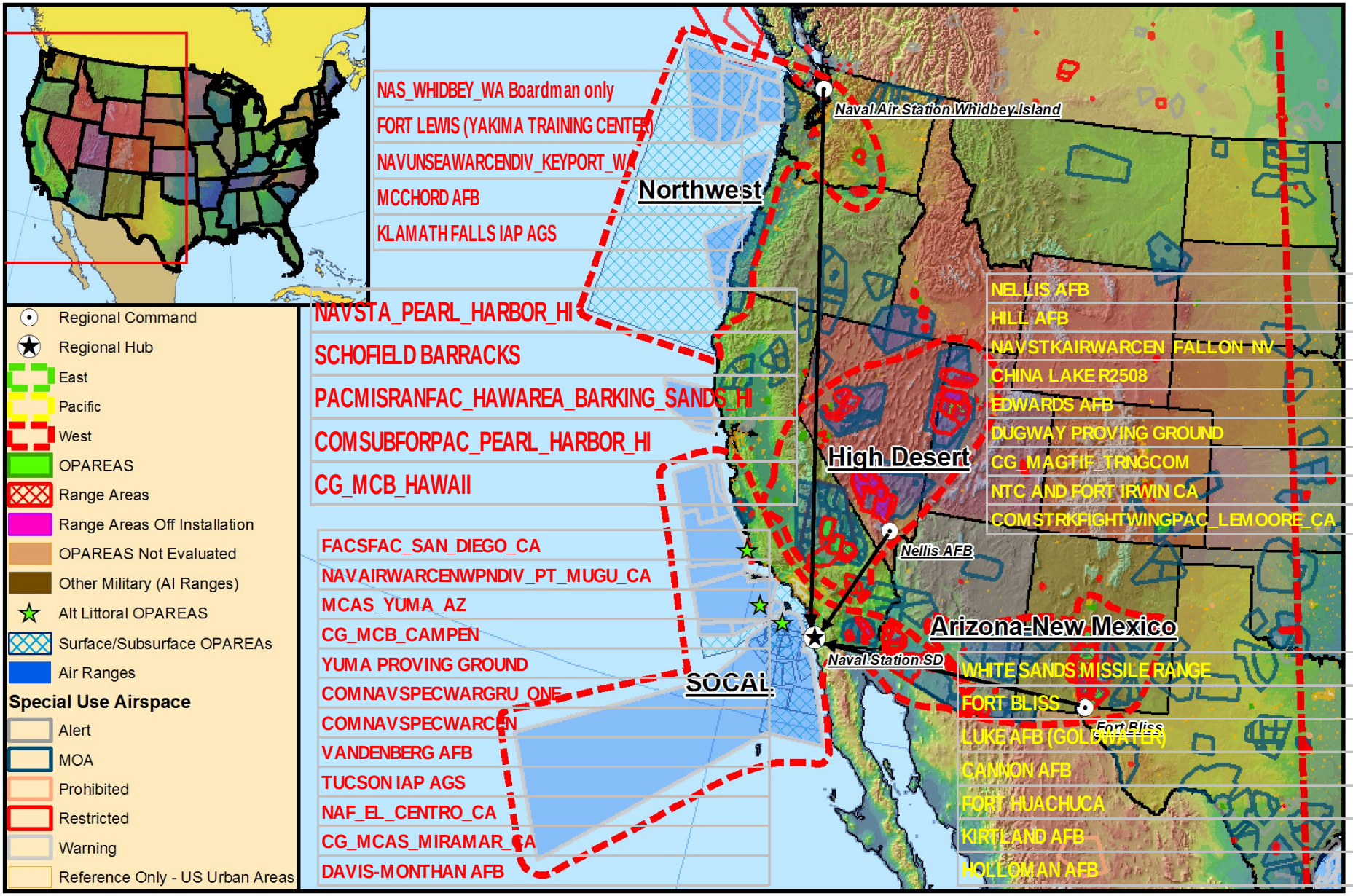

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Range Subgroup (TNG) Complexes West

Installations/Activities within the West Complex w/Range (Tng) 1…n MV Priority

SOCAL Complex:

• FACSFAC San Diego	3
• NAVAIR Pt Mugu	6
• MCAS Yuma	10
• MCB CAMPEN	11
• Yuma Proving Grounds	13
• COMNAVSPECWAR GP1	41
• COMNAVSPECWARCEN	56
• Vandenberg AFB	77
• Tucson IAP AGS	95
• NAF El Centro	101
• MCAS Miramar	106
• Davis-Monthan AFB	110

Northwest Complex:

• NAS Whidbey Island	8
• Ft Lewis	17
• NAVUNDSEAWARCEN Keyport	50
• McChord AFB	94
• L|Klamath Falls IAP AGS	104

High Desert Complex:

• Nellis AFB	2
• Hill AFB	4
• NAVSTKAIRWARCEN Fallon	12
• China Lake	15
• Edwards AFB	21
• Dugway Proving Grounds	24
• CG MAGTF TNGCOM	25
• NTC Ft Irwin	29
• COMSTRKFIGHTWING Lemoore	81
• MCMWTC Bridgeport	

Arizona/New Mexico Complex:

• White Sands	7
• Ft Bliss	9
• Luke AFB	23
• Cannon AFB	28
• Ft Huachuca	39
• Kirtland AFB	82
• Holloman AFB	83

Pacific

• NAVSTA Pearl Harbor	18
• Schofield Barracks	27
• COMSUBFOR Pearl Harbor	55
• MCB HI	70

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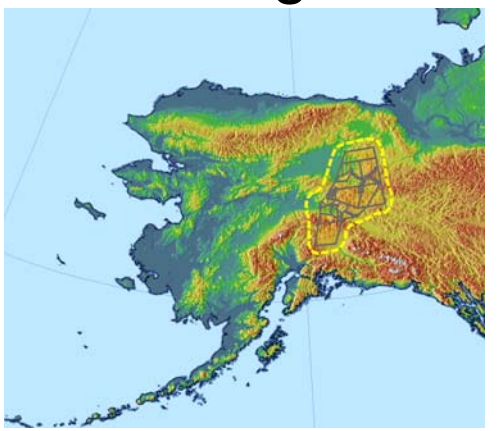
Range Subgroup (TNG) Proposals

Arctic Setting

- Alaska Complex represents only true Arctic training environment
  - Ft Wainwright/Donelly/Ft Richardson
  - Eilson AFB
  - Have high Range CAP and MV



- Do not merit incorporation into proposals
- Will report and describe value in MV report.

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Education &Training Joint Cross Service Group

Flight Training
Military Value Analysis

10 Nov 2004

Mr. Charles Abell
Chairman, E&T JCSG

MilVal Rankings: UFT Fixed-Wing Pilot

BASE	Airfield Capacity (23.75)	Weather (14.90)	Environ -ment (12.90)	Quality of Life (10.30)	Managed Training Areas (24.45)	Ground Training Facilities (13.70)	Total (100)	Rank
NAS Pensacola	10	1	6	1	4	4	69.20	1
Vance AFB	3	10	1	5	6	2	66.37	2
Laughlin AFB	6	4	3	3	9	5	63.94	3
NAS Meridian	2	6	10	6	2	9	63.64	4
NAS Whiting Field	11	8	9	2	1	10	63.61	5
NAS Kingsville	8	3	8	9	5	6	63.34	6
Columbus AFB	7	7	5	10	10	1	62.88	7
Randolph AFB	5	9	11	8	7	3	62.62	8
Sheppard AFB	4	5	7	4	8	8	62.51	9
NAS Corpus Christi	9	2	4	7	3	11	61.89	10
Moody AFB	1	11	2	11	11	7	58.14	11
Median	18.55	8.44	8.94	5.12	13.79	9.29	63.34	
Spread	2.80	4.39	3.07	4.35	6.48	7.11	11.06	

* Blue scores above median, red scores below

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MilVal Rankings: UFT Rotary-Wing Pilot

BASE	Airfield Capacity (24.15)	Weather (13.95)	Environ -ment (11.35)	Quality of Life (9.90)	Managed Training Areas (27.55)	Ground Training Facilities (13.10)	Total (100)	Rank
Fort Rucker	1	1	1	2	1	2	75.54	1
NAS Whiting Field	2	2	2	1	2	1	63.26	2
Median	20.25	10.68	7.27	5.37	21.21	9.25	69.40	
Spread	6.67	1.62	1.09	0.33	3.32	0.19	12.28	

MilVal Rankings: UFT NFO/NAV/CSO

BASE	Airfield Capacity (19.80)	Weather (13.30)	Environ -ment (12.50)	Quality of Life (10.30)	Managed Training Areas (26.55)	Ground Training Facilities (17.55)	Total (100)	Rank
NAS Pensacola	9	2	2	1	10	5	70.74	1
Laughlin AFB	2	6	3	3	7	4	70.73	2
Vance AFB	11	9	1	5	5	1	69.81	3
NAS Kingsville	5	4	7	9	3	7	68.95	4
Sheppard AFB	4	7	6	4	1	8	68.54	5
NAS Whiting Field	10	3	10	2	2	10	67.37	6
Columbus AFB	8	11	4	10	8	3	66.17	7
NAS Corpus Christi	7	1	5	7	4	11	65.20	8
NAS Meridian	3	5	9	6	9	9	64.04	9
Randolph AFB	1	8	11	8	11	2	64.00	10
Moody AFB	6	10	8	11	6	6	63.31	11
Median	14.82	7.26	9.87	5.12	16.67	14.08	67.37	
Spread	2.75	4.67	3.01	4.35	7.71	10.01	7.43	

MilVal Rankings: JSF Flight Training

BASE	Airfield Capacity (22.50)	Weather (11.00)	Environ -ment (15.55)	Quality of Life (11.10)	Managed Training Areas (27.05)	Ground Training Facilities (12.80)	Total (100)	Rank
Eglin AFB	5	5	6	7	1	5	75.19	1
Laughlin AFB	7	7	1	3	4	4	72.56	2
Tyndall AFB	1	1	10	6	8	1	71.23	3
Vance AFB	4	10	3	4	6	2	70.00	4
NAS Pensacola	10	2	5	1	7	7	69.96	5
Columbus AFB	8	9	2	10	5	3	69.50	6
NAS Kingsville	9	4	7	8	2	10	68.78	7
NAS Meridian	6	8	10	5	3	11	67.70	8
Shaw AFB	3	3	4	9	11	6	66.37	9
MCAS Beaufort	11	6	9	2	9	9	61.80	10
Moody AFB	2	11	8	11	10	8	61.33	11
Median	17.31	6.12	14.27	5.29	14.59	11.18	69.50	
Spread	4.11	3.56	2.30	4.59	9.76	4.29	13.87	

* Blue scores above median, red scores below

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Observations

- General
  - QoL significant factor in Fixed-wing UFT Ranking (#1 and #11)
  - Categories with lesser weights more discriminatory (greater % spread)
- Fixed-wing Pilot
  - Ground training facilities score became largest discriminator
  - Spread between #3 to #9 only 1.5 points
- Rotary-wing
  - Met expectations
- NFO / CSO / Navigator
  - Ground training facilities score was largest discriminator
- JSF
  - Managed training areas largest driver in rankings

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FT MilVal Wrap Up

- No show stoppers ….
- Ready to “optimize” and develop Scenarios

Stand ready for Questions ….