BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF JANUARY 26, 2005

The Principal Deputy Under Secretary of Defense (P&R), Mr. Charles Abell, chaired the 43rd meeting of the E&T JCSG. Attendee List is at Attachment 1. The following is a brief summary of the discussions:

- The Ranges Subgroup (Mr. Tom Macia) briefed three scenarios for E&T JCSG consideration. The E&T JCSG:
  - ***Approved E&T JCSG scenario 0037, "Joint Range Coordination Center East" and scenario 0038, "Joint Range Coordination Center West".*** Subgroup expanded justification to include the capabilities these companion scenarios bring to the Department of Defense as requested at the 19 Jan E&T JCSG meeting.
  - ***Deactivated E&T JCSG scenario 0051, "RW Air Launched Munitions T&E OAR Workload to China Lake."*** Given there is no payback, there is no technical or financial reason to assume risk associated with movement of open air range test program capabilities associated with scenario.
  - Although the E&T JCSG Scenario 0010 "Joint Urban Operations Center" does not name a specific installation/location to stand-up a Joint Urban Operations Center; E&T JCSG urged the subgroup to begin looking at potential options to surface at the appropriate time.

- Professional Development Education (PDE) Subgroup (Col Lynes) briefed that the remaining candidate recommendations (PME/JPME) should be complete and ready to brief to the JCSG by 2 February. In previous sessions, existing MILCON projects for PME/JPME Institutions were pertinent only as avoided costs, if the institution moved as a result of BRAC action. It could not be included in a "physically stay-in-place" scenario. PDE subgroup had asked Services to review their POM through the FYDP. So far, the Services have reported "zero" dollars. Service representatives agreed to follow-up with their respective Services to verify the dollar amount. PDE is also working through the issue of Certified Scenario Data that they believe is incorrect based upon insights gained from the requirements of law & CJCS Policy, PAJE Visits, and Service Submissions to the JPMEII at SSC Implementation. PDE has opted to present both the certified data and data based on the subgroup's military judgment. One scenario was briefed for E&T JCSG consideration. The E&T JCSG:
  - ***Deactivated E&T JCSG scenario 0015, "Establish Joint Center of Excellence for Legal SST/PDE functions (Maxwell AFB)."*** Analysis revealed no savings associated with this scenario. Additionally, the current location at Charlottesville offers 51 courses that are American Bar Association

certified. Current Memorandum of Understanding (MOU) provides inexpensive leased space (>$17/SF) and incorporates library and law program support within the lease costs. The proposed new location cannot easily meet these unique ABA-certified requirements.

The next scheduled meeting of the E&T JCSG is Thursday, January 27, 2005.

Approved: Charles S. Abell
Charles S. Abell
Principal Deputy Under Secretary of Defense
(Personnel & Readiness)
Chairman, Education & Training
Joint Cross-Service Group

Attachments:
1. List of Attendees, January 26, 2005
2. Briefing Slides

Copies:
1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
January 26, 2005

Attendees

Members:

- Hon Charles S. Abell, Principal Deputy Under Secretary of Defense (Personnel & Readiness) Chair
- BGen Thomas Conant, USMC, Deputy Director, Training and Education Command
- Mr. Jim Gunlicks, USA, Army G-3 (DAMO-TR)
- Col Joanna Shumaker, USAF, AF DPX
- CAPT Bill Wilcox, USN, N1D
- Col J. Lynes, USMC, JCS/J-7, PDE Subgroup

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Ms. Nancy Weaver, E&T JCSG Coordination Team
- Ms. Marsha Warren, Ctr., E&T JCSG Coordination Team
- RADM George Mayer, USN, Chairman, Flight Training Subgroup
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command
- CAPT Gene Summerlin, USN, NAVY BRAC, Flight Training Subgroup
- Mr. Tom Macia, USA, DAMO-TRS
- Mr Bob Harrison, USA, G3 Training
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- CAPT Cathy Osman, USN, JCS/J-7, PDE Subgroup
- Col Sam Walker, USAF, E&T JCSG, PDE Subgroup
- Col Bob Yauch, USAF, AETC/AU, PDE Subgroup
- Capt William Taylor, USA, JCS/J-7, PDE Subgroup
- Mr. Brian Buzzell, OSD BRAC Contract Support
- Ms. Beth Schaefer, DODIG
- Capt Ernest Wearren, USAF, AF-BRAC Office
- LCDR Greg Riels, USN, RADM Mayer Aide
- Mr. Raymond Fontaine, USA, Ranges Subgroup

E&T JCSG Principals Meeting

January 26, 2005

Mr. Charles S. Abell
Chairman, E&T JCSG

Agenda

- E&T JCSG Look Ahead
- E&T JCSG Review
- Subgroup Briefings
  - Ranges
  - Professional Development Education
  - Specialized Skill Training (Discussion)

E&T JCSG Schedule – January

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
					1	2
3	4 E&T POC Mtg	5 E&T JCSG 1300-1700	6 E&T JCSG 1300-1700	7 ISG Mtg 1030-1200	8	9
10	11 E&T POC Mtg	12 **E&T JCSG** **1300-1700 – 4E869** **(PDE/SST)**	13 **E&T JCSG** **1300-1600 - 3E752** **(FT/SST)**	14 ISG Mtg 1530-1700 *(E&T JCSG Briefs FT Philosophy)*	15	16
17 ***MLK Day***	18 E&T POC Mtg	19 **E&T JCSG** **1300-1700 - TBD** **(Ranges/PDE)**	20 ***Inauguration***	21 ISG Mtg 1030-1200	22	23
24	25 E&T POC Mtg	26 **E&T JCSG** **1300- 1700 - 4E869** **(PDE/Ranges)**	27 **E&T JCSG** **1300-1700 - 3E752** **(FT/SST)**	28 ISG Mtg 1030-1200	29	30
31 E&T POC Mtg						

E&T JCSG Schedule - February

Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
	1	2 **E&T JCSG** **1300-1530** **(PDE)**	3 ***E&T JCSG*** ***1300-1530***	4 ISG Mtg 1030-1200	5	6
7	8 E&T POC Mtg	9	10 **E&T JCSG** **1300-1530**	11 ISG Mtg 1030-1200 *(E&T JCSG Briefs)*	12	13
14	15 E&T POC Mtg	16	17 **E&T JCSG** **1300-1530**	18	19	20
21 **President's Day**	22 E&T POC Mtg	23	24 **E&T JCSG** **1300-1530**	25 ISG Mtg 1030-1200 *(E&T JCSG Briefs)*	26	27
28						

E&T JCSG Review

Scenario no.						Deactivated, date	Candidate Recommendations
E&T-0003		PDE					CR approved, 5 Jan 05
E&T-0004				SST		Deactivated, 13 Jan 05	
E&T-0005				SST		Deactivated, 6 Jan 05	Hold contingent to #0053
E&T-0006	FT						
E&T-0007	FT				Deleted		
E&T-0008	FT				Deleted		
E&T-0009			Ranges (T&E)		Deleted		
E&T-0010			Ranges (Tng)				(ON HOLD)
E&T-0011			Ranges (Tng)		Deleted		
E&T-0012		PDE					CR approved, 19 Jan 05
E&T-0013		PDE				Deactivated, 12 Jan 05	
E&T-0014		PDE/SST					CR approved, 12 Jan 05
E&T-0015		PDE/SST					
E&T-0016				SST			CR approved, 12 Jan 05 - AF/N
E&T-0017				SST		Deactivated, 12 Jan 05	
E&T-0018				SST		Deactivated, 13 Jan 05	
E&T-0019				SST	Deleted		
E&T-0020	FT				Deleted		

E&T JCSG Review

Scenario no.						Deactivated, date	Candidate Recommendations
E&T-0021			Ranges (T&E)		Deleted	Remanded to T JCSG	19 Jan 05
E&T-0022		PDE				Deactivated, 5 Jan 05	Hold contingent to #0003
E&T-0023		PDE				Deactivated, 5 Jan 05	
E&T-0024		PDE					
E&T-0025		PDE					
E&T-0026		PDE					
E&T-0027		PDE					
E&T-0028		PDE					
E&T-0029				SST			CR approved 16/21 Dec 04
E&T-0030				SST		Deactivated, 13 Jan 05	
E&T-0031				SST		Deactivated, 12 Jan 05	
E&T-0032		PDE					
E&T-0033		PDE					

E&T JCSG Review

E&T-0034		PDE					
E&T-0035		PDE					
E&T-0036		PDE					
E&T-0037			Ranges (Tng)				Add support IAW 19 Jan 05
E&T-0038			Ranges (Tng)				Add support IAW 19 Jan 05
E &T-0039				SST			CR approved, 6 Jan 05
E&T-0040				SST	Deleted		12 Jan 05
E&T-0041				SST			Hold for DoN data 13/19 Jan 05
E&T-0042				SST		Deactivated, 13 Jan 05	
E&T-0043				SST		Deactivated, 12 Jan 05	
E&T-0044	FT						
E&T-0045	FT						
E&T-0046	FT						
E&T-0047	FT				Deleted		by ISG 14 Jan
E&T-0048	FT				Deleted		by ISG 14 Jan
E&T-0049	FT						
E&T-0050	FT						

E&T JCSG Review

E&T-0051			Ranges (T&E)				
E&T-0052	FT						
E&T-0053				SST			CR approved, 6 Jan 05
E&T-0054 *		entry	error		Deleted		
E&T-0055				SST			
E&T-0056				SST			
E&T-0057				SST			
E&T-0058		PDE					
E&T 0059				SST	Deleted		ref E&T-0047 and E&T-0048 (19 Jan 05)
E&T 0060				SST	Deleted		ref E&T-0047 and E&T-0048 (19 Jan 05)
TOTALs: *	12	18	7	20	-13 =	net 45 -11 = 34	7

E&T JCSG-Ranges Scenario's

Range Subgroup

Candidate Recommendations

26 Jan 2005

E&T JCSG-Ranges Scenario's

Agenda:

- Scenario Timeline
- Scenario #0037 Justification
- Scenario #0038 Justification
- Scenario #0051

E&T JCSG-Ranges Scenario's

Summary

E&T #	Name	Status	Candidate Recommendation
TNG:			
37	Joint Range Coordination Center East	Scenario Approved (11/10/04)	01/26/05
38	Joint Range Coordination Center West	Scenario Approved (11/10/04)	01/26/05
10	Joint Urban Ops Center	Scenario Approved Held in Abeyance (11/11/04)	TBD
T&E:			
21	RW Air Vehicle T&E OAR Footprint	Scenario Approved/ Remanded (11/11/04)	01/19/05
51	RW Air Launched Munitions T&E OAR Workload to China Lake	Scenario Approved (12/02/04)	01/26/05

Range SUBGROUP Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Critera 6&7	Criteria 8	Legal Review	JCSG Final Approval
0037	Joint Range East	6-Dec	13-Dec	21-Dec	11-Jan	19-Jan	11-Jan	11-Jan	21-Jan	27-Jan
0038	Joint Range West	6-Dec	13-Dec	21-Dec	11-Jan	19-Jan	11-Jan	11-Jan	21-Jan	27-Jan
0021	RW Air Vehicle T&E OAR Footprint	9-Dec	16-Dec	5-Jan	Not Required 13-Jan	Not Required 19-Jan	Not Required 19-Jan	Not Required 19-Jan	Not Required 28-Jan	Not Required 3-Feb
0051	RW Air Launch Munitions T&E OAR Workload China Lake	9-Dec	16-Dec	18-Jan	24-Jan	27-Jan	27-Jan	27-Jan	4-Feb	11-Feb
10	Joint Urban Ops Center	9-Dec	16-Dec	Pending	Pending	Pending	Pending	Pending	Pending	Pending

Candidate E&T 0037

Candidate Recommendations: Establish Joint Range Coordination Center East

Realign, under JFCOM, a Joint Range Coordination Center and Detachments to coordinate with Eastern Range Service Schedulers/Managers and Users and provide assistance as required for large scale Service specific and Joint exercises.

Justification

Supports DoD Training Transformation.

Optimizes ground, air, and sea range space for both training and testing.

Facilitates cross-functional range use between Training and T&E.

Gaining: NAS JAX; Eglin AFB; Ft Bragg

Losing: None. This is a new mission at the gaining sites.

Military Value

MVA:

See Military Value Chart

Payback

1.	One-Time Cost:	$1.5M
2.	MILCON	$1.1M
3.	NPV/:	$93.4M
4.	Payback/Break Even Yr:	(N/A) Never
5.	Steady State:	$6.4M

Impacts

- ✓ **Criteria 6 Job Change – Results of job gain of 65 (Jacksonville), 31 (Fort Walton Beach), and 29 (Fayetteville). Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 0 jobs (0 direct jobs and 0 indirect jobs) over the 2006-2011 period**
- ✓ **Criteria 7 - No Issues**
- ✓ **Criteria 8 - No Issues**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ JCSG/MilDep Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ❑ De-conflicted w/MilDeps

Candidate E&T 0038

Candidate Recommendations: Establish Joint Range Coordination Center West

Establish, under JFCOM, a Joint Range Coordination Center and Detachments to coordinate with Western Range Service Schedulers/Managers and Users and provide assistance as required for large scale Service specific and Joint exercises.

Justification

Supports DoD Training Transformation.

Optimizes ground, air, and sea range space for both training and testing.

Facilitates cross-functional range use between Training and T&E.

Gaining: NAS North Island, Coordination Center; Whidbey Island, Detachment; Nellis AFB, Detachment; Ft Bliss, Detachment; JFCOM Schofield Barracks Hi, Detachment

Losing: None. This is a new mission at the gaining sites.

Military Value

MVA:

See Military Value Chart

Payback

1. **One-Time Cost: $4.1M**
2. **MILCON: $2.8M**
3. **NPV/: $151.4M**
4. **Payback/Break Even Yr: (N/A) Never**
5. **Steady State: $10.2M**

Impacts

- ✓ **Criteria 6 Job Change – Results in a job gain of 57 (San Diego), 31 (El Paso), 33 (Oak Harbor), 29 (Las Vegas), and 31 (Honolulu) Assuming no economic recovery, this recommendation could result in a maximum potential reduction of 0 jobs (0 direct jobs and 0 indirect jobs) over the 2006-2011 period**
- ✓ **Criteria 7 - No Issues**
- ✓ **Criteria 8 - No Issues**

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ JCSG/MilDep Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ❑ De-conflicted w/MilDeps

Justification (E&T 0037 and 0038)

- **Original E&T JCSG Guidance (Jul 03 Memo):**
  - Integrate distributed/networked (live) virtual and constructive capabilities through JNTC initiative into regional and national centers.
  - Guiding Principals: Advance Jointness; Achieve Synergy; Capitalize on Technology; Exploit Best Practices; Minimize Redundancy
- **Range Subgroup process for TNG Function:**
  - 51 original proposals reflecting possible cross-service range combinations.
  - Reduced to 2 scenarios representing a best structure for cross-service/cross-functional range use.
- **Supports the SECDEF's top priorities – Jointness, Transformation & T2.**
  - Facilitates all large scale range use: joint, cross-functional, or service specific, to include JNTC.
    - Optimizes ground, air, and sea range space for both training and testing.
  - Aids the implementation of the JNTC component of OSD's T2 JNTC objectives:
    - Ability to perform in Joint Context
    - Ability to provide a robust opposition force
    - Ability to measure through instrumentation
    - Ability to assess training
    - JNTC is the future measure for live, virtual and constructive Joint Training
  - Facilitates JNTC events and joint tasks integrated into all live training.
  - Leverages existing Service range staff with the additional work required to implement JNTC and the increased cross-service and cross-functional range use sought by OSD
  - Provides enhanced situational awareness concerning the status, capabilities, and sustainability (e.g., encroachment, outreach and best management practices) of ranges across DoD. Mirrors other regional approaches, eg Army & Navy installation management; OSD Regional Environmental Offices.

T2

↓

JNTC
Build a live, virtual constructive training environment

- **Coordination Centers and Detachments:**
  - Services retain specific Range functions (Scheduling, Management, Resource Management)
  - Will enhance present Training or T&E range missions.
  - Expands on and leverages existing formal and informal relationships.
  - **<u>Support</u> management**

Coord Ctr & Det Functions – Assist OSD & JFCOM with:
- Programming and Budgeting for JNTC
- Developing JNTC Requirements
- Developing JNTC Plans and Objectives
- Coordinating scheduling of sites to support JNTC
- Coordinating execution of JNTC
- Developing requirements for LVC, OPFOR, Joint Data, and Instrumentation
- Certifying and Accrediting sites
- Working range sustainment actions and coordination.

Why BRAC? (E&T 0037 and 0038)

Why BRAC?

- Complies with E&T JCSG guidance (Memos dated 26 Jun and 2 Jul 03)
- A positive course of action that precipitates Cross-Service and Cross-Functional Range Use.
- Concept of Joint Range Complexes institutionalizes on-going JFCOM JNTC development.
- Ability to create, through BRAC, Joint Planning and Coordination staffs at highest value locations will enable required JNTC operational capability.
- This legislates a transformational management action.
- Ensures T2/JNTC capability through BRAC.
- Provides a resourcing solution that facilitates DoD T2 desired endstate.

Note: Legal review will determine if these are within the OSD BRAC guidance and parameters.

T&E

#0051

Number 0051
Title: Realign, Relocate and Consolidate Rotary Wing Air-Launched Munitions T&E OAR Workload to China Lake

Proposal	Drivers(D)/Assumptions(A)
▪ Realign, relocate and consolidate T&E OAR capabilities and workload for RW air-to-surface and air-to-air guided and unguided weapons and associated seekers, warheads, guidance and control, propulsion and airframes to China Lake, with a retained specialty sites. ▪ Gaining Locations: NAWC-WD, China Lake ▪ Losing Locations: Yuma PG, Eglin AFB	▪ (D) Support "cross-Service utilization" and "joint management" transformation initiatives for T&E OARs. ▪ (A) RW air-launched munitions T&E OAR work would be jointly managed under service leadership. ▪ (A) Initial weapons integration remains at RW air vehicle locations. ▪ (A) Retain climatic and terrain specialty sites.
Justification/Impact	**Potential Conflicts**
▪ Increases available capacity at Yuma PG consistent with Army restationing plan. ▪ Technical JCSG scenarios have China Lake as a Weapons and Armaments hub. ▪ Maintains interoperability while providing joint capabilities required for RW air-launched munitions T&E. ▪ Adequate basing exists at China Lake for RW vehicles and ordnance handling.	▪ None.

Candidate E&T 0051

Candidate Recommendation: Recommend Disapproval

Justification

- ✓ Army restationing does not require additional capacity at YPG
- ✓ Lot Acceptance testing continues at Eglin due to proximity to Army customer
- ✓ No payback
- ✓ Risk to acquisition programs

Military Value

- ✓ China Lake - Excess Cap 1.7% MV 63.7
- ✓ Eglin AFB - Excess Cap –8.8% MV 68.1
- ✓ Yuma PG - Excess Cap 17.3% MV 58.4

Payback

1. One-Time Cost:	$0.146M
2. MILCON:	$0M
3. NPV/:	$2.491M
4. Payback/Break Even Yr:	Never
5. Steady State Cost:	$0.179M
6. Mil/Civ/Contractors Additions:	0/-1/0
7. Mil/Civ/Contractors Relocated:	0/+2/0

Impacts

- ✓ Criteria 6 Job Change – Negligible <0.1%
- ✓ Criteria 7 – Minimal impact (Yuma 24% unemployment is twice China Lake)
- ✓ Criteria 8 - No Impact

✓ Strategy ✓ Capacity Analysis / Data Verification ❑ JCSG/MilDep Recommended ❑ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ❑ De-conflicted w/MilDeps

ROI Summary (COBRA)

Scenario	One-Time Costs	Steady-State Costs	ROI Years	20 Year NPV
E&T 0051	$0.146	+$0.179	Never	$2.491

All Dollars Shown in Millions

Notes:

- One-Time Costs – movement of 2 civilian personnel and RIF of 1 person
- Steady-state costs are due to pay differential between China Lake and Yuma

Scenario Issues

- Lot Acceptance testing continues at Eglin due to proximity to Army customer
  - COBRA analysis does not include Eglin data
  - Criteria 6-8 not performed for Eglin
- YPG to China Lake
  - Payback - Never
  - Facilities and equipment to remain at YPG
  - Facilities and equipment at China Lake are adequate
  - No BCT being stationed at YPG
  - Unemployment 24% at Yuma, AZ

Given there is no payback, there is no technical or financial reason to assume Risk associated with movement of Open Air Range test program capabilities associated with this Scenario

Professional Development Education

PDE SUBGROUP Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0003	Privatize PDE Function conducted at AFIT and NPS	1 DEC	1 DEC	13 DEC	14 Dec	27 Dec	27 Dec	27 Dec	12/21 Jan	4 Feb
0012	Realign DRMI with DAU at Ft. Belvoir, VA	23 NOV	23 NOV	13 DEC	28 Dec	28 Dec	28 Dec	28 Dec	21 Jan	4 Feb
0013	Re-locate DCAI to Ft. Belvoir, VA	23 NOV	23 NOV	4 JAN	6 Jan	06 Jan	11 Jan	11 Jan	DEACTIVATED	
0014	Establish Joint Center of Excellence for Religious SST/PDE Functions (Ft. Jackson)	1 DEC	1 DEC	27 DEC	4 Jan	06 Jan	10 Jan	10 Jan	21 Jan	4 Feb
0015	Establish Joint Center of Excellence for Legal SST/PDE Functions (Maxwell AFB)	1 DEC	1 DEC	13 DEC	26 Jan	26 Jan	26 Jan	26 Jan	27 Jan	4 Feb
0022	Consolidate AFIT and NPS PDE Function at NPS	1 DEC	1 DEC	13 DEC	14 Dec	28 Dec	28 Dec	28 Dec	ON HOLD PENDING #0003	
0023	Consolidate NPS and AFIT with Service Academies	6 DEC	6 DEC	17 DEC	29 Dec	06 Jan	6 Jan	DEACTIVATED		
0024	Realign Service ILC & SSC with Service Academies	6 DEC	6 DEC	15 Jan	17Jan	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0025	Realign SSCs in Place	1 DEC	1 DEC	13 DEC	15 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb

PDE SUBGROUP Scenario Timeline

Tracking Number	Scenario	SDC at MilDep	SDC at Activity	MilDep to JCSG	Initial COBRA Review	JCSG COBRA OK	Criteria 6&7	Criteria 8	Legal Rev	JCSG Final Approval
0026	Consolidate SLCs at Ft. McNair	1DEC	1 DEC	15 DEC	15 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0027	Consolidate SLCs at MCB Quantico	1DEC	1 DEC	17 DEC	21 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0028	Consolidate SLCs at Ft. Eustis	1DEC	1 DEC	20 DEC	29 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0032	Realign SLCs under NDU and co-locate at Ft. McNair	1DEC	1 DEC	15 DEC	15 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0033	Realign SLCs under NDU and co-locate at MCB Quantico	1DEC	1 DEC	13 DEC	15 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0034	Realign SLCs under NDU and co-locate at Ft. Eustis	1DEC	1 DEC	20 DEC	21 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0035	Realign SSCs under NDU and co-locate at MCB Quantico	30 NOV	1 DEC	17 DEC	20 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0036	Realign SSCs under NDU and co-locate at Ft. Eustis	30 NOV	1 DEC	17 DEC	20 Dec	2 Feb	2 Feb	2 Feb	4 Feb	11 Feb
0058	Realign USAWC with USACGSC and co-locate at Ft. Leavenworth	30 NOV	1 DEC	13 DEC	15 Dec	15 Dec	15 Dec	15 Dec	4 Feb	11 Feb

PDE ISSUES

- **Scenarios in Tension**
  - **Update: None**
- **MILCON for SSC's**
  - **Update: Closed**
- **Potential DRMI/DAU Disconnect**
  - **Update: Closed**
- **Lincoln Hall at Ft McNair**
  - **Update: NDU collected the data, projected to get "pushed" through Army TAB channels**

Establish Joint Center of Excellence for Legal SST/PDE Functions (Maxwell AFB) (E&T 0015)

Proposal

- Establish Joint Center of Excellence for JAG SST/PDE Functions. Consolidate JAG SST/PDE Functions at Maxwell AFB, AL while preserving service unique culture.
- Gaining Installations: Maxwell AFB, AL
- Losing Installations: Naval Station Newport, RI; Charlottesville, VA (leased space); Camp Lejeune, NC; Fort Jackson, SC

Drivers/Assumptions

- Principle: Recruit and Train
- Principle: Organize
- Minimize leased space across the US and movement of organizations residing in leased space to DoD owned space
- Establish Centers of Excellence for Joint or Interservice education and training by combining or co-locating like schools.
- Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)

Justification/Impact

- Eliminates redundancy for similar programs of study.
- Merges common support function
- Train as we fight "jointly"

Potential Conflicts

- Cultural: Unique service training standards and culture
- Dorm Capacity at gaining installation.

Approved __X___ (Approved 7 Oct 04)

Candidate E&T 0015

Candidate Recommendation: Establish Joint Center of Excellence for JAG SST/PDE Functions. Consolidate JAG SST/PDE Functions at Maxwell AFB, AL while preserving service unique culture.

Justification

- ✓ **Eliminates redundancy for similar programs of study.**
- ✓ **Merges common support function**
- ✓ **Train as we fight "jointly"**

Military Value

- ✓ **MVA Scores: Ft. Jackson (44.47), NAVSTA Newport (35), Maxwell AFB (41.6), JAG School Charlottesville (33.4)**
- ✓ **Increases MVA Score of Maxwell AFB by 9.5%**

Payback

✓**Criterion 5 (COBRA) results:**

✓**One-Time Cost:**	**$10.6M**
✓**Net Implementation Savings**	**None**
✓**Annual Recurring Savings**	**None**
✓**Payback Period**	**Never**
✓**NPV (Savings)**	**None**

Impacts

- ✓ **Criterion 6:**
  Providence-New Bedford-Fall River, RI-MA MSA: -264 (118 Direct; 146 Indirect) -0.03%
  Montgomery, AL MSA: +457 (276 Direct; 159 Indirect) +0.22%
  Columbia, SC MSA: -89 (63 Direct; 26 Indirect) +0.02%
  Charlottesville, VA: -133 (86 Direct; 47 Indirect) -0.11%
- ✓ **Criterion 7: No Issues**
- ✓ **Criterion 8: No Issues**

✓ Strategy ✓ Capacity Analysis / Data Verification ___ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Scenario E&T 0015 - - Issues

- The Charlottesville, VA Graduate Education Program and Continuing Legal Education (CLE) programs are American Bar Association (ABA) certified; both require access to Univ of Virginia Civilian Law Program and Associated Law Library facilities
- Current MOU with Univ. of Virginia provides inexpensive Leased Space (>$17/SF) and incorporates library and law program support within the lease costs
- Maxwell AFB cannot easily meet these unique ABA-certified requirements; the cost is estimated to be much greater.
- This Scenario Will Only Move the PCE Function from Charlottesville, VA leaving Graduate and CLE Functions in Place.

Scenario E&T 0015
Establish Joint Center of Excellence for Legal SST/PDE Functions at Maxwell AFB, AL
Criterion 5 - COBRA

26 January 2005

Scenario Description

- **Action 1: Re-locate Army JAG education and training from Ft. Jackson, SC to Maxwell AFB, AL**
- **Action 2: Re-locate all non-Graduate Level and non-CLE JAG Education from Charlottesville, VA to Maxwell AFB, AL**
- **Action 3: Re-locate Navy JAG education and training from NAVSTA Newport, RI to Maxwell AFB, AL**
- **Action 4: Consolidate Air Force, Navy, and Army JAG education and training into a single center of excellence for legal education and training at Maxwell AFB, AL**

ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0015	10.6	None	Never	27.9

All Dollars shown in Millions

Notes: Key Elements of One-Time Costs:

1. MILCON $5.9M
2. Personnel $170,000 (Civilian RIF, Unemployment)
3. Overhead $217,000 (Program Management Costs, Shutdown Costs)
4. Moving $3.4M (Civilian PPP, Civilian Moving, Military Moving, Freight and IT Moving Costs)
5. Other $830,000 (HAP/RSE Costs and One-Time Costs)

Original ROI

Disposition of Billets/Positions

Scenario		OFF	ENL	CIV	STU	TOT
E&T 0015	Eliminate	1	2	0		3
	Move	22	21	24	197	264

One-Time Costs Summary

Scenario	Const	Pers	Ovhd	Move	Other	Total Costs	Svgs	Net Costs
E&T 0015	5.9	0.2	0.2	3.5	0.8	10.5	0.1	10.4

All Dollars Shown in Millions

Notes:

1. MILCON $5.9M
2. Personnel Consists of $117,000 Civilian RIF, $24,600 Civilian Early Retirement, $18,500 Military PCS, $8,900 Unemployment.
3. Overhead Consists of $183,000 Program Management Costs and $33,000 Shutdown Costs.
4. Move Consists of $653,000 Civilian Moving Costs, $156,000 Military Moving Costs, $71,000 Freight Costs and $2.5M IT Moving Costs.
5. “Other” consists of $169,000 for HAP/RSE, $661,000 for Furniture at New Facility.
6. “Svgs” consists of $126,000 Model Derived Military Move Savings.

MILCON Summary

Scenario: E&T 0015	None			
Construction FAC Description	UM	New	Rehab	Cost
General Instruction Building	**SF**	**9,649**		**1.7**
General Admin Building	**SF**	**22,837**		**4.2**
TOTAL				5.9

Note: All Dollars Shown in Millions

Recurring Costs/Savings Summary

Recurring Costs/Savings FY 06-FY11						
Scenario	O&M	Mil Pers	Other	Total Costs	Svgs	Net Costs
E&T 0015	9.7	1.3	0.2	11.3	-5.9	5.5

Notes:

1. "O&M Consists of $5.0M BOS Costs, $3.3M Civilian Salary, $569,000 Sustainment/Recap Costs and $862,000 TRICARE Costs
2. "Svgs" Consists of $922,000 Sustainment, $588,000 Recap, $1.0M BOS, $146,000 Civ Salary, $2.1M BAH Savings

Key Elements of Savings

Scenario: E&T 0015		
Element (* indicates recurring savings will occur to year 2025)	Description	Total Net Savings ($M) FY06-FY11

Original ROI Summary

Scenario	One-Time Costs	Steady-State Savings	ROI Years	20 Year NPV
E&T 0015a	17.3	-1.1	21	1.8

All Dollars shown in Millions

Notes: Key Elements of One-Time Costs:

1. MILCON $11.9
2. Personnel $245,000 (Civilian RIF, Unemployment)
3. Overhead $217,000 (Program Management Costs, Shutdown Costs)
4. Moving $4.0M (Civilian PPP, Civilian Moving, Military Moving, Freight and IT Moving Costs)
5. Other $830,000 (HAP/RSE Costs and One Time Costs)

Alternate ROI

Scenario E&T 0015
Establish Joint Center of Excellence for JAG education and training (officer and enlisted) at Maxwell AFB, AL

Criterion 6 – Community Infrastructure

26 January 2005

Scenario Description

- **Action 1: Re-locate Army JAG education and training from Ft. Jackson, SC to Maxwell AFB, AL**
- **Action 2: Re-locate Navy JAG education and training from NAVSTA Newport, RI to Maxwell AFB, AL**
- **Action 3: Consolidate Air Force, Navy, and Army JAG education and training into a single center of excellence for legal education and training at Maxwell AFB, AL**

Back Up Slides

C6 – Employment Change

Base	Direct Loss/Gain	Indirect Loss/Gain	Total Loss/Gain	% of ROI Employment
NAVSTA, Newport	-116	-146	-264	-0.03
JAG School Charlottesville, VA	-56	-47	-133	-0.11
Maxwell AFB	+278	+169	+467	+0.22
Ft. Jackson	-63	-26	-89	-0.02

Scenario E&T 0015
Establish Joint Center of Excellence for JAG education and training (officer and enlisted) at Maxwell AFB, AL

Criterion 7 – Community Infrastructure

26 January 2005

Scenario Description

- **Action 1: Re-locate Army JAG education and training from Ft. Jackson, SC to Maxwell AFB, AL**
- **Action 2: Re-locate Navy JAG education and training from NAVSTA Newport, RI to Maxwell AFB, AL**
- **Action 3: Consolidate Air Force, Navy, and Army JAG education and training into a single center of excellence for legal education and training at Maxwell AFB, AL**

C7 Issues - Profiles

- **Issues identified in review of profiles:**
  - **Charlottesville, VA**
    - **None**
  - **Fort Jackson, SC**
    - **None**
  - **NS Newport, RI**
    - **None**
  - **Maxwell AFB, AL**
    - **None**

C7 Issues – Scenario Data Call

- **Issues identified in scenario data call:**
  - **Charlottesville, VA**
    - **None**
  - **Fort Jackson, SC**
    - **None**
  - **NS Newport, RI**
    - **None**
  - **Maxwell AFB, AL**
    - **None**

Scenario E&T 0015
Establish Joint Center of Excellence for JAG education and training (officer and enlisted) at Maxwell AFB, AL

Criterion 8 – Environmental Profiles

26 January 2005

C8 Issues

- Issues identified in review of profiles:
  - **Charlottesville, VA**
    - **None**
  - **Fort Jackson, SC**
    - **None**
  - **NS Newport, RI**
    - **None**
  - **Maxwell AFB, AL**
    - **None**

Candidate E&T 0015

Candidate Recommendation: Establish Joint Center of Excellence for JAG SST/PDE Functions. Consolidate JAG SST/PDE Functions at Maxwell AFB, AL while preserving service unique culture.

Justification

- ✓ **Eliminates redundancy for similar programs of study.**
- ✓ **Merges common support function**
- ✓ **Train as we fight "jointly"**

Military Value

- ✓ **MVA Scores: Ft. Jackson (44.47), NAVSTA Newport (35), Maxwell AFB (41.6), JAG School Charlottesville (33.4)**
- ✓ **Increases MVA Score of Maxwell AFB by 9.5%**

Payback

✓**Criterion 5 (COBRA) results:**

✓**One-Time Cost:**	**$10.6M**
✓**Net Implementation Savings**	**None**
✓**Annual Recurring Savings**	**None**
✓**Payback Period**	**Never**
✓**NPV (Savings)**	**None**

Impacts

- ✓ **Criterion 6:**
  Providence-New Bedford-Fall River, RI-MA MSA: -264 (118 Direct; 146 Indirect) -0.03%
  Montgomery, AL MSA: +457 (276 Direct; 159 Indirect) +0.22%
  Columbia, SC MSA: -89 (63 Direct; 26 Indirect) +0.02%
  Charlottesville, VA: -133 (86 Direct; 47 Indirect) -0.11%
- ✓ **Criterion 7: No Issues**
- ✓ **Criterion 8: No Issues**

✓ Strategy ✓ Capacity Analysis / Data Verification ___ JCSG/MilDep Recommended ✓ De-conflicted w/JCSGs

✓ COBRA ✓ Military Value Analysis / Data Verification ✓ Criteria 6-8 Analysis ✓ De-conflicted w/MilDeps

Specialized Skill Training

JSF Scenario Discussion

- E&T JCSG tasked SST Subgroup to analyze five Joint Strike Fighter Scenarios
  - E&T 0055 ITC Eglin
  - E&T 0059 ITC Kingsville
  - E&T 0060 ITC Columbus
  - E&T 0056 MTC Sheppard
  - E&T 0057 MTC Pensacola
- E&T JCSG deactivated ITC Kingsville and ITC Columbus (with Pilot Training Center and Maintenance Training Center (MTC) in each)
- Maintenance Training Center concept is one stand alone MTC
- The MTC in the ITC concept is built for AOB of 720 students while the MTC stand alone is built for AOB of 1392 students.

- What is the desired outcome of SST COBRA analysis?

JSF Scenario Discussion (Cont)

- **ITC/MTC COBRA comparison different**
  - **MTC under ITC concept based on Contractor labor**
  - **MTC under MTC concept based on military/government labor**
- **Can compare MTC concept (Sheppard vs Pensacola)**

- **ITC vs MTC is a training organizational construct issue rather than a cost issue**