BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
MEETING MINUTES OF OCTOBER 28, 2004

The Assistant Secretary of the Air Force (Manpower and Reserve Affairs), Mr. Dominguez, presided over the 30th meeting of the E&T JCSG as acting chair. Attendee List is at Attachment 1. Mr. Howlett provided a brief overview of the meeting agenda and reminded Principals and Subgroup Chairmen that an extended E&T JCSG meeting is scheduled for November 10, 2004 (0830-1300 in the SecAF Conference Room). Mr. Howlett then reported the status of E&T JCSG Requests for Clarification (RFCs) for Capacity and Military Value Data by Service (and DoD Agencies). Mr Dominguez again discussed the need to move ahead with scenario development in order to meet the ISG timeline. ***He therefore proposed that subgroups lock OSD certified data as of November 2, 2004 and get responses for Requests for Clarification (RFCs) related to unresolved topics directly from the Services. This should expedite the flow of needed data and allow Subgroups to move ahead on scenario development. Subgroups will need to go back to the OSD database eventually and update models with certified data. Principals and Subgroup Chairmen agreed to this proposal.***

Subgroup Chairmen or their representative (RADM George Mayer, Col Jerry Lynes, Col James Briggs, Dr. John Foulkes and Mr. Thomas Macia) briefed Subgroup issues/concerns and/or proposals (Attachment 2). The following is a summary of the discussions:

- To validate their automated optimization tool/model, the Flight Training Subgroup "ran" a test analysis asking the model to consolidate the present fixed-wing Undergraduate Flight Training (UFT) bases using only capacity data (assigned each base the same Military Value). Without Military Value as a discriminator, the Flight Training optimization Model indicates present fixed-wing operations may "fit" on 7 or 8 of the 11 installations presently performing this function today. However, the Subgroup will not be able to propose recommendations for consolidation without "Military Value" scoring still waiting final clarification of some data call information. Further, the optimization model did not apportion functions based on unique mission requirements. Since the model may not have retained the integrity of functions like Undergraduate Navigator / Naval Flight Officer training, these initial results indicating possible closures maybe premature.
  - The Flight Training Subgroup is preparing the optimization model to follow their previously briefed business strategy of considering consolidation of the advanced phase UFT programs with follow-on FRS/FTU training prior to assignment to operational squadrons. The Principals discussed the Services opposition to this strategy. ***The Subgroup was tasked to consider the points bought out in the discussion and comeback to the E&T JCSG to discuss their business strategy again.***

- The Optimization Models will not be run for Rotary Wing, Unmanned Aerial Vehicle (UAV) and Joint Strike Fighter (JSF) single site selection since there are limited sites to be analyzed. Spreadsheets containing Capacity and Military Value information will be used in order to develop proposals for E&T JCSG consideration.

- Professional Development Education briefed three proposals for E&T JCSG consideration and approval and confirmed that a fourth proposal was not recommended for consideration. ***All three were approved as scenarios and entering into the ISG Tracking Tool.*** One of the scenarios had a reverse option available. The reverse option was ruled out because of the comparative military value scores. The scenario proposed and accepted scored approximately 20 points higher than the reverse option. PDE has completed entering proposal for 2 of its 3 functions.

- Specialized Skill Training recommended deletion from the ISG Tracking Tool a scenario that the E&T JCSG approved October 7, 2004. This scenario proposed establishing a Joint Center of Excellence for Space Training at Vandenberg AFB, CA. The original scenario was strategy-based. Subsequently, data call information was received that showed space courses are already consolidated at Vandenberg AFB and there is no further value added in pursuing this scenario. ***The E&T JCSG agreed with the rationale and approved deletion of this scenario in the ISG Tracking Tool.***

- The Ranges Subgroup proposed withdrawing four conceptual Test and Evaluation proposals previously approved by the JCSG. The Subgroup will perform data-driven analysis and provide new proposals by the November 10, 2004 E&T JCSG meeting. Dr. Foulkes suggested a meeting between the E&T JCSG Ranges Subgroup and representatives of the Technical JCSG to discuss proposed and ISG Tracking Tool registered scenarios. Results of this meeting will be briefed to the E&T JCSG. Ranges Subgroup (Training) presented a concept for establishing a joint coordination cell associated with proposals brought forward. ***E&T JCSG approved this conceptually and directed that the Ranges Subgroup coordinate this with JFCOM.***

The next scheduled meeting of the E&T JCSG is Thursday, November 4, 2004.

Approved: _____
MICHAEL L. DOMINGUEZ
Assistant Secretary of the Air Force
(Manpower and Reserve Affairs)
Acting Chairman, Education & Training
Joint Cross-Service Group

Attachments:

1. List of Attendees, October 28, 2004
2. Briefing Slides

Copies:

1. OSD BRAC Office
2. E&T JCSG Coordination Team
3. DoD IG

BRAC 2005
EDUCATION AND TRAINING JOINT CROSS-SERVICE GROUP
October 28, 2004

Attendees

Members:

- Mr. Michael L. Dominguez, Assistant Secretary of the Air Force (Manpower and Reserve Affairs)
- VADM G. Hoewing, USN, Chief Navy Personnel (N1)Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- BGen Thomas Conant, USMC, Deputy Director, Training and Education Command
- Mr. James Gunlicks, Army G-3 Training (DAMO-TR)
- Col Jerry Lynes, USMC, Division Chief, Joint Education & Doctrine, J-7

Others:

- Dr. Paul Mayberry, Deputy Under Secretary of Defense for Readiness
- RADM George Mayer, USN, Flight Training Subgroup
- Mr. Dan Gardner, Office of the Secretary of Defense (P&R)
- Mr. Bob Howlett, E&T JCSG Coordination Team
- Nancy Weaver, E&T JCSG Coordination Team
- Mr. Brian Buzzell, OSD BRAC Contract Support
- CAPT Gene Summerlin, USN, Navy BRAC, Flight Training Subgroup
- Col James Briggs, USAF, AETC/DOO, Specialized Skill Training Subgroup
- CAPT Cathy Osman, USN, JCS/J-7, JEB
- Col Jimmie Simmons, USAF, AETC/DOR, Flight Training Subgroup
- Mr. Thomas Macia, DAMO-TRS, Ranges Subgroup
- Col Joanna Shumaker, USAF, AF DPX
- CAPT Bill Wilcox, USN, N1D
- Col Mike Massoth, USMC, Deputy Director, Training and Education Command
- Dr. John Foulkes, E&T JCSG Ranges, T&E Working group chair
- Col Bob Yauch, USAF, PDE Subgroup
- Ms. Beth Schaefer, DoD/IG
- Lt Col Anne Fitch, USAF, Air Force BRAC
- Mr. Bob Harrison, DAMO-TR
- CPT William Taylor, USA, J-7, E&T JCSG-PDE Subgroup
- Mr. Steve Belcher, DON IAT Contract Support
- SSG Kevin Lipscomb, USA, E&T JCSG Coordination Team

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Education &Training Joint Cross Service Group

E&T JCSG Principals Meeting

28 October 2004

Mr. Mike Dominguez
Acting Chair, E&T JCSG

Agenda

- Subgroups Requests for Clarification Update
- Subgroups
  - Flight Training
  - Professional Development Education
  - Specialized Skill Training
  - Ranges

FT Subgroup

Status of Requests for Capacity Clarification -- 25 Oct 04

	Total RFC	Total RFCs Closed	RFCs Closed This Week	RFCs Still Open	#< 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	9	9	1	0	0	0	0	Working with Army BRAC to get information.
Navy / USMC	83	83	2	0	0	0	0	Several bases require operations updates
Air Force	58	58	1	0	0	0	0	Working with AETC data to eliminate requirement for most of the remaining questions
DoD	0	0	0	0	0	0	0	
Total	150	150	4	0	0	0	0	

PDE Subgroup

Status of Capacity Requests for Clarification -- 25 Oct. 04

	TOTAL RFC	TOTAL RFCs Closed	RFCs Closed This Week	RFCs Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	65	51	5	14			14	
Navy / USMC	39	39		0			0	
Air Force	29	29		0			0	
DoD	26	26		0			0	
Total	159	145	5	14			14	

SST Subgroup

(Capacity) Status of Requests for Clarification -- 25 Oct 04

	TOTAL RFC	TOTAL RFCs Closed	RFCs Closed This Week	RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	290*	288	4	2			2	*Additional RFCs being issued for Q104 to answer Military Value questions
Navy / USMC	317	317	0	0			0	
Air Force	159	159		0			0	
DoD	10	10	10	0		0	0	
Total	776	774	14	2		0	2	

Range Subgroup

Status of Capacity Requests for Clarification (RFC) -- 25 Oct. 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#< 2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training								
USA	116	116	0	0	0	0	0	Dir W/Svcs
USN/USMC	104	104	0	0	0	0	0	Dir W/Svcs
USAF	108	108	0	0	0	0	0	Dir W/Svcs
Tng Totals	**328**	**328**	**0**	**0**	**0**	**0**	**0**	**100%**
T&E								
USA	0	0	0	0	0	0	0	Dir W/Svcs
USN/USMC	158	158	0	0	0	0	0	Dir W/Svcs
USAF	40	26	0	14	0	14	0	Dir W/Svcs
T&E								
Supplement USA	361	354	3	7	0	7	0	**98%**
Supplement USAF	78	46	12	32	0	32	0	**59%**
Supplement USN	23	23	0	0	0	0	0	**100%**
T&E Totals	**660**	**607**	**15**	**53**	**0**	**53**	**0**	**92%**
Tng & T&E	**988**	**935**	**15**	**53**	**0**	**53**	**0**	**95%**

Army

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to30	30+
FT ARMY	9	9	0	0	0	0
PDE ARMY	65	51	14	0	0	14
SST ARMY	290	288	2	0	0	2
RANGES TNG	116	116	0	0	0	0
RANGES T&E	0	0	0	0	0	0
ARMY TOTAL	480	464	16	0	0	16
ARMY SUPPLEMENTAL	361	354	7	0	0	7
NEW ARMY TOTAL	841	818	23	0	0	23

Navy

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to30	30+
FT NAVY	83	83	0	0	0	0
PDE NAVY	39	38	0	0	0	0
SST NAVY	317	317	0	0	0	0
RANGES TNG	104	104	0	0	0	0
RANGES T&E	158	158	0	0	0	0
NAVY TOTAL	701	701	0	0	0	0
NAVY SUPPLEMENTAL	23	23	0	0	0	0
NEW NAVY TOTAL	724	724	0	0	0	0

Air Force

	RFC TOTALS	CLOSED	OPEN	14 or less	14 to30	30+
FT AF	58	58	0	0	0	0
PDE AF	29	29	0	0	0	0
SST AF	159	159	0	0	0	0
RANGES TNG	108	108	0	0	0	0
RANGES T&E	40	26	14	0	14	0
AF TOTAL	394	380	14	0	14	0
AF SUPPLEMENTAL	78	46	32	0	32	0
NEW AF TOTAL	472	426	46	0	46	0

Defense Agencies

	RFCs TOTALS	RFCs CLOSED	RFCs OPEN	14 days or less	14 - 30 days	30+ days
FT	0	0	0	0	0	0
PDE	26	26	0	0	0	0
SST	10	10	0	0	0	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	0	0	0	0	0	0
Def. Ag. TOTAL	36	36	0	0	0	0

Military Value Reports

FT Subgroup

Status of Military Value Requests for Clarification (RFC) --25 Oct 04

	Total RFC	Total RFCs Closed	RFCs Closed This Week	RFCs Still Open	#< 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	8	6	1	2	0	2	0	Sent out 3 RFC 10/19
Navy / USMC	43	28	0	15	1	14	0	Sent out 7 RFC 10/19
Air Force	142	121	1	21	1	20	0	Sent out 9 RFC 10/19
DoD	0	0	0	0	0	0	0	
Total	193	155	2	38	2	36	0	

PDE Subgroup

Status of Military Value Requests for Clarification -- 25 Oct. 04

	TOTAL MIL VAL RFC	TOTAL MIL VAL RFCs Closed	MIL VAL RFCs Closed This Week	MIL VAL RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	38	10	7	28		28		Army rep notified TABS office. 25 RFCs installation did not receive questions.
Navy / USMC	5	4	1	1	1			Response Received awaiting cert.
Air Force	17	2	2	15		15		One installation (Patrick AFB, 14 RFCs) AF BRAC working issue, other 1 needs clarification.
DoD	8	7	7	1		1		DCAA contacted, update sent, awaiting cert. letter.
Total	68	23	17	45	1	44		

SST Subgroup

(Mil Value) Status of Requests for Clarification -- 25 Oct 04

	TOTAL RFC	TOTAL RFCs Closed	RFCs Closed This Week	RFCs Still Open	# ≤ 2 weeks	# 2 to 3 weeks	# over 4 weeks	Actions Taken
Army	83	28	28	55	50	5	0	Army TABS Working
Navy / USMC	78	78	1	0	0	0	0	
Air Force	43	40	3	3	3	0	0	3 in higher lever cert chain
DoD	0						0	
Total	204	146	32	58	53	5	0	

Range Subgroup

Status of Military Value Requests for Clarification -- 25 Oct 04

Range Subgroup	RFCs	RFCs CLOSED	Closed This Week	RFCs OPEN	#< 2 Weeks	#2 to 3 Weeks	# over 4 Weeks	Actions Taken
Training MV								
USA	9	3	3	6	6	0	0	10/18/2004
USN/USMC	3	0	0	3	3	0	0	10/21/2004
USAF	0	0	0	0	0	0	0	
Tng Totals	**12**	**3**	**3**	**9**	**9**	**0**	**0**	**25%**
T&E MV								
USA	149	12	12	137	0	137	0	
USN/USMC	21	18	0	3	3	0	0	
USAF	115	46	25	69	0	69	0	
T&E Totals	**285**	**76**	**37**	**209**	**3**	**206**	**0**	**27%**
Tng & T&E MV	**297**	**79**	**40**	**218**	**12**	**206**	**0**	**27%**

Army

	RFC TOTALS	RFC CLOSED	RFCs OPEN	14 days or less	14 to 30 days	30 + days
FT	8	6	2	0	2	0
PDE	38	10	28	0	28	0
SST	83	28	55	50	5	0
RANGES TNG	9	3	6	6	0	0
RANGES T&E	149	12	137	0	137	0
ARMY TOTAL	**287**	**59**	**228**	**56**	**172**	**0**

Navy

	RFC TOTALS	RFC CLOSED	RFCs OPEN	14 days or less	14 to 30 days	30 + days
FT	43	28	15	1	14	0
PDE	5	4	1	1	0	0
SST	78	78	0	0	0	0
RANGES TNG	3	0	3	3	0	0
RANGES T&E	21	18	3	3	0	0
NAVY TOTAL	150	128	22	8	14	0

Air Force

	RFC TOTALS	RFC CLOSED	RFCs OPEN	14 days or less	14 to 30 days	30 + days
FT	142	121	21	1	20	0
PDE	17	2	15	0	15	0
SST	43	40	3	3	0	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	115	46	69	0	69	0
AF TOTAL	**317**	**209**	**108**	**4**	**104**	**0**

Defense Agencies

	RFC TOTALS	RFC CLOSED	RFCs OPEN	14 days or less	14 to 30 days	30 + days
FT	0	0	0	0	0	0
PDE	8	7	1	1	0	0
SST	0	0	0	0	0	0
RANGES TNG	0	0	0	0	0	0
RANGES T&E	0	0	0	0	0	0
Def. Ag. TOTAL	8	7	1	1	0	0

FT Capacity Model "First Run" Results

- Status Quo … Capacity Model indicates present fixed-wing operations would "fit" on 8 of the 11 installations presently in use
  - Not able to determine "Best of Breed" without "MilVal" Scoring
  - Did not "exclude" the Euro-NATO Joint Jet Training (Sheppard AFB) or Pilot Instructor Training (Randolph AFB) from the Query
- Consolidate "like" UFT Programs
  - Keep Primary Phase of all Services UFT together … T-6 Aircraft
  - Keep all aspects of Nav/NFO Programs together … EWO,
  - Keep Advanced Phase of Tanker, Transport, and "TACAMO" together … T-1
- Combine Advanced Phase with FRS / FTU
  - T-38 / T-45 with Joint Strike Fighter FRS / FTU
  - T-1 with Tanker / Transport at Altus, TACAMO at Tinker, C-130 at Little Rock
- Rotary Wing and Unmanned Aerial Vehicle "back of envelope"

Realign Service ILC & SSC with Service Academies

Proposal	Drivers/Assumptions
▪ Realign USAWC & USCGSS with USMA at West Point, NY; AWC & ACSC with USAFA at Colorado Springs, CO; CNW & NCSC with USNA at Annapolis, MD ▪ Gaining Installations: USMA, NY; USNA, MD; USAFA, CO ▪ Losing Installations: Carlisle Barracks, PA; Ft. Leavenworth, KS; Maxwell AFB, AL; Naval Station Newport, RI	▪ Principle: Organize ▪ TO 69: Co-locate service professional military education at the intermediate & senior level ▪ Considerations ▪ R&T #7 & 12
Justification/Impact	**Potential Conflicts**
▪ Maximize academic synergies by combining similar education programs under one administration ▪ Merges common support function & reduces resource requirements ▪ Reinforces Service Centers of Excellence for officer development	▪ Capacity at gaining installation

Approved___X___ Disapproved_____ Revised_____ Deferred_____

Consolidate AFIT & NPS with the Service Academies

Proposal

- Consolidate Air Force Institute of Technology with USAFA (Colorado Springs, CO) & Naval Postgraduate School with USNA (Annapolis, MD)
- Gaining Installations: Colorado Springs, CO (USAFA); Annapolis, MD (USNA)
- Losing Installations: Wright-Patterson AFB, OH; NAVPGSCOL, Monterey, CA

Drivers/Assumptions

- Principle: Organize
- TO 36: Establish Centers of Excellence for Inter-service education by combining like schools
- Considerations
  - R&T #7 & 12

Justification/Impact

- Eliminates need for educational program support resources at AFIT & NPS
- Cross-flow of faculty and support for undergraduate & graduate-level programs

Potential Conflicts

- Capacity at gaining installation
- Cost of relocating classified spaces & specific laboratory facilities
- Partnership for Peace program at Monterey, CA
- Loss AF synergies; proximity of AFIT to research labs at Wright-Patterson AFB (e.g. Aeronautical Systems Center)

Approved ___X___ Disapproved_____ Revised_____ Deferred_____

Consolidate AFIT & NPS PDE Functions at NPS

Proposal	Drivers/Assumptions
▪ Consolidate Air Force Institute of Technology & Naval Postgraduate School at the NPS (Monterey, CA) ▪ Gaining Installations: NAVPGSCOL, Monterey, CA ▪ Losing Installations: Wright-Patterson AFB, OH	▪ Principle: Organize ▪ TO 36: Establish Centers of Excellence for Inter-service education by combining like schools ▪ Considerations ▪ Organize #4
Justification/Impact	**Potential Conflicts**
▪ Eliminates need for education program support resources at AFIT ▪ Cross-flow of Navy/AF faculty & support for Service-provided graduate-level programs	▪ Loss AF synergies; proximity of AFIT to research labs at Wright-Patterson AFB (e.g. Aeronautical Systems Center)

Approved ___X___ Disapproved_____ Revised_____ Deferred_____

Establish Joint Center of Excellence for Space Training (Vandenberg AFB, CA)

Scenario	Drivers/Assumptions
▪ Realign Vandenberg AFB, CA by establishing a Joint Center of Excellence for Space Training. ▪ Realign NSWC Dahlgren, VA, Redstone, AL, and Colorado Springs, CO by relocating Space courses currently taught there to Vandenberg AFB, CA. Provide by disestablishing all Space training at NSWC Dahlgren, VA, Redstone, AL, Colorado Springs, CO and consolidating at Vandenberg AFB, CA. The intent of this scenario is to consolidate like courses while maintaining service unique culture.	▪ Principles: Organize and Train ▪ Transformational Options: Establish Centers of Excellence for Joint or Inter-service education and training by combining or co-locating like schools ▪ Establish "joint" officer and enlisted specialized skill training (initial skill, skill progression & functional)
Justification/Impact	**Potential Conflicts**
▪ Uses Inter-service Training Review Organization as the baseline ▪ Eliminates redundancy and cost	

Recommend E&T JCSG approve deletion from Office of Secretary of Defense Tracking Tool. Original scenario was strategy-based without course data. Space courses already consolidated under Interservice Review Organization (ITRO).

Approved ___X___ Disapproved_____ Revised_____ Deferred_____

Testing and Evaluation

1. **<u>RFCs</u>: Looking to drive ALL to 0 by 5 November.**

2. **<u>Data Driven Scenarios</u>: In view of the action given last week for the T&E SWG to do a data-driven analysis to compare between each of the 2 sets (FW East vs. West; and Air Armaments East versus West), the T&E SWG would like to withdraw these 4 proposals, allow for the RFC close-out to generate useable data to develop bottom-up data driven proposal(s). Expected by 10 November.**

3. **<u>Scenario Data Call</u>: Questions are being drafted in support of the 2 accepted strategy-driven scenarios, and also in anticipation of the data-driven scenarios. Conditional on the selection of the official scenario data call template, questions will be entered by 10 November.**

4. **<u>Integrated test range - training range proposals</u>: At today's Technical JCSG meeting, Dr. Foulkes suggested to the chair that a "round-table" laydown of all of the registered proposals among the TJCSG and the E&T Ranges Subgroup (both Test and Training) be conducted early next week. Al Shaffer (TJCSG) will coordinate with Bob Howlett (E&T JCSG).**

Training

Establish the Gulf Panhandle Range Complex

Scenario

- Establish a Gulf Panhandle Range Complex incorporating NAS Pensacola, Eglin AFB, Ft. Benning, Ft. Rucker, Moody AFB, Tyndall AFB, Coastal Systems Station Panama City, Gulfport CRTC and associated ground, sea and air maneuver space.
- The proposal maintains current Service ownership and command & control of included installations and sites.
- The proposal establishes an executive agent for DoD to coordinate joint use of the complex.
- This proposal will utilize Camp Shelby ground maneuver space.
- Gaining Activity: Eglin AFB
- Losing Activity: Ft Gordon, Naval Stations Pascagoula

Drivers/Assumptions

- Transformational Options #39/40.
- Joint training environment with range space sufficient to support:
  - ESG with live fire capability.
  - CSG with live fire capability.
  - BCT/UA with live fire capability.
  - Joint SOF
  - AF Ready Aircrew Program (RAP) tasking
- Supersedes Sea and Sea-Air Combination Proposals.
- Will not disrupt current training or T&E missions.
- Will not disrupt current or proposed Rotary Wing training mission at Ft Rucker and in associated space.

Justification/Impact

- Supports all Service and Joint training tasks.
- Optimizes use of range capacity at all sites.
- Expands on existing informal relationship.
- Opportunity to achieve OSD T2 common range infrastructure goals.
- Opportunity to train in diverse conditions.

Potential Conflicts

- Servicisms (Cultural approach to scheduling/use).
- Mission expansion (T&E).
- Current training missions.

TNG 08-01

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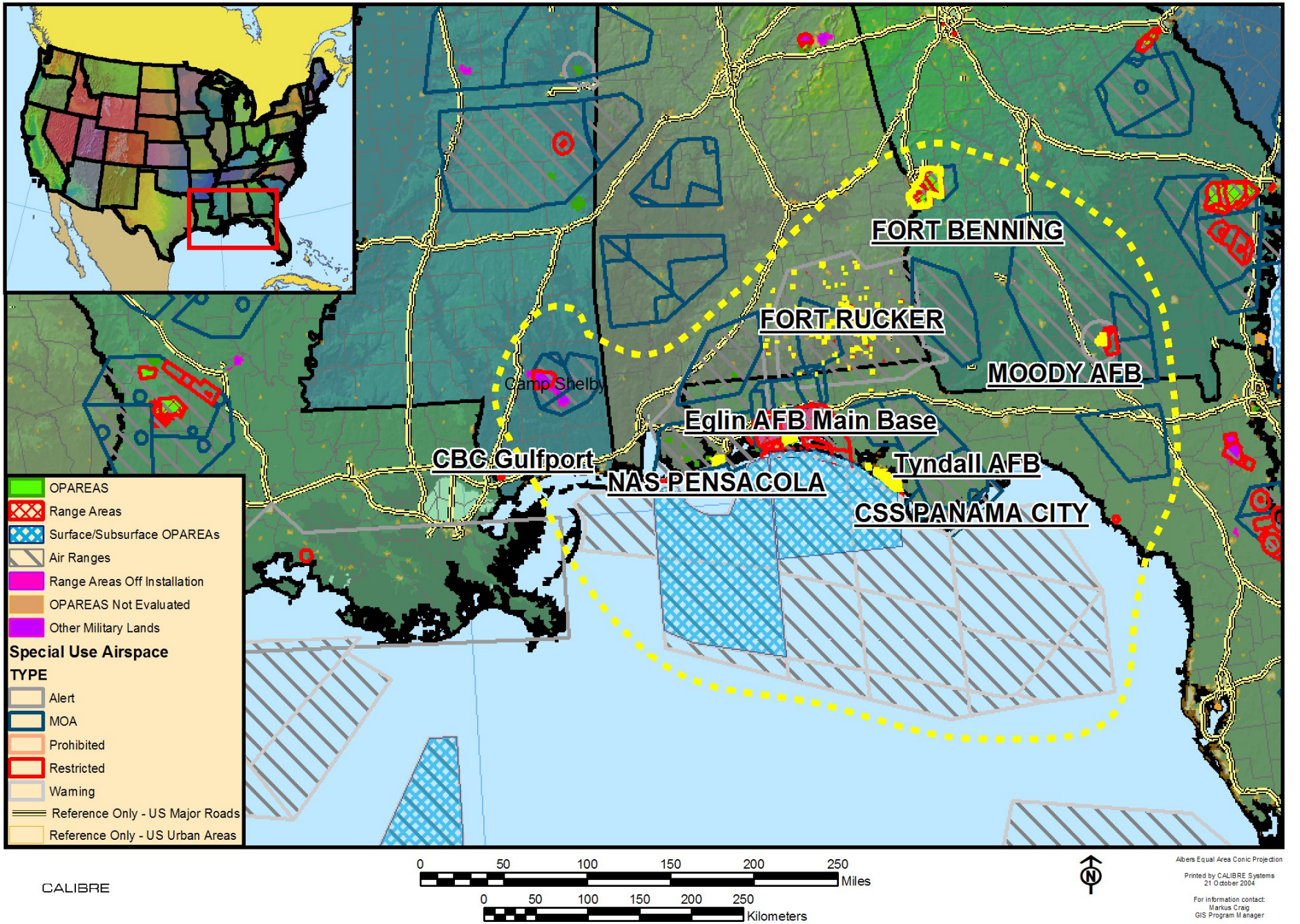

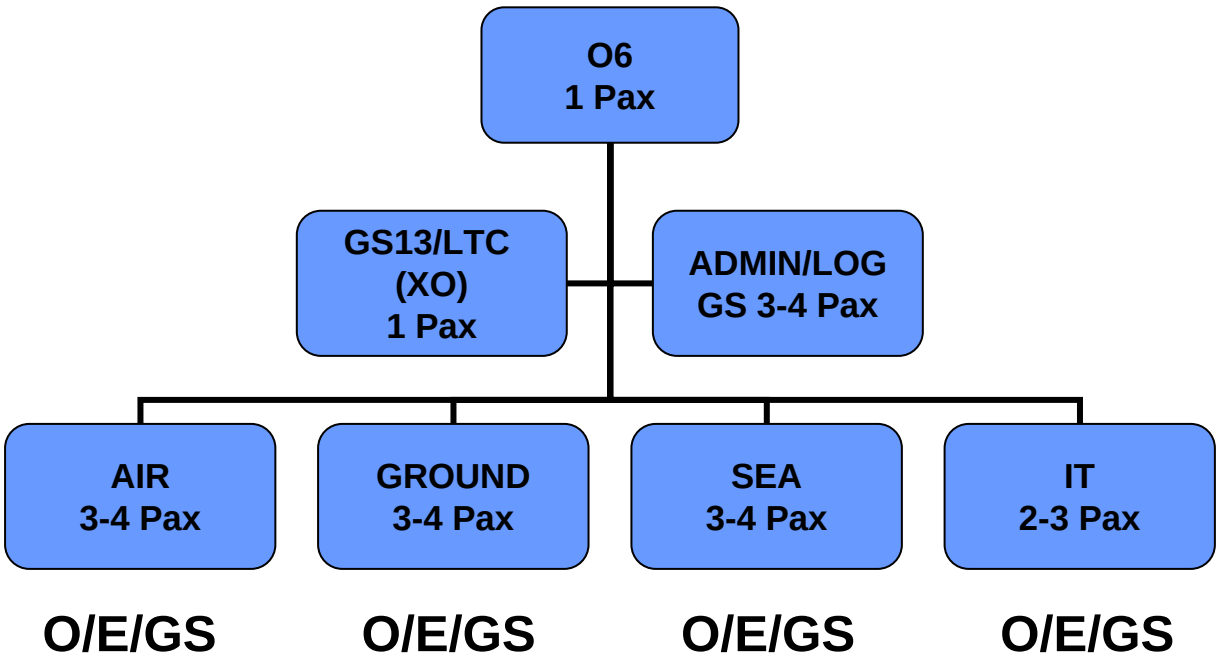

- **Operational Unit**
  - **facilitate large scale joint exercises**
- **Does not replace current range infrastructure/staffing**
- ***Relevance of this idea is predicated upon the availability of areas for training***

Legislating management actions through BRAC?