

**Supporting Information to  
Candidate Recommendation # HSA0018  
Defense Finance and Accounting Service**

**Competing recommendations:** Defense Supply Center-Columbus, OH, integration results indicate that candidate recommendations initially identified as competing for space can be accommodated within available vacant space. Thus any space requirements beyond building 21 (DFAS' occupied building) will be identified in COBRA as a renovation (amber) to account for funding required to reactivate building space previously mothballed.

**Enabling Scenarios/Efforts:**

a. Indianapolis, IN: HSA-0006 proposes the realignment of Human Resource Command-Indianapolis (former EREC) out of the MG Emmett J. Bean Federal Center, Indianapolis, IN, which will free up 76,740 USF.

b. Indianapolis, IN: Additionally, DFAS coordination with GSA has identified, with a 99% confidence factor that approximately 100,000 USF is or will be available.

c. Denver: HSA-0008 proposes the realignment of the Air Force Reserve Personnel Center out of Buckley Air Force Base Annex, which will free up 127,964 USF.

**Force Structure Capabilities:** This candidate recommendation has been constructed to accommodate current and surge requirements. In that surge requirements will be handled by over-time and/or additional shifts, such that additional capacity (space and equipment) above that identified in the recommendation will not be required. DFAS transformation initiatives define the finance and accounting capabilities necessary to support both the current and future force structure. Those initiatives associated with and supported by the elimination of excess facilities; the realignment and consolidation of business, corporate and administrative functions; the elimination of redundancy; and the reduction of manpower can not be executed to the maximum extent possible without approval of this BRAC recommendation.

**Military Value Analysis Results:** The average military value prior to optimization was .5941 for the 26 locations analyzed. As a result of optimization three locations were retained to host the realigned/collocated business, corporate and administrative functions. The average military value for the three retained locations is .7141.

a. The following table provides an array of the military value scores for the 26 DFAS facilities/locations.

<b>1. Rock Island, IL</b>	<b>(.8455)</b>	<b>14. San Diego, CA</b>	<b>(.5692)</b>
<b>2. Pensacola Saufley Field, FL</b>	<b>(.8050)</b>	<b>15. Pacific Ford Island, HI</b>	<b>(.5690)</b>
<b>3. Denver, CO</b>	<b>(.8030)</b>	<b>16. Patuxent River, MD</b>	<b>(.5648)</b>
<b>4. Norfolk NAS, VA</b>	<b>(.7871)</b>	<b>17. Limestone, ME</b>	<b>(.5484)</b>
<b>5. Lawton, OK</b>	<b>(.7869)</b>	<b>18. Charleston, SC</b>	<b>(.5457)</b>
<b>6. Pensacola NAS, FL</b>	<b>(.7196)</b>	<b>19. Rome, NY</b>	<b>(.5415)</b>
<b>7. Columbus, OH</b>	<b>(.6882)</b>	<b>20. Orlando, FL</b>	<b>(.5397)</b>
<b>8. Omaha, NE</b>	<b>(.6732)</b>	<b>21. Lexington, KY</b>	<b>(.5322)</b>
<b>9. Indianapolis, IN</b>	<b>(.6510)</b>	<b>22. Kansas City, MO</b>	<b>(.4507)</b>
<b>10 Dayton, OH</b>	<b>(.6250)</b>	<b>23. Seaside, CA</b>	<b>(.4326)</b>
<b>11. St Louis, MO</b>	<b>(.6117)</b>	<b>24. San Bernardino, CA</b>	<b>(.4285)</b>
<b>12. Cleveland, OH</b>	<b>(.5869)</b>	<b>25. Arlington, VA</b>	<b>(.3128)</b>
<b>13 San Antonio, TX</b>	<b>(.5861)</b>	<b>26. Oakland, CA</b>	<b>(.2427)</b>

b. Scenario Results Military Values. The following provides an array of the military value scores for the three retained DFAS facilities/locations.

<b>1. Denver, CO</b>	<b>(.8030)</b>
<b>2. Columbus, OH</b>	<b>(.6882)</b>
<b>3. Indianapolis, IN</b>	<b>(.6510)</b>

**Capacity Analysis Results:** Results for the 26 locations are provided on the two attached spreadsheets. Surge capacity requirements will be handled by over-time and/or additional shifts, such that additional capacity (space or equipment) will not be required.

2 Attachments

**DFAS Central and Field Sites  
Administrative Space**

## DFAS Central and Field Sites

Admin Footprint (USF)	Total Authorized Personnel (includes contractor)	Current Capacity	Maximum Potential Capacity	Current Usage	Surge Capacity Requirement	Excess (Shortage)
Arlington	496	102,979	102,979	79,360	0	23% 23,619
Charleston	410	108,580	108,580	65,600	0	40% 42,980
Cleveland	1657	306,801	306,801	265,120	0	14% 41,681
Columbus	2328	558,542	558,542	372,480	0	33% 186,062
Dayton	313	81,605	81,605	50,080	0	39% 31,525
Denver	1746	292,991	292,991	279,360	0	5% 13,631
Indianapolis	2712	682,885	682,885	433,920	0	36% 248,965
Kansas City	1064	219,203	219,203	170,240	0	22% 48,963
Lawton	276	64,725	64,725	44,160	0	32% 20,565
Lexington	60	20,056	20,056	9,600	0	52% 10,456
Limestone	279	68,428	68,428	44,640	0	35% 23,788
Norfolk Naval Station	351	73,144	73,144	56,160	0	23% 16,984
Oakland	58	14,620	14,620	9,280	0	37% 5,340
Omaha	370	63,375	63,375	59,200	0	7% 4,175
Orlando	364	53,211	53,211	58,240	0	-9% (5,029)
Pacific (Ford Island)	250	40,461	40,461	40,000	0	1% 461
Patuxent River	77	9,553	9,553	12,320	0	-29% (2,767)
Pensacola (N)	457	68,814	68,814	73,120	0	-6% (4,306)
Pensacola (S)	278	48,142	48,142	44,480	0	8% 3,662
Rock Island	381	42,035	42,035	60,960	0	-45% (18,925)
Rome	338	82,736	82,736	54,080	0	35% 28,656
San Antonio	468	64,417	64,417	74,880	0	-16% (10,463)
San Bernardino	231	30,033	30,033	36,960	0	-23% (6,927)
San Diego	352	46,448	46,448	56,320	0	-21% (9,872)
Seaside	70	23,122	23,122	11,200	0	52% 11,922
St Louis	428	78,902	78,902	68,480	0	13% 10,422
<b>TOTAL</b>	<b>15814</b>	<b>3,245,808</b>	<b>3,245,808</b>	<b>2,530,240</b>		<b>22% 715,568</b>
* 160 USF Std						

**Current Capacity** = Assigned square footage as of 30 Sep 03, except as indicated in note above.

**Current Usage** = Square foot requirement based on personnel assigned as of 30 Sep 03.

**DFAS Central and Field Sites**  
**Government Owned Storage/Warehouse Space (GSF)**

## DFAS Central and Field Sites

Storage, Warehouse and Specialized Equipment	Gov't Owned Storage/ Warehouse (GSF)	Leased Storage/ Warehouse (USF)	Safe, Vaults, Financial Systems (USF)
Arlington	0	2,252	34
Charleston	0	62,778	375
Cleveland	0	52,518	2,810
Columbus	101,199	0	1,024
Dayton	0	15,826	220
Denver	66,452	0	3,831
Indianapolis	0	52,468	18,804
Kansas City	33,933	0	542
Lawton	23,731	0	196
Lexington	0	940	64
Limestone	15,384	0	159
Norfolk	11,077	0	57
Oakland	0	2,448	16
Omaha	12,675	0	1,607
Orlando	0	10,329	10
Pacific (Ford Island)	5,576	0	443
Patuxent River	0	52	0
Pensacola (N)	7,013	0	612
Pensacola (S)	3,854	0	19
Rock Island	39,776	0	16
Rome	147,198	0	6
San Antonio	0	3,630	238
San Bernardino	8,608	0	23
San Diego	0	5,260	193
Seaside	3,889	0	4
St Louis	17,935	0	12
<b>TOTAL</b>	<b>498,300</b>	<b>208,501</b>	<b>31,315</b>
<b>Note:</b> Installations/activities which have no entries do not have any storage, warehouse or specialized equipment to report.			