

**Supporting Information to
Candidate Recommendation # HSA0018
Defense Finance and Accounting Service**

Competing recommendations: The inclusion of MILCON for any space requirements beyond building 21 (DFAS' occupied building) at Defense Supply Center-Columbus (DSC-Columbus), OH, negates any competing recommendations. However, the ability to renovate existing vacant space at DSC-Columbus, rather than executing a MILCON project would reduce costs and increase savings associated with this candidate recommendation. Information regarding known scenarios with possible interest in Defense Supply Center-Columbus is provided below.

a. Supply and Storage JCSG (S&S JCSG) scenarios 0005 and 0035. Through coordination with S&S JCSG, it has been agreed that the most conservative approach is to include MILCON for the HSA0018 scenario.

b. HSA JCSG – Civilian Personnel Team scenario 0031 proposes use of administrative space at DSC-Columbus. However, MILCON estimates for DFAS in this candidate recommendation eliminates any facilities/space conflict.

Enabling Scenarios/Efforts:

a. Indianapolis, IN: HSA-0006 proposes the realignment of Human Resource Command-Indianapolis (former EREC) out of the MG Emmett J. Bean Federal Center, Indianapolis, IN, which will free up 76,740 USF.

b. Indianapolis, IN: Additionally, DFAS coordination with GSA has identified, with a 99% confidence factor that approximately 100,000 USF is or will be available.

c. Denver: HSA-0008 proposes the realignment of the Air Force Reserve Personnel Center out of Buckley Air Force Base Annex, which will free up 127,964 USF.

Force Structure Capabilities: This candidate recommendation has been constructed to accommodate current and surge requirements. In that surge requirements will be handled by over-time and/or additional shifts, such that additional capacity (space and equipment) above that identified in the recommendation will not be required. DFAS transformation initiatives define the finance and accounting capabilities necessary to support both the current and future force structure. Those initiatives associated with and supported by the

elimination of excess facilities; the realignment and consolidation of business, corporate and administrative functions; the elimination of redundancy; and the reduction of manpower can not be executed to the maximum extent possible without approval of this BRAC recommendation.

Military Value Analysis Results: The average military value prior to optimization was .62 for the 30 locations analyzed. As a result of optimization three locations were retained to host the realigned/collocated business, corporate and administrative functions. These three locations along with the retained four “special purpose” locations represent the recommended retained DFAS locations. The average military value for the seven retained locations is .69.

a. The following table provides an array of the military value scores for the 30 DFAS facilities/locations.

1. Rock Island, IL	(.858)	16. San Antonio, TX	(.617)
2. Mechanicsburg, PA *	(.826)	17. Patuxent River, MD	(.607)
3. Denver, CO	(.816)	18. San Diego, CA	(.606)
4. Pensacola Saufley Field, FL	(.815)	19. Pacific Ford Island, HI	(.579)
5. Norfolk NAS, VA	(.797)	20. Limestone, ME	(.553)
6. Cleveland Bratenahl, OH *	(.791)	21. Charleston, SC	(.548)
7. Lawton, OK	(.787)	22. Orlando, FL	(.546)
8. Pensacola NAS, FL	(.726)	23. Rome, NY	(.545)
9. Columbus, OH	(.700)	24. Lexington, KY	(.545)
10 Red River, TX *	(.697)	25. Kansas City, MO	(.478)
11. Omaha, NE	(.677)	26. San Bernardino, CA	(.445)
12. Indianapolis, IN	(.676)	27. Seaside, CA	(.444)
13 Cleveland, OH	(.640)	28. Arlington, VA	(.396)
14. St Louis, MO	(.638)	29. Oakland, CA	(.327)
15. Dayton, OH	(.626)	30. Southbridge, MA *	(.316)

* The four retained special purpose locations that do not accomplish business, corporate or administrative functions, such that DFAS business operations would benefit from their realignment/consolidation or collocation.

b. Scenario Results Military Values. The following provides an array of the military value scores for the seven retained DFAS facilities/locations.

1. Mechanicsburg, PA *	(.826)
2. Denver, CO	(.816)
3. Cleveland Bratenahl, OH *	(.891)
4. Columbus, OH	(.700)
5. Red River, TX *	(.697)
6. Indianapolis, IN	(.676)
7. Southbridge, MA *	(.316)

* Retained Special Purpose locations.

Capacity Analysis Results: Results for 30 locations less four retained special purpose locations are provided on the two attached spreadsheets. Surge capacity requirements will be handled by over-time and/or additional shifts, such that additional capacity (space or equipment) will not be required.

2 Attachments

DFAS Central and Field Sites Warehouse(GSF)/Storage(USF)
Safes, Vaults, Financial Systems (USF)

DFAS Central and Field Sites			
Storage, Warehouse and Specialized Equipment	Gov't Owned Storage/ Warehouse (GSF)	Leased Storage/ Warehouse (USF)	Safe, Vaults, Financial Systems (USF)
Arlington	0	2,252	34
Charleston	0	62,778	375
Cleveland	0	35,454	2,810
Columbus	0	57, 511	1,024
Dayton	0	15,826	220
Denver	0	46,987	3,827
Indianapolis	0	48,004	18,804
Kansas City	0	18,769	539
Lawton	23,731	0	196
Lexington	0	940	64
Limestone	15,384	0	159
Norfolk	11,077	0	57
Oakland	0	2,448	16
Omaha	12,675	0	1,607
Orlando	0	10,329	10
Pacific (Ford Island)	5,576	0	443
Patuxent River	0	52	0
Pensacola (N)	7,013	0	612
Pensacola (S)	3,854	0	19
Rock Island	39,776	0	16
Rome	147,198	0	6
San Antonio	0	3,630	238
San Bernardino	8,608	0	23
San Diego	0	5,260	193
Seaside	3,889	0	4
St Louis	17,935	0	12
TOTAL	498,300	208,501	33,899
Installations/activities which have no entries do not have any storage,			

Note: Highlighted sites were updated on 24 Sep 04, Cleveland, Columbus, Denver, Indianapolis, and Kansas City.

Purpose of Update -- to support optimization.

**DFAS Central and Field Sites
Administrative Space**

DFAS Central and Field Sites

Admin Footprint (USF)	Current Capacity	Maximum Potential Capacity	Current Usage	Capacity Available to Surge	Capacity Required to Surge	Excess (Shortage)	
Arlington	102,979	102,979	79,360	23,619	0	23%	23,619
Charleston	108,580	108,580	65,600	42,980	0	40%	42,980
Cleveland	321,764	321,764	265,120	56,644	0	18%	56,644
Columbus	465,416	465,416	372,480	92,936	0	20%	92,936
Dayton	81,605	81,605	50,080	31,525	0	39%	31,525
Denver	299,106	299,106	279,360	19,746	0	7%	19,746
Indianapolis	788,174	788,174	433,920	354,254	0	45%	354,254
Kansas City	203,034	203,034	170,240	32,794	0	16%	32,794
Lawton	64,725	64,725	44,160	20,565	0	32%	20,565
Lexington	20,056	20,056	9,600	10,456	0	52%	10,456
Limestone	68,428	68,428	44,640	23,788	0	35%	23,788
Norfolk Naval Station	73,144	73,144	56,160	16,984	0	23%	16,984
Oakland	14,620	14,620	9,280	5,340	0	37%	5,340
Omaha	63,375	63,375	59,200	4,175	0	7%	4,175
Orlando	53,211	53,211	58,240	-5,029	0	(9%)	(5,029)
Pacific (Ford Island)	30,553	30,553	40,000	-9,447	0	(31%)	(9,447)
Patuxent River	9,553	9,553	12,320	-2,767	0	(29%)	(2,767)
Pensacola (N)	68,814	68,814	73,120	-4,306	0	(6%)	(4,306)
Pensacola (S)	48,142	48,142	44,480	3,662	0	8%	3,662
Rock Island	42,035	42,035	60,960	-18,925	0	(45%)	(18,925)
Rome	82,736	82,736	54,080	28,656	0	35%	28,656
San Antonio	64,417	64,417	74,880	-10,463	0	(16%)	(10,463)
San Bernardino	30,033	30,033	36,960	-6,927	0	(23%)	(6,927)
San Diego	46,448	46,448	56,320	-9,872	0	(21%)	(9,872)
Seaside	23,122	23,122	11,200	11,922	0	52%	11,922
St Louis	78,902	78,902	68,480	10,422	0	13%	10,422
TOTAL	3,252,972	3,252,972	2,579,200	722,732		22%	722,732
* 160 USF Std							
16,503 Per							

Note: Five highlighted sites updated on 24 Sep 04: Cleveland, Columbus, Denver, Indianapolis, and Kansas City to support optimization.