SUSTAINABLE OPERATIONS

Our Environmental Footprint & The Climate Change Connection



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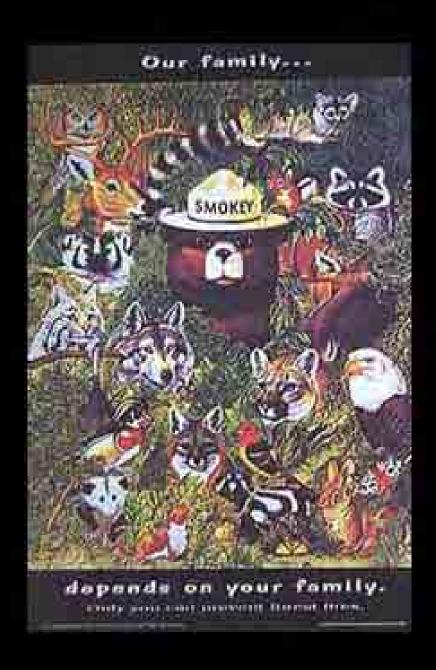
Our Environmental Footprint & The Climate Change Connection

Three Parts:

- Sustainable Operations & Consumption
- Climate Change: Footprint Connections and Opportunities

Leadership & The Future – What's next?



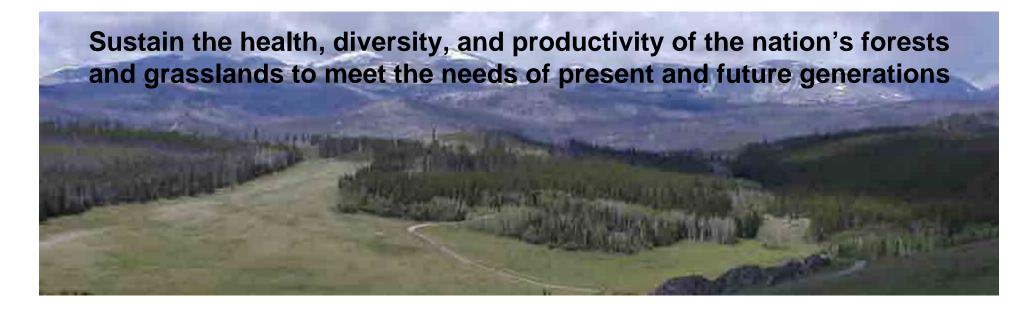


Sustainable Operations & Consumption

Creating Habits
Today, Conserving
Resources for
Tomorrow

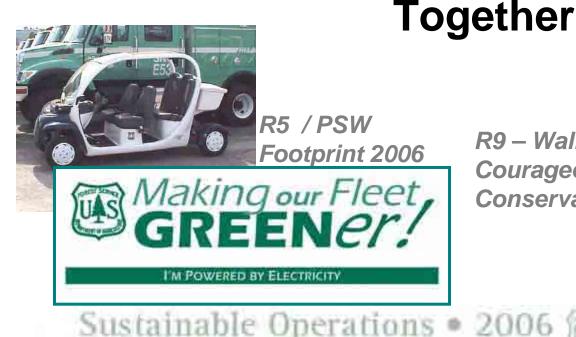
Gifford "insisted that conservation must be reinvigorated, revived, renamed, revitalized by each successive generation, its implications, its urgencies, its logistics translated in terms of the present of each of them".

- Cornelia Pinchot

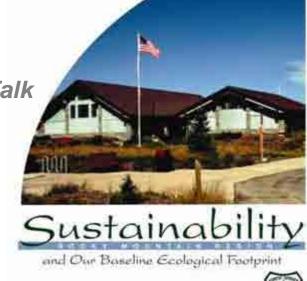


To be sustainable is "to create and maintain conditions, under which humans and nature can exist in productive harmony, that permit fulfilling the social, economic and other requirements of future generations of Americans." January, 2007 EO 13423

Growing Our Sustainable Operations Effort



R9 – Walk the Talk Courageous Conservation



Energy Water

November 2005

Fleet / Transportation
Waste Prevention / Recycling
Green Purchasing
Sustainable Leadership



U.S. FOREST SERVICE * ROCKY MOUNTAIN REGIO

FY06 Report here and FY07 National Footprint Report at layout

(Courtesy of your National Integrated Footprint and EMS Focus Area 1 Teams)



Sustainable Operations is ...

 the program of work associated with our approach to "walk the talk"

Sustainable Consumption is...

 an ethic paralleling our land ethic and is the term to identify the reporting process for our consumption of resources

Environmental Management System is...

a management tool for measuring and continuously improving our footprint



Climate Change / Environmental Footprint Connections & Opportunities

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Climate Change is...

- a connector across all footprint areas
- the biggest systems issue we've yet dealt with as a species
- not to be solved via an unbalanced 'diet'
- a 'tipping point' opportunity to connect the resources we use and our resource management job
- is on the Chief's critical issues list







Why everyone will have different footprint strategies?

- Place-based adaptations not all ecosystems are the same
- People-based adaptations not all humans are the same
- Communities of practice and place
- •What unique opportunities exist for your unit or discipline?



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Heating Oil (cost)	Natural Gas (cost)	Electricity (cost)	LPG/ Propane (cost)	Est. CO2 Emissions (Metric tons)
\$3,270,000	\$3.370.000	\$17,800,000	\$1,670,000	154,794

What we know:

- Costs are low
- 2003 total cost for FS \$36 million
- Significant cost unallocated to any particular unit
- 2007 total cost for FS \$26 million

What we don't know:

- Power from renewable energy systems
- Sources of energy
- •GSF of building heated/cooled for Energy Intensity



What's mandated:

- Reduce Energy use intensity by 3% annually
- Use renewable energy
- Use ESPCs and UESCs to implement projects
- Generate renewable energy on FS land
- Audit 25% of buildings per year
- Enable ENERGY STAR® functions
- Install meters in federal buildings
- Follow High Performance Building Guidelines
- Total Net Zero Energy by 2050



What we're doing:

- NREL Partnership
- Green Power purchase USDA and R2
- ESPCs R2, R4, R3, PNW
- Cleaning up energy bills
- Distributing Top 10 Energy Conservations Habits
- Vending Miser Micro-grant Program
- LEED Green Buildings
- Ranger District Extreme Make-over Video



Future Opportunities:

- Clarify Electronics shut off / vampire loading
- INFRA Utility Module
- Reinvest Savings
- Rebates
- Energy as project selection criteria
- Others?







Washington Office Green Team Informal Energy Audit

	Total Sampled	Power "On"	Percentage
Computers with Monitors	70	30	42%
Fax/Printer	38	27	71%
Copy Machines	9	8	89%
Restroom Lights	16	16	100%



Washington Office Green Team Informal Energy Audit

Annual Costs and Savings Potential

	24/7	8 hrs	Sample	Yates	Agency
Computers	\$110	\$25	\$2550	\$10,000	\$1,000,000
Fax/Printer	\$17	\$4	\$351	\$1,000	\$100,000
Copy Machines	\$87	\$20	\$536	\$1,000	\$100,000
Bathroom Lights (3)	\$25	\$6	\$304	\$304	N/A



Washington Office Green Team Informal Energy Audit

Yates Electric Bill

FY05	\$257,000
FY06	\$313,000
FY07 (projected)	\$326,000
FY08 (goal – 5%)	\$309,000





...and we didn't even have to talk about CO2 emissions



Fleet / Transportation

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Fleet/ Transportation

	Natural Gas	Prop	E-85	Bio- Diesel	Gasoline	Diesel	TOTAL
Gallons	1,430	4,440	21,400	13,400	9,588,000	2,346,000	11,975,000
Tons CO ₂							105,502

What we know:

- 80% + of our Fleet is 4x4's
- Average fuel economy est at 11.5 mpg
- FY07: spent \$65 million

What we don't know:

- Bulk fuel use by vehicle
- 'Other' travel impact
- Project equipment (#/fuel use)

	Sedans/ Wagons	Buses	Light Trucks	Medium Trucks	Heavy Trucks	TOTAL
miles	3,531,000	342,000	77,359,000	50,658,000	6,290,000	138,200,000
# of rigs	563	53	11,946	7,969	1,463	21,721 (28,694FTE's)

Fleet/ Transportation

What's mandated:

- Reduce Fleet consumption of petroleum-based fuel 2% annually
- Increase non-petroleum based fuel consumption 10% annually
- Use PIH vehicles where feasible
- Increase fleet economy to 35 mpg



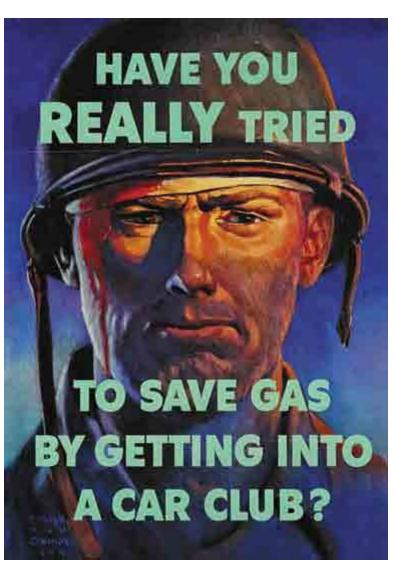




What we're doing:

- NREL Partnership Right-size audit
- Alternative-fueled Road Maintenance Crew
- Life-cycle costing tool for Fleet selection
- Eco-driving Guidance
- EMS Significant Aspect Fleet Management

Fleet/ Transportation



Future Opportunities :

- More Driver Education
- Carbon offsetting
- Alternative Technology Trainings

Other Transportation Info:

- GYCC Transportation / Fleet Letter
- Jan 07 50 Video Conf. Systems
- April 08 309 Video Conf. Systems
- 2,860 hours (30 days) March/April 2008
- '07 purchased 64,386 roundtrip air tickets





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Help Keep Our Water Clean!

What we sort of know:

- 1,002,103,000 estimated gallons used in FY07
- \$3.0 million spent in FY07
- Significant connection between energy source and water consumption





What we don't know:

- Water that's not included in an NFC bill
- Water lumped with sewer/trash
- Water used for fire suppression activities
- Number/type of water conserving devices

What's mandated:

- Reduce water consumption intensity by 2% annually
- Conduct water audits on at least 10% (25%?) of buildings annually





What we're doing:

- Installation of water conservation devices
- Energy Savings Performance Contracts (R2, R3, R4)
- Hose washing at Missoula Fire Cache
- Energy & Water Micro-grants

Future Opportunities:

- Connect resources with use articulate this to our publics
- Question conservation as part of water development on NFS Lands
- Incorporate water quality issues into our purchasing habits
- Others?









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What we know:

- Spent \$1.15 Billion FY07
- 7,774 Purchase Card Holders
 - •770,000 transactions
- Many opportunities
- •USDA Biobased Lead







What we don't know:

- Dollars spent on green purchases
- Who is doing it now
- Short List of Products

What's Mandated:

- Implement Sustainable Acquisition Practices
 - •EPEAT
 - Energy Star
 - Bio-Based
 - Recycled Content
 - •Environmentally Preferable



What we are doing:

- Some training
- Webpage
- •GSA Partnership
- Janitorial Supplies and Contracts
- 100% recycled paper on some units
- Biobased products in Fire Contracts

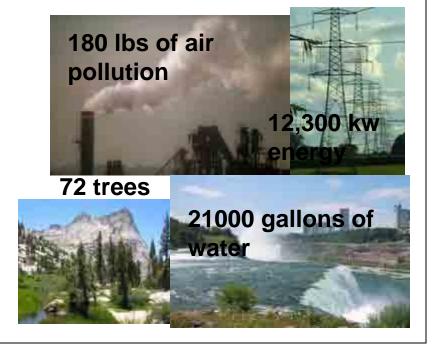
Future Opportunities

- Go Green on a few key items
- Partner with sister agencies
- More Training
- Fact Sheets (paint example)
- Green buildings
- Partner with suppliers packaging



Why Recycled Paper is Important

By switching 120 cases of paper to 100% recycled content Bighorn NF annually saves these resources...





Waste / Prevention & Recycling

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Reduce, Reuse, Recycle, Rot

Waste Prevention & Recycling

What we know:

- Many opportunities & recycling saves resources
- Not all units have access to opportunities
- Spent \$11,000,000 in water, trash & other BOC
- Approx 30% of our sites have some recycling









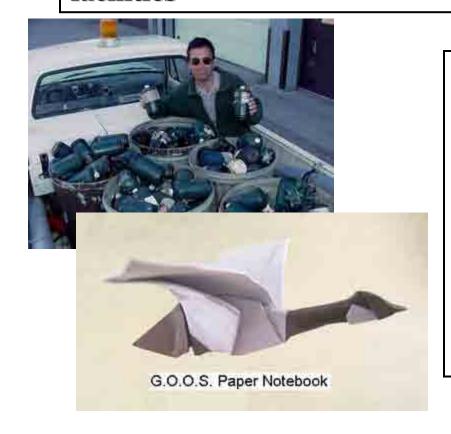
What we don't know:

- Dollars spent on waste disposal
- Extent of recycling activities

Waste Prevention & Recycling

What's mandated:

- Reduce quantity of toxic and hazardous materials and chemicals acquired, used, and disposed of
- Increase solid waste diversion by 40% (USDA goal)
- Maintain cost-effective waste prevention and recycling programs in facilities



What we're doing:

- Fire Cache Assessment
- Micro-grant Program for Recycling
- Partnerships with Permittees
- Propane cylinders
- Batteries
- Proceeds retention
- Dumpster Diving
- Woodsy Owl Talks
- Rechargeable Battery Corp. MOU

Waste Prevention & Recycling

Future Opportunities:

- Waste Audits, EPA Support
- Partnership with USDA
- Local Communities Collaboration
- Fire Camps
- Other?





Sustainability is a Process

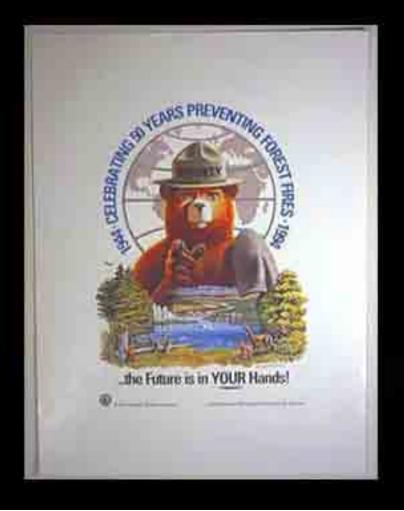




Leadership & The Future

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How to grow a place-based corporate approach for sustainable operations?

Increase Agency Capacity and Capabilities at All Levels

- Data and leading measures of success
- Support lesson sharing and place-based adaptations
- Include others who provide services and/or help deliver programs (concessionaires, lessors, partners)



Create Value via Reduced/Changed Consumption Patterns

- Reinvest financial savings....such as recycling
- Work with partners and communities
- What are your meeting habits?





Build Legitimacy and Support for an Agencywide Sustainable Operations Effort

 Leadership 'walk the talk' of a consumption ethic

Appropriate Performance Standards

New/Seasonal Employee Orientation





Sustainable Leadership

What's mandated:

- Incentive and award programs to reward exceptional individual and team performance in implementing the goals of the EO
- Successful implementation of EO included in performance evaluations



Data sharing:

- FY 06 and 07 Footprint documents
- Annual Sustainable Operations Summit
- Monthly Sustainable Ops Open Mic
- Webpage



Future Opportunities:

- Better Green Team Connections
- Potential Multi-Region/Station Virtual Team

USDA Forest Service 4th Annual Sustainable Operations Summit

November 2008

Region 9

- ✓ Will include Satellite Sites, connected via video conferencing equipment
- ✓ Will allow remote access to field trips
- ✓ Stay tuned for more information







Sustainable Ops Open Mic

- √ 3rd Wednesday of every month, 1 pm ET
- ✓ 2 hour call to share success stories and information
- ✓ Dial-In Number: 1-800-857-2016
- ✓ Participant Passcode: 8091384
- ✓ Leader name: JACQUELINE MYERS

✓ Notes are posted on Sustainable Ops Webpage

What will conservation look like in the next century for ...

The earth as a whole...?

Yourself...?

Your organization...?

Your local community...?



The millions of acres of forests and grasslands...?



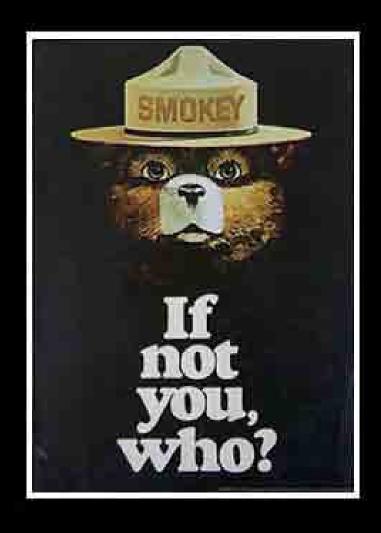
Adopt a Vision for a Sustainable Consumption Ethic

We will create within our operations those habits that inspire individual and organizational decisions leading directly to conserving natural, economic and human resources for tomorrow through all the decisions we make.

Sustainable Operations Board of Directors, July 2006







"What future do we want to create.....

Not the future we think is do-able, or the one we would settle for...

... but what do we really want?"

Donella Meadows

Creating Habits Today, Conserving Resources for Tomorrow

What If We Created Some Environmental Footprint Principles?

Waste Prevention/Recycling		
Fleet / Transportation		
Energy		
Water		
Green Purchasing		
Leadership		

Zero Waste
Zero Emissions
Zero Net Energy Usage
Zero Watershed Impact
Zero Impact Purchases
Leave No Habit Unturned

Striving toward $\rightarrow \rightarrow \rightarrow \rightarrow \rightarrow \rightarrow$









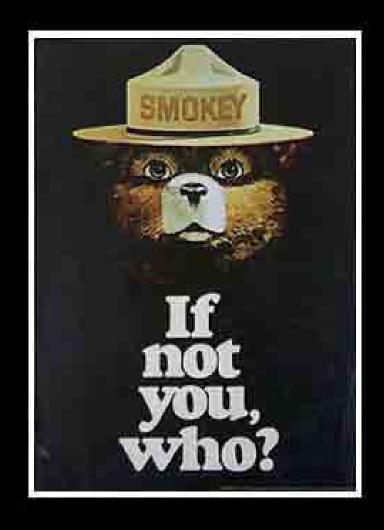












Sustainability is a process

Start where you are, use what you have, do what you can.

Create the habitat for success... mobilize your human capital.

Share your stories

Creating Habits Today, Conserving Resources for Tomorrow

What are your stories?



The vast possibilities of our great future will become realities only if we make ourselves responsible for that future." Gifford Pinchot



Changing Light Bulbs in the Service of Ecosystems

	Incandescent 25 Watt Bulb	PAR 20 Super Bright LED Bulb
Life Span	1,000 hours	50,000 hours
Bulb Costs	\$0.70	\$18.00
	(\$35.00 for 50 bulbs)	
Electricity Use	1250 kwh	150 kwh
Electricity Cost \$0.20/kwh	\$250.00	\$30.00
Total Costs	\$285.0	\$48.00
\$\$ Savings	\$237 per Bulb (\$11,850 for 50 bulbs)	
CO ₂ Savings	1531 lbs per Bulb (38.3 tons for 50 bulbs)	