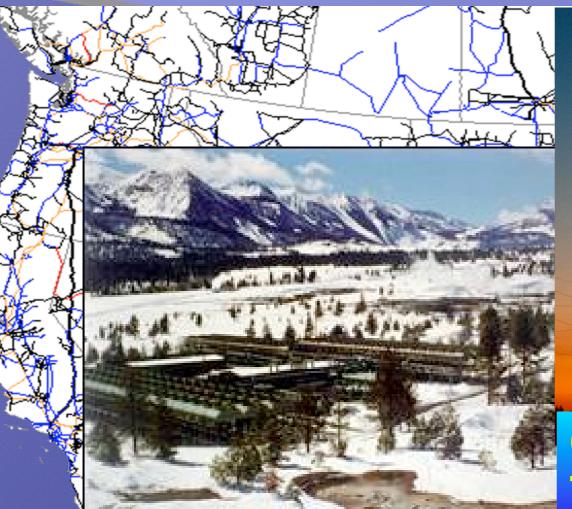
How to Improve the Efficiency of the World's Biggest Machine While Solving a Few Other Problems Along the Way

> 4th Annual Cascadia Transportation Conference

> > Jon Wellinghoff, Commissioner Federal Energy Regulatory Commission May 7, 2007



A Little Over a Century Later ... "Most Complex Machine in the World"





Over 351,000 Miles of Transmission Lines

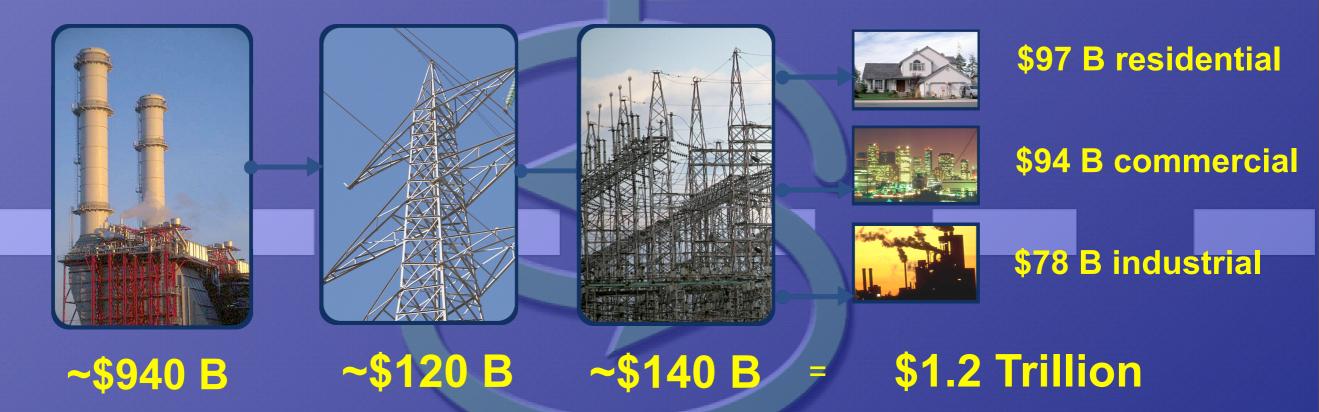
Over 978,020 Megawatts of Generating Capacity





2

Electric Grid: Billions in Investment & in Costs Generation Transmission Distribution End Use



5% Improvement = \$60 Billion Savings



(replacement costs)

3

Multiple Issues Seeking Solutions

