



# Capital Asset Realignment for Enhanced Services (CARES)

## Business Plan Studies for Gulfport, Mississippi

### Presentation to the Local Advisory Panel



# Introduction and Background



- **The Secretary's CARES Decision Document, May 2004, calls for additional studies to improve the previous analyses for eighteen sites**
- **Gulfport, MS is one of these study sites**
- **Team PricewaterhouseCoopers (PwC) was selected as the prime contractor to complete these studies**

# Study Objective



**Identify the optimal approach to provide veterans with healthcare equal to or better than is currently provided in terms of:**

- **Access**
- **Quality**
- **Cost Effectiveness**

# Study Outcomes



**As a result of this study, VA will receive a broad range of capital and re-use Business Plan Options (BPOs) to meet VA's current and forecasted needs, from which the VA will select up to 6 options to study further, from which one option will be recommended.**

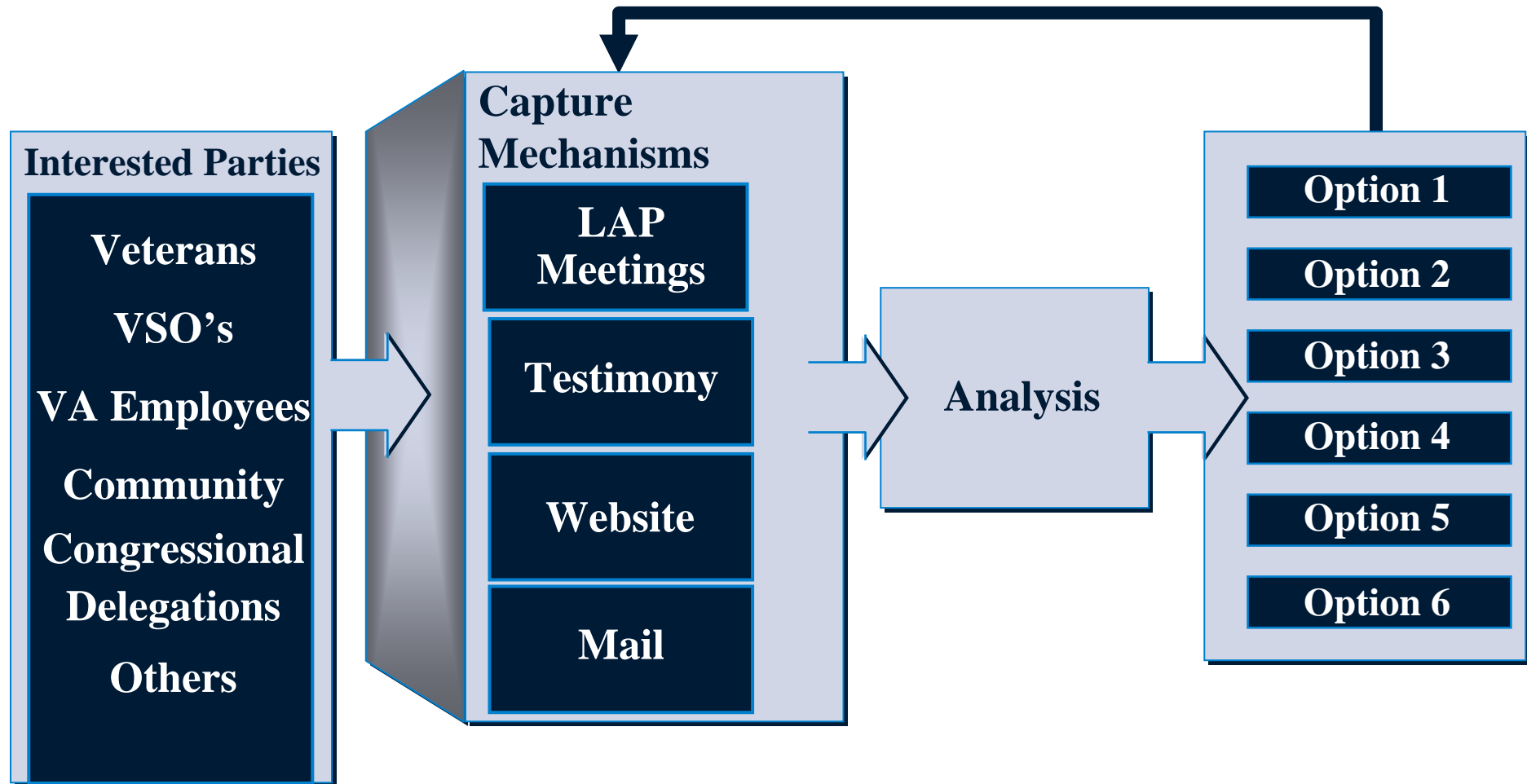
*Any option selected by the Secretary which requires capital investment will have to compete with all other construction initiatives currently requiring funding.*

# Study Considerations



- **Demand for services based on VA forecasts**
- **Capital requirements**
- **Cost – operating and capital**
- **Re-use/re-development**
- **Co-location opportunities**

# Public and Interest Group Input Process



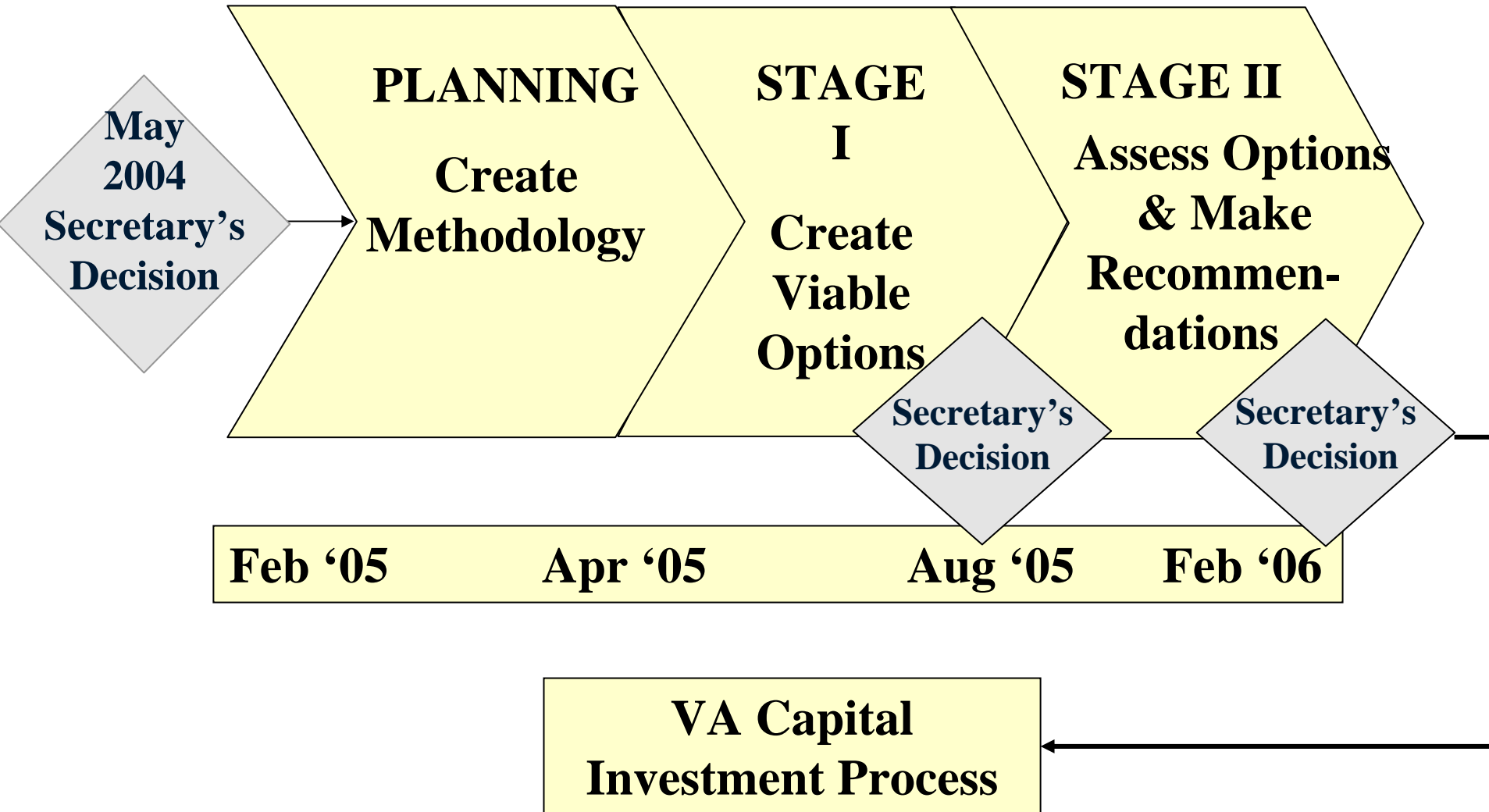
# Study Scope for Gulfport, MS



**This study is focused on:**

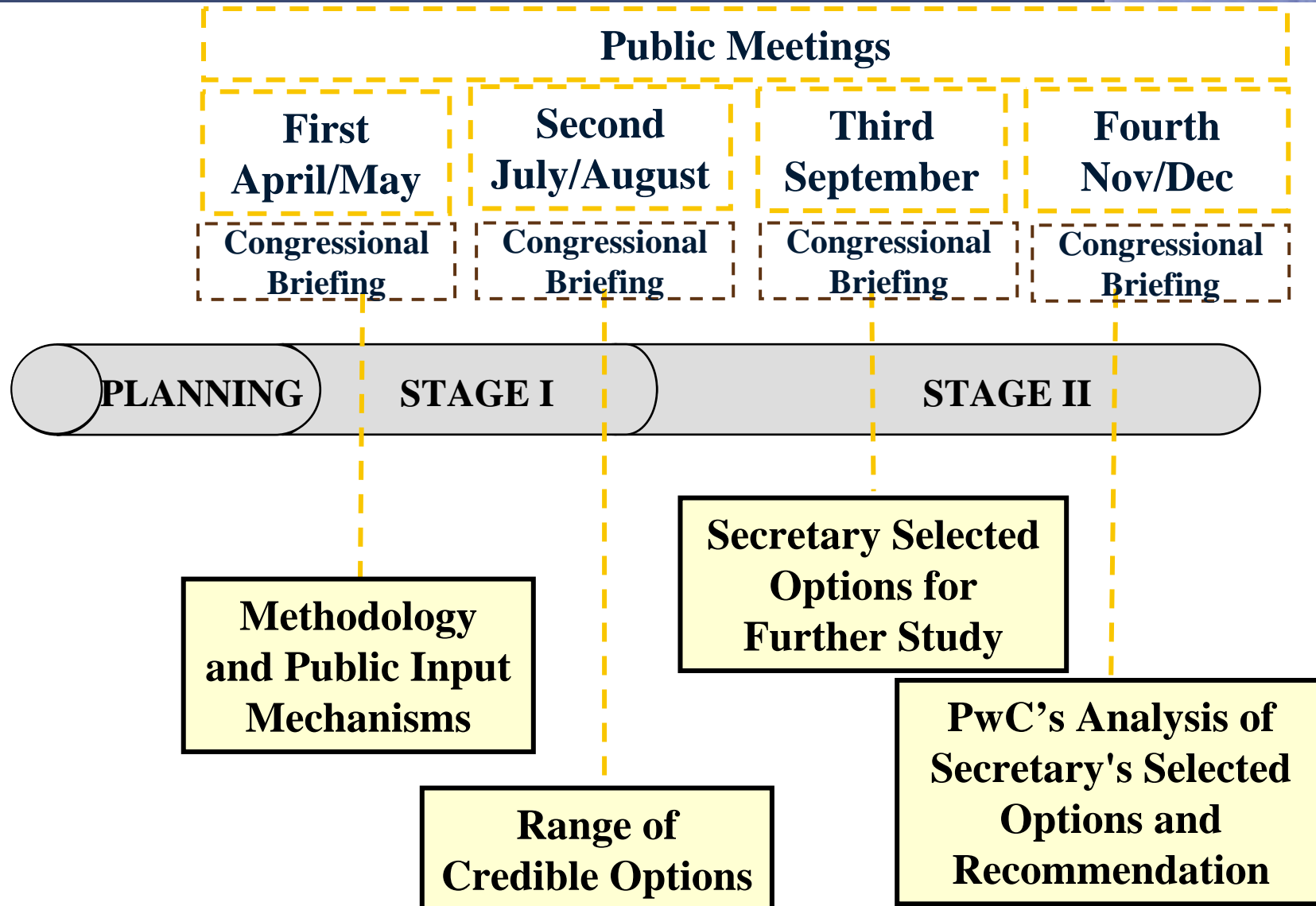
- **Developing options and a plan for how services are transitioned from the Gulfport campus to the Biloxi site**
- **Developing options for those services currently operating at Gulfport for which a plan has not already been produced and approved**
- **Developing a range of options for re-use of the Gulfport site**

# Project Overview





# Veteran and Public Input



# Stage I Business Plan Options and Decisions



## Stage I

- **Develop a broad range of credible options**
  - Alternative capital / infrastructure plans
  - Re-use/Redevelopment potential of VA healthcare resources
- **Assess each option's potential to meet or exceed the CARES objectives**
- **Take into account veteran/public needs and concerns**
- **All options will be presented from which 6 credible options will be considered for further study in Stage II**

## VA Decision

**Which of the options should be selected for detailed study in Stage II**

# Stage II Business Plan Options and Decisions



## Stage II

- Detailed development and analysis by Team PwC of VA's selected business plan options
- Provide opportunity for veteran/public input
- Take into account veteran/public needs and concerns
- PwC independently selects a recommended business plan option
- Prepare a draft business plan for the recommended option

## VA Decision

Approval of a recommended business plan option for implementation at each study site

# Overview of the Option Development Process



## Inputs & Analysis

**VA Forecast of Demand for Healthcare**

**Existing Facilities and Services**

**Future Modernization Needs**

**Public/Veteran Opinions and Preferences**

**Potential Re-use / Redevelopment of Land or Buildings**



## Option Development

**Facilities Requirements**



**Review of Existing Capital Plan**

**Land and Space that could be Marketed**



**Re-use / Re-development Planning**

**Alternative Options**

**Financial Evaluation and Assessment**

# Business Plan Options



**Alternatives to consider relating to the re-use of the Gulfport Campus and as defined in the Secretary's CARES Decision Document, May 2004. Options could include disposal of or leasing of space.**

# Business Plan Option Decision Criteria



**Each acceptable Business Plan Option (BPO) will meet or exceed the following screening criteria:**

- **Maintain or improve overall healthcare quality**
- **Result in a cost effective configuration of VA physical and operational resources**
- **Result in a modernized, safe and secure healthcare delivery environment**
- **Maximize the re-use/redevelopment potential of VA-owned sites**

# The VA's Role



## Oversight of Contract

- **Review of all deliverables**
- **Evaluation of feedback from Local Advisory Panels**

## VA Provided Information

- **Local site team assistance**
- **Demand forecasts**
- **Baseline operating costs**
- **Facility plans and facility quality assessments**
- **Collaboration opportunities**
- **Environmental hazards**

# Team PwC



## **PricewaterhouseCoopers LLP**

- **Overall Program Management**
- **Overall Quality Assurance**
- **Financial Analysis / Business Planning**
- **Public/Veteran Relations**

## **Re-Use Contractor - TBD**

- **Re-use and Re- development**

## **Widmeyer**

- **Communications**

## **Perkins + Will**

- **Capital Planning**

## **Davis Langdon**

- **Capital Cost Estimates**



# How Can You Provide Feedback?



## **Local Advisory Panel Meetings**

- **Provide testimony at the public meetings**

## **CARES Project Website –**

**<http://www.va.gov/cares> or <http://vaww.va.gov/cares>**

- **Information on each of the 18 study sites**
- **An electronic comments form is available to share your views and opinions. This is available for 2 weeks after each Local Advisory Panel meeting**
- **Website provides public meeting information, agendas, meeting summaries, and links to background documents**

# How Can You Provide Feedback?



- **Written comments can be sent to:**

**Gulfport Study**

**VA CARES Studies**

**P.O. Box 1427**

**Washington Grove, MD 20880-1427**

*You may send letters or paper comment forms to this address*

- **All paper comment forms will be analyzed and provided to members of the Local Advisory Panel and considered during option development**
- **The paper and electronic comment forms are the same and should only be completed once**