

Director's Message

Vision Excellence



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VISN 4's Vision for Excellence is published for the employees, volunteers, patients and friends of VA Healthcare - VISN 4. To submit articles, editorials, letters or story ideas for possible inclusion, please contact David Cowgill at 412-822-3578 or via email: david.cowgill@va.gov.

Editor

David E. Cowgill Public Affairs Officer, VISN 4

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Design & Layout **Rodney E. Boyce** Creative Director, Square Peg Design DEAR FELLOW EMPLOYEES, VOLUNTEERS, VETERANS AND FRIENDS OF VISN 4,

VA Healthcare – VISN 4 is doing incredible things for our veterans. We are striving to not only provide the best health care for our veterans, but to create opportunities for our veterans to get together and interact with one another, their local communities and VISN 4 staff to improve their overall morale.

VISN 4 has undertaken a concentrated, organized effort to outreach to Operation Enduring Freedom/Operation Iraqi Freedom veterans to include increasing outreach events and creating a



Michael Moreland, VISN 4 Network Director, and Chris Nowak, VISN 4 Chief of Prosthetics, look on as OEF/OIF veterans interact with Pittsburgh Steelers at the "Heroes at Heinz Field" event held on October 7.

16-page special publication and an 18minute DVD entitled "Helping Our Heroes", which highlights the services and benefits available to OEF/OIF veterans through VISN 4. We have also organized several special events for OEF/OIF veterans. VISN 4 partnered with the Pittsburgh Steelers to organize a special outreach event for OEF/OIF veterans at Heinz field on October 7. Approximately 120 veterans and their family members were treated to a special, fun-filled evening of football, where veterans and their family members were able to test their football skills with the help of 10 Pittsburgh Steelers players. Please turn to pages 6-7 to read more.

VISN 4 and Philadelphia VAMC coordinated a First Swing Golf Clinic for veteran amputees on September 17, 2008 at the

Indian Spring Country Club in Marlton, NJ. PGA professionals were on hand to teach basic skills to first time golfers and assist experienced golfers in perfecting their current skills. Turn to page 8 to find out more.

This issue of Vision for Excellence also features information about VISN 4 deploying to assist with the aftermath of Hurricanes Gustav and Ike, we give special recognition to some of our employees who have received National awards and those who have served the U.S. Government for more than 35 years.

Thank you for taking an interest in VISN 4!

Sincerely,

MICHAEL E. MORELAND, FACHE NETWORK DIRECTOR, VISN 4

Issue 5

Report Card ENDING PY2008

OUTPATIENT STATISTICS

	etwork wide for FY2007:	FY2008:	
outpatient hospital visits	2,736,141	2,849,241	
home and			
community- based visits	493,408	765,399	
INPATIENT STATISTICS			
No hospital	etwork wide for FY2007:	FY2008:	
admissions	25,881	26,688	

VISN 4 UNIQUE PATIENT GROWTH

FY2004	
	293,000
FY2005	200 000
57/0000	300,000
FY2006	305,000
FY2007	
	306,132
FY2008	
	306,129

FYO8 AS OF JULY-VETERAN SATISFACTION

(INPATIENT SATISFACTION, OUTPATIENT SATISFACTION AND PROVIDER WAIT TIME)

NOTE: VISN 4 is above the national average and ranks #2 nationally for Provider Wait Times and #4 for both Inpatient and Outpatient Overall Quality

VISN 4

\$114,799,112

N	lational	(Overall)
Inpatient Overall Quality (Mean)		
Quality (Mean)	79.2	83.4
Outpatient Overa Quality (Mean)		
Quality (Mean)	78	82.1
Provider		
Wait Time (Mean)	76.4	84

MEDICAL CARE COLLECTION FUND COLLECTIONS:

FY2006	
	\$103,158,680
FY2007	
	\$108,457,300
FY2008	

* All data for statistical information was collected on 11/14/08

DeCuir appointed as VISN 4 Women Veterans Program Manager



DR. DESMARIE DECUIR has been appointed to serve as the Women Veterans Program Manager for VA Healthcare — VISN 4 effective October 12, 2008. In this position Dr. DeCuir is responsible for providing leadership in establishing, coordinating and integrating quality healthcare services for women veterans throughout VISN 4 and other networks in Veterans Health Administration. Dr. DeCuir's major responsibilities include the promotion of women veterans' health behaviors, serving as a women veterans' advocate, and assessing and promoting

the health and wellness needs of women veterans through planning, organizing, coordinating, directing and evaluating VISN 4 initiatives and facility services.

"I am honored to have an opportunity to say thank you to all veterans for their sacrifices and dedication to our country," said Dr. DeCuir. "This appointment as the VISN 4 Lead Women Veterans Program Manager enables me to fulfill my mission of advocating and servicing women veterans and I look forward to collaborating with VISN 4 leadership in molding VA Healthcare — VISN 4 as the quintessence for Women Health."

Prior to this appointment, Dr. DeCuir served as the Women Veterans Program Manager in Memphis, Tennessee. Her professional nursing experience includes intensive care, medical-surgical, school health, women's health, public health, home health, nursing supervision and advanced practice nursing as a family nurse practitioner.

Dr. DeCuir received a Bachelor of Science in Nursing (BSN) from Southeastern Louisiana University in Hammond, LA. Twenty-two years after graduating from undergraduate nursing school, Dr. DeCuir was awarded a Masters of Nursing (MSN) from Tennessee State University in Nashville, Tennessee. While attending post-graduate school full-time and working weekends as a nursing supervisor in Nashville, Dr. DeCuir completed a Philosophy Doctorate Program with a focus in nursing from the University of Tennessee Health Science Center in Memphis, Tennessee.



2008 All Employee Survey Results

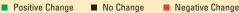
Once again VISN 4 has done very well regarding our participation rate for the 2008 All Employee Survey. With a total participation rate of 80.5%, VISN 4 finished in a tie for first with VISN 6.

The All Employee Survey (AES) is extremely important in establishing direction and strategic planning in VISN 4. It is a proven fact that employee satisfaction in the work environment ultimately leads to great work. We strive to make VISN 4 an employer of choice while attracting highly motivated and talented workers. As a result of these efforts, VISN 4 employs a professional workforce truly dedicated to the health and welfare of our Nation's veterans.

Prior to the start of the 2007 survey, VISN 4 employees were asked to provide their thoughts regarding the current state of the VISN and how they felt about their specific medical center. The intent was to determine employee satisfaction and what measures could be taken to improve not only the VISN, but more importantly each medical center's work environment. During the 2008 AES survey, employees were once again asked to provide input. The table of survey results for the 2008 AES indicates that improvement has been noted in almost every component.

The results of the 2008 AES indicate that VISN 4 is a great place to work and that our employees believe in teamwork and they continue to demonstrate their commitment to our veterans and to each other in their positions. From the managerial staff to the front line employees and our unions, we continue our endeavor to improve the services we provide to each and every veteran, family member and employee. Our goal remains to be the best performing VISN in the nation providing the highest quality of medical care available today.

Job Satisfaction	Response	Response Averages	
Averages	2007	2008	Difference
Work Type	4.09	4.13	0.04
Work Amount	3.67	3.75	0.08
Pay Satisfaction	3.14	3.22	0.08
Coworker	4.02	4.05	0.03
Supervision	3.73	3.81	0.08
Senior Management	3.25	3.36	0.11
Promotion Opportunity	2.82	2.96	0.14
Work Condition	3.51	3.58	0.07
Customer Satisfaction	3.93	3.96	0.03
Praise	3.25	3.36	0.11
Work Quality	4.41	4.43	0.02
Satisfaction	3.77	3.84	0.07
Satisfaction-2yrs	3.08	3.18	0.10





L to R: Bernadette Connolly, Alpa Shah, Patti Frawley, Wadeea Hines, Janet Clark, Ann Phan, Pengy Coffeld



L to R: JoAnne Renz, Josie Iozzo, Judi Ebelhar, Nancy Moretz and Debbie Doria

Organizational	Bassana	Response Averages	
Assessment Averages	•		
7 to o o o o i i o i i o i u g o o	2007	2008	Difference
Cooperation	3.60	3.67	0.07
Conflict Resolution	3.39	3.47	0.08
Diversity Acceptance	3.74	3.82	0.08
Coworker Support	3.66	3.72	0.06
Supervisory Support	3.65	3.74	0.09
Customer Service	3.72	3.79	0.07
Innovation	3.45	3.55	0.10
Resources	3.83	3.90	0.07
Safety Climate	3.74	3.81	0.07
Leadership	3.51	3.59	0.08
Rewards	3.46	3.58	0.12
Employee Development	3.50	3.61	0.11
Work/Family Balance	3.79	3.88	0.09
Planning/Evaluation	3.68	3.76	0.08
Job Control	3.12	3.18	0.06
Demands	3.56	3.56	0.00
Retention	3.40	3.46	0.06
Engagement	3.62	3.71	0.09
Psychological Safety	3.28	3.35	0.07
Civility	3.64	3.71	0.07

A New Home for VAPHS Veterans and Employees

ON MAY 7, 2004, VA Pittsburgh Healthcare System was approved for an almost \$300 million major construction project. The purpose of the project is to enhance behavioral health services and to achieve efficiency through consolidation of a three-division health care system into two divisions. Two major components of this construction project were recently completed.

The new Administration Building at the VAPHS Heinz Division is a 75,000 square foot project, constructed at an estimated cost of \$14 million. The building was completed in October 2008 and VAPHS employees moved into the new building in November. The Administration Building is home to VAPHS's Recruitment Center, Human Resources, Business Office (Fiscal, Accounts, Medical Records), Police Service Training Center, Contracting, and Credentialing & Privileging.

The new, state-of-the-art Residential Living Villas at VAPHS Heinz Division were also completed in October, constructed at an estimated cost of \$17 million. These residential living villas set a new standard in the architectural design and clinical operation of a traditional Domiciliary by providing a residential community setting for homeless and vocational rehabilitation. The villas provide transitional housing and treatment to homeless veterans admitted to VAPHS's Domiciliary Care for Homeless Veterans program. Veterans participate in the treatment program for approximately four months with the goal of obtaining community employment and housing. **







New Administration
Building at VAPHS
Hoinz Division





VISN 4 partnered with the Pittsburgh Steelers to organize a special outreach event for Operation Enduring Freedom/Operation Iraqi Freedom veterans at Heinz field on October 7. Approximately 120 veterans and their family members were treated to a special fun-filled evening of football, where they were able to test their football skills with the help of 10 Pittsburgh Steelers players including Jeff Reed, Chris Hoke, Daniel Sepulveda, Aaron Smith, Matt Spaeth, Mewelde Moore, Greg Warren, Patrick Bailey, Roy Lewis and Dezmond Sherrod.







"These are the people who fight for us to have our freedom and be who we are as Americans. To come out here and spend a couple hours with them and hear their stories is unbelievable. There's nothing better than this."

~ CHRIS HOKE, STEELERS

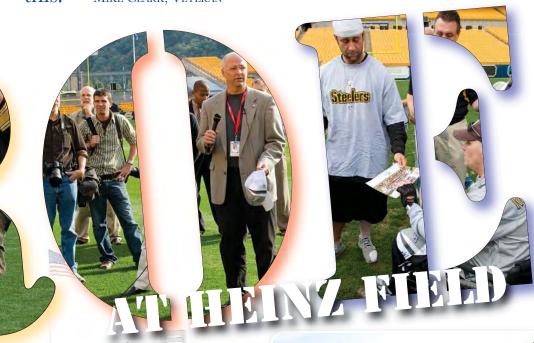
"It's great for the invite. For the veterans and wounded service members, it's just nice to be part of it." ~ JEREMY FELDBUSCH, VETERAN



"The main thing is that (the veterans) are honored, that people actually care that we were over there and we were injured. It's nice to be able to come home and do events like this where we are appreciated." Jessica Lynch, Veteran



"Being invited down here is so great. I'm really glad they did this." ~ MIKE CLARK, VETERAN





Many of the veterans who attended the event suffer from traumatic injuries. The veterans and their family members were given a tour of Heinz field and then they proceeded to the playing field to practice football throws and punt kicks with the Steelers. The Steelers also participated in an autograph session where veterans and their family members were able to interact with the Steelers on a more personal level and take photos. Each veteran was given a Steelers hat and an autographed team photo. The evening was concluded with a tailgate dinner in one of the Steelers Club Level lounges. *





"These guys ... it seems like they really wanted to be here, you know? It has been great. I didn't expect this." ~ ED WALLS, VETERAN

teders



"As athletes, we get too much credit for being heroes. We're doing something that God has blessed us with and in a lot of people's eyes, a game-winner makes you a hero. But (the soldiers) are fighting for the country. They're the true heroes." ~ Jeff Reed, Steelers

First Swing Golf Clinic



VISN 4 Receives National Awards

Mark Wolcott Award for Excellence

VA PITTSBURGH HEALTHCARE SYSTEM'S Chief of Staff, Dr. Rajiv Jain, received the 2007 Mark Wolcott Award for Excellence in Clinical Care Leadership.

The Mark Wolcott award was established in 1996 to recognize outstanding Veterans Health Administration (VHA) health care practitioners who are deserving of special recognition for their contributions in enhancing clinical care.

Dr. Jain's commitment and support of innovative approaches that redesign the delivery of care to improve veteran's health has positioned VAPHS and VHA at the forefront of patient safety and infection control throughout the United States.

Service to America Medal (Sammies) Award

DR. RAJIV JAIN was chosen as the winner of this year's Service to America Medal



Dr. Rajiv Jain on stage

in the category of Citizen Services.

The Service to America Medals (Sammies) awards program pays tribute to America's dedicated federal workforce, highlighting those who have made significant contributions to our country. Honorees are chosen based on their commitment and innovation,

as well as the impact of their work on addressing the needs of the nation.

Dr. Jain received the Sammies award for his leadership and initiative in reducing MRSA, a type of life-threatening, hospital-acquired infection, at all 153 VA hospitals and other hospitals across America and parts of the world. **

National OPM CFC Hero Award

DAVID COWGILL, VISN 4 and VAPHS
Public and Community Relations
Manager, was selected as the winner of
the National OPM CFC Hero Award
for the second consecutive year. Mr.
Cowgill was the winner in the Civilian
Category and had the highest point
score in the country from the judges.
This is the first time anyone has won
this award two years in a row.

The Hero Award is presented to an individual who showed exceptional commitment to the CFC Campaign, and also demonstrated a commitment to volunteerism on a personal level, outside of the workplace.

Communicator of the Year

DAVE COWGILL, Public and Community Relations Manager, received the VHA Communicator of the Year Award. VA Pittsburgh Healthcare System (VAPHS) won three awards in this year's VHA Excellence in Communications Awards Program.

This award recognizes the work of a public affairs professional who demonstrated leadership in communications by supporting and leading communications planning, by achieving organizational strategic goals, and by greatly contributing to improving the organization's image through their efforts. Nominees were judged on outstanding contributions to the field of health care communications, public affairs vision and impact on the facility;



David Cowgill

advancing the goals of the organization, and notable VA/community accomplishments, contributions and innovations.

*

VISN 4 Deploys for Hurricanes Gustav and Ike

The Department of Health and Human Services (lead planning agency for the Emergency Support Function of Health and Medical Services as part of the National Response Framework) requested VA assistance in providing health care personnel to staff a Federal Medical Station, in response to Hurricane Gustav, located in Ruston, La. One week later another request was sent for VA assistance to staff a Federal Medical Station located in Ruston, La. in response to Hurricane Gustav in September.





VISN 4 deployed 23 employees to staff the Federal Medical Station in Ruston, La. to assist with the medical care of those affected by Hurricane Gustav and 20 employees were sent to staff the Federal Medical Station in San Antonio, Texas. The deployment period lasted for 14 days.

Employees were sent from the following VA medical centers within VISN 4: Altoona, Butler, Clarksburg, Erie, Lebanon, Philadelphia and Pittsburgh. The doctors, nurses, pharmacists, police officers and other employees who were deployed to Ruston and San Antonio assisted in many areas to include medical care and services, security, food services, clerical duties and general maintenance for the Federal Medical Stations.

The Federal Medical Stations in Ruston and San Antonio were fully staffed and managed by VA employees from throughout the country and





were equipped to provide definitive care for as many as 250 evacuees.

The VISN 4 employees who were called upon to deploy in support of

Hurricanes Gustav and Ike are a part of VA's Disaster Emergency Medical Personnel System (DEMPS).

DEMPS is a database consisting of a pre-identified core group of skilled and trained volunteers, critical for both effective response and to maintain VHA's ability to continue to meet its mission requirements. The database is used as a resource to match personnel qualifications to emergency response requirements and needs. DEMPS personnel must be released, before deploying, by their respective VAMC Director who retains the sole authority to grant deployment status to assigned employees. All specialties, clinical and ancillary staff are needed!

For more information contact your facility's DEMPS coordinator.





Scenes from the Federal Medical Station, in response to Hurricane Gustav, located in Ruston, Louisianna

Congratulations and thank you to the following list of employees who have provided **35 or more** years of service to the U.S. Government! **Special recognition** goes to **Dr. Gerald Goldstein**, VA Pittsburgh Healthcare System's Research Career Scientist, for having served our government for **54 years**.

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