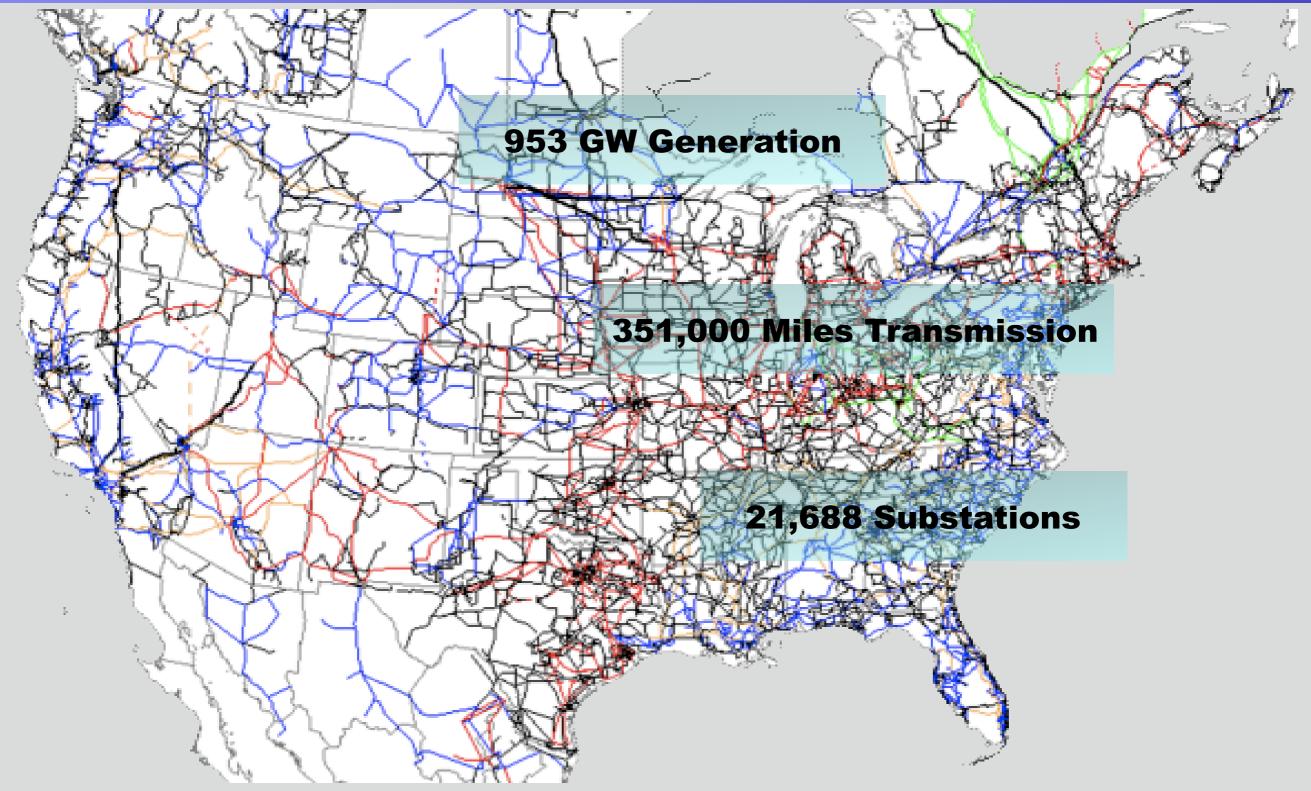
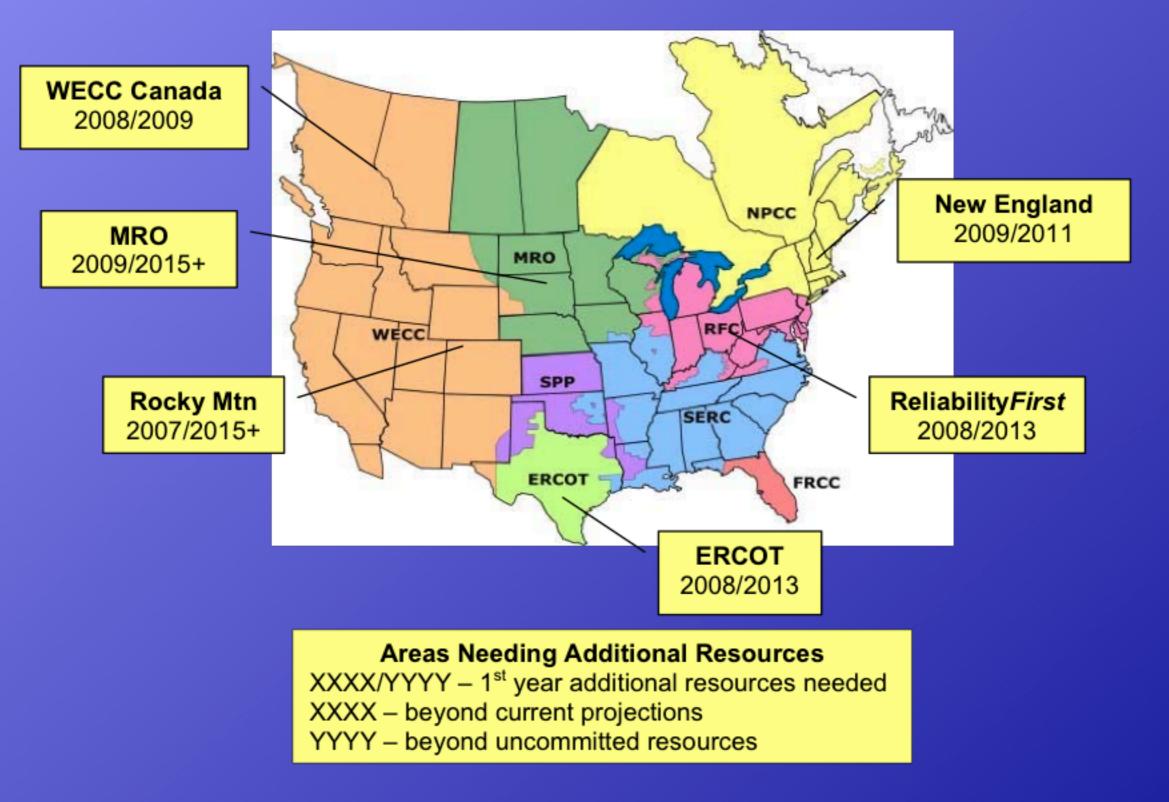


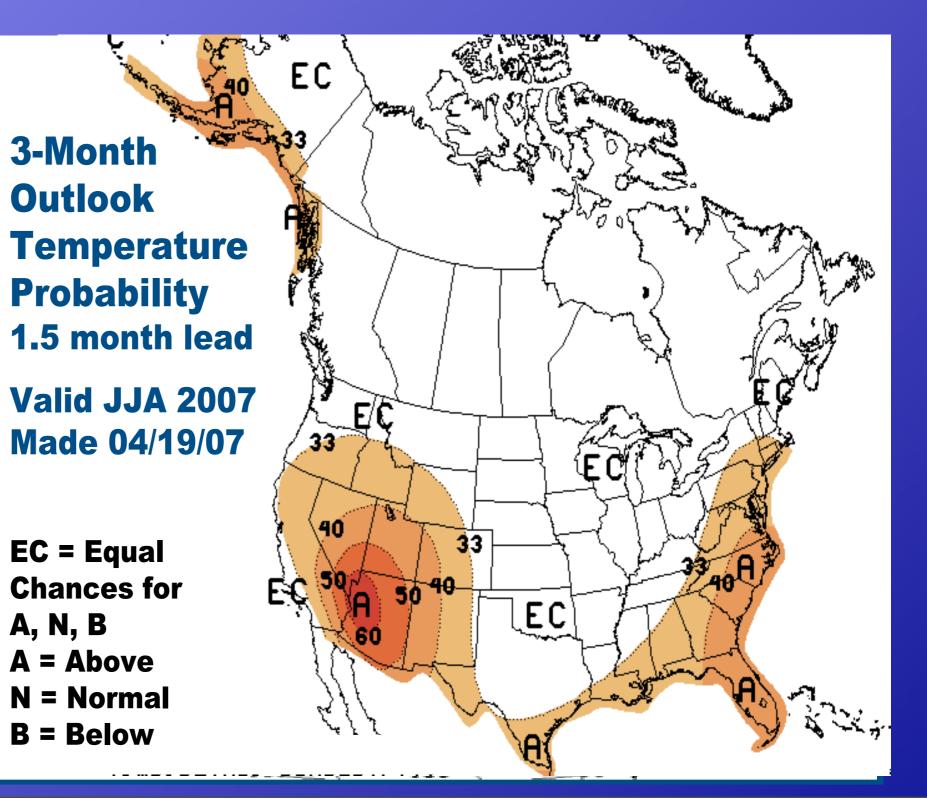
## The World's Most Complex Machine



## **Electricity Margins Projected Below Minimums**

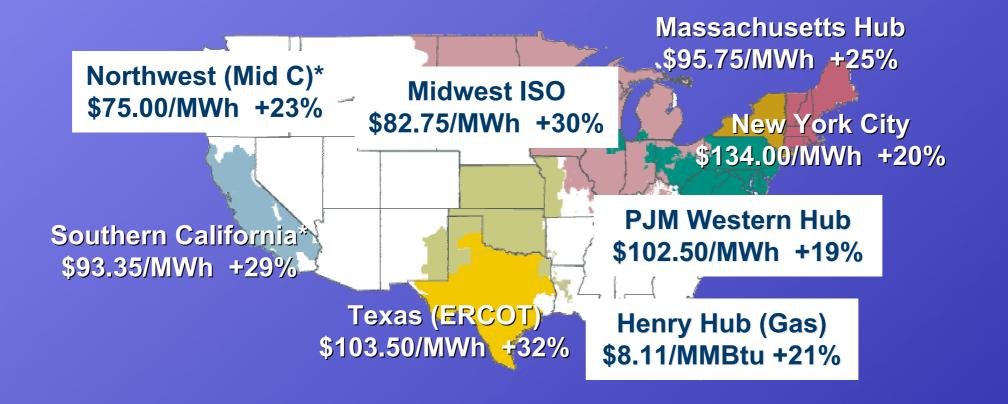


#### **Current NOAA Forecast** Wide-spread Summer Heat



# Summer 2007 Forward Prices

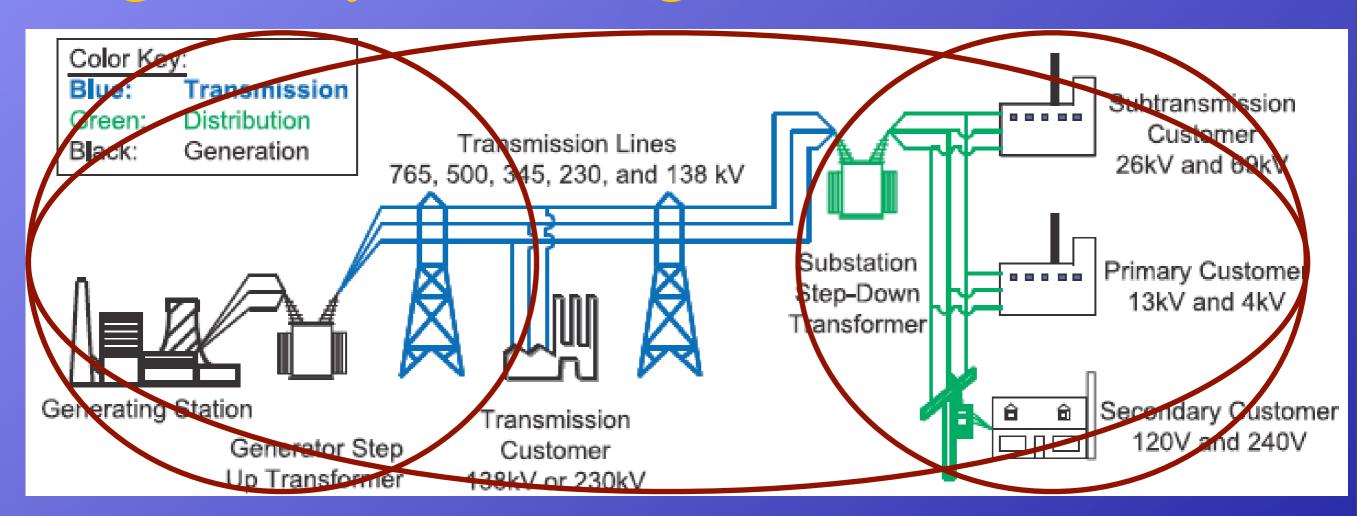
#### **Now Higher Than Summer 2006 Prices**



• Western prices are for 3rd quarter.

Sources: Platts for forward electricity prices for July and August 2007, NYMEX and ICE for gas. All prices effective 5/11.

## Grid Efficiency- Physical & Regulatory Challenges



Limited Efficiency
Carnot Cycle
Thermal Resistance

## **★Structural Costs**

T&D Investment

• Line & Transformer Losses

## Electric Loading/Planning Order

#### **☆Distributed Resources as "First Fuel"**

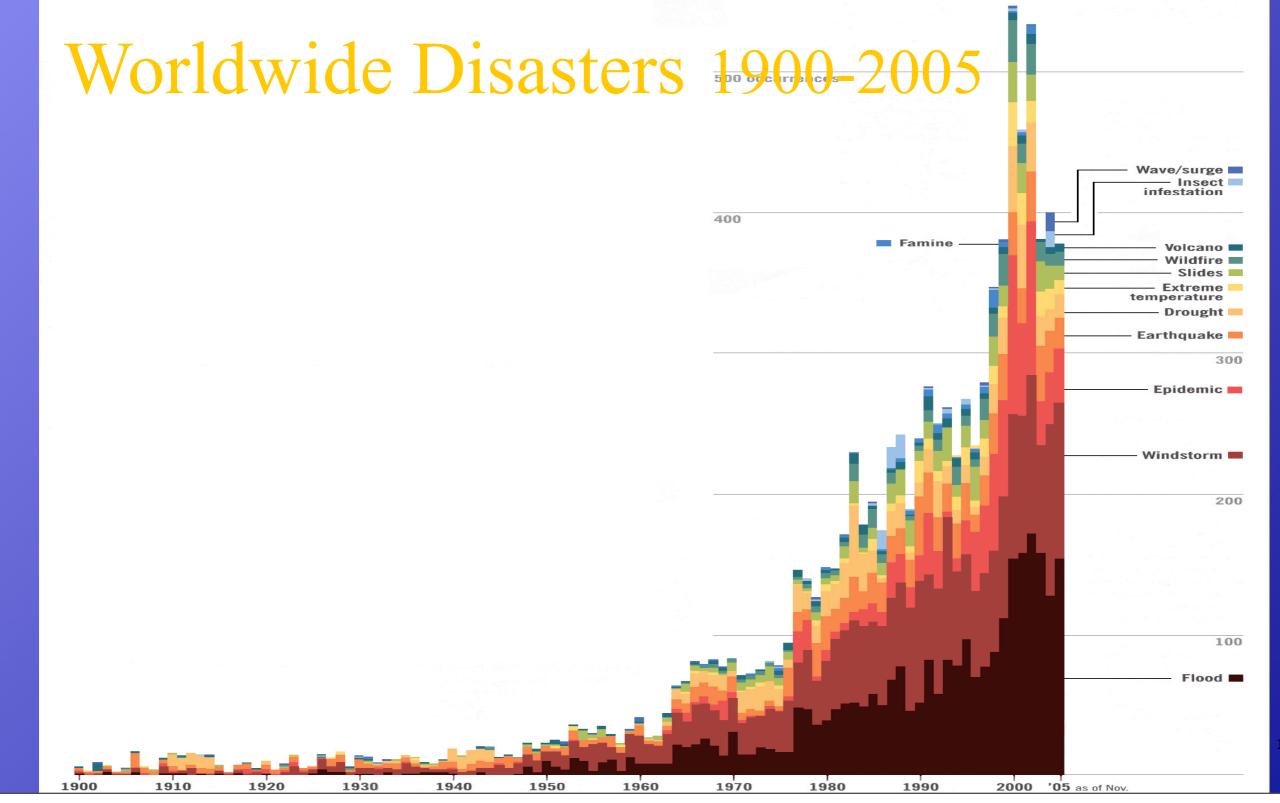
- Demand Response (Price Induced Change in Use of Energy that Reduces Load on Peak)
- Energy Efficiency (From Generator to Load)
- Distributed Generation (CHP)
- Distributed Renewables (Geothermal, Wind, PV, Biomass, LFG, Small Hydro, In Stream Hydro, Wave Power)

#### ★Central Station Fossil Fuel Generation as "Second Fuel"

- Natural Gas Combined Cycle
- Coal w/Sequestration (Zero CO<sub>2</sub>)

**Distributed Resources Make** Sense as the 'First Fuel' **Economic Benefits** (Lovins- Small is **Profitable**) **A**Reliability Benefits **Siting Benefits** 

# Distributed Resources Make Sense for Reliability & Security



#### **Distributed Resources Are** Under Utilized *x*Economic Barriers • Ratebase Recovery (30 yr) vs. Market Recovery (Next Quarter) • Exclusion from Markets • Split Incentives in Lease Space **Institutional Barriers** Lack of Information Lack of Industry Infrastructure • Regulatory & Industry Bias

## Demand Response- 2005 EPAct

\* "Timed Based Pricing & Other Demand Response Shall Be Encouraged"

- ★ "Deployment of DR Technologies Shall Be Facilitated"
- **\***"Unnecessary Barriers to Demand Response Shall be Eliminated"
- ★ FERC- Section 1223 Directed to Promote Efficient Transmission Investments

List of 19 Items Includes DR/DG/Storage/ PV

# FERC Action on Demand Response Wholesale Platform

- 🛣 Demand Response Should Be Allowed To
  - Participate On a Comparable Basis- Order 890:
  - Energy Markets- Real Time and Day Ahead
  - Capacity Markets
  - Provide Ancillary Services
    - Operating & Spinning Reserves
    - Regulation & Frequency Response
    - Reactive Supply & Voltage control
  - Be Included in Regional Transmission Planning
  - Utilized for Maintaining Grid Reliability- Order 493

## **ISO Markets and Programs**

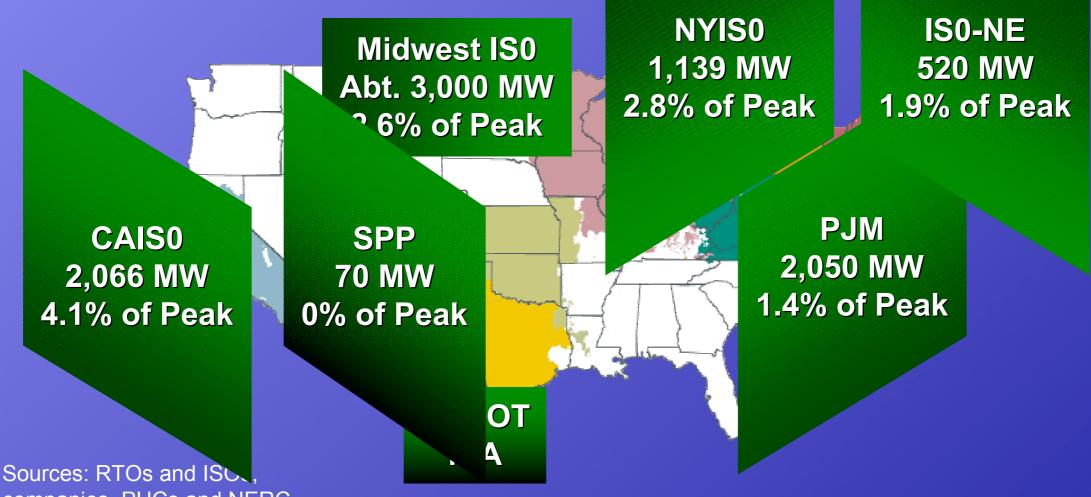
Market Element	NYISO			ISO-NE			PJM			CAISO			MISO			SPP		
	Н	0	Ι	Η	0	I	Н	0	Ι	Н	0		Н	0	I	Η	0	
Demand Response Market Participation:	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•		•	•
Emergency Situation DR Program	•			•			•							•				
Real Time DR Bids - Higher of Bid or LMP	•	•		•			•			•	•		•	•			•	
Day Ahead DR Bidding into Market	•			•			•	•			•			•				
Capacity Market DR Participation	•	•		•	•		•		•									
DR in Long-Term Tx Planning	•			•				•		•					•			
Ancillary Services DR Participation	•	•		•	•		•			•	•			•				
Reactive Supply & Voltage Control																		
Regulation & Frequency Response		•					•							•				
Energy Imbalances																		
Spinning Reserve	•	•		•			•			•	•			•				
Non-spinning (10 Minute) Reserve	•	•		•						•				•				
Long Term Supplemental (30 Minute)	•			•										•				
Generator Imbalances																		

H: History and in place

O: Open dockets and actions

I: Initiatives that are being discussed

### **Demand Response Critical in 2006**



companies, PUCs and NERC

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## Demand Response Benefits

☆ PJM Study Shows That a 3% Reduction in Demand of Top 20 Five-hour Blocks in 5 Mid-Atlantic States Could Save \$280 Million per Year

The Bratile in Grid Peak Savings Anna Billion
Group Estimates That a 5% Reduction
Load (757 GW) Gan Result in \$3 Billion
Load (757 GW) Over 20 Years of \$35
June 100
Jun

# Customer Barriers to DR Participation

#### 🛣 Regulatory

Wholesale Prices not Communicated to Retail Level

- Lack of Hardware (Meters)
- Lack of TOU Rate Structures
- Wholesale Tariffs That Are not Resource Neutral
  - Bar Participation
  - Provide Reduced (Unfair) Compensation
  - **Are Unavailable**

Retail Customers Barred by State from Participation

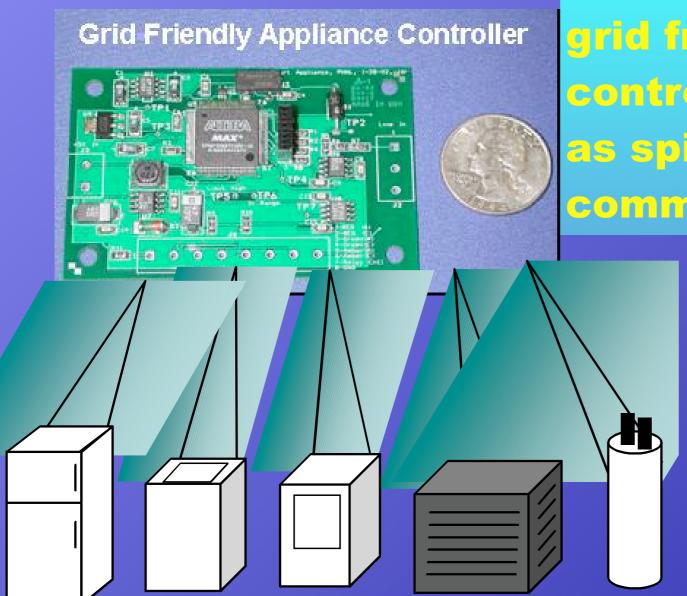
- at Wholesale Level
- **XNon-Regulatory** 
  - Lack of Information
  - Financial / Operational Constraints

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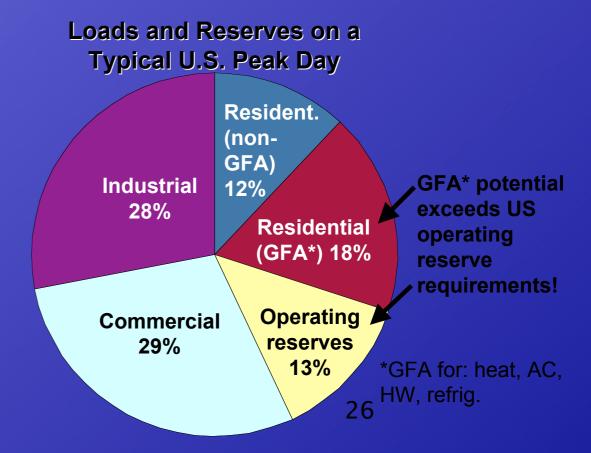
# Economic Neutrality for Demand Response

- Service Payments
  - Payments for Increasing Capacity or Reducing Congestion
  - Payments "As If" Demand Response Were a Transmission Investment

# Grid Friendly... Appliances



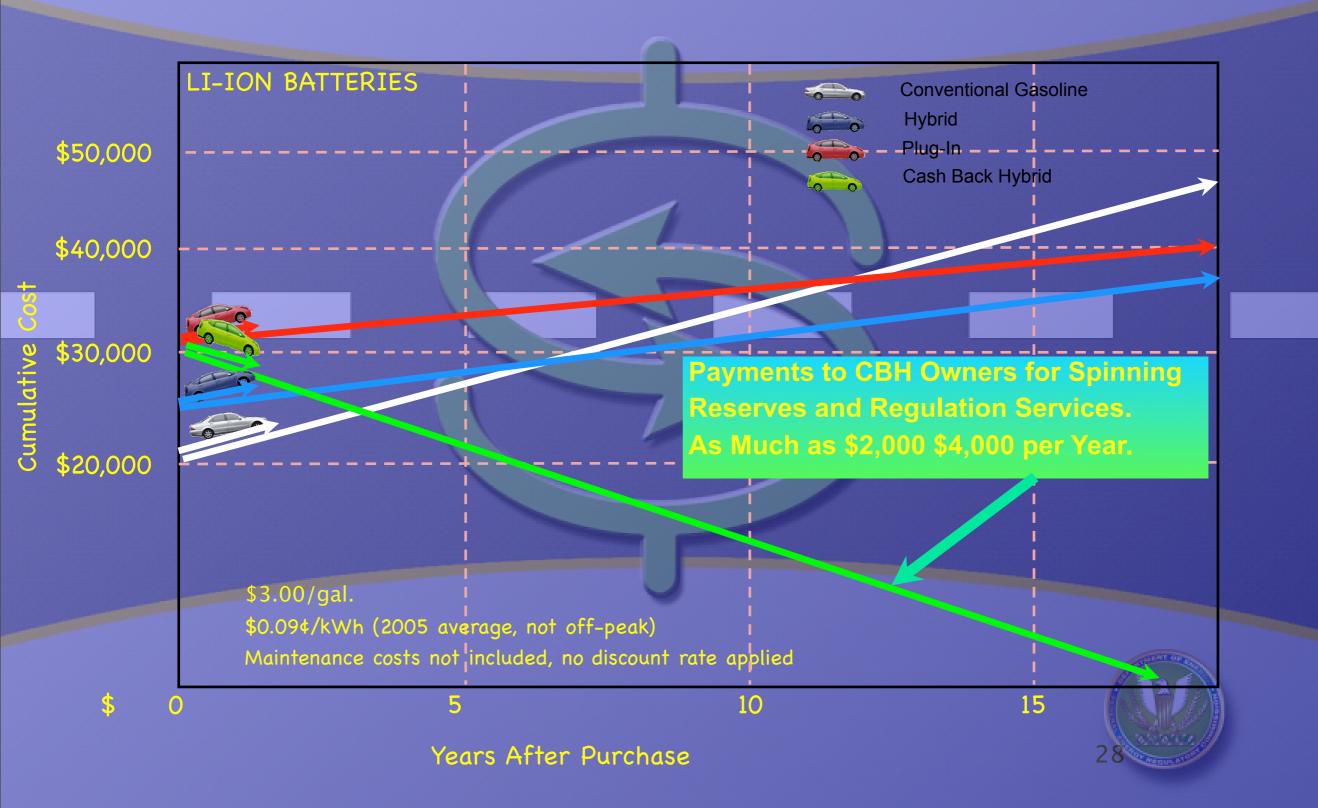
Grid Friendly Appliances sense grid frequency excursions & control region's appliances to act as spinning reserve – No communications required!



## **Advanced Demand Response**



#### The "Cash Back" in CashBack Hybrid



#### CashBack Hybrid Electric System Benefits

#### Efficient Grid Management

- Ancillary Services (Spinning Reserve & Regulation)
- Dispatchable Reactive Power
- Peak Demand Services (Demand Response)
- Reduced Operating and Planning Reserves
- Distribution/Substation Level Support
- Reduced Line Losses
- Improved Power Plant Efficiency
- Improved Load Factor

#### Storage & Integration of Renewable Power

- Wind & Solar
- Load Following
- Emergency Power Supply
- Electric Transit Power Support



ISO/RTO Distributed Resources Optimization ☆Fully Integrate DR Into Markets

- DR Compete to Establish Market Clearing Price
  - DR Compete to Provide Ancillary Services
  - Comparable Payment for Comparable Service
  - Establish Interoperability Criteria, Communication, M&V, and Settlement Protocols to Facilitate DR Participation
- **★Fully Integrate DR Into Planning** 
  - Actively Seek DR Proposals
  - Request DR Estimates From Industry Providers
  - Use "Comparable" Data Sources for Forecasts
- **Actively Involve DR Providers in Stakeholder**

## **ISO/RTO DR Optimization Challenge**

- ★ Examine Best Practices to Integrate DR Into Markets, Operations, and Planning
- ★ Fully Inventory Your Region's Configuration of Existing and Potential DR
- ★ Establish Goal of Performance Comparable in Function and Value to Best Practices for Distributed Resources in All Markets and Operations for:
  - Market Access and Compensation
  - Communication and Interoperability
  - Interface with Retail Programs and State Policies
  - M&V
  - Incorporation into Planning Processes as Viable Compliments and/or Alternatives
  - Forecasting Impacts and Availability
  - Stakeholder Participation
  - Economic Comparability with Supply Side Resources

