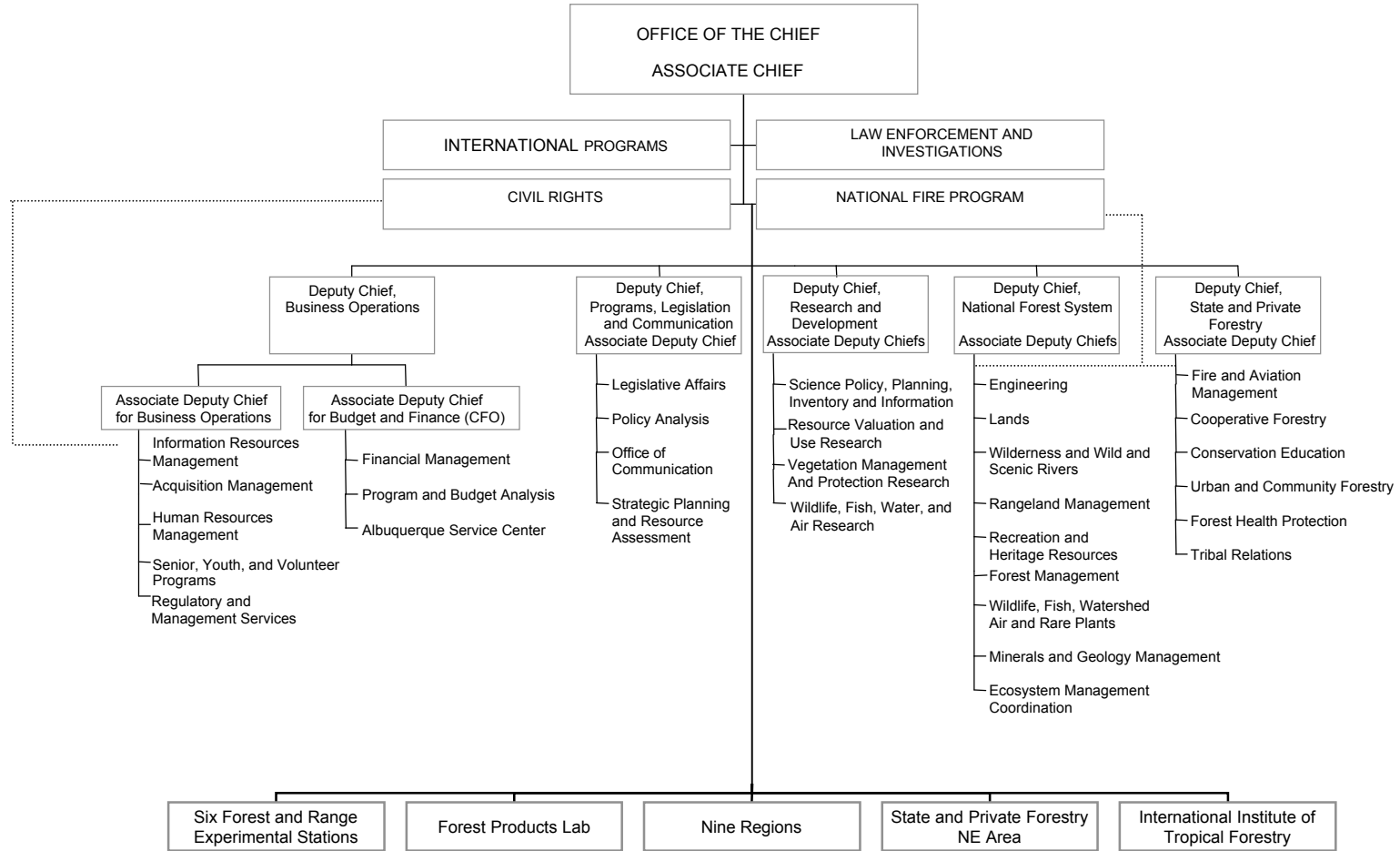


# APPENDIX A

## USDA FOREST SERVICE ORGANIZATIONAL CHART

# U.S. Department of Agriculture

## FOREST SERVICE



# APPENDIX B

## ACRONYMS AND ABBREVIATIONS

| <b>Acronym and Abbreviations</b> | <b>Explanation</b>  |
|----------------------------------|---|
| ADR                              | Alternative Dispute Resolution                                      |
| ALP                              | Automated Lands Program   |
| AML                              | abandoned mine lands  |
| APD                              | Application for permit drilling                                     |
| B&F                              | Budget and Finance  |
| BPR                              | business process reengineering                                      |
| BFES                             | Budget Formulation and Execution System                             |
| CFO                              | Chief Financial Officer   |
| CFR                              | Code of Federal Regulations   |
| CGA                              | Continuing government activity                                      |
| CIP                              | Continuous Improvement Process                                      |
| CRIA                             | Civil Rights Impact Analysis  |
| CSRS                             | Civil Service Retirement System                                     |
| CWAG                             | Chief's Workforce Advisory Group                                    |
| DC                               | disallowed cost   |
| DOI                              | Department of the Interior  |
| DOL                              | U. S. Department of Labor   |
| EAP                              | Economic Action Programs  |
| ECAP                             | Environmental Compliance and Protection                             |
| ECD                              | Estimated completion date   |
| EEO                              | Equal Employment Opportunity  |
| EEOCMD                           | Equal Employment Opportunity Commission Management Directive        |
| EIP                              | Early Intervention Program  |
| ELT                              | Executive Leadership Team   |
| EMC                              | Ecosystem Management Coordination                                   |
| EPA                              | Environmental Protection Agency                                     |
| EVM                              | Earned value management   |
| FBWT                             | Fund balance with treasury  |
| FCI                              | Facility Condition Index  |
| FECA                             | Federal Employees' Compensation Act                                 |
| FERS                             | Federal Employees' Retirement System                                |
| FFIS                             | Foundation Financial Information System                             |
| FMIA                             | Federal Financial Management Improvement Act                        |
| FHP                              | Forest Health Protection  |
| FIA                              | Forest Inventory & Analysis   |
| FISMA                            | Federal Information Security Management Act                         |
| FLP                              | Forest Legacy Program   |
| FMFIA                            | Federal Managers' Financial Integrity Act                           |
| FPL                              | Forest Products Laboratory  |
| FRCC                             | Fire Regimen Condition Class  |
| FS                               | Forest Service  |
| FSH                              | Forest Service Handbook   |
| FSM                              | Forest Service Manual   |
| FSNRA                            | Forest Service Natural Resource Applications                        |
| FSP                              | Forest Stewardship Program  |
| FTBU                             | funds to be put to better use                                       |
| FTE                              | full-time equivalent  |
| FY                               | fiscal year   |
| GIS                              | geographic information system                                       |
| GAO                              | Government Accountability Office                                    |
| GPRA                             | Government Performance and Results Act                              |
| GS                               | General Schedule (pay plan)   |
| GSA                              | General Services Administration                                     |
| HCAAF                            | Human capital assessment and accounting framework                   |
| HRM                              | Human Resources Management  |
| IMPROVE                          | Interagency Monitoring of Protected Visual Environments             |
| INFRA                            | Infrastructure Application, one of the FSNRA corporate applications |
| IP                               | International Programs (Program Staff)                              |
| IPIA                             | Improper Payment Information Act                                    |
| IRM                              | Information Resources Management (Program Staff)                    |
| IT                               | information technology  |
| K-V                              | Knutson-Vandenberg, a trust fund for timber sale area improvements  |
| KM                               | knowledge management  |
| KPMG                             | an independent auditor  |
| LEI                              | Law Enforcement and Investigations (Program Staff)                  |

|         |  |
|---------|--|
| LMP     | Land Management Plan   |
| M4R     | Managing for Results   |
| MAR     | Management Attainment Reporting  |
| MD&A    | Management's Discussion and Analysis   |
| MOU     | Memorandum of Understanding  |
| NASF    | National Association of State Foresters                                      |
| NEP     | National Energy Plan   |
| NFC     | National Finance Center  |
| NFMA    | National Forest Management Act   |
| NEPA    | National Environmental Policy Act  |
| NFP     | National Fire Plan   |
| NFPORS  | National Fire Plan Operations and Reporting System                           |
| NFR     | Notice of finding and recommendation   |
| NFS     | National Forest System (Deputy Area)   |
| NIPF    | non-industrial private forest  |
| NRE     | USDA Natural Resources and Environment                                       |
| NRIS    | Natural Resource Information System, one of the FSNRA corporate applications |
| OHV     | off-highway vehicles (interchangeable with ORV)                              |
| OIG     | Office of Inspector General (USDA)   |
| OMB     | Office of Management and Budget  |
| ORV     | off-road vehicles (interchangeable with OHV)                                 |
| P&BA    | Program and Budget Analysis  |
| P&AR    | Performance and Accountability Report  |
| PART    | Program Assessment Rating Tool   |
| PAS     | Performance Accountability System  |
| PCA     | Project Cost Accounting  |
| PL&C    | Programs, Legislation, and Communication (Deputy Area)                       |
| PAOT    | persons at one time  |
| PAS     | Performance Accountability System  |
| PMA     | President's Management Agenda  |
| PMAS    | Performance Measures Accountability System                                   |
| POA&M   | Plan of actions and milestones   |
| PONTIUS | Purchase Order Normal Tracking and Inventory System                          |
| PP&E    | Property, Plant, and Equipment   |
| PRCH    | Purchase Order System  |
| PWS     | Performance work statement   |
| QAR     | USDA quarterly accomplishment report   |
| R&D     | Research and Development (Deputy Area)                                       |
| RAR     | Roads Accomplishment Report  |
| RBAIS   | Research Budget Attainment Information System                                |
| RFP     | Request for proposals  |
| RHWR    | Recreation, Heritage, and Wilderness Resources (Program Staff)               |
| RND     | Results not demonstrated   |
| ROW     | rights-of-way  |
| RSA     | regions, stations, and areas   |
| RSI     | Required Supplementary Information   |
| RSSI    | Required Supplementary Stewardship Information                               |
| S&PF    | State and Private Forestry (Deputy Area)                                     |
| SCEP    | Student career experience program  |
| SES     | Senior Executive Service   |
| SFA     | State Fire Assistance (Program Staff)  |
| SFFAS   | Statements of Federal Financial Accounting Standards                         |
| SOD     | Sudden Oak Death   |
| STARS   | Sales Tracking and Reporting System  |
| SUA     | Special Use Authorizations   |
| SUDS    | Special Uses Database System   |
| TES     | Threatened and endangered species  |
| TIM     | timber information management  |
| TMDL    | total maximum daily load   |
| TRACS   | Timber Activity Control System   |
| TSA     | Timber Sale Accounting system  |
| TSA     | Transportation Security Administration                                       |
| TSP     | Thrift Savings Plan  |
| U&CF    | Urban and Community Forestry (Program Staff)                                 |
| UDO     | Undelivered order  |
| U.S.C.  | United States Code   |

|       |   |
|-------|---|
| USDA  | United States Department of Agriculture   |
| VFA   | Volunteer Fire Assistance (Program Staff) |
| WCF   | working capital fund                      |
| WFWAR | Wildlife, Fish, Water, and Air Research   |
| WO    | Washington Office                         |
| WUI   | wildland-urban Interface                  |

# APPENDIX C

## ENABLING LEGISLATION

## **Founding Legislation and History of the Forest Service's Traditional Role**

A century ago, the idea of conservation of Federal forests culminated with Congress' passing the Forest Reserve Act of 1891, creating forest reserves from public domain land. Six years later, Congress passed the 1897 Organic Act (part of the Sundry Civil Appropriations Act), giving the U.S. Department of the Interior General Land Office and the U.S. Geological Survey (USGS) three management goals for those forest reserves: (1) improve and protect the public forests; (2) secure favorable water flows; and (3) provide a continuous supply of timber, under regulation. In 1905, these responsibilities were transferred to the U.S. Department of Agriculture to a newly created bureau, the Forest Service, and in 1907 the forest reserves were renamed as national forests. In those early days, the Forest Service was responsible for the conservation and the protection of the forests.

The Weeks Law of 1911 enabled the Federal Government to purchase forest lands in the East that had been previously harvested. Those purchased lands were then transferred to the Forest Service. Throughout the agency's early history, the Forest Service's primary activities, in addition to conservation and protection, included developing trails, ranger stations, and a pool of expert natural resource managers.

The Great Depression was incentive for a massive youth employment program—the Civilian Conservation Corps (CCC)—with some 3 million enrollees over a 9-year period. The CCC's focus was in developing recreation and fire protection on the national forests, as well as on other Federal and State lands.

After World War II, the Forest Service worked with Congress to provide lumber for the rapidly growing home market. During the 1950s, timber management became an area of emphasis for the agency. Timber production increased through the 1960s and 1970s. In 1960, Congress passed the Multiple-Use Sustained-Yield Act. This act gave recreation, fish, wildlife, water, wilderness, and grazing priority, along with timber management, conservation and protection, and Forest Service resource planning.

The passage of the Wilderness Act of 1964 provided additional protection for a national system of wildernesses in the national forests and applied to the missions of the other Federal land management agencies as well. Additional legislation throughout the 1970s addressed the management of roadless areas on national forests.

The National Forest Management Act (NFMA) of 1976 brought 10-year forest management plans to the Forest Service. From this period throughout the 1990s, the Forest Service saw increased public debate and public involvement in the management of natural resources, especially from environmental, timber industry, and other interest groups and stakeholders.

This keen and proactive public involvement resulted in many of the Forest Service's large-scale assessments: the Interior Columbia Basin Ecosystem Management Project in the Pacific Northwest; the Southern Forest Resource Assessment for the southeastern portion of the country; and the Sierra Nevada Framework for Conservation and Collaboration covering the Sierra Nevada Mountains of California.



