

ADMINISTRATOR'S FACT BOOK

August 2007

Produced by: Assistant Administrator for Financial Services

Website: http://www.faa.gov/about/office_org/headquarters_offices/aba/ admin_factbook/

FAA MISSION

To provide the safest, most efficient aerospace system in the world.

FAA VISION

We continue to improve the safety and efficiency of flight. We are responsive to our customers. We are accountable to the public.

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For further information call ABA-1 (202-267-9105)

Type of Operation	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Yea Tota
Large Air Carrier	2006	1	2	2	5	3	5	4	1	4	1	3	2	33
	2007	0	2	2	5	1	3	0	0	0	0	0	0	13
Commuter	2006	0	0	1	0	0	1	0	0	Ó	0	0	1	3
	2007	1	0	0	0	0	1	0	0	0	0	0	0	2
Air Taxi	2006	10	2	7	4	7	3	7	4	1	3	0	6	54
	2007	5	4	5	6	5	3	0	Q	0	0	Ó	٥	28
General Aviation	2006	88	80	102	146	161	163	179	154	122	117	102	104	1,518
	2007	77	84	119	140	134	107	0	0	0	0	0	0	661
Rotorcraft*	2006	11	11	9	16	28	14	11	19	12	10	13	· 7	161
	2007	9	10	20	11	12	7	0	0	0	0	0	0	69

Aviation Accidents by Type of Operation

* Part 135 and US registered general aviation, and US-public use rotorcraft accidents.

Note: Preliminary data and subject to change, As of: 07/10/07

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Source: AAI-220 (202) 267-3279 Safety

	2003	3	2004		2005				% Chg 06-05		
Type of Operation	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate	
Large Air Carriers	54	.31	30	.16	40	.21	31	.16	-23%	-23%	
Commuter	2	0.62	4	1.32	6	2.03	3	1.07	-50%	-47%	
Air Taxi	73	2.49	66	2.04	66	1.73	54	1.50	-18%	-13%	
General Aviation	1,740	6,68	1,619	6.49	1,669	7.20	1,515	6.64	-9%	-8%	

Aviation Accident Rates by Type of Operation

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Note: 2006 data preliminary. As of: 06/30/07

Rotorcraft rates discontinued, currently under review.

Source: NTSB www.ntsb.gov/aviation/stats.htm

Airspace Incidents	by	Incident Type
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Incident Type	Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Year Total
Near Midair Collisions	2006	9	5	8	14	11	4	8	15	13	10	5	3	105
	2007	6	11	13	4	11	0	0	0	· 0	0	0	0	45
Pilot Deviations	2006	160	199	214	246	241	211	227	242	275	293	234	178	2,720
	2007	209	180	226	256	289	0	0	0	0	0	0	0	1,160
Operational Errors	2006	95	119	109	106	114	110	115	125	95	126	112	79	1,305
	2007	82	93	123	130	118	0	0	0	Q	0	0	0	546
Vehicle Pedestrian Deviations	2006	13	11	27	21	21	23	18	27	21	20	15	20	237
	2007	25	21	21	21	25	0	0	0	0	0	0	0	113
Surface Incidents	2006	61	68	92	80	79	84	93	94	109	91	71	69	991
	2007	70	78	87	99	97	Ô	0	0	0	0	٥	0	431
Runway Incursions*	2006	21	25	26	25	29	-32	35	33	25	0	0	0	251
	2007	21	27	31	35	33	39		0	0	0	0	0	186

Note: Preliminary data and subject to change.

As of: 06/13/07 *As of: 07/17/07 Source: ATO-A (IT) (202) 385-4802 *ATO-S (202) 385-4788

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Airspace Incident Rates by Incident Type

									Percent C	hange
	2003	3	2004	1	2005		2006		2005 - 20	06 (4)
Incident Type	Number	Rate	Number	Rate	Number	Rate	Number	Rate	Number	Rate
Operational Errors (1)	1,211	.79	1,214	.77	1,496	.95	1,305	.85	-13%	-11%
Pilot Deviations (2)	2,679	1.63	2,621	1.59	2,247	1.36	2,720	1.65	21%	21%
Surface Incidents (3)	921	1.47	870	1.38	945	1.51	991	1.62	5%	7%

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 (1) Per 100,000 Facility Activities
 (2) Per 100,000 Flight Hours
 (3) Per 1,000,000 Airport Operations
 (4) Calculations use fifteen decimal places for rates (rounded two places for display). Note: Data preliminary and subject to change.

Source: ATO-A (IT) (202) 385-4802

As of: 06/13/07

National	Transportation Safety Board
2004-2005	U.S. Transportation Fatalities

2004	2005
•	18,440
	12,975
•	4,881
4,028	4,553
727	784
766	803
42	- 58
732	949
42,836	43,443
369	356
	555
	29
3	16
200	189
816	789
676	697
26	12
42	4
21	19
765	76
558	562
14	22
64	18
0	(
16	14
652	610
18	17
5	:
23	1
45.092	45.636
	19,192 12,674 4,675 4,028 727 766 42 732 42,836 369 3 3 200 816 676 26 42 21 765 558 14 64 0 16 652 18 55

 GRAND TOTAL
 45,092
 45,636

 1 Numbers for 2005 are preliminary estimates. Aviation data from NTSB; marine data from Departament of Homeland Security; all other data from DOT. 2 Includes bicycles or other cycles.

 3 Includes vehicle occupant fatalities in other vehicle types, ex. farm or construction equipment.

 4 Grade crossing fatalities are not counted as a separate category for determining the grand totals because they are included in the highway and rail categories, as appropriate. S Data reported to Federal Rail Administration (FRA).

 Federal Rail Administration (FRA).
 6 Includes persons on railroad property with and without permission. Does not include motor vehicle occupants killed at grade crossings. 7 Data reported to the FTA. Fatalities for commuter rail operations may also be reported to the FTA and may be included in the intercity railroad fatalities. & Refers to only operational fatalities.

 9 Includes non-U.S. registered aircraft involved in accidents in the U.S.

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As of: 09/30/06

Source: NTSB

Air Traffic

FAA Air Traffic Activity (In Thousands)

Aircraft Handled by		Jan-May			
FAA ARTCC's	2007*	2006	2006		
Air Carrier	10,339	10,045	24,486		
Air Taxi	3,984	3,805	9,437		
General Aviation	3,420	3,390	8,255		
Military	1,600	1,818	4,122		
TOTAL	19,343	19,058	46,300		
Airport Operations					
Logged by FAA Towers					
Air Carrier	5,495	5,345	13,132		
Air Taxi	4,079	4,153	10,138		
General Aviation	7,771	8,016	19,714		
Military	678	699	1,679		
TOTAL	18,023	18,213	44,663		
Instrument Operations Logged by FAA Towers	5 007	6 7 40			
Air Carrier	5,907	5,740	14,108		
Air Taxi	4,828	4,916	11,948		
General Aviation	6,573 1,049	6,826 1,140	17,095 2,642		
Military TOTAL	18,357	18,622	45,793		
IOTAL	10,337	10,022	43,133		
Flight Services Logged by: **	Jan-May 2007*	Jan-May 2006	Jan-Dec 2006		
Flight Service Stations	369	369	852		
Automated Flight Service					
Stations	6,106	9,849	19,744		
TOTAL	6,475	10,218	20,596		
*Preliminary		Source	APO-130		
	(202) 267-3350				
As of: 07/15/07		(202)	207-3330		

Air Route Traffic Control Center Activity

	Aircraft Hand	Aircraft Handled (000's)				
CY 2006 Center Rank	Jan-May 2007.*	Jan-May 2006	Jan-Dec 2006			
1 Atlanta, GA	1,328	1,301	3,135			
2 New York, NY		1,214	2,970			
3 Leesburg, VA		1,203	2,907			
4 Cleveland, OH	1,148	1,163	2,879			
5 Chicago, IL		1,151	2,845			
6 Indianapolis, IN		1,102	2,694			
7 Jacksonville, FL		1,105	2,557			
8 Miami, FL		1,143	2,507			
9 Los Angeles, CA		961	2,316			
10 Memphis, TN		940	2,288			
11 Fort Worth, TX	892	889	2,160			
12 Houston, TX		895	2,144			
13 Minneapolis, MN	818	820	2,073			
14 Kansas City, KS	832	834	2,050			
15 Denver, CO	764	752	1,865			
16 Nashua, NH	751	712	1,856			
17 Albuquerque, NM	730	722	1,730			
18 Oakland, CA	694	707	1,696			
19 Salt Lake City, UT	610	602	1,505			
20 Seattle, WA	529	518	1,301			
21 Anchorage, AK	223	219	578			
22 Guam **		103	242			

*Preliminary **Center Radar Approach Control (CERAP)

As of: 06/30/07

Source: APO-130 (202) 267-3350

50 Busiest FAA Airport Traffic Control Towers

_	Airport (Operations ()00's)
CY Tower and State Rank	Jan-May 2007*	Jan-May 2006	Jan-Deo 2006
1 Hartsfield-Jackson Atl Intl, GA	398	392	976
2 Chicago/O'Hare Int'l., IL	384	395	959
3 Dallas/Ft. Worth Int'l., TX	282	289	703
4 Los Angeles Int'i, CA	273	267	657
5 Las Vegas/McCarran Int'l, NV	256	257	619
6 Denver International, CO	253	243	610
7 Houston/G Bush Intercont'i, TX	251	246	603
8 Phoenix Sky Harbor Int'l, AZ	229	229	547
9 Philadelphia Int'l, PA	207	212	516
10 Charlotte/Douglas Int'l, NC	217	209	51
11 Detroit Metro Wayne Co., Ml	196	199	48:
12 Minneapolis-St. Paul Int'l, MN	189	197	470
13 Newark International, NJ	183	183	44
14 Washington Dulles Int'l, VA	180	172	424
15 Salt Lake City Int'l, UT	174	171	419
16 Boston/Logan Int'l, MA	164	164	41
17 Phoenix-Deer Valley, AZ	174	178	40
18 La Guardia, NY	166	168	40
19 John F. Kennedy Int'l, NY	184	147	39
20 Van Nuys, CA	153	160	39
21 Memphis International, TN	157	161	38
22 Miami International, FL	167	168	38
23 Long Beach/Daughtery, CA	174	144	36
24 Santa Ana/John Wayne, CA	145	152	36
25 San Francisco Int'i, CA	149	145	35

*Preliminary As of: 06/30/07 Source: APO-130 (202) 267-3350

50 Busiest FAA Airport Traffic Control Towers

	Air	Airport Operations (000's)				
CY 2006 Rank	Tower and State	Jan-May 2007*	Jan-May 2006	Jan-Dec 2006		
26	Orlando International, FL	154	155	356		
27.	Covington/Cincinnati Int'l, KY	136	144	346		
28	Seattle Tacoma Int'l, WA	137	133	340		
29	Metropolitan Oakland Int'l, CA	144	130	-336		
30	Denver/Centennial, CO	136	132	320		
31	Orlando/Sanford, FL	138	134	319		
32	Honolulu International, HI	130	126	317		
33	Baltimore/Wash. Int'l, MD	122	123	308		
34	Anchorage International, AK	106	108	303		
35	Seattle/Boeing Field, WA	124	117	300		
36	Chicago Midway, IL	125	119	299		
37	Fort Lauderdale/Hollywood, FL	137	135	297		
- 38	Daytona Beach Int'l, FL	130	119	282		
39	Lambert-St. Louis Int'l, MO	106	119	282		
40	Washington National, DC	115	115	278		
41	San Diego/Gillespie Field, CA	121	111	278		
42	Tomball D W Hooks, TX	92	98	272		
43	Tucson International, AZ	114	119	270		
44	Portland International, OR	107	104	260		
45	Tampa International, FL	114	111	257		
46	Cleveland Hopkins Int'l, OH	100	102	249		
47	Mesa/Falcon Field, AZ	127	120	249		
48	Dallas Love Field, TX	102	101	248		
49	Raleigh-Durham Int'l, NC	103	100	245		
50	Houston Hobby, TX	100	99	237		

50 Busiest Radar Approach Control Facilities

Instrument Ops (000s)

CY 2006 Facilities/State Rank	Jan-May 2007*	Jan-May 2006	Jan-Dec 2006
1 Southern Calif. TRACON, CA	899	863	2.142
2 New York TRACON, NY		814	2.091
3 Potomac TRACON, DC	705	695	1,715
4 Northern Calif. TRACON, CA 5 Atlanta TRACON, GA	654	641 575	1,578 1,425
6 Chicago TRACON, IL		575	
7 Dallas/Ft Worth, TRACON, TX.		501	1,417 1,220
8 Houston TRACON, TX.		396	954
g Miami International, FL		405	904 914
10 Denver TRACON, CO		323	803
11 Phoenix TRACON, AZ		304	718
12 Las Vegas TRACON, NV		296	718
13 Philadelphia International, PA		290	713
14 Boston TRACON, MA.		275	711
15 Orlando International, FL	320	294	704
16 Detroit TRACON, MI	261	267	660
17 Charlotte/Douglas Int'l, NC	268	259	632
18 San Juan CERAP, PR	276	280	618
19 Minneapolis TRACON, MN	240	249	609
20 Honolulu Control Facility, HI	235	223	558
21 Tampa International, FL.		248	550
22 Seattle/Tacoma TRACON, WA.		204	521
23 Salt Lake City TRACON, UT 24 Covington/Cincinnati Int'l, KY		201 196	502 478
25 Memphis International, TN	185	189	458

* Preliminary

Source: APO-130 (202) 267-3350

As of: 06/30/07

50 Busiest Radar Approach Control Facilities

	_	Instrument Ops (000's)					
CY 2006 Rank	Facilities/State	Jan-May 2007*	Jan-May 2006	Jan-Dec 2006			
26	St Louis TRACON, MO	166	183	442			
27	Jacksonville Int'l, FL	183	187	419			
28	Daytona Beach Int'l, FL	152	197	404			
29	Port Columbus Int'l, OH	133	154	380			
30	San Antonio Int'l, TX	148	154	377			
31	Paim Beach International, FL	171	173	356			
32	Cleveland Hopkins Int'l, OH	136	14	353			
33	Corpus Christi, TX	135	147	345			
34	Portland TRACON, OR	132	131	330			
	Indianapolis International, IN	126	137	328			
36	Pittsburgh International, PA	135	133	328			
37	Dayton International, OH	111	136	326			
38	Austin, TX	129	124	323			
39	Raleigh-Durham Int'l, NC	132	129	318			
40	Anchorage TRACON, AK	118	119	317			
41	Milwaukee/Gen Mitchell Intl, WI	117	118	299			
42	Tucson TRACON, AZ	124	123	298			
43	Nashville International, TN	124	121	297			
44	Pensacola TRACON, FL	130	126	293			
45	Norfolk International, VA	114	118	291			
46	Kansas City International, MO	120	115	288			
47	Wichita Mid Continent, KS	102	106	269			
48	Louisville Intl/Standiford, KY	103	106	266			
49	Albuquerque Int'l, NM	101	106	253			
50	Yankee TRACON, CT.	104	95	250			

Automated Flight Service Stations Activity

Flight Services (000's)				
Jan-Mav	lan-Mav	Jan-Dec		
		2006		
2007	2000	2000		
405	426	975		
381	377	821		
188	264	671		
157	263	652		
91	261	641		
188	248	603		
194	252	592		
192	208	574		
148	210	556		
173	197	514		
192	214	512		
85	212	509		
0	217	507		
129	204	473		
142	170	452		
115	166	449		
153	159	430		
0	140	423		
132	140	414		
153	135	380		
87	137	344		
124	163	344		
0	143	341		
138	123	340		
0	101	303		
103	126	301		
0	127	300		
0	100	285		
116	128	277		
90	103	275		
	Source	: ATX-400		
(202) 385-473				
	(202)			
	Jan-May 2007* 405 381 188 157 91 188 194 192 148 173 192 85 0 129 142 115 153 87 124 153 87 124 0 132 153 87 124 0 138 0 103 0 0 116	Jan-May 2007* Jan-May 2006 405 426 381 377 188 264 157 263 91 261 188 248 194 252 192 208 148 210 173 197 192 214 85 212 0 217 192 204 142 170 115 166 153 159 0 140 132 140 153 135 87 137 124 163 0 143 138 123 0 101 103 126 0 127 0 100 116 128 90 103		

Automated International Flight Service Station-AIFSS As of: 06/10/07

		Flight Services (000's)				
CY 2006 Rank	AFSS/State	Jan-Apr 2007*	Jan-Apr 2006	Jan-Dec 2006		
31 /	Altoona, PA***	0	116	272		
32 3	San Angelo, TX	72	137	259		
33 (Reno, NV***	0	104	247		
	Dayton, OH***	0	85	242		
	Gainesville, FL	110	111	239		
	Honolulu, Hl	78	108	238		
	Anniston, AL***	0	119	222		
38 (McMinnville, OR	93	70	220		
39	Louisville, KY	90	81	216		
	Burlington, VT***	0	74	212		
	Wichita, KS	86	86	211		
	De Ridder, LA	78	96	204		
	Rancho Murieta, CA	69	102	200		
44	Bangor, ME	72	85	199		
45	Hawthome, CA***	0	95	199		
	San Juan, PR IAFSS	92	81	194		
47	St. Louis, MO	59	92	189		
48	Fort Dodge, IA	62	67	175		
	Great Falls, MT***	0	62	164		
50	Riverside, CA***	0	67	157		
51	Huron, SD	41	67	153		
52	Fairbanks, AK	48	48	151		
	Jackson, TN***	0	60	132		
54	Elkins, WV	45	61	130		
55 .	Juneau, AK	35	40	125		
56	Casper, WY	28	53	125		
57	Boise, ID	41	46	123		
	Grand Forks, ND	60	26	113		
	Columbus, NE	23	42	93		
60	Greenwood, MS	20	47	81		

Automated Flight Service Stations Activity

Airports

Number of U.S. Airports ¹ (As of December 31)

· · · · · ·	2006	2005	2004
Total Airports	19,983	19,854	19,820
Public Use Airports	5,233	5,270	5,288
# with Paved Runways	3,940	3,942	3,941
# with Unpaved Runways	1,293	1,328	1,347
# with Lighted Runways	4,038	4,045	4,037
# with Unlighted Runways	1,195	1,225	1,251
Private Use Airports	14,757r	14,584	14,532
# with Paved Runways	4,911	4,836	4,771
# with Unpaved Runways	9,846	9,748	9,761
# with Lighted Runways	1,406	1,346	1,301
# with Unlighted Runways	13,351	13,238	13,231
Public use airports abandoned	27	14	10
Private use airports abandoned.	133	115	117
Certificated Airports*	604	5 75	599

Includes civil and joint-use civil-military airports, heliports, STOLports, and seaplane bases in the U.S. and its territories.

* Certificated airports serve Air Carrier Operations with aircraft seating more than 9 passengers seats. (FAR Part 139). r revised

As of: 03/15/07

Source: AAS-330 (202) 267-8752

National Airspace Total System Delays

Year	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Oct	Nov	Dec	YTD Total
2007*	32,927	30,071	39,558	39,340	44,055								185,951
2006	29,463	24,705	37,218	35,132	40,669	48,096	47,606	46,547	48,092	51,053	43,482	39,797	491,860
2005	32,121	30,176	34,633	25,887	30,920	48,922	58,471	45,328	32,949	34,221	34,273	29,766	437,667
2004	28,104	32,274	34,001	32,459	50,800	52,121	46,894	43,770	30,412	37,271	35,234	32,446	455,786
2003	16,159	18,260	25,387	17,474	26,544	27,413	32,833	37,066	28,882	21,422	34,116	31,332	316,888

Delays of 15 minutes or longer * Preliminary information that is subjected to change

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As of: 06/01/07

Source: ATT-220 (703) 904-4470

Aircraft

U.S. Air Carrier Activity

	CY	CY	CY
	2006	2005	2004
Type of Carrier			
Domestic, flag, supplemental, and cargo air			
. carriers	7,516	7,668	7,720
Commuter Air Carriers and Air			
Taxis	11,554	11,571	11,662
Total Number of Aircraft' Type of Aircraft	19,070	19,239	19,382
Jet	9,939	9,880	9,673
Turboprop	2,870	2,994	3,179
Piston	3,583	3,745	3,949
Rotary Wing	2,678	2,620	2,581
Air Carrier Traffic Statistics ² (Millions)*			
Passenger miles flown	809,728	795,038	752.358
Passenger enplanements	750	747	714
Ton miles	120,587	118,743	113,194
Aircraft miles flown Passenger load factor	8,211	8,239	8,006
Domestic	79.2%	77.2%	74.4%
International	79.5%	79.2%	79.1%

¹ Source: Vital Information System

² Includes domestic and international scheduled and non-scheduled service, domestic, flag, supplemental, cargo air carriers and commuters ^a Proportion of aircraft seating capacity that is sold.

As of: 3/15/07

Source: AFS-40 (202) 385-4514 *BTS (K-25) (202) 366-8513

U.S. General Aviation and Air Taxi Activity

(Calendar Years)

	Estimated Active Aircraft (thousands)		Estimated Hours Flown (Millions)	
	2005	2004	2005	2004
Total	224.4	219.4	27.0	28.1
By Type Aircraft			·	
Piston	167.6	165.2	16.4	18,1
Turboprop	7.9	8.4	2.1	2.2
Jet	9.8	9.3	3.8	3.7
Rotary Wing	8.7	7.8	3.1	2.5
Experimental	23.6	22.8	1.3	1.3
Light Sport	0.2	n/a	0.0	n/a
Other	6.5	5,9	0.3	0.2
By Type Flying	· · · · · · · · · · · · · · · · · · ·			
Corporate	10.6	10.2	3.1	2.8
Business	25.5	24.2	3.2	3.2
Personal	151.4	149.7	9.3	10.2
Instructional	13.4	13.1	3.6	4.0
Aerial Application	3.5	3.2	1.0	1.1
Aerial Observation	4.7	4.8	1.3	1.5
Aerial Other	0.8	0.8	0.1	0.1
External Load	0.2	0.2	0.1	0.1
Other Work	1.7	0.9	0.2	0.3
Sightseeing	0.9	1.1	0.2	0.2
Air Tours	0.6	0.4	0.4	0.2
Air Taxi	6.9	6.2	2.9	2.5
Air Medical Services	1.4	1.6	0.7	0.6

As of:11/03/06

AAI-220 (202) 267-8659

Aircraft Certification Service Aircraft Certification Mission and Program Files

	FY 2005	FY 2004
Type Certificates/Supplemental Type Certificates		
Issued	967	984
Other Design Approvals Issued	12,126	14,146
Production Approvals (Including Amendments)		
Issued	2,547	2,582
Airworthiness Certificates Issued	957	831
New Airworthiness Directives (AD) Issued	496	417
New Designees (Representative of the Administrator)		
Appointed	747	792
Total Active Designees	4,634	4,761

As of: 03/15/06

Industry Trends

Scheduled U.S. Air Carrier Traffic* and

Financial** Trends

(In Billions)

	•	-			
	FY 2006	FY 2005	Numerical Change	Percent Change	
TRAFFIC				-	
ASM'S					
Majors	927.30	923.91	3.39	0.4	
Nationals	63.63	75.04	(11.41)	(15.2)	
Regionals	10.55	4.68	5.87	125.4	
Totals	1001.48	1003.63	(2.15)	(0.2)	
RPM's					
Majors	735.79	717.13	18.66	2.6	
Nationals	48.37	54.50	(6.13)	(11.2)	
Regionals	6.75	2.51	4.24	168.9	
Totals	7 9 0.91	774.14	16.77	2.2	
Load Factor (in percei	nt)				
Majors	79.3%	77.6%	1.7		
Nationals	76.0%	72.6%	3.4		
Regionals	64.0%	53.6%	10.3		
Totals	79.0%	77.1%	1.8		
FINANCIAL					
Revenues					
Majors	148.41	132.42	15.99	12.1	
Nationals	13.22	13.47	(0.25)	(1.9)	
Regionals	0.77	0.74	0.03	4.1	
Totals	162.40	146.63	15.77	10.8	
Expenses					
Maiors	143.36	132.85	10.51	7.9	
Nationals	12.71	14.24	(1.53)	(10.7	
Regionals	0.75	0.73	0.02	2.7	
Totals	156.82	147.82	9,00	6.1	
Operating Profit/Loss					
Majors	\$5.04	(\$0.43)	\$5.48		
Nationals	\$0.50	(\$0.77)			
Regionals	\$0.02	\$0.02	\$0.01		
Totals	\$5.56				

Endow PT 2.0.0, small environmentation and communer and carries with an orant size less than to leads are required to report traffic on DOT Form 41 indeed of DOT Form 296C. As a result, traffic stabilistics for these carriers are now included in this report. Financial results for these carriers continue to be reported on Form 296C and are excluded from this report.

**Effective FY 2003, Comair, Allandic Coast Artines, SkyWest Artines, and Express Jet started reporting financial results using DOT Form 41. Prior to FY 2003, these carriers reported their financial results using DOT Form 298C and were not included in this report.

	-		Source: APO-110
As of: 07/19/07		21	(202) 493-4236

Aviation Forecasts

	FY 2005	FY 2009
FAA FACILITY WORKLOAD		
Aircraft Handled by FAA ARTCC's (Millions)		
Air Carrier	24.4	27.5
Air Taxi/Commuter	9.4	10.0
General Aviation	8.2	9.4
Military	4.1	4.1
Total	46.1	51.0
Operations Logged by FAA/Contract Towers (Million	s)	
Airport	61.1	66.8
Instrument	45.8	49.9
CIVIL AVIATION ACTIVITY		
Certificated Route Air Carrier		
Revenue Passenger Enplanements (Millions)	584.4	670.4
Revenue Passenger Miles (Billions)	720.7	841.6
Air Carrier Aircraft	4,883	5,440
General Aviation Estimated		
Hours Flown (Millions)*	27.5	32.0
Active Aircraft (Thousands)*	226.4	242.8
ESTIMATED FUEL CONSUMED BY U.S. DOMESTIC		
CIVIL AVIATION (Millions of Gallons)		
Jet Fuel		

Active Pilots (Thousands)*	597,109	592,816
General Aviation	262	286
Aviation Gas Air Carrier	2	2
Air Carrier General Aviation	20,601 1,289	24,069 1,886

As of: 07/19/07

Source: APO-110 (202) 493-4236

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Estimated Forecast

U.S. Commercial Space Transportation FAA Licensed Activity

	CY 2006 (Projected)	CY 2005	CY 2004
Licensed Commercial Launches			
TOTAL	10 to 11	5	14
Number of Orbital Launches	10	5	. 9
Number of Suborbital Launches	0 to 1	0	5
By Launch Vehicle Type			
Delta Family (Boeing Company)	2	0	0
Atlas Family (Lockheed Martin)	1	1	5
Pegasus (Orbital Sciences Corp.)	1	0	0
Taurus (Orbital Sciences Corp.)	0	0	1
Zenit 3SL (Sea Launch)	5	4	3
Falcon 1 (SpaceX)	1.	0	0
SpaceShipOne (Scaled Composites)	0	0	·5
other suborbital	0 to 1	0	0
By Launch Site (Federal)			
Cape Canaveral AF Station, FL	2	1	5
Vandenberg AFB, CA	. 1	0	1
Kwajalein / Marshall Islands	1	0	0
By Launch Site (Commercial)			
Pacific Ocean	5	4	3
Other Commercial	1 to 2	0	0
Mojave Airport, CA	0	0	5

As of: 3/13/06

Source: AST (202) 267-7989

United States Commercial Space Launch Schedule, CY 2006

(launch dates are subject to change)						
Payload (Operator)/ Description	Launch Company/ Vehicle	Launch Date/ Launch Site (Status)				
Echostar 10 (U.S.) Communications Satellite	Sea Launch (Boeing Launch Services (BLS)) Zenit 3SL	February 15, 2006 Pacific Ocean Platform (Successful)				
Astra 1KR (Luxembourg) Comm. Satellite	Lockheed Martin (International Launch Services) Atlas V	April 2006 Cape Canaveral Air Force Station, FL				
JCSat 9 (Japan) Comm. Satellite	Sea Launch (BLS) Zenit 3SL	April 2006 Pacific Ocean Platform				
GOES-N (U.S.)/ Remote Sensing Satellite	The Boeing Company (BLS) Delta IV	May 2006 Cape Canaveral Air Force Station, FL				
Unannounced (unannounced) Comm. Satellite	Sea Launch (BLS) Zenit 3SL	Summer 2006 Pacific Ocean Platform				
WorldView 1 (U.S.) Remote Sensing Satellite	The Boeing Company (BLS) Delta II	October 2006 Vandenberg Air Force Base, CA				
Unannounced (unannounced) Comm. Satellite	Sea Launch (BLS) Zenit 3SL	Fall 2006 Pacific Ocean Platform				
C/NOFS (U.S.) Science Satellite	Orbital Sciences Pegasus XL	2006 Kwajalein, Marshati Islands				
Razaksat (Malaysia) Comm. Satellite	SpaceX Falcon 1	2006 Kwajalein, Marshall Islands				
Unannounced (unannounced) Comm. Satellite	Sea Launch (BLS) Zenit 3SL	FallWinter 2006 Pacific Ocean Platform				

As of: 07/31/06

Source: AST (202) 267-7989

Active Pilots and Nonpilots (As of 31 December)

	2006		20	05
-	Total	Women	Total	Women
Pilot-Total	686,241	36,058	609,325	36,584
Student	84,866	9,640	87,213	9,717
Private	219,233	14,111	228,619	14,517
Commercial	117,610	7,236	120,614	7,315
Airline Transport	141,935	5,071	141,992	5,008
Other'	21,597	0	30,887	27
ionpilot-Total ²	656,227	128,192	644,016	119,860
Mechanic	323,097	6,345	320,293	6,152
Repairmen	40,329	2,180	40,030	2,108
Ground Instructor	74,849	5,669	74,378	5,612
Flight Engineer	55,952	1,920	57,756	1,986
Flight Attendant ³	134,874	108,559	125,032	100,630
Other ⁴	27,126	3,519	26,527	3,362
light Instructor	91,343	6,158	90,555	6,067

1 Includes helicopter (only), gilder (only), and recreational and sport pilot certificates. Include Gilder pilots represents pilots who received a medical examination within the last 25 months. Lighter-than-air type ratings are no longer being issued.

* Excludes non-pilots 70 years old or over in all certificate types except flight engineers and flight navigators.

a. Introduced in 2005

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Includes flight navigators, parachute riggers, and dispatchers.

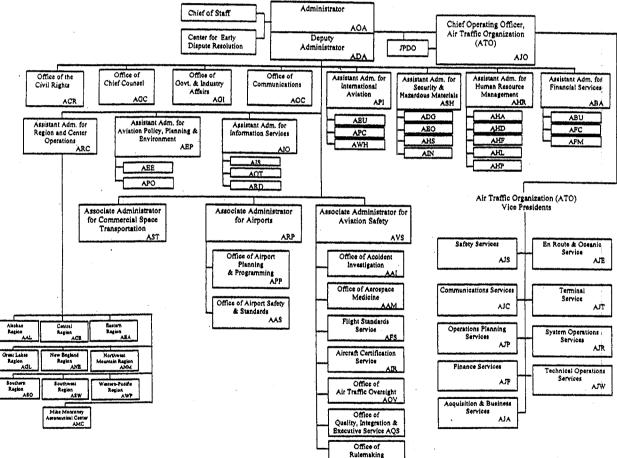
As of 12/31/06 ,

(202) 267-3103

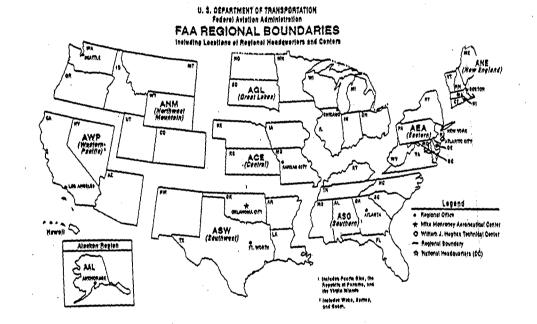
Airmen

As of January 29, 2007

FEDERAL AVIATION ADMINISTRATION



ARM



FAA Resources

FAA Employment (Permanent Employees)¹

	FY06	FY05
Line of Business		
Air Traffic Organization (ATO)	32,734	35,008
Aviation Safety (AVS)	6,562	6,335
Airports (ARP)	467	473
Comm. Space Transportation (AST)	54	54
Staff Offices**	3,889	3,860
Total	43,706	45,730
Region/Center/Headquarters (included i	n above tota	al)
Aeronautical Center	3,196	3,390
Alaskan	1,167	1,305
Central	.1,970	2,277
Eastern	4,544	5,074
Great Lakes	5,498	6,107
New England	1,435	1,785
Northwest Mountain	3,814	3,956
Southern	6,715	7,092
Southwest	4,695	5,076
Western-Pacific	4,581	5,091
Washington Headquarters (only) ²	3,096	4,097
Washington Headquarters Field	1,994	n/a
Technical Center	1,001	1,245

¹ Full time permanent and part time permanent employees only.

² Washington Headquarters employees physically located in Orville/Witbur Wright Buildings and surrounding areas. ** Staff Offices include: ABA; ACR; ADA;AEP; AGC; AGI; AHR; AIO; AOA; AOC; APO; ARC; ASH.

Disclaimer: This is a statistical snapshot of the workforce demographics. The use of this data in any employment decision is PROHIBITED without the express written authorization of the Deputy Chief Counsel for Operations, AGC-3,

As of: 06/30/07

Source: AHP-100 (202) 267-8257

	% Minor		%Female	
Lines of Business/Region/Center/Headquarters	FY06	FY05	FY06	FY05
Air Traffic Organization (ATO)	19.0	18.6	20.0	20,1
Aviation Safety (AVS)	19.0	19.8	28.0	28.8
Airports (ARP)	29.0	27.5	39.0	40.8
Commercial Space Transportation (AST)	43.0	46.3	35.0	31.5
Staff Offices	32.0	32.3	54.0	53.2
Total	21.0	20.1	24.0	24.4
Aeronautical Center	22.0	21.9	39,0	38.8
Alaskan	14.0	13.0	20.0	22.3
Çentral	14.0	14.6	23.0	25.0
Eastern	16.0	15.7	18.0	19.4
Great Lakes	11.0	11.7	20.0	20.4
New England	8.0	7.7	21.0	21.5
Northwest Mountain	15.0	12.6	24.0	22.4
Southern	23.0	22.0	. 19.0	19.7
Southwest	24.0	23.0	21.0	20.0
Nestern-Pacific	31.0	30.6	20.0	21.4
Washington Headquarters ²	31.0	34.1	40.0	43.6
Technical Center	21.0	21.9	32.0	31.9

FAA Percent Minority & Female Employment¹

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All FAA employees,
 Washington Headquarters employees physically located in Orvite/Wilbur Wright Buildings and surrounding areas.

As of: 06/30/06

Source: AHP-100 (202) 267-8257

	Employment					
	FY 06	FY05	FY04	%Chg. FY06 - FY05	Actual Change	
Controller Work Force*						
Controllers	14,618	14,540	14,934	0.5%	78	
Traffic Management Coordinators	613	627	617	-2.2%	-14	
Operations Supervisors	1,787	1,801	1,727	-0.8%	-14	
Flight Service Stations (FSS)	184	2,087	2,583	-91.2%	-1,903	
Field Maintenance						
PASS Technical	6,201	5,954	5,828	4.1%	247	
NATCA Engineers	1,081	1,095	1,089	-1.3%	-14	
1st Line Supervisors	529	534	536	-0.9%	-5	
Airports Work Force	462	466	472	-0.9%	_4	
Aircraft Certification	1,180	1,101	1,171	7.2%	79	
Flight Standards Work Force	4,867	4,601	4,793	5.8%	266	

Major Work Force Employment

* Includes all employees in pay status and Academy trainees. Note: FSS employment reduction due to A-76 effective 10/04/05.

As of: 03/15/07 Source: ATO-F, (202) 267-9123 Source: AQS-400, (202) 267-8990

	BARGAINING UNITS	LABOR AGREEMENTS	EMPLOYEES REPRESENTED
Unions	45	27	34,092
AFGE	10	6	1,615
AFSCME (HQ)	5	0	1,700
LIUNA	1	1	164
NAATS	1	1	147
NAGE	3	3	309
NATCA (AT)	4	2	15,503
NATCA (AF)	2	2	1,373
NATCA (Other)	8	4	1,377
NFFE	3	2	645
PAACE	3	2	359
PASS (AF/AEA)	1	1	7,038
PASS (AVN)	1	1	340
PASS (AFS)	2	1	3,376
PASS (AIR)	1	ì	146

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AFGE -American Federation of Government Employees

AFSCME -American Federation of State, County, and Municipal Employees

LIUNA NAATS NAGE -Laborer's International Union of North America

-National Association of Air Traffic Specialists -National Association of Government Employees

NACTA

-National Air Traffic Controllers Association -National Federation of Federat Employees NFFE

-Professional Association of Aeronautical Center Employees

PAACE PASS --Professional Airway System Specialists

As of: 07/23/07

Source: AHL-400 (202) 267-3548

FAA Finances (In Millions of Dollars)

	FY 20061	FY 20074	FY 2008			
-	Actual	Enacted	Request			
Budget Authority (BA)						
Grants-In-Aid (Obligation Lim/Approp)	3,515	3,515	2,750			
Research, Engineering, & Development	137	130	140			
Facilities and Equipment ²	2,555	2,518				
Operations ²	8,104	8,374				
Safety & Operations ³			1,879			
Air Traffic Organization ³			9,308			
Total	14,310	14,537	14,077			
Obligations Incurred-Operations	14,010	14,007				
Appropriation by Line of Business						
Air Traffic Organization (ATO)	6.732	6,740	6,965			
Aviation Safety (AVS)	956	1.003	1,109			
Commercial Space Transportation (AST)	11	12	13			
Staff Offices (SO)		619	758			
Total		8,374	8,845			
Airport Grant Obligations (NET)						
Primary Airports & Cargo	1,007	977	703			
States/Territories/Insular/Alaska Supp	706	702	626			
Carryover Entitlements		448	448			
Discretionary Fund		809	863			
Small Airport Fund		467	0			
Total	3,424	3,402	2,640			
Total FAA Outlays	. 14,245	14,545	15,338			
Trust Fund Receipts from Excise Taxes a	ind Interes	it				
Transportation of Persons by Air	7,423	8,033	8,456			
Transportation of Property	479	609	650			
Use of International Air Facilities	1,994	1,936	2,093			
Aviaition Fuel Commercial Use	. 44	503	518			
Aviation Fuel (Other Than Gas)		307	338			
Aviation Gasoline		39	40			
Total Tax Revenue		11,426	12,095			
Interest revenue		495	478			
Total Tax & Interest Revenue	11,085	11,921	12,573			
Numbers may not add due to rounding. * FYOG reflects across-the-board reacission of 1% and hurricane supplemental funding for						

ies and Equipment per P.L. 109-148. \$40.6M in Faciliti

* Starting in FY 2008, this ac ount will no longer receive ap as and ATO 6 accounts.

³ New acc nt starting in FY 2008. Includes both trad ni funds

ATS/ARA are combined into the new ATO structure. 4 Includes Section 111 funding As of: 03/15/07

Source: ABU-100 (202) 267-5060

FAA NAS Operational Facilities

(As of December 31)

	2006	2005	2004
NAS Operational Facilities1	40,639	40,847	41,082
Communications	14,273	14,344	14,383
Automation	3,896	3,900	3,964
Environment	6,083	6,122	6,194
Navigation	11,033	11,085	11,122
Surveillance	1,804	1,848	1,882
Weather	3,550	3,548	3,537
Air Traffic Control Facilities ²			
Air Route Traffic Control Center	21	.21	21
Airport Traffic Control Tower	517	517	517
Flight Service ³	75	76	76
Flight Service Stations	16	16	· 16
Automated Flight Service Stations	60	60	60

* Excludes non-federal facilities and foreign facilities.

* Included in NAS operational facilities.

* Flight Service include Flight Service Stations and Automated Flight Service Stations.

As of: 12/31/06

Source: AOP-200 (202) 267-5288

FAA Officials

Washington Headquarters

Ro	uting Symbol	Officials
AOA		Administrator
		Marion C. Blakey, 202-267-3111
		Michael O'Malley, Chief of Staff, 202-267-7416
		Louise E. Maillett, Senior Counsel to AOA, 202-267-7417
ADA*		Deputy Administrator
		Bobby Sturgell, 202-267-8111
		Shirley Miller, Acting, Senior Advisor, 202-267-9063
AJO		Chief Operating Officer, Air Traffic Organization
		Bobby Sturgell Acting 202-267-8111
AJA		Acquisition & Business Services
		Vice President, James H. Washington, 202-267-7222
AJC	******	Communications Services
		Vice President, Sandra M. Sanchez, 202-493-5154
AJE		En Route & Oceanic Service
		Vice President, Richard L. Day, 202-385-8501
AJF	*******	Finance Services
		Vice President, Eugene D. Juba, 202-267-3022
AJP*	•••••••••••••••••••••••••••••••••••••••	Operations Planning Services
		Vice President, Victoria Cox, 202-267-7111
AJR		System Operations Services
		Vice President, Michael A. Cirillo, 202-267-3666
AJS	••••••	Safety Services
		Vice President, Tony Mello, Acting, 202-385-4778
AJT		Terminal Services
		Vice President, David B. Johnson, 202-385-8801
AJW		Technical Operations Services
		Vice President, Steven B. Zaidman, 202-267-3366
AJO-3		Joint Planning & Development Office
		Director, Charles Leader, 202-220-3300
ABA		Assistant Administrator for Financial Services
		Ramesh K. Punwani, CFO, 202-267-9105
		Deputy, John F. Hennigan, 202-267-8928
ABU*		Office of Budget
		Director, Carol Rose, 202-267-8010
AFC		Office of Financial Controls
		Director, Carl Burrus, 202-267-7140
AFM	•••••	Office of Financial Management
		Director, Tim Lawler, 202-267-3018
ACR	••••••	Assistant Administrator for Civil Rights
		Fanny Rivera, 202-267-3254
		Deputy, Barbara A. Edwards, 202-267-3264
AEP		Asst. Admin. for Aviation Policy, Planning & Environmen
		Dan K. Elwell, 202-267-3927
		Deputy, Nancy LoBue, 202-267-7954
* Updat	ed this issue	Source: ABA-1
	07/15/07	(202) 267-9105
		25

Washington Headquarters(Cont)		
Ro	uting Symbol	Officials
AEE		Office of Environment and Energy
		Director, Carl Burleson, 202-267-3576
PO		Office of Aviation Policy and Plans
		Director, Nan Shellabarger, 202-267-3274
GC*		Chief Counsel
		Kerry B. Long, 202-267-3222
		Deputy Chief Counsel for Policy and Adjudication
		James W. Whitlow, 202-267-3773
		Deputy Chief Counsel for Operations
		Jerry Mellody, Acting, 202-267-3773
AGI		Asst. Administrator for Government & Industry Affairs
	*************************	Megan Rosia, 202-267-3277
		Deputy, Chris Brown, 202-267-8211
AHR*		Asst. Administrator for Human Resource Management
AUK.		Ventris C. Gibson, 202-267-3456
		Deputy, Joseph N. Miniace, 202-267-3979
AHA		•
		Executive Director, Maria Fernandez-Greczmiel, 202-267-30
AHD	••••••	• • • • • • • • • •
		Executive Director, Darlene Freeman, 202-267-9041
AHF*		HR Field Operations
		Executive Director, Karen Johnson, 847-294-7315
AHL		
		Executive Director, Melvin Harris, 202-267-3979
AHP		Office of Human Resources Management Programs and Poli
		Executive Director, Sue A. Engelhardt, 202-267-3850 Assistant Administrator for Information Services
OIA	••••••	David M. Bowen, ClO, 202-493-4570
A10		
ais		Office of Information Systems Security Director, Michael F. Brown, 202-267-7104
AOT*		Office of Information Technology Optimization
AU1"		
ARD		Director, Vacant, 202-493-4570 Office of Information Technology Research and Developmen
ARD		Chief Technology Officer, Mark T. Powell, 202-385-8150
AES*		Office of Information Technology Enterprise
AE9		Director, Robert Rovinsky, 202-493-4019
AOC*		Assistant Administrator for Communications
AUC	•••••••	Laura Brown, Acting, 202-267-3883
		Deputy, External Communications, Laura Brown, 202-267-38
		Deputy, Internal Communications, Caula Brown, 202-207-90 Deputy, Internal Communications, Gerald Lavey, 202-267-94
		Asst. Administrator for International Aviation
API		James Filippatos, 202-385-8900
ARC		Deputy, Di Reimold, 202-385-8900 Assistant Administrator for Regions/Center Operations
ARC	••••	•
		Ruth Leverenz, 202-267-7369
~		Deputy, Paula Lewis, 202-267-7369
ALO		Aviation Logistics Organization
		Director, John R. Block, 202-267-7369

	Washingto	on Headquarters(Cont.)	
Routing Symbol Officials			
ASH	X	Lynne A. Osmus, 202-267-7211	
		Deputy, Claudio Manno, 202-267-7211	
ADG		Office of Hazardous Materials	
		Director, William Wilkening, Jr., 202-267-9864	
AEO		Office of Emergency Operations and Communications	
		Director, Chris Rocheleau, 202-267-8075	
AHS		Office of Operations	
		Director, Thomas D. Ryan, 202-267-7211	
AIN		Office of Internal Security and Investigations	
		Director, Bruce Herron, 202-267-7714	
ARP		Associate Administrator for Airports	
		D. Kirk Shaffer, 202-267-9471	
		Deputy, Catherine M. Lang, 202-267-8738	
AAS		Office of Airport Safety and Standards	
		Director, David L. Bennett, 202-267-3053	
APP	•••••	Office of Airport Planning & Programming	
		Director, Benito DeLeon, 202-267-8775	
AST		. Assoc. Adm. for Commercial Space Transportation	
		Patricia Grace Smith, 202-267-7793	
		Deputy, Dr. George C. Nield, 202-267-7848	
AVS		Associate Administrator for Aviation Safety	
		Nicholas A. Sabatini, 202-267-3131	
		Deputy, Peggy Gilligan, 202-267-7804	
AAI		Office of Accident Investigation	
		Director, Steven B. Wallace, 202-267-9612	
AAM		Office of Aviation Medicine	
		Director, Frederick Tilton, MD, 202-267-3535	
AFS	·····	Flight Standards Service	
		Director, James Ballough, 202-267-8237	
AIR		Aircraft Certification Service	
		Director, John J. Hickey, 202-267-8235	
AOV		Office of Air Traffic Oversight	
		Director, Anthony Ferrante, 202-267-5202	
AQS		Quality, Integration and Executive Service	
		Director, Vi Lipski, 202-493-5860	
ARM		Office of Rulemaking	
		Director, Pamela Hamilton-Powell, 202-267-9677	
		· · ·	

Duty Officer

(202) 267-3333

Major Field Organizations

Routing Symbol		Officials
AAL		Alaskan Region, Regional Administrator Bob Lewis, Acting, 907-271-5645 222 West 7th Avenue, Box 14 Anchorage, Alaska 99513-7587 Duty Officer, 907-271-5936
ACE		Central Region, Regional Administrator Christopher Blum, 816-329-3050 901 Locust Kansas City, Missouri 64106 Duty Officer, 816-329-3000
ACT		William J. Hughes Technical Center, Director Wilson N. Felder, Ph.D., 609-485-6641 Atlantic City International Airport New Jersey 08405 Duty Officer, 609-485-6482
AEA	<u>.</u>	Eastern Region, Regional Administrator Manny Weiss, 718-553-3000 1 Aviation Plaza 159-30 Rockaway Blvd. Jamaica, New York 11434-4809 Duty Officer, 718-553-3100
AGL*	••••••	Great Lakes Region, Regional Administrator Stan Sieg, Acting, 847-294-7294 2300 East Devon Avenue Des Plaines, Illinois 60018 Duty Officer, 847-294-8400
AMC		Mike Monroney Aeronautical Center, Director Lindy Ritz, 405-954-4521 6500 South MacArthur Oklahoma City, Oklahoma 73125 Duty Officer, 405-954-3583

Major Field Organizations--(Cont.)

Routing Symbol		Officials
ANE		New England Region, Regional Administrator Amy Lind Corbett, 781-238-7020 12 New England Executive Park Burlington, Massachusetts 01803 Duty Officer, 781-238-7001
ANM		Northwest Mountain Region, Regional Administrator Dennis Roberts, 425-227-2001 1601 Lind Avenue, S.W. Renton, Washington 98055-4056 Duty Officer, 425-227-2000
ASO		Southern Region, Regional Administrator Doug Murphy, 404-305-5000 1701 Columbia Avenue College Park, Georgia 30337 Duty Officer, 404-305-5180
ASW*		Southwest Region, Regional Administrator Teri Bruner, Acting, 817-222-5001 2601 Meacham Blvd. Ft. Worth, Texas 76137-4298 Duty Officer, 817-222-5006
AWP		Western-Pacific Region, Regional Administrator William C. Withycombe, 310-725-3550 15000 Aviation Boulevard Hawthome, California 90261 Duty Officer, 310-725-3300

International Area Offices

Routing Symbol		Officials
AEU		Europe, Africa, & Middle East Area Office, Director Anthony Fazio, 011-322-508-2700 American Embassy, Brussels PSC 82 Box 002 APO AE 09724-1011
А₩Н		Western Hemisphere Area Office, Director Cecilia Capestany, Acting, 305-716-3300 8600 NW 36th Street Miami, FL 33166
APC*		Asia-Pacific Area Office, Director Christopher Metts, Acting, 011-86-10-8532-1761 American Embassy 27 Napier Road Singapore 258508

FEDERAL AVIATION ADMINISTRATION FLIGHT PLAN 2007-2011

INCREASED SAFETY

<u>Goal</u>: Achieve the lowest possible accident rate and constantly improve safety.

Objectives:

- 1. Reduce the commercial airline fatal accident rate.
- 2. Reduce the number of fatal accidents in general aviation.
- 3. Reduce the risk of runway incursions.
- 4. Ensure the safety of commercial space launches.
- 5. Enhance the safety of FAA's air traffic systems.

Performance Targets:

Obj. 1 Limit the three-year rolling average fatal accident rate to 0.010 fatal accidents per 100,000 departures.

Obj. 2 By FY 2009, reduce the number of general aviation and nonscheduled Part 135 fatal accidents from the 1996-1998 average of 385 per year to no more than 319 accidents per year.

Obj. 2 By FY 2009, reduce accidents in Alaska for general aviation and all Part 135 operations from the 2000-2002 average of 130 accidents per year to no more than 99 accidents per year.

Obj. 3 By FY 2010, limit Category A and B (most serious) runway incursions to a rate of no more than 0.450 per million operations, and maintain or improve through FY 2011.

Obj. 4 No fatalities, serious injuries, or significant property damage to the uninvolved public during licensed or permitted space launch and reentry activities.

As of 10/01/06

Source: APO-120 (202) 267-3220

INCREASED SAFETY Performance Targets (Continued)

Obj. 5 Limit Category A and B (most serious) operational errors to a rate of no more than 4.27 per million activities through FY 2008.

Obj. 5 By FY 2010, apply Safety Risk Management to at least 19 significant changes in the NAS.

GREATER CAPACITY

<u>Goal</u>: Work with local governments and airspace users to provide increased capacity in the United States airspace system that reduces congestion and meets projected demand in an environmentally sound manner.

Objectives:

- 1. Increase capacity to meet projected demand and reduce congrestion.
- 2. Increase reliability and on-time performance of scheduled carriers.
- 3. Address environmental issues associated with capacity enhancements.

Performance Targets:

Obj. 1 Achieve an average daily airport capacity for the 35 OEP airports of 104,338 arrivals and departures per day by FY 2011.

Obj. 1 Commission six new runway projects, increasing the annual service volume of the 35 OEP airports by at least 1 percent annually, measured as a five-year moving average, through FY 2011.

Obj. 1 Sustain adjusted operational availability of 99.7% for the reportable facilities that support the 35 OEP airports through FY 2011.

Obj. 1 Achieve an average daily airport capacity for the seven major metropolitan areas of 64,060 arrivals and departures per day by 2009, and maintain through FY 2011.

Obj. 2 Achieve a NAS on-time arrival rate of 88.76 percent at the 35 OEP alports by FY 2011.

Obj. 3 Reduce the number of people exposed to significant noise by 1 percent each year through FY 2011.

Obj. 3 Improve aviation fuel efficiency per revenue plane-mile by 1 percent each year through FY 2011.

INTERNATIONAL LEADERSHIP

<u>Goal</u>: Increase the safety and capacity of the global civil aerospace system in an environmentally sound manner.

Objectives:

- 1. Promote improved safety and regulatory oversight in cooperation with bilateral, regional, and multilateral aviation partners.
- Promote seamless operations around the globe in cooperation with bilateral, regional, and multilateral aviation partners.

Performance Targets:

Obj. 1 Work with the Chinese aviation authorities and industry to adopt 27 proven Commercial Aviation Safety Team (CAST) safety enhancements by FY 2011. This supports China's efforts to reduce fatal accidents to a rate of 0.030 fatal accidents per 100,000 departures by FY 2012.

Obj. 1 Conclude at least eight (new or expanded) bilateral safety agreements that will facilitate an increase in the ability to exchange aviation products and services by FY 2011.

Obj. 1 Secure a yearly increase in international aviation development funding to strengthen the global aviation infrastructure. Achieve a 100% increase of the FY 2007 baseline target of \$12 million in \$3 million annual increments for an FY 2011 target of \$24 million.

Obj. 2 By FY 2011, expand the use of Next Generation Air Transportation System (NextGen) performance-based systems to five priority countries.

ORGANIZATIONAL EXCELLENCE

<u>GOAL</u>: Insure the success of the FAA's mission through stronger leadership, a better-trained and safer workforce, enhanced cost-control measures, and improved decision-making based on reliable data.

Objectives:

 Make the organization more effective with stronger leadership, increased commitment of individual workers to fulfill organization-wide goals, and a better prepared, better trained, safer, diverse workforce.

- 2. Improve financial management while delivering quality customer service.
- 3. Make decisions based on reliable data to improve our overall performance and customer satisfaction.
- Enhance our ability to respond to crises rapidly and effectively, including security-related threats and natural disasters.

Performance Targets:

Obj. 1 Increase the score of the Employee Attitude Survey measure for the areas of management effectiveness and accountability by at least 5 percent, over the FY 2003 baseline of 35 percent by FY 2010.

Obj. 1 By FY 2011, reduce the time it takes to fill mission-critical positions by 7 percent (to 51 days) over the FY 2006 baseline of 55 days.

Obj. 1 Reduce the total workplace injury and illness case rate to no more than 2.44 per 100 employees by the end of FY 2011, representing a cumulative 3 percent annual reduction from the FY 2003 baseline (3.12) set in the Safety, Health and Return to Employment (SHARE) Presidential initiative.

Obj. 1 Reduce grievance processing time by 25 percent by FY 2010, and maintain the reduction through FY 2011.

Obj. 1 Maintain the air traffic control workforce at, or up to 2% above the projected annual totals in the Air Traffic Controller Workforce Plan.

ORGANIZATIONAL EXCELLENCE Performance Targets (Continued)

Obj. 2 Close out 85% of eligible cost reimbursable contracts during each fiscal year.

Obj. 2 Organizations throughout the agency will continue to implement cost efficiency initiatives including, but not limited to: 10-15% savings for strategic sourcing for selected products and services; consolidating facilities and services, such as service areas, real property management, and web service; 3% reduction in help desk operating costs through consolidations; eliminating or reducing obsolete technology; and \$15 million reduction in Information Technology operationg costs.

Obj. 2 Obtain an unqualified opinion on the agency's financial statements (Clean Audit with no material weaknesses) each fiscal year.

Obj. 3 By FY 2008, 90 percent of major system acquisition investments are within 10 percent of annual budget and maintain through FY 2011.

Obj. 3 By FY 2008, 90 percent of major system acquisition investments are on schedule and maintain through FY 2011.

Obj. 3 Increase agency scores on the American Customer Satisfaction Index which surveys commercial pilots.

Obj. 3 Achieve zero cyber security events that disable or significantly degrade FAA services.

FAA VALUES

Safety is our passion. We're the world leaders in aerospace safety.

Quality is our trademark. We serve our country, our customers, and each other.

Integrity is our character. We do the right thing, even when no one is looking.

People are our strength. We treat people as we want to be treated.