

DWIGHT D. EISENHOWER LIBRARY  
ABILENE, KANSAS

HUGHES, ROWLAND R.: Papers, 1950-59

Accessions A71-76 and 78-23  
Processed by: KMB, JFK, RAC, TB  
Date Completed: August 2001

The papers of Rowland R. Hughes were deposited in the Dwight D. Eisenhower Library by his widow Mrs. Dorothy C. Hughes in February 1971. An accretion to the collection was received from their daughter Mrs. Beth Hall in September 1978.

Linear feet:	4.2
Approximate number of pages:	8400
Approximate number of items:	4000

Mrs. Dorothy Hughes signed an instrument of gift for the papers on July 1, 1971. Literary rights in the writings of Rowland R. Hughes in this collection and in all other collections of papers at the Eisenhower Library were held by Mrs. Hughes until her death. Upon her death in 1977 such rights passed to the public. Under terms of the instrument of gift, the following classes of material are withheld from research use:

1. Papers relating to the family and private business affairs.
2. Papers relating to the family and private business affairs of other persons who have had correspondence with Rowland Hughes.
3. Papers relating to investigations of individuals or to appointments and personnel matters.
4. Papers containing statements made by or to Rowland Hughes in confidence unless in the judgment of the Director of the Dwight D. Eisenhower Library the reason for the confidentiality no longer exists.
5. All other papers which contain information or statements that might be used to injure, harass, or damage any living person.

## SCOPE AND CONTENT NOTE

Rowland Roberts Hughes (1896-1957) was born in Oakhurst, New Jersey, and attended Brown University. After graduating from college in 1917 he went to work for the National City Bank of New York. For several years he was assigned to various overseas branches of the Bank, but returned to the Bank's headquarters in New York City in 1927 where he eventually became vice president.

In April 1953 Hughes was appointed deputy director of the Bureau of the Budget. He became Director of the Bureau in April 1954 following the resignation of Joseph M. Dodge. As Director, Hughes was responsible for preparing the national budget of the U.S. government. Due to his efforts the 1956 budget produced a surplus. This was the first balanced budget of the Eisenhower administration. Hughes retired from government service in April 1956 and died the following year.

The bulk of the papers of Rowland Hughes were deposited in the Eisenhower Library by his widow Dorothy Hughes in 1971. A small quantity of material was received from their daughter in 1978 after the death of Mrs. Hughes and was integrated into the earlier collection. Most of the material covers the period from 1953 to 1956 when Hughes was at the Bureau of the Budget. The collection also contains a few documents relating to Hughes's banking career in the early 1950s, and material relating to Hughes that Mrs. Hughes received after his death.

The collection is arranged in three series: personal material, official material, and Mrs. Hughes's material. Approximately the first one-third of the papers makes up the Personal Series. This consists of Rowland Hughes's personal correspondence with his family, friends, and the general public; invitations received by Hughes, mostly for social functions; and subject files on Hughes's personal activities and organizations in which he was active. The subject file includes information on his work for the National City Bank of New York, and his interest in Brown University alumni activities.

The Official Series comprises approximately two-thirds of the collection and is divided into six subseries. The Correspondence subseries contains correspondence with the White House and Congress, congratulatory letters on Hughes's appointment as Director of the Bureau of the Budget, farewell letters on his retirement, and requests for his autograph. There is also a small quantity of correspondence with the Bureau of the Budget staff, and several directories of staff members at the Bureau, the White House, and other government organizations. The Budget subseries consists of copies of Bureau of the Budget publications explaining the national budget, and letters from Hughes's friends to whom he had sent copies of the publications.

Additional subseries of the Official Series include copies of Hughes's speeches and Congressional testimony, articles and clippings relating to his career, and a card index kept by his office staff listing persons and organizations with whom Hughes met or corresponded.

The last five folders in the collection contain material received by Mrs. Hughes after the death of Rowland Hughes. This consists primarily of condolence letters and identification cards acquired from floral arrangements at his funeral.

## CONTAINER LIST

Box No.    Contents

1            PERSONAL SERIES - CORRESPONDENCE

List of folder titles in this collection (in the order in which they were received)

Papers for filing (Jan. - Feb. 1957)

PERSONAL CORRESPONDENCE Automobile Operation and Drivers License etc.

PERSONAL CORRESPONDENCE Brown University (1)-(4)

PERSONAL CORRESPONDENCE Christmas Lists and Letters

PERSONAL CORRESPONDENCE Family

PERSONAL CORRESPONDENCE Miscellaneous

PERSONAL CORRESPONDENCE Miscellaneous Personal Business

PERSONAL CORRESPONDENCE The Principia, St. Louis, Missouri (1)-(3)

PERSONAL CORRESPONDENCE Republican National Committee

PERSONAL-OFFICIAL CORRESPONDENCE A

PERSONAL -OFFICIAL CORRESPONDENCE B [includes Birthday greetings, congratulatory messages, etc.]

PERSONAL-OFFICIAL CORRESPONDENCE C [includes letters from Christian Science Monitor, Chamber of Commerce]

PERSONAL-OFFICIAL CORRESPONDENCE D [includes letters from Ed Deadrich, Standard Oil Co. of Calif.]

PERSONAL-OFFICIAL CORRESPONDENCE E [includes letter from Milton Eisenhower]

PERSONAL-OFFICIAL CORRESPONDENCE F [includes letters from Buffalo Chamber of Commerce, New York University]

PERSONAL-OFFICIAL CORRESPONDENCE G

PERSONAL-OFFICIAL CORRESPONDENCE H [includes letters from Stanton Hale, Principia of St. Louis, Oveta Culp Hobby]

PERSONAL-OFFICIAL CORRESPONDENCE Harnischfeger, Walter [of Milwaukee]

2 PERSONAL-OFFICIAL CORRESPONDENCE I

PERSONAL-OFFICIAL CORRESPONDENCE J [includes letter from General Dynamics Corporation]

PERSONAL-OFFICIAL CORRESPONDENCE K [includes letters from Tulsidas Khimji, Clearing Agent, Louis Kroeger, San Francisco]

PERSONAL-OFFICIAL CORRESPONDENCE L [includes letter from William Lancaster]

PERSONAL-OFFICIAL CORRESPONDENCE M [includes letters from Joseph McCarthy, National City Bank of New York, Douglas McKay, Salem, Oregon]

PERSONAL-OFFICIAL CORRESPONDENCE N [includes letters from Whitelaw Reid, NY Herald Tribune; H.C. Nixon, political scientist]

PERSONAL-OFFICIAL CORRESPONDENCE O

PERSONAL-OFFICIAL CORRESPONDENCE P [includes letter from W.L. Peel]

PERSONAL-OFFICIAL CORRESPONDENCE Q

PERSONAL-OFFICIAL CORRESPONDENCE R [includes letters from National City Bank, Dallas; Nelson Rockefeller]

PERSONAL-OFFICIAL CORRESPONDENCE S [includes letters from Morris Schapiro, Smith Company, Walter Stein]

PERSONAL-OFFICIAL CORRESPONDENCE T [includes letters from Harold Tanner, Earl Thompson, William Timbers]

PERSONAL-OFFICIAL CORRESPONDENCE U-V [includes letters from W. R. Vogel, Albert Vreeland]

PERSONAL-OFFICIAL CORRESPONDENCE W [Includes letters from Tax Directors Institute, Women's Welsh Clubs, James Worthy]

PERSONAL-OFFICIAL CORRESPONDENCE X, Y, Z

INVITATIONS May 1953-December 1954 (1)(2) [includes letters from Secretary of Defense Wilson, Senator Frank Carlson]

INVITATIONS January-December 1955 (1)-(3) [includes letters from Postmaster General Arthur Summerfield, Buffalo Chamber of Commerce]

INVITATIONS 1956-57 (1)(2) [includes letters from Gen. Max Johnson, California Commonwealth Club, Advisory Council on Federal Reports]

3 INVITATIONS 1957 Inauguration (1)(2)

INVITATIONS Miscellaneous

PERSONAL SERIES - SUBJECT

American Bankers Association Correspondence [includes letters from Sherman Adams, Merle Selecman, ABA]

Biographical Material and Personnel Folder [includes letter from Dwight D. Eisenhower, St. David's Society]

Committee on Federal Tax Policy [publications]

Controllers Institute (1)(2)

Farm [in Randolph, Vermont]

First National City Bank of New York (1)(2) [includes letters, Reunion Reviews]

Letter to the Editor, The Wall Street Journal, Friday, February 24, 1956 [concerning an Econ Course at Iowa State]

4 Material for Trip to Nevada for Atomic Tests (1)(2) [includes maps, letters, brochures, travel vouchers]

Miscellaneous Organizations

Travel [includes itineraries, travel requests, timetables]

OFFICIAL SERIES - CORRESPONDENCE

Letters duplicated and returned (White House Correspondence and messages on R.H.'s death)

Official Correspondence (1)(2) [includes letters from William Timbers, Senate Committee on Appropriations, Sec. Of Defense Wilson, Hughes' Addresses]

Official Correspondence--Congressional [includes letters from Frances Bolton, Sen. Harry Byrd, House Committee on Appropriations, Congressman Daniel Reed, Robert Taft Memorial Foundation]

Exchange of Correspondence with President Eisenhower [Dinner invites, letters on Ike's illness, holiday wishes]

White House Correspondence [includes letters from Commander Edward Beach, memoranda, Harold Stassen, Milton Eisenhower, Cowles Publications]

CONGRATULATORY LETTERS- APPT. AS BOB DIRECTOR APRIL 1954 (form letter "A") [includes letters from A and H Kroeger, Vincent O'Neill, H.M. Bardt (B of A)]

CONGRATULATORY LETTERS-APPT. AS BOB DIRECTOR APRIL 1954 (Form Letter "B")

CONGRATULATORY LETTERS-APPT. AS BOB DIRECTOR APRIL 1954 (A thru G) (1)(2) [includes letters from Clark Beise (B of A), Ezra Benson, John Cowles]

5 CONGRATULATORY LETTERS-APPT. AS BOB DIRECTOR APRIL 1954 (H thru P) (1)(2) [includes letter from David Kennedy]

CONGRATULATORY LETTERS-APPT. AS BOB DIRECTOR APRIL 1954 (O thru Z) (1)(2)

Mr. Hughes' Autograph Letters 1953-57 (1)(2)

Letters Pertaining to the Resignation of Rowland R. Hughes as Director, Bureau of the Budget (1)(2)

Bureau Staff - Director Memos and Correspondence

Staff Directories (1)-(3)

6 Staff Directories (4)-(6)

#### OFFICIAL SERIES - BUDGET

National Budget FY 1954 (1)-(3)

“Your Federal Budget” September 1954

“Budget in Brief” FY 1955

Midyear Review of the 1955 Budget (1)-(3)

National Budget FY 1955

“Budget in Brief” FY 1956

Midyear Review of FY 1956 Budget

National Budget FY 1956

“Your Federal Budget” FY 1956

“Budget in Brief” FY 1957

7 OFFICIAL SERIES - INDEX (card file)

Index Cards [names and addresses of government officials and personal friends with whom Hughes met or corresponded]

8 OFFICIAL SERIES - SPEECHES

Speeches and Public Appearances Correspondence (1)-(5)

SPEECH--United States Chamber of Commerce, Washington, D.C., Tuesday, April 27, 1954

SPEECH--Finance Committee of Republican National Committee, St. Louis MO, Remarks on Federal Budget, May 8, 1954

SPEECH--Remarks of Rowland R. Hughes before Kroeger Associates Dinner, New York City, October 6, 1954

SPEECH--American Bankers Association Convention, Atlantic City, NJ, October 20, 1954 (1)(2)

SPEECH--Remarks before the S.O.S. Club, Washington, D.C., March 9, 1955

SPEECH--Remarks at Annual Convention of East Texas Chamber of Commerce, Longview, Texas, April 15, 1955



- SPEECH--Before Brown University Alumni Dinner, June 3, 1955, Providence, Rhode Island, "The Presidency"
- SPEECH--Remarks before Economic Club, Chicago, Illinois, On Monday, October 3, 1955, "A New Look at the Federal Budget"
- SPEECH--Before the 84th Congress Club, Washington, D.C., February 29, 1956
- 9 SPEECH--St. David's Society of the State of New York, New York City, Thursday, March 1, 1956 (1)-(4)
- SPEECH--Before the Rotary Club of New York, March 15, 1956
- SPEECHES--by Rowland Hughes 1953 (1)(2) [re the budget]
- SPEECHES--by Rowland Hughes Jan.-June 1954 (1)-(3) [re the budget and economy]
- SPEECHES--by Rowland Hughes July-Dec. 1954 (1)(2) [re the budget]
- 10 SPEECHES--by Rowland Hughes 1955 (1)-(4) [re the budget, government and business]
- SPEECHES--by Rowland Hughes, Jan.-March 1956 (1)(2) [re government and economy]
- SPEECH Preparation Material
- OFFICIAL SERIES - TESTIMONY
- CONGRESSIONAL TESTIMONY-- by Rowland R. Hughes 1953-56 (1)(2)
- 11 OFFICIAL SERIES - ARTICLES
- TIME Magazine Article January 23, 1956
- Newspaper Clippings and Magazine Articles
- MRS. HUGHES' MATERIAL SERIES
- Letters Referring to Rowland's Passing (1)-(4)

Flowers at RRH Funeral

END OF CONTAINER LIST