Overall Duty	Apply remedies to protect the rights of the Government under commercial item contracts and simplified acquisitions.	
Overall Conditions	Given contracts with the Contract Terms and Conditions – Commercial Items clause (FAR 52.212-4) or purchase orders for other than commercial items, the contract file, evidence of performance problems, and documentation of informal attempts to resolve the problems. <sup>1</sup>	
Overall Standard	Select the remedy that will best minimize the impact of contractor performance problems on performance, delivery, and cost. Obtain reasonable consideration for any relief granted the contractor from the contract's original terms and conditions. Document all decisions and contacts with the contractor sufficient to support the Government's position in disputes or court proceedings. Correctly follow prescribed procedures for the remedy.	
Part A: Select a	a Formal Contract Remedy	
<b>Sub-Duty</b>	Select a formal contract remedy for a performance problem.	
Sub-Duty Standard	Select the formal contract remedy that is appropriate for the contracting situation.	

<sup>&</sup>lt;sup>1</sup> Note: For the purpose of training this unit, do not use contracts with addenda to FAR 52.212-4 that incorporate additional remedies (e.g., liquidated damages). Use contracts that incorporate commercial warranties; also use contracts with no addenda that limit or replace the language at FAR 52.212-4(a) and 212-4(o).

Part B: Cure Notice		
Sub-Duty	Remedy performance problems using a cure notice, the contractor's response, and related action.	
Sub-Duty Standard	Issue the cure notice when there is sufficient time for the contractor to cure identified performance problems and a formal remedy is required. Based on an evaluation of the contractor's response, take appropriate action to modify the contract, terminate the contract, or allow the contractor to continue performance without contract modification.	
Part C: Rejec	et Nonconforming Supplies or Services	
Sub-Duty	Reject nonconforming supplies or services.	
Sub-Duty Standard	Reject nonconforming supplies or services unless the contractor provides adequate consideration or acceptance is otherwise in the Government's best interest.	
Part D: Enfor	rce Warranty Clause	
Sub-Duty	Obtain redress under a warranty clause.	
Sub-Duty Standard	Exercise the Government's rights under a warranty clause contained in the contract or purchase order.	

Part E: Enforce Implied Warranties		
<b>Sub-Duty</b>	Obtain redress under implied warranties (e.g., merchantability or fitness for a particular purpose).	
Sub-Duty Standard	Exercise the Government's rights under a warranty implied by the contract and related information.	

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#### **Policies**

FAR	Agency Suppl.	Subject
8.405-4		Delinquent performance on Federal Supply Schedules.
12.208		Contract quality assurance.
12.213		Other commercial practices.
12.301		Solicitation provisions and contract clauses for the acquisition of commercial items.
12.302		Tailoring of provisions and clauses for the acquisition of commercial items.
12.402		Acceptance.
12.403(c)		Termination for cause.
12.404		Warranties.
12.503		Applicability of certain laws to Executive agency contracts for the acquisition of commercial items.
22.1022		Withholding of contract payments.
22.1023		Termination for default.
22.1307	Collective Bargaining Agreements	Actions because of noncompliance with Affirmative Action for Special Disabled and Vietnam Era Veterans (FAR 52.222-35).
22.1407		Actions because of noncompliance with Affirmative Action for Workers with Disabilities (FAR 52.222-36).
23.506		Failure to comply with requirements to maintain a drug-free workplace.
46.101		Definitions for quality assurance.
46.407		Nonconforming supplies or services.
46.702		General policy relating to warranties.
46.706		Warranty terms and conditions.
46.709		Warranties of commercial items.
46.8		Contractor liability for loss of or damage to property of the Government.
49.402		Termination of fixed-price contracts for default.
49.607		Delinquency notices.
52.212-4(a)		Inspection/acceptance.
52.212-4(j)		Risk of loss.
52.212-4(m)		Termination for cause.
52.212-4(o)		Warranty.
52.212-4(p)		Limitation of liability.

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FAR	Agency	Subject	
	Suppl.		
52.212-5		Contract terms and conditions required to implement statutes or	
		Executive Orders – commercial items. Alternate I added for	
		waiving Examination of Records.	
52.213-1		Fast payment procedure.	
52.213-4(d)		Inspection/acceptance.	
52.213-4(g)		Termination for cause.	
52.213-4(h)		Warranty.	
52.219-16		Liquidated damages subcontracting plan (if FAR 52.219-16 was	
		incorporated by an addendum to FAR 52.212-4).	
52.222-26		Equal opportunity (incorporated by reference if checked in FAR	
		52.212-5).	
52.222-35		Affirmative Action for Special Disabled and Vietnam Era	
		Veterans	
52.222-36		Affirmative Action for Workers with Disabilities	
52.222-41		Service Contract Act of 1965, as amended (incorporated by	
		reference if checked in FAR 52.212-5).	
52.232-29		Terms for financing of purchases of commercial items.	
52.232-30		Installment payments for commercial items.	
52.246-17		Warranty of supplies of a noncomplex nature.	
52.246-18		Warranty of supplies of a complex nature.	
52.246-19		Warranty of systems and equipment under performance	
		specifications or design criteria.	
52.246-20		Warranty of services.	

#### **Other KSAs**

- 1. Knowledge of the most likely procedural errors in using remedies and ways to avoid them.
- 2. Knowledge of implied warranties and the need for a contractor to provide consideration to the Government for breaching one.
- 3. Knowledge of the purpose of liquidated damages clauses (as motivation, not as penalty).
- 4. Knowledge of the possibility that the Government may lose some or all of remaining rights if it manifests acceptance of nonconforming acts.
- 5. Knowledge of the possibility that continuing acceptance of partial performance will constructively modify the contractor's responsibility for substantial performance.

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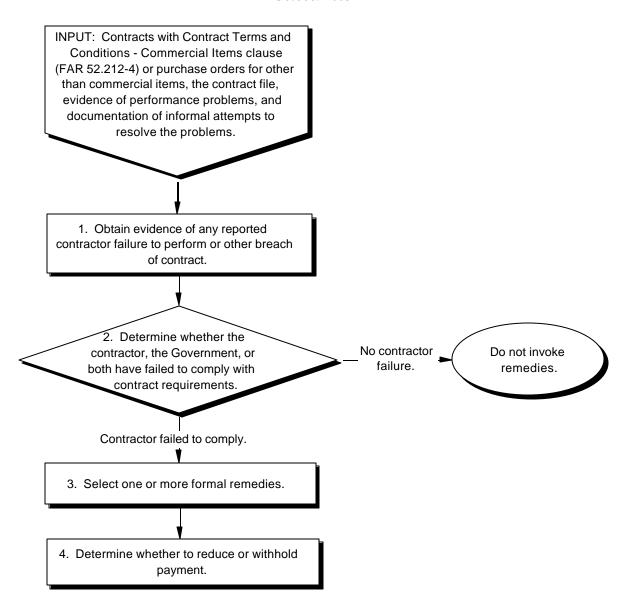
6. Knowledge of tests for invoking remedies.

#### October 2003

- 7. Knowledge of examples of actual implied warranties and language that Boards of Contract Appeals have ruled to be merely "sales talk" or "puffing" by the contractor (e.g., the "very best Oldsmobile").
- 8. Knowledge of commercial contract law.
- 9. Ability to identify and apply rules, principles, and relevant information in making an accurate analysis of contractor performance problems.
- 10. Ability to conscientiously evaluate the details involved in evaluating contractor performance.
- 11. Ability to remain open to new information related to contractor performance.
- 12. Ability to persuade others to accept recommendations about which remedies to use to influence contractor performance.
- 13. Ability to make sound, well-informed, and objective decisions about contract remedies.
- 14. Ability to maintain the honesty and integrity of the acquisition process.

Other Policies and References (Annotate As Necessary):

#### Part A. Select A Formal Contract Remedy



### Part A. Select A Formal Contract Remedy

October 2003

#### **Tasks**

1. Obtain evidence of any reported	Collect all related facts, including the contractor's
contractor failure to perform or other	reactions to Government complaints. Reports on
breach of contract.	contractor failure to perform typically relate to:
	Anticipated or actual late delivery;
	Failure to control costs; or
	Unsatisfactory performance.

#### Part A. Select A Formal Contract Remedy

October 2003

#### **Tasks**

#### **Related Standards**

2. Determine whether the contractor, the
Go vernment, or both have failed to
comply with contract requirements.

#### Consider both:

- Contract language; and
- Other evidence (e.g., contractor representations regarding the deliverable).

If at issue, determine whether contractor representations regarding the quality, condition, description, or performance potential of the deliverable were:

- Part of the basis of the bargain, given the:
  - Price negotiation memorandum (i.e., what transpired during contract negotiations);
  - The contractor's proposal; and
  - The contract itself; or
- Mere "sales talk" or "puffing" about the offered supply or service.

Verify that the Government has carried out its promises and responsibilities, for example:

- Furnishing of suitable Government property at the specified time and place;
- Implied duty to not hinder performance;
- Implied duty to disclose information vital for offer preparation or contract performance;
- Implied duty to provide factually correct information; and
- Implied warranty of specifications.

Analyze potential defenses to allegations that the:

- Contractor failed to comply with contract requirements, such as:
  - Impracticability of performance;
  - Mutual mistakes; or
  - Unconscionable requirements.
- Government failed to comply with contract requirements, such as:
  - Disclaimers during negotiations; or
  - The Sovereign Acts Doctrine.

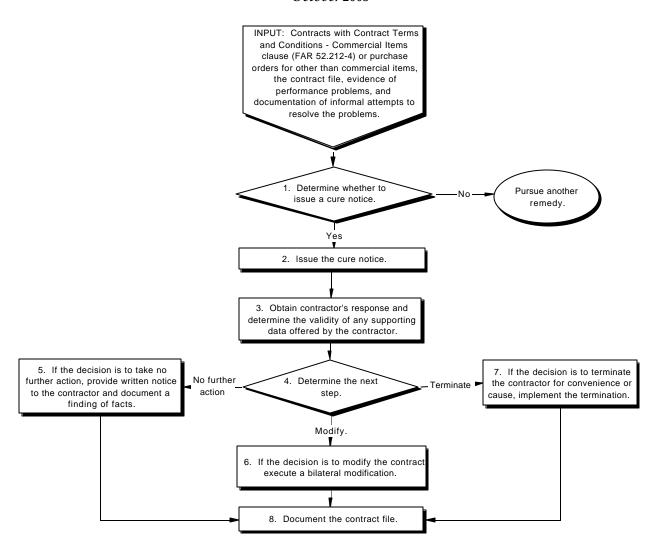
### Part A. Select A Formal Contract Remedy

October 2003

#### **Tasks**

3. Select one or more formal remedies.	Select the remedy or remedies that best match the
	problem and the extent (if any) to which the
	Government is at fault. Generally, consider the
	following remedies:
	Cure notice and the possibility of contract
	termination for cause;
	• Rejection of supplies or services before or after
	acceptance and possible termination for cause;
	Remedies under a warranty clause (if
	incorporated as an addendum to FAR 52.212-4);
	Remedies under implied warranties (e.g., the
	warranty of merchantability or the warranty of
	fitness for a particular purpose);
	• Termination for convenience or cause (see the Termination Unit); or
	• Any other remedies provided in the specific clause that was breached.
	Alternatively, it may be in the Government's best
	interest to accept a supply or service
	nonconformance with additional contractor
4.70	consideration. (FAR 46.407(f)).
4. Determine whether to reduce or	Withhold or reduce payment:
withhold payment.	As provided in the contract, for example no
	payment is due under the:
	- Terms for Financing Purchases of
	Commercial Items clause (FAR 52.232-29)
	when supplies or services will not be
	delivered or performed in accordance with
	the contract; or
	- Installment Payment for Commercial Items
	clause (FAR 52.232-30) when supplies or
	services will not be delivered or performed in accordance with the contract.
	For delivered and accepted supplies or services to reflect any downward adjustment in the
	price agreed to by the contractor.
	price agreed to by the contractor.

#### Part B: Cure Notice



Part B: Cure Notice

October 2003

#### **Tasks**

1. Determine whether to issue a cure	Use a cure notice in situations where the
notice.	contractor:
	• Fails to:
	<ul> <li>Make progress as to endanger performance of the contract; or</li> <li>Perform some of the other requirements of the contract (e.g., provide required insurance); and</li> <li>Has sufficient time remaining in the contract delivery or performance schedule to permit a realistic cure period (i.e., 10 days or more).</li> </ul>
	Otherwise, prepare a termination notice and send it to the contractor immediately upon expiration of the delivery period.
2. Issue the cure notice.	The notice must:
	• Follow the format presented in FAR 49.607(a);
	Clearly identify the contractor's failure or failures in performance of the contract; and
	Provide the contractor 10 days to cure its failure or failures, but may provide any longer time that is reasonably necessary.
	If the contractor is a small business, immediately provide a copy of the cure notice to the:  • Contracting office small business specialist;
	<ul> <li>and</li> <li>Small Business Administration Regional Office nearest the contractor.</li> </ul>

Part B: Cure Notice

October 2003

#### **Tasks**

3. Obtain contractor's response and de-	Examples of possible contractor responses
termine the validity of any supporting data	include:
offered by the contractor.	An offer to cure performance;
	An offer to provide substantial performance in
	exchange for relief from some provisions of
	the contract;
	Presentation of a case for excusable delay;
	Agreement with the notice's facts with no
	solution offered; or
	No response.

### Part B: Cure Notice

October 2003

#### **Tasks**

4. Determine the next step.	Typically, alternatives include the following:
-	• Take no further action. Only choose this
	alternative when the contractor provides
	sufficient evidence that performance failures
	will be cured to complete the contract on time.
	<ul> <li>Modify the contract. Only choose this</li> </ul>
	alternative when:
	<ul> <li>The contractor provides evidence of</li> </ul>
	excusable delay that merits an extension of
	the delivery or performance period or other
	contract modification to permit completion
	within the original period; or
	<ul> <li>The modification is in the Government's</li> </ul>
	best interests and the contractor provides:
	? Sufficient evidence that the contract will
	be completed as modified; and
	? Appropriate consideration for any relief
	from the contract's requirements.
	Begin proceedings to terminate for cause.
	Consider the following factors before
	determining to terminate a contract for cause:
	The terms of the contract and applicable
	laws and regulations.
	<ul> <li>The specific failure of the contractor and the excuses for the failure.</li> </ul>
	<ul> <li>The availability of the supplies or services</li> </ul>
	from other sources.
	<ul> <li>The urgency of the need for the supplies or</li> </ul>
	services and the period of time required to
	obtain them from other sources.
	<ul> <li>The degree of essentiality of the contractor</li> </ul>
	in the Government acquisition program and
	the effect of a termination for default.
	<ul> <li>The effect of a termination on the</li> </ul>
	contractor's ability to liquidate any
	Government financing.
	<ul> <li>Any other pertinent facts and circumstances.</li> </ul>

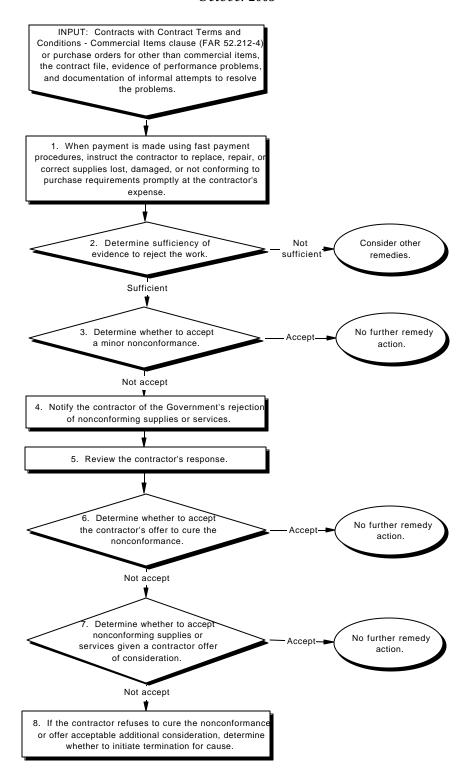
Part B: Cure Notice

October 2003

#### **Tasks**

5. If the decision is to take no further ac-	In the notice, state that:
tion, provide written notice to the	The Government accepts the contractor's
contractor and document a finding of facts.	commitments to cure performance.
	Contractor failure to fulfill its commitments to
	cure performance failures will restore the
	Government's right to terminate for cause.
6. If the decision is to modify the contract,	In the modification, clearly describe the contract
execute a bilateral modification.	changes, including any:
	Change in the delivery schedule;
	Change in other terms and conditions; and
	Consideration provided by the contractor in
	return for the modification.
7. If the decision is to terminate the	Implement the termination following the
contractor for convenience or cause,	procedures described in the Termination Unit.
implement the termination.	
8. Document the contract file.	Documentation should include:
	The cure notice;
	• The contractor's response;
	A summary of any other facts that affected the
	decision on the appropriate course of action;
	A price negotiation memorandum covering
	any negotiations with the contractor; and
	Any contract modification or written notice to
	the contractor.

### Part C: Reject Nonconforming Supplies or Services



### Part C: Reject Nonconforming Supplies or Services

October 2003

#### **Tasks**

#### **Related Standards**

1. When payment is made using fast payment procedures, instruct the contractor to replace, repair, or correct supplies lost, damaged, or not conforming to purchase requirements promptly at the contractor's expense.

Correctly determine the date that title to the supplies was vested in the Government and issue instructions to the contractor within 180 days from that date.

The Contracting Officer is primarily responsible for collecting any debts resulting from the contractor's failure to replace, repair, or correct supplies lost, damaged, or not conforming to purchase requirements.

### **Part C: Reject Nonconforming Supplies or Services**

October 2003

#### **Tasks**

4 4 6 4 6 4 1	
Ensure that the Government is not at fault and	
nsider relevant case law and questions such as:	
Has the Government accepted the deliverable	
either explicitly or implicitly by silence, late	
rejection, or retention and use of goods?	
Did the Government inspect the deliverable	
prior to acceptance? If so:	
<ul> <li>Was the defect patent (i.e., discoverable</li> </ul>	
through inspection) or latent?	
<ul> <li>Was fraud or gross mistake amounting to</li> </ul>	
fraud the reason a discoverable patent defect	
survived inspection prior to acceptance?	
Was acceptance predicated on the reasonable	
assumption that the nonconformance would be	
*	
cured (discovery at time of acceptance)?	
Was acceptance reasonably induced by the	
seller's assurances (no discovery at the time of	
acceptance)?	
Is the Government stopped by reason of ac-	
cepting nonconforming work under a prior	
contract for the same requirement?	
he Government has accepted the deliverable,	
y consider revoking acceptance if the	
vernment reports the defect to the contractor:	
<u> </u>	
Within a reasonable time after the defect was	
discovered or should have been discovered;	
and	
Before substantial change occurs in the	
condition of the item, unless the change is due	
to the defect in the item.	
te: If the Government is at fault, options may	
lude modifying the contract or terminating for	
envenience.	
1	

### Part C: Reject Nonconforming Supplies or Services

October 2003

#### **Tasks**

3. Determine whether to accept a minor nonconformance.	A minor nonconformance may be accepted without additional contractor consideration as long as the
noncomormance.	nonconformance does not adversely affect the
	safety, health, reliability, durability, performance, interchangeability of parts or assemblies, weight, or
	appearance (where a consideration), or any other basic objective of the Government requirement.
	To assist in making this determination, the Government may establish a joint contractor-
	Government review group. Acceptance of supplies and services with any critical or major nonconformance is outside the scope of such a
	review group.
	Discourage the repeated tender of nonconforming supplies or services, including those with only
	minor nonconformance, by appropriate action, such as rejection and documenting the contractor's
	performance record.
4. Notify the contractor of the	Promptness in giving the rejection notice is
Government's rejection of nonconforming supplies or services.	essential because, if timely notice of rejection is not furnished, acceptance may in certain cases be
8	implied as a matter of law. The notice must:
	• Include the reasons for rejection.
	• Require the contractor to repair or replace the supplies or reperform the service at no increase
	in the contract price.
	<ul> <li>Be in writing if:</li> <li>The supplies or services have been rejected at</li> </ul>
	a place other than the contractor's plant;
	<ul> <li>The contractor persists in offering</li> </ul>
	nonconforming supplies or services for acceptance; or
	<ul> <li>Delivery or performance was late without excusable cause.</li> </ul>
	Allow time (usually 10 days) for the contractor to
	respond.

### Part C: Reject Nonconforming Supplies or Services

October 2003

#### **Tasks**

5. Review the contractor's response.	<ul> <li>Examples of possible contractor responses include:</li> <li>Correction of the nonconformance without further comment;</li> <li>An offer to correct the nonconformance;</li> <li>Proposal that the Government accept the nonconforming supplies or services for a</li> </ul>
	lower price or other consideration; • Refusal to correct work or offer consideration;
	or • No response.
6. Determine whether to accept the	Normally:
contractor's offer to cure the nonconformance.	<ul> <li>Accept the offer at no change in contract price if the nonconformance can reasonably be cured within the contract's delivery or performance schedule.</li> <li>If a cure is not possible within the delivery or performance schedule:  - Determine whether to extend the delivery or performance schedule; and  - If the decision is to extend the delivery or performance schedule, determine:  ? The reasonableness of the proposed extension.</li> <li>? Whether to require consideration from the contractor and the amount of such consideration.</li> <li>? If the contractor had reasonable grounds to be lieve that the deliverable was acceptable, do not require consideration for a reasonable extension of the delivery or performance schedule.</li> <li>? Otherwise, obtain consideration.</li> </ul>

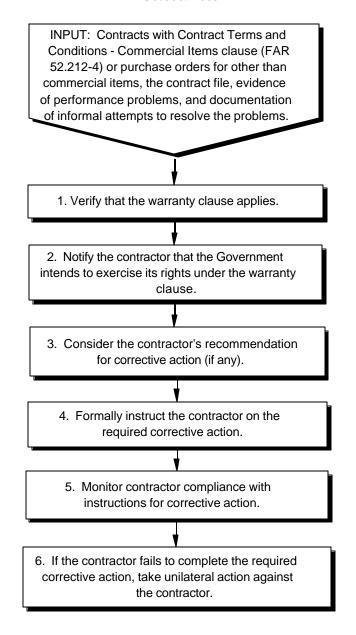
### **Part C: Reject Nonconforming Supplies or Services**

October 2003

#### **Tasks**

7. Determine whether to accept noncon-	Only accept nonconforming supplies when in the
forming supplies or services given a	Government's interest. Consider any:
contractor offer of consideration.	Consideration offered by the contractor.
	Information regarding the nature and extent of
	the nonconformance.
	Written warranty that requires the contractor
	to make any necessary repairs or corrections
	after acceptance at no cost to the Government.
	Recommendation for acceptance or rejection
	from other members of the Government
	acquisition team along with the rationale
	supporting that recommendation. Give special
	attention to any recommendation about the
	ability of the supply or service to meet health,
0. If the contract of the form the contract of	safety, and performance requirements.
8. If the contractor refuses to cure the	Do not terminate for cause, if the contractor
nonconformance or offer acceptable	makes a persuasive case that:
additional consideration, determine whether to initiate termination for cause.	There has been acceptance, or
whether to initiate termination for cause.	Work is acceptable under the contract's terms and conditions.
	Terminate for cause if:
	The contractor refuses or is not likely to cure
	the nonconformance, and
	Offered consideration (if any) is not
	acceptable.

#### Part D: Enforce Warranty Clause



Part D: Enforce Warranty Clause

October 2003

#### **Tasks**

1. Verify that the warranty clause applies.	Base the verification on:
	The terms and conditions of the applicable
	warranty clause in the contract (e.g., duration
	of the warranty);
	Whether Government obligations under the
	clause have been met; and
	Whether the facts support the Government's
	case for invoking the warranty.
2. Notify the contractor that the	Prepare a written notice to the contractor of any
Government intends to exercise its rights	breach of warranty. Assure that the notice:
under the warranty clause.	Meets any requirements established in the
	contract warranty clause; and
	Is provided to the contractor within the time
	constraints established in the clause.
3. Consider the contractor's	If the warranty clause (e.g., Warranty of Supplies
recommendation for corrective action (if	of a Complex Nature (FAR 52.246-18)) and
any).	Warranty of Systems and Equipment Under
	Performance Specifications or Design Criteria
	(FAR 52.246-19)) requires the contractor to
	submit a recommendation for corrective action,
	consider that recommendation in determining the
	appropriate corrective action.
	Whenever practicable, reach agreement with the
	contractor on the appropriate corrective action.
	Document results of any agreement with the
	contactor.
4. Formally instruct the contractor on the	When not part of the original notice of the breach
required corrective action.	of warranty, provide written notice of the required
	contractor action with a reasonable period to
	complete that action. Select the best alternative
	for making the Government whole available under
	the warranty clause, given the circumstances.
	Choose from among the alternatives presented in
	the contract clause.
5. Monitor contractor compliance with	Ensure that the Government receives the full
instructions for corrective action.	measure of relief provided by the warranty terms
	and conditions.

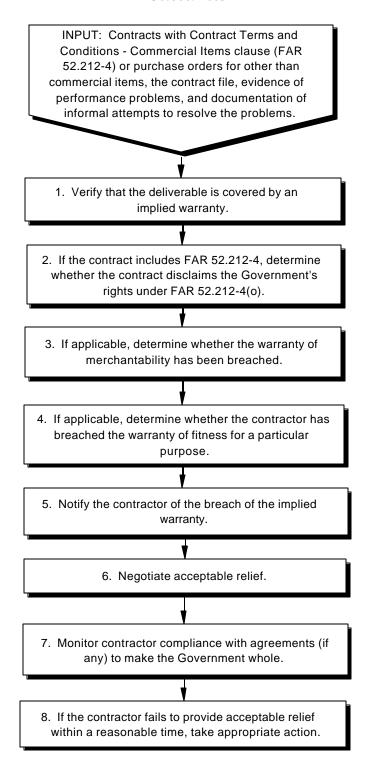
Part D: Enforce Warranty Clause

October 2003

#### **Tasks**

6. If the contractor fails to complete the	If the contractor fails to take the required	
required corrective action, take unilateral	corrective action, obtain the required supplies or	
action against the contractor.	services from other sources and charge the related	
	cost to the contractor. This cost may be recovered	
	by:	
	An offset against an existing contract; or	
	A claim against the contractor.	

#### Part E: Enforce Implied Warranties



### Part E: Enforce Implied Warranties

October 2003

#### **Tasks**

1. Verify that the deliverable is covered	Consider invoking the warranty of
by an implied warranty.	merchantability or fitness for a particular purpose
	only:
	• If the:
	<ul> <li>Contract or purchase order includes FAR</li> </ul>
	52.212-4 or 52.213-4; or
	<ul> <li>Purchase order for other than commercial</li> </ul>
	items does not include inspection terms that
	make acceptance final and conclusive
	absent latent defects, fraud, or gross mistake
	amounting to fraud; and
	The Government has not waived the warranty
	with respect to the defect at issue under the
	Uniform Commercial Code (UCC).
	Correctly identify other implied warranties (if
	any) under the contract.
2. If the contract includes FAR 52.212-4,	If the contractor accepted a purchase order (i.e.,
determine whether the contract disclaims	offer from the Government), correctly determine
the Government's rights under FAR	the legal effect of any disclaimer in a letter of
52.212-4(o).	acceptance.
	If the Government accepted the contractor's offer,
	correctly ascertain whether the resulting contract
	excludes or limits the Government's rights under 52.212-4(o).

### Part E: Enforce Implied Warranties

October 2003

#### **Tasks**

3. If applicable, determine whether the	Correctly determine whether the item is or is not		
warranty of merchantability has been	merchantable under the tests in the UCC. Under		
breached.	the UCC 2A-314, for goods to be merchantable		
	they must:		
	• Pass without objection in the trade under the		
	contract description;		
	• In the case of fungible goods, be of fair		
	average quality within the description;		
	• Be fit for the ordinary purposes for which such goods are used;		
	Be, within the variations permitted by the		
	agreement, of even kind, quality and quantity		
	within each unit and among all units involved;		
	Be adequately contained, packaged, and		
	labeled as the agreement may require; and		
	• Conform to the promise or affirmations of fact		
	made on the container or label if any.		
4. If applicable, determine whether the	Determine whether:		
contractor has breached the warranty of	The seller knew the particular purpose for		
fitness for a particular purpose.	which the Government intended to use the		
	item; and		
	• The Government relied upon the contractor's		
	skill and judgment that the item would be		
	appropriate for that particular purpose.		
5. Notify the contractor of the breach of	Notify the contractor within a reasonable time		
the implied warranty.	after discovery of the breach and within any		
	deadlines established by the contract. The		
	notification:		
	Should identify:		
	- The contract;		
	– The item; and		
	<ul> <li>State the basis for believing that an applied</li> </ul>		
	warranty exists.		
	• May:		
	<ul> <li>State the Government's position on</li> </ul>		
	resolving the breach of warranty (e.g.,		
	request replacement of the item); or		
	Request a contractor recommendation on		
	the best way to resolve the breach.		

### **Part E: Enforce Implied Warranties**

October 2003

#### **Tasks**

6. Negotiate acceptable relief.	Based on any contractor response to the notice of the breach of warranty and other available information, negotiate acceptable relief.  Alternatives typically include:  No cost to the Government:  Repair;  Replacement; or  Reperformance; or
7 Monitor contractor compliance with	Refund all or part of the purchase price.  Ensure that the Government is made whole.
7. Monitor contractor compliance with agreements (if any) to make the	Ensure that the Government is made whole.
Government whole.	
8. If the contractor fails to provide	If the contract has already closed out, file a claim
acceptable relief within a reasonable time,	against the contractor.
take appropriate action.	
	If time remains in the delivery or performance
	period (at least 10 days) issue a cure notice.
	If the delivery or period has expired, prepare a termination notice.

### APPENDIX A: SELECTING A COMMERCIAL/SIMPLIFIED ACQUISITION CONTRACT REMEDY

PROBLEM	OPTIONS	COMMENTS
The deliverable has been or will be delivered late and the delay is not excusable.	Reschedule the delivery date in exchange for consideration.	<ul> <li>Appropriate when:</li> <li>There is a reasonable probability of delivery by the new date; and</li> <li>The requiring activity can live with the new date.</li> </ul>
	Reduce or suspend commercial finance payments under FAR 52.232-29(a) or 52.232-30(a).	<ul> <li>Appropriate when:</li> <li>Commercial finance payments are being made; and</li> <li>Performance of the contract is endangered by the contractor's failure to make progress.</li> </ul>
	Accept late delivery and impose liquidated damages.  (Note: Liquidated damages can be incorporated by addendum to FAR 52.212-4 if a customary commercial practice for the market.)	<ul> <li>Appropriate when:</li> <li>The contract provides for liquidated damages; and</li> <li>There is a reasonable probability of delivery by a date that the requiring activity can tolerate.</li> </ul>
	Send a cure notice 10 days or more prior to the contract's delivery date, or termination notice immediately upon expiration of the delivery period.	Appropriate when there is little probability of delivery by a date that the requiring activity can tolerate and/or the contractor has not offered adequate consideration.

### APPENDIX A: SELECTING A COMMERCIAL/SIMPLIFIED ACQUISITION CONTRACT REMEDY

PROBLEM	OPTIONS	COMMENTS
The deliverable has not been implicitly or explicitly accepted and does not conform to contract requirements.	Accept the deliverable without consideration.	Appropriate when the nonconformance is minor and obtaining consideration is not in the Government's interests (per FAR 46.407(f)).
	Accept the deliverable in exchange for consideration.	Appropriate when the requiring activity can tolerate non-conformance (per FAR 46.407(c)).
	Accept the deliverable and invoke a warranty to have the deliverable brought up to specification after acceptance.	Appropriate when the defect is covered by a warranty clause or an implied warranty (see FAR 52.212-4(o)) and immediate acceptance will benefit the requiring activity.
	Reject the deliverable and obtain correction or replacement at no cost to the Government.	Appropriate when there is a reasonable expectation that a satisfactory replacement will be provided by the delivery date in
	Tell the payment office to withhold payment until an acceptable deliverable has been furnished.	the contract, or, for consideration, within a reasonable time thereafter.
	Reject the deliverable and send a cure or termination notice.	Appropriate when there is little expectation of receiving an acceptable product within a reasonable time.

### APPENDIX A: SELECTING A COMMERCIAL/SIMPLIFIED ACQUISITION CONTRACT REMEDY

PROBLEM	OPTIONS	COMMENTS
The deliverable has been accepted but does not conform to contract requirements.	Reject the supply or service after acceptance as provided in FAR 52.212-4(a).	Appropriate when the Government reports the defect to the contractor:  • Within a reasonable time after the defect was or should have been discovered; and  • Before substantial change occurs in the condition of the item, unless the change is due to the defect in the item.
	Invoke an express warranty.	Appropriate when a warranty clause has been incorporated by an addendum to 52.212-4.
	Invoke an implied warranty.	Appropriate when an implied warranty applies (FAR 52.212-4(o)).
Other breaches when the Contracting Offic er has exhausted all efforts at informal resolution of the problem.	Invoke whatever remedy (if any) is established in FAR clauses (if any) incorporated by addenda or checked in FAR 52.212-5.	<ul> <li>Examples:</li> <li>Liquidated damages under; the Liquidated Damages – Subcontracting Plan (FAR 52.219-16) for failing to comply with the subcontracting plan.</li> <li>Cancellation, suspension, or termination of the contract under Equal Opportunity (FAR 52.222-26) (incorporated by reference if checked in FAR 52.212-5).</li> <li>Withholding of payments and termination under Service Contract Act of 1965, As Amended (FAR 52.222-41) (incorporated by reference if checked in FAR 52.212-5).</li> </ul>
	Suspend or reduce payments under FAR 52.232-29 or 30.	*
	Send a cure notice (10 days or more prior to the contract's delivery date).	Appropriate when the breach is of sufficient magnitude to warrant termination for cause.