Conducted by:
U.S. DEPARTMENT OF COMMERCE
U.S. CENSUS BUREAU

U.S. DEPARTMENT OF EDUCATION NATIONAL CENTER FOR EDUCATION STATISTICS

# PUBLIC SCHOOL PRINCIPAL QUESTIONNAIRE SCHOOLS AND STAFFING SURVEY 1999–2000



(Please correct any errors in name, address, and ZIP Code.)

## THIS SURVEY HAS BEEN ENDORSED BY:

American Association of School Administrators

American Counseling Association

American Federation of Teachers

Council of Chief State School Officers

Council of Great City Schools

Department of Middle Level Services, National Association of Secondary School Principals National Association of Elementary School Principals

National Association of Secondary School Principals

National Center for Improving Science Education

National Council of Teachers of Mathematics

National Education Association

National Middle School Association



This report is authorized by law (20 U.S. Code 1221e). Results of this survey will appear in summary or statistical form only.

#### **DEAR PRINCIPAL:**

#### WHO IS CONDUCTING THIS SURVEY?

The National Center for Education Statistics (NCES) of the U.S. Department of Education requests your participation in this survey. The U.S. Census Bureau is conducting this survey by the authority of Section 406(b) of the General Education Provisions Act, as amended (20 USC 1221e).

#### WHAT IS THE PURPOSE OF THIS SURVEY?

The purpose of this survey is to obtain information about the training, experience, professional background and characteristics of school principals. We will report the data only in statistical summaries.

#### WHY SHOULD YOU PARTICIPATE IN THIS SURVEY?

We are conducting this survey with only a sample of school principals. Therefore, the value of your individual contribution is greatly increased because it represents many other school principals. We encourage you to participate in this voluntary survey.

#### WHERE SHOULD YOU MAIL YOUR COMPLETED QUESTIONNAIRE?

Please return your completed questionnaire in the enclosed envelope. If you do not have the return envelope, call 1-800-221-1204, or mail your questionnaire to:

U.S. Census Bureau Current Projects Branch 1201 E. 10th Street Jeffersonville, IN 47132-0001

#### THANK YOU FOR YOUR COOPERATION IN THIS IMPORTANT EFFORT.

SINCERELY,

GARY W. PHILLIPS

ACTING COMMISSIONER OF EDUCATION STATISTICS

#### Paperwork Burden Statement

According to the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless such collection displays a valid OMB control number. The valid OMB control number for this information collection is 1850-0598. The time required to complete this information collection is estimated to average 30 minutes per response, including the time to review instructions, search existing data resources, gather the data needed, and complete and review the information collection. If you have any comments concerning the accuracy of the time estimate(s) or suggestions for improving this form, please write to: U.S. Department of Education, Washington, D.C. 20202-4651. If you have comments or concerns about the contents of this questionnaire, write directly to: Schools and Staffing Survey, National Center for Education Statistics, 555 New Jersey Avenue, N.W., Washington, D.C. 20208.

### **INSTRUCTIONS**

- It is important that this questionnaire be completed by the school PRINCIPAL, not by anyone else.
- **b.** We suggest using a pencil or ball point pen to answer this questionnaire.
- **C.** If you have any questions, please call the Census Bureau at 1-800-221-1204. Someone will be available to take your call Monday through Friday, between 8:30 a.m. and 5:00 p.m. (Eastern Time).

d.

| 2a.          |  |
|--------------|--|
| 0050 1       |  |
| 2 No -       | Please enter the year when the school closed, and then GO TO item 3. |
| 0051 1       | 9  |
| b. Does this | school have a principal?   |
| 0052 1 Yes   |  |
| 2 No         |  |

3. If you marked "No" for either item 2a or 2b above, do not complete this questionnaire. Return it in the enclosed envelope. If you do not have the return envelope, call 1-800-221-1204, or mail the questionnaire to:

U.S. Census Bureau Current Projects Branch 1201 E. 10th Street Jeffersonville, IN 47132-0001

If you did NOT mark "No" for either item 2a or 2b above, continue with item 4.

4. At the end of this questionnaire, you are asked to record the amount of time required to complete this form, not counting interruptions. Please record the time you begin.

|               | ı |        |
|---------------|---|--------|
|               |   |        |
|               |   |        |
| $\overline{}$ |   | $\Box$ |

YOUR COMMENTS

| I    | EXPERIENCE AND TRAINING: Items 5-7 This section asks about your work experience as a principal, previous positions you have held, and training you have had for your principalship. |
|------|---|
| 5.   | PRIOR to this school year, how many years were you employed in each of the following positions?   |
|      | • Count part of a year as 1 year. If none, mark (X) the box.  |
| a.   | As the principal of THIS school   |
| 0053 | Year(s)   |
|      | o None  |
| b.   | As the principal of other schools   |
| 0054 | Year(s)   |
|      | o None  |
| 6a.  | PRIOR to becoming a principal, how many years of elementary or secondary teaching experience did you have?  |
|      | • Count part of a year as 1 year. If none, mark (X) the box.  |
| 0055 | Year(s) of teaching   |
|      | o None  |
| b.   | SINCE becoming a principal, how many years of elementary or secondary teaching experience have you had?   |
|      | • Count part of a year as 1 year. If none, mark (X) the box.  |
| 0056 | Year(s) of teaching   |
|      | o ☐ None → GO TO item 6d on page 5.   |
| C.   | Are you currently teaching in this school in which you are now serving as principal?  |
| 0057 | 1 Yes   |

2 No

| 6d.  | BEFORE you became a principal, did you hold the following school positions?  |  |  |  |  |  |  |
|------|--|--|--|--|--|--|--|
|      | (1) Department head  |  |  |  |  |  |  |
| 0058 | 1 Yes  |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      | (2) Curriculum specialist or coordinator   |  |  |  |  |  |  |
| 0059 | 1 Yes  |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      | (3) Assistant principal or program director  |  |  |  |  |  |  |
| 0060 | 1 Yes  |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      | (4) Guidance counselor   |  |  |  |  |  |  |
| 0061 | 1  Yes   |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      | (5) Library media specialist/Librarian   |  |  |  |  |  |  |
| 0062 | 1 L Yes  |  |  |  |  |  |  |
|      | 2 L No   |  |  |  |  |  |  |
|      | (6) Athletic coach/Athletic director   |  |  |  |  |  |  |
| 0063 | 1 ☐ Yes  |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      | (7) Sponsor for student clubs, debate teams  |  |  |  |  |  |  |
| 0064 | 1 ☐ Yes  |  |  |  |  |  |  |
|      | 2 LJ No  |  |  |  |  |  |  |
| 7a.  | Prior to becoming a principal, did you participate in any district or school training or development program for ASPIRING school principals? |  |  |  |  |  |  |
| 0065 | 1  Yes   |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
| b.   | Have you ever participated in a training program for Indian education administration?  |  |  |  |  |  |  |
| 0066 | 1  Yes   |  |  |  |  |  |  |
|      | 2 No   |  |  |  |  |  |  |
|      |  |  |  |  |  |  |  |

ATTITUDES AND OPINIONS ABOUT EDUCATION AND YOUR SCHOOL: Items 8-11 This section asks for your views about educational goals and school problems, and for information about school governance.

| 8.   | We are interested in the importance you place on various educational goals. From the following eight goals, which do you consider the most important, the second most important, and the third most important? |        |                   |                    |                 |                     |                   |  |  |
|------|--|--------|-------------------|--------------------|-----------------|---------------------|-------------------|--|--|
|      | 1 - Building basic literacy skills (reading, math, writing, speaking)  |        |                   |                    |                 |                     |                   |  |  |
|      | 2 - Encouraging academic excellence  |        |                   |                    |                 |                     |                   |  |  |
|      | 3 - Promoting occupational or vocational   | l skil | ls                |                    |                 |                     |                   |  |  |
|      | 4 - Promoting good work habits and self-   | disc   | ipline            |                    |                 |                     |                   |  |  |
|      | 5 - Promoting personal growth (self-este   | em, s  | self-knowl        | le <b>dg</b> e, e  | tc.)            |                     |                   |  |  |
|      | 6 - Promoting human relations skills   |        |                   |                    |                 |                     |                   |  |  |
|      | 7 - Promoting specific moral values  |        |                   |                    |                 |                     |                   |  |  |
|      | 8 - Promoting multi-cultural awareness of  | r und  | derstandir        | ng                 |                 |                     |                   |  |  |
| 0067 | Most important   |        |                   |                    |                 |                     |                   |  |  |
| 0068 | Second most important  |        |                   |                    |                 |                     |                   |  |  |
| 0069 | Third most important   |        |                   |                    |                 |                     |                   |  |  |
| 9.   | Please indicate how far along you think your   |        |                   | ark (X) or<br>Long |                 | each line<br>We've  |                   |  |  |
|      | Please indicate how far along you think y chool is in -  |        | Just<br>beginning | way<br>to go       | Almost<br>there | reached<br>our goal | Not<br>applicable |  |  |
| a.   | Implementing educational goals.  | 0070   | 1 🗌               | 2                  | 3               | 4                   | 5                 |  |  |
| b.   | Implementing organizational/governance goals.  | 0071   | 1 🗌               | 2                  | 3               | 4                   | 5                 |  |  |
| c.   | Establishing a secure financial base.  | 0072   | 1 🗌               | 2                  | 3               | 4                   | 5                 |  |  |
| d.   | Attracting and retaining students.   | 0073   | 1 🗌               | 2                  | 3               | 4                   | 5                 |  |  |
| e.   | Developing a student assessment system.  | 0074   | 1 🗌               | 2                  | 3               | 4                   | 5                 |  |  |
| f.   | Involving parents in the school.   | 0075   | 1 🔲               | 2                  | 3               | 4                   | 5                 |  |  |

| 10. | Using the scale 1-5, where 1 is "No influence" and 5 is "A great deal of influence," how much ACTUAL influence do you think each group or person has on decisions |
|-----|---|
|     |   |
|     | concerning the following activities?  |

|    |     |  |      | Mar             | k (X) on | ne box o | n each | line.                          |
|----|-----|--|------|-----------------|----------|----------|--------|--------------------------------|
| a. |     | TING PERFORMANCE STANDARDS<br>STUDENTS OF THIS SCHOOL                                      |      | No<br>influence |          |          |        | A great<br>deal of<br>nfluence |
|    | (4) |  |      | 1               | 2        | 3        | 4      | 5                              |
|    | (1) | State department of education or other state-level bodies (e.g., state board of education) | 0076 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (2) | Local school board   | 0077 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (3) | School district staff  | 0078 | 1 🗌             | 2        | 3 🗌      | 4      | 5                              |
|    | (4) | Principal  | 0079 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (5) | Curriculum specialists   | 0080 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (6) | Teachers   | 0081 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (7) | School site council  | 0082 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (8) | Parent association   | 0083 | 1 🗌             | 2        | 3 🗌      | 4      | 5                              |
| b. | EST | ABLISHING CURRICULUM AT THIS SCHO  | OL   |                 |          |          |        |                                |
|    | (1) | State department of education or other state-level bodies (e.g., state board of education) | 0084 | 1 🗆             | 2        | 3        | 4      | 5                              |
|    | (2) | Local school board   | 0085 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (3) | School district staff  | 0086 | 1 🗌             | 2        | 3 🗌      | 4      | 5                              |
|    | (4) | Principal  | 0087 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (5) | Curriculum specialists   | 0088 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (6) | Teachers   | 0089 | 1 🗌             | 2        | 3        | 4      | 5 🗌                            |
|    | (7) | School site council  | 0090 | 1 🗌             | 2        | 3        | 4      | 5                              |
|    | (8) | Parent association   | 0091 | 1 🗌             | 2        | 3        | 4      | 5                              |

| 1 | 0. | Continued - |
|---|----|-------------|
|   | U. | Commuea -   |

Using the scale 1-5, where 1 is "No influence" and 5 is "A great deal of influence," how much ACTUAL influence do you think each group or person has on decisions concerning the following activities?

|    |     |   |      | M              | lark (X) | one box | on eac | h line.                   |
|----|-----|---|------|----------------|----------|---------|--------|---------------------------|
| c. | PRC | TERMINING THE CONTENT OF IN-SERVION OF THE CONTENT OF THE CONTENT PROGRAM TEACHERS IN THIS SCHOOL |      | No<br>influenc | e 🕶      |         | :      | A great deal of influence |
|    | (1) | State department of education or  |      | 1              | 2        | 3       | 4      | 5                         |
|    | (1) | other state-level bodies (e.g., state board of education)   | 0092 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (2) | Local school board  | 0093 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (3) | School district staff   | 0094 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (4) | Principal   | 0095 | 1 🔲            | 2        | 3       | 4      | 5                         |
|    | (5) | Curriculum specialists  | 0096 | 1 🔲            | 2        | 3       | 4      | 5                         |
|    | (6) | Teachers  | 0097 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (7) | College and university partners   | 0098 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (8) | School site council   | 0099 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (9) | Parent association  | 0100 | 1 🗌            | 2        | 3       | 4      | 5                         |
| d. | EVA | ALUATING TEACHERS IN THIS SCHOOL  |      |                |          |         |        |                           |
|    | (1) | State department of education or other state-level bodies (e.g., state board of education)        | 0101 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (2) | Local school board  | 0102 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (3) | School district staff   | 0103 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (4) | Principal   | 0104 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (5) | Teachers  | 0105 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (6) | School site council   | 0106 | 1 🗌            | 2        | 3       | 4      | 5                         |
|    | (7) | Parent association  | 0107 | 1 🗌            | 2        | 3       | 4      | 5                         |

| 10. |   | ntinued - ing the scale 1-5, where 1 is "No influence" and   |               | Mark (X) one box on each line. |     |                               |     |     |  |  |
|-----|---|--|---------------|--------------------------------|-----|-------------------------------|-----|-----|--|--|
|     | 5 is "A great deal of influence," how much ACTUAL |  | No<br>influen | ıce⁴                           |     | A great<br>deal of<br>fluence |     |     |  |  |
|     |   |  |               | 1                              | 2   | 3                             | 4   | 5   |  |  |
| e.  |   | ING NEW FULL-TIME TEACHERS AT THIS SCHOOL State department of education or other state level bodies (e.g., state board of education) |               | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (2)   | Local school board   | 0109          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (3)   | School district staff  | 0110          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (4)   | Principal  | 0111          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (5)   | Teachers   | 0112          | 1                              | 2   | 3                             | 4   | 5   |  |  |
|     | (6)   | School site council  | 0113          | 1 🗌                            | 2 🗌 | 3 🗌                           | 4 🔲 | 5 🔲 |  |  |
|     | <b>(7)</b>  | Parent association   | 0114          | 1 📙                            | 2 📙 | 3 🔲                           | 4   | 5 🔲 |  |  |
| f.  | SET   | TING DISCIPLINE POLICY AT THIS SCHOOL  |               |                                |     |                               |     |     |  |  |
|     | (1)   | State department of education or other state level bodies (e.g., state board of education)   | 0115          | 1 🗆                            | 2   | 3                             | 4   | 5   |  |  |
|     | (2)   | Local school board   | 0116          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (3)   | School district staff  | 0117          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (4)   | Principal  | 0118          | 1 🗆                            | 2 🗌 | 3 🗌                           | 4 🔲 | 5   |  |  |
|     | (5)   | Teachers   | 0119          | 1 📙                            | 2 📙 | 3 📙                           | 4 📙 | 5 📙 |  |  |
|     | (6)   | School site council  | 0120          | 1 🗆                            | 2   | 3                             | 4   | 5   |  |  |
|     | <b>(7)</b>  | Parent association   | 0121          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
| g.  |   | CIDING HOW YOUR SCHOOL BUDGET WILL BE SF   |               |                                |     |                               |     |     |  |  |
|     | (1)   | State department of education or other state level bodies (e.g., state board of education)   | 0122          | 1 🗌                            | 2   | 3                             | 4   | 5   |  |  |
|     | (2)   | Local school board   | 0123          | 1 🗆                            | 2   | 3 🗌                           | 4   | 5   |  |  |
|     | (3)   | School district staff  | 0124          | 1 🗆                            | 2 🗌 | 3 🗌                           | 4 🔲 | 5   |  |  |
|     | (4)   | Principal  | 0125          | 1 📙                            | 2 📙 | 3 📙                           | 4 📙 | 5 📙 |  |  |
|     | (5)   | Curriculum specialists   | 0126          | 1 📙                            | 2 📙 | 3 🔲                           | 4 📙 | 5 🔲 |  |  |
|     | (6)   | Teachers   | 0127          | 1 📙                            | 2 📙 | 3 🔲                           | 4 📙 | 5 🔲 |  |  |
|     | (7)   | School site council  | 0128          | 1 📙                            | 2 📙 | 3 🔲                           | 4 📖 | 5 🔲 |  |  |
|     | (8)   | Parent association   | 0129          | 1 🗆                            | 2   | 3                             | 4   | 5   |  |  |

| 11. | To what extent is each of the following matters a problem in this school? Indicate                       | Mark (X) one box on each line. |   |  |                                       |                                       |  |  |  |
|-----|--|--------------------------------|---|--|---------------------------------------|---------------------------------------|--|--|--|
|     | whether each is a SERIOUS problem, a MODERATE problem, a MINOR problem, or NOT a problem in this school. |                                | SERIOUS<br>problem<br>in this<br>school | MODERATE<br>problem<br>in this<br>school | MINOR<br>problem<br>in this<br>school | NOT a<br>problem<br>in this<br>school |  |  |  |
| a.  | Student tardiness  | 0130                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| b.  | Student absenteeism  | 0131                           | 1                                       | 2  | 3                                     | 4                                     |  |  |  |
| c.  | Teacher absenteeism  | 0132                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |
| d.  | Students cutting class   | 0133                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |
| e.  | Physical conflicts among students  | 0134                           | 1                                       | 2  | 3                                     | 4                                     |  |  |  |
| f.  | Robbery or theft   | 0135                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |
| g.  | Vandalism of school property   | 0136                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| h.  | Student pregnancy  | 0137                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| i.  | Student use of alcohol   | 0138                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| j.  | Student drug abuse   | 0139                           | 1 🔲                                     | 2  | 3 🔲                                   | 4                                     |  |  |  |
| k.  | Student possession of weapons  | 0140                           | 1 🔲                                     | 2  | 3 🔲                                   | 4                                     |  |  |  |
| I.  | Student disrespect for teachers  | 0141                           | 1 🔲                                     | 2  | 3 🔲                                   | 4                                     |  |  |  |
| m.  | Students dropping out  | 0142                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| n.  | Student apathy   | 0143                           | 1 🔲                                     | 2  | 3                                     | 4                                     |  |  |  |
| о.  | Lack of parent involvement   | 0144                           | 1 🔲                                     | 2  | 3 🔲                                   | 4                                     |  |  |  |
| p.  | Poverty  | 0145                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |
| q.  | Students coming to school unprepared to learn  | 0146                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |
| r.  | Poor student health  | 0147                           | 1 🗌                                     | 2  | 3                                     | 4                                     |  |  |  |



**TEACHER PROFESSIONAL DEVELOPMENT: Items 12-16**This section asks about professional development opportunities and activities for teachers.

| 12. | Using the scale 1-5, where 1 is "Not   | Mark (X) one box on each line. |                                |                    |                     |                 |        |  |  |
|-----|--|--------------------------------|--------------------------------|--------------------|---------------------|-----------------|--------|--|--|
| 12. | important at all" and 5 is "Very important," how important is each of the following in determining the in-service professional |                                |                                | t<br>tant ←—<br>II | Very<br>→ important |                 |        |  |  |
|     | development activities of teachers in this school?   |                                | 1                              | 2                  | 3                   | 4               | 5      |  |  |
| a.  | Special state-level initiatives  | 0148                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| b.  | District-level initiatives or district   |                                |                                |                    |                     |                 |        |  |  |
| D.  | improvement plan   | 0149                           | 1                              | 2                  | 3                   | 4               | 5      |  |  |
| c.  | School improvement plan  | 0150                           | 1 🔲                            | 2                  | 3                   | 4               | 5      |  |  |
| d.  | Implementation of state or local ACADEMIC standards  | 0151                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| e.  | Implementation of state or local SKILLS standards  | 0152                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| f.  | Teacher preferences  | 0153                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| 40  | Harris and serious I development   |                                | Mark (X) one box on each line. |                    |                     |                 |        |  |  |
| 13. | How often is professional development for teachers at this school -  |                                | Never                          | Rarely             | Some-<br>times      | Fre-<br>quently | Always |  |  |
| a.  | Designed or chosen to support the school's improvement goals?  | 0154                           | 1 🗆                            | 2                  | 3                   | 4               | 5      |  |  |
| b.  | Designed or chosen to support the district's improvement goals?  | 0155                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| C.  | Designed or chosen to support the implementation of state or local standards?  | 0156                           | 1 🗆                            | 2                  | 3                   | 4               | 5      |  |  |
| d.  | Evaluated for evidence of improvement in teacher classroom practice?   | 0157                           | 1 🗌                            | 2                  | 3 🗌                 | 4               | 5      |  |  |
| e.  | Evaluated for evidence of effects on student achievement?  | 0158                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| f.  | Considered part of teachers' regular work?   | 0159                           | 1 🗆                            | 2                  | 3                   | 4               | 5      |  |  |
| g.  | Planned by teachers in this school or district?  | 0160                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| h.  | Presented by teachers in this school or district?  | 0161                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |
| i.  | Accompanied by the resources that teachers need (e.g., time and materials) to make changes in the classroom?                   | 0162                           | 1 🗌                            | 2                  | 3                   | 4               | 5      |  |  |

| 14.  | In the last 12 months, how often have you participated in professional development activities with teachers from YOUR school?   |
|------|---|
|      | Mark (X) only one box.  |
| 0163 | 1 Never   |
|      | 2 Once or twice   |
|      | 3 - 3 - 5 times   |
|      | 4 a 6 or more times   |
| 15a. | Does this school provide teachers with time for professional development during regular contract hours?                         |
| 0164 | ■1  Yes   |
| . ↓  | 2 ☐ No → GO TO item 16 below.   |
| b.   | Are the following used to provide teachers in this school with time for professional development during regular contract hours? |
|      | (1) Substitute teachers to cover teachers' classes  |
| 0165 | 1 Ves   |
|      | <sub>2</sub> No   |
|      | (2) Early dismissal or late start for students  |
| 0166 | 1 Yes   |
|      | 2 No  |
|      | (3) Professional days built in before the beginning of the school year  |
| 0167 | 1 Yes   |
|      | <sub>2</sub> No   |
|      | (4) Professional days built in during the school year   |
| 0168 | 1 Yes   |
|      | <sub>2</sub> No   |
|      | (5) Professional days built in after the school year  |
| 0169 | 1 Yes   |
|      | 2 L No  |
|      | (6) Common planning time for teachers   |
| 0170 | 1 Lyes  |
|      | 2   |
|      | (7) Reduced teacher work loads (less time in the classroom with students or less time on assigned non-instructional duties)     |
| 0171 | 1 Yes   |
|      | <sub>2</sub> No   |
| 16.  | Does your school have its own budget for professional development, that is, an amount of money that YOU control?                |
| 0172 | 1  Yes  |
|      | 2 No  |
|      |   |

IV

**TEACHER AND SCHOOL PERFORMANCE; PRINCIPAL'S ACTIVITIES: Items 17-23** This section asks about teacher performance, your own professional development and school activities, and district or state performance goals.

| 17.  | In your opinion, what percentage of your faculty are presently teaching to high academic standards?        |
|------|--|
| 0173 | Percent  |
| 18.  | Are the following considerations barriers to the dismissal of poor or incompetent teachers in this school? |
| a.   | Personnel policies   |
| 0174 | 1 Yes  |
|      | 2 No   |
| b.   | Termination decisions not upheld by third party adjudicators   |
| 0175 | 1  Yes   |
|      | <sub>2</sub> No  |
| c.   | Inadequate teacher assessment documentation  |
| 0176 | 1  Yes   |
|      | <sub>2</sub> No  |
| d.   | Tenure   |
| 0177 | 1 Yes  |
|      | <sub>2</sub> No  |
| e.   | Teacher associations and organizations   |
| 0178 | 1 Yes  |
|      | <sub>2</sub> No  |
| f.   | Dismissal is too stressful and uncomfortable for those involved  |
| 0179 | 1 Yes  |
|      | <sub>2</sub> No  |
|      |  |

| 19.  | In the last 12 months, have YOU participated in the following kinds of professional development?  |
|------|---|
| a.   | University course(s) related to your role as principal  |
| 0180 | 1 Yes 2 No  |
| b.   | Visits to other schools designed to improve your own work as principal  |
| 0181 | 1 Yes   |
|      | 2 L No  |
| c.   | Individual or collaborative research on a topic of interest to you professionally   |
| 0182 | 1 Yes   |
|      | 2 No  |
| d.   | Mentoring and/or peer observation and coaching of principals, as part of a formal arrangement that is recognized or supported by the school or district |
| 0183 | 1 Yes   |
|      | 2 No  |
| e.   | Participating in a principal network (e.g., organized by an outside agency or through the Internet)   |
| 0184 | 1 Yes   |
|      | 2 No  |
| f.   | Workshops or conferences related to your role as principal  |
| 0185 | 1 Yes   |
|      | 2 No  |
| g.   | Workshops or training in which you were the presenter   |
| 0186 | 1 Yes   |
|      | 2 No  |
| h.   | Attending professional association meetings   |
| 0187 | 1 Yes   |
|      | 2 No  |
|      |   |

| 20a. | Doe          | es this school have a DECISION-MAKING BODY such as a school site council?  |
|------|--------------|--|
|      | deve<br>plan | chool site council is a school-based committee with the authority to assist in the elopment of, or to approve, school improvement, budget and other educational as. Such councils are generally composed of teachers, school administrators and ents.) |
| 0188 | <b>_</b> 1   | Yes  |
| 0188 | -            | No <b>→</b> <i>GO TO item 21 on page 16.</i>   |
|      | 2            | 110 P (00 TO Rem 21 on page 10.)   |
| b.   | Are          | the following persons part of this decision-making body?   |
|      | 챁 II         | f this school has more than one such body, respond for the one that has the most influence in decision-making.   |
|      | (1)          | School principal   |
| 0189 |              | 1 Yes  |
|      |              | <sub>2</sub> No  |
|      | (2)          |  |
|      | (2)          | School vice principal or assistant principal   |
| 0190 |              | 1 L Yes  |
|      |              | 2 L No   |
|      | (3)          | Teachers   |
| 0191 |              | 1 Yes  |
|      |              | <sub>2</sub> No  |
|      | (4)          | Department heads   |
| 0192 |              | 1 Yes  |
|      |              | <sub>2</sub> No  |
|      | <b>(E)</b>   |  |
|      | (၁)          | Students   |
| 0193 |              | 1 L Yes  |
|      |              | 2 L No   |
|      | (6)          | Parents  |
| 0194 |              | 1 Yes  |
|      |              | <sub>2</sub> No  |
|      | (7)          | Community representatives  |
| 0195 |              | 1  Yes   |
|      |              | 2 No   |
|      | (8)          | Superintendent or other district representative  |
| 0196 | . ,          | 1 Yes  |
| 0.70 |              | 2 No   |
|      |              |  |

| 21.  | IN THE LAST MONTH, approximately how often did you engage in the following activities in your                        | Mark (X) one box on each line. |           |                                |                               |              |  |  |
|------|--|--------------------------------|-----------|--------------------------------|-------------------------------|--------------|--|--|
|      | role as principal of this school?  |                                | Never     | Once<br>or<br>twice a<br>month | Once<br>or<br>twice a<br>week | Every<br>day |  |  |
| a.   | through such activities as consensus building, planning, obtaining resources, monitoring progress, etc.              |                                | 1 🗌       | 2                              | 3                             | 4            |  |  |
|      |  |                                |           |                                |                               |              |  |  |
| b.   | Supervise and evaluate faculty and other staff   | 0198                           | 1         | 2                              | 3                             | 4            |  |  |
| c.   | Guide the development and evaluation of curriculum and instruction   | 0199                           | 1 🗌       | 2                              | 3                             | 4            |  |  |
| d.   | Facilitate student learning (e.g., eliminate barriers to student learning, establish high expectations for students) | 0200                           | 1 🗌       | 2                              | 3                             | 4            |  |  |
| e.   | Provide and engage staff in professional development activities  | 0201                           | 1         | 2                              | 3                             | 4            |  |  |
| f.   | Build professional community among faculty and other staff   | 0202                           | 1         | 2                              | 3                             | 4            |  |  |
| g.   | Develop public relations (e.g., relationships with parents, community leaders, and the larger community)             | 0203                           | 1         | 2                              | 3                             | 4            |  |  |
| h.   | Maintain the physical security of students, faculty, and other staff   | 0204                           | 1 🗌       | 2                              | 3                             | 4            |  |  |
| i.   | Manage school facilities, resources, procedures (e.g., maintenance, budget, schedule)                                | 0205                           | 1 🗌       | 2                              | 3                             | 4            |  |  |
| j.   | Attend district-level meetings and carry out district-level responsibilities   | 0206                           | 1 🗌       | 2                              | 3                             | 4            |  |  |
| 22a. | Has either your district or your state established   | schoo                          | l perforn | nance g                        | oals?                         |              |  |  |
| 0207 | 1  |                                |           |                                |                               |              |  |  |
| b.   | Is your school required to meet district or state p  | erforr                         | mance go  | als?                           |                               |              |  |  |
| 0208 | 1 Yes  |                                |           |                                |                               |              |  |  |
|      | 2 No   |                                |           |                                |                               |              |  |  |

| 22C.                     | Did your school meet the minimum district or state performance goals?  |
|--------------------------|--|
| 0209                     | ■1  Yes  |
| <b>↓</b>                 | 2 ☐ No → GO TO item 22f below.   |
| d.                       | As a result of meeting these goals, did your school -  |
|                          | (1) Receive cash bonuses or additional resources that support schoolwide activities?   |
| 0210                     | 1 Yes  |
|                          | 2 L No   |
|                          | (2) Receive cash bonuses or additional resources to distribute to teachers?  |
| 0211                     | 1 Yes  |
|                          | 2 No   |
|                          | (3) Receive non-monetary forms of recognition?   |
|                          |  |
| 0212                     | 1  Yes - Please specify. → 5212  |
|                          | 2 No   |
|                          |  |
| e.                       | Did you mark "Yes" for item 22c above?   |
| <b>e.</b>                | Did you mark "Yes" for item 22c above?  1 ☐ Yes → GO TO item 23a on page 18.   |
|                          |  |
| 0213                     | 1 ☐ Yes → GO TO item 23a on page 18.   |
| 0213                     | 1 ☐ Yes → GO TO item 23a on page 18.  2 ☐ No   |
| 0213                     | 1  Yes → GO TO item 23a on page 18.  2  No  Was your school -  |
| 0213<br><b>f</b> .       | 1  Yes → GO TO item 23a on page 18.  2  No  Was your school -  (1) Required to write a school or program improvement plan?         |
| 0213<br><b>f</b> .       | 1  Yes → GO TO item 23a on page 18.  2  No  Was your school -  (1) Required to write a school or program improvement plan?  1  Yes |
| 0213<br><b>f</b> .       | 1  |
| 0213<br><b>f</b> .       | 1  |
| 0213<br><b>f</b> .       | 1  |
| 0213<br><b>f</b> .  0214 | Yes → GO TO item 23a on page 18.   |
| 0213<br><b>f</b> .       | Yes → GO TO item 23a on page 18.   |
| 0213<br><b>f.</b> 0214   | Yes → GO TO item 23a on page 18.   |

| 22f. | Continued -   |
|------|---|
|      | Was your school -   |
|      | (4) Provided with additional resources to support instructional improvement?                          |
| 0217 | 1  Yes<br>2  No   |
|      | (5) Required to replace the principal with a new principal, an administrative director, or a manager? |
| 0218 | 1  Yes<br>2  No   |
|      | (6) Subject to reconstitution or takeover regulations?  |
| 0219 | 1 Yes<br>2 No   |
|      | (7) Penalized by a reduction in state or district funding?  |
| 0220 | 1 Yes<br>2 No   |
| 23a. | Does your school have a formal school improvement plan?   |
| 0221 | 1 ☐ Yes 2 ☐ No → GO TO Section V on page 19.  |
|      | Do you use any of the following to assess your school's progress on this plan?                        |
|      | (1) State or national tests   |
| 0222 | 1  Yes<br>2  No   |
|      | (2) Parent or student surveys   |
| 0223 | 1  Yes<br>2  No   |
|      | (3) Portfolio products  |
| 0224 | 1 Yes<br>2 No   |

| 1 |   |
|---|---|
|   | • |

**DEMOGRAPHIC INFORMATION: Items 24-30** This section asks about your highest degree and other demographic information.

| 24.           | What is the highest degree you have earned?  • Mark (X) only one box.                            |  |  |  |  |  |  |
|---------------|--|--|--|--|--|--|--|
| 0225          | Associate degree   |  |  |  |  |  |  |
|               | 2 Bachelor's degree (B.A., B.S., B.E., etc.)   |  |  |  |  |  |  |
|               | 3 Master's degree (M.A., M.A.T., M.B.A., M.Ed., M.S., etc.)                                      |  |  |  |  |  |  |
|               | Education specialist or professional diploma (at least one year beyond master's level)           |  |  |  |  |  |  |
|               | 5 Doctorate or first professional degree (Ph.D., Ed.D., M.D., L.L.B., J.D., D.D.S.)              |  |  |  |  |  |  |
|               | 6 Do not have a degree   |  |  |  |  |  |  |
| 25.           | What is your current ANNUAL salary for your position in this school before taxes and deductions? |  |  |  |  |  |  |
| 0226          | \$ Per year  |  |  |  |  |  |  |
| 26.           | Are you male or female?  |  |  |  |  |  |  |
| 0227          | 1 Male   |  |  |  |  |  |  |
|               | <sub>2</sub> Female  |  |  |  |  |  |  |
| 27a.          | What is your race?  • Mark (X) only one box.   |  |  |  |  |  |  |
| 0220          | American Indian or Alaska Native (Aleut, Alaska Indian, Yupik, Inupiat)                          |  |  |  |  |  |  |
| 0228          | Asian or Pacific Islander (Japanese, Chinese, Filipino, Korean, 7                                |  |  |  |  |  |  |
|               | Asian Indian, Vietnamese, Hawaiian, Guamanian, Samoan, other Asian)                              |  |  |  |  |  |  |
|               | Black  GO TO item 28.  |  |  |  |  |  |  |
|               | 4 White  |  |  |  |  |  |  |
| <b>∀</b><br>h | Are you enrolled in a state or federally recognized tribe?                                       |  |  |  |  |  |  |
| 0229          | 1 Yes  |  |  |  |  |  |  |
|               | <sub>2</sub> No  |  |  |  |  |  |  |
| 28.           | Are you of Hispanic origin?  |  |  |  |  |  |  |
| 0230          | 1 Yes  |  |  |  |  |  |  |
|               | 2 No   |  |  |  |  |  |  |
| 29.           | What is your year of birth?  |  |  |  |  |  |  |
| 0231          | 1 9 Year of birth  |  |  |  |  |  |  |
| 30.           | How much time did it take you to complete this form, not counting interruptions?                 |  |  |  |  |  |  |
| 0232          | Minutes  |  |  |  |  |  |  |

#### 31. Please enter the date you completed this questionnaire.

| N    | Month |  | Day |  |  | Year |  |  |  |
|------|-------|--|-----|--|--|------|--|--|--|
| 0222 |       |  |     |  |  |      |  |  |  |

# Thank you very much for your participation in this survey.

Please return this survey in the enclosed envelope. If you do not have the return envelope, call 1-800-221-1204, or mail your questionnaire to:

U.S. Census Bureau Current Projects Branch 1201 E. 10th Street Jeffersonville, IN 47132-0001

Find out more about the Schools and Staffing Survey (SASS) and what principals told us in the last survey. See SASS on the World Wide Web at:

http://nces.ed.gov/surveys/sass

Look for the report "Public and Private School Principals in the United States: A Statistical Profile, 1987-88 to 1993-94," under Publications (NCES 97-455).

Additional data collected by the National Center for Education Statistics (NCES) on a variety of topics in elementary, secondary, postsecondary, and international education are available from NCES's Web site at:

http://nces.ed.gov

For additional data collected by various Federal agencies, including the Department of Education, visit the FedStats site at:

http://www.fedstats.gov