<Appendices


Budget

The budget for NINR is specified in annual appropriations laws. The initial budget of NINR, as a Center, was $\$ 16$ million. Today, the budget is over $\$ 136$ million, which is distributed approximately as follows:


Projected distribution of funds for fiscal year 2007

## Strategic Planning Process

NINR's planning process has continued to evolve in the light of scientific advances and the growth of nursing science. New directions in the management of NIH programs, notably the Roadmap initiative, have increased opportunities for collaboration and leadership. The most recent Plan, published in 2000, was augmented in 2003 by publication of research themes of particular relevance to the NIH Roadmap initiative.

Periodic reviews of the research portfolio by the National Advisory Council for Nursing Research complement the ongoing monitoring by Institute program staff. Scientific conferences, meetings with professional and patient advocacy groups, and formal and informal interaction with other NIH components all serve to identify the most pressing needs, trends, and opportunities. Emerging health challenges, Congressional directives, NIH and HHS priorities, and anticipated budget and staff resources also come into play as plans are developed and refined.

The formal process of updating the Strategic Plan published in 2000 began with the Institute's annual planning retreat, held June 13-14, 2005. Participants included NINR senior leadership and staff, and external scientific advisors (including present and former members of the Advisory council.) The NINR research portfolio was reviewed as it related to the 2000 Plan's strategic priorities and prospective trends in health care and their likely impact on research. Research advances related to the 2003 themes were examined in terms of their known or anticipated influence on future directions in nursing research.

Following the annual NINR retreat, Institute staff and advisors turned their attention to the future. The NINR Council Planning Subcommittee, augmented by key Institute staff to form the Council Strategic Planning Workgroup, met over the next several months to further develop the ideas generated at the planning retreat and in subsequent discussions. Early in that process, a representative from the Council Strategic Planning Workgroup reported to the Advisory Council in open session at its September 2005 meeting. An updated report, reflecting several teleconferences, was provided at the Advisory Council's meeting in January 2006.

The draft Plan, reflecting Council input, was posted on the NINR website. In addition to providing a 60-day period for public comment, NINR invited professional and patient groups to provide feedback prior to the Council's final review in May 2006. Representatives of major professional societies, nursing school deans, individual nurse scientists, and students provided comments, many of which were incorporated into the Plan. The Advisory Council approved the revised version at its meeting on May 24, 2006.

Publication of the Plan, coinciding with the culmination of NINR's 20th anniversary celebration in October 2006, represents an important step in the evolution of nursing research at NIH , but the task of fostering a vibrant nursing research program is ongoing. Viewing nursing science from the perspectives described in this Strategic Plan provides a framework for more detailed planning as well as for evaluation of current portfolios and future initiatives. Institute staff and advisors will link current priorities and overall research strategy to portfo-lio-specific topics, and provide analyses to guide the next steps. Opportunities will be characterized in terms of scientific difficulty, health priority, time, and resources required. Such analysis will provide the framework for setting priorities, evaluating the success of selected initiatives, and undertaking additional planning efforts.

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## Major Events in NINR History

NOVEMBER 20, 1985
Public Law 99-158, the Health Research Extension Act of 1985 becomes law. Among other provisions, the law authorizes the National Center for Nursing Research (NCNR) at NIH.

APRIL 16, 1986
Department of Health and Human Services Secretary Otis R. Bowen, MD, announces the establishment of NCNR at NIH.

APRIL 18, 1986
Dr. Doris H. Merritt appointed Acting Director of NCNR.
DECEMBER 3, 1986
The DHHS secretary appoints members of the NCNR Advisory Council.
FEBRUARY 17, 1987
The first meeting of the NCNR Advisory Council is held.
JUNE 24, 1987
Dr. Ada Sue Hinshaw appointed Director of NCNR.
JUNE 10, 1993
P.L. 103-43, the NIH Revitalization Act of 1993, becomes law.

Among other provisions, it elevates the NCNR to an NIH Institute.
JUNE 14, 1993
DHHS Secretary Donna Shalala signs the Federal Register notice establishing the National Institute of Nursing Research (NINR).

JULY 1, 1994
Dr. Suzanne S. Hurd appointed Acting Director of NINR.
APRIL 3, 1995
Dr. Patricia A. Grady appointed Director of NINR.

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