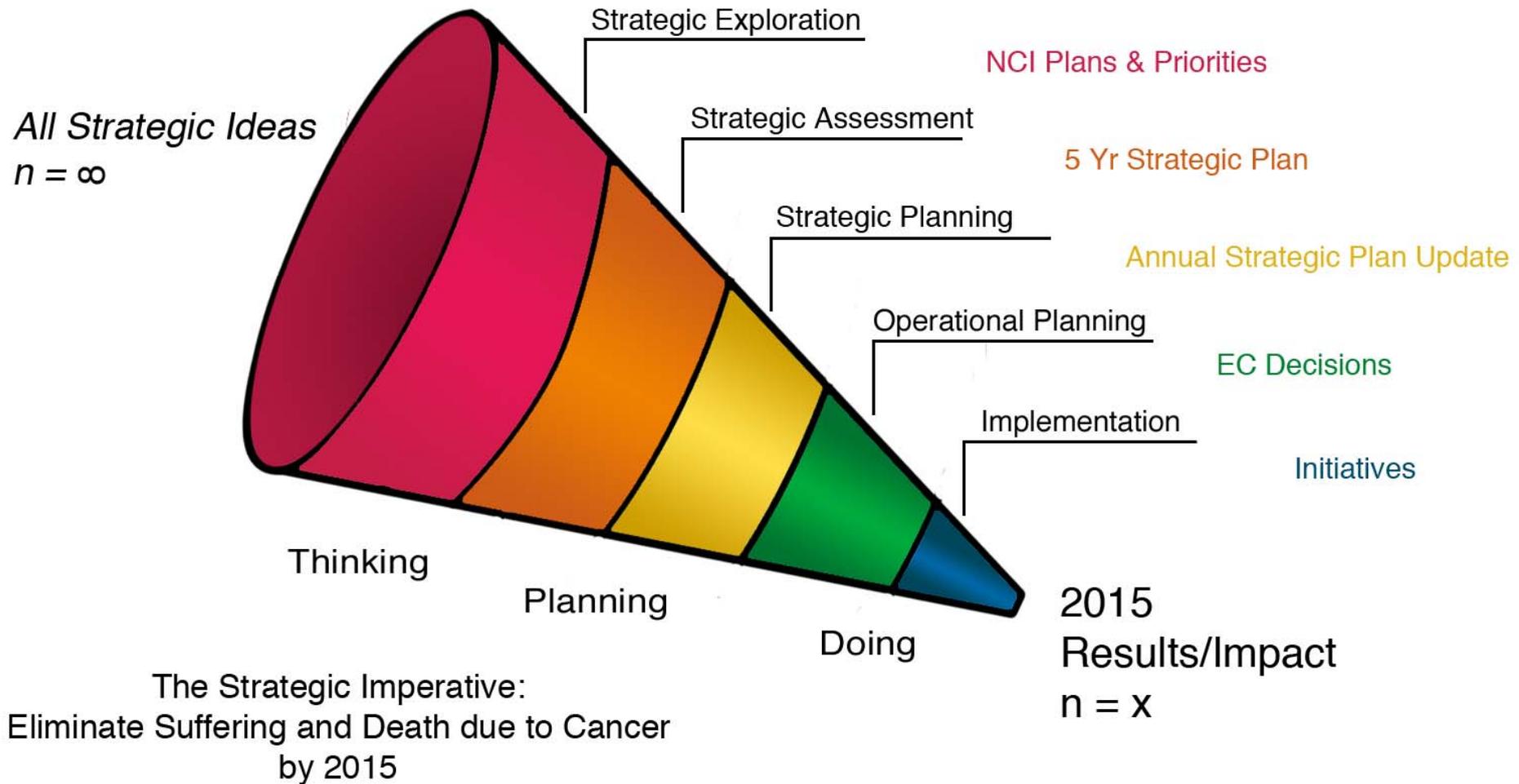


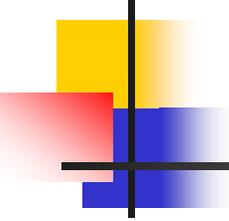
# NCI Integration/Implementation Teams

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May 2007

# Integrated Strategic Planning Process & Products

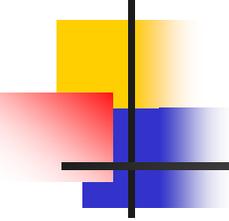




# Characteristics of I<sup>2</sup> Teams

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- Advisory subcommittees to the Executive Committee (EC)
- Team chair is selected by NCI senior leadership
- Comprised of representatives from across NCI
- Strategically led by Deputy Director, Mark Clanton
- Facilitated and coordinated by OSPA
- Focused on performance accountability

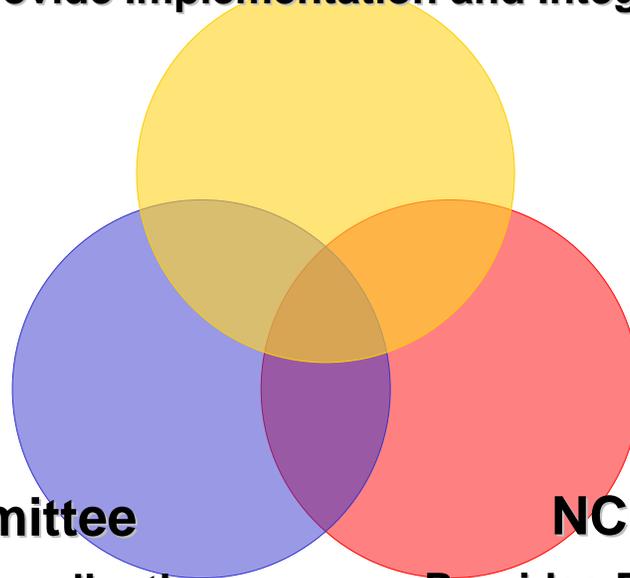


# Role of I<sup>2</sup> Teams at NCI

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## **“I<sup>2</sup>” Teams**

**Provide Implementation and Integration**

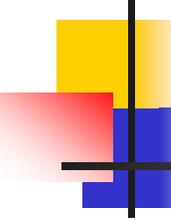


**NCI Executive Committee**

**Provides Management and Coordination**

**NCI Senior Leadership**

**Provides Funding Decisions & Oversight**



# Integration/Implementation (I<sup>2</sup>) Teams

## General Overview

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### **Phase I: Integration**

- Inventory current investments
- Analyze and review portfolio
- Survey the NCI Divisions to ascertain areas of new investments
- Identify potential collaborations that don't exist today
- Develop a plan to send to the EC for investment across the NCI, including:
  - activities ready for immediate implementation
  - links with other strategic priority areas
  - outcomes and measures
  - timelines
  - required resources

### **Phase II: Implementation of projects from the integration plan**

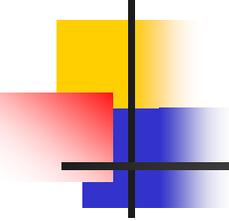
# I<sup>2</sup> Teams

## Roles and Responsibilities

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### **Provide Integration and Implementation**

- Integrate, refine, clarify existing plans and priorities
- Select mission critical objectives and milestones
- Specify desired outcomes
- Develop annual and strategic plans
- Identify resources needed
- Propose initiatives/concepts that fill critical gaps or provide significant opportunities
- Facilitate implementation
- Communicate and disseminate

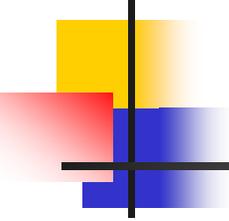


# Executive Committee Roles and Responsibilities

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## **Provide Management and Coordination**

- Coordinate priority setting and plan integration
- Guiding the work of the teams
- Approve team plans
- Select priorities
- Advise senior leadership on budget
- Monitor performance results
- Communicate and disseminate

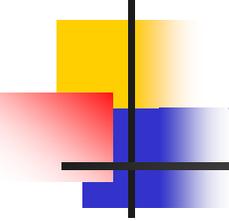


# Senior Leadership Roles and Responsibilities

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## **Provide Funding Decisions and Oversight**

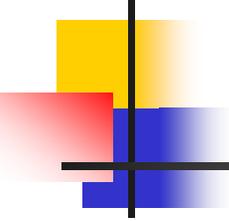
- Align goals and objectives within and across the NCI
- Define desired results
- Make final decisions on plans and budgets
- Mobilize resources
- Set implementation guidelines/timeframes
- Communicate and disseminate



# Advantages of I<sup>2</sup> Model

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- Enterprise-wide strategic planning vs. program-focused planning
- Extramural-Intramural integration
- Long-term measurable goals; ROI
- Transformational strategy vs. incremental



# Current I<sup>2</sup> Teams

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- Imaging
- Health Disparities
- Bioinformatics — transitioned in 1/07
- Lung Cancer — moved to OD 5/06

# I<sup>2</sup> Team Timeline

