# Class of 2005-2006 Meets President Bush



his year's class started the New Year with an energetic meeting with President George W. Bush on January 4. Meeting in the Roosevelt Room, the President began with opening remarks, and then took one question from each of the twelve Fellows.

The President spoke with the Fellows for over an hour and a half. He addressed several current policy debates, but spent the majority of the time discussing his approach to leadership, the demands of the Presidency, and the personal character one must have to lead and to endure.

After the discussion in the Roosevelt Room, the President invited the Fellows into the Oval Office for photographs and a few more remarks. The Fellows left with a clear impression of the President's energy, and were impressed with his willingness to speak candidly about issues facing the country. The meeting was an outstanding opportunity at the beginning of the New Year to have an informative discussion about Leadership and Service with the President of the United States.

— Contributed by Eric Greitens



Myrna Blyth, new WHF Commission Chair.

## FROM THE DIRECTOR

## **CONGRATULATIONS TO MYRNA BLYTH AS WHF CHAIR**

On January 4, 2006 President Bush announced the appointment of Myrna Blyth as Chair of the President's Commission on White House Fellows. Following Julie Nixon Eisenhower as Chair, Myrna Blyth will build on the leadership traditions of the fourteen Chairmen who have preceded her as she works to enhance this exceptional

For more than twenty years, Myrna Blyth was Editor-in-Chief and Publishing Director of Ladies' Home Journal, one of America's largest and most respected magazines. She was also founding Editor-in-Chief and Publishing Director of More Magazine. Ms. Blyth is an author who has written articles for various publications including New York and The New Yorker, as well as two novels. Her first book, Spin Sisters, about the effect media has on American women was published by St. Martin's Press. Her columns appear in National Review Online and the New York Sun. She also writes frequently for National Review Magazine and the New York Post.

We congratulate Myrna Blyth on her appointment as Chair and look forward to working with her.

With best wishes,

# **Fellows Become Tailhookers on USS Eisenhower**

n early December, the Fellows flew on board USS Eisenhower (CVN-69) to familiarize themselves with Navy operations afloat. The aircraft carrier was back at sea after undergoing a lengthy nuclear refueling overhaul. It was also conducting carrier qualifications for turboprop aircraft and jet fighter pilots. The Fellows, Director, and Associate Director officially became "tailhookers" when the C2A Greyhound Carrier on board Delivery transport aircraft slammed onto the carrier's

Over the course of 24 hours, we toured the operational spaces: the primary flight, where the "Air Boss" controls air operations around the carrier; the flight deck control, where they supervise aircraft placement on the steel deck; the main bridge, where we heard the ship Captain's perspectives on leading thousands of sailors at sea, the flag bridge, the jet engine repair shops, the arresting gear compartment, and the medical spaces. The tour was a whirlwind.

At one point, we divided into two groups and we were led to the deck for we crouched between Super Hornets as they cycled up to military power on the catapults and roared off the deck. In the evening after a dinner hosted by the Executive Officer in the officer's mess, we studied night landings from the superstructure on "vulture's row," the blackness deep, each footing an uncertainty in the darkness. Colored lights approached every few minutes and a Hornet would suddenly appear, some of them flaring their afterburners as they "trapped."

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deck about 50 miles off the coast of North Carolina.

Our Navy hosts were superb. Rear Admiral Myers, the Commander of Carrier Strike Group EIGHT, greeted the Fellows as soon as they arrived and later on delivered a comprehensive briefing about carrier strike group operations. The Captain and Executive Officer of the ship took great pains to show off their ship.

a close-up and personal view of E-2C Hawkeye and F/A-18 Hornets landing and executing touch-and-go's on the deck. The thrill and danger of flight deck operations was palpable as we stood exposed to jets screaming by. On the stern port quarter of the ship we all got a turn standing with the Landing Signal Officers, who guide planes down to safe landings and grade each pilot's performance. Later

New York Trip
Hurricane Katrina Relief
Education Calendar
Fellows Corner— Report from Iraq
Meet the Staff
Fellows in the News
Legacy of Leadership Award

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# **Fellows go to New York**

he Fellows completed their first policy study trip on November 7-10, 2005 in New York. Over four days, they met with leaders from private and public entities ranging from financial, media, foreign policy, military and educational institutions. During the course of the trip, they were able to study each of their chosen policy focus areas – Globalization, National Security, and Education. More broadly, they learned about the character of leadership.

One of the highlights of the trip was a meeting with Joel Klein, Chancellor of the New York City public school system. The Fellows were impressed by his ability to apply his legal background to the troubled educa-



tional bureaucracy. Klein expressed a steadfast commitment to New York schoolchildren and he plainly stated the importance of education to society at large. Through Klein, the Fellows were able to study the Country's largest school system in the context of No Child Left Behind, teachers' unions, bureaucracy, and creative, persistent leadership.

Another highlight was a day at the US Military Academy at West Point. There, the Fellows were able to study both Education and National Security. By observing cadets in classes and training, meeting with faculty (including General Lennox, the USMA Superintendent), and talking to cadets throughout the day, they were able to learn about the training imparted to cadets that enables them to respond to global threats. The cadets, in particular, were inspiring as emerging leaders.

One theme imparted to the Fellows at West Point was also echoed by the business and financial leaders they met during the rest of the trip: the importance of ethics. "Duty, Honor, Country" and the warrior ethos mirrored Ken Chenault's emphasis on integrity in both word and deed at American Express. Those values were complementary to Matthew Friedmann's and Chris Burnham's quest for transparency, accounta-



bility, and reform at the United Nations. It became clear to the Fellows that whether leading or following, values and principles should remain unchanging.

While it was great to meet and learn from many of New York's most prominent leaders, it was equally significant to learn from one another. The chance to have dinner together and to use travel time to discuss impressions was informative and highly valuable. Everyone had different leadership skills to

offer and approached policy issues with varying perspectives.

In summary, the White House Fellow trip to New York City was provocative and inspiring. Collectively, the trip provided hope that the realities faced by our nation were being addressed in the marketplace, in academia, and by current and future leaders.

— Contributed by Robert Reffkin

# Fellows Become Tailhookers

(continued from page 1)

As much as we all marveled over the pilots' landing skills and choreography of flight operations, the sailors were more impressive. The Ship's Master Chief hosted us for breakfast the next morning, and we had a chance to talk about life and perspectives from the "deckplates." He was right about how we would feel about the sailors. The more we interacted with them, the deeper we appreciated their service and sacrifice for our country. They exuded pride, enthusiasm, and competence and I think our time with them renewed our collective pride and respect for military service. After our brief but intense exposure to Navy life at sea, the Fellows group catapulted off the ship and returned to Washington amid a December snow flurry.

— Contributed by Michael Studeman



The Fellows get a briefing on board the USS Eisenhower.



urricane Katrina slammed into the Gulf Coast the same week we arrived to begin our White House Fellowship. Many Fellows, through their agency placements, had the opportunity to visit the Gulf Coast and see the devastation. Throughout the crisis I was most impressed by the dedication of staff to their mission. The lessons learned from Katrina and the firsthand view of our government during this crisis will improve our effectiveness as future leaders. Below are some contributions Fellows have made.

- Captain Rodney Bullard is assigned to NASA and also served at USA Freedom Corps to investigate and coordinate volunteer housing in the Gulf Coast Region. By way of a group effort, potential sites were found in Louisiana and Mississippi.
- US Department of Agriculture (USDA) traveled to New Orleans with Secretary Johanns to evaluate the situation from an Agricultural perspective. He conducted the first departmental lessons learned program and is the USDA representative to the White House for a review of government response.
- Lieutenant Eric Greitens, at the Department of Housing and Urban

Development (HUD), helped establish the Universities Rebuilding America Program (URAP). The program provides grants to Schools of Architecture, Construction, and Planning to partner with communities affected by the Hurricane and to assist in rebuilding. HUD will distribute 5.6 million dollars in grants under URAP.

- ▶ Mr. Sean McLaughlin, at the IRS, traveled to New Orleans with Commissioner Everson to evaluate the situation from an IRS business perspective. This allowed the team to begin forming a framework for restarting service and enforcement functions in the area.
- Mr. Robert Reffkin, at the Department of the Treasury, coordinated and developed the after action review of Treasury Department's lessons learned from Katrina. He is the Treasury Department representative to the White House for a review of government response.
- Commander Mike Studeman, at the Department of Homeland Security, was assigned to the Presidential-directed Hurricane Katrina Task Force to examine recovery options across federal departments. He served as a liaison officer for Energy Supply issues and was

White House Fellows and Hurricane Katrina

Dan Caine experiences firsthand Hurricane Katrina's devastation in New Orleans.

- one of the coordinators between key departments.
- Mr. Cory Wilson, at the Department of Defense, coordinates interviews with those involved in leadership positions during the response effort and serves on the McHale-Mauldin Hurricane Katrina Task Force that is developing lessons learned.
- Mr. Ken Zeff, at the Office of Management and Budget (OMB) participated in several interagency workgroups that designed processes to ensure efficient distribution of benefits. He worked with OMB leadership to research potential management oversight structures.
- Or. Laurie Zephyrin, at the Department of Veterans Affairs, traveled with Secretary Nicholson and other senior leaders to the Gulf Coast Region to assess the damage and to support VA staff and patients. Her current focus is on emergency preparedness issues at VA.

Katrina continues to impact all of us this Fellowship year. The opportunity to contribute to such a significant occurrence has been eye-opening and provides a foundation for future leadership and public service.

— Contributed by Laurie Zephyrin

### October

- 14 White House Fellows Media Training
- 17 Fran Harvey, Secretary of the Army, Speaker Seminar
- 18 Claude Allen, Assistant to the President for Domestic Policy, Speaker Seminar
- 19 Heritage Foundation One Day Policy Tour and Briefing
- 28 White House Fellows Association Annual Meeting and Seminar
- 31 Tim Wirth ('67-68), President, United Nations Foundation, Speaker Seminar

### Novembe

- 2 Elaine Chao ('83-84), Secretary of Labor, Speaker Seminar
- 4 William McGurn, Assistant to the President for Speechwriting, Speaker Seminar
- 4 Lawrence Small, Secretary of the Smithsonian, Speaker Seminar
- 7-10 New York Domestic Policy Study Trip
- 16 Gaddi Vasquez, Peace Corps Director, Speaker Seminar

- 7 John Castellani, President of the Business Roundtable
- 22 Naser Al Belooshi, Ambassador of Bahrain to the United States, Speaker Seminar
- 28 Michael Leavitt, Secretary of Health and Human Services, Speaker Seminar
- 29 Jack Valenti, Motion Picture Association of America
- 30 David Abshire, President, Center for the Study of the Presidency, Speaker Seminar

### December

- Engin Soysal, Deputy Chief of Mission of the Turkish Embassy, Speaker Seminar
- 2 Porter Goss, Director of Central Intelligence Agency, Speaker Seminar
- 4-5 USS President Eisenhower Military Policy Study Trip
- 6 Gale Norton, Secretary of the Interior, Speaker Seminar
- 7 Chad Holliday, Chairman & CEO of DuPont, Speaker Seminar

- 7 Mark Everson, Internal Revenue Service Commissioner, Speaker Seminar
- 8 Tom Donohue, President of the U.S. Chamber of Commerce, Speaker Seminar
- 8 Margaret Spellings, Secretary of Education, Speaker Seminar
- 9 Alphonso Jackson, Secretary of Housing and Urban Development, Speaker Seminar
- 14 George Stephanopoulos, ABCNews Chief WashingtonCorrespondent, Speaker Seminar
- 15 Jose Aparicio Otero, Bolivian Ambassador to the United States, Speaker Seminar
- 19 White House Fellows Holiday Party
- 21 Mike Johanns, Secretary of Agriculture, Speaker Seminar

### January

- 4 President George W. Bush, Meeting in Roosevelt Room and Oval Office
- 17 Mid-Year Meeting

- 19 Jorge Rubio, Deputy Chief of Mission of Peruvian Embassy, Speaker Seminar
- 19 Supreme Court Dinner and Reception
- 20 Tumelo Raboletski, First Secretary of Embassy of Lesotho, Speaker Seminar
- 23-27Gulf Coast Domestic Policy Trip
- 31 Tom C. Korologos, Ambassador of Belgium, Speaker Seminar

### February

- 9 Al Hubbard, Assistant to President Bush for Economic Affairs
- 14 Andrés Bianchi, Ambassador of Chile to the United States
- 16 Justice Scalia, U.S. Supreme Court
- 21 Marty Evans ('79-80), Former President/CEO of American Red Cross



Candice Grandon, WHF Education Director.

# Meet the Staff

Candice Grandon joined the White House Fellows staff as Education Director in December 2005. She comes from the White House Office of Presidential Correspondence where she served for two years, most recently as Deputy Director of Agency Liaison. Originally from Little Rock, Arkansas, Candice worked for several years at a large telecommunications company before moving with her husband, Adam, to Arlington, Virginia.

Candice graduated from the University of Arkansas with a Bachelor of Arts in Spanish and a minor in International

Business

Page Archer is joining the White House Fellows staff as Outreach and Public Relations Director. Prior to coming to the White House Fellows office in January 2006, Page worked in the President's Office at the Overseas Private Investment Corporation assisting most recently the Acting President of the agency. Before her stint at OPIC, Page worked for Targeted Creative Communications, a direct mail firm in Alexandria and MRPP, a media agency in Cary, N.C.

Page is originally from North Carolina and attended N.C. State University where she received a Bachelor of Arts Degree in Mass Media Communications.



Page Archer, Outreach and Public Relations Director.



# White House Fellow Deploys to Iraq

n December 2005, White House Fellow Keith Pellegrini, currently serving at the Department of State, was a member of an inter-agency team in Iraq charged with showcasing the ascendant political process and facilitating media coverage of the Iraqi elections. During this time, Keith was based at the U.S. Embassy in Baghdad, and traveled to the cities of Ramadi and Tel Afar. In the course of his duties, Keith was able to meet with U.S. Ambassador Khalizad and General Casey, the Commander of Coalition Forces in Iraq. He also met with Roy Alcala ('76-77) who is serving in Baghdad. This excerpt from Keith's journal captures the vision of hope that he witnessed while in Iraq as a White House Fellow.

## JOURNAL ENTRY, 15 DECEMBER 2005. Tel Afar, Iraq

Today I witnessed history! Today I saw a country come out in record numbers to seize control of their future by voting; bravely wrestling it away from those who would seek Iraq's destruction. As we drove through Tel Afar, children playing in the streets stopped to wave. The fear that had recently gripped the residents of this city 45 minutes from the Syrian Border was gone. The first polling station I visited was located in a school once occupied by insurgents in open combat with coalition forces. That polling station was located only meters from a mass grave where 17 bodies were found, shot in the head or beheaded by the insurgents. Today, the school hosted the Independent Electoral Commission of

## by Keith Pellegrini ('05-06)

Iraq and amplified the message that Iraqis wanted to live in freedom and peace. The juxtaposition was powerful.

At another polling site I looked down the street and saw a line of people that stretched over 350 meters down the block and across the street. They were waiting in line to vote. In October, only 1400 people voted at that site, only 5 of which were women. By noon today, over 2000 people had voted with over 400 of them women. Still, the line stretched down the block.

The situation in Iraq is still tenuous. Security is a constant concern, but I can't help but be encouraged by what I saw. When given the choice between oppression and hate or freedom and hope, people will choose the latter every time.

WH Fellow Keith Pellegrini stands in front of a polling site in Tel Afar, Iraq during the Parliamentary elections on December 15, 2005.

Janet Abrams ('94-95) is the Vice President and COO of the Eno Transportation Foundation in Washington, DC.

**Barbara Anderson ('73-74)** is the Vice President for Education for the Knowledge Learning Partnerships in Washington, DC.

**Paul Applegarth ('81-82)** is a Senior Fellow at the German Marshall Fund of the United States in Washington, DC.

**Cesar Aristeigieuta ('02-03)** has been appointed as Director of the California Emergency Medical Services Authority in Sacramento.

MG Tom Bostic ('89-90) has moved from being the Commanding General of the US Army Corps of Engineers Gulf Division to Deputy Chief of Engineers to Commanding General, U.S. Army Recruiting Command.

John Burchett ('97-98) has been named Chief of Staff for Governor Grandholm of Michigan.

Joseph Carroll ('72-73) is the President of Joseph P. Carroll LTD in New York City and Chairman, President, and CEO of Cambridge Medical Technology Corporation in Newton, MA, and has recently been appointed as Charge de Mission pour le President du Musee National des Arts Asiatiques-Guimet in Paris, France.

**Garrey Carruthers ('74-75)** is Dean of the New Mexico State University School of Business Administration and Economics in Las Cruces, NM.

Chris Chyba ('93-94) has left the SETI Institute at the University of Arizona to return to Princeton University, where he is Professor of Astrophysics and International Affairs and Co-Director for the Program on Science and Global

**Bill Cotter ('65-66)** has retired as President of the Oak Foundation in Rector

**Tom Cronin ('66-67)** has left his position as President of Whitman University to return as a Professor at Colorado College in Colorado Springs, CO.

**Tom Downs ('77-78)** is the President and CEO of the Eno Transportation Foundation in Washington, DC.

**Wade Dyke ('89-90)** is President of AP EdVentures in Fisher Island, FL. **Ursie Fairbairn ('73-74)** has retired

from American Express and now heads the Fairbairn Group LLC in New York City.

Jose Feliciano ('84-85) has been appointed to the American Bar Association's Latin American Law Initiative Advisory Council.

Juan Garcia ('99-00) is an Attorney with Hartline, Dacus, Barger, Dreyer & Kern, LLP in Corpus Christi, TX, and a pilot in the Naval Reserve.

**Sunil Garg ('99-00)** is the Director of the Integration Office, Exelon Corporation, Chicago, IL.

**Selma Gomez Orr ('96-97)** is in Rome, where she is accompanying her husband on a 3 year assignment with the U.S. Embassy, and runs her own consulting company, Engagement Consulting Services, Inc.

**MG** John Grinalds ('71-72) has retired from his position as President of The Citadel and now lives in Charleston, SC.

**Will Gunn ('90-91)** has retired from the Air Force and will head the Boys and Girls Club of Greater Washington ('DC).

**Linda Hall ('84-85)** is Deputy Director of the Center for Rural Education in the U.S. Department of Education in Washington DC

**Tom Harvey ('77-78)** is the Acting Assistant Secretary for Public and Intergovernmental Affairs in the Department for Veterans Affairs, Washington, DC.

**Rand Kehl ('90-91)** is the COO of Bottomline Partners in McLean, Va.

Nancy Kelley ('88-89) is Senior Vice President, Business Development and Strategic Operations, for Alexandria Real Estate Equities, Inc. in Cambridge, MA. Lt Gen Frank Klotz ('82-83) is Deputy

Commander of the USAF Space Command in Colorado Springs, CO. **Jerry Johnson ('04-05)** is Vice President, Corporate and Investment

Banking, Financial Sponsors Group for Banc of America in New York City. **Jennifer Franke Lynn ('01-02)** is the Director, Worldwide Marketing, PGP

Corporation, in Palo Alto, CA. **Mike Lynn ('01-02)** is a Principal Investor with Vantage Point Venture

Partners in San Bruno, CA. **Bruce McNamer ('98-99)** is the President and CEO of TechnoServe in Washington, DC.

**Jamie Metzl ('97-98)** has been named Executive Vice President of the Asia Society in New York City.

**COL David Moore ('96-97)** has reported to Holloman AFB, NM, where he is Vice Commander of the 49th Fighter Wing.

**MAJ Richard Morales ('01-02)** is the Brigade Operations Officer for the 4th Brigade of the 4th Infantry Division in Imag.

**CAPT Stuart Munsch ('01-02)** 

relinquished command of the USS Albequerque and is now a Special Assistant to the Deputy Secretary of Defense in Washington, DC.

**Dennis Murphy ('92-93)** has retired from the U.S. Navy to become Director, Ongoing Change Program, for Amgen in Thousand Oaks, CA.

**Tim Parris ('85-86)** is the new CEO of Cirrus Health in Trophy Club, TX. **CDR Patrick Piercey ('00-01)** is the Reactor Officer on the USS John Stennis, home-ported in Bremerton,

**RADM Ann Rondeau ('85-86)** has been promoted to Vice Admiral, US Navy, and is Director of the Navy Staff, HQ USN, The Pentagon.

**Tom Shull ('81-82)** is Chairman and CEO of Wise Foods in Kennesaw, GA.

**Anthony So ('95-96)** is Director, Program on Global Health and Technology, at the Terry Sanford Institute of Public Policy, at Duke University.

**Eileen Stephens ('03-04)** is the Lead for Strategy and Development at the Green Chemistry Institute in Washington, DC.

Michael Suk ('03-04) is Director, Orthopedic Trauma Services, University of Florida Medical School, in Jacksonville, FL.

Rajeev Venkayya ('02-03) has been promoted to Special Assistant to the President for Health and Biodefense on the Homeland Security Council.

**Amy Wilkinson ('04-05)** is Senior Policy Advisor and Special Assistant to the USTR, Robert Portman.

**Kinney Zalesne (95-96)** is a Senior Consultant for Penn Schoen and Berland Associates in Washington, DC.



WHF Association President Barbara Anderson ('73-74) and immediate past President Will Webb ('86-87), present the 2005 John W. Gardner Legacy of Leadership Award to General Colin L. Powell ('72-73).

# White House Fellows Celebrate 40th Anniversary

# 2005 John W. Gardner Legacy of Leadership Award is presented to Gen. Colin L. Powell ('72-73)

hite House Fellows came together in record numbers in October to celebrate the 40th Anniversary of the White House Fellows Program. The Annual Meeting featured a retrospective of the presidency, provided an opportunity for White House Fellows to share their common experiences and concluded with

a Gala attended by over 500 guests. The retrospective of the presidency included views from the media, national security advisors, presidential advisors, pundits, and historians. Each panel provided insights into and assessments of the evolution of the presidency from that of Lyndon Johnson to George W. Bush. The meeting highlights were the appearances of President and Mrs. Bush. Mrs. Bush discussed her just-announced initiative "Helping America's Youth" to a standing room only crowd at lunch. President Bush then met with the Fellows at the White House where he congratulated them on forty years of leadership and public service to the nation.

Marty Evans ('79-80), Percy Pierre ('69-70), Jim Padilla ('78-79), Mike Ullman ('81-82), Ron Quincy ('85-86), Bob Marbut ('89-90), and Paul Antony ('93-94) shared their personal experiences in the relief and recovery efforts following Hurricanes Katrina and Rita. Martin Jischke ('75-76) then led a panel with David Roe ('75-76), Jim Fletcher ('73-74), and Reggie Robinson ('93-94) that addressed the crisis in higher education. The final session of the day was from the perspective of contributing artists of the "Faces of the Fallen" national exhibit which memorializes servicemen and women who died in Afghanistan and Iraq.

Following two days of non-stop, substantive, and at times, emotional presentations, the Fellows and their guests, including Jack Valenti, Lynda Bird Robb, and Francesca Gardner, adjourned to the Capital Hilton Hotel for the 40th Anniversary

Celebration and Black Tie Gala. In addition to remembering 15 deceased Fellows and those Fellows who battle physical and medical ailments, the attendees honored the first class of Fellows from 1965-66 as well as the members of the 40th Anniversary Class of 2005-06.



Current and former WH Fellows listen to President Bush speak.

Following a tribute to John Gardner, General Colin L. Powell ('72-73) was honored as the recipient of the 2005 John W. Gardner Legacy of Leadership Award. WHF Classmate Jim Bostic ('72-73) provided a light-hearted introduction and video tribute highlighting Powell's lifetime service as a soldier, statesman, and public servant. Powell's acceptance remarks lauded the value of the Fellows Program and echoed John Gardner's vision as he challenged each WHF to "create and sustain a community of Fellows, support each other, focus on our nation's needs, and seek constant renewal through a lifetime commitment to public service."

The White House Fellows Association has provided both a DVD and the special Anniversary Program to all Fellows. Planning is already under way for next year's meeting under the leadership of **Diane Yu ('86-87)**. Tentative dates are October 19-20, 2006. Please make plans now to attend another great meeting.

