



General Motors  
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December 2, 2008

The Honorable Barney Frank  
Chairman  
Financial Services Committee  
2129 Rayburn House Office Building  
United States House of Representatives

Dear Chairman Frank:

General Motors Corporation is pleased to submit to you our restructuring plan to create a viable auto industry, with quality jobs and economic opportunity for the 21<sup>st</sup> century. We ask that this Plan be included in the record of the Committee's hearing on December 5, as the written testimony of G. Richard Wagoner, Jr., GM's Chairman and Chief Executive Officer.

We look forward to working with you on legislation providing temporary federal government loan assistance to close our liquidity gap in the near term and stabilize operations and consumer confidence. We will discuss the Plan with staffs of the Members of the Financial Services Committee on December 3, and are available to meet with you at any time about the Plan, the critical need for short-term funds and the importance of the domestic automotive industry to the nation's economy.

Sincerely,

A handwritten signature in black ink, appearing to read "Ken W. Cole". The signature is fluid and cursive, with the first name "Ken" being the most prominent.

Sincerely,

Ken W. Cole  
Vice President  
Global Public Policy and Government Relations

cc: The Honorable Spencer Bachus